2 history over the past five years, as shown below:

Performance Year	Total Incentive Payment Incentive Plan Expense
2003	\$2,096,420
2002	\$6,647,172
2001	\$2,739,730
2000	\$6,938,938
1999	\$6,714,993
Average	\$5,027,451

- If the Commission determines that rates should not be set based on expense
 amounts associated with the payout made for the test year period, then the
- 5 Commission should use the average expense for the past five years--\$5,027,451.
- 6 Q. Do you agree with the second component of Staff's adjustment
- 7 **2.07 Miscellaneous Operating Expenses?**
- 8 A. No. I also disagree with the second component of Staff's adjustment, which is to
- 9 eliminate portions of the incentive payments that are "associated or tied to
- earnings." See Exhibit No. ___(MPP-1) at 12, line 10. Each goal of PSE's
- Annual Goals & Incentive Plan benefits ratepayers and should be included. In
- fact, PSE's Goals & Incentive Program is exactly the kind of program the
- Commission endorsed in Docket No. UG-920840:
- The Commission believes that the expenses associated with these
- incentive pay plans should not be disallowed in this proceeding.

Prefiled Rebuttal Testimony of Michelle N. Clements

Exhibit No. ___(MNC-1T)
Page 3 of 8