

**BEFORE THE
WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**

WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION,)	
)	
Complainant,)	
)	
v.)	DOCKETS UE-160228 and UG-160229 (Consolidated)
)	
AVISTA CORPORATION, DBA AVISTA UTILITIES,)	
)	
Respondent.)	
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EXHIBIT NO. RRS-2

QUALIFICATIONS OF ROBERT R. STEPHENS

AUGUST 17, 2016

Qualifications of Robert R. Stephens

1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. Robert R. Stephens. My business address is 16690 Swingley Ridge Road, Suite 140,
3 Chesterfield, MO 63017.

4 **Q. PLEASE STATE YOUR OCCUPATION.**

5 A. I am a consultant in the field of public utility regulation and a Principal with the firm
6 of Brubaker & Associates, Inc. (“BAI”), energy, economic and regulatory consultants.

7 **Q. PLEASE STATE YOUR EDUCATIONAL BACKGROUND AND**
8 **EXPERIENCE.**

9 A. I graduated from Southern Illinois University at Carbondale in 1984 with a Bachelor
10 of Science degree in Engineering. During college, I was employed by Central Illinois
11 Public Service Company in the Gas Department. Upon graduation, I accepted a
12 position as a Mechanical Engineer at the Illinois Department of Energy and Natural
13 Resources. In the summer of 1986, I accepted a position as Energy Planner with City
14 Water, Light and Power, a municipal electric and water utility in Springfield, Illinois.
15 My duties centered on integrated resource planning and the design and administration
16 of load management programs.

17 From July 1989 to June 1994, I was employed as a Senior Economic Analyst
18 in the Planning and Operations Department of the Staff of the Illinois Commerce
19 Commission. In this position, I reviewed utility filings and prepared various reports
20 and testimony for use by the Commission. From June 1994 to August 1997, I worked
21 as an advisor to one of the Commissioners. In this role, I provided technical and

1 policy analyses on a broad spectrum of issues related to the electric, gas,
2 telecommunications and water utility industries.

3 In May 1996, I graduated from the University of Illinois at Springfield with a
4 Master of Business Administration degree.

5 In August 1997, I joined Brubaker & Associates, Inc. as a Consultant. Since
6 that time, I have participated in the analysis of various utility rate and restructuring
7 matters in several states and the evaluation of power supply proposals for clients.
8 Over time, I advanced to my current position.

9 The firm of Brubaker & Associates, Inc. provides consulting services in the
10 field of energy procurement and public utility regulation to many clients, including
11 large industrial and institutional customers, some utilities, and on occasion, state
12 regulatory agencies. More specifically, we provide analysis of energy procurement
13 options based on consideration of prices and reliability as related to the needs of the
14 client; prepare rate, feasibility, economic and cost of service studies relating to energy
15 and utility services; prepare depreciation and feasibility studies relating to utility
16 service; assist in contract negotiations for utility services; and provide technical
17 support to legislative activities.

18 In addition to our main office in St. Louis, the firm also has branch offices in
19 Phoenix, Arizona and Corpus Christi, Texas.