

BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

DOCKET NO. UE-11 _____

DIRECT TESTIMONY OF

CLINT G. KALICH

REPRESENTING AVISTA CORPORATION

I. INTRODUCTION

1
2 **Q. Please state your name, the name of your employer, and your business**
3 **address.**

4 A. My name is Clint Kalich. I am employed by Avista Corporation at 1411 East
5 Mission Avenue, Spokane, Washington.

6 **Q. In what capacity are you employed?**

7 A. I am the Manager of Resource Planning & Power Supply Analyses in the Energy
8 Resources Department of Avista Utilities.

9 **Q. Please state your educational background and professional experience.**

10 A. I graduated from Central Washington University in 1991 with a Bachelor of
11 Science Degree in Business Economics. Shortly after graduation, I accepted an analyst position
12 with Economic and Engineering Services, Inc. (now EES Consulting, Inc.), a Northwest
13 management-consulting firm located in Bellevue, Washington. While employed by EES, I
14 worked primarily for municipalities, public utility districts, and cooperatives in the area of
15 electric utility management. My specific areas of focus were economic analyses of new resource
16 development, rate case proceedings involving the Bonneville Power Administration, integrated
17 (least-cost) resource planning, and demand-side management program development.

18 In late 1995, I left Economic and Engineering Services, Inc. to join Tacoma Power in
19 Tacoma, Washington. I provided key analytical and policy support in the areas of resource
20 development, procurement, and optimization, hydroelectric operations and re-licensing,
21 unbundled power supply rate-making, contract negotiations, and system operations. I helped
22 develop, and ultimately managed, Tacoma Power's industrial market access program serving
23 one-quarter of the company's retail load.

1 In mid-2000 I joined Avista Utilities and accepted my current position assisting the
2 Company in resource analysis, dispatch modeling, resource procurement, integrated resource
3 planning, and rate case proceedings. Much of my career has involved resource dispatch
4 modeling of the nature described in this testimony.

5 **Q. What is the scope of your testimony in this proceeding?**

6 A. My testimony will describe the Company's use of the AURORA_{XMP} dispatch
7 model, or "Dispatch Model." I will explain the key assumptions driving the Dispatch Model's
8 market forecast of electricity prices. The discussion includes the variables of natural gas,
9 Western Interconnect loads and resources, and hydroelectric conditions. I will describe how the
10 model dispatches its resources and contracts to maximize customer benefit and tracks their
11 values for use in pro forma calculations. Finally, I will present the modeling results provided to
12 Company witness Mr. Johnson for his power supply pro forma adjustment calculations.

13 **Q. Are you sponsoring any exhibits in this proceeding?**

14 A. Yes. I am sponsoring one exhibit marked Confidential Exhibit No. ____ (CGK-
15 2C). It provides summary output from the Dispatch Model and data that are used by Company
16 Witness Johnson as input for his work. All information contained in the exhibits was prepared
17 under my direction.

1 **II. THE DISPATCH MODEL**

2 **Q. What model is the Company using to dispatch its portfolio of resources and**
3 **obligations?**

4 A. The Company uses EPIS, Inc.'s AURORA_{XMP} market forecasting model
5 ("Dispatch Model") and its associated database for determining power supply costs.¹ The
6 Dispatch Model optimizes Company-owned resource and contract dispatch during each hour of
7 the January 1, 2012 through December 31, 2012 pro forma year.

8 **Q. Please briefly describe the Dispatch Model.**

9 A. The Dispatch Model was developed by EPIS, Inc. of Sandpoint, Idaho. It is a
10 fundamentals-based tool containing demand and resource data for the entire Western
11 Interconnect. It employs multi-area, transmission-constrained dispatch logic to simulate real
12 market conditions. Its true economic dispatch captures the dynamics and economics of
13 electricity markets—both short-term (hourly, daily, monthly) and long-term. On an hourly basis
14 the Dispatch Model develops an available resource stack, sorting resources from lowest to
15 highest cost. It then compares this resource stack with load obligations in the same hour to arrive
16 at the least-cost market-clearing price for the hour. Once resources are dispatched and market
17 prices are determined, the Dispatch Model singles out Avista resources and loads and values
18 them against the marketplace.

19 **Q. What experience does the Company have using AURORA_{XMP}?**

20 A. The Company purchased a license to use the Dispatch Model in April 2002.
21 AURORA_{XMP} has been used for numerous studies, including each of its integrated resource plans
22 and rate filings after 2001. The tool is also used for various resource evaluations, market

¹ The Company is using AURORA_{XMP} version 10.1.1017, and the North_American_DB_2010-02 database version.

1 forecasting, and requests-for-proposal evaluations. It is used in the Company's annual
2 Commission Basis Reports.

3 **Q. Who else uses AURORA_{XMP}?**

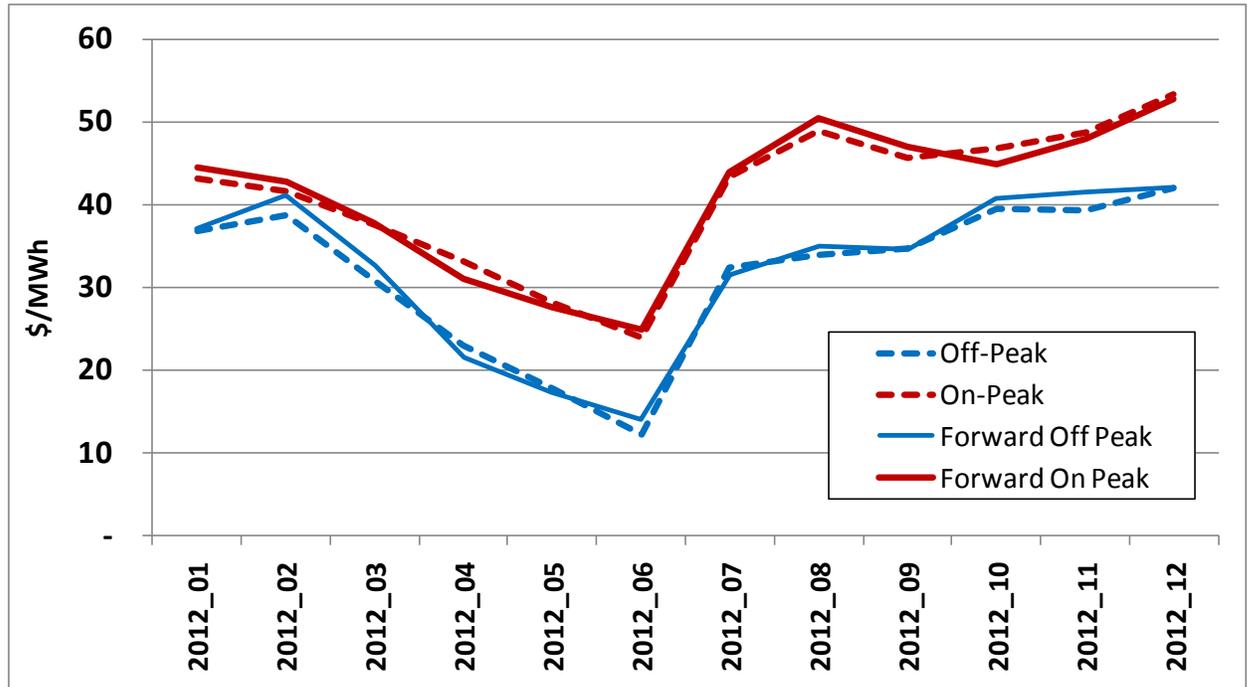
4 A. AURORA_{XMP} is used all across North America and in Europe. In the Northwest
5 specifically, AURORA_{XMP} is used by the Bonneville Power Administration, the Northwest
6 Power and Conservation Council, Puget Sound Energy, Idaho Power, Portland General Electric,
7 Seattle City Light, Grant County PUD, Snohomish County PUD, and Tacoma Power.

8 **Q. What benefits does the Dispatch Model offer for this type of analysis?**

9 A. The Dispatch Model generates hourly electricity prices across the Western
10 Interconnect, accounting for its specific mix of resources and loads. The Dispatch Model reflects
11 the impact of regions outside the Northwest on Northwest market prices, limited by known
12 transfer (transmission) capabilities. Ultimately, the Dispatch Model allows the Company to
13 generate price forecasts in-house instead of relying on exogenous forecasts.

14 The Company owns a number of resources, including hydroelectric plants and natural
15 gas-fired peaking units, which serve customer loads during more valuable on-peak hours. By
16 optimizing resource operation on an hourly basis, the Dispatch Model is able to appropriately
17 value the capabilities of these assets. For example, actual 2008 and 2009 on-peak prices were
18 23% higher than off-peak prices. 2010 on-peak prices were 22% higher. Forward prices for the
19 proforma 2012 period were 30% higher in the on-peak hours at the time this case was prepared.
20 The Dispatch Model forecasts on-peak prices for the pro forma period to average 30% higher
21 than off-peak prices. A graphical representation of the differences in on- and off-peak prices
22 over the proforma period is shown below in Chart 1.

1

Chart 1 – Monthly AURORA modeled versus forward Mid-C Prices

2

3

Forward prices month to month are tracked very closely in the Dispatch Model. On average, prices are within 1%. In summary, the Dispatch Model appropriately values the energy from Avista's resources during on-peak periods in a manner similar to that recently experienced in the Northwest region.

4

5

6

7

Q. On a broader scale, what calculations are being performed by the Dispatch Model?

8

9

A. The Dispatch Model's goal is to minimize overall system operating costs across the Western Interconnect, including Avista's portfolio of loads and resources. The Dispatch Model generates a wholesale electric market price forecast by evaluating all Western Interconnect resources simultaneously in a least-cost equation to meet regional loads. As the Dispatch Model progresses from hour to hour, it "operates" those least-cost resources necessary to meet load. With respect to the Company's portfolio, the Dispatch Model tracks the hourly

10

11

12

13

14

1 output and fuel costs associated with portfolio generation. It also calculates hourly energy
2 quantities and values for the Company's contractual rights and obligations. In every hour the
3 Company's loads and obligations are compared to available resources to determine a net
4 position. This net position is balanced using the simulated wholesale electricity market. The
5 cost of energy purchased from or sold into the market is determined based on the electric market-
6 clearing price for the specified hour and the amount of energy necessary to balance loads and
7 resources.

8 **Q. How does the Dispatch Model determine electricity market prices, and how**
9 **are the prices used to calculate market purchases and sales?**

10 A. The Dispatch Model calculates electricity prices for the entire Western
11 Interconnect, separated into various geographical areas such as the Northwest and Northern and
12 Southern California. The load in each area is compared to available resources, including
13 resources available from other areas that are linked by transmission connections, to determine the
14 electricity price in each hour. Ultimately, the market price for an hour is set based on the last
15 resource in the stack to be dispatched. This resource is referred to as the "marginal resource."
16 Given the prominence of natural gas-fired resources on the margin, this fuel is a key variable in
17 the determination of wholesale electricity prices.

18 **Q. How does the Dispatch Model operate regional hydroelectric projects?**

19 A. The model begins by "peak shaving" loads using system hydro resources. When
20 peak shaving, the Dispatch Model determines which hours contain the highest loads and
21 allocates to them as much hydroelectric energy as possible. Remaining loads are then met with
22 other available resources.

1 encroachment on our Mid-C project shares, and to allow for year-2000 irrigation depletion
2 levels. These modifications, taken from the 2004 BorisMetrics study, were accepted by the
3 Commission in previous filings.

4 **Q. Why is the Company not using the Avista Hydro Optimization Model and is**
5 **instead continuing to rely on the methodology of the last rate case for Long Lake and Little**
6 **Falls?**

7 A. The BPA daily hydrological record prior to 1986 appears to be subject to data errors
8 with regard to the daily shaping of the monthly record. The Spokane River projects above Long
9 Lake are “run-of-river” and simpler to model hydraulically; therefore, the BPA data still does
10 provide valid results. However, given the concerns with the BPA data for the two lower
11 projects, the Company has elected to continue with using NWPP generation results in this case
12 for Long Lake and Little Falls. Once better data are available on a daily granularity level, the
13 Company will include these projects in the Avista Hydro Optimization Model.

14 **Q. What hydroelectric record is being used in this case?**

15 A. 1929-1998.

16 **Q. How is the generation then used for ratemaking purposes?**

17 A. The monthly generation levels for each project (Mid-C, Spokane River, and Clark
18 Fork) are input into the dispatch model (AURORAxmp) where Avista’s portfolio value is
19 quantified for ratemaking purposes.

20 **Q. Please describe the Avista Hydro Optimization Package.**

21 A. The Avista Hydro Optimization Package is a mixed-integer linear programming-
22 based system emulating the operation of the Company’s projects. It was developed in support of
23 system operations, financial forecasting, and hydro upgrade efforts. Operating on an hourly

1 time-step, they accurately represent individual turbine and reservoir operations. License
2 constraints (e.g., minimum flows, elevation limits) are honored in all periods. The optimization
3 package is comprised of four components.

4 **Q. What is the first component of the Avista Hydro Optimization Package?**

5 A. The first component is the Avista Hydro Water Budget Model. The most important
6 aspect of looking over the longer record of water flow optimization is to ensure that storage
7 water is released during the most valuable times of the year. As with other third-party hydro
8 optimization routines, water flow is determined over the longer record by simplifying the
9 optimization. Each project is represented by one power curve instead of multiple curves
10 representing individual turbines. Tailrace impacts are ignored. Model granularity is reduced to
11 daily rather than hourly time steps. Project elevation and flow constraints are retained.

12 Outputs are weekly beginning and ending project elevations for each storage project.
13 These elevations are exported to the second module of the Avista Hydro Optimization
14 Package—the Avista Hydro Optimization Model Input Database.

15 **Q. What is the source for hydroelectric flows in the Avista Hydro Water Budget**
16 **Model?**

17 A. The model uses BPA daily flow data derived from the U.S. Army Corp of
18 Engineers monthly flow study. This work re-creates historical flows on Avista hydro projects
19 back to 1929 based on today's river system.² This data is housed in the Avista Hydro
20 Optimization Model Input Database, the second element of the Avista Hydro Optimization
21 package.

² Accounting for additional irrigation depletion, new in-river developments, and present regulation requirements due to environmental requirements.

1 **Q. What is the third element of the Avista Hydro Optimization Package?**

2 A. The third element is the Avista Hydro Optimization Model itself. This hourly
3 model uses a mixed-integer optimization routine to maximize the value of the hydroelectric
4 projects over time. Each project is represented in detail, including individual turbine efficiency
5 curves, physical and license-constrained reservoir elevations, tailrace elevations, and minimum
6 and maximum flow constraints.

7 The Avista Hydro Optimization Model shapes generation into the most beneficial (i.e.,
8 most economic) time periods using the projects' storage reservoirs. It also maximizes the value
9 of the generation by flowing water through the turbines at their most economically efficient
10 points on the power curves.

11 **Q. What is the fourth element of the Avista Hydro Optimization Package?**

12 A. The fourth element is the Avista Hydro Optimization Model Output Database. This
13 database contains the results from the Avista Hydro Optimization Model, including hourly
14 turbine discharge and spill flows, hourly generation levels, hourly generation values, and hourly
15 reservoir elevations.

16 **Q. How did the Company ensure that the Avista Hydro Optimization Package
17 accurately reflects the operations and value of Company-owned projects?**

18 A. The Avista Hydro Optimization Package is benchmarked against the Company's
19 2000-2009 actual results at the projects to ensure its accuracy.

20 **Q. How did the initial results compare, and how was the package adjusted to
21 match with the 10-year record?**

22 A. The Avista Hydro Optimization Package initially over-estimated generation relative
23 to the 2000-2009 periods by approximately 5.5 percent for the Noxon project. It understated

1 generation by 0.6 percent for the Cabinet Gorge project. For the four upper Spokane River
 2 projects, generation was overstated by between 5% and 18%. These results were expected, as
 3 Avista does not operate its projects in isolation. Instead the Company uses its hydro projects to
 4 meet all of its needs, including operating reserves. There are also times where units are out on
 5 maintenance or forced outage. To synch the Avista Hydro Optimization Package to history the
 6 power curves for each project were therefore adjusted by the differences described above. After
 7 the benchmarking process, the model generated levels equal to actual generation during the
 8 2000-2009 period. The adjustments are presented below in Table No. 1.

9 **Table No. 1 – Avista Hydro Optimization Benchmarking Adjustments**

Projects	Model Overestimating Percentage (%)	Model Underestimating Percentage (%)	Applied Benchmark Adjustment Percentage (%)
Noxon Rapid	5.5		105.5
Cabinet Gorge		0.6	99.4
Post Falls	16.8		116.8
Upper Falls	12.2		112.2
Monroe Street	4.7		104.7
Nine Mile	18.3		118.3

10
 11 **Q. Are the hydro models included in the Company's filing?**

12 A. Yes. All four components of the Avista Hydro Optimization Package for each
 13 major Company hydro system (Spokane River and Clark Fork River) are included in my work
 14 papers, including all input and output data.

15 **Q. Does the Avista Hydro Optimization Package account for recent upgrades at
 16 the Noxon Rapids project?**

17 A. Yes. Once the original model was benchmarked against recent generation years
 18 that did not benefit from upgrades at Noxon, the newly upgraded units (1, 2, 3, and 4) were input
 19 into the model to reflect the higher anticipated generation levels. As Unit 4 will not enter service

1 until April 1, 2012, all proforma periods prior to April 2012 include upgrades only to Units 1, 2
2 and 3.

3 **Q. How much additional generation did the new units provide based on your**
4 **modeling?**

5 A. The Company evaluated generation levels with the old Noxon unit 4, and the newly
6 upgraded unit 4 over the 70-year period for this case. Generation levels from the Unit 4 upgrade
7 increased the Clark Fork River generation totals by 8,375 MWh.³

8 **Q. Please explain why the Company developed the Avista Hydro Optimization**
9 **Package.**

10 A. The Avista Hydro Optimization Package is the culmination of ten years of work by
11 the Company to bring in-house a tool to enable true optimization of our hydro facilities. In 2002
12 the Company acquired the Vista suite from Synexus Global. This tool was used to evaluate
13 system operations and support upgrades at our Noxon and Cabinet projects. It also was used to
14 evaluate various Spokane River upgrades. Because of some problems inherent to that model,
15 and its slow solution times, it was retired in the middle of last decade. After evaluating other
16 options in the marketplace, the Company acquired Riverware from the University of Colorado at
17 Boulder. After working with this tool over a number of years it became apparent that it cannot
18 meet our need for efficient unit-level dispatch modeling.

19 Due to the apparent lack of a strong package for hydro modeling in the marketplace, and
20 the high costs of such packages (the investment in Vista exceeded \$0.5 million and the cost of
21 Riverware has nearly approached that figure), the Company began developing the Avista Hydro
22 Optimization Package in the middle of 2009.

³ On a 12-month basis.

1 **Q. How is the Company using the new Avista Hydro Optimization Package in its**
2 **business operations?**

3 A. The Avista Hydro Optimization Package is an essential tool to assist the Company
4 with optimizing its system operations, both in short- and long-term planning. Its results are also
5 used for Company budgeting and hydro project market valuation studies. It has been used to
6 support various upgrade option studies. Given its speed it is possible to run large hydro-flow
7 records through it, as is necessary for rate filings such as the one before you today. It was used
8 by the Company in its last rate case before the Commission.

9 **Q. How does the AURORAxmp Dispatch Model Operate Company-controlled**
10 **hydroelectric generation resources?**

11 A. The Dispatch Model treats all hydroelectric generation plants within a load area as
12 a single large plant. The Company's hydroelectric plants are on average, however, more flexible
13 than the average plant used in each load area. To account for this additional flexibility, the
14 Company algebraically extracts its plants from the region and develops individual hydro
15 operations logic for them. Company-controlled hydroelectric resources are separated into three
16 river systems: the Spokane River, the Clark Fork River, and individually separate the Mid-
17 Columbia projects. This separation ensures that the flexibility inherent in these resources is
18 credited to customers in the pro forma exercise.

19 **Q. Please compare the operating statistics from the Dispatch Model to recent**
20 **historical hydroelectric plant operations.**

21 A. Over the pro forma period the Dispatch Model generates 69% of Clark Fork
22 hydro generation during on-peak hours (based on average water). Since on-peak hours represent
23 only 57% of the year, this demonstrates a substantial shift of hydro resources to the more

1 expensive on-peak hours. This is identical to the five-year average of on-peak hydroelectric
 2 generation at the Clark Fork through 2010. Similar relative performance is achieved for the
 3 Spokane and Mid-Columbia projects

4
 5 **IV. OTHER KEY MODELING ASSUMPTIONS**

6 **Q. Please describe your update to pro forma period natural gas prices.**

7 A. Natural gas prices for this filing are based on a 3-month average from November
 8 9, 2010 to February 8, 2011 of calendar-year 2012 monthly forward prices.

9 Natural gas prices used in the Dispatch Model are presented below in Table No 2.

10 **Table No. 2 – Pro Forma Natural Gas Prices**

Basis	Price (\$/dth)	Basin	Price (\$/dth)
AECO	4.37	Stanfield	4.62
Malin	4.70	Sumas	4.69
Spokane	4.85	Henry Hub	5.02
Rockies	4.61	S. Calif.	4.83

11
 12 **Q. What is the Company’s assumption for rate period loads?**

13 A. Pro forma loads used in this case are weather-adjusted 2010 loads adjusted
 14 downward to reflect the energy efficiency load adjustment testified to by Company witness Mr.
 15 Ehrbar. Table No. 3 below details actual, weather-adjusted, and weather-adjusted plus energy-
 16 efficiency-reduced (“DSM Adjusted”) 2010 loads by month and in total for the year.

17 **Table No. 3 – Pro Forma Loads**

Month	Actual	Weather Adjusted	DSM Adjusted	Month	Actual	Weather Adjusted	DSM Adjusted
Jan-10	1,176.8	1,231.0	1,198.5	Jul-10	1,067.2	1,067.2	1,045.4
Feb-10	1,131.6	1,182.3	1,151.8	Aug-10	1,068.9	1,067.8	1,046.0
Mar-10	1,042.9	1,054.8	1,026.0	Sep-10	972.4	986.4	963.3
Apr-10	1,024.9	1,027.1	1,002.1	Oct-10	1,018.9	1,036.8	1,011.8
May-10	973.7	952.1	929.0	Nov-10	1,188.8	1,172.8	1,146.6
Jun-10	965.1	970.9	949.5	Dec-10	1,270.1	1,291.3	1,260.4
				Average	1,075.1	1,086.4	1,060.9

1
2 **Q. How are Clearwater Paper's generation and load modeled in this filing?**

3 A. The Company modeled Clearwater Paper's generation and loads in line with our
4 contracts. Clearwater's entire load is included in the proforma. Its generation is included as a
5 portfolio resource. Generation is represented as 2010 actuals. This representation is a modest
6 change from previous filings where only the net of Clearwater Paper's load and generation was
7 included in the load forecast and no generation was included in the Company's resource
8 portfolio. This change in methodology has no impact on the net power supply expenses being
9 requested in this case. It instead makes modeling simpler, more transparent, and consistent with
10 the Company's IRP modeling.

11 **Q. Please discuss your outage assumptions for the Colstrip units.**

12 A. As with our assumptions for other plants, we use a 5-year average through 2010
13 to estimate long-run performance at the Colstrip plant. The 8.7% forced outage rate is based on
14 this average and is below the 9.4% level in present rates.

15
16 **VI. RESULTS**

17 **Q. Please summarize the results from the Dispatch Model that are used for**
18 **ratemaking.**

1 A. The Dispatch Model tracks the Company's portfolio during each hour of the pro
2 forma study. Fuel costs and generation for each resource are summarized by month. Total
3 market sales and purchases, and their revenues and costs, are also determined and summarized
4 by month. These values are contained in Confidential Exhibit No. ____ (CGK-2C) and were
5 provided to Mr. Johnson for use in his calculations. Mr. Johnson adds resource and contract
6 revenues and expenses not accounted for in the Dispatch Model (e.g., fixed costs) to determine
7 net power supply expense.

8 **Q. Does this conclude your pre-filed direct testimony?**

9 A. Yes, it does.