

BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

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TOM WOODS

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- Current Boards**
- Alberta Investment Management Corporation (AIMCo)
 - Bank of America Corporation
 - Providence St Joseph's St Michael's Health Care (Board Chair)
 - University of Toronto – Mechanical & Industrial Engineering Advisory Board

- Career**
- Canadian Imperial Bank of Commerce, Toronto (1977-2014)
 - Vice-Chairman – 2013-2014⁽¹⁾
 - SEVP & Group Chief Risk Officer – 2008-2013⁽²⁾
 - EVP/SEVP & Group Chief Financial Officer – 2000-2008⁽³⁾
 - SVP & Group Controller – 1999-2000
 - CIBC World Markets, Toronto and Montreal
 - Chief Financial Officer – 1998-1999
 - Head, Canadian Corporate Banking – 1996-1997
 - Investment Banking Dept. – 1977-1996⁽⁴⁾

- Education**
- University of Toronto, BAsC Industrial Engineering – 1975
 - Harvard Business School, MBA – 1977

- Previous Boards** - see attached

- Family**
- Wife – Ruth (COO, Osler Hoskin law firm)
 - Children – Shannon (Architect – B+H - Singapore), Derek (Financial Analyst – IHS Markit - London)

⁽¹⁾ Vice-Chairman, CIBC – (retired Dec. 31, 2014)

- reported to the CEO
- responsibility for coverage of client CEOs

- *Asset/Liability Committee; Global Risk Committee*
- *Business Strategy Group (strategic planning / M&A)*

... continued

(2) *SEVP & Group Chief Risk Officer, CIBC – 2008-2013 (July)*

- *reported to the CEO; 650 employees*
- *together with the CEO and the senior management team, focus was de-risking the bank; managed successfully in a challenging environment*
- *named the “Strongest Bank in North America” (3rd in world) by Bloomberg for each of 2012 and 2013*
- *CRO position had ultimate authority (delegated by CEO) for approval of all loans, financial modeling for risk assessment of capital markets / other businesses*
- *Chair of Asset/Liability Committee and Global Risk Committee; quarterly investor webcast presentations*

(3) *EVP & Group Chief Financial Officer, CIBC – 2000-2003*

SEVP & Group Chief Financial Officer, CIBC – 2003-2008

- *reported to the CEO (2003-2008); 700 employees*
- *financial statement preparation, financial planning, internal control systems, investor / rating agency / regulatory relations, purchasing, tax*
- *Chair of CIBC Pension Fund Board*
- *first Canadian company and the first North American bank to receive Sarbanes Oxley certification*
- *quarterly investor webcast presentations and BNN television interviews; annual shareholder meeting presentations*
- *no financial restatements during this time*

(4) *Wood Gundy – 1977-1989 (when acquired by CIBC)*

<u>Tom Woods - Boards</u>	<u>Date of Commencement</u>	<u>Date Stepped Down</u>	
Alberta Investment Management Corporation (AIMCo)	Oct 2015	<i>Current</i>	Director Chair – Audit Cttee. Investment Cttee
Bank of America Corporation	Apr 2016	<i>Current</i>	Director Enterprise Risk Cttee. Governance Cttee.
Canadian Council on Children & Youth	Jan 1989	Mar 1992	Director Chair – Finance Cttee.
Canadian Opera Company	Apr 2006	Oct 2012	Director Chair – Finance Cttee.
Covenant House International (N.Y.)	Mar 2007	May 2014	Director Chair – Finance Cttee.
Covenant House Toronto	Nov 2001	Nov 2012	Board Chair Chair – Finance Cttee.
De La Salle College, Toronto	Sep 2003	Sep 2007	Director Chair, Finance Cttee.
DBRS Limited and DBRS, Inc.	Aug 2015	Nov 2016	Director
First Caribbean International Bank ⁽¹⁾⁽²⁾	Dec 2006	Sep 2010	Director Chair – Finance Cttee. Chair – Risk Cttee.
Hummingbird (Sony) Centre for the Performing Arts	Apr 2000	Apr 2006	Director Chair – Finance Cttee.
Intria Items Inc. ⁽²⁾⁽³⁾	Dec 2001	Nov 2005	Director
Invest in Kids	Dec 1996	Dec 2007	Director Chair – Finance Cttee.
Jarislowsky Fraser Ltd.	Jan 2017	May 2018 ⁽⁴⁾	Director Chair – HR Cttee.
Metrowerks Inc. ⁽¹⁾	Jan 1996	Mar 1999 ⁽⁴⁾	Director
Providence St Joseph's St Michael's Health Care	Aug 2017	<i>Current</i>	Board Chair
St. Joseph's Health Centre, Etobicoke, Ont.	Jul 2013	Aug 2017	Director Chair, Finance & Audit Cttee. Pension Cttee.
Royal Ontario Museum Foundation	Mar 1997	Aug 2000	Director
TMX Group ⁽¹⁾⁽²⁾ (Toronto/Montreal Stock Exchange)	Jul 2012	Dec 2014 ⁽⁵⁾	Director Derivatives Cttee.
University of Toronto Mechanical & Industrial Engineering	Feb 2011	<i>Current</i>	Director (Advisory Board)

(1) Publicly traded company (2) CIBC Appointee (3) CIBC joint venture with Fiserv Inc. (4) Company sold (5) Stepped down on Dec 31, 2014 upon retirement from CIBC