

## WASTE CONTROL, INC.

## Exhibit 3 Company Adjusted Proforma Revised 2/14/14

## COMPANY ADJUSTED

For the Twelve Months Ended June 30, 2013 Historical and November 30, 2014 Forecasted

	R-8	R-8	Regulated		Restating	R-21	Pro forma	Pro forma
	Per Books	Non-			Adjust	Staff	Adjust	Income
	Income	Regulated				Labor		Income
	Statement	Adj #	Allocation		Adj #	Adjust		Statement
<b>REVENUES</b>								
1 Residential	2,077,765	-	2,077,765	Booked	(5,619)	R-2	2,072,146	2,072,146
2 Commercial	599,529	-	599,529	Booked	(1,137)	R-2	598,392	598,392
3 Drop Box	1,097,758	154,085	943,673	Actual/Cust	(2,987)	R-2,11	940,687	940,687
4 Fuel Surcharge	45,570	1,453	44,117	RT HR	(44,117)	R-7	-	-
5 Contract Hauling	-	-	-	Actual	-	-	-	-
6 Pass Thru	-	-	-	Actual	-	R-11	-	138,598
7 Kalama	222,136	261,337	-	Actual	-	-	-	-
8 Refunds	(9,743)	-	(9,743)	Booked	9,743	R-2	-	-
<b>Total Revenue</b>	<b>4,033,016</b>	<b>416,874</b>	<b>3,655,342</b>		<b>(44,117)</b>		<b>3,611,225</b>	<b>3,749,823</b>
Gross operational revenue		415,422	3,620,967					
		10%	90%					
<b>OPERATING EXPENSES</b>								
9 Wages Drivers	339,418	10,820	328,599	RT HR	(106,927)	R-3	221,672	213,678
10 Wages Drop Box Drivers	-	-	-	Actual	-	R-3	-	97,303
11 Wages Mechanics	223,687	7,131	216,557	RT HR	20,538	R-3	237,095	214,796
12 Wages Supervisor	-	-	-	RT HR	72,795	R-3	72,795	65,395
13 Wages Extra Labor	28,068	895	27,174	RT HR	(12,614)	R-3	14,560	14,302
14 Fringe Benefits	-	-	-	RT HR	249,932	R-3	249,932	34,438
15 Contract Labor	1,172	37	1,135	RT HR	-	-	1,135	1,135
16 Maintenance	119,888	3,822	116,066	RT HR	-	-	116,066	116,066
17 Maintenance/ Cont./Dr Bx	9,093	290	8,803	RT HR	-	-	8,803	8,803
18 Truck Rental	36,000	1,148	34,852	RT HR	-	R-20	34,852	34,852
19 Equipment Rent	-	-	-	RT HR	-	-	-	-
20 Tires	90,730	2,892	87,838	RT HR	(9,339)	R-22	78,499	78,499
21 Fuel	311,517	9,930	301,587	RT HR	-	-	301,587	(3,361)
22 Contract Hauling	154,085	193,285	-	Actual	-	-	-	298,226
23 Disposal Fees - Cowlitz County	516,695	22,181	494,514	Actual	59,973	R-11	554,487	173,233
24 Disposal Fees - G-49 Packers	59,973	-	59,973	Actual	(59,973)	R-11	-	-
25 Disposal Fees - G-49	24,814	-	24,814	Cust	(24,814)	R-11	-	-
26 Disposal Fees Pass Thru	417,041	-	417,041	Cust	24,814	R-11	441,855	138,598
27 Storm water management	12,000	383	11,617	RT HR	-	R-12	11,617	11,617
28 Liability Insurance	28,169	898	27,272	RT HR	-	-	27,272	27,272
29 Officer Salaries	-	-	-	Cust	-	-	-	-
30 Office Salaries	200,830	14,300	186,530	Cust	(69,124)	R-3	117,406	(16,595)
31 Management Fees	180,000	13,335	166,665	Pickups	-	-	166,665	16,666
32 Bad Debt Expense	50,167	-	50,167	Actual	(11,799)	R-6	38,369	38,369
33 Office Supply	52,734	1,346	51,387	Cust	(5,069)	R-13	46,318	46,318
34 Postage	1,685	120	1,565	Cust	-	-	1,565	1,565
35 Bank Charges	4,629	330	4,300	Cust	-	-	4,300	4,300
36 Maintenance	9,098	290	8,808	RT HR	-	-	8,808	8,808
37 Rate Case Expense	-	-	-	Actual	-	-	-	27,995
38 Accounting	17,658	1,257	16,401	Cust	-	-	16,401	16,401
39 Legal	6,765	216	6,549	RT HR	(2,638)	R-17	3,911	3,911
40 WUTC Fee	16,809	1,730	15,079	Revenue	-	-	15,079	-
41 Franchise	7,711	-	7,711	Actual	(7,711)	R-6	-	-
42 Communications	19,158	1,364	17,794	Cust	-	-	17,794	17,794
43 Utilities	59,823	1,907	57,916	RT HR	(20,599)	R-18	37,317	37,317
44 Laundry/Uniforms	19,183	612	18,572	RT HR	-	-	18,572	18,572
45 Miscellaneous	-	-	-	Cust	-	-	-	-
46 Dues and Subscriptions	16,600	1,182	15,418	Cust	(6,502)	R-6	8,916	8,916
47 Dues Non-deductible	3,682	-	3,682	Actual	(3,682)	R-6	-	-
48 Travel	717	51	666	Cust	929	R-6	1,595	1,595
49 Seminars	5,970	190	5,780	RT HR	(4,769)	R-17	1,010	1,010
50 Meals and Entertainment	148	5	144	RT HR	(127)	R-17	17	17
51 Advertising	1,982	63	1,919	RT HR	-	-	1,919	1,919
52 Truck License	7,114	227	6,887	RT HR	(778)	R-5	6,108	6,108
53 Taxes and Licensing	-	-	-	RT HR	778	R-5	778	778
54 Permits	276	9	267	RT HR	-	-	267	267
55 Contributions	1,150	37	1,113	RT HR	1,113	R-6	2,227	2,227
56 B & O Tax	71,263	7,334	63,929	Revenue	-	-	63,929	63,929
57 Land Rent	138,000	4,399	133,601	RT HR	(10,075)	R-19	123,526	123,526
58 Computer Expense	5,182	165	5,017	RT HR	(902)	R-17	4,115	4,115
59 Workmen's Comp	35,982	1,147	34,835	RT HR	(34,835)	R-3	-	-
60 Payroll Taxes	67,327	2,146	65,181	RT HR	(65,181)	R-3	-	-
61 Employee Relations	23,940	763	23,176	RT HR	(19,651)	R-6, 17	3,525	3,525
62 Life Insurance	447	14	433	RT HR	(433)	R-3	-	-
63 Counseling Services	1,853	59	1,794	RT HR	-	-	1,794	1,794

64	Employee Medical Insurance	109,018	3,475	105,543	RT HR	(105,543)	R-3	-	-
65	Property Taxes	12,129	387	11,743	RT HR	(3,243)	R-22	8,500	8,500
66	Drug Testing	1,316	42	1,274	RT HR			1,274	1,274
67	SEP Benefits	45,387	1,447	43,941	RT HR	(43,941)	R-3	-	-
68	Interest	50,614	1,613	49,001	RT HR	(49,001)	R-4	-	-
69	Freight	506	16	489	RT HR			489	489
70	Consulting	23,973	1,707	22,266	Cust			22,266	22,266
71	Safety Equipment Expense	7,942	253	7,689	RT HR			7,689	7,689
72	Depreciation:	248,512	-	248,512	Actual	(248,512)	R-1	-	-
	Trucks				RT HR	95,753	R-1	95,753	95,753
	Service Cars				RT HR	19,401	R-1	19,401	19,401
	Shop				RT HR	339	R-1	339	339
	Office Furniture and Fixtures				Cust	1,952	R-1	1,952	1,952
	Leasehold Improvements				Cust	2,542	R-1	2,542	2,542
	Containers				Cust	3,995	R-1	3,995	3,995
	Carts				Cust	28,988	R-1	28,988	28,988
	Drop Box Truck				Cust	16,582	R-1	16,582	16,582
	Drop Boxes				Cust	6,228	R-1	6,228	6,228
	Overtime Adjustment							-	-
	<b>Total Expenses</b>	<b>3,899,633</b>	<b>317,249</b>	<b>3,621,585</b>		<b>(321,129)</b>		<b>3,300,456</b>	<b>175,178</b>
								<b>353,131</b>	<b>3,829,402</b>
	<b>NET OPERATING INCOME</b>	<b>133,382</b>	<b>99,625</b>	<b>33,757</b>		<b>277,012</b>		<b>310,769</b>	<b>(175,178)</b>
	<b>OTHER INCOME/EXPENSE</b>			<b>133,382</b>				<b>(214,533)</b>	<b>(79,579)</b>