

**BEFORE THE
WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**

WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION,)	
)	
Complainant,)	DOCKET NOS. UE-150204 and
)	UG-150205 (<i>Consolidated</i>)
v.)	
)	
AVISTA CORPORATION, DBA AVISTA UTILITIES,)	
)	
Respondent.)	

**RESPONSE TESTIMONY OF MICHAEL P. GORMAN
ON BEHALF OF
NORTHWEST INDUSTRIAL GAS USERS**

July 27, 2015

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1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 **A.** Michael P. Gorman. My business address is 16690 Swingley Ridge Road, Suite 140,
3 Chesterfield, MO 63017.

4 **Q. WHAT IS YOUR OCCUPATION?**

5 **A.** I am a consultant in the field of public utility regulation and a managing principal of
6 Brubaker & Associates, Inc., energy, economic and regulatory consultants.

7 **Q. PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND AND**
8 **EXPERIENCE.**

9 **A.** These are set forth in Exhibit No. ____ (MPG-2).

10 **Q. ON WHOSE BEHALF ARE YOU APPEARING IN THIS PROCEEDING?**

11 **A.** I am appearing on behalf of the Northwest Industrial Gas Users (“NWIGU”).

12 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

13 **A.** I will respond to the revenue requirement and attrition study methodology proposed by
14 Avista witness Elizabeth M. Andrews for Avista’s gas operations.

15 **I. SUMMARY**

16 **Q. PLEASE SUMMARIZE YOUR RECOMMENDATIONS AND CONCLUSIONS**
17 **ON AVISTA’S REVENUE DEFICIENCY.**

18 **A.** In my testimony, I take issue with the Company’s claimed revenue deficiency in this
19 proceeding. First, as describe below, the Company’s filing shows that no increase is
20 justified based on the Company’s year-end 2014 cost of service projections. At year-
21 end 2014, Avista’s study shows a revenue surplus of \$215,000. Hence, no change in
22 natural gas rates is justified in this case. Second, I will comment on the
23 unreasonableness of the Company’s proposed attrition methodology. Third, in the
24 event the Commission accepts this methodology, I propose adjustments to the

1 Company's revenue requirement based on this methodology. If the attrition
2 methodology proposed by Avista is relied upon, it should be corrected and reduced
3 from \$12 million to \$6.69 million, based on Avista's filed case.

4
5 **Q PLEASE EXPLAIN WHY THE COMPANY'S PROPOSED ATTRITION**
6 **METHODOLOGY IS NOT AN APPROPRIATE MEANS OF DEVELOPING A**
7 **REVENUE REQUIREMENT FOR SETTING RATES.**

8 **A.** The Company's attrition methodology produces a cost of service which are not known
9 and measureable estimates of the Company's actual cost of providing service during
10 the period rates will be in effect. The Company's use of historical escalation and
11 operating cost and invested capital balances to project cost going forward simply
12 ignores the known and measurable standard. As such, rates should be set based on
13 verifiable and known and measureable cost of providing to utility customers

14
15 **II. ATTRITION METHODOLOGY**

16 **Q. PLEASE DESCRIBE THE COMPANY'S PROPOSED REVENUE**
17 **REQUIREMENT DEFICIENCY AND METHODOLOGY FOR ITS GAS**
18 **OPERATIONS.**

19 **A.** The Company is proposing an attrition methodology to adjust its actual results of
20 operation on September 31, 2014 through year-end 2016. In its original filing, the
21 Company requested an overall rate of return of 7.46% and an increase in revenues of
22 \$12.1 million for gas operations. NWIGU, along with other parties, entered into a
23 Multiparty Settlement Stipulation which settled, subject to Commission approval, cost
24 of capital and other issues.

25 Avista developed its claimed revenue deficiency on Ms. Andrews' Exhibit No.
26 EMA-3. On that exhibit, she begins with actual results of operation on September 31,

1 2014, and makes projections for changes to cost of service to year-end 2014, and then
2 uses attrition escalator adjustments to project the Company's cost of service year-end
3 2016.

4 As shown on my attached Exhibit No. ____ (MPG-3), based on its original
5 filing, this methodology shows that Avista has a revenue surplus at year end 2014 of
6 \$215,000 (Column E page 3) , and the attrition methodology increasing Avista's
7 claimed gas revenue deficiency from \$6 million on September 31, 2014 (column A) ,
8 to a surplus at year end 2014 (Column E) and up again to a \$12.1 million revenue
9 deficiency by year-end 2016 (Column K).

10 **Q. DOES THE COMPANY IDENTIFY SPECIFIC POLICY REASONS WHY IT**
11 **BELIEVES ITS ATTRITION YEAR ADJUSTMENTS ARE REASONABLE?**

12 **A.** Yes. Avista argues that its rate base investments continue to grow over time, and the
13 attrition year methodology provides the Company a better opportunity to mitigate
14 regulatory lag and adjust rates to its cost of service. Ms. Andrews refers to the
15 National Association of Regulatory Utility Commissions ("NARUC") manuals in
16 support of the Company's proposed attrition methodology. She states that the
17 NARUC manual discusses the use of a future historical test year which is intended to
18 represent the Company's cost of service for future rates. She goes on to recite
19 differences between historical and future test years, and concludes the revenue
20 requirement produced in customer rates using a future historical test year will be just
21 fair and reasonable and sufficient.

1 **Q. HAS THE COMPANY’S ATTRITION METHODOLOGY BEEN ADOPTED**
2 **BY THE WASHINGTON COMMISSION IN PRIOR RATE CASES?**

3 **A.** No. In Avista’s last rate case, the Commission did accept a settlement by the parties
4 to adjust rates, but the parties did not agree on the use of an attrition adjustment in the
5 determination of the revenue requirement.

6 **Q. PLEASE EXPLAIN WHY YOU BELIEVE THE CURRENT REGULATORY**
7 **PROCEDURES USED BY THE WASHINGTON COMMISSION STRIKE A**
8 **FAIR BALANCE BETWEEN UTILITIES AND THEIR CUSTOMERS.**

9 **A.** Consistent with regulatory mechanisms used throughout the U.S., and supported by
10 NARUC, the Washington utility regulatory mechanisms are balanced because they
11 ensure utilities’ rates are set to reflect reasonable and prudent known and measurable
12 costs of providing utility services. With this standard, customers are given price
13 signals that reflect the cost of providing utility services, which allow them to make
14 efficient consumption decisions. This practice also provides economic incentives for
15 utilities to aggressively manage costs, and for customers to aggressively consider
16 options to modify demands on the utility system to reduce the utility’s cost so the
17 utility can minimize its cost of service.

18 Setting rates using a known and measurable standard also provides adequate
19 transparency to ensure that utilities are not overstating their cost of service, to inflate
20 profits and/or cash flow by inflating utility prices. Just as importantly, this regulatory
21 standard has been used in Washington and has supported investment grade utilities,
22 with strong access to capital, and provided customers the assurance that they are
23 paying rates no higher than necessary to provide recovery of reasonable and prudent
24 cost of utility services.

25

1 **III. PROPOSED ATTRITION METHODOLOGY IS NOT REASONABLE**

2 **Q. PLEASE EXPLAIN WHY YOU BELIEVE AVISTA’S PROPOSED**
3 **ATTRITION METHODOLOGY IS NOT REASONABLE.**

4 **A.** Avista’s proposed attrition methodology is not reasonable for the following reasons:

- 5 1. It is an imbalanced methodology that is proposed by Avista now only because it is
6 in an elevated capital expenditure period of its business cycle. Avista has
7 benefitted from traditional ratemaking earlier, and now its proposal to modify it is
8 not balanced and does not produce a consistent and predictable regulatory policy
9 that can be used by all stakeholders to make business decisions.
- 10 2. Avista can control and mitigate regularity lag because it controls the timing and
11 frequency of its rate filings.
- 12 3. Regulatory lag will be mitigated over time without distorting the current balanced
13 regulatory practices in Washington. Even with continued elevated capital
14 expenditures, the impact on Avista’s rate base growth will be mitigated over time
15 and traditional ratemaking practices will continue to provide a fair balance
16 between Avista’s investors and its customers.
- 17 4. Regulatory principles and policies in Washington have been recognized by credit
18 rating agencies as reasonably supportive. Therefore, there is no legitimate reason
19 to modify these principles now. Doing so is imbalanced between customers and
20 shareholders.
- 21 5. The imbalance in Avista’s methodology is evident by a comparison of the results
22 of the attrition methodology in this case, to verifiable cost elements Avista has
23 shared with the investment community.

24 **III.A. Balanced Regulatory Policy**

25 **Q. PLEASE EXPLAIN WHY THE EXISTING REGULATORY POLICY NEEDS**
26 **TO BE PREDICTABLE AND BALANCED IN ORDER TO ENCOURAGE**
27 **INVESTMENT BY AVISTA AND ITS CUSTOMERS.**

28 **A.** Both Avista and its customers need to understand the regulatory practices of the
29 Washington Utilities and Transportation Commission (“WUTC” or “Commission”) in
30 order to make business decisions and support capital expenditure in Washington.
31 Avista needs to understand these practices to understand capital investment timing,
32 and cost recovery procedures. Similarly, business customers rely on traditional and

1 predictable regulatory practices in order to forecast the cost of utility rates in order to
2 review the economics of making capital investments in their own Washington
3 facilities.

4 To the extent the Commission modifies its historical balanced regulatory
5 practices, the economic justification relied on by businesses for capital investments
6 can be distorted and erode the economic justification for making capital investments,
7 which can distort non-regulated companies' willingness to make capital investments in
8 Washington. A predictable regulatory policy and practices therefore benefit the utility
9 and its investors, and customers of the utility and their investors.

10 **Q. PLEASE EXPLAIN WHY MODIFICATION OF HOW THE COMMISSION**
11 **REGULATES UTILITIES IS NOT NECESSARY IN ORDER TO SUPPORT A**
12 **BALANCED REGULATORY TREATMENT FOR THE UTILITY AND**
13 **CUSTOMERS.**

14 **A.** Washington utilities' main concern with current regulatory practices is their ability to
15 adjust rates to reflect changes in their cost of service between a historical test year and
16 the rate-effective period. This is largely driven by increases in rate base. The levels
17 of capital investments for utilities are cyclical. Capital investments can be lower
18 during periods, and will increase to elevated levels during periods of infrastructure
19 modernization or during meeting new environmental compliance or renewable
20 resources. Utilities can manage this because they control the timing and frequency of
21 rate filings

22 During the elevated capital investment periods, rate base will grow by capital
23 additions increasing the utility rate base. Use of traditional ratemaking practices in
24 Washington can limit the utilities' ability to adjust rates fast enough in order to
25 recognize changes in rate base, unless of course a utility files frequent rate

1 proceedings, a strategy Avista has used in recent history. However, elevated capital
2 investment periods and rate base growth are typically a temporary phenomenon.
3 Specifically, as utilities increase capital investments and grow their embedded rate
4 base, a large capital program will start to slow their rate base growth over time which
5 then will be supported by more traditional rate-setting practices to recognize that
6 increased capital spend.

7 **Q. CAN YOU PROVIDE AN EXAMPLE OF HOW UTILITIES' RATE BASE**
8 **GROWTH WILL SLOW OVER TIME EVEN IF THE LEVEL OF CAPITAL**
9 **INVESTMENT STAYS ELEVATED?**

10 **A.** Yes. The ability of a utility to adjust rates to reflect an increasing rate base due to
11 elevated capital expenditures will mitigate over time simply by increasing the
12 embedded rate base of the utility. This is shown in Table 1 below by tracking the
13 percent increase in utility rate base. As the rate base increases at a larger percent
14 increase, the ability to set rates using traditional ratemaking may create some
15 regulatory lag in setting rates, which is mitigated by a utility's ability to control the
16 timing and frequency of its rate filings. However, as the embedded rate base
17 increases, even with a continued elevated capital expenditure program, the growth in
18 rate base will decline over time.

TABLE 1

Rate Base Growth

Elevated Capital Spend

<u>Period</u>	<u>Gross Plant In-Service</u> (1)	<u>Accumulated Depreciation</u> (2)	<u>Capital Investment</u> (3)	<u>Year-End Net Plant Rate Base</u> (4)	<u>Depreciation Expense</u> (5)	<u>Rate Base Growth</u> (6)
1	\$100,000	(\$1,250)		\$98,750	\$2,500	
2	\$107,500	(\$3,844)	\$7,500	\$103,656	\$2,688	5.0%
3	\$115,150	(\$6,627)	\$7,650	\$108,523	\$2,879	4.7%
4	\$122,953	(\$9,603)	\$7,803	\$113,350	\$3,074	4.4%
5	\$130,912	(\$12,776)	\$7,959	\$118,136	\$3,273	4.2%
6	\$139,030	(\$16,151)	\$8,118	\$122,880	\$3,476	4.0%
7	\$147,311	(\$19,730)	\$8,281	\$127,581	\$3,683	3.8%
8	\$155,757	(\$23,518)	\$8,446	\$132,239	\$3,894	3.7%
9	\$164,372	(\$27,520)	\$8,615	\$136,852	\$4,109	3.5%
10	\$173,160	(\$31,739)	\$8,787	\$141,421	\$4,329	3.3%
11	\$182,123	(\$36,180)	\$8,963	\$145,943	\$4,553	3.2%
12	\$191,265	(\$40,848)	\$9,142	\$150,418	\$4,782	3.1%
13	\$200,591	(\$45,746)	\$9,325	\$154,845	\$5,015	2.9%
14	\$210,102	(\$50,879)	\$9,512	\$159,223	\$5,253	2.8%
15	\$219,805	(\$56,253)	\$9,702	\$163,551	\$5,495	2.7%
16	\$229,701	(\$61,872)	\$9,896	\$167,829	\$5,743	2.6%
17	\$239,795	(\$67,741)	\$10,094	\$172,054	\$5,995	2.5%
18	\$250,091	(\$73,864)	\$10,296	\$176,226	\$6,252	2.4%
19	\$260,592	(\$80,248)	\$10,502	\$180,345	\$6,515	2.3%
20	\$271,304	(\$86,897)	\$10,712	\$184,408	\$6,783	2.3%

Depreciation Rate: 2.5%

Capital Spend Inflation: 2.0%

Elevated Capital investment: 7.5% of Initial Gross Plant, growth limited by human and financial capital

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Table 1 above illustrates that rate base growth will decrease over time even with the continued elevated capital expenditure program. This is important because it illustrates the need to maintain the current regulatory policy in Washington. Changes in rates need to track known and measurable changes in plant and cost of service. Hence, as capital expenditure programs initially ramp up, the utilities' rate base will grow at a faster rate, and utilities file more frequently to adjust rates to reflect that increased plant investment. However, over time, the need for frequent rate filings is

1 mitigated because rate base growth slows even if capital expenditures remain at an
2 elevated level. Accordingly, to the extent extraordinary rate treatment is needed, the
3 utility can demonstrate it and file to increase rates.

4 **Q. WHY IS THIS IMPORTANT IN ASSESSING THE NEED TO CHANGE THE**
5 **WUTC'S RATE-SETTING PRACTICES?**

6 **A.** Because cyclical investment patterns can impact relative growth in rate base
7 differently over various points of the business cycle, changes in regulatory policy must
8 consider the entire investment business cycle of the utility and the relative impact on
9 customers throughout that cycle. During times of significant capital investment and
10 rate base growth, the WUTC has seen settlements between utilities and their customers
11 to produce rate schedules that support the utility's ability to make capital investments.
12 Therefore, the Washington Commission's current regulatory practice, including
13 adjudication and allowing utilities and stakeholders to negotiate rate settlements to
14 recognize the change in utilities' cost structure during the period rates will be in effect,
15 is a balanced and predictable practice. Adjusting the regulatory policy as Avista
16 proposes would distort the regulatory compact and is unfair to rate payers. As such,
17 no change is necessary to Washington's current regulatory practices.

18 **Q. YOU ALSO MENTIONED THAT CREDIT RATING AGENCIES HAVE**
19 **NOTED THAT WASHINGTON REGULATORY PRACTICES ARE**
20 **REASONABLY SUPPORTIVE. PLEASE CITE THE EVIDENCE YOU HAVE**
21 **OF THESE CREDIT RATING FINDINGS.**

22 **A.** Both Standard & Poor's ("S&P") and Moody's have recognized that Washington
23 adjusts rates in a balanced manner. They both acknowledge that Avista's last rate
24 settlement was constructive for the utility, and clearly was something acceptable to the
25 other stakeholders in the process. S&P rates Avista Corp. as A- with a "Stable"

1 outlook. Moody's has a bond rating of Baa1 for Avista's issuer rating, also with a
2 "Stable" outlook.

3 S&P states the following:

4 **Outlook: Stable**

5 The stable outlook reflects our expectation that the company
6 will continue to effectively manage regulatory risks, fund
7 capital spending in a manner that does not meaningfully
8 increase leverage, preserve adequate liquidity, and maintain
9 comparable financial performance. Under our base case
10 scenario we expect funds from operations (FFO) to total debt of
11 16%.

12 **Downside scenario**

13 We could lower the rating if business risk would materially rise
14 or credit measures diminished such that FFO to debt would be
15 consistently below 13%. Causes could include greater
16 borrowing or increased rate lag, a large deferral, or adverse
17 regulatory decisions.

18 **Upside scenario**

19 We could raise the rating if the business risk greatly improves
20 or financial measures strengthen to levels including FFO to debt
21 over 23%.¹

22 Moody's also finds that Avista's regulatory treatment has been
23 supportive. Moody's states the following:

24 **Summary Rating Rationale**

25 Avista's Baa1 issuer rating reflects its low-risk business profile
26 as a vertically integrated electric utility in supportive regulatory
27 jurisdictions, which allows the company to produce fairly
28 predictable cash flow year-over-year. The rating also considers
29 increasing capital expenditures focused on transmission and

¹*Standard & Poor's RatingsDirect*: "Summary: Avista Corp.," May 9, 2014, Workpapers of Avista witness Adrien M. McKenzie, AMM Page 70 of 890, emphasis added.

1 distribution improvements, which are of a lower risk profile
2 than some regional peers of the same rating.²

3 In support of this conclusion about Avista’s credit outlook, Moody’s
4 makes positive statements concerning the rate settlement entered into with the
5 stakeholders in its last rate case.

6 The comments from S&P and Moody’s illustrate the constructive
7 regulatory treatment by the WUTC and the constructive interaction between
8 Avista and its stakeholders in negotiating balanced rate settlements. This is
9 critical to ensure that the balance is not disturbed such that Avista would not
10 need to negotiate constructive rate settlements with customers in the future.
11 Therefore, its proposed attrition methodology should not be adopted, but rather
12 Avista should continue to work with its stakeholders and the Commission in
13 order to reach constructive and balanced rate decisions.

14 **Q. IS THERE INFORMATION THAT INFORMS THE INVESTMENT**
15 **COMMUNITY ABOUT THE SUPPORT OF THE WASHINGTON**
16 **JURISDICTIONS FROM AN INVESTOR STANDPOINT?**

17 **A.** Yes. In at least two instances, the state of Washington’s regulatory treatment is
18 considered supportive of investing in infrastructure and supporting utilities’ ability to
19 fund that infrastructure investment. For example, S&P in a report titled “Utility
20 Regulatory Assessments for U.S. Investor-Owned Utilities,” categorizes the
21 Washington Commission in the “Strong/Adequate” assessment of the regulatory
22 environment in Washington. Based on S&P’s review, Washington falls into the
23 second most investor supportive category, where a majority of the state jurisdictions

²*Moody’s Investors Service*: “Credit Opinion: Avista Corp.,” March 28, 2014, Workpapers of Avista witness Adrien M. McKenzie, AMM Page 76 of 890, emphasis added.

1 fall. Similarly, SNL Financial rates the Washington Commission “Average/2.”
2 SNL’s ranking ranges from a below average ranking (with subgroup notches between
3 1 and 3 with 1 being the highest), to an “Above Average” industry ranking.
4 Washington’s ranking of “Average/2” is consistent with most of the utilities in SNL’s
5 universe.³

6 **Q. YOU ALSO STATED THAT THERE IS EVIDENCE THAT THE ATTRITION**
7 **METHODOLOGY WILL OVERSTATE AVISTA’S BUDGETED COST.**
8 **PLEASE EXPLAIN.**

9 **A.** I have compared Ms. Andrews’ projected plant additions for the Washington
10 jurisdiction, relative to the Company’s announcements of capital expenditures for gas
11 utility operations for all of its jurisdictions (Washington, Idaho and Oregon). This
12 comparison shows that the projected plant additions Ms. Andrews made for
13 Washington using the attrition methodology exceed the Company’s planned capital
14 investments for all of its jurisdictions. Hence, her attrition methodology is highly
15 inexact and imbalanced because it does not properly match attrition level capital
16 investments, with the capital investments the Company actually plans to make.

17 **Q. DO YOU BELIEVE THAT MS. ANDREWS’ ATTRITION METHODOLOGY**
18 **FOR GAS OPERATION MEETS THE NARUC STANDARD?**

19 **A.** No. There are several highly questionable results and projections made by Ms.
20 Andrews which puts into question whether or not the resulting attrition methodology
21 results in rates that are just and reasonable, and whether the rates are no more than
22 adequate to provide recovery of the Company’s cost of service while the rates are in
23 effect.

³SNL Financial website (www.snl.com/interactivex/CommissionProfiles.aspx). A printout will be included in Mr. Gorman’s workpapers.

1 Specifically, the NARUC manual states that a future test year adjustment to rates
2 should reflect costs that are known and measurable or reasonably estimated.

3 Ms. Andrews' attrition projections simply cannot be verified and corroborated as
4 reasonable. For example, a comparison of the Company's capital budget for total gas
5 operations and Ms. Andrews' attrition plant projections for Washington illustrates this
6 imbalance. For example:

- 7 1. Ms. Andrews' projections in plant addition during the last quarter in 2014 amount
8 to \$22.8 million. The projected plant additions from the year-end 2014 through
9 year-end 2016 amount to \$28.3 million. The accuracy of these estimates of
10 Avista's plant additions during this time period are highly questionable.
- 11 2. Ms. Andrews' attrition methodology adjusts costs to year-end 2016. It would have
12 been more appropriate to have adjusted attrition cost to an average amount rather
13 than a year-end amount.

14 **Q. PLEASE EXPLAIN WHY YOU BELIEVE MS. ANDREWS' PROJECTIONS**
15 **FOR PLANT ADDITION ARE INCONSISTENT WITH THE COMPANY'S**
16 **CLAIMED CAPITAL EXPENDITURES.**

17 **A.** In a report to shareholders published on June 2015, at "Position for Performance: and
18 overview of Q1 2015 and beyond," Avista at page 8 of its presentation investors
19 included projections for capital expenditures over the period of 2014 through 2017. In
20 its management presentation, Avista lists its planned capital expenditures for its gas
21 utility operation to be \$23 million in 2014, \$39 million in 2015, \$26 million in 2016,
22 and \$23 million in 2017. These capital expenditures are for total Avista gas utility
23 operations which includes its Idaho, Oregon and Washington jurisdiction. However,
24 Ms. Andrews' projected capital additions for the State of Washington alone exceeds
25 these planned capital expenditures by Avista.

26 Specifically, on her Exhibit No. EMA-3, she projects \$22.8 million of capital
27 expenditures in the third quarter of 2014 which nearly equals the full calendar year

1 projected capital expenditures by Avista for all three jurisdictions. Further, for the
2 periods 2015 and 2016, Avista's planned capital expenditures are \$65 million for total
3 Company operations, compared to Ms. Andrews' projections of \$68.3 million for the
4 Washington jurisdiction alone.

5 While the Washington jurisdiction is its largest for Avista's gas operations, it
6 is not reasonable to assume that more than 100% of the total Company's planned
7 capital expenditures will be made in the Washington jurisdiction. As such, Ms.
8 Andrews' projected capital additions are simply not reasonable. Therefore, they fail to
9 meet the standards she outlines at the beginning of her testimony for adjusting rates to
10 reflect reasonable prudent cost of service.

11 **Q. PLEASE EXPLAIN WHY MS. ANDREWS' PROPOSED USE OF YEAR-END**
12 **PROJECTED PLANT ADDITIONS IS NOT REASONABLE.**

13 **A.** Putting the Company's rates into effect at the beginning of 2016, and adjusting rates to
14 reflect a rate of return on year-end plant balances results in rates that are higher than
15 necessary to recover Avista's cost of service for plant in service throughout the year.
16 Specifically, Avista's use of a future test year is typically based on an average year
17 plant balance, not end of year. This is appropriate because it ensures that Avista does
18 not earn a greater rate of return on its plant in service than what is actually in service
19 throughout the year. As such, Ms. Andrews projected additions for 2016 are
20 overstated because they should have been based on an average year convention not an
21 end of year convention.

1 **Q. CAN YOU PROVIDE AN EXAMPLE TO ILLUSTRATE WHY AN AVERAGE**
2 **YEAR RATE BASE BALANCE WILL MORE ACCURATELY ESTIMATE**
3 **THE UTILITY'S INVESTED CAPITAL COST?**

4 **A.** Yes. A simple illustration will help explain why estimating the annual interest cost on
5 an average investment balance will more accurately estimate Avista's actual rate year
6 cost of capital. Consider a simplified example using a bank account to prove this
7 point.

8 In this bank account, the depositor had an initial balance at the beginning of the
9 year of \$100 and makes a \$100 deposit to the account at the end of each month.
10 Hence, in month 2 the beginning balance is \$200 and so on throughout the end of year.
11 By the end of year the account balance is \$1,200.

12 The bank pays interest on the account at an annual rate of 12%, or a monthly
13 rate of 1% (12% = 12 months). The monthly amount of interest income is calculated
14 based on the balance of the account in the month times the monthly interest rate.

TABLE 2

Annual Return Example

<u>Month</u>	<u>Beginning of Month Balance</u> (1)	<u>End Of Month Deposit</u> (2)	<u>Interest</u> (3)	<u>Interest Rate</u> (4)
1	\$100	\$100	\$1	1.0%
2	\$200	\$100	\$2	1.0%
3	\$300	\$100	\$3	1.0%
4	\$400	\$100	\$4	1.0%
5	\$500	\$100	\$5	1.0%
6	\$600	\$100	\$6	1.0%
7	\$700	\$100	\$7	1.0%
8	\$800	\$100	\$8	1.0%
9	\$900	\$100	\$9	1.0%
10	\$1,000	\$100	\$10	1.0%
11	\$1,100	\$100	\$11	1.0%
12	\$1,200		\$12	1.0%
Annual Interest			\$78	12.0%
Avg. Annual Balance	\$ 650			
Annual Return	\$78/\$650	equals	12.0%	

1 The interest earned each month is shown under Column 3 based on a monthly
2 interest rate of 1%, and the account balance in Column 1. The amount of interest
3 earned on the account throughout the year is \$78. The average monthly balance for
4 the 12-month period is \$650. The annual interest of \$78 divided by the average
5 balance on the account equals the 12% stated interest rate on the account. Stated
6 differently, applying the annual rate of return, 12%, on the annual average account
7 balance, \$650, will correctly estimate the actual interest earned on the account of
8 \$78 (\$650 x 12%).

1 In significant contrast, if the annual interest were calculated based on the
2 end-of-year balance of \$1,200, then the estimate of the account's annual interest
3 would be \$144, a clear overstatement of the account's actual earnings. Using the
4 end-of-year balance will overstate the account balance in 11 months of the 12-month
5 annual period.

6 This illustration clearly shows that Avista will over-recover its cost of capital if
7 it uses an end-of-year rate base instead of an average year rate base. As such, Avista
8 would recover more than its actual prudent and reasonable cost of service within the
9 test year if its rate base methodology is not corrected to reflect an average rate base.

10 **IV. ADJUSTED ATTRITION STUDY**

11 **Q. IF THE COMMISSION ACCEPTS AVISTA'S ATTRITION**
12 **METHODOLOGY, CAN MS. ANDREWS' ATTRITION ADJUSTMENT BE**
13 **MODIFIED IN ORDER TO PRODUCE A MORE REASONABLE ESTIMATE**
14 **OF ITS REVENUE DEFICIENCY BASED ON HER OVERSTATEMENT OF**
15 **PLANT INVESTMENTS IN THE FOURTH QUARTER OF 2014, AND**
16 **REFLECT AN AVERAGE YEAR CONVENTION FOR 2016?**

17 **A.** Yes. In the event the Commission accepts Avista's attrition methodology, Ms.

18 Andrews' plant addition should be adjusted as follows:

- 19 1. Ms. Andrews' projections for reduction in sales for the forecast period is not based
20 on an acceptable normalization study, or forecast of billing units with a number of
21 customers. Therefore, her projected decline in the revenue's current rate should
22 not be used.
- 23 2. Her escalation factors for plant addition should be adjusted to reflect a mid-year
24 2016 test year, instead of an end of the year construct. Therefore, her escalations
25 for plant in service depreciation expense and accumulated depreciation should all
26 be reduced by 25% reduction based on her proposal to forecast these cost of four
27 quarters to year-end 2016. 75% of the escalator would forecast the plants out the
28 mid-year 2016 from the end of 2014.
- 29 3. Ms. Andrews' projections for increases in depreciation and amortization expense
30 should also be reduced from 24.1% down to 11.67%. The 11.67% increase
31 represents the estimated escalation in gross plant which must tie directly in with an
32 increase to depreciation expense.

1 4. Ms. Andrews' escalator for O&M expenses should be reduced to a 1.5-year
2 escalator from a 2.25-year escalator as she reflects in her study. This revised
3 escalator will reduce the escalation of expenses from the 6.88% escalator used by
4 Ms. Andrews down to 4.53%. Revising the escalator in this manner reduces the
5 escalation to a mid-year 2016 test year, from the post-2016 test year based on the
6 2.25-year escalator used by Ms. Andrews.

7 **Q. WITH THESE PROPOSED CHANGES IN THE ESCALATION OF PLANT**
8 **COSTS, ARE THE ATTRITION BASE PLANT PROJECTIONS MORE IN**
9 **LINE WITH THE MANAGEMENT REPORTED CAPITAL EXPENDITURES**
10 **FOR GAS UTILITIES?**

11 **A.** Yes. With these adjustments, the fourth quarter plant additions are \$5.7 million which
12 is approximately one-fourth of the \$22 million 2014 annual capital expenditure
13 budgeted by Avista. These capital additions are more in line with the full year capital
14 expenditure projection made by Avista management to investors of \$20 million for
15 this year.

16 The escalation in plant additions for 2015 and 2016 is approximately \$49.2
17 million for retail operations in Washington. This represents approximately 76% of the
18 capital expenditures expected to be made in 2015 and 2016 on a total Avista gas utility
19 basis (including Washington, Idaho and Oregon).

20 **Q. HOW WOULD AVISTA'S GAS REVENUE DEFICIENCY BE IMPACTED**
21 **WITH THESE ADJUSTMENTS?**

22 **A.** Again, Avista's own cost study at year end 2014 shows that a revenue deficiency does
23 not exist. However, using the attrition methodology as proposed by Avista, as shown
24 on my attached Exhibit No. ___(MPG-3), with my proposed adjustments, Avista's
25 revenue deficiency decreases from around \$12 million as estimated by Avista, down to
26 \$6.69 million.

27 **Q. DOES THIS CONCLUDE YOUR RESPONSE TESTIMONY?**

28 **A.** Yes, it does.