## Docket No. U-170970 - Vol. VI

# In the Matter of: Hydro One Limited and Avista Corporation 

May 22, 2018

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WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION
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In the Matter of: )
) Docket No.: U-170970
HYDRO ONE LIMITED AND )
AVISTA CORPORATION )
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VOLUME VI
HEARING
May 22, 2018
9:32 a.m. - 12:05 p.m.
1300 South Evergreen Park Drive Southwest Olympia, Washington

Taken Before:
Laura A. Gjuka, CCR \#2057
Certified Shorthand Reporter

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> E X H I B I T I N D E X

## JOINT SETTLEMENT RELATED EXHIBITS

JNT-1T Joint Testimony of Mayo M. Schmidt (Hydro One), Christopher F. Lopez (Hydro One), Scott L. Morris (Avista), Elizabeth M. Andrews (Avista), Christopher S. Hancock (Staff), Corey J. Dahl (Public Counsel), J. Randall Woolridge (Public Counsel), Marc M. Hellman (AWEC), Shawn M. Collins (Energy Project), Wendy M. Gerlitz (NWEC, RNW, NRDC), Doug H. Howell (Sierra Club), David Hawkins (WNIDCL), and Glen Freiberg (WNIDCL) in Support of Settlement Stipulation (REVISED 5/7/2018)
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JNT-3

JNT-4 Master List of Commitments in Washington (REVISED 5/7/2018)
JNT-5 Errata to Settlement Commitments 1 and 43

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EMA-1T Prefiled Testimony in Support of Proposed Settlement (REVISED 5/7/2018)

EMA-2 Avista Corporation Response to Bench Request No. 9 Supplemental, prepared 3/27/2018

SLM-1T Prefiled Direct Testimony of Scott L. Morris, Chairman of the Board, President, and Chief Executive Officer of Avista Corporation (27 pages)

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| 2 | SLM-2 | Bar Graph Comparing Relative Size (Equity Value) of North American IOUs |
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| 5 | SLM-4 | Map Showing Avista's Electric and Natural Gas Service Areas |
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| 7 | SLM-5T | Prefiled Testimony in Support of Proposed Settlement |
| 8 | KJC-1T | Prefiled Direct Testimony of Kevin J. Christie, Vice President of Customer |
| 9 |  | Solutions for Avista Utilities |
| 10 | KJC-2 | Avista 2016 Service Quality Report Card |
| 11 | PDE-1T | Prefiled Direct Testimony of Patrick D. Ehrbar, Director of Rates, Avista State and |
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| 15 | PDE-3 | Rate Credit Rate Spread/Rate Design |
| 16 | PDE-4 | Memorandum, 9/7/2017: Norwood to All Employees Re Protocol for Direct Assignment |
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|  | PDE-5 | Tariff Sheets: Schedule 73 and Schedule 173 |
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|  | MTT-1T | Prefiled Direct Testimony of Mark T. Thies, |
| 20 |  | Avista Senior Vice President, Chief |
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CSH-2 Attachment A to Hydro One Response to ICNU Data Request No. 30, Moody's
CSH-3 Attachment B to Hydro One Response to ICNU Data Request No. 30, S\&P

CSH-4 Hydro One Q4 2017 Analyst Call Slides
CSH-5 Attachment A to Avista Response to UTC

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CSH-7 Avista Response to NWEC Data Request No. 18

## PUBLIC COUNSEL WITNESSES

JRW-1T Prefiled Testimony in Support of Proposed Settlement
JRW-2 Educational Background, Research, and Related Business Experience

JRW-3 Utility Merger Standards in Other Jurisdictions

Side-by-Side Comparison: Initial Commitments filed with Joint Application and Settlement Commitments dated March 27, 2018

CJD-1T Prefiled Testimony in Support of Proposed Settlement
CJD-2 Avista's Response to Public Counsel Data Request 30, Section I of Attachment B

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> E X H I B I T I N D E X (Continued) SIERRA CLUB
> Prefiled Testimony in Support of Proposed Settlement

NW ENERGY COALITION, RENEWABLE NORTHWEST, and NATURAL RESOURCES DEFENSE COUNCIL

WMG-1T Prefiled Testimony in Support of Proposed Settlement

ALLIANCE OF WESTERN ENERGY CONSUMERS
Prefiled Testimony in Support of Proposed Settlement REVISED (4/26/2018)

## THE ENERGY PROJECT

SMC-1T Prefiled Testimony in Support of Proposed Settlement

GF-1T Prefiled Testimony in Support of Proposed Settlement
DH-1T Prefiled Testimony in Support of Proposed Settlement

DH-2 Correspondence from Avista to UTC Executive Director, dated May 31, 2013, including for filing with UTC the Company's "Two-Year Plan for Managing Select Pipe Replacement in Avista Utilities' Natural Gas System" and its "Protocol for Managing Select Aldyl A Pipe in Avista Utilities' Natural Gas System"

E X H I B I T I N D E X (Continued)

DH-3
Two-Year Plan for Managing Replacement of Select Pipe in Avista Utilities' Natural Gas System in its Washington Service Area, June 1, 2017
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Avista 2/16/2018 Response to WNIDCL Data Request 005

Information Sheet pertaining to the Electrical Power Systems Construction Association process administered by Hydro One's Workforce Acquisition Department
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DH-7
Washington Department of Labor \& Industries Workers' Compensation Rates for North Star Enterprises Inc.
Avista Comments filed on June 8, 2012, in UTC Investigation into the Need to Enhance the Safety of Natural Gas Distribution Systems, Docket UG-120715

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Historical resident Labor Force and Employment, seasonally adjusted Index of Washington state and labor market areas, 1990-2018
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DH-10 Hydro One Schedules I, II, and III for Labour Requirements Clause Form 1 (Revised June 15, 2011)

DH-11 Consolidated Edison Company of New York, Inc.
Standard Terms and Conditions for Construction Contracts, October 15, 2014
DH-12 Reinventing Construction: A Route to Higher Productivity, Executive Summary, 2/2017, McKinsey Global Institute

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E X H I B I T I N D E X (Continued)
State of New York Public Service Commission, CASE 13-M-0449 - In the Matter of a Focused Operations Audit of the Internal Staffing Levels and the Use of Contractors for Selected Core Functions at the Major New York State Gas and Electric Utilities, Order Approving Implementation Plans (December 15, 2017)

OLYMPIA, WASHINGTON; TUESDAY, MAY 22, 2018 9:32 A.M.

ALJ MOSS: Good morning, everybody. My name is Dennis Moss. I'm an Administrative Law Judge for Washington Utilities and Transportation Commission. We are convened this morning in the matter of the joint application of Hydro One Limited (acting through its indirect subsidiary, Olympus Equity, LLC) and Avista Corporation for an order authorizing proposed transaction, Docket No. U-170970. This is a settlement hearing and we have before us our settlement -- our witnesses, who filed settlement testimony, and we'll be proceeding with them momentarily.

I have a few preliminary matters, but I think first we'll go ahead and take appearances of counsel. And then following that, $I$ have a couple of things to say.

But before we get to the appearances, I need to announce to anyone who happens to be on our telephone conference bridge line this morning, there are limited number of ports on that line. So we're hoping to keep that as open as possible for members of the public and others who may be interested in listening but can't be here this morning.

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We will not be taking public comment either over that or through the TVW link, which we are broadcasting live through the TVW computer link. And anyone who wants to follow the proceedings this morning can follow that at tvw.org from their computer. And there is a link to the appropriate site on our -- on the WUTC Twitter page. I had to confess, when I was told that, that I've never been on Twitter, but I'm sure those of you out there in the cyber universe know how to do this. The Twitter page is twitter.com/WAUTC. And I would encourage anyone who is on the conference line, particularly members of the public who may wish to follow the proceeding, that they may tune in in that fashion as opposed to the conference bridge line.

So, with that, let's go ahead and take the appearances. Mr. Meyer, we'll start with the company. MR. MEYER: Thank you, Your Honor. Short form appearance, David Meyer for Avista.

ALJ MOSS: Yes. Unless you have not previously entered an appearance, counsel, you may use the short form.

Let's start over here with Mr. Oshie and just work our way down. I think that would probably be the easiest.

MR. OSHIE: Patrick Oshie, representing

1 the Alliance of Western Energy Consumers.

MR. GOLTZ: Jeffrey Goltz, Cascadia Law
Group. I represent NW Energy Coalition, Renewable Northwest and Natural Resources Defense Council.

ALJ MOSS: Thank you.
MR. FFITCH: Simon ffitch, representing The Energy Project.

ALJ MOSS: It's hard to get out of these habits.

MR. RITCHIE: Travis Ritchie with Sierra Club.

ALJ MOSS: Okay.
MS. CAMERON-RULKOWSKI: Jennifer
Cameron-Rulkowski, assistant attorney general representing commission staff.

ALJ MOSS: Thank you.
MS. THOMAS: Liz Thomas, representing Hydro One, and I would like to introduce Jamie Scarlett the general counsel with Hydro One is with me and my partner Kari Vander Stoep is also with me.

ALJ MOSS: Welcome.
MS. GAFKEN: Good morning. Lisa Gafken, assistant attorney general, appearing on behalf of public counsel. And with me is Nina Suetake, who is our newest AAG.

ALJ MOSS: Welcome. Is this your first hearing?

MS. SUETAKE: Yes, it is.
MS. GAFKEN: She did file a notice of appearance.

ALJ MOSS: All right. We will try to make it an enjoyable experience for you.

MS. SUETAKE: Thank you.
MS. FRANCO-MALONE: Good morning. Danielle Franco-Malone, counsel for the Washington Northern Idaho District Council of Laborers.

ALJ MOSS: Welcome. Others? Are there any counsel appearing on the conference bridge line this morning? Apparently not.

So thank you, all. And I think we have accounted for everybody by recollection, although it's hard to keep up with 13 witnesses and all the counsel in my head, but $I$ do have a cheat sheet so that will help.

A couple of things, preliminary things. One is that the -- Mr. Hancock, who was the staff settlement witness in this case, has left the commission for other opportunities. And Mr. McGuire of our staff will be adopting his testimony for purposes of our hearing and subsequently. I'm thinking that we don't need to have the qualifying questions that might typically accompany

1 this sort of thing and that everyone can simply stipulate that Mr. McGuire is an expert and adequately equipped to adopt that testimony without further adieu. So unless there is an objection? Hearing no objections, that substitution is made. Thank you, Mr. McGuire. We appreciate you picking up the baton on that.

All right. I don't think there are any other substitutions, none that I'm aware of, except the witness who is not appearing here today. All right. And that's not a problem, unless it becomes evident that we need to know.

I think that may be all I have that -- oh, yes, preliminary. The next point, though, is the exhibits. This is also a preliminary matter. We want to -- I prefer in these type of proceedings to stipulate the exhibits into the record, rather than introducing them in a more laborious fashion.

I circulated previously an exhibit list. It has since been admitted to include the bench exhibits, including the public comment exhibit, with which you are -- most you at least are well familiar -- and also the company's response to bench request number one which will be made a bench exhibit as well. Typically, those are admitted without objection.

So let me ask Ms. Gafken: Will public counsel be

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1 able to take the lead on getting that public comment 2 exhibit organized and into the Commission?

MS. GAFKEN: Yes, of course. Would you like it in about a week?

ALJ MOSS: About a week would be fine. Yes. I'll take "about a week" as an accurate enough description.

MS. GAFKEN: I don't have any calendar on me. So...

ALJ MOSS: That's fine. Seriously. That's quite fine.

MS. GAFKEN: Thank you.
ALJ MOSS: And, of course, you'll work with our consumer affairs and records staff to make sure it's a complete exhibit when we receive it. And, of course, we have the transcripts of the prior public comment hearings.

So, with that, are we prepared, parties, to stipulate all the exhibits? My intention is to have all the exhibits that were on that exhibit list part of the record.

Yes, sir, Mr. Oshie.
MR. OSHIE: Thank you, Your Honor. I just want to make it clear that we filed a revised witness statement of Mr. Hellman.

ALJ MOSS: Okay.
MR. OSHIE: And it is in the record as MMH1Tr, small R.

ALJ MOSS: Yes.
MR. OSHIE: That's not reflected on the exhibit list. And I wanted to make sure both the commission and Your Honor are aware of that.

ALJ MOSS: Yes, and I did not take the time to reflect all the revised testimonies. There were quite a few revisions along the way, particularly with respect to the amendment to the settlement stipulation that was filed late. The final exhibit list, which I will prepare after this hearing, will reflect -- and in fact I've already updated it, but I didn't bother to send you all another copy -- to reflect the date of the revisions.

I think I may abandon the little-R nomenclature, simply because that looked too much like the revision we use for transcript. So we'll just have a parenthetical noting the revision testimony. So I appreciate that.

And, as always, I will ask counsel to bring to my attention any errors or omissions in the final exhibit list and we'll get that corrected. All right?

All right. Are there -- well, so we will stipulate into the record the exhibits -- let me see. Well, I'm

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1 not going to number them for you. I'll give you an
2 exhibit list -- speaking to the court reporter -- and

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(Witnesses sworn.)
ALJ MOSS: Thank you very much.
All right. Mr. Meyer, proceed.
MR. MEYER: Thank you, Your Honor. I'll
keep my remarks brief because the people you really want to hear from are sitting to my left and right. But just a few things, matter of factly. I'm not going -- there
will be no advocacy here, but $I$ think it's good to level-set on a few things.

But right off the bat, I would like to thank the commission and you, Your Honor, for arranging a panel setup here. I think it should hopefully further better the record because it will allow for some interchange and maybe facilitate that process. I know it's a bit inconvenient, but $I$ hope this will pay dividends. So thank you.

Secondly, I would like to thank all the parties, and there are many parties that joined in this settlement agreement. Typically, in doing general rate case work, you don't have quite the variety of interests represented. You don't have Sierra Club. You don't have NRDC, NWAC. You don't have a union group. And I found that it really provided for a productive discussion of a lot of issues that usually don't percolate up in a general rate case. So this is good because it brought us all together for extended settlement discussions. And we learned a lot about what their interests are, and I think they hopefully learned a little bit about what our concerns and ambitions are. So it was, I think, a settlement process. It was settlement at its best. There was good faith all the way around the table.

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And I would like to single out staff in particular for doing a wonderful job, of Jennifer of working with the other parties and helping consolidate positions so we can make this process run even more smoothly. And there were some wonderful ideas that originated within staff to resolve certain issues. So I know the applicants are very appreciative of all of that work. And it's not just staff, everyone did something to contribute. So thank you, all.

Now, the advantage of having this many participants on this many issues hopefully will give the commission some comfort that the broad spectrum of interests have been represented, have been heard, and that hopefully will provide that level of comfort. And they are here today, of course, to answer all of your questions.

Logistically, we couldn't put everyone up here that pre-filed direct testimony way back in September. But just as resources, I'll let you know that, for Avista's purposes, we have in the audience ready to be sworn and speak if necessary -- they know they have been volunteered, so it shouldn't come as a surprise -- we have Kevin Christie. And he is prepared to speak if there is further interest in some Colstrip issues.

We have Linda Gervais, who, as always, is very knowledgeable about customer issues, low income issues.

And we have Pat Ehrbar, who seems to know everything there is about rates and rate credits and tariffs. And so he will be a good resource as well. And Mark Thies, our CFO, and he knows what CFOs know. So that is our group of supporting cast -- and I'm sure the other parties have similar people -- but they are at the ready if need be.

Lastly, if you think it's worthwhile, I would like to level-set where we're at with all jurisdictions at this point in time as we speak, just process-wise.

ALJ MOSS: Sure.
MR. MEYER: Where do you fit in the bigger scheme of things.

ALJ MOSS: Please do that.
MR. MEYER: Okay. Thank you. First of all, just a reminder that our hope was that by October 1st we would be able to close this transaction, assuming all approvals were obtained. And that October 1st date assumed schedules that called for litigating in every state. Well, as you see, or you will see, we've had great success in reaching settlements or settlements in principle. And it is our hope that in all jurisdictions we can expedite that date.

Alaska. That's in no order of size or importance.

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1 Alaska has a statutory deadline of June 4th to issue
2 their order. There was on the 1st an order accepting a

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9 settlement stipulation with the City and Bureau of Juneau, but that isn't the end of the story. They still have to approve the transaction. So look for that on or before June 4th.

Idaho. An all-party settlement was filed in Idaho on April 13th. There will be no evidentiary hearing in that case. The commission has decided to accept written comments instead. And those written comments are due on June 20th. They will have public hearings, however, in three locations in north Idaho, and those will be scheduled -- are scheduled for the second week of June.

Oregon. Oregon has a settlement in principle that was announced on May 8th. We've adjusted the schedule for the actual filing of the stipulation that would reflect that settlement in principle, and that should happen on or about this Friday, May 25 th. There may or may not be subsequent oral argument or testimony given on the 21st of June.

Montana. Montana happened just last week, hearings in Helena. On the eve of the hearings the applicants entered into an MOU, let's just call it a settlement, if you will, with the City of Colstrip, increasing the level of the community transition fund overall from 3-

1 to 4-and-a-half million. And our witnesses are prepared
2 to speak to what that is and provide whatever documentation you want. So those are the jurisdictions. But let's put checkmarks by the following four other things that need to happen. Hart Scott-Rodino, that period expired on April 6th. FERC, for its part, issued its order on January 16th. The FCC, transfer of licenses, that sort of thing, that was on May 4th. And CFIUS, the Committee on Foreign Investment in the US, we just received that yesterday. So those are all of the other non-retail rate-making approvals that we've requested and now that we've received them all.

ALJ MOSS: You said CFIUS? Could you give the acronyms to the court reporter for the purpose of the transcript?

MR. MEYER: I'll be careful CIFIUS (sic). Did I get that right? I got it wrong. CFIUS. Sorry about that.

ALJ MOSS: I'm glad I asked. Thank you.
MR. MEYER: Okay. Now, the last item is I know that all jurisdictions, all jurisdictions want to make sure that whatever arrangements have been agreed to in other jurisdictions are carried forward to their jurisdiction if they are more favorable. So every

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1 jurisdiction has or will have a most-favored nations 2 clause that is identical or nearly identical. And the

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9 idea is that after an order issues in a state, we -let's say it's Oregon, just to use an example. So once the settlement agreement, if it's -- and it will be acted upon in some fashion, if it's approved in Oregon, within five days the applicants file that with this jurisdiction.

That triggers a ten-day period within which any party to this proceeding may request MFN treatment of any particular Oregon provisions. That then triggers a five-day follow-on period for applicants to respond, and then it's back in your lap for any improvements, if you will, in the Washington settlement based on what's been negotiated elsewhere. And this works both ways, of course. So it is a bit of an iterative process.

But $I$ think that in the settlements -- and I'll probably overstate this a bit -- but in the settlements that either have been agreed to already or are agreed to in principle, we've been quite careful to make sure that the financial benefits are fairly distributed across the jurisdictions. Every state, of course, will characterize ring fencing provisions somewhat differently, and that's up to the parties to argue whether those should or should not be imported into
whatever order we finally issue settlement. That is the process to follow.

And with that, I have nothing more to add. I should get out of the way. Okay?

ALJ MOSS: Thank you very much. You're hardly in the way, Mr. Meyer. We appreciate that. And I want to -- while you're still sitting there, I want to ask the commissioners if they have any questions they may wish to direct to counsel, I think particularly perhaps with respect to the most-favored nations since that's pretty much a legal provision that triggers -potentially triggers further activity. So I want to make that opportunity available if any of the commissioners wish to inquire of you about that.

CHAIR RENDAHL: Just quickly I wanted to ask for Montana, so what was the nature of the hearing that was held last week? Was that an evidentiary hearing?

MR. MEYER: Yes, it was. It was the only hearing on the record we will have over there. It was on last Thursday. And it was attended, of course, by the five commissioners and the applicant's witnesses.

CHAIR RENDAHL: And so that is then -- you are now pending, waiting for a decision from the Montana commission after that hearing?

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MR. MEYER: That is correct.
CHAIR RENDAHL: All right. In terms of the most-favored nation if, for example, Oregon issues an order that modifies the provisions in this state that have not agreed to the commitments, the parties have ten days to respond to that once it's been filed here, and then the applicants have ten days to respond to any --

MR. MEYER: Five. I'm sorry, I think it's five days. Ten and then five, and then it ends up in your lap.

CHAIR RENDAHL: Okay. So that would be the time at which we would understand if there was any disagreement among parties about adopting it here in Washington?

MR. MEYER: Yes.
CHAIR RENDAHL: All right. That's all I have.

ALJ MOSS: Commissioner Balasbas.
CHAIR BALASBAS: Thank you. Mr. Meyer, you mentioned the statutory deadline in Alaska was June 4th?

MR. MEYER: Yes.
CHAIR BALASBAS: Do you have the statutory deadlines, if applicable, in any of the other states? MR. MEYER: Well, it's -- arguably there

1 are not statutory deadlines. Some would argue that there might be a 10 -month or an 11 -month or a 7 -month. But we haven't treated it that way. We think the way this has laid itself out procedurally we're well within that window to allow for an October close. So we haven't seen the need to argue that point.

ALJ MOSS: I will mention that we recognized an August 14 th statutory deadline in this jurisdiction. So I don't have a statutory cite, but that's what we recognized in the procedural schedule. We will be, I think, complete well in advance of that date. That's my anticipation.

MR. MEYER: Sure.
ALJ MOSS: All right. With that then, I guess we can ask you to relinquish your seat to Ms. Andrews, and we will be ready for questions from the bench.

And I'll note that Ms. Andrews was among those who were previously sworn. All right.

CHAIR DANNER: Good morning, everyone.
Thank you for being here. So my first question, I want to talk a little bit about the net benefits standard. This is a proceeding, the first proceeding in which the commission is going to apply the net benefits standard that's required under Washington state law. So this is

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1 a case of first impression. We don't have a body of 2 case law here. And we really don't have a definition in

MR. WOOLRIDGE: Is that on? CHAIR DANNER: Yes, it is. MR. WOOLRIDGE: I filed a document -- I've testified in a number of different states, and I filed -- I forget which exhibit it was, I guess it was JRW -- oh, I'm sorry, Exhibit JRW3, where I laid out some of the ones I'm familiar with. And, you know, the net benefit standards have kind of become universal in like states where we've seen a lot of acquisitions, like Maryland, New Jersey, D.C., that sort of thing.

And obviously, it's -- and as in any merger, it's tough to define what all the benefits are because a lot of those benefits are down the road and that sort of thing. And -- but I think what's happened, you know,

1 going from the no-harm to net benefit, is that it's really forced utilities and merger discussions to be more -- and other parties to be much more digging in to what the benefits are and trying to lay them out. You know, it was a different standard to just say, Look, we don't think there is enough commitments here and that sort of thing so there wouldn't be a harm. So now in any type -- in cases I've been involved with, laying out specifically what the benefits are so that a commission can look at it and decide, yes, there is a benefit. So I don't know the legal term. Net benefit, meaning is there a benefit? And our testimony for public counsel, I had talked a little bit about some of the net benefits. Mr. Dahl talks about a lot of the other benefits that move the needle from just being a no-harm to a net benefit.

So I think most -- what it's done in merger cases, it's really forced the applicants and the intervening parties to really try to flesh out what the benefits are. We can talk about down the road what some things can develop, whether it's technology, innovation, that sort of thing. But $I$ think it's more specifically trying to flesh out what these benefits are. And in public counsel's testimony, that's what we've tried to do.

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CHAIR DANNER: Okay. So you still -- I mean, it's subjective then? I mean, there is no way to precisely measure, even though the word "net" suggests to me that we're looking at both the downsides and the upsides. And I haven't heard much discussion of the downsides. So I'm still eager to hear that. But this isn't any kind of formula, this is really just, We'll know it when we see it?

MR. WOOLRIDGE: Yeah, and I think if you look at our testimony, we really have tried to flesh out what are the benefits, really specifying them. And I think that's where I've seen this evolve over the last decade or so in hearings like this is that you have to be much more precise and really detail more of the benefits so that you can take away. Obviously, there is a judgment call at the end.

ALJ MOSS: I think Ms. Gerlitz had some testimony on this subject, is that correct, on the net benefit standard, and perhaps Mr. McGuire for staff as well, if you wish further response.

CHAIR DANNER: I do wish further response. I would like to actually hear from anyone who wants to opine on this. Ms. Gerlitz, go ahead.

MS. GERLITZ: Thank you. Yeah. So I did touch on this in my testimony and can say a few words

1 about this. I think, you know, you'll note in my testimony that I referred to some testimony before the senate Environment, Water \& Energy Committee back in 2009 when the legislature was actually considering the net benefit standard. And I would say that our -- our joint party position on the net benefit standard is very close to that testimony that Senator Brown set forth in that hearing on that day in January 2009.

I think what we're looking at, particularly from the perspective of our intervention, is the environmental and low income benefits and public policies of Washington state. And so when we came into this case looking at what would be included in the net benefit standard, we were looking for appreciable benefits in those areas.

And, in particular, what we tried to do was look at areas where perhaps the state is having more trouble making progress. So you'll see in the settlement a particular focus on areas such as manufactured housing, low income weatherization, renewable energy benefits for low-income customers, and then Transportation Electrification with specific conditions asking to reach out and ensure that low-income customers are served.

When we looked at what are the potential areas for making greater progress on Washington's public policy

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1 laws in these areas, those are some of the areas that we 2 identify for potential progress in the settlement. And we believe that this settlement does make substantial progress for -- in Avista's territory in those areas and think that therefore the settlement will leave the net benefit standard.

CHAIR DANNER: Even in your testimony you cited Senator Brown's statements, and she talked about net benefits without really defining them. She did give some examples of things, low income, clean energy fund, that kind of thing. But, once again, it seems that what we're dealing with here is a judgment call and no set definition. So really we just know it's something higher than no harm, but there is no test on how much higher than no harm.

MS. GERLITZ: Well, so I think if you're asking me do you need to do some sort of quantification of what net benefit standard means, I think that would be very difficult to do. And the circumstances in different cases obviously might differ in terms of quantification.

So I would say that yes, to a certain extent there will have to be some level of non-quantification of net benefits, which would require a judgment. And this is the first case, so I -- you know, I would discourage
against trying to quantify in any precise way what we have done here, but rather, point to the progress that is being made in the different arenas involving the public policy laws of Washington state and look at it more in a broader context than trying to come to a particular percent or dollar figure. Is that helpful? CHAIR DANNER: All right. MS. GERLITZ: Sorry.

ALJ MOSS: Thank you. Anyone else? MR. MCGUIRE: Sure. I will. Chris McGuire with commission staff. So in considering the net benefit standard, staff is basically asking itself the question are -- or will ratepayers be better off than they would otherwise be. And better off can be both quantitative and qualitative.

For example, in this transaction, the quantitative benefits would include a rate credit of greater than $\$ 30$ million. It would include protections for some of the more vulnerable members of the community, such as there is $\$ 11$ million set aside for low-income customers in this settlement.

But better off, as I said, would also include some qualitative things. And in this case, we have established a mechanism for handling accelerated depreciation of Colstrip units 3 and 4. Avista will

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1 provide home energy audits to roughly 2,000 homes in its
2 service territory. We have established reliability

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4 standards. And beyond those qualitative and quantitative benefits there could also be benefits that extend beyond the ratepayer population. And in this case, we have an increase of, next year, of approximately $\$ 7$ million in charitable contributions that will be dedicated to the communities that Avista serves.

And there are some financial commitments to the community of Colstrip, Montana included in the settlement. And there are also some, you know, more nebulous societal benefits associated with additional acquisition of renewable resources.

So given all of these quantitative and qualitative, and as well as benefits extended beyond Avista's ratepayers, staff was convinced that indeed ratepayers and the community at large will be better off under the proposed arrangement.

CHAIR DANNER: Okay. Again, the second part of the question that $I$ posited with Mr. Woolridge was basically the word "net" to me suggests you're netting out negatives and positives.

Did you identify potential downsides or risks in this non-proposed transaction?

MR. MCGUIRE: Yes. Although, I am not prepared to enumerate all of the specific potential risks associated with a transaction such as this. But it is true that on the other side of the coin, the first side of the coin being the net benefits, you must also put protections in place to avoid the potential risks associated with an acquisition of a utility. And in this settlement agreement, there are numerous commitments related to financial ring fencing. The objective of those commitments being to protect ratepayers from any risks associated with the activities of the parent company.

So we spent a significant amount of time in discussions laying out those ring-fencing provisions to ensure that all parties were comforted that financial protections were put in place, such that Avista's ratepayers would be entirely shielded from financial risk associated with the parent company.

ALJ MOSS: Chairman Danner, I might point out that Dr. Hellman testified specifically with respect to the importance of taking care and paying attention to the harm side if you would like to hear from him.

CHAIR DANNER: So -- sure.
DR. HELLMAN: The comment made about us setting a risk or potential risk with benefits is

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1 exactly right. It's not a quantified level.

CHAIR RENDAHL: I'm sorry, Mr. Hellman, but is your microphone on?

DR. HELLMAN: Seems like $I$ can hear it. CHAIR RENDAHL: That is much better.

Thank you.
DR. HELLMAN: Sorry. And, typically, in cases of mergers like this one, where the utility is being purchased for a premium and so that investment needs to be recovered, you're having a change in management in the sense of having a new ownership, and that gives rise to risks that people perceive that either are real or not real.

But in the end, you look at the potential risk and you look at the benefits being offered. And in our conclusion, the benefits offset the risks such that there is a net benefit.

And I would say that -- I would not say that there is a guarantee that customers will always benefit no matter what happens. In Oregon, the commission approved a merger with Enron purchasing PGE. No one could perceive the events that transpired at that time.

There were minimum equity provisions that helped prevent PGE being drawn into a bankruptcy. But I think if everyone saw everything that was going to happen with

1 Enron, I don't know that that transaction would have been approved.

But I would say that I -- I do agree with the point that under all reasonable foreseen circumstances that customers should be expected to receive a net benefit is correct. And we try and include provisions that protect from harms, which are the minimum equity and dividends and other kind of provisions like that, to address problems that potentially come up, even though we don't think that they will come up. But you still have a parent that wants to make sure that its investment pays off, and it's a reasonable expectation on their part.

So you have these provisions that we see as net benefits, one of them being the rate credit that was significantly increased from what the company proposed, and being provided over five years instead of ten, along with provisions that staff has mentioned that reviewed in its totality perceived risks. All parties signed off that they believe that this transaction does provide net benefit to consumers in a general interest.

CHAIR DANNER: Well, again, what I'm
trying to make sure is that there is a legal standard that we have to meet, and I want to make sure that we're meeting that. And, again, this is a case of first impression. So it's going to depend, it seems, more on

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1 the facts than the definition in my opinion.

MR. COLLINS: Shawn Collins with the Energy Project, and I'll refer to my testimony with respect to the net benefit test. The Energy Project believes that the net benefit test establishes a higher standard than the no-harm test, allowing the commission to be proactive in protecting ratepayers and providing a basis for adopting conditions and commitments that ensure identifiable and significant benefits to customers, including benefits that advance state policy goals for low-income customers, energy efficiency, and access to energy alternative resources.

And so while that's not a specific calculation, I think identifiable and significant benefits, particularly advancing stated policy goals within the state provide some contingencies or reference points for the matter.

And I think we, as Energy Project, did identify potential risks in terms of the ownership transfer and do feel that the settlement as reached does meet the net benefit standard.

ALJ MOSS: Mr. Collins, just to follow up on that, as I recall your testimony, it was to the

1 effect that the Energy Project did not regard the original application as having met the standard, but based on the settlement commitments expanding the benefits perhaps, and perhaps improving the protections, Energy Project is satisfied the net benefit standard is met?

MR. COLLINS: That's correct. The initial final settlement we would arguably say it might have met the no-harm requirements. However, as filed, we do believe it meets the net benefit standard.

ALJ MOSS: Thank you very much.
CHAIR DANNER: All right. Thank you. I believe Commissioner Rendahl has a follow-up.

CHAIR RENDAHL: Yes. As a follow-up, and this question really, I guess, will go to any witness who wishes to respond to this. So this has to do a bit with the rate credit commitment, which allows for an offset of 1.02 million of realized savings. And the parties have acknowledged that these synergies might take some years to come to fruition. So these are sort of the unknowable, not knowing what might happen. But also in the near future, you've got two companies that are merging. And there will be, I assume, an additional layer of allocated costs that Avista ratepayers might be picking up, that are at some undefined level of expense

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1 for wages, incentives, overhead, et cetera.

So how are we going to know -- how do we know there is a verifiable or a viable net benefit, given the possibility of some costs that may be coming from Hydro One to Avista ratepayers? And I guess that's directed to the company first and then any other party who wishes to respond.

MR. MORRIS: Good morning, Commissioner. CHAIR RENDAHL: Good morning. MR. MORRIS: So around when we -- when Mayo and I started to have these conversations around what made sense, a couple of things that were apparent early on, is that just from a geographical perspective, it's very difficult to consider, I think, some synergies, in the traditional sense, when you look around. And we do a neighborhood of a merger of equals within the neighborhood, if you will.

So from that perspective, we really pivoted to thinking about things in the near term that would make sense, that you could perhaps get some benefits of scale, longer term and near term. Things that we knew that we needed to have deeper conversations about were in the areas of information technology, as you know, that both -- in the utility industry itself, with technology becoming such a huge part of the utility operations, and with really the change happening in the utility industry around technology, particularly the distribution level, there are ample opportunities. And each company, as you know, are doing those types of technological improvements at different paces.

So Mayo and I talked a lot about what his best practices were happening in Toronto versus what we're doing in Spokane. And are there ones initially that we could at least share with one another, or are there opportunities for us to at least jointly think about as we have other technological improvements that we could work together as a team to make sure that we maximize efficiencies.

From a supply chain perspective, obviously they buy lots of things. They are much larger than we are. So we realize and recognize if we could get in and leverage their buying power, that would be really great for our customers.

Also, just the sharing of best practices, everything from employee safety to operational efficiencies. We both have joint operations and things like call centers and other things that we can share best practices on. So while the number initially is low, and we don't see huge synergies to the future, we do see opportunities to share benefits.

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The other thing I would just say, as you know, we've had a number of nonregulated businesses. We currently have Alaska. We have a long history of being able to -making sure that our current customers do not pay for those types of -- that type of work. We keep that separate. And we feel that we've got the policies and principles in place to ensure that customers won't be paying for things that they ought not to be paying for. So we feel confident that we've got that well in hand.

Did I answer your question?
CHAIR RENDAHL: Yes. But I'm also thinking of some of those costs, including overhead and wages that may -- you know, many of the commitments are very clear that operations in Spokane will remain separate from operations at Hydro One. But over time -- and, again, benefits are, you know, hard to determine over time.

How do we know that Avista ratepayers aren't going to be paying for sort of overall company overhead? How will that be controlled? What controls are there on how much Avista ratepayers are going to pay for Hydro One's costs?

MR. MORRIS: Yes. So, first of all, thank you for recognizing that the governance agreement and really the thought around these companies coming

1 together really is to maintain Avista's independence, everything from a separate board of directors to currently how we operate the business. So I think intentionally -- I can let Mayo speak to this -- it has been kind of imagined that there wouldn't be a lot of overheads. And everything from -- intentionally on Mayo's part when we -- let me give you one good example, is when we thought about a nine-person board of directors, five of them being Hydro One, it was Mayo's idea to say, you know what, let's have three independent board members from the Pacific Northwest, and only have two people from Hydro One, Mayo and one other person sitting on the board of directors. Because his point being -- I don't want to put words in his mouth -- he said, I don't want my team being distracted. They need to run their utility in Toronto. They don't need to be worrying about what you're doing in Spokane. So, you know, where we see the benefits really are in ideas around strategy, perhaps, best practices.

The other part is, as you know, from every -assuming that we do file rate cases in the future, that you will have absolute transparency into all of our costs. And so you will consistently have the ability to audit what we're doing and not have to -- you'll know what our costs are, and they will be fully transparently

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1 available to the staff, commission, and intervenors.

So from our perspective, Commissioner, again, while there are -- certainly we see some synergies to the future, this deal was not predicated on synergies and, again, was on the idea that, for the most part, it will continue to be run independently. And where there are opportunities for best practices, we'd come together and talk about those. But we don't imagine any time having any type of operational things being done in Canada or in having to worry about those allocation of costs.

Again, I would point -- I guess a great mental model would be is how we're doing it with Alaska now. Alaska is running independently. We account -- when we do do things in Alaska, we account for those specifically. They are called out, they are audited, and I would expect to follow that practice.

CHAIR RENDAHL: Okay.
CHAIR DANNER: And just to follow up, you mentioned IT as an example, could be that some of the synergies might be that you combine some of your IT functions? And so what that means is you might, because you want to maintain the staffing levels here, that you would simply assign the IT people in Spokane a lot of the work for Hydro One in Toronto, and then basically put it on the backs of the ratepayers here in

1 Washington.

Would that be something that we would catch in an audit? Is that something that would be transparent to us so we can make allocation decisions?

MR. MORRIS: Absolutely, Chairman. Yes. Again, going back to our practices, whether it's been with unregulated businesses, Alaska or others, we do that now. We absolutely clearly understand that that's important to our customers, to you as commissioners, as our regulators and to our intervenors. So we would be absolutely transparent. We would make sure that we would account for all of those.

And, again, I would just -- going back as being the -- at one point being the CEO of Ecova and also as chairman of the board of Ecova for many years, we made sure that if there were ever opportunities to have even discussions about things in the business, we would separately account for those.

So we're fully aware of our responsibilities around accounting for things and not having our customers pay for those. And I would like to say we've got a great, from my opinion, a good past practice of doing the right thing.

CHAIR DANNER: All right. Thank you.
MS. ANDREWS: Can I add something here?

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1 We have existing protocols in place that helps with cost allocations and assignments of costs. And, as Mr. Morris mentioned, we follow those practices with Alaska and we would use those same type of protocols between us and Hydro One.

ALJ MOSS: Okay. Let me interrupt half second here. I'm sorry for the technical interruption if you will, but you used an acronym Ecova, I believe. I assumed that is $A-C-O-v-a$ ?

MR. MORRIS: No, E-c --
ALJ MOSS: See? I got it wrong.
MR. MORRIS: $\mathrm{E}-\mathrm{c}-\mathrm{O}-\mathrm{v}-\mathrm{a}$. It's the name of a business. It used to be. Now its name has been since changed since we sold it.

ALJ MOSS: Okay. Thank you.
CHAIR RENDAHL: Ms. Andrews, were you done with your statement?

So, Mr. Schmidt, do you have anything to add?
MR. SCHMIDT: Sure. Thank you. As my
first words, thank you for the kind invitation back to your beautiful state. It's a real pleasure to be here.

I might just say structurally we are really -- in both organizations in a very good position to measure not only costs but revenues. And we think about our external auditors, which would be KPMG and Deloitte.

And our internal auditors, which would, of course, be separate, that would certainly audit the structures.

In addition, we have an annual budget. We have a five-year business plan, which clearly defined costs or expenses by department, numbers of personnel. And so there is very clear measurement and delineation. And, quite frankly, Ontario would share the same concerns that you would share here. So they would want to make certain that, in fact, costs and revenues were ring fenced, and we're prepared to do that.

In fact, even whether it's in our transmission business, which is measured and tested separately by budgets from our distribution, versus our forestry, and then again separating fully regulated and unregulated businesses, of which we have di minimis -- we have a telecom business, which is separate -- so those are held separate and apart and employees of either parties don't cross boundaries because they are held separate and apart. So it's part of the structural DNA of the organizations.

And I think, as Scott has stated, our goals collectively are define efficiencies and productivities, and then those should go to the appropriate state or jurisdiction that they apply to for the creativity. But, as Scott mentioned, we do have things we can share

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1 together that are going to provide benefits.

So if in the case of the power poles where we have 1.6 million and Avista has theirs, when we buy collectively and we get a discount for those, the numbers they buy versus the numbers we buy will apply to the state or the province in which those poles would be delivered. So that would be the structural competency that would be applied to how we would audit internally, externally, and separate board of directors, separate management teams. Thank you.

CHAIR RENDAHL: Thank you. Are there any other parties that wish to weigh in, in terms of their testimony on this? Mr. Dahl.

MR. DAHL: All right. I think this is on now.

One thing that $I$ will point to is Commitment 17, which, to my recollection, $I$ just saw on page 9 of my testimony which is Exhibit CJT1T. To my recollection, that commitment was negotiated into the settlement and was not in the original application.

And the high-level view of that particular commitment is that, depending on the timing of the next rate case filing, it provides for the test years that the company will provide. So it will allow for the commission to compare the operations of Avista before

1 and after the acquisition, depending on the timing of the next rate case filing.

CHAIR RENDAHL: So your understanding of that is to create a baseline before a next rate case would be filed if the merger was approved, and then that baseline would allow going forward for anybody auditing the books to be able to compare how the calculations were made and allocations were made?

MR. DAHL: Yeah, that's my understanding. And, additionally, it's also to better understand if there are any savings that result from the merger, from synergies or other things of that nature. It will allow for easier baseline comparisons.

CHAIR RENDAHL: Thank you. Any other -Mr. McGuire?

MR. MCGUIRE: Chris McGuire, with
commission staff. Beyond Commitment 17 that was just referenced which will, to some extent, allow us to see the pre- and post-merger conditions, there were other commitments in the settlement that -- the goal of which was to better preserve staff and other parties' ability to pursue lines of inquiry in a general rate case, such that we could identify if there are costs that were allocated to Avista that should not be paid by ratepayers. And I just wanted to point those out, those

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1 being Commitment No. 22, separate books and records; Commitment 23, access to and maintenance to books and records; and Commitment 24 , related to cost allocations related to corporate structure and affiliated interests. And those -- those commitments gave staff some comfort that they would be able to pursue questions related to cost allocations in future rate cases.

CHAIR RENDAHL: Thank you. I appreciate it.

CHAIR BALASBAS: So I would like to focus on the rate credit, which in the settlement is proposed as 30.7 million over five years for Washington ratepayers, electric and gas.

So the first question $I$ would like to ask is: For a typical residential electric and gas customer, what does that mean to them on their monthly bill?

MS. ANDREWS: I'm going to have to defer this question to Mr. Ehrbar.

MR. MORRIS: So it's -- electric is 79 cents per month and 49 cents per month for gas customers.

CHAIR BALASBAS: Okay. And so when you factor in the potential offset of the rate credit of just over a million dollars per year, and then you factor in the rate impact of accelerating the Colstrip
depreciation schedule by $\$ 1.6$ million a year, when $I$ add up all of those numbers I get to a net rate credit -potential credit of about $\$ 17$ million over five years for ratepayers.

What's your response to that?
ALJ MOSS: Mr. Ehrbar, it looked like you were going to be able to avoid it for a moment.
(Mr. Ehrbar sworn.)
ALJ MOSS: Thank you. Please have a seat up here.

MR. EHRBAR: Good morning. So can you repeat the numbers that you just shared?

CHAIR BALASBAS: So starting with the 30.7 million in the settlement over five years, you have a potential offsetable amount of the rate credit of just over a million dollars per year, so that's 5 million over five years. And then you have the rate impact of accelerating the Colstrip depreciation schedule of approximately 1.6 million per year. So for five years, that adds up to just over $\$ 8$ million. So, effectively, that brings the net rate credit down from just over 30 million to just around $\$ 17$ million, in my math. And I want to know what your response to that is.

MR. EHRBAR: Sure. I think I would focus back on, first, the rate credit of 30.7 million. When

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1 we say a portion is offsetable up to a million a year in 2 the first five years, those savings will still be there.

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CHAIR BALASBAS: So what about the Colstrip depreciation aspect, though? Because I understand that part about the offsetable portion of the rate credit, but -- and then that will lead to my next series of questions on the Colstrip depreciation rate impacts -- but that 1.6 million is actually not currently reflected in base rates, correct?

MR. EHRBAR: That is correct. That would be -- if this settlement is adopted, and we close by October 1st, then base rates would go up 1.6 million. It would be offset by the rate credit so that there is a net savings to customers.

CHAIR BALASBAS: However, that would be for the first five years, though, correct?

MR. EHRBAR: That is correct.
CHAIR BALASBAS: Because we are looking at
a potential -- I believe it's a 7- and 9-year acceleration of the current Colstrip depreciation schedules and base rates?

MR. EHRBAR: That is correct.
CHAIR BALASBAS: So then after year five when the rate credit expires, that would be roughly 1.6 million per year base rate increase to ratepayers?

MR. EHRBAR: Yes, that's correct.
CHAIR BALASBAS: Okay. And now I would like to turn to the structure of the proposed financing of the Colstrip accelerated -- depreciation schedule acceleration.

So there is the piece that is currently collected through base rates from ratepayers. And then there is the proposal to use the $\$ 10.4$ million of the excess deferred income tax that is not protected by the IRS average -- ARAM requirements to pass back to ratepayers. So that leaves a deficit of roughly 58 and a half million dollars to cover the accelerated depreciation costs.

So my first question is: That total, 58 and a half million dollars, represents an increase to current rates to ratepayers; is that correct?

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MR. EHRBAR: That is correct. I would defer -- not to play musical chairs -- I would defer back to Ms. Andrews who can get into more details specifically on the tax component and the Colstrip depreciation.

CHAIR BALASBAS: Okay. So that's where my next set of questions is going. So if you want to bring Ms. Andrews back, that's fine.

All right. So, Ms. Andrews, in the settlement it's proposed that the 58-and-a-half-million-dollar regulatory asset created for the deficit in the Colstrip depreciation, the settlement proposes to -- and I'm using the word from the settlement -- is offset by the 36-year protected excess deferred income tax portion.

Now, how would you say that that is offsetting that rate impact when, in our recently concluded general rate case, the commission's decision was to begin putting that money -- or returning that money to the ratepayers over the next 36 years?

MS. ANDREWS: Right. So, you know, this was an opportunity that actually was a suggestion from commission staff around -- with the intergenerational inequity that we have with Colstrip of increasing or accelerating depreciation and putting that acceleration of costs onto our future customers came at a time when
we have the tax credit available to us around this excess protected plant that was collected from customers in the past that now was going to be returned to other customers in the future.

So that -- for 36 years, that's going to be returned to customers at approximately $\$ 5.7$ million over that 36-year period. So taking the 58.5 million of this Colstrip asset, regulatory asset and amortizing it over the same time period would help reduce that impact to our future customers.

So even though the rate impact went in effect May 1, it still is going to be in place over the next 36 years. So although we recognize that reduction to customers has already occurred, and this increase for depreciation expense or amortization of this regulatory asset won't start until October, it's going to occur at the same time as the rate credit will occur. So customers will see a benefit in October with a net reduction of about $\$ 3.3$ million, $I$ think it is. And then after five years, you are correct, that will fall off. But that excess plant will offset that amortization until the end.

CHAIR BALASBAS: However, when we amortize that 36 -year return to ratepayers, that effectively means a reduction to base rates for the customers over the next 36 years. So with the proposed settlement,

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1 we're effectively taking back a portion of that amount 2 that we have already decided that should be returned to

MS. ANDREWS: Right. And, you know, keep in mind that the increase in this amortization is for costs that customers would be paying over time anyway, it's just what period of time are they paying for it. So we have rates in place today to cover a certain level. We had filed a depreciation study to increase related to the -- as the retirement obligation. So there was something in front of the commission to ask to start recovering those costs in the future.

So it's really just a timing. It's just
advantageous for the company, and especially our customers, to have this at the same time as the tax credit so that they are not seeing an increase in their bills at this time.

CHAIR BALASBAS: So you actually didn't really answer my question.

MS. ANDREWS: Okay.
CHAIR BALASBAS: So when you look at the approximately -- and I know that that number, the 5.7 million for over 36 years, I think you mentioned in your testimony that that is not a straight-line number, that fluctuates slightly from year to year over the

36-year period.
But effectively, as I said earlier, since we have, in the general rate case, started that clock on the 36 years to return that money to ratepayers, we're effectively in the settlement proposal saying that we're going to take back 1.6 million a year of that amount, over 36 years, to cover the regulatory asset to accelerate the Colstrip distribution?

MS. ANDREWS: Yes.
MR. BALASBAS: Then related to that, using this 36-year period, starting in 2018 that 36 years means 2054?

MS. ANDREWS: Correct.
CHAIR BALASBAS: So by amortizing the Colstrip depreciation deficit over 36 years, aren't we now effectively asking ratepayers to pay for Colstrip through 2054 and not 2027?

MS. ANDREWS: Well, most of the dollars are associated with the asset retirement obligation, which would actually occur over a longer period of time, 2027, or whatever time the plant closure is. Whenever that is in the future, there is still that -- most of these dollars are associated with that asset retirement obligation, which would occur over a longer period of time.

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CHAIR BALASBAS: So that's a yes, we are effectively asking ratepayers to pay for Colstrip through 2054, at least a small portion of it?

MS. ANDREWS: Yes. And that balance will build up over time. That's the other thing about the asset retirement obligation, on our books today is about 15 million. So there is about 24 million of Washington share of this additional ARO that's going to build up over that time period. So it's not that total today, but -- but, yes, to answer your question.

MR. BALASBAS: Okay. And then I would like to just ask a clarifying question about the amount of the commitment to the Colstrip community. I believe it was mentioned at the beginning of the hearing that that has been increased to four-and-a-half million dollars. Is that a total amount of commitment across all jurisdictions, or was that just the commitment to Montana, four-and-a-half million, plus 3 million that is proposed in the settlement?

MR. MORRIS: So the way it was negotiated was it's four-and-a-half million dollars, given to the community of Colstrip from shareholder dollars, recognizing, of course, that there is going to be continued dialogue among six owners and multiple jurisdictions around how best to do the right thing for
many different stakeholders in this group.
So I would just say, Commissioner, that it was four and a half million dollars directed to the City of Colstrip and around a process. So from a local perspective, it was important to the mayor, the city council, and others, that they felt like they had some local control, some immediate benefit, and some opportunity to do some thinking around recognizing that Colstrip would close someday and how could they get in front of it, and this would be a great way for them to have some dollars to have that.

CHAIR BALASBAS: So is it four-and-a-half million total?

MR. MORRIS: Yes.
CHAIR BALASBAS: Okay. And then before I return the mike back to my colleagues, I have just a follow-up question on an aspect of Commissioner Rendahl's question earlier about cost allocation. And, I believe, Mr. Schmidt, you may be able to answer this question.

So in Hydro One's current structure, with its other affiliated businesses, both regulated and unregulated, is there effectively what I would -- how I would describe maybe, like, central headquarters overhead allocations to all of those entities?

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MR. SCHMIDT: The allocation would be separate and apart, regulated/deregulated. And we would have an allocation --

CHAIR BALASBAS: Can you turn your mike on, please?

MR. SCHMIDT: I think it's on. Can you hear me clearly?

ALJ MOSS: The red light should be illuminated.

MR. SCHMIDT: It is.
CHAIR BALASBAS: Maybe if you pull the mike a little closer, that might help.

MR. SCHMIDT: Yes, sir. There we go. Is that better? I'm sorry, apologies.

Yes, in fact, we have president of Telecom, and his compensation is separate and apart from the regulated part of our business. Yes, sir.

CHAIR BALASBAS: And so under the acquisition structure and the way that the structure is set up for Avista, there would be -- there effectively would be some kind of central cost allocation coming from Hydro One headquarters through Olympus and then to Avista?

MR. SCHMIDT: No, there is not. There is not an allocation of my expense, it goes to shareholders
at the Hydro One level. And the board of directors and the Avista management is separate and apart from any Hydro One expenses.

CHAIR BALASBAS: Okay.
CHAIR DANNER: So I just wanted to clarify
Commissioner Balasbas' question earlier about the
\$3 million. You're committing here a $\$ 3$ million contribution. That's the same $\$ 3$ million, right? So it's \$3 million total to Colstrip?

MR. MORRIS: Is it's four and a half million dollars.

CHAIR DANNER: That's the total across all the states?

MR. MORRIS: Yes.
CHAIR DANNER: Okay. Thank you. I have one question $I$ want to ask about the non-consolidation opinion. Who or what firm is going to be hired to complete that opinion that's outlined in Commitment 44? Do you have any information on that?

MR. MORRIS: I'm told Bracewell.
CHAIR RENDAHL: Is that a firm in Spokane?
CHAIR DANNER: It's a law firm in Texas.
MR. LOPEZ: Formerly, Bracewell \&
Patterson headquartered in New York.
ALJ MOSS: All right. This apparently is

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1 a good time for us to take our morning break. So I'm
2 seeing some applause. We'll break for five minutes,

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## (Recess.)

ALJ MOSS: Back on the record.
CHAIR DANNER: First, I would like to see if there are any other parties who wanted to weigh in on the colloquy we just heard, if there was anything you were hoping to contribute to that you didn't get a chance to.

MS. GERLITZ: Thank you. This is Wendy Gerlitz with the Northwest Energy Coalition. I just wanted to clarify around there was a commitment in section -- well, it's No. 74 regarding tribal communities. And it came to our attention this week that the wording of that could be slightly confusing because it's implementing these conditions of the civil reach-out to tribal communities.

And so that these conditions, we were -- we had intended that those would apply to all -- you know, all of the applicable settlement conditions throughout the entire settlement, not just to the ones in that particular section. And so we just wanted to make sure

1 that we were on the record clarifying, and I believe it's an agreed-to intent with all of the parties, but that it would apply to other sections, such as Section $H$ and, you know, other areas. And the previous section, Section $F$, $I$ think, has some items in it too.

CHAIR RENDAHL: You just want to make sure that the commitment made in No. 74 does not apply to just implementing the conditions in Section $G$ ?

MS. GERLITZ: Correct.
CHAIR RENDAHL: But also throughout all the commitments made in the settlement. And I guess that's a question to ask --

MR. MORRIS: Yes, and that was our intent as well. So that's a really good clarification.

ALJ MOSS: All right. Of course, if the parties think it appropriate and deem it necessary to do so, they can file a short amendment to reflect that. But we can also rely on the record here if the parties don't believe something formal is necessary. I personally do not think it's necessary, but we'll leave that to the parties' discretion. And, Ms. Gerlitz, you may wish to speak to the applicants on that.

MS. GERLITZ: Thank you.
ALJ MOSS: And generally, Chairman Danner reminded me what $I$ should have said at the outset, and

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1 that is if any of you witnesses have follow-up on points 2 that are being raised by your fellow witnesses or from

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4 the bench, please let us know just by raising your hand briefly or shouting out if we ignore you too much. But we don't want to miss any information that may be valuable to us. And with there being so many of you, my spider sense may not be adequate to pick up the subtle signs that someone wishes to speak. Thank you. Yes, sir. Mr. Dahl.

MR. DAHL: On that note...
ALJ MOSS: First taker.
MR. DAHL: I want to jump back to
Chairman Danner's first question about net benefit standard. Jumping on to what Mr. Woolridge had said in terms of public counsel's view, you will see in my testimony that from public counsel's standpoint, it's sort of a two-step understanding of how you reach and determine that point where net benefits are accrued.

And that is, first, you must reach a status where there is no harm. So all of the transactional risks, whatever they may be depending on the circumstances of the case, should be mitigated through any commitments. And then at that point, in order for any benefits to accrue to the customers, you know, those risks must be mitigated.

So that, you know, goes back to your original question of how do we determine and what are net benefits. And because this is a case of first impression and the statutory language is pretty sparing and not very specific, we look to this case from a point of trying to recognize certain benefits in various categories or buckets based on transactions in other states and the market conditions here in Washington, the various circumstances that Washington ratepayers face.

So if you see on my testimony page 21 , we proposed a sort of analytical framework of various categories of commitments that we looked for when we were going into this process, and we believed that this settlement addresses those issues.

And, of course, the facts and circumstances of any particular acquisition change, based on not only when the merger occurs, based on current market conditions, but also the specific parties or applicants involved.

So this isn't to say that this particular settlement is, you know, a word-for-word blueprint of how any future mergers must go down or, you know, the conditions are meant to reach the net benefit standard. But it's sort of a way to look at this and understanding what the statute is intending and what parties are looking for. And really it's a benefit, in our view, to everyone, as

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1 applicants are going to this that they understand what
2 kind of commitments that they should address through any 3 sort of proposal.
well-developed thoughts on that standard. So if you would like to have that conversation and turn it over to the attorneys, they would be more than willing to have that discussion.

Secondly, I had want to circle back to Commissioner Balasbas' questions about Colstrip units 3 and 4. And because staff was the party that initially proposed this approach, I think it's appropriate that we give you some sense of why we landed where we did.

And we landed where we did because we envisioned if we did nothing that would be even a bigger problem. And what I mean by that is if we did nothing, when Colstrip units 3 and 4 closed, whenever they close, there would be a substantial unrecovered plant balance remaining on the books that somebody would have to cover. And some may argue that's the company's responsibility and others may argue that that is the ratepayers' responsibility because the company did nothing wrong.

We thought that there was substantial risk to the ratepayers being on the hook for those stranded costs, so we decided to try to do something in this venue. And the way we determined how to handle this was to first set the depreciation expense such that it didn't change as a result of this acquisition.

And what that entailed was creating a regulatory

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1 asset, and then we had to decide over what time frame should we amortize that regulatory asset. And we came to the conclusion that in order to best mitigate intergenerational inequity, we could -- well, let me take a step back and just talk quickly about the intergenerational inequity that is created by changing a depreciation schedule.

Interchanging a depreciation schedule and accelerating a depreciation schedule, you're essentially asking for future generations of ratepayers to pay less than -- I'm sorry, pay more than their fair share of the facility, while previous generations of ratepayers would pay less than their fair share of depreciation expense.

And at this point in time we, in a sense, are allowed to go back in time and collect dollars of past generations of ratepayers through their over-contribution to taxes. Excess deferred income taxes essentially amount to previous generations of ratepayers overpaying taxes.

So in amortizing the Colstrip regulatory asset, we attempted to tie the amortization period to the ARAM amortization period for the excess deferred income tax, which was 36 years. In our minds, that is previous generations of ratepayers picking up the difference and an accelerated -- or increased depreciation expense due

1 to accelerated depreciation.

CHAIR BALASBAS: So I appreciate all of that context, but I guess my question back to you would be, is this an issue that you could have addressed in the context of Avista's next general rate case?

MR. MCGUIRE: The answer to that is yes, to some extent. The depreciation of Colstrip's side of the equation we could have, yes. It's not certain when Avista will be in next. And the longer we wait to address Colstrip-related issues, the more risk there is to future ratepayers of an earlier retirement of those units.

So I think time is of the essence. So we should attempt to address this, sooner rather than later. And in this circumstance it made sense because we perceived the excess deferred income tax as being sort of an appropriate offset to mitigate intergenerational inequity, and we would not have that ability in a future rate case.

CHAIR RENDAHL: So following on that, and we maybe you can start this -- start answering this question, there may be others who want to.

So, in this case, the parties, the settling parties have set the schedule, the depreciation schedule for Colstrip units 3 and 4 outside of a rate case. And

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1 depending on the outcome of this proceeding, it's also being determined outside of the depreciation study that Avista has already filed with the commission in a separate docket.

So how do the parties anticipate resolving this piecemeal approach to setting the depreciation rates for the company, and how is this all going to be tied up? What's the plan?

MR. MCGUIRE: My opinion on this is that -- well, first, my understanding is that if this were to be approved, if the settlement were to be approved by the commission, the company would file an updated depreciation study that would reflect the agreement in the settlement.

But my opinion is that a depreciation study itself filed alone doesn't mean anything for rates. A depreciation study is useful in a general rate case for establishing depreciation rates. But just because the company has filed a depreciation study with the commission, doesn't mean the commission is obligated to change rates consistent with that depreciation study outside of a general rate case. So this will be tied up through an update of the depreciation study and, $B$, incorporating those depreciation rates into rates in the next general rate case.

ALJ MOSS: I'm assuming you wish to add to that, Ms. Andrews?

MS. ANDREWS: Yes. The company fully plans to supplement once we receive -- we were going to discuss with staff the appropriate timing. It may be appropriate to wait for an order from the commission approving the sale and the use and the acceleration of Colstrip within this docket before we supplement that response. But we'll discuss with staff the best appropriate way to do that, to take into effect. And we recognize that is outside of the general rate case.

I can tell you that for -- if you were to remove the Colstrip portion because it's being handled in this docket, then both electric and gas would result, as it's filed today or as its filed, would result in reductions for customers. So we would obviously want to try to incorporate that as soon as we could so customers benefit from that. But I believe our application requested that we defer whatever those costs or savings were and so that it can go back to customers as soon as possible.

CHAIR RENDAHL: So are you saying you believe there would be additional reductions to electric and gas customers in the depreciation study as a result -- if this docket -- the merger request is

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1 approved, the settlement is approved, there would be additional beyond the Colstrip changes in the depreciation study?

MS. ANDREWS: Yes, because if we strip out this Colstrip -- the asset retirement obligation is the largest piece that was causing an increase to the electric side. If you strip that out, we'll end up, ultimately, I believe, ending up with electric reduction.

CHAIR RENDAHL: You said there might also be impacts on the gas side?

MS. ANDREWS: Yes. The filing that's in front of the commission already shows a reduction to gas depreciation expense.

CHAIR RENDAHL: Thank you.
CHAIR DANNER: Mr. McGuire, you mentioned the risks of early retirement, and yet what happens if we're in a situation where we have changed the depreciation schedule and we don't have early retirement? There has been some testimony in other states about continuing to run these two plants for the rest of their useful lives, whatever those might be. So is there -- what are the protections if this plant runs for quite a while longer and we have changed the depreciation schedules? Is there a need to revisit?

MR. MCGUIRE: So we never get depreciation expense right. We're constantly updating depreciation expense because depreciable balance and depreciable life is always evolving. So I fully expect us to be wrong in whatever we do. I'm comfortable with that.

But what we're doing in changing the depreciation schedule now is addressing the risk of early closure. If it does not close early, then we will readjust the depreciation schedule such that future ratepayers end up paying less than current ratepayers as a result of this settlement. And that is acceptable -- that's an acceptable tradeoff to us because the risk of early retirement, the risk of saddling future ratepayers with unrecovered plant balance, is substantially high enough for us to do something now.

CHAIR DANNER: Okay.
ALJ MOSS: Mr. Howell.
MR. HOWELL: Thank you, Your Honor. I appreciate the melding of art and science and the attempt to get it right. And so --

CHAIR DANNER: He said we don't have to get it right.

ALJ MOSS: Even more comfort in that.
MR. HOWELL: And to the extent that there is something that can inform this balance, I just would

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1 like to remind the bench of the -- the trend that
2 reported on actually in a public hearing before you, I

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13 believe it was on a Puget Sound Energy public hearing, there was some really good testimony from someone from the Western Clean Energy Coalition, I believe is the name of it, talking about the trends of all the plants in the West. And, categorically, what they found with the -- I think it was the six largest plants that have now moved to retirement, within a year before they retired, and sometimes even months, what you were hearing is that the plant was going to go on forever and ever or much longer than what was being anticipated in the short-term.

And, categorically, across all these big closures across the West, in every circumstance that closure was happening much, much faster than even what was being stated by the owners, within a year and sometimes just within months.

So what we know, to the extent that it can contribute to the science, is that there is a very clear trend across the West in the past few years and that all closures are happening much sooner than anticipated.

ALJ MOSS: Thank you, Mr. Howell.
Mr. Lopez, did you have something to add?
MR. LOPEZ: No.

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ALJ MOSS: Thank you very much. Sorry for that.

MR. LOPEZ: That's okay.
ALJ MOSS: Mr. Dahl?
MR. DAHL: I just wanted to chime in here on the Colstrip issue, to go on the record that public counsel does recognize the risk that the change in the depreciation schedule doesn't necessarily equate to closure. The offset provided by this settlement is a reason public counsel was comfortable accepting it, and it is also in line with the depreciation schedules set in the Puget Sound Energy general rate case. You know, and so we understand that that situation exists. And given the circumstances of this settlement, we feel comfortable with our position here.

ALJ MOSS: Thank you, Mr. Dahl. Okay.
CHAIR DANNER: All right. Are we done with -- any more questions on Colstrip?

So I had a couple of specific questions I wanted to ask. We had a number of public hearings around the state and we heard testimony in both Colville and Spokane Valley from Mr. Mike Brown of IBEW Local 77. And he raised concerns regarding the apprenticeship programs and the agreement that you had reached with WNIDCL. And I was wondering if you could speak to the

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1 status of apprenticeship training and the agreements 2 that you had with IBEW Local 77 and how those are going

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13 to be accommodated, if at all, with the proposed merger? MR. MORRIS: So, as you know, we're very proud of our workforce at Avista and our craft positions. They are true professionals and it's -frankly, as far as I'm concerned, it has been one of our advantages that we have because we have such a well-trained workforce and have been committed to apprenticeships for my entire 37 years at the company and longer.

So we have multiple apprenticeships through the IBEW that have been developed and have been -- that continue to even improve to this day. And we don't see any change in any of that. So from our perspective, we're going to continue to work developing our own, our own multiple craft positions that work in both and all of our generation facilities, our linemen, our meter people, our gas folks.

So, you know, I can understand Mike's passion around the apprenticeships, and we share that same passion around the apprenticeships, Mr. Chairman. So I don't see any change about how we go about doing our apprenticeships with IBEW.

CHAIR DANNER: Well, as I'm looking at the
commitments in -- or Commitment 80, it's not clear to me if you are basically agreeing to exclusives with WNIDCL with regard to flagging and natural gas work or if there is a role for IBEW.

Is it your position that IBEW, Local 77, which I guess is 650 members that work for you, that they will continue to do the work that they are currently doing -MR. MORRIS: Yes. CHAIR DANNER: -- and that whatever apprenticeship programs they have will continue? MR. MORRIS: Yes. CHAIR DANNER: So you're not seeing any change there?

MR. MORRIS: No.
CHAIR DANNER: So this doesn't -- this settlement agreement does not favor WNIDCL over IBEW -MR. MORRIS: We carved out those -- not carved out -- we identified those, we do not see any change to any of our current apprenticeships. For example, we don't do apprenticeships around flagging, for example. So none of that changes.

It says, "Work covered by these commitments does not include work that is customarily performed by Avista employees represented by IBEW Local 77, but that is contracted out pursuant to IBEW Local 77's collective

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1 bargaining agreement with Avista. It also does not include any work that is performed by Avista employees regardless of the type of work involved." That's -CHAIR DANNER: Okay. So when Mr. Brown spoke in Spokane Valley, what he said, "What I want to speak on today is the opposition to the agreement between Avista and the Washington and Northern Idaho District Council of Laborers. We've been representing gas workers in Avista since the late 1950s, and we've got a joint apprenticeship training committee, so apprenticeships have been with us."

ALJ MOSS: Can you slow down for the court reporter?

CHAIR DANNER: Yeah, sure. In his testimony, it's not clear what his specific objections are, but overall he comes out in opposition to the agreement. So clearly there is something that is giving him concerns, and I'm trying to get at what that might be.

MR. MORRIS: And I think we need to continue to talk to Mike to find out what they might be. Because, again, in this agreement, it doesn't change any of their current work or current apprenticeships. CHAIR DANNER: All right. Thank you for that.

ALJ MOSS: Other questions?
CHAIR RENDAHL: So following on that theme of the public hearings, which $I$ know many of you from Avista and Hydro One were there, in Colville and Spokane there were some significant concerns raised about the issue of potential foreign ownership of a Washington-based/Spokane-based utility.

We understand and acknowledge that a number of the commitments in the joint settlement provide for protections for maintaining local control over Avista's operations and management, as well as our jurisdiction, the commission's jurisdiction, over those operations. So, Mr. Schmidt, I would like you to address this issue of concern about foreign ownership. And the role of the Province, which was addressed in the public hearings as well, in terms of having significant ownership of the company and how that could play out, especially with the potential change in the political landscape.

So if you could address that. And maybe, as you're speaking, consider that you're addressing those folks that expressed that concern in the public hearings, which I'm sure was relayed back to you.

MR. SCHMIDT: Yes. I would be happy to. In fact, I have a unique vantage point of being both an

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1 American and more recently a Canadian citizen. CHAIR RENDAHL: Can you check and see if your microphone is on?

MR. SCHMIDT: It is. I'll speak more closely.

CHAIR RENDAHL: That helps. Thank you. MR. SCHMIDT: Thank you, again. I'll do that.

Yes. I was saying I think I have a bit of a unique vantage point, being both an American and having spent a good portion of my professional career working in the Pacific Northwest, and the more recent years being in Canada.

So it really begins with -- and I'll start with maybe with the governance agreement. So Ontario made an appropriate and unique decision to monetize the assets of Hydro One for purposes of other infrastructure needs that the Province had to grow, and thereby allowing the organization to the benefits -- and the Province and the citizens and the customers -- of the benefits of having a commercial organization, which has gone on to increase every customer-satisfaction statistic, as well as taking -- through productivity and efficiencies taking cost out of the system while increasing employment in the Province, so in a very constructive and positive
way.
The governance agreement structurally is that the Province and the company have a contract. And that contract is that the shareholder -- which, of course, in this case is a Province -- is a shareholder and is not a manager of the business.

And one of the ways that we uniquely discuss it is as a shareholder, much like securities law, the Ontario Securities Commission sits between us. So as long as the Province doesn't find themselves offsides with the Ontario Security Commission and how they act as any other shareholder is that the company and all shareholders would be just fine. And, in fact, I can certainly comment that the Province has been exemplary in their behavior in not involving themselves in the business of the organization and, quite frankly, has found the work of the organization to be, simply put, outstanding.

Now, when I think about -- and having worked and lived in the Pacific Northwest and, quite frankly, the relationship that began to grow between our two companies, particularly when Scott and I met, is when Hydro One and myself had in our strategy had identified the Northwest because it is the type of community that's very similar to Canada and a very kind and gentle

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1 society, and certainly an outdoor society, respect for
2 the environment. And so we begin to think, as

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13 importantly as the financial metrics, could we meld culturally, and Scott and his team clearly confirmed that we could.

So when I think about the foreign ownership aspect and, of course, having had the benefit of working on both sides of the border my entire career, I would say a combination of structure, which is ring fencing, the agreement that Scott and I arrived to with the governance agreement -- and I spoke to this in Juneau, in Idaho, and also here more formally at the governor's office -- is that it really was a conversation that said, How do we set up a board of directors, and how do we, in fact, govern the organization. "We" being the board, which I and one other executive from Hydro One would join of the nine, but in fact $I$ offered to Scott to both take the pin in the structure and also identify for Hydro One's choice three Pacific Northwest business leaders that would have unique insights and experience in the Pacific Northwest. We would identify those -primarily Scott, because of his experience -- and those would in fact be independent and be the choices for Hydro One's three.

So out of the nine, all that really comes from

1 Canada is myself and one other business leader to be determined from Hydro One. The rest are a combination of Scott as chairman, the CEO, also one other candidate from Avista, and three independent directors as identified as independent by the New York Stock Exchange.

So, structurally, between the ring fencing and the governance, and the independent operations that we felt -- and the fact that Avista had the pin, and when they did the design, in fact, we did not change any of the design. We, in fact, accepted it in its entirety because it was, quite frankly, very well and eloquently written and served everyone's needs. So that would be how I would address that concern.

CHAIR BALASBAS: So, Mr. Schmidt, just following up on that a little bit. You mentioned that the Province as a shareholder of -- I think your word was off-sides of the Ontario Security Commission. Is the Ontario Securities Commission an entity created by the Province of Ontario?

MR. SCHMIDT: It would be under the law of the Ontario -- of the Province of Ontario, yes.

CHAIR BALASBAS: Okay. Could you speak to what is -- a little bit about what is happening? I understand the Ontario Province has provincial elections

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1 coming up in a few weeks.

Could you describe what the -- I believe the three major political parties are proposing should they win a majority government in the provincial elections of what they plan to do with Hydro One?

MR. SCHMIDT: Sure. I would be happy to. And I think your question is should they form a majorities is a key, is a point. First of all, the government today is the Liberals, in fact, were the privatizer of Hydro One and notionally have -- I should not say notionally -- I should say structurally have committed to maintaining a 40 percent ownership. Should they go below 45, they put themselves in a position where they would not be in a position to buy backup to have a position greater than 45.

The NDP has run on a platform for a long time of -it was their view that Hydro One should not have been privatized. And, in fact, they would like to see it back in control of the Province.

Having said that, there is certainly recognition that the Ontario Energy Board sets all policies and practices around pricing for customers.

Thirdly, is we have a Progressive Conservative party, the third party. That party would take the view that the compensation of executives at the organization
are outside of what are normal public corporation -companies, so owned by the Province structurally. And so they would take the view that they would replace the board of directors in an effort to change the compensatory practices, commercial versus provincially owned.

So those have been the three stated objectives early in the policy, among what $I$ think now is a growing focus on more of the issues around the Province, debt, and hospitals and children and such. But that's, on the onset, been the conversation.

CHAIR BALASBAS: And in the governance agreement between Hydro One and the Province, I believe it has a provision that says the agreement can only be terminated by both parties.

So if the -- however, if the Province acting as the government of the Province decides to terminate the agreement, how could they not terminate that agreement?

MR. SCHMIDT: Good question. Thank you. So the Province, should they choose to, could ask to excuse the board of directors, and then they would act with the chairman of the board to end five of the largest shareholders to identify another independent board of directors. They are not in a position to terminate the CEO. That would only be through a board.

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So an independent board of directors, in conjunction with the five largest shareholders, and not the Province, would in fact identify and vote for a new slate of fully independent board of directors that have no -- have no structural relationship with the Province. CHAIR DANNER: So I want to follow up on that, I mean, because $C B C$ has said that the privatization of Hydro One is "a major issue in this election." The one that's coming up on June 7th.

And so we've got -- there's four parties. The NDP has said it will seek to buy back the shares and bring Hydro One back into public hands. That's their electoral position. The Progressive Conservatives have said they are going to fire the $C E O$ and all the board members. And the Greens have said they want to buy back just enough shares to get a controlling stake.

I'm just trying to get a handle on what kind of volatility, if any, we're stepping into. Motley Fool warned investors to pay attention because "policy shifts and promises of retribution could impact the stock of the company."

So this agreement between the Province and Hydro One is very important. And even though it says that Ontario can't take part in the management, $I$ wanted to just dig down a little bit into the agreement and see.

I noticed, for example, that there is a provision that Province's right to replace directors, notwithstanding any other provision of this agreement, the Province may at any time provide Hydro One with a notice, a removal notice, setting out its intention to request Hydro One to hold a shareholder's meeting for the purpose of removing all directors they had in office, including provincial nominees, with the exception of the CEO, and at the Province's solo discretion, the chair.

That sounds to me like the Province still has potential to have large sway over the policies and direction of the company. Is that your read?

MR. SCHMIDT: So understanding what you've read, the board of directors -CHAIR DANNER: Yeah, this is Section 4.7 of the governance agreement. MR. SCHMIDT: Thank you for that. I'm very familiar with that.

The board of directors currently today, of course, is fully independent of the Province and they act commercially. And as I mentioned, the Province has not weighed in on any matters associated with the commercial operations of the organization.

Secondly, to your reading, is that should the

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1 Province determine that they want to change the board of 2 directors -- and in fact the early design was to not be in a position for a Province to change a few or certain members of the board because they might be more commercially or independent from the Province, is that it would have a higher bar to change the entire board and yet an even higher bar to bring back another yet fully independent board of directors who has no connectivity with the provincial government. So therefore it's a net zero-sum gain of not gaining any particular influence over the commercial operations of the organization, and all through that being that we have a contract with the Province that they in fact will operate as a shareholder but not a manager of the business.

So structurally, they can remove the full board of directors, not the CEO. Then they would be compelled to vote for another fully independent board of directors and, again, not having the ability to terminate the CEO, who would be running the commercial operations of the business. If that's helpful.

CHAIR DANNER: Well, it is. How much, if I may -- I'm sorry, it looks like your counsel wants to confer with you.

MR. SCHMIDT: Thank you for that, Jamie.

If I may, Commissioner, Jamie asked me to, I guess, emphasize that should the -- should they, in fact, decide to eliminate the full board in its entirety, then the chairman of the board would form an ad hoc committee, which I spoke to. But to be more specific, of the five largest shareholders, such as companies like Fidelity who would represent their interest in fact, seeing that they -- in fact they've invested in a commercial organization, not a crown agency. And those fully independent ad hoc committees of our largest shareholders, public capital markets, would in fact be the selectors of the new board of directors that would be fully independent. So that really is the protection, in addition to other ring fencing structural distance that Avista has from the Province of Ontario. So they will all have their own board of directors, their own leadership team, so that the Province is not in a position to effectively effect the board or the CEO of the Avista organization.

CHAIR RENDAHL: So do you mean the five largest private shareholders, not including the Province?

MR. SCHMIDT: That is correct. Private being commercial organizations, such as Fidelity, for example. Yes, that's correct.

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CHAIR DANNER: I'm sorry, can you tell us who the five largest shareholders are?

MR. LOPEZ: Fidelity is one, 1824. There is an Australian -- I'm trying to remember the name -there is a large Australian pension fund. It is very diverse, but we'll get you the top five and we'll bring it forward at that point.

CHAIR DANNER: That would be useful.
Thank you.
And can you tell me how -- I mean, this is a publicly-traded company, how much ownership can any one party take before they need to disclose that or get the Ontario utility board to approve the merger or that acquisition?

MR. SCHMIDT: So the only approval that -and I'll go to a couple levels -- the only approval that the Province of Ontario had over the combination with Avista was the opportunity, which was 48 hours prior to, to participate in the equity portion, which would have meant they would have stayed pro rata in their ownership. So they were at 49 percent, they reduced 2 percent in a contribution to the First Nations community. This combination from 487 would take them down to approximately 42 percent, and the Province chose, because they were selling down, not to

1 participate in that equity raise, which is a debt position that, on closing, converts into equity for the organization, which is about $\$ 1.2$ billion. So that would have been their choice.

Now, as far as ownership, no one party or parties acting in concert, including the Province, once the Province sells down, but no other party other than the Province acting in concert can be more than 9.9 percent.

CHAIR DANNER: Okay. So what I'm getting at is the Province couldn't just basically decide to align itself with a minority shareholder and suddenly have over 51 percent and then have a say in the direction of the company in terms of its board of directors, it's policies, et cetera?

MR. SCHMIDT: Yes, Commissioner, that is correct. Once they go below 45 they are no longer. CHAIR DANNER: But they are not at 45 yet? MR. SCHMIDT: They will be only after the dilution effect of our combination. And I might just add, because of the good question on the three parties and their perspectives, the Progressive Conservatives, in fact, were the first party ten years ago that moved to privatize or create a public commercial company of Hydro One. At that time they got very close, but some impediments got in the way and they didn't complete

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1 that. So that was also their historical platform as a 2 political party.

ALJ MOSS: Ms. Thomas, did you have something to add?

MS. THOMAS: Thank you, Judge Moss.
ALJ MOSS: You'll need to approach the microphone, please.

MS. THOMAS: On behalf of Hydro One, if there are more questions along these lines, general counsel Jamie Scarlett is very familiar with the securities laws in Canada and the provisions of the general grievant and those sorts of things, and we offered to swear him in if there are additional questions along those lines.

ALJ MOSS: Thank you very much. Let me -while we're interrupted here, we will treat as bench request No. 2 the request of the identity of the five largest shareholders, aside from the Province, and that will be reflected in the exhibit list and the record. Thank you.

CHAIR DANNER: Okay. So if I may, the real high-level question I'm looking at is: Is there a scenario under which the Province could undo the privatization of Hydro One, or is there a scenario by which the Province could gain control of the company
going forward?
MR. SCHMIDT: My view would be -- and we have the benefit, if you would like -- Jamie Scarlett, of course, was with the securities commission also, over 30 years of $M \& A$ practice in the Province of Ontario -but I'll just answer briefly and, if you would like more detail.

We would view it clearly as they have a contract and that that contract between the two parties, as earlier mentioned, would need the participation of both parties. Short of the province with a majority simply saying for whatever purpose we are going to go through the effort of changing the law and in fact affecting that contract, which, you know, of course, goes to any other commercial organization doing business in the Province thinking can the contract be set aside. And it would be our view that that would not be the outcome. And I could let our counsel speak to it in greater depth if you would like, Commissioner.

CHAIR DANNER: Well, Your Honor, perhaps I would just give the same question then to the counsel, if you want to swear him in.

ALJ MOSS: All right. We can do that.
(Mr. Scarlett sworn.)
ALJ MOSS: Please be seated. And,

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1 Ms. Thomas, I'll steal your thunder here and ask the witness to please state his full name and spell his last name for the record.

MR. SCARLETT: My full name is
James Dameron Scarlett, S-c-a-r-l-e-t-t, commonly go by Jamie, J-a-m-i-e.

ALJ MOSS: Thank you, Mr. Scarlett.
CHAIR DANNER: So the questions that you heard me ask Mr. Schmidt are the same ones. Is there any scenario under which the Province of Ontario could undo the privatization of Hydro One or take over basically its -- either its direction, its board of directors, or its management?

MR. SCARLETT: As with many questions, there is a simple answer and a more complicated one. CHAIR DANNER: I saw it as a five-part question.

MR. SCARLETT: The simple answer is:
Absent a government passing new legislation to undo a lot of what's being done, the short answer is no. We have a contract with the government, the governance agreement, and that should be remembered as different from the governance arrangements we have with Avista. I'm only going to talk about the governance agreement with the Province of Ontario. It's a binding contract.

Province of Ontario respects its contracts, and if they tried to breach the contract we can go to court. But I don't expect any of that to happen.

The contract is very intentionally and carefully crafted to control the power of a major shareholder. So right now they have 47 -odd percent. It will be diluted to 42 -odd percent if our deal goes through. But remember, this contract was in place when they owned 85 percent at the time of the IPO. And it constrains their ability. It constrains their ability. In a public-traded company, you don't have to have over 50 percent of the shares to vote the entire board. You can do it quite effectually at a much lower number.

What this agreement does is constrains the Province of Ontario to 40 percent of the board. Period, full stop. It has other language that prevents it from what we would say in Canada as acting jointly and in concert with another party.

So one of your questions was could they team up with somebody else to combine to get over 50, and I would say, no, that's prevented in the contract. And, B, they really wouldn't have to anyway if they wanted -- if it wasn't for the other provisions in the governance agreement.

I think Mr. Schmidt took you through how the change

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1 of the board works. Again, it's a complicated procedure
2 that's meant to make it difficult for the Province to

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8 weigh in at the board. It would have to be something dramatic, and even then the new board itself would have to be at the same standard of independence as the board that currently sits.

CHAIR DANNER: So even by filing a removal notice it's so arduous --

MR. SCARLETT: Well, it's probably a 90-day process because they file a removal notice. That triggers the need for a shareholders meeting, which you can do under our corporate law. And that then triggers the need to set up an ad hoc nominating committee, which would then go out under the direction of our chair. Whether he or she is replaced or not, they are in charge of the ad hoc nominating committee. They line up representatives from our five biggest shareholders. We'll get you those names. And they create a new slate. And then there is a shareholders meeting and they vote on the slate. Now, of course, then they would be having the votes, and even then, they only get their 40 percent. They don't get to vote the whole kit and caboodle. Just the 40 percent. So it's in a very kind of carefully thought through and structured arrangement done intentionally because

1 the Province was selling the deal to the public. And if they went out to public investors and the investors thought that the Province was going to be able to meddle or fiddle around in the business of Hydro One, the view was the deal would not have been successful, nor would they be able to assemble the management team led by Mayo Schmidt, because no one wanted to work for Crown Corporation, to be blunt.

MR. BALASBAS: Mr. Scarlett, you prefaced all of that explanation with, absent the Province passing a law on doing the privatization. So, in essence, that is one potential scenario that could happen is the Province could pass a law to just undo the privatization and return the Hydro One to provincial control?

MR. SCARLETT: The short answer again is yes. But there is a more complicated answer, which is -- I mean, when I say undo the privatization, it's not a magic wand that makes all the shares just kind of gravitate back to the Province. You know, the Province would -- if it wanted to, say it's the NDP, and say they wanted to try and buy the company back, so they would have to change the law to make it legally possible. Then they have to go to shareholders who own the shares and they have to say, Would you sell them to me? And we

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1 have securities law that dictates how that kind of a 2 process happens.

And, again, it isn't that it can't be done, but you have to make a good enough offer that people will tender. And if you get enough people tendering, you can then take a second-stage transaction to squeeze out minorities and all that stuff that those of us who know securities law would go yeah. Yeah. Yeah. But it's not -- it's not like snap the fingers.

But you're asking could a new government do it? Well, new governments can pass legislation. They can do lots of things. Just like state of Washington could pass laws that would have serious impacts on the business of Avista.

CHAIR DANNER: Right. And what I'm trying to get to is really $I$ just want to get sort of the status of potential volatility here. I mean, in our state, yes, we have public utility districts that can form and basically push Avista out of a service territory, but we don't see that as -- presently, volatility. And so that's what I'm really trying to get a sense of, because this is -- seems to be a major election issue. Is this just real or is it just the heat of the election?

MR. SCARLETT: I'm not going to call an

1 election. The latest poll has the two top parties at the same level, so who knows what the outcome is going to be.

In terms of -- I'm probably going beyond by strict legal mandate here, but in terms all utility, I would just note this: It is a cash deal. So if there is volatility in the stock price of Hydro One, it won't be visited on Avista shareholders.

And I think, as Mr. Schmidt pointed out, putting aside the governance agreement that we talked about, there is all these protections between Hydro One and Avista itself that keep the Avista ship of state sailing smoothly, regardless of what happens up in Ontario. We have all the ring fencing on the financial side. We have all the governance arrangements that really -- and it was designed to do this, put Avista in a place where it operates its business. And the noise -- if there is noise in Ontario, it shouldn't have a big impact down here.

CHAIR RENDAHL: So I guess my question would be, if the worst case happens and all of these potential things occur, are the commitments in the current settlement sufficient to protect Avista customers from any interference from the Province of Ontario, which I think was the concern by many of those

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1 folks who testified with concern about control from a foreign entity.

MR. SCARLETT: I'll answer it as a legal matter, because there is a broader judgment question there. But as a legal matter, I don't see how anything that happens in Ontario could upset the legal requirements and undertakings that bind Hydro One through this process.

Does that answer your question?
CHAIR RENDAHL: Uh-huh.
ALJ MOSS: All right. The reason I'm inquiring of the commissioners here about the remaining questions, and they tell me there is not much more, but earlier I was told that Mr. Schmidt had to leave at noon. Is that still the case?

MR. SCHMIDT: If possible, that would --
ALJ MOSS: Mr. Lopez would be able to pick up the baton to the extent necessary for Hydro One?

MR. SCHMIDT: That's correct and Mr. Scarlett as well.

ALJ MOSS: Well, I wanted to point that out since the noon hour is approaching rapidly. And if you have an important commitment elsewhere, and I had indicated that I thought we would be finished close to noon. It looks like it will be, but it may be on the

1 north side rather than the south side. So, please, if you need to excuse yourself, do so. And you also, Mr. Scarlett, go ahead and take a seat in the back and we'll rely on Mr. Lopez if you have to leave.

MR. SCHMIDT: Okay. Is there any more questions right now or would you like me to stay a couple of minutes? I'm happy --

CHAIR DANNER: Just a very quick one.
Again, this is more curiosity than anything else. When you mentioned 40 percent of the board of directors that is filled by the Province, are those independent directors or are those basically representatives of government or designees of government?

MR. SCHMIDT: Independent directors. And in fact, after -- as this board was constituted, after it was in place, the Province then selected individuals who were in those roles that were independent and they were asked if they were prepared to at least be designates. But they don't act for the Province, and therefore independent, and that is the expectation of all directors moving forward.

CHAIR DANNER: All right. Thank you. CHAIR BALASBAS: So this is just a clarifying question on the charitable contribution aspect of the settlement agreement. I believe, if I

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1 remember correctly, the settlement proposes a one-time \$7 million contribution to the Avista foundation. And is that -- that is in the similar vein to the commitment to Colstrip, that is, a system-wide commitment, the foundation operates as a separate entity?

MR. MORRIS: Yes.
CHAIR BALASBAS: And the additional
2 million per year to the foundation is in the same context where it is an additional 2 million on top of the contribution to the foundation today?

MR. MORRIS: Yes.
CHAIR BALASBAS: So the current company contribution to the foundation is $\$ 2$ million per year?

MR. MORRIS: No. At this point, the way we've done the foundation is that I started the foundation back -- we sold the last of our Itron stock back in the early part of the 2000 s and that's how we established the foundation.

And since then we've tried to take opportunities to add to that foundation when they have arisen. So when we had the settlement with the State of California and we were able to get some money from Avista Energy, we took a portion of those proceeds and donated it to the foundation. We have made some -- in years that we've had, we felt appropriate, we've donated to the
foundation out of our budgets out of shareholder profit. But it's not a consistent thing.

So our view is that we want to try to continue to raise the corpus of the foundation so that it is truly -- you know, continues to grow and be substantial. But we don't have a consistent donation policy into the foundation. We pay -- our corporate donations, currently some come out of the foundation, some come out of shareholder dollars out of our budgets. So it's a combination of both.

CHAIR BALASBAS: And do you know what the most recent annual budget of the foundation is or maybe the last couple of years?

MR. MORRIS: Well, our total contributions have been in excess of $\$ 2$ million. And the breakdown between that, $I$ would say roughly the foundation is paying not quite a million dollars of that, $I$ would say probably closer to $\$ 800,000$, and the remaining comes out of our corporate budgets.

CHAIR BALASBAS: Okay.
MR. MORRIS: Again, we try to take about 4 or 5 percent of what the basis is of the foundation, and that's what we use so we don't get into the corpus of the foundation, and we just take the earnings.

CHAIR BALASBAS: So switching topics to

Page 333
1 the -- I believe it's Commitment 53 related to renewable
2 energy resources. So my question on that is: Is this

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CHAIR DANNER: All right. So I just had a few questions that $I$ would like to get on the record. Mr. Lopez, Ontario passed legislation in 2015 and permanently banned coal-fired power plants. How does that law affect Province's potential ownership? They are 49 percent owners of Hydro One, 42 or 45; their potential ownership of 15 percent of Colstrip, 3 and 4. Is there any clout there whatsoever in the Hydro One or the Province of Ontario having banned coal plants but then taking ownership of them?

MR. LOPEZ: No, I believe the statute you're referring to talked about physical generation
located in Ontario. So there can be no more coal generation within the Province of Ontario. It's against the law, as we sit today.

CHAIR DANNER: Okay, but across the border or --

MR. LOPEZ: Sorry, Jamie is just conferring, that the Province does not own directly any interest in the coal plant transaction. It's owned by the shareholders, so Hydro One and then any direct ownership. But the statute you're referring, to the physical plants within the borders of Ontario.

CHAIR DANNER: Okay. So whether it's direct or indirect ownership, there is no prohibition on their taking ownership of Colstrip 3 and 4? MR. LOPEZ: No. That's correct.

CHAIR DANNER: Last, I had a question on the independent board of directors coming from the Pacific Northwest.

MR. MORRIS: Yes.
CHAIR DANNER: And the Pacific Northwest is identified as the four states, and there is a requirement for independent. I just -- I noticed that Mr. Schmidt has some ties to the state of Montana, and is it anticipated that he would be one of those northwest directors or is that --

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MR. MORRIS: No. The way that we've described it is that there is four Avista board members and five Hydro One board members. The five Hydro One board members, two are from the Hydro One organization, Mayo being one and another person. The three other Hydro One board members would be independent, selected from the Pacific Northwest. So Mayo doesn't count -CHAIR DANNER: As defined in the -MR. MORRIS: Securities and Exchange. CHAIR DANNER: Thank you. Okay. And then for the Northwest, those are selected by Hydro One as well?

MR. MORRIS: The independent board of directors ultimately would be selected, yes, by Hydro One. They would not be independent in the Pacific Northwest. The way we've done it initially is that Mayo and I will confer, and he is again relying upon my judgment as well as his own, about who those people might be. So we're in the process -- in a discovery process who they might be. But to the future, they have to be independent and they have to be picked from the Pacific Northwest.

CHAIR DANNER: Okay. And it's -- what is a resident of the Pacific Northwest, if it's somebody who has been here a year or two or somebody who has been

1 here a lifetime, you'll figure that out?

MR. MORRIS: Sure. I think the idea is that they would be residents of Washington, Idaho, or Washington.

CHAIR DANNER: Okay. Thank you.
MR. MORRIS: That's our definition of Pacific Northwest.

CHAIR DANNER: And mine too. Although there are parts of those states that I sometimes exclude. All right.

ALJ MOSS: I have one question that might be more the nature of clarification than anything else. With respect to condition 37 , which requires a report to the commission in the event of the ratings agency downgrade of Avista. As I recall, the transaction with PSE a few years back had a similar provision with respect to PSE , and also the reporting requirement applied to the newly created corporate subsidiary that owned PSE.

There does not appear to be any requirement that the newly formed corporate subsidiary of Hydro One that will own Avista will report if it is indeed downgraded.

Is that something we should include, or was it a conscious decision not to include that or...

MR. LOPEZ: So the entity that will own

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1 Avista will be a special-purpose entity with no debt.

So it will not have a rating. It does not need a rating. It has no liability to the entity.

ALJ MOSS: That answers the question. Thank you very much.

All right. Anything else from the bench?
All right. Do parties -- and Mr. Meyer, I guess I'll turn to you. Do you wish to have any closing statement before we finish up for the day?

MR. MEYER: The short answer is no. But we appreciate your patience, and if there are any follow-on questions or bench requests, we are always available to answer those.

ALJ MOSS: Anybody else? Anything else we need to take up today, counsel?

All right. Well, $I$ would like to thank you all for your appearance today. And I apologize for the tight quarters there at the witness table, but it seemed to work out all right.

And I think we had a good hearing and got the information that we need. We will, of course, follow on if we need to. Otherwise, I will, again, say thank you very much, and we'll close the record.
(Proceeding concluded at 12:05 p.m.)

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C E R T I F I C A T E
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I, Laura Gjuka, a Certified Court Reporter in and for the State of Washington, residing at University Place, Washington, authorized to administer oaths and affirmations pursuant to RCW 5.28.010, do hereby certify;

That the foregoing Verbatim Report of Proceedings was taken stenographically before me and transcribed under my direction; that the transcript is a full, true and complete transcript of the proceedings, including all questions, objections, motions and exceptions;

That I am not a relative, employee, attorney or counsel of any party to this action or relative or employee of any such attorney or counsel, and that $I$ am not financially interested in the said action or the outcome thereof;

That upon completion of signature, if required, the original transcript will be securely sealed and the same served upon the appropriate party.

IN WITNESS HEREOF, I have hereunto set my hand this 5th day of June, 2018.

