

**EXHIBIT NO. \_\_\_\_ (KCH-1T)  
DOCKET NO. UE-060266/UG-060267  
2006 PSE GENERAL RATE CASE  
WITNESS: KEVIN C. HIGGINS**

**BEFORE THE  
WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**

**WASHINGTON UTILITIES AND  
TRANSPORTATION COMMISSION,**

**Complainant,**

**v.**

**PUGET SOUND ENERGY, INC.,**

**Respondent.**

**Docket No. UE-060266  
Docket No. UG-060267**

**PREFILED RESPONSE TESTIMONY OF  
KEVIN C. HIGGINS  
ON BEHALF OF THE KROGER CO.**

**July 19, 2006**

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1 University of Utah and Westminster College, where I taught undergraduate and  
2 graduate courses in economics. I joined Energy Strategies in 1995, where I assist  
3 private and public sector clients in the areas of energy-related economic and  
4 policy analysis, including evaluation of electric and gas utility rate matters.

5 Prior to joining Energy Strategies, I held policy positions in state and local  
6 government. From 1983 to 1990, I was economist, then assistant director, for the  
7 Utah Energy Office, where I helped develop and implement state energy policy.  
8 From 1991 to 1994, I was chief of staff to the chairman of the Salt Lake County  
9 Commission, where I was responsible for development and implementation of a  
10 broad spectrum of public policy at the local government level.

11 **Q. Have you previously testified before this Commission?**

12 A. Yes. I testified in the PSE 2004 general rate case and participated in the  
13 settlement discussions that resulted in a partial settlement pertaining to rate spread  
14 and rate design issues in that proceeding. I also testified in the interim phase of  
15 the PSE 2001 general rate case and participated in the collaborative process that  
16 led to the settlement agreement submitted by the parties to that general rate  
17 proceeding, which was subsequently approved by the Commission.

18 **Q. Have you testified before utility regulatory commissions in other states?**

19 A. Yes. I have testified in over sixty proceedings on the subjects of utility  
20 rates and regulatory policy before state utility regulators in Alaska, Arizona,  
21 Colorado, Georgia, Idaho, Illinois, Indiana, Kansas, Michigan, Minnesota,  
22 Nevada, New York, Ohio, Oregon, Pennsylvania, South Carolina, Utah, West  
23 Virginia, and Wyoming.

1                   A more detailed description of my qualifications is contained in Exhibit  
2                   No. \_\_ (KCH-1), attached to my response testimony.

3

4                   **Overview and Recommendations**

5                   **Q.     What is the purpose of your testimony in this proceeding?**

6                   A.             My testimony addresses the depreciation tracker proposed by PSE. My  
7                   testimony also confirms Kroger’s support for the Partial Settlement Agreement  
8                   regarding electric rate spread, rate design and low income energy assistance that  
9                   has been filed as part of this proceeding.

10                  Absence of comment on my part on the other aspects of PSE’s filing does  
11                  not imply support or opposition to those items.

12                  **Q.     Does Kroger support the Partial Settlement Agreement regarding electric  
13                  rate spread, rate design and low income energy assistance that has been filed  
14                  as part of this proceeding?**

15                  A.             Yes. Kroger is a party to that agreement and recommends its approval by  
16                  the Commission.

17                  **Q.     What conclusions have you reached regarding PSE’s proposed depreciation  
18                  tracker?**

19                  A.             I recommend against adoption of the depreciation tracker proposed by  
20                  PSE.

1 **PSE Depreciation Tracker Proposal**

2 **Q. What has PSE proposed with respect to a depreciation tracker?**

3 A. As described in the direct testimony of John H. Story, PSE is proposing  
4 that any increased expense associated with growth in depreciation for electric and  
5 natural gas transmission and distribution plant investments be recovered using a  
6 tracker mechanism that would be collected through a surcharge. The surcharge  
7 would be based on the incremental depreciation expense of natural gas and  
8 electric transmission and distribution investment over and above the depreciation  
9 expense reflected in existing rates. The surcharge design would take into account  
10 growth in revenues associated with increased load.

11 **Q. What is your assessment of this proposal?**

12 A. The depreciation tracker proposed by PSE is a flawed ratemaking concept  
13 that would result in an unreasonable cost burden for customers. I recommend that  
14 it be rejected by the Commission.

15 I offer the following reasons for my recommendation:

- 16 1. Allowing a “stand-alone” rate adjustment for incremental depreciation expense is  
17 an example of “single-issue ratemaking,” in which a single item is permitted to  
18 impact rates in isolation from all other rate considerations. Unless it can be shown  
19 to involve a compelling public interest, single-issue ratemaking is generally not  
20 sound regulatory policy, as it ignores the multitude of other factors that otherwise  
21 influence rates, some of which could, if properly considered, move rates in the  
22 opposite direction from the single-issue change. There is no compelling reason to  
23 permit single-issue ratemaking in this instance.

1       2. PSE already has in place other Commission-approved mechanisms that provide the  
2           Company with the opportunity for significant revenue adjustments between  
3           general rate cases. On the gas side, PSE has the PGA Mechanism, which allows  
4           for 100 percent pass-through of prudent natural gas purchases costs. On the electric  
5           side, PSE has the Power Cost Adjustment (“PCA”) mechanism and the ability to  
6           file a Power Cost Only Rate Case (“PCORC”). These existing mechanisms already  
7           address PSE’s most critical cost recovery risks between general rate cases. An  
8           additional layer of rate adjustments is not warranted and would unduly burden  
9           customers.

10       3. The Company’s proposal does not recognize that incremental depreciation expense  
11           may be associated with cost-savings that reduce expenses in other areas.  
12           Replacement of older equipment should reduce the operations and maintenance  
13           costs in some instances. These cost savings would not be reflected in the tracker  
14           calculation. Thus, even if concerns about single-issue ratemaking were waived to  
15           allow a depreciation tracker, the rate adjustment would likely be overstated.

16

17       **Single-Issue Ratemaking**

18       **Q.     What is single-issue ratemaking?**

19       A.           Single-issue ratemaking occurs when utility rates are adjusted in response  
20           to a change in a single cost item considered in isolation. In contrast, when  
21           regulatory commissions determine the appropriateness of a rate or charge that a  
22           utility seeks to impose on its customers, the standard practice is to review and  
23           consider all relevant factors, rather than just a single factor. Indeed, in some states,

1 this is required by law. To consider some costs in isolation might cause a  
2 commission to allow a utility to increase rates to recover higher costs in one area  
3 without recognizing counterbalancing savings in another area. For this reason,  
4 single-issue ratemaking is generally not sound regulatory policy.

5 **Q. Are there circumstances that warrant exceptions to preclusions against single-**  
6 **issue ratemaking?**

7 A. There are certain types of cost increases that regulatory commissions have  
8 come to allow without the benefit of conducting a general rate case. Because such  
9 exceptions constitute a form of single-issue ratemaking, it is not unusual for  
10 regulatory commissions to identify criteria that must be met for such treatment to  
11 be allowed, such as whether the costs in question exhibit volatility and/or whether  
12 the costs are largely outside the utility's control. In light of such criteria, the  
13 single-issue adjustments most commonly adopted are commodity and power cost  
14 adjustment mechanisms. The PGA Mechanism and PCA are examples of such  
15 adjustment mechanisms that this Commission has approved for PSE.

16 **Q. Do transmission and distribution depreciation expenses fit the description of**  
17 **“costs that are outside the utility’s control” or “costs that exhibit volatility?”**

18 A. No, quite the opposite is true. Incremental depreciation expense is directly  
19 within the utility's control. Further, if these costs were to show a pattern of  
20 volatility, it would invariably be the result of utility management decisions.  
21 Depreciation expense does not meet the criteria typically used to justify exceptions  
22 to prohibitions against single-issue ratemaking.



1 **Q. Is it reasonable to adjust rates based on the changes in depreciation expense**  
2 **without regard to other components of cost that might provide a**  
3 **counterbalancing savings?**

4 A. No. In that regard, it is useful to examine the information in PSE Exhibit  
5 No.\_\_\_ (JHS-12) which presents the trended attrition analysis referenced by Mr.  
6 Story in his testimony. As shown in that exhibit, expense due to amortization of  
7 property loss declined \$1.4 million between the rate year ending September 2003  
8 and the rate year ending September 2005. If the Commission were to approve an  
9 adjustment mechanism that simply isolated increases in transmission and  
10 distribution depreciation expense, it would fail to acknowledge this kind of  
11 offsetting reduction in expense. This example illustrates the hazard of adopting a  
12 policy that would allow rates to be increased based on a cost change in a single  
13 item.

14 **Q. Do you have any other observations regarding the “trended attrition**  
15 **analysis” provided by the Company?**

16 A. Yes. The electric trended attrition analysis shows that the biggest non-  
17 production cost drivers between the 2003 general rate case and the current rate  
18 case were customer service expenses and A&G expense. A&G expense was also a  
19 major cost driver in the gas trended attrition analysis presented in PSE Exhibit  
20 No.\_\_\_ (KRK-6). Taken together, these results do not support the case for a  
21 depreciation tracker.

22 **Q. Are you opposed to PSE being able to recover prudently-incurred**  
23 **transmission and distribution investment costs?**

1 A. No, I am not. I am opposed to adoption of single-issue tracker mechanisms  
2 absent a compelling public interest. The appropriate forum for establishing rates  
3 to recover prudently-incurred utility investment is a general rate proceeding in  
4 which all cost and revenue information can be considered.

5

6 **Depreciation Tracker Proposal in the Context of Existing Adjustment Mechanisms**

7 **Q. In assessing PSE’s depreciation tracker proposal, why is relevant to consider**  
8 **the existence of other PSE adjustment mechanisms?**

9 A. Because in evaluating the Company’s request, the context is important.  
10 The Company has presented its proposal as a means to compensate against  
11 earnings attrition. Yet, the Commission has already put in place mechanisms that  
12 mitigate the Company’s earnings risks in its most vulnerable areas: commodity  
13 costs on the gas side and power costs on the electric side. In seeking a depreciation  
14 tracker, PSE is not proposing to roll back any portion of the benefits conveyed to it  
15 by these existing adjustment mechanisms; instead, PSE request a depreciation  
16 tracker *in addition to* the current mechanisms.

17 The existing adjustment mechanisms already place customers at risk for  
18 rate increases between general rate cases; the depreciation tracker would add to  
19 that customer burden without a corresponding benefit.

20 **Q. Would you support the adoption of an “attrition adjustment” in lieu of a**  
21 **depreciation adjustment?**

22 A. No. The reasons for rejecting a depreciation tracker apply equally to an  
23 attrition adjustment: it is an example of single-issue ratemaking that must be

1 viewed in the context of the existing mechanisms that mitigate the Company's  
2 earnings risks.

3

4 **New Investment and Decreased Expenses**

5 **Q. You indicated that the Company's proposal does not recognize that**  
6 **incremental depreciation expense may be associated with decreased**  
7 **expenses. Please explain.**

8 A. PSE indicates that some of its non-generation investment will be directed  
9 towards replacing aging infrastructure. Often, replacement of older facilities results  
10 in associated reductions in operations and maintenance expenses. Under the  
11 Company's proposal, these cost savings would not be reflected in the tracker  
12 calculation. Thus, even if concerns about single-issue ratemaking were waived to  
13 allow a depreciation tracker, the rate adjustment would likely be overstated.

14 **Q. Does this conclude your response testimony?**

15 A. Yes, it does.