

BEFORE THE
WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

WASHINGTON UTILITIES AND
TRANSPORTATION COMMISSION,

Complainant,

v.

CASCADE NATURAL GAS
CORPORATION,

Respondent.

DOCKET UG-21 _____

CASCADE NATURAL GAS CORPORATION

DIRECT TESTIMONY OF MARK A. CHILES

September 30, 2021

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LIST OF EXHIBITS

1. Exh. MAC-2 Monthly Operating Reports, 2015-2020
2. Exh. MAC-3 Monthly Operating Reports, 2021.

1 I. INTRODUCTION

2 Q. Please state your name and business address.

3 A. My name is Mark A. Chiles. My business address is 8113 W. Grandridge Blvd.,
4 Kennewick, Washington 99336-7166.

5 Q. By whom are you employed and in what capacity?

6 A. I am the Vice President of Regulatory Affairs and Customer Service of Cascade
7 Natural Gas Corporation (“Cascade” or “Company”) and Intermountain Gas
8 Company (“Intermountain”), and the Vice President of Customer Service for
9 Montana-Dakota Utilities. In this capacity, I am responsible for the leadership,
10 planning, and execution of all regulatory and customer service activity for the
11 Company.

12 Q. How long have you been employed by Cascade?

13 A. I began my utility company career with Intermountain in 1992 and in January 2013
14 was appointed Vice President and Controller for Cascade and Intermountain. In
15 March 2016 I was appointed into my current position with the Company.

16 Q. What are your educational and professional qualifications?

17 A. I graduated from Boise State University with a BBA in Accounting. I am a licensed
18 Certified Public Accountant in the State of Idaho and a member of the American
19 Institute of Certified Public Accountants and the Idaho Society of Certified Public
20 Accountants.

1 percent equity and 50.9 percent debt, a return on equity of 9.40 percent, the removal
2 of executive incentives from the revenue requirement, the use of a five-year rolling
3 average incentive payment normalization for non-executive employees, spreading the
4 rate change on an equal percentage margin across customer classes, and improving
5 the presentation of the results of operations. These assumptions are all reflected in
6 Company witness Maryalice Gresham’s testimony

7 **Q. Why is the Company proposing this limited issue rate case?**

8 A. Cascade is proposing this limited issue filing as a stop gap measure to help reduce the
9 regulatory lag primarily caused by its 2020 capital investments and to bridge the gap
10 to complete a comprehensive rate case either late in 2022 or 2023. That
11 comprehensive rate case will implement the Commission’s new multiyear rate plan
12 requirement, include a cost of service study (“COSS”) developed using Cascade’s
13 then-completed load study, include an assessment and modification to Cascade’s low-
14 income program known as the Washington Energy Assistance Program, and provide
15 an evaluation of Cascade’s decoupling mechanism.

16 **Q. Can you describe the major items that are intended to limit the scope of the**
17 **proposed filing?**

18 A. Yes. The Company is proposing to use the authorized rate of return that was approved
19 in Docket UG-200568 with no change in capital structure but with a slight decrease in
20 debt costs, as described in greater detail by Company witness Tammy Nygard in her
21 Direct Testimony, Exh. TJN-1T. The Company is proposing to use actual costs
22 incurred in 2020 with pro forma adjustments only for 2021 union and non-union
23 wage increases, in addition to Cascade’s more traditional interest synchronization,

1 and MAOP deferral amortization pro forma adjustments. The Company is not
2 adjusting for its most significant cost increase in 2021, which is capital additions.

3 This rate case does not include a COSS, and Cascade will instead file its load
4 study on or before September 21, 2022, pursuant to the Commission's order in
5 Docket UG-200568. That load study will support the COSS in Cascade's next general
6 rate case.

7 **Q. Does the limited issue rate case include a multiyear rate plan?**

8 A. No. On May 3, 2021, the Washington State Legislature passed Engrossed Substitute
9 Senate Bill 5295 to transform the regulation of gas and electrical companies toward
10 multiyear rate plans and performance-based rate making. This new statute, codified as
11 RCW 80.28.428, provides that after January 1, 2022, every general rate case filing of
12 a natural gas or electric company must include a multiyear rate plan proposal.

13 Because this general rate case is filed before January 1, 2022, the Company is
14 not obligated to file a multiyear rate plan with this proceeding. More importantly, the
15 Company anticipates that the Commission will provide clarity and certainty to
16 utilities and other stakeholders on the details of a multiyear rate plan pursuant to the
17 legislative directive contained in ESSB 5295, 2021 c 188 § 1:

18 To provide clarity and certainty to stakeholders on the details of
19 performance-based regulation, the utilities and transportation
20 commission is directed to conduct a proceeding to develop a policy
21 statement addressing alternatives to traditional cost of service rate
22 making, including performance measures or goals, targets,
23 performance incentives, and penalty mechanisms.

24 Therefore, the Commission and other stakeholders will undoubtedly provide valuable
25 guidance prior to the Company's next general rate case. Cascade supports the efforts

1 by the State to provide and promote alternatives to traditional cost of service rate
2 making, and Cascade looks forward to filing its first multiyear rate plan with the
3 benefit of such insight.

4 **Q. Why is the Company not filing a full general rate case?**

5 A. The Company's proposal is an attempt to significantly reduce the necessary time
6 involved in processing a full general rate case. As an offset to simplifying the rate
7 case, Cascade is requesting early implementation of rates to help mitigate the
8 regulatory lag the Company is experiencing.

9 **Q. Can you elaborate on the litigation timeline?**

10 A. Since all costs included in the rate case are actual costs incurred in the test year,
11 calendar year 2020, except for the 2021 wage increases, the Company is requesting
12 an expedited hearing schedule to accommodate an earlier rate effective date. Cascade
13 believes this is reasonable because all costs for which it is seeking rate recovery are
14 fully known and were incurred at least one year prior to the proposed rate effective
15 date.

16 **Q. What is the Company proposing regarding the effective date of its proposed rates?**

17 A. Cascade is proposing two options for a rate effective date. First, Cascade is requesting
18 a compressed hearing schedule to accommodate an effective date eight months from
19 the filing date. Alternatively, Cascade is proposing that, should this rate case be
20 resolved through settlement, then rates pursuant to an approved stipulation be
21 effective April 1, 2022.

1 **Q. Why is the Company proposing April 1, 2022 as an implementation date?**

2 A. For several reasons. First, there is a significant temporary surcharge currently in place
3 that expires on April 1, 2022 for a portion of the costs associated with the 2019
4 Enbridge Pipeline Explosion. The impact of the increase related to this filing would
5 be offset by the reduction of the temporary surcharge resulting in little or no change
6 in current rates to sales customers. Second, the limited number of issues should
7 reduce the amount of time required to review the rate case proposal, which should
8 lead to a greater opportunity to more quickly reach a settlement. Third, all costs
9 including the pro forma wages would be incurred for a minimum of a year prior to an
10 April 1, 2022 effective date.

11 **Q. What is the Company proposing if a settlement is not reached in time to achieve a
12 rate effective date of April 1, 2022?**

13 A. The Company is requesting an accelerated rate schedule to accommodate new rates
14 no later than eight months after the filing date of the case.

15 **IV. END OF PERIOD (“EOP”) RATE BASE TREATMENT**

16 **Q. Why is EOP rate base treatment necessary and appropriate in this case?**

17 A. Cascade is continuing to invest heavily in crucial infrastructure upgrades and
18 regulatory lag is a key driver in the Company’s ongoing under-earning. In its Final
19 Order in Docket UG-200568, the Commission found that EOP rate base treatment is
20 necessary and appropriate where a company’s ongoing capital investments would
21 otherwise result in underearning, and to better match a company’s rates to its rate

1 year expenses during the period the rates will be in effect.¹ Here, both factors strongly
2 support Cascade’s need for EOP rate base treatment.

3 In addition, if the Company used the Average of Monthly Averages (“AMA”)
4 approach, then only 1/12 of plant entering service in December of the 2020 calendar
5 test period (“Test Year”) would be included in rate base. Cascade’s primary
6 construction season begins in the summer months which results in many projects
7 being completed in late fall and thus being placed into service late in the fourth
8 quarter. This new plant will be used to serve customers for the entirety of the rate
9 effective year despite the fact it was placed in service late in the Test Year.

10 **Q. Are you including an exhibit that demonstrates Cascade’s ongoing and consistent**
11 **underearning?**

12 A. Yes. The first exhibit to my Direct Testimony, Exh. MAC-2, presents the monthly
13 operating reports for the 12 months ending in December of each year for 2015-2020.
14 These reports show that Cascade’s unadjusted results of operations are consistently
15 well below Cascade’s authorized rate of return (“ROR”). Likewise, the chart below
16 shows the achieved rate of return for the 12 months ending in December of each year,
17 as well as the authorized ROR for each of those years. These results are based on the
18 Commission Basis Report (“CBR”) and include adjusted net operating income
19 (“NOI”) and rate base calculated on an AMA basis.

¹ *WUTC v. Cascade Natural Gas Corporation*, Docket UG-200568, Order 05 at ¶ 166 (May 18, 2021), quoting *WUTC v. Puget Sound Energy*, Dockets UE-190529 and UG-190530, Final Order 08 at ¶ 228 (July 8, 2020) (“The Commission continues to view EOP rate base as one of many tools available to address regulatory lag when a sufficient showing has been made that, absent the use of EOP rate base, a utility will experience losses.”).

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Table 1: Results of Operations²

Year	2015	2016	2017	2018	2019	2020
Authorized	8.85%	7.35%	7.35%	7.31%	7.31%	7.24%
ROR	5.73%	6.83%	6.39%	6.58%	5.89%	6.17%

2

As Table 1 shows, despite the fact that Cascade has completed four general rate cases since 2015, its actual earnings have resulted in an earned ROR that continues to be well below its authorized ROR.

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Q. When the March 2020 and July 2021 rate changes are factored in, has Cascade been earning its ROR?

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A. No. Despite the rate increase that went into effect early in 2020, Cascade’s operation reports show that the Company has been underearning, achieving an ROR of only 5.87 percent through 2020, even with ten months of revenues that include the rates approved in Cascade’s 2019 rate case. The second exhibit to my Direct Testimony, Exh. MAC-3, provides the monthly operating reports for June 2021, which is the most current report filed with the Commission. This report contains a full year impact of the 2019 rate case. The rate of return, using an Average of Monthly Average Rate Base, is 5.63 percent. The rate change effective July 2021 will only exacerbate the continued underearning trend.

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Q. Does the use of EOP rate base eliminate all regulatory lag?

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A. No. Using EOP helps, but does not eliminate, regulatory lag. This is evident by reviewing the operating report for December 31, 2020, which includes ten months of increased revenue from the 2019 rate case. A major factor in ongoing regulatory lag

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² *WUTC v. Cascade Natural Gas Corporation*, Docket UG-200568, Order 05 at ¶ 168 Table 3 (May 18, 2021).

1 is the Company's necessary and substantial capital investments. As noted above,
2 Cascade is continuing to invest heavily in crucial infrastructure upgrades and will
3 continue to do so through 2026.³ Cascade also expects that it will experience lag in
4 other areas, notably with respect to its 2022 union and non-union wage increases
5 which will be effective before the conclusion of this proceeding.

6 **Q. What was Cascade's total plant investment in 2020 which is driving the request**
7 **for end of period rate base treatment?**

8 A. Plant in service increased by nearly \$90 million in 2020. This amount is net of
9 retirements and removals. This figure is more than \$63 million above the annual
10 depreciation expense thus creating significant cost pressures. The amount is more
11 than \$60 million above the plant in service included in Cascade's last general rate
12 case plus the annual Cost Recovery Mechanism ("CRM") effective November 1,
13 2020.

14 **Q. How much of the 2020 investment was recorded and went into service in**
15 **December 2020?**

16 A. Just over \$40 million was recorded and went into service in December 2020. It is very
17 typical given the construction season is in the summer, that projects are completed
18 and go into service late into the fourth quarter.

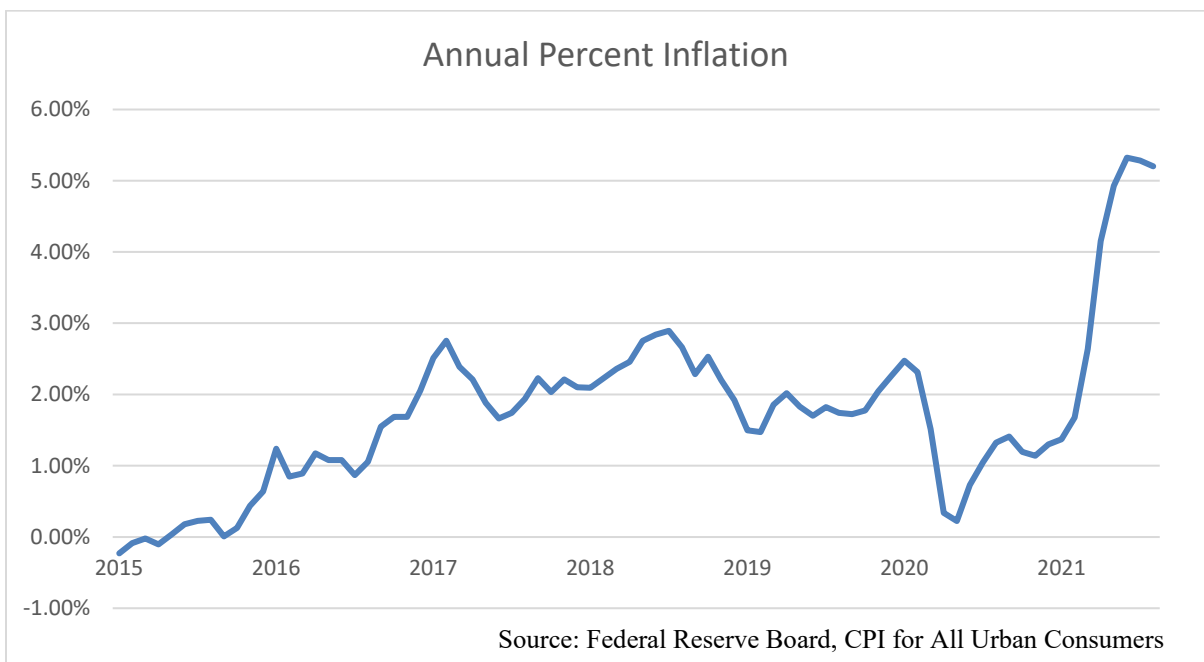
19 **Q. Is inflation a factor in the request for EOP rate base treatment?**

20 A. Yes. As illustrated in the following chart, inflation has grown rapidly over the past 12
21 months from 1.32 percent in August 2020 to 5.20 percent in August 2021. As AWEC

³ *WUTC v. Cascade Natural Gas Corporation*, Docket UG-200568, Kivisto, Exh. NAK-2T, 11:7-9
(noting that Cascade's capital budget for Washington-based projects is \$75 million in 2021).

1 witness Bradley Mullins noted in reference to the Pacific Power 2014 GRC Order, the
2 Commission discussed four criteria under which EOP treatment may be appropriate:

- 3 a. Abnormal growth in plant;
- 4 b. Inflation and/or attrition;
- 5 c. Significant regulatory lag; or
- 6 d. Failure of the utility to earn its authorized ROR over a historical
7 period.⁴



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9 With the current period of steep inflationary pressure, Cascade has demonstrated an
10 impact from all four of the criteria identified by the Commission as appropriate
11 circumstances under which EOP treatment may be appropriate.

⁴ *WUTC v. Cascade Natural Gas Corporation*, Docket UG-200568, Order 05, ¶ 155 (May 18, 2021), citing Response Testimony of Bradley G. Mullins, Exh. BGM-1T at 21:8-16.

1 **Q. If a settlement is reached as Cascade anticipates, what would a residential**
2 **customer be paying after the proposed rate increase?**

3 A. Cascade is proposing an April 1, 2022, effective date if a settlement can be reached.
4 Of the \$0.14931 deferred gas cost amortization identified above, \$0.07615 is set to
5 expire on April 1, 2022. The net change to a residential customer's bill if the current
6 limited issue rate case goes into effect on the same date as the surcharge expires is
7 actually a reduction of \$0.01963 per therm. If rates were to go into effect on April 1,
8 2022, customers would see a decrease in their bills because of the net effect of the
9 temporary surcharge being eliminated at the same time the limited issue rate case
10 rates would go into effect.

11 **Q. Does the same hold true for the Schedule 663 transportation customers?**

12 A. No. Transportation customers do not purchase their gas supply from Cascade and
13 therefore are not paying any of the deferred gas surcharge that are currently in place
14 for sales customers. Transportation customers will see the full impact of this case
15 when rates go into effect.

16 **Q. Does this conclude your testimony?**

17 A. Yes, it does.