Exhibit No.\_\_\_(RBD-4T) **REVISED 12/10/10** Docket No. UE-100749 Witness: R. Bryce Dalley

## BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

## WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION,

Complainant,

vs.

PACIFICORP dba Pacific Power

Respondent.

Docket No. UE-100749

## PACIFICORP

## **REVISED REBUTTAL TESTIMONY OF R. BRYCE DALLEY**

November 2010

**REVISED 12/10/10** 

1	Q.	Are you the same R. Bryce Dalley that previously provided testimony in this
2		docket?
3	A.	Yes.
4	Purp	ose and Summary of Testimony
5	Q.	What is the purpose of your rebuttal testimony?
6	A.	The purpose of my testimony is to respond to adjustments proposed by the
7		witnesses for the staff of the Washington Utilities and Transportation Commission
8		(Staff), the Industrial Customers of Northwest Utilities (ICNU), and the Public
9		Counsel Section of the Washington State Attorney General's Office (Public
10		Counsel).
11	Q.	Please summarize your testimony.
12	A.	My testimony explains and supports the Company's revised overall revenue
13		increase of \$48.5 million. This is a reduction from the \$56.7 million request
14		included in the Company's initial filing. My testimony also provides:
15		• A detailed calculation of the \$48.5 million requested base revenue increase $\frac{1}{27}$
16		including a summary of the differences between the \$56.7 million initial
17		request and the current amountThe revised request includes the impact of
18		restating and pro forma adjustments proposed by other parties that the
19		Company has accepted; and
20		• The Company's response to certain revenue requirement adjustments
21		proposed by intervening parties in this case that the Company contests.

1	Required Revenue Increase	
2	Q.	What price increase is required to achieve the requested return on equity in
3		this case?
4	A.	As shown on Page 1 of Exhibit No(RBD-5), an overall base price increase of
5		\$48.5 million is required to produce the 10.6 percent return on equity requested in
6		this rate case proceeding.
7	Q.	Please describe the calculation of the revised overall revenue increase.
8	A.	The Company's revised revenue increase of \$48.5 million was calculated using
9		the same West Control Area (WCA) allocation methodology included in the
10		Company's original filing and incorporates certain adjustments proposed by other
11		parties. In support of the revised calculation, Exhibit No(RBD-6) shows the
12		revised revenue requirement requested by the Company. This exhibit updates
13		Tabs 1 and 2 of my original Exhibit No(RBD-3) and adds a new section, Tab
14		12, containing backup pages for each new adjustment made to the Company's
15		filing. Some of the All-adjustments included in Tab 12 replace adjustments
16		included in the Company's original filing. In each of these instances, both my
17		testimony and exhibits clearly identify the initial adjustment that is replaced. are
18		incremental to the revenue requirement in the Company's initial filing made May
19		4 <del>, 2010.</del>
20	Rever	nue Requirement Adjustments
21	Q.	Is the Company incorporating any adjustments proposed by the intervening
22		parties into its revenue requirement calculation?
23	А.	Yes. The Company's rebuttal position incorporates defined the following new

adjustments, including some proposed by intervening parties, into its Washington revenue requirement calculation. Each is described further in my testimony. For <u>convenience, the table also shows a column identifying the adjustment number</u>

included in the Company's initial filing that is being replaced, where applicable.

Rebuttal Adj. No.	Rebuttal Adjustment	Initial Adj. No. Replaced*
12.1	SO2 Emission Allowance Revenues	3.4
12.2	SERP Expense	N/A
12.3	Affiliate Management Fee	4.5
12.4	Advertising Expense	N/A
12.5	Green Tag (REC) Revenues	3.5
12.6	Net Power Costs - Pro forma	5.2
12.7 & 12.7.1	Production Factor	9.1 & 9.1.1
12.8	Cash Working Capital	8.1
12.9	Interest True Up	7.1
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\* Refer to Exhibit No.\_\_\_(RBD-3) - Revised 11/23/10

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<del>Rebuttal Revenue Requirement Summary</del> ( <del>figures are in '000s)</del>		
Filed	Price Increase	<del>\$ 56,747</del>
Rebu	ttal Adjustments	
<del>12.1</del>	SO2 Emission Allowance Revenues	<del>(272)</del>
<del>12.2</del>	SERP Expense	<del>(178)</del>
<del>12.3</del>	Affiliate Management Fee	<del>(15) (15)</del>
<del>12.4</del>	Advertising Expenses	<del>(2)</del>
<del>12.5</del>	Green Tag (REC) Revenues	<del>(5,017) (</del>
<del>12.6</del>	Net Power Costs	<del>(2,790)</del>
<del>12.7</del>	Production Factor Adjustment	<u> </u>
<del>12.8</del>	Cash Working Capital/Interest Sync	<del>3</del>
Total	Rebuttal Adjustments	<del>(8,248)</del>
Rebuttal Price Increase		<del>\$ 48,499</del>

1	SO <sub>2</sub> l	Emission Allowance Revenues
2	Q.	Please describe INCU and Public Counsel witness Mr. Greg R. Meyer's
3		proposed adjustment related to SO <sub>2</sub> emission allowance sales revenues.
4	A.	Mr. Meyer proposes that current and past revenues from the sales of $SO_2$ emission
5		allowances be amortized over five years instead of the 15-year amortization
6		schedule used by the Company in the initial filing.
7	Q.	Why did the Company's initial filing include amortization of these revenues
8		over a 15-year period?
9	A.	The Commission ordered the Company to use a 15-year amortization period for
10		revenues associated with the sale of $SO_2$ emission allowances in its order in
11		Docket UE-940947. The Company has used a 15-year amortization period in all
12		Washington rate case filings since that time.
13	Q.	Over what time period are SO <sub>2</sub> emission allowance revenues amortized in the
14		Company's other jurisdictions?
15	A.	The Company uses a four-year amortization period in Oregon and Utah, a seven-
16		year amortization period in Wyoming, and a 15-year amortization period in
17		California and Idaho.
18	Q.	Does you agree with Mr. Meyer's proposal?
19	A.	Yes. The Company is willing to accept a five-year amortization period to flow
20		back the revenues associated with these transactions to customers in a timely
21		manner. This change also helps to reduce the proposed rate increase in this
22		proceeding.

1	Q.	Has an adjustment associated with the amortization period of $\mathbf{SO}_2$ emission
2		allowance sales revenues been reflected in your revised revenue
3		requirement?
4	A.	Yes. Adjustment 12.1 of Exhibit No(RBD-6) reflects replaces the
5		Company's initial SO <sub>2</sub> emission allowance revenue adjustment (page 3.4)
6		included in Exhibit No. (RBD-3). This rebuttal adjustment removes the sales
7		occurring in the historical period and includes amortization of sales over a five-
8		year period the impact of changing the amortization period associated with SO2
9		emission allowance revenues from 15 years to five years using the unamortized
10		balances as of December 2009. In addition, this adjustment corrects the
11		Washington allocation as outlined in the Company's response to WUTC Staff
12		Data Request 3. This restating adjustment reduces Washington revenue
13		requirement by approximately \$ <del>272,000</del> 850,000.
14	Supp	lement Executive Retirement Plan (SERP)
15	Q.	Please describe Mr. Meyer's proposed adjustment to SERP expenses.
16	A.	Mr. Meyer removes all expenses associated with SERP from the Washington test
17		period.
18	Q.	Does the Company accept Mr. Meyer's adjustment in this proceeding?
19	A.	Yes. Based on recent Commission orders for other Washington utilities, the
20		Company is willing to exclude SERP expenses from customer rates in
21		Washington.
22		

1	Q.	Has an adjustment associated with SERP expenses been reflected in your
2		revised revenue requirement?
3	A.	Yes. Adjustment 12.2 of Exhibit No(RBD-6) removes the Washington-
4		allocated SERP expenses from the test period results. This restating adjustment
5		reduces the Washington revenue requirement by approximately \$178,000.
6	Affili	ate Management Fee
7	Q.	Please describe Mr. Meyer's proposed adjustment related to the Mid-
8		American Energy Holdings Company (MEHC) affiliate management fee.
9	A.	Mr. Meyer removes SERP, incentive payments, and legislative expenses from the
10		MEHC affiliate management fee on the basis that these costs are inappropriate for
11		inclusion in rates. Mr. Meyer proposes to disallow \$2.4 million of these costs on
12		a total company basis.
13	Q.	Do you agree with a part of Mr. Meyer's proposal?
14	A.	Yes. As explained in the rebuttal testimony of Company witness Mr. Douglas K.
15		Stuver, Washington customers directly benefit from the services provided by
16		MEHC and other MEHC subsidiaries. Nonetheless, the Company's rebuttal filing
17		excludes SERP and legislative expenses billed to the Company. In addition, the
18		Company proposes adjustments to exclude capitalized expenses, the cost of air
19		travel in excess of commercial equivalent, and Long Term Incentive Plan (LTIP)
20		expenses from rates in Washington.
21	Q.	Do you agree with Mr. Meyer's proposal to remove all incentive
22	I	compensation expenses reflected in the management fee?
23	A.	No. Mr. Stuver explains in his testimony that the MEHC management fee
	I	

1		includes expenses, including incentive compensation expenses, related to services
2		provided by MEHC and other MEHC subsidiaries that provide direct benefits to
3		Washington customers. As explained in the rebuttal testimony of Company
4		witness Mr. Erich D. Wilson, the incentive compensation expenses are necessary
5		to provide employee compensation at the market average and are consistent with
6		Commission policy. Moreover, Mr. Meyer's proposal to exclude 100 percent of
7		incentive compensation from the MEHC management fee is inconsistent with his
8		proposal to remove 50 percent of overall incentive compensation. For this reason
9		and those discussed in the rebuttal testimony of Mr. Stuver and Mr. Wilson, the
10		Company recommends that the Commission reject this adjustment.
11	Q.	Do you agree with Mr. Meyer's calculation of his adjustment to management
12		fees?
12 13	A.	fees? No. Mr. Meyer's calculation overstates the impact of his proposals. In its initial
	A.	
13	A.	No. Mr. Meyer's calculation overstates the impact of his proposals. In its initial
13 14	A.	No. Mr. Meyer's calculation overstates the impact of his proposals. In its initial filing, the Company reduced the amount of the affiliate management fee included
13 14 15	A.	No. Mr. Meyer's calculation overstates the impact of his proposals. In its initial filing, the Company reduced the amount of the affiliate management fee included in rates from \$11.6 million, the amount reflected in MEHC invoices, to
13 14 15 16	A.	No. Mr. Meyer's calculation overstates the impact of his proposals. In its initial filing, the Company reduced the amount of the affiliate management fee included in rates from \$11.6 million, the amount reflected in MEHC invoices, to \$7.3 million on a total company basis. This reduction was based on MEHC
13 14 15 16 17	A.	No. Mr. Meyer's calculation overstates the impact of his proposals. In its initial filing, the Company reduced the amount of the affiliate management fee included in rates from \$11.6 million, the amount reflected in MEHC invoices, to \$7.3 million on a total company basis. This reduction was based on MEHC acquisition commitment WA 4(b)(i) established by the Commission in Docket
<ol> <li>13</li> <li>14</li> <li>15</li> <li>16</li> <li>17</li> <li>18</li> </ol>	A.	No. Mr. Meyer's calculation overstates the impact of his proposals. In its initial filing, the Company reduced the amount of the affiliate management fee included in rates from \$11.6 million, the amount reflected in MEHC invoices, to \$7.3 million on a total company basis. This reduction was based on MEHC acquisition commitment WA 4(b)(i) established by the Commission in Docket UE-051090. <sup>1</sup> Mr. Meyer calculated his adjustment based on the already-reduced
<ol> <li>13</li> <li>14</li> <li>15</li> <li>16</li> <li>17</li> <li>18</li> <li>19</li> </ol>	A.	No. Mr. Meyer's calculation overstates the impact of his proposals. In its initial filing, the Company reduced the amount of the affiliate management fee included in rates from \$11.6 million, the amount reflected in MEHC invoices, to \$7.3 million on a total company basis. This reduction was based on MEHC acquisition commitment WA 4(b)(i) established by the Commission in Docket UE-051090. <sup>1</sup> Mr. Meyer calculated his adjustment based on the already-reduced \$7.3 million rather than adjusting the original \$11.6 million and then evaluating

<sup>&</sup>lt;sup>1</sup> Re Application of MidAmerican Energy Holdings Co. and PacifiCorp for an Order Authorizing Proposed Transaction, Docket UE-051090, Order 8, Appendix A at 13 (Mar. 10, 2006).

1	Q.	What is the impact of the Company-accepted adjustments to the MEHC
2		management fee that you describe above?
3	A.	The table below reflects the total amount billed to the Company and itemizes the
4		cost categories that are excluded from the test period in this proceeding. As
5		shown in the table, the Company proposes an incremental total restating
6		adjustment of approximately \$1.2 million (total company basis) from the amount
7		included in the per books data in its rebuttal revenue requirement.
		MEHC Original Invoices (000's)\$ 11,568Remove the following items:(206)Amount capitalized(331)Aircraft in excess of commercial equivalent(709)LTIP(2,889)SERP(322)Total Expenses for Inclusion in Rates7,111Amount Included in Total Company Per Books Data8,353Total Restating Adjustment Necessary(1,242)Adjustment Included as Part of the Company's Initial Filing Additional Rebuttal Adjustment(1,053)Total Restating Adjustment(189)Total Restating Adjustment\$ (1,242)
		MEHC Original Invoices (000's)\$ 11,568Remove the following items:Amount capitalized\$ (206)Legislative\$ (331)Aircraft in excess of commercial equivalent\$ (709)LTIP\$ (2,889)SERP\$ (322)Total Expenses for Inclusion in Rates\$ 7,111Amount Included in Company's Original Filing\$ 7,300Rebuttal Adjustment\$ (189)

1	Q.	Is an additional adjustment to reflect MEHC acquisition commitment WA
2		4(b)(i) necessary?
3	A.	No. The Commitment requires the Company to demonstrate that allocations from
4		MEHC to PacifiCorp included in rates are less than \$7.3 million. Because the
5		Company's adjustments reduce the management fee to \$7.1 million, this
6		commitment is fulfilled without a further adjustment.
7	Q.	Is an incremental affiliate management fee adjustment reflected in your
8		revised revenue requirement?
9	A.	Yes. Adjustment 12.3 of Exhibit No(RBD-6) replaces the Company's initial
10		affiliate management fee adjustment (page 4.5) included in Exhibit No. (RBD-
11		3). This rebuttal adjustment removes approximately \$189,0001.2 million of total
12		company administrative and general expenses from the test period. This restating
13		adjustment reduces the Washington revenue requirement by approximately
14		\$ <del>15,000</del> <u>96,000</u> .
15	Adve	rtising Expenses
16	Q.	What adjustment is the Company proposing in its rebuttal filing associated
17		with advertising expenses?
18	A.	In response to Public Counsel Data Requests 12 and 44, the Company discovered
19		certain image and institutional advertising expenses that were inadvertently
20		included in unadjusted Washington results. Adjustment 12.4 of Exhibit
21		No(RBD-6) removes these expenses from the test period. The Washington
22		revenue requirement impact of this restating adjustment is approximately \$2,000.
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1	Rene	wable Energy Credit (REC) Revenues
2	Q.	Please explain the Company's rebuttal adjustment for REC revenues.
3	A.	As explained in the rebuttal testimony of Company witness Mr. Gregory N.
4		Duvall, the Company proposes to include approximately \$4.8 million of
5		Washington-allocated REC revenues in the test period. Confidential Exhibit
6		No(RBD-7C) shows the Company's development of the \$4.8 million of
7		Washington-allocated REC revenues, which is based on the Company's response
8		to WUTC Staff Data Request 93. Adjustment 12.5 of Exhibit No(RBD-6)
9		replaces the Company's initial green tag (REC) revenue adjustment (page 3.5)
10		included in Exhibit No. (RBD-3).
11		The restating portion of this adjustment reverses the actual REC revenues
12		(from east and west control area resources) booked during the historical period.
13		These booked amounts were based on accrual estimates and were allocated using
14		the system generation (SG) factor in the per books data.
15		The pro forma portion of this adjustment adds approximately \$4.8 million
16		of Washington allocated REC revenue to the pro forma test period based on
17		Washington's Control Area Generation West (CAGW) allocation of actual 2009
18		west control area resource sales these revenues to the test period. The
19		Washington revenue requirement impact of this restating and pro forma
20		adjustment is a reduction of approximately \$5.0 million600,000.

- 1 Net Power Costs
- Q. Please describe the Company's rebuttal adjustment associated with net
   power costs.
- 4 A. As outlined in the rebuttal testimony of Mr. Duvall, the Company has made 5 several adjustments and updates to the pro forma level ofits net power costs reflected in the Washington revenue requirement. The impact of these changes is 6 7 reflected in Adjustment 12.6 of Exhibit No.\_\_\_(RBD-6). This adjustment replaces the Company's initial pro forma net power cost adjustment (page 5.2) 8 9 included in Exhibit No. (RBD-3). This adjustment reduces Washingtonallocated net power costs by approximately \$2.7 million. This pro forma 10 adjustment increases Washington-allocated net power costs by approximately 11 12 \$34.8 million from the restated level of net power costs presented in Exhibit No. (RBD-3) and Exhibit No. (RBD-6). This adjustment increases The 13 14 Washington revenue requirement impact of this pro forma adjustment is a 15 reduction of by approximately \$2.836.5 million. 16 **Production Factor Adjustment** Please describe the Company's production factor rebuttal adjustment. 17 Q. 18 Adjustment 12.7 of Exhibit No. (RBD-6) replaces the Company's initial A. 19 production factor adjustment (page 9.1 and 9.1.1) included in Exhibit 20 No. (RBD-3). This pro forma adjustment incorporates changes proposed by 21 the Company in its rebuttal position for reflects the impact on the production 22 factor adjustment associated with the changes in the Company's SO<sub>2</sub> emission allowance revenues (Adjustment 12.1), REC revenues (Adjustment 12.5), and pro 23

1		forma net power costs (Adjustment 12.6). The impact of this pro forma
2		adjustment is an increase a reduction to the Washington revenue requirement of
3		approximately \$ <del>22,000</del> 408,000
4	Upda	ted Cash Working Capital (CWC) <del>and Interest Expense</del>
5	Q.	Ha <u>sve</u> CWC <del>and interest expense</del> been updated to reflect the changes in test
6		period expenses <del>and balances</del> ?
7	A.	Yes. Adjustment 12.8 of Exhibit No. (RBD-6) replaces the Company's initial
8		CWC adjustment (page 8.1) included in Exhibit No. (RBD-3). This
9		adjustment incorporates changes to test period operations and maintenance
10		expense levels based on the rebuttal adjustments discussed above. shows the
11		incremental change in CWC and interest expense from the Company's initial
12		filing associated with the Company's rebuttal adjustments. The Washington
13		revenue requirement impact of this restating and pro forma adjustment is an
14		increase of approximately $\frac{3,0001.5 \text{ million}}{1.5 \text{ million}}$ . This CWC update is unrelated to
15		the CWC adjustments proposed by Staff, Public Counsel, and ICNU that I discuss
16		below.
17	<b>Upda</b>	ted Interest Expense
18	<b>Q</b> .	Has interest expense been updated to reflect the changes in test period rate
19		base balances?
20	<u>A.</u>	Yes. Adjustment 12.9 of Exhibit No. (RBD-6) replaces the Company's initial
21		interest expense adjustment (page 7.1) of Exhibit No. (RBD-3). This
22		adjustment recalculates the restating and pro forma interest expense amounts
23		based on changes proposed by the Company in its rebuttal adjustments discussed

1		above. This adjustment increases Washington revenue requirement by
2		approximately \$2.0 million.
3	Cont	ested Adjustments
4	Q.	Do you address any specific adjustments proposed by the intervening parties
5		to which the Company is opposed?
6	A.	Yes. I address several adjustments proposed by intervening parties to which the
7		Company is opposed.
8	Cash	Working Capital
9	Q.	Please describe Mr. Meyer's proposed adjustment to CWC balances.
10	A.	Mr. Meyer removes the Company's entire rate base associated with CWC on the
11		basis that if the Company had used the lead-lag study method to calculate CWC,
12		the outcome may have resulted in negative CWC. He also recommends that the
13		Company perform a lead-lag study before the Company's next rate case filing.
14	Q.	Did Mr. Meyer perform a lead-lag study specific to the Company?
15	A.	No. Mr. Meyer's recommendation relies on his "experience that electric utilities
16		generally have a negative CWC allowance when a properly calculated lead-lag
17		study is performed." In his testimony he references several orders issued by the
18		Missouri Public Service Commission and the Illinois Commerce Commission that
19		resulted in negative CWC for various other utilities.
20	Q.	Are these examples relevant to the Company's current rate case filing?
21	A.	No. Mr. Meyer's analysis seems to suggest that because the lead-lag study
22		methods used by other utilities produced a negative CWC allowance, the same
23		result would apply to the Company in this proceeding.

1	Q.	Does the evidence that Mr. Meyer relies upon in proposing his adjustment
2		meet the Commission's standard for a disallowance of CWC?
3	А.	No. The Commission has found that parties proposing changes to the Company's
4		CWC methodology must "provide full evidentiary support of any proposals and
5		methods they may submit to substantiate adjustments to a company's figures." <sup>2</sup>
6		Mr. Meyer has not done so.
7	Q.	Has the Company performed lead-lag studies to determine CWC in prior
8		rate cases?
9	А.	Yes. The Company's preferred approach to calculating CWC is the lead-lag
10		study method. The Company uses this method for ratemaking in all of the
11		Company's other jurisdictions. The Company has also proposed using the lead-
12		lag study method in determining CWC in previous Washington rate case filings,
13		most recently in Docket UE-061546.
14	Q.	What was the Commission's determination for CWC in Docket UE-061546?
15	А.	The Commission rejected the Company's lead-lag study method and Staff's
16		Investor-Supplied Working Capital (ISWC) method on the basis that the
17		calculations were inconsistent with the Commission-approved WCA allocation
18		methodology. <sup>3</sup>
19	Q.	Does the method used by the Company in determining CWC address the
20		Commission concerns expressed in Docket UE-061546?
21	А.	Yes. As explained in my direct testimony, the Company views the 45-day or $1/8^{th}$
22		of O&M method as an acceptable alternative to the methods previously rejected

 <sup>&</sup>lt;sup>2</sup> Wash. Util. & Transp. Comm'n v. PacifiCorp, Docket UE-050684, Order 3 at 68 (Apr. 17, 2006).
 <sup>3</sup> Wash. Util. & Transp. Comm'n v. PacifiCorp, Docket UE-061546, Order 8 at 42-43 (June 21, 2007).

1		by the Commission. This method is calculated using the Commission-approved
2		WCA allocation method, relies on detailed Washington-allocated test period data,
3		and is a regionally accepted method used by the Bonneville Power Administration
4		(BPA) in its calculation of average system costs for investor-owned utilities.
5	Q.	Has the Company performed a lead-lag study using the WCA allocation
6		methodology?
7	A.	No. Because of the unique allocation method approved by the Commission for
8		Washington results, the Company has not undertaken a lead-lag study using the
9		WCA allocation methodology. However, the Company is considering preparing
10		such a study in calendar year 2011 concurrent with the lead-lag study updates for
11		the Company's other jurisdictions.
12	Q.	Should the Commission reject Mr. Meyer's CWC adjustment?
13	А.	Yes. Mr. Meyer provides no valid basis for removal of CWC other than
14		suggesting that a lead-lag study might produce a negative CWC balance.
15	Q.	Please describe Staff witness Mr. Thomas E. Schooley's proposed adjustment
16		to CWC balances.
17	A.	Mr. Schooley removes all of CWC, fuel stock, and materials and supplies
18		balances from the test period on the basis of the ISWC method.
19	Q.	You previously mentioned the Commission rejected Staff's ISWC method of
20		determining CWC in Docket UE-061546. Please explain the basis for the
21		Commissions rejection of Staff's methodology in that proceeding.
22	A.	In Docket UE-061546, the Commission rejected Staff's proposal on the basis that
23		it was done on a total company basis and then allocated to Washington. In the

1		Commission's order in that docket it states,
2 3 4 5 6 7		The problem here is that neither the Company nor Staff calculated working capital in a manner consistent with the WCA allocation methodology. Mr. Schooley, for Staff, testified that he performed his ISCW analysis on a total company basis, not a WCA basis, and then applied an allocation factor based on Washington plant relative to total system plant. This, he believes, "captures it to a certain degree." <sup>4</sup>
8	Q.	Has Mr. Schooley modified his methodology to address the concerns
9		expressed by the Commission in Docket UE-061546?
10	A.	No. Although Mr. Schooley asserts in his testimony that the allocation method he
11		applied in this proceeding has been somewhat refined from his previous approach,
12		his method is still entirely based on an overall Washington allocation of his
13		analysis of PacifiCorp's total company balance sheet. In Mr. Schooley's
14		testimony he states:
15 16 17 18 19		"Staff's working capital analysis is based on the PacifiCorp's balance sheet. PacifiCorp does not maintain a balance sheet for the West Control Area alone, or Washington alone. Therefore, I developed an allocated process based on the Commission-approved WCA allocation method to determine Washington's share of PacifiCorp's total working capital." <sup>5</sup>
20		In other words, Mr. Schooley uses a total company balance sheet to determine
21		whether PacifiCorp as a whole should be entitled to a CWC allowance. Only if
22		that calculation results in positive working capital would an allocation to
23		Washington be necessary. In this proceeding, Mr. Schooley's analysis produces a
24		negative CWC balance for PacifiCorp as a whole, and as a result, an allocation to
25		Washington was not necessary.

<sup>&</sup>lt;sup>4</sup> *Wash. Util. & Transp. Comm'n v. PacifiCorp*, Docket No. 061546, Order 8 at 42 (June 21, 2007). <sup>5</sup> Schooley responsive testimony, Exhibit No.\_\_(TES-1T), page 8 lines 22 and 23, and page 9 lines 1 through 3.

1	Q.	Do you agree that Staff's allocation method is consistent with the
2		Commission-approved WCA methodology?
3	A.	No.
4	Q.	Please explain.
5	A.	Since Mr. Schooley uses a total company approach, all of the Company's
6		investments in the east side of the system, including the Company's significant
7		investment in generation and transmission facilities, are reflected in his
8		calculation. Mr. Schooley's approach therefore includes items in his analysis that
9		are not included in the WCA, which is in direct conflict with the WCA
10		methodology.
11	Q.	Should east side facilities be included in the calculation of Washington
12		CWC?
13	A.	No. The Commission was very clear in its order in Docket UE-061546 that the
14		method of determining CWC must be done on a WCA basis. Mr. Schooley's
15		approach in this case is as flawed as his approach in Docket UE-061546 because
16		it relies entirely on a total company balance sheet.
17	Q.	Is the method used by the Company in determining CWC specific to
18		Washington operations?
19	A.	Yes. The 45-day or $1/8^{th}$ of O&M method used by the Company in this
20		proceeding uses Washington-specific normalized results of operations. As a
21		result, it clearly complies with the Commission approved WCA allocation
22		methodology.

- 1Q.Do you agree with Mr. Schooley that the Commission in Docket UE-0615462was only concerned with the application of PacifiCorp's system overhead3factor to allocate working capital to Washington?
- 4 A. No. The Commission specifically noted that Mr. Schooley "performed his ISWC 5 analysis on a total company basis, not a WCA basis, and then applied an allocation factor based on Washington plant relative to total system plant."<sup>6</sup> I 6 7 interpret this statement as criticizing Mr. Schooley's method both for beginning 8 with a total company analysis and for applying an allocation factor based on the 9 revised protocol. While Mr. Schooley applied a different allocation factor in this 10 case, he still began his calculation on a total company basis, as the Commission 11 rejected in Docket UE-061546.
- 12 Q. Is the 1/8<sup>th</sup> approach a generally accepted method of determining CWC for
  13 regulated utilities?
- 14 A. Yes. This method is one of only three methods discussed in Accounting for 15 Public Utilities by Hahne and Aliff. The other two methods presented in that text 16 are the lead-lag study method and the balance sheet approach, both of which were rejected by the Commission in Docket UE-061546. In addition, as discussed in 17 my direct testimony and above, the 45-day or 1/8<sup>th</sup> of O&M method is consistent 18 19 with the method used by the BPA in its calculation of average system costs. Has the Commission indicated whether it believes the 45-day or 1/8<sup>th</sup> of 20 **O**.
- 21 **O&M method is appropriate for calculating CWC?**
- 22 A. While the Commission has not explicitly endorsed this method to my knowledge,

<sup>&</sup>lt;sup>6</sup> Wash. Util. & Transp. Comm'n v. PacifiCorp, Docket UE-061546, Order 8 at 42 (June 21, 2007) (emphasis added).

1		in Docket UE-061546 the Commission included the method in a list of methods
2		used by regulators to determine CWC in the Commission's explanation that the
3		lead-lag approach and ISWC approach are not the only "right" ways to calculate
4		CWC. <sup>7</sup>
5	Q.	Is Staff's proposal to remove fuel stock and materials and supplies from rate
6		base reasonable?
7	A.	No. Fuel stock and materials and supplies are materials necessary to maintain the
8		generation, transmission, and distribution functions of the Company and provide
9		service to customers. Ongoing balances of these items are necessary to provide
10		reliable service.
11	Q.	How do you respond to Staff's point that Staff's analysis shows that
12		PacifiCorp investors do not contribute funds to create working capital and
13		therefore these items should not be included in rate base?
14	A.	As I discussed above, Staff's ISWC study is flawed and inconsistent with
15		Commission precedent. Therefore, it is inappropriate to rely on Staff's study to
16		find that fuel stock and materials and supplies, which provide direct benefits to
17		Washington customers should be excluded from rate base. Moreover, Staff
18		presents only seven lines of testimony in support of removing more than
19		\$11 million of Washington-allocated fuel stock and materials and supplies that are
20		used to provide reliable corrige to sustaments. As I mentioned shows the
20		used to provide reliable service to customers. As I mentioned above, the
20 21		Commission has stated previously in reference to CWC studies that parties must

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<sup>&</sup>lt;sup>7</sup> Wash. Util. & Transp. Comm'n v. PacifiCorp, Docket UE-061546, Order 8 at 42 (June 21, 2007).

1		to substantiate adjustments to a company's figures." <sup>8</sup> Staff's evidence on the
2		adjustment to fuel stock and materials and supplies does not meet this standard.
3	Q.	Does the Company earn a return on investment for these items in the other
4		states in which it operates?
5	A.	Yes. The Company earns a return on investment for fuel stock and materials and
6		supplies in addition to CWC allowances in all the other states in which it operates.
7		In the Company's California jurisdiction, a return on investment for fuel stock is
8		captured in its energy cost adjustment mechanism. In all of the Company's other
9		jurisdictions, fuel stock and materials and supplies are included in rate base in
10		addition to CWC allowances. Staff has presented no basis for ordering otherwise
11		in this case.
12	Q.	Does Staff object to the manner in which the Company calculated its 45-day
13		or 1/8 <sup>th</sup> of O&M method?
13 14	A.	or 1/8 <sup>th</sup> of O&M method? No. While Staff objects to the method on a conceptual basis, Staff does not
	A.	
14	A.	No. While Staff objects to the method on a conceptual basis, Staff does not
14 15	A.	No. While Staff objects to the method on a conceptual basis, Staff does not present specific objections to the Company's calculations. Therefore, if the
14 15 16	А. <b>Q.</b>	No. While Staff objects to the method on a conceptual basis, Staff does not present specific objections to the Company's calculations. Therefore, if the Commission accepts the Company's 45-day or 1/8 <sup>th</sup> of O&M method in concept,
14 15 16 17		No. While Staff objects to the method on a conceptual basis, Staff does not present specific objections to the Company's calculations. Therefore, if the Commission accepts the Company's 45-day or 1/8 <sup>th</sup> of O&M method in concept, there is no basis for an adjustment to CWC.
14 15 16 17 18	Q.	<ul> <li>No. While Staff objects to the method on a conceptual basis, Staff does not present specific objections to the Company's calculations. Therefore, if the Commission accepts the Company's 45-day or 1/8<sup>th</sup> of O&amp;M method in concept, there is no basis for an adjustment to CWC.</li> <li>Should the Commission reject Mr. Schooley's adjustment to CWC?</li> </ul>
14 15 16 17 18 19	Q.	<ul> <li>No. While Staff objects to the method on a conceptual basis, Staff does not</li> <li>present specific objections to the Company's calculations. Therefore, if the</li> <li>Commission accepts the Company's 45-day or 1/8<sup>th</sup> of O&amp;M method in concept,</li> <li>there is no basis for an adjustment to CWC.</li> <li>Should the Commission reject Mr. Schooley's adjustment to CWC?</li> <li>Yes. Mr. Schooley continues to propose a methodology that relies exclusively on</li> </ul>
14 15 16 17 18 19 20	Q.	<ul> <li>No. While Staff objects to the method on a conceptual basis, Staff does not</li> <li>present specific objections to the Company's calculations. Therefore, if the</li> <li>Commission accepts the Company's 45-day or 1/8<sup>th</sup> of O&amp;M method in concept,</li> <li>there is no basis for an adjustment to CWC.</li> <li>Should the Commission reject Mr. Schooley's adjustment to CWC?</li> <li>Yes. Mr. Schooley continues to propose a methodology that relies exclusively on</li> <li>total company balance sheet data, that is inconsistent with the WCA allocation</li> </ul>
14 15 16 17 18 19 20 21	Q.	<ul> <li>No. While Staff objects to the method on a conceptual basis, Staff does not</li> <li>present specific objections to the Company's calculations. Therefore, if the</li> <li>Commission accepts the Company's 45-day or 1/8<sup>th</sup> of O&amp;M method in concept,</li> <li>there is no basis for an adjustment to CWC.</li> <li>Should the Commission reject Mr. Schooley's adjustment to CWC?</li> <li>Yes. Mr. Schooley continues to propose a methodology that relies exclusively on</li> <li>total company balance sheet data, that is inconsistent with the WCA allocation</li> <li>method. Because of the Company's unique allocation method approved by the</li> </ul>

<sup>8</sup> Wash. Util. & Transp. Comm'n v. PacifiCorp, Docket UE-050684, Order 3 at 68 (Apr. 17, 2006).
Rebuttal Testimony of R. Bryce Dalley Exhibit No.\_\_(RBD-4T)

1	Alloc	ation of Administrative and General Expenses
2	Q.	Mr. Meyer and Staff witness Mr. Michael D. Foisy raise issues with the
3		Company's allocation of various administrative and general expenses in the
4		test period. Please describe their respective positions and proposals
5		associated with this issue.
6	A.	Mr. Meyer removes approximately \$49,000 of Washington-allocated legal fees
7		from the test period on the basis that legal expenses should be directly assigned to
8		the Company's jurisdictions rather than system allocated.
9		Similarly, Mr. Foisy identifies several cost categories included in the
10		Company's administrative and general expense accounts that are being allocated
11		to Washington customers on a system basis rather than being directly assigned to
12		specific states. Mr. Foisy does not propose a reduction to the Company's revenue
13		requirement, largely due to the immateriality of the variances discovered in his
14		analysis, but instead recommends the Commission order the Company to perform
15		a review of its allocation assignment of all revenue and expense items.
16	Q.	What is the Company's policy with respect to allocation of various
17		administrative and general expenses?
18	A.	Consistent with the Company's WCA allocation handbook, where possible and
19		cost effective, the Company's policy is to assign costs directly to the state in
20		which the cost is incurred. When costs cannot be directly attributable to a state a
21		system allocation factor is used.
22	Q.	Do you agree with Mr. Foisy's proposal?
23	A.	Yes. I agree that the Company should work with Staff and other interested parties

1		in good faith to discuss ways to further refine the allocation assignment of
2		revenue and expense accounts in accordance with the WCA allocation
3		methodology. In instances where a direct assignment of costs or revenues to the
4		states is considered more appropriate than a system allocation, the Company will
5		make the appropriate modifications to its accounting systems to implement those
6		changes.
7	Q.	Do you agree with Mr. Meyer's adjustment?
8	A.	No. As Mr. Foisy points out in his analysis, changing the allocation assignment
9		of some cost categories would result in an increase to the Washington revenue
10		requirement. Since Mr. Meyer has not presented an exhaustive analysis of all cost
11		and revenue categories, it is inappropriate to look at one specific subset of costs

and draw any definitive determination of the revenue requirement impact such an

allocation refinement would have on the test period. As a result, the Commission

16 A. Yes.

Q.

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should reject his isolated adjustment.

Does this conclude your rebuttal testimony?