

1 and lower productivity as compared with work performed during normal business
2 hours.

3 In the City of Seattle, road restoration requirements also include a greater number
4 of full concrete panel replacements, as opposed to partial panel replacement.

5 Historically, in the City of Seattle the typical cost of a concrete street patch was
6 approximately \$400500. Under the current requirements, the cost of a full panel
7 replacement ranges in the thousands of dollars, depending on the size, thickness
8 and location of the panel. Further, many jurisdictions now require more complex
9 traffic control plans in order to safely move traffic through a construction work
10 zone. In some cases, PSE is required to hire off duty police officers to direct
11 traffic flow through intersections and other high volume areas, which adds to the
12 total cost of a project. These factors continue to drive up PSE's construction
13 costs.

14 **V. COMPLIANCE -- GENERAL**

15 **Q. Please describe PSE's efforts to improve compliance with regulatory**
16 **requirements.**

17 A. The Company has always taken regulatory compliance seriously. PSE takes full
18 responsibility for adherence to all applicable safety and compliance regulations
19 whether it is using its own crews or hired crews. PSE is committed to constructing,
20 operating and maintaining safe electric and gas delivery systems that