

**Exh. JHJ-1T  
Docket UG-240008  
Witness: Jacque Hawkins-Jones**

**BEFORE THE WASHINGTON  
UTILITIES AND TRANSPORTATION COMMISSION**

**WASHINGTON UTILITIES AND  
TRANSPORTATION COMMISSION,**

**Complainant,**

**v.**

**CASCADE NATURAL GAS  
CORPORATION,**

**Respondent**

**DOCKET UG-240008**

**TESTIMONY**

**OF JACQUE HAWKINS-JONES**

**STAFF OF  
WASHINGTON UTILITIES AND  
TRANSPORTATION COMMISSION**

*Settlement*

**December 11, 2024**

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1 **I. INTRODUCTION**

2

3 **Q. Please state your name and business address.**

4 A. My name is Jacque Hawkins-Jones, and my business address is 621 Woodland Square  
5 Loop SE, Lacey, Washington, 98503. My business mailing address is P.O. Box 47250,  
6 Olympia, WA 98504-7250. My email address is jacque.hawkins-jones@utc.wa.gov.

7

8 **Q. By whom are you employed and in what capacity?**

9 A. I am employed by the Washington Utilities and Transportation Commission  
10 (Commission) as Deputy Director of Energy Rates and Services in the Regulatory  
11 Services Division.

12

13 **Q. Would you please state your educational and professional background?**

14 I have an associate degree from Olympic College, and I am a certified investigator  
15 for the state of Washington. I have approximately eight years of experience as an  
16 investigator with regulatory agencies in the State of Washington. I have been in my  
17 current position for over two years and have overseen and supervised Staff who have  
18 testified in three other multiyear general rate cases and numerous other rate-related  
19 filings heard before the Commission.

20

21 **Q. Have you previously testified before the Commission?**

22 Yes. I have testified in other enforcement proceedings involving Commission

1 regulated transportation industries, including dockets TV-200029, TV-190835, UT-  
2 181051. I have also testified in multiple energy utility dockets, including consolidated  
3 dockets UE-220066, UG-220067, and UG-210918, which involved testimony related to  
4 Puget Sound Energy's petition to amend the final order and most recently, I testified in  
5 front of the Commission regarding staff investigation docket UE-240087 which  
6 involved testimony related to a missing scheduled filing as a part of Puget Sound  
7 Energy's compliance filing in its last general rate case.

8  
9 **Q. Have you previously testified in this proceeding?**

10 A. No. I reviewed and oversaw the testimony previously submitted by Commission Staff  
11 (Staff), Jana Grenn, in this case. However, Jana has since left the Commission, and I  
12 will be adopting all her previously filed testimony.

13  
14 **II. SETTLEMENT AGREEMENT**

15  
16 **A. Summary of Staff's Support of the Settlement**

17  
18 **Q. Has Staff reached agreement with some or all of the parties to resolve the 2024**  
19 **general rate case filed by Cascade Natural Gas Corporation?**

20 Yes. Staff reached an agreement with all the parties except Public Counsel, who is  
21 currently taking no position on the settlement. The parties joining the settlement include  
22 Cascade Natural Gas Company (Cascade or Company), Staff, Alliance of Western  
23 Energy Consumers (AWEC), and The Energy Project (TEP). These parties are

1 collectively referred to as the Settling Parties. In my testimony, I discuss the proposed  
2 Settlement Agreement (Settlement) before the Commission and the reasons that Staff  
3 recommends the Commission adopt it.

4  
5 **Q. Please explain why Staff believes the Settlement is in the public interest.**

6 A. The Settlement reflects a reasonable outcome for revenue requirement and a number of  
7 policy issues over the two years of the Company's first multi-year rate plan (MYRP),  
8 including, but not limited to: cost of capital, equity, provisional plant review, low  
9 income assistance, language access, performance metrics, gas line extension, credit and  
10 collections, COVID-19 Deferral, and issues related to the Inflation Reduction Act (IRA)  
11 and Infrastructure Investment and Jobs Act (IIJA). The parties' agreement strikes a  
12 balance between the needs of the Company and its customers while also addressing  
13 regulatory requirements by incorporating equity components.

14 Specifically, Staff supports the Settlement because it produces rates that are fair,  
15 just, reasonable, and sufficient; makes significant progress toward ensuring equitable  
16 outcomes for all of Cascade's customers; and adopts Staff's litigation positions on  
17 several important policy issues. Therefore, Staff concludes that the Settlement meets the  
18 standard for approval set out by the Commission in WAC 480-07-700.

19  
20 **B. Discussion of Settlement**

21  
22 **1. Revenue requirement.**

1 **Q. Please explain the revenue increases outlined in the Multiparty Settlement**  
2 **Stipulation for Rate Year 1, effective March 1, 2025.**

3 A. The Settling Parties agree to the revenue increase for Rate Year 1 of \$29,799,000, or an  
4 overall revenue increase of 7.88 percent. This increase is \$780,715 higher than what  
5 Staff proposed in response testimony.

6  
7 **Q. Please explain the revenue increases outlined in the Multiparty Settlement**  
8 **Stipulation for Rate Year 2, effective March 1, 2026.**

9 A. The Settling Parties agree to the revenue increase for Rate Year 2 of \$10,814,000, or an  
10 overall revenue increase of 2.64 percent. This increase is \$714,788 higher than what  
11 Staff proposed in response testimony.

12  
13 **Q. How does the Settlement's revenue requirement compare to the Company's**  
14 **originally filed position?**

15 A. Cascade originally requested a \$43,830,000 increase in Rate Year 1 and an \$11,669,000  
16 increase in Rate Year 2. The Settlement's revenue requirement represents a \$14,031,000  
17 (or 32 percent) reduction in Rate Year 1 and \$855,242 (or 7.3 percent) reduction in Rate  
18 Year 2, as compared to the Company's initial request.

19  
20 **Q. Does this Multiparty Settlement Stipulation resolve all other revenue requirement**  
21 **adjustments?**

22 A. Yes. All other revenue requirement adjustments raised by any party in this proceeding  
23 are resolved by this Settlement Stipulation.

1 **Q. Why does this negotiated settlement result represent a fair and appropriate**  
2 **settlement?**

3 A. The Settlement reflects a fair and reasonable compromise between the Settling Parties'  
4 positions after extensive negotiations. The resulting revenue increase is substantially  
5 similar to the figures Staff calculated for Cascade's reasonable revenue requirement, as  
6 reflected in Staff's response testimony. Therefore, Staff supports this settlement as a  
7 likely best-case scenario, and most reasonable outcome, given that further litigation  
8 could result in a higher increase to rates.

9  
10 **Q. Does Staff have any concerns about this increase causing rate shock?**

11 A. No. Staff believes that, while this is an increase, it is not so profound as to cause rate  
12 shock among rate-payers. Staff believes this negotiated settlement amount strikes an  
13 important balance between the ratepayer and the Company, while keeping in mind  
14 important components of equity and rate stability. As previously stated, this increase  
15 results in a 7.88 percent increase in Rate Year 1, and a 2.64 percent increase in Rate  
16 Year 2. This is in-line with increases in other negotiated settlements that have been  
17 approved by the Commission, including Docket UG-210755.

18  
19 **2. Cost of capital.**

20  
21 **Q. Please explain the Cost of Capital outlined in the Multiparty Settlement**  
22 **Stipulation.**

1 A. The Settling Parties agree to an overall rate of return of 7.185 percent. The Parties also  
 2 agree to the specific return on equity, cost of debt, and capital structure as outlined  
 3 below. Cascade agreed to remove short term debt from the capital structure:

Description	Capital Structure	Cost	WACC
A	B	C	D
Long-Term Debt	50.50%	4.916%	2.482%
Short-Term Debt	0.00%	0.000%	0.000%
Preferred Stock	0.00%	0.000%	0.000%
Common Equity	49.50%	9.500%	4.703%
Total	100.00%		7.185%

4

5 **3. Rate spread.**

6

7 **Q. Please explain the Settlement terms related to rate spread and design.**

8 A. The Settling Parties agree that Cascade must spread the revenue requirement increase  
 9 on an equal percent of margin basis. The Settling Parties also agree to an increase in the  
 10 residential basic service charge from \$5 to \$5.50 in Rate Year 1 and from \$5.50 to \$6 in  
 11 Rate Year 2.

12

13 **Q. Please explain how these terms advance the public interest.**

14 A. Staff believes that the agreed rate spread reflects an equitable distribution in the cost  
 15 burden resulting from the revenue requirement increase. Staff recognizes that Cascade  
 16 is due for an increase in basic residential charge. This increase is more reflective of the  
 17 actual fixed costs incurred by Cascade and brings it appropriately closer to the amounts  
 18 charged by its sister utilities. Staff believes that the marginal increase included in the  
 19 Settlement is appropriate to avoid rate shock for Cascade’s customers. Additionally, the



1 increase aligns with the concept of gradualism since the increase is spread over two  
2 years rather than occurring all at once.

3  
4 **4. Energy justice and equity.**

5  
6 **Q. Which terms in the Settlement were specifically added to ensure that the MYRP is**  
7 **consistent with the equity requirements in RCW 80.28.425(1) and RCW**  
8 **19.405.040(8)?**

9 A. As the Commission recently stated in the 2021 Cascade GRC order, no action is equity-  
10 neutral.<sup>1</sup> With this in mind, the following conditions – while not an exhaustive list of  
11 terms that impact equity – were specifically added to the Settlement for discussion with  
12 the Company’s Equity Advisory Group (EAG) to ensure the MYRP both meets  
13 statutory requirements and makes significant progress toward equitable outcomes:  
14 Vendor Selection; Representation on the EAG from all 14 vulnerable communities in  
15 Cascade’s service territory, and whether that list is still accurate; EAG meeting  
16 logistics, such as time of the meeting and child care access; impacts and opportunities  
17 of the IRA/IIJA; language access; outreach for bill assistance; and communication  
18 related to the disconnection process.

19  
20 **Q. Why did the parties identify these topics?**

21 A. The parties determined that these topics balanced specificity of addressing accessibility  
22 to the community (e.g. language access; reaching customers in need of bill assistance),

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<sup>1</sup> *Wash. Utils. & Transp. Comm’n v. Cascade Natural Gas Corp.*, Docket UG-210755, Final Order 09, 19, ¶ 58 (Aug. 23, 2022).

1 while also addressing larger equity issues (e.g. vendor selection, communications  
2 related to disconnection). Additionally, the topic concerning representation from all 14  
3 communities ensures that Cascade is reassessing its service area to ensure all highly  
4 impacted communities and vulnerable populations are provided the opportunity to  
5 participate in the EAG.

6  
7 **Q. How does the Settlement make progress toward equitable outcomes?**

8 A. Staff believes the Settlement terms make significant progress towards equitable  
9 outcomes for Cascade’s customers by requiring the Company, including its EAG, take  
10 specific steps toward achieving equity. Staff believes that the above identified  
11 discussions are good first steps to addressing inequity and broadening access for  
12 ratepayers and communities. As part of the final order in Cascade’s 2021 GRC, the  
13 Commission laid out guidance on its expectations around equity as a factor for  
14 determining whether a utility filing is in the public interest .<sup>2</sup> It found that “regulated  
15 companies should inquire whether each proposed modification to their rates, practices,  
16 or operations corrects or perpetuates inequities.”<sup>3</sup> The Commission further ordered that  
17 the Company should incorporate the principles of RCW 43.06D.020, as well as  
18 adhering to the four core tenets of energy justice: distributional, procedural, recognition,  
19 and restorative.<sup>4</sup> Staff believes this Settlement addresses these requirements by  
20 providing a framework on discussion topics to address specifically identified relevant  
21 equity issues.

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<sup>2</sup> *Id.* at 16 ¶ 52 (Aug. 23, 2022).

<sup>3</sup> *Id.* at 19 ¶ 57-8.

<sup>4</sup> *Id.* at 17 ¶ 54.

1 Staff believes the terms in this Settlement make progress towards equitable  
2 outcomes because (1) the terms are a step into an expanded discussion on programmatic  
3 guidance and (2) the terms apply an equity lens to Cascade's operations which reflects  
4 the principles of equity and the tenets of energy justice reflected in the 2021 Cascade  
5 GRC order.

6  
7 **Q. How do these terms achieve equity goals?**

8 A. Each term is designed to ensure that Cascade is working towards equity mandates. For  
9 example, the requirement that Cascade perform an energy burden analysis every two  
10 years ensures that the Company has the data to distribute and prioritize resources  
11 equitably. The language access plan furthers the work to ensure that all customers are  
12 able to understand and communicate with Cascade and are informed about their bill.  
13 The inclusion of more specific equity-focused performance metrics sets-up a framework  
14 to make sure that Cascade is achieving equity goals and tracking its progress.

15  
16 **5. Pipeline cost recovery mechanism.**

17  
18 **Q. Please explain why the Settlement term of eliminating the Pipeline cost recovery**  
19 **mechanism is in the public interest?**

20 A. The elimination of the mechanism is in the public interest and consistent with Staff  
21 position that these costs should be recovered in base rates. The utility's costs are  
22 recovered through its base rates which, since the passage of the MYRP legislation in  
23 2021 (codified as RCW 80.28.425), are based on the utility's forecasted costs for the

1 rate-effective period. The variance risk, or the difference between actual costs and the  
2 level of costs embedded in rates, is normally borne by the utility, with the exception of  
3 power costs in some cases. Staff believes that the utilities are supposed to bear the  
4 variance risk as they receive compensation through the risk-adjusted return on equity  
5 that the Commission authorizes, and ratepayers pay through rates. By eliminating the  
6 pipeline cost recovery mechanism and allowing the Company to recover pipeline  
7 project costs through its base rates, the Company is incentivized to control its costs and  
8 pursue cost efficiencies which is in the public interest.

9  
10 **6. Provisional plant review process.**

11  
12 **Q. Please explain the provisional plan review process contained in the settlement**  
13 **agreement.**

14  
15 A. The parties agreed on a portfolio review process for plant projects less than \$3 million  
16 (with the exception of two specific projects, discussed below, which will be reviewed  
17 on a project-by-project basis) and a project-by-project review process for projects more  
18 than \$3 million. The Settlement states that Cascade will file an annual provisional plant  
19 report by April 30<sup>th</sup> of each year and gives the parties six months to review the report.  
20 This term improves plant review as it facilitates a more detailed review of larger, more  
21 expensive projects, and provides more time for Staff (and other interested parties) to  
22 review the materials. The six-month review period allows parties the opportunity to  
23 meaningfully participate in the review without compromising the quality of the review  
24 if there are numerous projects that need to be assessed.

1 **Q. Which two projects are being moved from portfolio to project-by-project review?**

2 A. The South Kennewick Gate and Reinforcement Project (FP-320034, FP-319057, FP-  
3 319061) and the Richland HP Reinforcement Project (FP-320155, FP320144, FP-  
4 320159).

5  
6 **Q. Why is moving these projects to the project-by-project review category in the  
7 public interest?**

8 A. It is in the public interest to review the South Kennewick Gate project on a project-by-  
9 project basis because this more detailed review will (1) allow a more critical review of  
10 the choices in this project, especially given Staff's reservations about actual load  
11 growth, and (2) assess the reasonableness of this project in light of Staff's concerns over  
12 other alternatives and gate replacement.

13 It is in the public interest to review the Richland HP project on a project-by-  
14 project basis because of concerns raised by stakeholders over the progress of this  
15 project paired with the newly proposed project budget that illustrates significantly  
16 higher costs than those forecasted in the IRP.

17  
18 **Q. Is the Provisional Plant Review Process in the public interest?**

19 A. The Provisional Plant Review term is in the public interest because it refines methods  
20 and reporting requirements and allows time for the Commission and other interested  
21 parties to review those investments for prudence prior to inclusion of those costs in  
22 rates. The Settlement provides the parties sufficient time and information on which  
23 Staff and the other parties may make a thorough analysis of the prudence of Cascade's

1 provisional plant additions. The Settlement lays out a detailed list of data and  
2 information Cascade must include in its reports and includes a generous six-month  
3 review period. The general \$3 million project-by-project review threshold also ensures  
4 Staff resources will be efficiently allocated during the review process while ensuring an  
5 in-depth review of all provisional capital spending.

6  
7 **7. Metrics.**

8  
9 **Q. Please explain why the proposed performance metrics are in the public interest.**

10 A. Along with the metrics that apply to natural gas utilities provided in Section III of the  
11 Performance Metric Policy Statement filed by the Commission in docket U-210590,<sup>5</sup>  
12 the additional metrics within this term in the Settlement will help establish whether the  
13 Company's investments are producing benefits for Cascade customers and whether  
14 those benefits are being distributed equitably. These additions are specifically targeted  
15 to tracking metrics related to equity such as customer affordability and the distribution  
16 of benefits and burdens yielded by Cascade programs and therefore will aid in  
17 Cascade's efforts in complying with its equity obligations under statute and  
18 Commission rule. As a whole, the proposed metrics will also help establish a baseline  
19 upon which performance incentive measures could be built in future general rate cases.

20  
21  

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<sup>5</sup> See *In the Matter of the Proceeding to Develop a Policy Statement Addressing Alternatives to Traditional Cost of Service Rate Making*, Docket U-210590, Policy Statement Addressing Initial Reported Performance Metrics (Aug. 2, 2024).

1                   **8. Credits and collections.**

2  
3       **Q. Does Staff believe the Credits and Collections settlement is in the public interest?**

4       A. The Credits and Collections term requires Cascade to work with its EAG and other  
5       company advisory groups to review its current collection process and policies for  
6       customer communication and disconnection. It also sets a minimum disconnection  
7       threshold for residential customers an outstanding balance of \$150 and 60 days old and  
8       requires Cascade remove “other debt” as a factor for determining eligibility for  
9       disconnection.

10               This term strikes an appropriate balance between Cascade’s collection interests  
11               and the considerations of fairness to its customers, particularly those in vulnerable and  
12               low-income populations. This process allows for customers to receive more notice and  
13               energy assistance options to avoid disconnection and ensures that Cascade’s practices  
14               will be overseen by its advisory group. Additionally, the removal of “other debt” from  
15               disconnection eligibility assessment ensures that customers are not being unfairly  
16               penalized for financial factors unrelated to their utility bill.

17  
18                   **9. Recovery of COVID-19 deferral.**

19  
20       **Q. Is the term related to the recovery of the COVID-19 Deferral in the public**  
21       **interest?**

1 A. The COVID-19 deferral is in the public interest and aligns with the Commission's  
2 recent Order 32/18 in consolidated docket UE-220066, UG-220067 and UG-210918  
3 related to Puget Sound Energy's credit and collection practices.

4 The Settlement allows the Company to file a tariff revision to recover the  
5 deferred balance related to its bad debt expense. The Company may then petition for the  
6 collection of other deferred fees once the Commission has finalized its rulemaking in  
7 Docket U-210800. This allows the Company to reduce its overall deferral balance  
8 amount while increasing its cash flow.

9 Additionally, the Settling parties agree that the bad debt deferral amount will be  
10 amortized over a three-year period, thus reducing a significant impact on customer  
11 rates.

12  
13 **10. Line extension allowance.**

14  
15 **Q. Please explain why the proposed line extension allowance is in the public interest.**

16 A. The Settling parties agree to a tariff revision for natural gas line extension allowances  
17 that will be reduced to zero by March 1, 2027. The term provides for a phase out, that  
18 reduces allowances based on the net present value (NPV) methodology. This phase out  
19 process is consistent with other Commission-regulated utilities in the reduction of  
20 natural gas line extension allowances offered by those companies. This term does not  
21 eliminate the Company's ability to offer line extensions, it just eliminates the ability for  
22 those extensions to new customers to be subsidized by allowances paid for by other rate  
23 payers.



1                   **11. Specific plant recommendations.**

2

3   **Q. Why is it in the public interest that project FP-322677 (Deschutes Landfill RNG)**  
4   **be removed from this case?**

5   A. Renewable natural gas is a new resource for the company. Examining this resource in a  
6   separate filing is in the public interest because it allows for a more detailed and  
7   thorough review of this specific issue. Additionally, this will allow interested  
8   individuals not participating in the GRC the opportunity to provide input on RNG usage  
9   by Cascade.

10

11   **Q. Why is it in the public interest that projects FP-319057, FP-319061 and FP-320034**  
12   **(South Kennewick Gate) be provisionally accepted into rates**

13   A. Staff has expressed concern over the scope of this project primarily due to a difference  
14   of opinion over future growth projections. However, as part of the settlement  
15   agreement, this project will undergo a prudence review and any overages would be  
16   subject to refund. This is in the public interest as a prudence determination being made  
17   at a later date allows for all parties to further discuss and evaluate this project with more  
18   complete information regarding growth in usage.

19

20   **Q. Does this conclude your testimony?**

21   A. Yes.