## U-210590

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AND TRANSP

State Of WASH

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Docket number of this proceeding: U-210590 Commenting party's name: James Adcock, Electrical Engineer The title and date of the comment or comments: Comments by James Adcock on Docket U-210590 5-18-22 Docket U-210590 5/18/2022

COMMISSION While I don't have the all answers in terms of how to get the incentives "right" clearly we currently have the incentives "wrong" -- because currently utilities frequently act in a manner which is not in the best interest of society. They only reason they would be doing this year after year is if "we" have been, in practice, rewarding them for "bad behavior." The situation has been, and continues to be, completely miserable. This needs to change. There is no rational reason why ratepayers continue to be forced to pay for bad behavior.

Below is a partial list of the problem-attributes I have seen with utilities over the last dozen years, in comparison to the opportunity-attributes we would like from our utilities. I suggest we need to be considering, and "scoring" such broader attributes of "quality" vs. "lacking in quality" utility-behavior. I suggest that these attributes could be measured using a combination of "scoring" by Stakeholders and UTC Staff:

Cooperative with ratepayers, local governments, and regulators rather than Obstructive.

Low-cost rather than Expensive.

Low or No GHG Emissions rather than High GHG Emissions.

Environmentally "Fair" rather than engaging in Economic Environmental Hostage Taking.

Caring about Fish Concerns rather than Dismissive.

Caring about the Local Environment including siting and design choices rather than saving "We Don't Care Because We Don't Have To."

Truthful unbiased modeling rather than "Fake" utility-biased modeling.

Treating all ratepayers and ratepayer-classes fairly, rather than preferring some over others.

Forward-looking rather than Backward-looking.

Actually "keeping the lights on" rather than just modeling "keeping the lights on."

Caring about how the utility's actions impacts the reputation of the locale and state, and tourism.

**Records Management** Received Safety: Actually not killing nor injuring current and future human beings rather than just talking about it.

Open and honest rather than secretive and dishonest -- especially in IRP and CEIP public processes.

Making documents public rather than extreme redactions.

Conducting business and governance in public rather than in secret.

Making forward progress in a straightforward manner rather than engaging in game-playing and ploys.

Acting expeditiously rather than engaging in foot-dragging.

Froogle rather than Wasteful.

Modern rather than Old-fashioned.

Effective rather than Platinum-plated.

Actually acting based on inside-the-fence concerns rather than influenced by owners' outside-the-fence concerns.

Being good team-players fitting in with the rest of society rather than "We Don't Care Because We Don't Have To."

Using best practices in the industry rather than "going their own way" with inferior practices.

Acting based on Intelligence and Real Knowledge rather than Ignorance and Superstition.

Engaging in actual great Electrical Engineering rather than investing in Lawyering-Up.

Thank you for your consideration,

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