

**BEFORE THE**  
**WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**

WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION,	)	DOCKETS UE-150204 and
	)	UG-150205 ( <i>Consolidated</i> )
Complainant,	)	
	)	
v.	)	
	)	
AVISTA CORPORATION d/b/a	)	
AVISTA UTILITIES,	)	
	)	
Respondent.	)	
_____	)	

**EXHIBIT NO.\_\_\_\_(BGM-3)**

**REVENUE REQUIREMENT CALCULATIONS**

**July 27, 2015**

Lead Sheet  
REVENUE REQUIREMENT CALCULATIONS

DESCRIPTION	STAFF DR 131, ATTACH B			ICNU ADJUSTMENTS PAGE 1			
	PROFORMA TOTAL	RATE INCREASE	PRO-FORMA PROPOSED TOTAL	(a) ADJ. TO RATE BASE PERIOD	(b) PRO-FORMA CAPITAL	(c) PROPERTY TAX	(d) AMI METER REPLACEMENT
REVENUES							
1 Total General Business	\$499,059	\$10,922	\$509,981				
2 Interdepartmental Sales	923		923	-	-	-	-
3 Sales for Resale	53,757		53,757	-	-	-	-
4 Total Sales of Electricity	553,739	10,922	564,661	-	-	-	-
5 Other Revenue	14,290		14,290	-	-	-	-
6 Total Electric Revenue	568,029	10,922	578,951	-	-	-	-
EXPENSES							
Production and Transmission							
7 Operating Expenses	149,758		149,758	-	-	-	-
8 Purchased Power	75,609		75,609	-	-	-	-
9 Depreciation/Amortization	25,713		25,713	-	-	-	-
10 Regulatory Amortization	6,724		6,724	-	-	-	(2,027)
11 Taxes	15,750		15,750	-	-	(1,138)	-
12 Total Production & Transmission	273,554	-	273,554	-	-	(1,138)	(2,027)
Distribution							
13 Operating Expenses	21,672		21,672	-	-	(765)	-
14 Depreciation/Amortization	25,940		25,940	-	-	-	-
15 Taxes	27,325	421	27,746	-	-	-	-
16 Total Distribution	74,937	421	75,358	-	-	(765)	-
17 Customer Accounting	12,403	62	12,465	-	-	-	-
18 Customer Service & Information	1,497		1,497	-	-	-	-
19 Sales Expenses	0		0	-	-	-	-
Administrative & General							
20 Operating Expenses	48,791	22	48,813	-	-	-	-
21 Depreciation/Amortization	28,401		28,401	-	-	-	-
22 Taxes	-		-	-	-	-	-
23 Total Admin. & General	77,192	22	77,214	-	-	-	-
24 Total Electric Expenses	439,583	505	440,088	-	-	(1,903)	(2,027)
25 OPERATING INCOME BEFORE FIT	128,446	10,417	138,863	-	-	1,903	2,027
FEDERAL INCOME TAX							
26 Current Accrual	25,102	3,647	28,749	-	-	666	709
27 Debt Interest	(1,490)		(1,490)	1,417	(415)	-	190
28 Deferred Income Taxes	8,293		8,293	-	-	-	-
29 Amortized Investment Tax Credit	(157)		(157)	-	-	-	-
30 NET OPERATING INCOME	\$96,698	\$6,770	103,468	(1,417)	415	1,237	1,127
RATE BASE							
PLANT IN SERVICE							
31 Intangible	\$167,862		\$167,862	(\$65,242)	\$44,200	\$0	\$0
32 Production	838,013		838,013	(91,912)	-	-	-
33 Transmission	416,146		416,146	(44,175)	-	-	-
34 Distribution	903,768		903,768	(60,973)	-	-	-
35 General	233,351		233,351	(36,484)	-	-	-
36 Total Plant in Service	2,559,140	-	2,559,140	(298,786)	44,200	-	-
ACCUMULATED DEPRECIATION							
37 Intangible	(33,210)		(33,210)	12,968	-	-	-
38 Production	(\$352,755)		(352,755)	27,224	-	-	-
39 Transmission	(126,951)		(126,951)	3,082	-	-	-
40 Distribution	(287,233)		(287,233)	34,511	-	-	-
41 General	(78,306)		(78,306)	12,586	-	-	-
42 Total Accumulated Depreciation	(878,455)	-	(878,455)	90,371	-	-	-
43 NET PLANT BEFORE DFIT	1,680,685	-	1,680,685	(208,415)	44,200	-	-
44 DEFERRED TAXES	(315,130)		(315,130)	57,364	-	-	-
45 NET PLANT AFTER DFIT	1,365,555	-	1,365,555	(151,051)	44,200	-	-
46 DEFERRED DEBITS AND CREDITS	8,046		8,046	-	-	-	(20,276)
47 WORKING CAPITAL	45,742		45,742	-	-	-	-
48 TOTAL RATE BASE	\$1,419,343	\$0	\$1,419,343	(\$151,051)	\$44,200	\$0	(\$20,276)
49 RATE OF RETURN	6.81%		7.29%	7.29%	7.29%	7.29%	7.29%
50 APPROX REVENUE REQUIREMENT IMPACT				(15,475)	4,528	(1,995)	(4,202)

Lead Sheet  
REVENUE REQUIREMENT CALCULATIONS

DESCRIPTION	ICNU ADJUSTMENTS PAGE 2				
	(e)	(f)	(g)	(h)	(i)
	COLSTRIP & CS2 MAINTENANCE	EXECUTIVE COMPENSATION	CORPORATE JET	LABOR EXPENSE	PENSION EXPENSE
REVENUES					
1 Total General Business					
2 Interdepartmental Sales	-	-	-	-	-
3 Sales for Resale	-	-	-	-	-
4 Total Sales of Electricity	-	-	-	-	-
5 Other Revenue	-	-	-	-	-
6 Total Electric Revenue	-	-	-	-	-
EXPENSES					
Production and Transmission					
7 Operating Expenses	(2,372)	-	-	(899)	(1,140)
8 Purchased Power	-	-	-	-	-
9 Depreciation/Amortization	-	-	-	-	-
10 Regulatory Amortization	-	-	-	-	-
11 Taxes	-	-	-	-	-
12 Total Production & Transmis	(2,372)	-	-	(899)	(1,140)
Distribution					
13 Operating Expenses	-	-	-	(607)	(773)
14 Depreciation/Amortization	-	-	-	-	-
15 Taxes	-	-	-	-	-
16 Total Distribution	-	-	-	(607)	(773)
17 Customer Accounting	-	-	-	(302)	(385)
18 Customer Service & Information	-	-	-	(28)	(35)
19 Sales Expenses	-	-	-	(0)	-
Administrative & General					
20 Operating Expenses	-	(477)	(710)	(2,014)	(924)
21 Depreciation/Amortization	-	-	-	-	-
22 Taxes	-	-	-	-	-
23 Total Admin. & General	-	(477)	(710)	(2,014)	(924)
24 Total Electric Expenses	(2,372)	(477)	(710)	(3,850)	(3,257)
25 OPERATING INCOME BEFORE FIT	2,372	477	710	3,850	3,257
FEDERAL INCOME TAX					
26 Current Accrual	830	167	248	1,348	1,140
27 Debt Interest	-	-	-	-	-
28 Deferred Income Taxes	-	-	-	-	-
29 Amortized Investment Tax Credit	-	-	-	-	-
30 NET OPERATING INCOME	1,542	310	461	2,503	2,117
RATE BASE					
PLANT IN SERVICE					
31 Intangible	\$0	\$0	\$0	\$0	\$0
32 Production	-	-	-	-	-
33 Transmission	-	-	-	-	-
34 Distribution	-	-	-	-	-
35 General	-	-	-	-	-
36 Total Plant in Service	-	-	-	-	-
ACCUMULATED DEPRECIATION					
37 Intangible	-	-	-	-	-
38 Production	-	-	-	-	-
39 Transmission	-	-	-	-	-
40 Distribution	-	-	-	-	-
41 General	-	-	-	-	-
42 Total Accumulated Depreciation	-	-	-	-	-
43 NET PLANT BEFORE DFIT	-	-	-	-	-
44 DEFERRED TAXES	-	-	-	-	-
45 NET PLANT AFTER DFIT	-	-	-	-	-
46 DEFERRED DEBITS AND CREDITS	-	-	-	-	-
47 WORKING CAPITAL	-	-	-	-	-
48 TOTAL RATE BASE	\$0	\$0	\$0	\$0	\$0
49 RATE OF RETURN	7.29%	7.29%	7.29%	7.29%	7.29%
50 APPROX REVENUE REQUIREMENT IMP:	(2,486)	(500)	(744)	(4,037)	(3,415)

Lead Sheet  
REVENUE REQUIREMENT CALCULATIONS

DESCRIPTION	ICNU RESULTS		
	ICNU RESULTS	RATE DECREASE	RESULTS TOTAL
REVENUES			
1 Total General Business	\$499,059	(17,404)	\$481,655
2 Interdepartmental Sales	923	-	923
3 Sales for Resale	53,757	-	53,757
4 Total Sales of Electricity	553,739	(17,404)	536,335
5 Other Revenue	14,290	-	14,290
6 Total Electric Revenue	568,029	(17,404)	550,625
EXPENSES			
Production and Transmission			
7 Operating Expenses	145,347	-	145,347
8 Purchased Power	75,609	-	75,609
9 Depreciation/Amortization	25,713	-	25,713
10 Regulatory Amortization	4,697	-	4,697
11 Taxes	14,612	-	14,612
12 Total Production & Transmis	265,978	-	265,978
Distribution			
13 Operating Expenses	19,527	-	19,527
14 Depreciation/Amortization	25,940	-	25,940
15 Taxes	27,325	(670)	26,655
16 Total Distribution	72,792	(670)	72,122
17 Customer Accounting	11,716	(98)	11,618
18 Customer Service & Information	1,434	-	1,434
19 Sales Expenses	-	-	-
Administrative & General			
20 Operating Expenses	44,666	(35)	44,631
21 Depreciation/Amortization	28,401	-	28,401
22 Taxes	-	-	-
23 Total Admin. & General	73,067	(35)	73,032
24 Total Electric Expenses	424,987	(803)	424,184
25 OPERATING INCOME BEFORE FIT	143,042	(16,601)	126,441
FEDERAL INCOME TAX			
26 Current Accrual	30,210	(5,810)	24,400
27 Debt Interest	(298)	-	(298)
28 Deferred Income Taxes	8,293	-	8,293
29 Amortized Investment Tax Credit	(157)	-	(157)
30 NET OPERATING INCOME	\$104,993	(10,791)	\$94,202
RATE BASE			
PLANT IN SERVICE			
31 Intangible	\$146,820	\$0	\$146,820
32 Production	746,101	-	746,101
33 Transmission	371,971	-	371,971
34 Distribution	842,795	-	842,795
35 General	196,867	-	196,867
36 Total Plant in Service	2,304,554	-	2,304,554
ACCUMULATED DEPRECIATION			
37 Intangible	(20,242)	-	(20,242)
38 Production	(\$325,531)	-	(\$325,531)
39 Transmission	(123,869)	-	(123,869)
40 Distribution	(252,722)	-	(252,722)
41 General	(65,720)	-	(65,720)
42 Total Accumulated Depreciation	(788,084)	-	(788,084)
43 NET PLANT BEFORE DFIT	1,516,470	-	1,516,470
44 DEFERRED TAXES	(257,766)	-	(257,766)
45 NET PLANT AFTER DFIT	1,258,704	-	1,258,704
46 DEFERRED DEBITS AND CREDITS	(12,230)	-	(12,230)
47 WORKING CAPITAL	45,742	-	45,742
48 TOTAL RATE BASE	\$1,292,216	\$0	\$1,292,216
49 RATE OF RETURN	8.13%		7.29%
50 APPROX REVENUE REQUIREMENT IMP:			

**Workpaper (a)**

Rate Base Period Adjustment

1 **Purpose:** This workpaper adjusts the rate base results included in Staff  
2 DR 131 Attach B to calendar year 2014 AMA balances as calculated in  
3 the Company's 2014 Commission Basis Report

	Final Results Per Staff DR 131	AMA Balances Per 2014 CBR	Adjustment
	[a]	[b]	[b] - [a]
4			
5			
6	RATE BASE		
7	PLANT IN SERVICE		
8	Intangible	\$167,862	(\$65,242)
9	Production	838,013	(91,912)
10	Transmission	416,146	(44,175)
11	Distribution	903,768	(60,973)
12	General	233,351	(36,484)
13	Total Plant in Service	2,559,140	(298,786)
14	ACCUMULATED DEPRECIATION		
15	Intangible	(33,210)	12,968
16	Production	(\$352,755)	\$27,224
17	Transmission	(126,951)	3,082
18	Distribution	(287,233)	34,511
19	General	(78,306)	12,586
20	Total Accumulated Depreci:	(878,455)	90,371
21	NET PLANT BEFORE DFIT	1,680,685	(208,415)
22	DEFERRED TAXES	(315,130)	57,364
23	NET PLANT AFTER DFIT	1,365,555	(151,051)

**Workpaper (b)**

Pro-forma Capital Adjustment

1 **Purpose:** This workpaper calculates the Washington allocated rate base  
2 associated with Project Compass

3	Project Compass Capital Cost		\$95,108
4	Electric Factor		71.29%
5	WA Factor		65.19%
6	WA Electric Allocator		<u>46.47%</u>
7	Electric Pro-Forma Rate Base Adj	[3] * [6]	\$44,200

**Workpaper (c)**  
Property Tax Adjustment

1 **Purpose:** This workpaper calculates a property tax adjustment based on the use of  
2 2014 plant balances. Amounts below are Washington allocated.

	<u>P/T</u>	<u>Distribution</u>	<u>Total</u>
3 Property Tax Adj Per Staff DR 131	1,961	1,220	3,181
4 Property Tax Adj w/ 2014 Plant	<u>823</u>	<u>455</u>	<u>1,278</u>
5 Expense Adjustment	(1,138)	(765)	(1,903)

**Workpaper (d)**

AMI Meter Replacement Adjustment

1 **Purpose:** This workpaper removes the Company's proposed AMI meter replacement  
2 deferral from revenue requirement

3	<u>STAFF DR 131</u>	<u>Proposed</u>	<u>Adjustment</u>
4 Regulatory Amortization	2,027	-	<u>(2,027)</u>
5 <b>Total Expense Adj</b>			<b><u>(2,027)</u></b>
6 Deferred Debits & Credits	20,276	-	<u>(20,276)</u>
7 <b>Total Rate Base Adj</b>			<b><u>(20,276)</u></b>

**Workpaper (e)**

Colstrip & CS2 Major Maintenance Normalization

1 **Purpose:** This workpaper determines the amount of forecast O&M related to  
2 major maintenance and spreads the major maintenance amount over the  
3 maintenance cycle as a normalization adjustment.

4		<u>Colstrip</u>	<u>CS2</u>	<u>Total</u>
5	2015 Forecast O&M*	12,443,386	5,500,000	17,943,386
6	2016 Forecast O&M*	<u>15,005,257</u>	<u>9,334,860</u>	<u>24,340,117</u>
7	Major Maintenance Cost	2,561,871	3,834,860	6,396,731
8	Major Maintenance Cycle (Yrs)	3	4	
9	Normalized Major Maintenance O&M	853,957	958,715	1,812,672
10	Washington P/T Ratio	65.2%	65.2%	
11	<b>WA Norm. Major Maintenance O&amp;M</b>	<b>556,695</b>	<b>624,986</b>	<b>1,181,681</b>
	<b>Company Major Maintenance Pro-forma Adj</b>			<b><u>3,553,256</u></b>
	<b>Revenue Requirement Adjustment</b>			<b>(2,371,575)</b>

12 \*Note 2016 was stated to include major maintenance, therefore it is assumed  
13 that the difference between 2015 and 2016 O&M Expense is the major maintenance  
14 cost

**Workpaper (f.1)**

Executive Compensation Adjustment Calculation

1 **Purpose:** This workpaper calculates the expense impact of applying a  
 2 \$325,000 cap on the base salaries of executives reflected in rates.  
 3 It also removes the provision for restricted stock dividends  
 4 reflected in rates

5	Employee	Exec.		
6	Number	Comp	Capped	Adj
7	00188	237,072	237,072	0
8	00365	233,975	233,975	0
9	02565	312,139	312,139	0
10	03512	272,142	272,142	0
11	11290	153,018	153,018	0
12	45464	214,818	214,818	0
13	46832	202,231	202,231	0
14	61582	<b>645,224</b>	<b>325,000</b>	<b>(320,224)</b>
15	64690	197,299	197,299	0
16	85931	284,140	284,140	0
17	88740	20,782	20,782	0
18	94440	227,899	227,899	0
19			Total	(320,224)
20			WA Electric %	<u>47.52%</u>
21			WA Impact of Compensation Cap	(152,182)
22			Less: Restricted Stock Dividends	<u>(325,000)</u>
23			<b>Total Expense Adjustment</b>	<b><u><u>(477,182)</u></u></b>

**Workpaper (f.2)**

## Public Utility District Executive Compensation

1 **Purpose:** This workpaper details executive salaries at regional public utility districts, in descending order.

2	Utility	State	Chief Executive Name	Salary	Year	Source	Source Link
3	Snohomish PUD	Washington	Anne Spangler	\$325,000.00	2015	Snohomish County PUD	<a href="https://www.snopud.com/Site/Content/Documents/commpacket/2015/20150421%20Packet.pdf">https://www.snopud.com/Site/Content/Documents/commpacket/2015/20150421%20Packet.pdf</a>
4	Grant PUD	Washington	Tony Webb	\$267,800.00	2015	The Wenatchee World	<a href="http://www.wenatcheeworld.com/news/2015/apr/22/ncw-pud-execs-get-pay-raises/">http://www.wenatcheeworld.com/news/2015/apr/22/ncw-pud-execs-get-pay-raises/</a>
5	Clark Public Utilities	Washington	Wayne Nelson	\$255,000.00	2015	The Columbian	<a href="http://www.columbian.com/news/2014/dec/09/clark-public-utilities-chief-gets-pay-raise/">http://www.columbian.com/news/2014/dec/09/clark-public-utilities-chief-gets-pay-raise/</a>
6	Eugene Water and Electric Board	Oregon	Roger Gray	\$247,000.00	2014	Eugene Water & Electric Board	<a href="http://www.eweb.org/public/news/2010/GM.htm">http://www.eweb.org/public/news/2010/GM.htm</a>
7	Seattle, City of	Washington	Jorge Carrasco	\$245,000.00	2015	Crosscut News	<a href="http://crosscut.com/2014/06/jorge-carrasco-raise-seattle-city-light-bill-lucia/">http://crosscut.com/2014/06/jorge-carrasco-raise-seattle-city-light-bill-lucia/</a>

2	Utility	State	Chief Executive Name	Salary	Year	Source	Source Link
8	Tacoma Power	Washington	Chris Robinson	\$217,152.00	2014	The News Tribune	<a href="http://www.thenewstribune.com/1444/?appSession=311371223340591">http://www.thenewstribune.com/1444/?appSession=311371223340591</a>
9	Grays Harbor PUD	Washington	Dave Ward	\$190,000.00	2014	The Vidette	<a href="http://thevidette.com/sections/news/local/new-pud-manager-will-make-190000-year.html">http://thevidette.com/sections/news/local/new-pud-manager-will-make-190000-year.html</a>
10	Clallam PUD	Washington	Doug Nass	\$185,580.00	2014	Peninsula Daily News	<a href="http://www.peninsuladailynews.com/article/20141219/NEWS/312199977">http://www.peninsuladailynews.com/article/20141219/NEWS/312199977</a>
11	Benton County PUD	Washington	Chad Bartram	\$178,000.00	2013	Tri-City Herald	<a href="http://www.tri-cityherald.com/2013/08/31/2551281-meet-the-money-makers-a-look-at.html?rh=1">http://www.tri-cityherald.com/2013/08/31/2551281-meet-the-money-makers-a-look-at.html?rh=1</a>
12	Cowlitz County PUD	Washington	Don McMaster	\$177,000.00	2015	The Daily News Online	<a href="http://tdn.com/news/local/commissioners-approve-percent-raise-for-cowlitz-pud-gm/article_686faa94-88ad-11e3-a063-0019bb2963f4.html">http://tdn.com/news/local/commissioners-approve-percent-raise-for-cowlitz-pud-gm/article_686faa94-88ad-11e3-a063-0019bb2963f4.html</a>
13	Clatskanie PUD	Oregon	Marc Farmer	\$165,000.00	2014	The Chief Archive	<a href="http://www.thechiefarchive.com/2013/09/18/september-19-2013-6/">http://www.thechiefarchive.com/2013/09/18/september-19-2013-6/</a>

2	Utility	State	Chief Executive Name	Salary	Year	Source	Source Link
14	Franklin PUD	Washington	Jean Ryckman	\$138,000.00	2012	Tri-City Herald	<a href="http://www.tri-cityherald.com/2012/04/13/1902957/what-they-make-mid-columbia-salaries.html">http://www.tri-cityherald.com/2012/04/13/1902957/what-they-make-mid-columbia-salaries.html</a>
15	Wahkiakum PUD	Washington	Dave Trambly	\$124,829.52	2015	The Wahkiakum County Eagle	<a href="http://www.waheagle.com/story/2015/05/21/news/pud-approves-raise-for-general-manager/9864.html">http://www.waheagle.com/story/2015/05/21/news/pud-approves-raise-for-general-manager/9864.html</a>
16	Jefferson PUD	Washington	Jim Parker	\$120,000.00	2014	Peninsula Daily News	<a href="http://www.peninsuladailynews.com/article/20141219/NEWS/312199977">http://www.peninsuladailynews.com/article/20141219/NEWS/312199977</a>

**Workpaper (g.1)**

## Corporate Jet Adjustment

1 **Purpose:** This workpaper calculates the cost to the Company if its  
 2 employees were to travel on a commercial Arline, rather than  
 3 the corporate jet.

4	<u>Description</u>	<u>Ref</u>	<u>Calculation</u>
5	Total Corporate Jet Operating Expense	ICNU DR 243	\$ 1,754,851
6	Total Flights (one-way legs)	WP (g.2)	174
7	Average Number of Passengers	WP (g.2)	5.17
8	Passenger Legs	[6] * [7]	900
9	Cost Per Passenger Leg	[5] / [8]	\$ 1,950
10	Commercial Ticket Cost (one-way)*		
11	Spokane -> Seattle	Note 1	\$ 90
12	Spokane -> Boise		\$ 69
13	Spokane -> Portland	\	\$ 79
14	Average Commercial Cost	AVG[10]:[13]	<u>\$ 79</u>
15	Risk Adjusted Commercial Cost	[14] * 2	\$ 159
16	Commercial Cost For Corporate Jet	[8] * [15]	\$ 309,374
17	Corporate Jet Cost in Excess of Commercial	[5] - [16]	\$ 1,445,477
18	Washington Electric %	Note 2	49%
19	Adjustment	[17] * [18]	(709,849)

20 Note 1: Based on internet search as of 7/21/2015 for travel date of 8/26/2015

21 Note 2: Based on ratio of WA allocated corporate jet costs to  
 22 total-Company corporate jet costs in ICNU DR 243

## Workpaper (g.2)

## Flight Log Data

1 **Purpose:** This workpaper is the based on the corporate  
 2 jet log for the year ending April of 2014

	<u>Flight Date</u>	<u>Origin</u>	<u>Destination</u>	<u>Legs of Flight</u>	<u>Number of Passangers</u>
3					
4	5/4/2013	Spokane	Naples	4	5
5	5/8/2012	Spokane	Salem	2	5
6	5/9/2013	Spokane	Olympia	2	4
7	5/16/2013	Spokane	Portland	2	9
8	5/17/2013	Spokane	Pullman	4	4
9	5/29/2013	Spokane	Boise	2	1
10	5/30/2013	Spokane	Burbank	2	1
11	5/31/2013	Spokane	Olympia	2	5
12	6/8/2013	Spokane	Oakland	2	7
13	6/13/2013	Spokane	Olympia	2	4
14	6/17/2013	Spokane	New York	4	6
15	6/25/2013	Spokane	Oakland	2	1
16	6/27/2013	Spokane	Portland	2	2
17	7/9/2013	Spokane	Boise	2	6
18	7/15/2013	Spokane	Salem	2	4
19	7/16/2013	Spokane	Seattle	2	6
20	7/18/2013	Spokane	Salem	2	4
21	7/23/2013	Spokane	Medford	2	7
22	7/26/2013	Spokane	Olympia	2	4
23	7/30/2013	Spokane	Olympia	2	4
24	8/13/2013	Spokane	Juneau	2	10
25	8/20/2013	Spokane	Olympia	2	4
26	8/21/2013	Spokane	Sacramento	1	1
27	9/8/2013	Sacramento	Spokane	1	1
28	9/10/2013	Spokane	Colorado Springs	2	4
29	9/18/2013	Spokane	Salem	2	4
30	9/20/2013	Spokane	Pullman	4	4
31	9/23/2013	Spokane	Salem	2	6
32	9/24/2013	Spokane	Medform	2	6
33	10/2/2013	Spokane	Seattle	2	3
34	10/4/2013	Spokane	Boise, Olympia	3	5
35	10/10/2013	Spokane	Salem	2	5
36	10/13/2013	Spokane	Charlotte	4	9
37	10/17/2013	Spokane	Ukiah	2	7
38	10/23/2013	Spokane	Salt Lake City	2	8
39	10/28/2013	Spokane	Portland	2	6
40	11/2/2013	Spokane	Pasco	1	7
41	11/3/2013	Pasco	Spokane	1	1
42	11/5/2013	Spokane	Lewiston	4	9
43	11/6/2013	Spokane	Olympia	2	2
44	11/7/2013	Spokane	Olympia	2	4
45	11/9/2013	Spokane	Orlando	4	5
46	11/14/2013	Spokane	Olympia	2	3
47	11/17/2013	Spokane	New York	4	3
48	11/21/2013	Spokane	Salem	2	8
49	11/22/2013	Spokane	Pullman	4	4
50	11/26/2013	Spokane	Salem	2	8
51	12/2/2013	Spokane	New York	4	8
52	12/9/2013	Spokane	New York	4	2

	<u>Flight Date</u>	<u>Origin</u>	<u>Destination</u>	<u>Legs of Flight</u>	<u>Number of Passangers</u>
3					
53	12/12/2013	Spokane	Salem	2	4
54	12/18/2013	Spokane	Olympia	2	5
55	12/19/2013	Spokane	Long Beach	2	1
56	12/20/2013	Spokane	Portland	2	1
57	1/3/2014	Spokane	Portland	2	8
58	1/7/2014	Spokane	Medford	2	8
59	1/9/2014	Spokane	Olympia	2	6
60	1/15/2014	Spokane	Olympia, Seattle	3	3
61	1/23/2014	Spokane	Olympia	2	4
62	1/24/2014	Spokane	Portland	2	7
63	1/27/2015	Spokane	Portland	2	4
64	1/28/2014	Spokane	Medford	2	8
65	1/29/2014	Spokane	Carlsbad	2	4
66	2/4/2014	Spokane	Billings	2	7
67	2/20/2014	Spokane	Olympia	2	7
68	2/25/2014	Spokane	Portland	4	8
69	2/28/2014	Spokane	Lewiston	4	8
70	3/3/2014	Spokane	Wasington DC	4	3
71	3/7/2014	Spokane	Olympia	2	8
72	3/7/2014	Spokane	Olympia	2	8
73	3/18/2014	Spokane	Medford	4	9
74	3/19/2014	Spokane	Las Vegas	2	3
75	3/24/2014	Spokane	Washington DC	4	2
			<b>Total</b>	<b>174</b>	<b>362</b>
			<b>Leg-Weighted Average</b>		<b>5.17</b>