

1 BEFORE THE WASHINGTON UTILITIES AND
2 TRANSPORTATION COMMISSION

3	WASHINGTON UTILITIES AND)Docket No. TO-011472
	TRANSPORTATION COMMISSION,)Volume XLI
4	Complainant,)Pages 5246-5290
)
5	v.)
)
6	OLYMPIC PIPE LINE COMPANY,)
	INC.,)
7	Respondent.)
	_____)

8
9 A hearing in the above matter was
10 held on July 12, 2002, at 3:58 p.m., at 1300 S.
11 Evergreen Park Drive Southwest, Olympia, Washington,
12 before Administrative Law Judge ROBERT WALLIS,
13 Chairwoman MARILYN SHOWALTER, and Commissioner
14 PATRICK OSHIE.

15 The parties were present as
16 follows:

17 OLYMPIC PIPE LINE COMPANY, INC.,
18 by Steve Marshall, Attorney at Law, One Bellevue
19 Center, Suite 1800, 411 108th Avenue, N.E., Bellevue,
Washington 98004, and William H. Beaver, Attorney at
20 Law, 1201 Third Avenue, Suite 2900, Seattle,
Washington 98101.

21 TESORO, by Robin Brena, Attorney
22 at Law, 310 K Street, Suite 601, Anchorage, Alaska
99501.

23
24
25 Barbara L. Nelson, CCR
Court Reporter

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1 TOSCO CORPORATION, by Chad Stokes,
2 Attorney at Law, 526 N.W. 18th Avenue, Portland,
3 Oregon, 97209.

4 THE COMMISSION, by Donald Trotter
5 and Lisa Watson, Assistant Attorneys General, 1400
6 Evergreen Park Drive, S.W., P.O. Box 40128, Olympia,
7 Washington 98504-0128.

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FRANK J. HANLEY

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1 JUDGE WALLIS: Let's be back on the record,
2 please, following our afternoon recess. An
3 administrative matter. I believe we have Exhibits
4 2312 and 13 for Mr. Brown, and 2414 through 20 for
5 Mr. Grasso that have not yet been received in
6 evidence. Is there any objection to receiving these
7 documents?

8 MR. MARSHALL: No.

9 MR. TROTTER: Which are they?

10 JUDGE WALLIS: 2312 and 13 and 2412 through
11 20.

12 MR. TROTTER: No objection.

13 JUDGE WALLIS: Those documents are received
14 in evidence. At this time, Tesoro has recalled to
15 the stand its witness Frank J. Hanley. Mr. Hanley,
16 I'll merely remind you that you have previously been
17 sworn in this docket.

18 During off-the-record discussions amongst
19 counsel, I understand that there are no further
20 questions from counsel prior to Commissioner
21 questions; is that correct?

22 MR. MARSHALL: Correct.

23 MR. STOKES: Yes, Your Honor.

24 JUDGE WALLIS: Very well. We are prepared
25 to proceed at this time with Commissioner questions.

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1 Whereupon,

2 FRANK J. HANLEY,

3 having been previously duly sworn, was called as a

4 witness herein and was examined and testified as

5 follows:

6

7 E X A M I N A T I O N

8 BY CHAIRWOMAN SHOWALTER:

9 Q. Mr. Hanley, first of all, thank you for
10 returning. We realize you got interrupted on the
11 stand the last time you were here, which seems like a
12 long time ago.

13 A. You're welcome. I'm glad to be back.

14 Q. And since you were here some time ago, or
15 at least a lot has occurred since you were last here,
16 it's hard for me to remember the context of my
17 questions, so I'm going to ask a couple not
18 recollecting quite why I'm asking them. So could you
19 turn to Exhibit 422?

20 A. Okay.

21 Q. And go to page two.

22 A. Yes.

23 Q. Now, as I recall, this exhibit discusses
24 spot prices for barging rates; is that correct?

25 A. Yes.

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1 Q. And my question is do spot prices vary much
2 from longer term prices, and if so, both up and down
3 or only up?

4 A. I would say that conceivably it could be
5 both ways, but as a greater likelihood, probably spot
6 prices would tend to be somewhat -- somewhat greater.

7 Q. The reason I ask is really experience in
8 the electricity market in which easily the spot
9 prices can be much higher than long-term prices, but
10 they can also be lower, and it has to do with supply
11 and demand, but also the extent to which customers
12 engage in long-term contracts. If you have enough
13 long-term contracts, then you tend to have excess
14 capacity and the spot market goes down, versus if you
15 don't have enough to cover yourself and you have to
16 scramble, the spot price goes up. And I'm just
17 wondering if that dynamic is similar for barging or
18 not?

19 A. I believe that that's probably true.
20 That's why I said I think it can work both ways.

21 Q. And in the given instance, it would seem to
22 me that since there was a sudden loss of pipeline
23 capacity, that suddenness would necessarily mean that
24 the spot market prices would be quite a bit higher in
25 the post Whatcom time period, but that those spot

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1 prices would probably not be representative of a
2 general spot price dynamic. I don't know one way or
3 the other.

4 A. Well, I think there's general logic to your
5 suggestion contained in the question, although I
6 don't think, in reality, that that really happened.
7 And since my last appearance here, I became -- have
8 become, by word of mouth and by reading transcripts
9 of things that occurred during my absence, became
10 aware, surprisingly, that Olympic had indeed done a
11 survey, unknownst to all including its own witness,
12 on cost of capital, and shockingly, their rates they
13 came up with were considerably higher than these. So
14 --

15 Q. Now, which rates and which are those? I
16 mean, could you identify what you mean?

17 A. Well, those were the rates, I believe,
18 Chairwoman, that were discussed during witness -- I'm
19 trying to recall his name now. I read the
20 transcript. It's either Cummings or Peck.

21 MR. BRENA: Cummings.

22 THE WITNESS: Cummings, thank you. Witness
23 Cummings revealed that indeed there had been a survey
24 done in the spring, early spring, I believe, and
25 indicated that the rates that -- the barge rates they

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1 came up with were -- well, just by comparison to
2 these, were higher.

3 Q. I see.

4 A. So clearly they do vary, but I think the
5 important point, from my perspective, is that they're
6 consistently higher than the pipeline rates, even --
7 even under the extreme scenario of the full requested
8 increase, had it been granted, or if indeed it were
9 granted.

10 Q. All right, thank you. Could you now turn
11 to Exhibit 402?

12 A. Okay.

13 Q. Page two. Sorry not to give you more
14 clues, but my question is what did you say about
15 averaging models on this page?

16 A. I think I remember, Chairwoman. So if I
17 may, I'll --

18 Q. You can provide the context.

19 A. I'll take it from that cue. When I
20 addressed averaging, it was really in response to
21 some questions that I was receiving relative to a
22 prior appearance before this Commission, where the
23 Commission said that they used the models other than
24 the discounted cash flow model as checks, not as
25 primary tools. And what I said was, well, it is true

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1 that I, again, averaged all four results of the
2 different -- the four methods listed on Exhibit 402,
3 page two, to arrive at my recommended 13 percent
4 common equity cost rate.

5 However, had I utilized the models other
6 than the discounted cash flow as checks, I would have
7 observed that they ranged between 11.6 percent and 13
8 percent as the upper end of those three other
9 methods, and the average of all four -- I'm sorry, of
10 all three methods, that is, specifically the risk
11 premium model shown on line two, and these
12 references, for transcript clarity, are all Exhibit
13 402, page two. So on line two, 13 percent for the
14 risk premium model; line three, 11.6 percent capital
15 asset pricing model; and line four, 12.7 percent for
16 the comparable earnings analysis. So they range from
17 11.6 to 13, and the average of those three, that is,
18 lines two, three and four, is 12.4 percent.

19 Now, looking at that 12.4 percent average
20 of those three methods vis-a-vis the discounted cash
21 flow result on line one tells me that, in fact,
22 reliance in this instance on the discounted cash flow
23 method utilizing prior precedent of this Commission,
24 using them as checks, reality, if you will, says that
25 in this instance, at least, the discounted cash flow

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1 model relied upon solely produces a result that is
2 inordinately high, and that, to me, is an additional
3 way of confirming the reasonableness of my
4 recommendation of 13 percent shown on line five, page
5 two of Exhibit 402.

6 Q. Okay, thank you. Could you comment, if you
7 have a comment, on the Staff's proposal of the 20
8 percent equity capital structure recommendation?

9 A. Sure. I'd like to do it this way, by
10 contrasting to my -- what I'll call my stated
11 observable recommendation shown on page one of
12 Exhibit 402. That recommendation of mine is
13 contingent upon that level of equity actually
14 occurring in reality. In other words, within the
15 body of my testimony in Exhibit 401-T, I clearly
16 state there that there should not be a reward of an
17 equity return on equity that does not exist. I
18 previously have stated that there is capital at risk,
19 but they're different kinds of capital and they're
20 different levels of risk. And yet risk of being a
21 debt holder is very different than being -- or
22 associated with the risks of being a common
23 shareholder. And so that reward should not be there,
24 and certainly should not be that great as between a
25 zero equity and 46.4 percent equity, okay.

1 So just having that as a prologue, if you
2 will, to, you know, to respond to your question. So
3 in my mind, how does the public interest really be
4 served if this Commission does not have -- and I
5 don't know -- I don't profess to know what authority,
6 how far you can go, but I'll make the assumption that
7 you cannot order them to -- them being the owners of
8 Olympic -- to put in equity capital or some
9 combination or convert or forgive debt and create
10 equity.

11 So from my viewpoint, there's a dilemma.
12 How do you incent -- what incentive can you create
13 for them to do that, to put in equity capital, okay.

14 Now, to the Staff's recommendation.
15 Conceivably, that's a good compromise, and I say this
16 for two ways. My position is, after all the
17 reasonable costs in developing cost of service, you
18 get to the line -- the rate base times the rate of
19 return is to afford a reasonable opportunity to earn
20 on capital that's actually invested. Capital that's
21 actually invested is debt. There's no equity. Now
22 -- and so that would be to allow just a debt return
23 which affords them a return on their capital --
24 that's all that's invested -- as debt. It's not
25 associated, the same risk, as equity capital.

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1 Now, for a compromise position -- and that
2 would be the most incentive. That would be a clear
3 message.

4 Q. What's that?

5 A. To give only a debt return, because there
6 is no equity. Frankly, even I will admit, having
7 read precedents and even cite the American Water
8 Resources case, for example, where you had a similar
9 situation for a water company, wanted to create
10 incentive, and so went to a 20 percent hypothetical
11 equity ratio in that case, which is consistent,
12 totally consistent with the Staff recommendation in
13 this case.

14 I think, in that kind of a scenario, there
15 is not such a vast difference between the reality of
16 no equity and rewarding with, you know, considerable
17 equity that doesn't exist, a small percentage such as
18 20 percent could be a reasonable situation. It goes
19 towards helping, if you will, without any comic
20 intent or whatever, a sad situation, but at the same
21 time creating an incentive to put equity in.

22 And so I think that the Staff
23 recommendation in that regard is a good one.
24 Something like a 7.4 percent overall rate of return,
25 I think would send a message, it would be doing

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1 something helping them, it would be still be sending
2 a message and saying, Look, if you want a higher
3 return on equity in the absolute percentage sense and
4 show us, then, could be your message, to put in,
5 cough up this equity, and when the equity gets up to
6 a reasonable level, then we'll revisit the rate of
7 return, including the rate of earnings on the equity,
8 okay.

9 So I think that's a -- that kind of a
10 scenario would very much be, in my view, in the
11 public interest, because it would not be so opposed
12 to public interest by rewarding -- I heard the term
13 earlier today -- rewarding owners who are holding
14 equity capital hostage, certainly not excessively,
15 anyway. And it would also be in the public interest
16 to try and get -- to incent the owners to increase
17 the equity capital, because it's in the public
18 interest to have a utility that has a balanced and
19 reasonable healthy capital structure. So in short, I
20 think the Staff proposal is -- is a good one.

21 Q. You -- in your answer, you were talking
22 about signals this Commission should send to the
23 Commission -- to the company, and you used the phrase
24 -- I think you said that we should signal we would
25 grant an increase if they came back to us having put

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1 in more equity, and you said including the rate of
2 earnings on the equity. But what did you mean by
3 that?

4 A. Well, the -- without commenting or, you
5 know, creating combat between sides -- that was not
6 my purpose in this thing. Clearly, my testimony
7 doesn't indicate a nine percent return on equity,
8 which is implicit in Dr. Wilson's testimony. And so
9 there could be -- you would be allowing 20 percent
10 equity at a nine percent return if you adopted the
11 Staff proposal, but with the idea is that you want a
12 higher return on a greater percentage of equity, then
13 show us, increase the equity ratio up to where we
14 think it ought to be.

15 And now, changing from the we, having meant
16 in my comment just then the Commission, speaking now
17 for myself, that I think a proper equity ratio is
18 46.4 percent, could be 50 percent or somewhere
19 certainly in that range, but 46.4 is a minimum, in my
20 view, of where it ought to be on a reasonable --
21 reasonable basis.

22 Q. Why does a greater share of equity call for
23 a greater return on that equity, a greater rate of
24 return on the equity?

25 A. Good question. All things being equal, it

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1 wouldn't. I think that the rate should be higher
2 than nine percent, but frankly, I would be reluctant
3 to say if they don't put in equity, because my
4 position is that you ought to just give them a debt
5 cost rate, and I'm saying if you look somewhere, you
6 want to give them something, you have evidence in the
7 record from Dr. Wilson. He believes that nine
8 percent is the right rate relative to that 20 percent
9 equity ratio. I don't. But, by the same token, you
10 want to create an incentive. So by going from the
11 actual zero percent that they have to a 20 percent
12 hypothetical, that's -- that would be giving them --
13 again, I don't mean this in a derogatory sense -- but
14 giving the dog a bone, but then you want an
15 additional bone. You want some good favor on it, you
16 want the bone -- make it taste a little better.
17 Well, if you want something higher than a nine
18 percent, show me, you know, show me the money, cough
19 the money up.

20 Q. Well, is another rationale that the rate of
21 return on phantom equity or pretend equity, if it's
22 not really there, justifiably might be lower than the
23 rate of return on equity that is actually there? In
24 other words, the Staff recommendation is to assume 20
25 percent equity, but there isn't 20 percent equity.

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1 So I guess, to put it simply, is there a difference
2 between an assumed 20 percent equity that's not
3 actual there and a real 20 percent equity that really
4 is there in terms of the rate of return that we
5 should recognize?

6 A. Sure, yes, absolutely, and that's why --
7 that's why I say that I don't have a problem with the
8 Staff position, because, in a sense, it's more
9 generous than mine, because I'm saying absent equity
10 being there, my view is give them nothing, just a
11 debt return. But if you want to do something that is
12 reasonable, it's somewhat consistent with a past
13 decision of this body, this Commission, and at the
14 same time be very much aware and concerned of public
15 interest that you want to get them -- do something
16 and give them incentive to get the equity ratio in
17 reality, not just hypothetically for ratemaking, but
18 in reality get it up there to where it ought be, then
19 I think that the Staff proposal is, in fact, you
20 know, would be a good -- a good middle ground,
21 possibly, as opposed to my position, which is, sure,
22 13 percent on 46.4, but only if it's really 46.4, not
23 46.4 hypothetically, when in reality is zero.

24 CHAIRWOMAN SHOWLATER: Okay. Thank you.

25 COMMISSIONER OSHIE: No questions.

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1 JUDGE WALLIS: Are there follow-up
2 questions?

3 MR. MARSHALL: I just have one on this
4 barge rate issue.

5

6 R E C R O S S - E X A M I N A T I O N

7 BY MR. MARSHALL:

8 Q. When Mr. Cummings testified, did you hear
9 him testify that that was a figure from a data
10 response to the intervenors?

11 A. I didn't hear him. I wasn't here. I read
12 the transcript.

13 MR. MARSHALL: Okay. That's all.

14 MR. BRENA: Could I have a moment?

15 JUDGE WALLIS: Redirect.

16 MR. BRENA: I think I have a question.

17

18 R E D I R E C T E X A M I N A T I O N

19 BY MR. BRENA:

20 Q. Mr. Hanley, just following up on your
21 conversation with the Chairwoman, would a reasoned
22 response to try and incent actual equity investment
23 be for the Commission to adopt the Staff's capital
24 structure rates of return on equity and debt, given
25 the current situation, but to offer that if they

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1 bring the equity up to the level that you've
2 recommended, that the rate of return on equity that
3 you've recommended would also be adopted?

4 A. Well, yes, I suggested as much, I thought.
5 But, clearly, yes, which is why I say I think that,
6 based on my testimony and my experience, 13 percent,
7 if it got up to the 46 to 50 percent range, would be
8 a reasonable -- and that would be even additional
9 incentive, I believe.

10 Q. And looking at the parent company's current
11 cost of debt, the parent company's cost of debt is in
12 the five percent range currently; correct?

13 A. Yes, I believe that Dr. Schink introduced
14 evidence in his rebuttal, a 5.26 percent, I believe
15 was the rate that it is currently.

16 Q. So I mean, in practical terms, what we're
17 discussing here is is that the debt that's associated
18 with prior losses that's currently burdening this
19 pipeline company could be forgiven and the result of
20 that could be that they could increase their return
21 -- their actual debt costs are five, but they would
22 get a 13 percent return by simply forgiving that
23 debt?

24 A. That's right. It would be easy enough to
25 do. All they have to do is presumably get approval

1 of the board of directors and, with a stroke of a pen
2 -- wouldn't create cash, mind you. At this point, it
3 would be an accounting entry, but the debt goes away
4 under such a scenario, the equity ratio is where it
5 is. They're still going to need cash and at some
6 point they're going to still have to think about
7 coughing up some good solid cash equity, but
8 certainly it would bolster the balance sheet, the
9 capital structure of Olympic.

10 And you know, keep in mind, I said in my
11 previous appearance here that, you know, prior to the
12 Whatcom Creek, they did -- they have the ability to
13 borrow directly on its own, and that was with
14 actually a substandard equity ratio, albeit not
15 negative, but low compared to industry averages. So
16 it is quite doable. Very much so.

17 Q. Would such a step be a substantial step
18 forward for this company and, in your opinion, in the
19 public interest?

20 A. Well, it would clearly be in the public
21 interest, because the issue of a healthy capital
22 structure is very critical. It's critical to the
23 financial well-being of the enterprise and its
24 continued financial well-being, because a healthy
25 balanced capital structure will give it the

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1 wherewithal to raise additional external capital from
2 other sources and then hopefully there would be
3 enough incentive under the scenario that I've laid
4 out whereby the owners would not be reluctant to put
5 in additional equity capital as required to keep the
6 capital structure balanced on a going forward basis
7 as far as the eye can see.

8 CHAIRWOMAN SHOWALTER: All right. Let's
9 assume that we have an order where there's a sliding
10 scale of rate of return going from 20 percent assumed
11 equity through a real amount, and then up to your 46
12 percent. Do you know how much debt Olympic would
13 have to convert to equity in order to achieve, say,
14 20 percent real equity or your 46 percent real
15 equity, and don't you also have to take into account
16 some kind of tax effect or not?

17 THE WITNESS: I don't believe so, not for
18 this purpose, Chairwoman. I think it would be simply
19 a matter of just forgiving the debt and they're just
20 going to transfer and I believe they would -- it
21 would shift to equity once the debt is forgiven on
22 the books of Olympic.

23 CHAIRWOMAN SHOWALTER: All right.

24 THE WITNESS: Okay. It would then be
25 contributed capital.

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1 CHAIRWOMAN SHOWALTER: If Olympic were
2 looking at this proposition, realizing that if it
3 converted debt to equity, it would begin to get more
4 return, wouldn't it also offset against that benefit
5 some loss of tax benefit from having debt?

6 THE WITNESS: It, you mean Olympic?

7 CHAIRWOMAN SHOWALTER: Yes.

8 THE WITNESS: Well --

9 CHAIRWOMAN SHOWALTER: That's a good point.
10 I realized where you're going.

11 THE WITNESS: Yeah. Well, clearly, I mean,
12 there's always -- there's the tradeoff, but the whole
13 notion of utilities in general having greater debt
14 than most nonutility, non-price regulated
15 enterprises, it was presumably a greater stability,
16 the blanket, if you will, of regulation presumed
17 greater stability of revenue stream and so forth.
18 But there's always that tradeoff between what the
19 marketplace finds acceptable and what is needed for
20 safety and to attract new external debt capital on a
21 reasonable basis, you know, in competition with other
22 seekers of capital.

23 So sure, is equity capital more expensive,
24 but look at all the time that we're spending here and
25 all the concern that is obviously apparent to all

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1 parties, everybody in this room, about there not
2 being any equity and even, prior to that, one looks
3 back and greatly substandard equity as a percentage
4 of total capital, and look at the dilemma we're
5 facing. And I've heard discussions sitting in here
6 the last couple of days, yesterday and today, of
7 possibilities of bankruptcy and what that might
8 entail and what would it mean or not mean and so
9 forth. Well, we ought not be thinking about or
10 having to talk about those kinds of things and
11 probably wouldn't if indeed this company had
12 maintained over the years a balanced capital
13 structure.

14 CHAIRWOMAN SHOWALTER: Thank you. Oh, it
15 wasn't my question. It was yours, I think.

16 MR. BRENA: You're doing a great job. I
17 just thought I'd remain silent.

18 Q. In analyzing the tax impacts of equity and
19 debt, if they were to strike that pen and go up to 46
20 percent equity, they would get the 13 percent equity.
21 They would also get a tax allowance on their equity
22 return; correct?

23 A. Sure.

24 Q. So in terms of a total -- I'm sorry. So
25 would you discuss the total impact of them -- of real

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1 equity being there, how much additional cash that
2 would bring them, not only in equity return, but also
3 in tax allowance?

4 A. Sure. Well, clearly, under the ratemaking
5 paradigm that's used, cost based ratemaking, rate
6 based rate of return paradigm, there's no equity,
7 there is no income tax provision. If it's just all
8 debt, there are no taxes to be paid. So as we
9 increase the equity, we're going to have taxes,
10 because there's going to be bottom line, you know, to
11 the common shareholders and there will be taxes due.

12 So those taxes, if you just assume, say, a
13 35 percent federal income tax rate, are going to be
14 fairly substantial, which are going to be built into
15 the cost of service, so not only will they get a
16 higher rate of return, but the -- you know, and in
17 order to do that, to accomplish that, effectuate,
18 say, for discussion -- of course, the ultimate is up
19 to this body, but assuming for discussion purposes 13
20 percent or whatever other one that would be decided
21 as a higher incentive rate, what would imply the need
22 for higher cost of service and therefore some given
23 amount of throughput's going to relate to a higher
24 tariff rate per barrel, and so that would go a long
25 way towards helping the whole situation in terms of

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1 cash flow and everything else.

2 Q. So in terms of cash flow, do you have in
3 mind, if you have a 13 percent rate of return plus a
4 tax allowance, what percentage that turns into in
5 terms of a cash flow percentage of equity versus
6 debt?

7 A. No, not just off the top of the head, but
8 certainly with a 46 percent equity ratio and a
9 healthy income tax provision built in, I mean, I
10 don't know absolute dollars, because I don't know
11 what -- if indeed you make a finding, what you would
12 find the rate base to be and so forth, there's so
13 many variables in there. But, clearly, it would go a
14 long way to certainly ameliorating, if not
15 eliminating the supposed cash flow problem of, you
16 know, all this mounting debt and so forth, because
17 much of it would go away.

18 CHAIRWOMAN SHOWALTER: Just so I'm clear as
19 to what you're saying, are you saying that, in this
20 scenario, if the company did achieve an actual equity
21 structure of 46 percent, that that then has iterative
22 effects that would increase rate base and therefore
23 justify on return to this Commission, I presume, an
24 increased rate? Is that what you were saying?

25 THE WITNESS: No, it wouldn't necessarily

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1 change the rate base under my scenarios. One quick
2 way they can do it, bring that capital structure into
3 balance, is just by forgiving, if you will, a lot of
4 that debt that's payable to the parent companies, the
5 owners.

6 Illustratively, if you had a rate base, and
7 this is -- I don't profess these numbers to have any
8 semblance to, you know, the record, so I don't want
9 anyone to be upset. It's just illustratively. If
10 you had a rate base of a hundred million dollars and
11 you have no equity in it and you had, whatever, \$90
12 million of debt, or it were a \$110 million of debt,
13 let's just say, if it was even greater than a rate
14 base value, then if you wanted, say, a 46 percent
15 debt -- well, 46 percent of 110 million, whatever
16 that works out to be, they could just -- that much
17 debt would go away and it would create 46 percent of
18 that rate base, if you will, suddenly would be
19 represented by equity. In other words, that like
20 amount of debt suddenly goes away. It's not debt.
21 There's no more interest.

22 CHAIRWOMAN SHOWALTER: All right. But I
23 guess what I thought I heard you saying is that, but,
24 then, once you have that much equity, it increases
25 maybe expenses in terms of taxes, which then has an

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1 effect on the rate, at least I thought I was
2 understanding a kind of iterative effect.

3 THE WITNESS: Yes, you did. That's exactly
4 right. So under the paradigm, then, for ratemaking
5 at that point, if there were some mechanism to, you
6 know, as the incentive to come back and revisit, then
7 you take into account the fact that the equity now,
8 that, you know, certain things really happened and
9 there really is, say, 46 percent equity, now you take
10 into account the taxes and whatnot and you then
11 adjust the cost of service and the resultant tariff
12 rate.

13 CHAIRWOMAN SHOWALTER: Okay. Thank you. I
14 get it.

15 Q. Would you accept, subject to check, that
16 the tax allowance in your capital structure with your
17 rates of return would be an additional \$2 million?

18 A. Sure, I would accept that subject to check,
19 yes.

20 Q. Would you also accept, subject to check,
21 that a 13 percent rate factored up for a tax
22 allowance would translate into 18.5 percent on
23 equity?

24 MR. MARSHALL: You know, I have two
25 objections. Not only is it leading, but there's

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1 absolutely no foundation that this expert -- this
2 person has any tax expertise whatsoever. And I
3 listened very carefully to what he's had to say, and
4 he's wrong in many instances, so I have to object
5 that it's a leading question of a witness who has no
6 tax background whatsoever.

7 There has been plenty of tax testimony here
8 already about the effect of taxes from people who do
9 know a lot more than this witness, including what the
10 IRS would do with a 100 percent debt situation. In
11 fact, Mr. Fox testified as to the analysis that was
12 done by BP, and that the IRS will --

13 MR. BRENA: If there is an objection, I
14 would appreciate he not go through and recharacterize
15 all the other witnesses' testimony. If he has an
16 objection, I'd like him to state it so I can respond
17 to it.

18 MR. MARSHALL: But my objection is this is
19 making the record very muddy from a witness who has
20 no tax background. And this being compounded now by
21 a leading question, asking the witness to make
22 certain assumptions subject to check. I don't know
23 what this expert would check, not being an expert.

24 MR. TROTTER: Your Honor, I will join the
25 objection just to the extent that it was very

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1 obviously leading. This does seem like a calculation
2 that could be provided with detail in a brief based
3 on the record, based on a hypothetical of facts that
4 we're talking about, and so I think that's the proper
5 place for it.

6 JUDGE WALLIS: Mr. Brena.

7 MR. BRENA: Well, this is purely
8 calculational. Take 13 percent and you got a 35
9 percent tax structure, and it's just a matter of
10 inverting the number and calculating it.

11 JUDGE WALLIS: Then would it be proper on
12 brief?

13 MR. BRENA: I'd be happy to do it on brief.
14 I just wanted to make this record clear what that 13
15 percent would translate into. Anybody here can sit
16 and do that calculation if they choose to, but just
17 for the clarity of the conversation.

18 JUDGE WALLIS: The objection is sustained.

19 MR. BRENA: Okay. That's all I have.

20 MR. MARSHALL: I have to have a couple of
21 clarifying questions on this interest issue.

22 JUDGE WALLIS: I have one or possibly two
23 questions in clarification, also.

24 MR. MARSHALL: You may be able to clarify
25 the same issue, so please go ahead.

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1 JUDGE WALLIS: Well --

2

3 E X A M I N A T I O N

4 BY JUDGE WALLIS:

5 Q. Mr. Hanley, just, again, hypothetically, in
6 no relation to any real company, if a company has a
7 rate base of a hundred million and debt of 150
8 million, does that mean that the company has a zero
9 percent equity or a 50 percent negative -- or a \$50
10 million negative equity?

11 A. Well, we say ratio-wise that it's zero. We
12 just don't do negative equities, because total
13 capital is a hundred percent, so that --

14 Q. So if the company were then to put in \$50
15 million in equity or convert 50 million of the 150 to
16 equity, would it have a zero percent equity or a 33
17 percent equity ratio?

18 A. Well, I see your point. It would -- under
19 your -- you did say 150?

20 Q. The question I'm getting to is in the case
21 of either the Staff's 20 percent or your 46 percent,
22 how much would have to be converted in order to yield
23 that and, either in a hypothetical basis or in terms
24 of real numbers, just what are we talking about here?

25 A. I believe that I addressed this in my

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1 testimony. Could you give me a moment, please, Your
2 Honor --

3 Q. Yes.

4 A. -- to see if I can find it? Hopefully, I'm
5 not mistaken. Okay. I don't think I did in 401-T.
6 I must have been thinking about something else. But
7 in any event, if I may, I'll continue. I think your
8 point is certainly well-taken, that in order to -- as
9 far as the balance sheet is concerned, the amount
10 forgiven would be -- would have to be of such
11 magnitude as to offset the existing negative equity,
12 and the additional amount would have to be such that,
13 when combined, the positive new equity figure would
14 equal 46 percent of the total capital. My response,
15 I think, to -- I think it was to the Chairwoman,
16 really centered around, was focusing around 50
17 percent or 46 percent of the rate base.

18 Q. Yes.

19 A. But you're correct when it comes to the
20 balance sheet.

21 CHAIRWOMAN SHOWALTER: I just want to
22 follow up. Is another way to put this that if your
23 rate base is a hundred million and you want to get to
24 46 percent equity, that you just have to convert --
25 keep converting debt to equity until you only have

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1 \$54 million left in debt?

2 THE WITNESS: That's right relative to the
3 rate base, but to the extent that there's already
4 actually existing negative equity on the books or the
5 balance sheet, in order to actually change the
6 balance sheet to 46 percent equity, because the
7 difference between the rate base and the actual book
8 equity would have to be equal to an amount equal to
9 what is necessary to offset the negative dollars and
10 an additional amount, whatever that works out to be
11 mathematically, so that the new positive total equity
12 is then 46 percent of the total and the debt would be
13 54 percent.

14 JUDGE WALLIS: Mr. Marshall, did we hit
15 your question?

16 MR. MARSHALL: No, not even a glancing
17 blow, I'm sorry to say, but I'll keep it very short.

18 JUDGE WALLIS: Please proceed.

19

20 R E C R O S S - E X A M I N A T I O N

21 BY MR. MARSHALL:

22 Q. There was comment here about Dr. Wilson's
23 20 percent equity, 80 percent debt, and at the 80
24 percent debt, Dr. Wilson used the 5.56 percent rate
25 of actual debt that the parents got their money at;

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1 is that right?

2 A. No, I don't believe it is. My recollection
3 is is that Dr. Wilson used a seven percent debt cost
4 rate, which was to a weighted debt cost of 5.6
5 percent and 20 percent equity at a nine percent cost
6 rate, which was 1.4 -- 1.8, I'm sorry, 1.8 percent
7 weighted, and the sum of the two is 7.4.

8 Q. Let me ask this. The debt portion of Dr.
9 Wilson's testimony, he used the interest rate that
10 the parents actually were paying, their weighted cost
11 of debt; right?

12 A. No.

13 Q. The 5.56 percent, where does that come
14 from?

15 A. I don't know.

16 Q. From Dr. Wilson, you don't know where it
17 comes from?

18 A. No. Only place I know it's coming from
19 right now are your lips. I really don't -- it's
20 unknown to me, 5.56. I know Dr. Schink produced a
21 number of 5.26 percent in his rebuttal testimony, but
22 I don't know -- to the best of my knowledge, Dr.
23 Wilson did not alter his recommendation. His
24 recommendation of a seven percent debt cost rate was
25 independent of Dr. Schink's testimony.

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1 Q. You have a hypothetical debt cost of 7.54
2 percent; is that correct?

3 A. Yes, sir.

4 Q. And that's a market rate?

5 A. Yes, it's -- it was derived from the five
6 proxy companies and is consistent, I believe, with
7 the recommended capital structure.

8 Q. If one of the costs of capital witnesses
9 used the actual debt cost to the parents in the range
10 of five percent and didn't use their capital
11 structure or their cost to them of their equity,
12 would that be inconsistent, in your view?

13 MR. TROTTER: I'm going to object to the
14 question, Your Honor. This is not related to his
15 testimony and if Mr. Marshall wanted to ask other
16 witnesses that question, he should have asked it.

17 MR. MARSHALL: I did. I just wanted to
18 clarify that that lower -- let me withdraw the
19 question and try to do it in a very direct way. We
20 can wrap this up quickly.

21 Q. The lower five percent debt rate that you
22 talked about, was that only produced because of the
23 financial strength of the parents and their capital
24 structure, or do you know?

25 A. I wouldn't think so. I wouldn't think that

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1 it changed that dramatically, because the financial
2 strength of the parent companies didn't change that
3 dramatically in a matter of months. I suspect that
4 it was more attributable to the change in the mix of
5 the debt level of the kinds of debt, as well as
6 resultant market changes and interest rates.

7 Q. I think I may see the mismatch here. Dr.
8 Wilson used the original direct testimony interest
9 rate for the parents of Olympic in coming to his debt
10 percentage, or his debt cost; is that right?

11 A. Honestly, sir, to my knowledge, no, it -- I
12 don't believe that it is right. To my knowledge, Dr.
13 Wilson arrived at a seven percent debt cost rate and
14 it was completely independent of the debt cost rate
15 of the parent companies. That's to the best of my
16 knowledge.

17 Q. Do you know what the debt cost rate of
18 Olympic's parents is, their weighted cost debt, given
19 their capital structure and their equity
20 arrangements?

21 A. That is purported by Dr. Schink to be the
22 last -- that's the last I know -- as 5.26 percent.

23 MR. MARSHALL: Thank you. No further
24 questions.

25 JUDGE WALLIS: Is there anything further of

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1 the witness? It appears that there is not. Mr.
2 Hanley, thank you for returning.

3 THE WITNESS: You're welcome, Your Honor.

4 JUDGE WALLIS: We appreciate your presence.
5 You're excused from the stand at this time.

6 THE WITNESS: Thank you.

7 JUDGE WALLIS: Is there anything further of
8 an evidentiary nature? Let the record show that
9 there's no response.

10 MR. BEAVER: Excuse me, excuse me. Sorry.

11 JUDGE WALLIS: There was no response.

12 MR. BEAVER: Three things.

13 MR. BRENA: Now would be the right time to
14 bring up the three additional witnesses Tesoro would
15 like to add.

16 MR. BEAVER: The first issue that I would
17 like to address, at least on behalf of Olympic, is a
18 request that the record, the evidentiary record be
19 allowed to remain open until August 15 for us to
20 submit to this Commission what I expect to have by
21 then, which is our audited financial statement by
22 Ernst & Young. The --

23 MR. BRENA: Are we going to do these one at
24 a time?

25 JUDGE WALLIS: Why don't we let Mr. Beaver

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1 tell us what they are, and then we can discuss them.

2 MR. BEAVER: Second one is probably a lot
3 easier, which is, and maybe we already have this, a
4 request for a list through today of the exhibits that
5 have actually been admitted.

6 JUDGE WALLIS: We will be working on that
7 and we will provide it.

8 MR. BEAVER: Okay, great. And the final
9 one, and this is not a motion by Olympic to add a new
10 witness, but I believe that the Commission has the
11 ability to actually, through a data request or other
12 order, request that a party make a person available
13 for questioning. And based on some questions that
14 Commissioners have asked, we just wanted to indicate
15 that if the Commissioners do have a desire for
16 Bernadette Zabransky to actually testify and they
17 make that request, we will certainly make sure that
18 she is provided. And that was it.

19 JUDGE WALLIS: Thank you. The second one
20 we've taken care of. I believe we indicated earlier
21 that as soon as an updated list is available, we will
22 provide it to parties. We will do that next week,
23 prior to the administrative conference. And I
24 believe that I've asked parties to examine that very
25 carefully and bring any corrections to our attention

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1 at that conference.

2 As to the other two, do any of the other
3 parties have any comments?

4 MR. TROTTER: I'm just taking the last one
5 first. I guess we'll just cross that bridge when we
6 come to it on Ms. Zabransky. The Commission does
7 have the right to make bench requests, and they do,
8 but since there isn't one pending, I don't think it
9 will be productive to get into the details.

10 JUDGE WALLIS: Very well.

11 MR. TROTTER: With respect to the audited
12 --

13 JUDGE WALLIS: Why don't we go around on
14 that one and see if others have comments.

15 MR. BRENA: Yeah, I strongly oppose any
16 suggestion that the record be left open for them to
17 bring in additional witnesses. They have the burden
18 to put their case forward. They put a case forward.
19 The fact that their case lacks certain type of
20 testimony or certain types of witnesses is not
21 something that should be resolved through bench
22 requests. Bench requests are to resolve, you know,
23 technical points like detailed points, not to
24 backfill the insufficiency of a filing party's case.
25 So she was not offered as a witness, she was

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1 available for a witness, they put their case forward.
2 I don't think that's an appropriate use of the
3 concept or of the bench request, so --

4 JUDGE WALLIS: Very well.

5 MR. BRENA: -- I oppose that strongly.

6 JUDGE WALLIS: We have your argument in
7 mind. Mr. Stokes, do you have anything to add?

8 MR. STOKES: We would also oppose leaving
9 the record open at this time, Your Honor.

10 JUDGE WALLIS: Very well. Let's move to
11 the first item, the request to keep the evidentiary
12 record open to receive an audited financial
13 statement. Mr. Trotter.

14 MR. TROTTER: Yes, as you may recall, we
15 indicated earlier we would have no objection to a
16 late-filed exhibit containing the auditor's
17 certification, and I assume that would include all
18 notes. I think at that point, perhaps the entire
19 statement might as well be in, so we don't object to
20 that. I will note that there may be significant
21 issues raised by that, and I'm not quite sure how to
22 deal with it, since the briefs would be due six days
23 later.

24 I also observe that the company, through
25 time, has made different estimates of when this would

1 be available. I think Mr. Fox's testimony was the
2 end of July, and no later, for sure by the end of
3 July, and now it's August 15th, so that uncertainty
4 seems to be continuing. But we would not object to a
5 late-filed exhibit, but -- for that form of document,
6 but it does raise some issues about if there are
7 notes and if it's qualified, it may raise significant
8 issues.

9 JUDGE WALLIS: Mr. Stokes.

10 MR. STOKES: Your Honor, we also have an
11 issue with the close proximity to the brief. If
12 there are issues raised in the audited financial
13 statements, there's no time in which to address that
14 before the briefs are due, so --

15 JUDGE WALLIS: Mr. Brena.

16 MR. BRENA: I have an ongoing concern with
17 the target changing in this case, with their case
18 evolving and changing and moving, particularly when
19 there's no opportunity for us to respond to those
20 changes. I think the Commission was extremely
21 lenient in allowing the rebuttal case to be
22 considered in the record. I think that they've had
23 an opportunity for three and a half years to provide
24 audited financial statements and failed to.

25 I think this is an issue that came up at

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1 the very first of this case over a year ago. I think
2 the time has ended long ago for them to now come
3 forward with that after there's no opportunity for
4 Tesoro to explore the meaning behind it, so -- and
5 they shouldn't be able to change the target again
6 after we can't respond in any way at all. So I
7 strongly oppose leaving that open, and I would note
8 that we have testimony in the record. I don't know
9 how they can get an unqualified opinion on a balance
10 sheet when they have two open years that they're not
11 even auditing and they're auditing the next one. So
12 I don't think -- I mean, I have, well, more than a
13 little bit of accounting, and I don't see how it's
14 possible for them to produce the document that
15 they've said, and if they do, then I would like an
16 opportunity to depose the auditor that came up with
17 it and I'd like to take a look at his work papers and
18 I'd like to know what he considered and what he
19 didn't consider.

20 We already know they may recommend writing
21 off Cross-Cascades, which would be a substantial
22 impact to their balance sheet. We already know they
23 have two open years.

24 I mean, this isn't like waiting for
25 something that just routinely would be produced.

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1 This is -- they've changed auditors since they've
2 started making their representations to us. I am
3 absolutely opposed to leaving this record open to
4 some document that cannot possibly do what it is that
5 addresses the issues without me having an opportunity
6 to fully explore what that is. So Tesoro opposes
7 that outright.

8 JUDGE WALLIS: The Commission will take
9 those requests under advisement and consider the
10 arguments of parties in making a decision. I don't
11 believe that Bench Request Number One regarding
12 electric rates and schedules has been addressed. Let
13 me ask if there is objection to its receipt in
14 evidence?

15 MR. BEAVER: Could I -- I had told the
16 various parties that that actually is a draft only
17 because -- I mean, the information is accurate. I
18 just wanted to make sure that that, in fact,
19 addressed the question that the bench had.

20 JUDGE WALLIS: It did.

21 MR. BEAVER: Good. Then it's not a draft
22 anymore.

23 MR. TROTTER: No objection.

24 MR. BRENA: I haven't had an opportunity,
25 but if I could -- I won't -- I won't oppose it, but

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1 I'd like to take a look at it before I -- before my
2 feet are --

3 JUDGE WALLIS: Very well. We will reserve
4 ruling on this until the time of the administrative
5 conference. If the subject does not come up, we will
6 deem it to be without objection and will receive it.

7 MR. TROTTER: Has it been marked for --

8 JUDGE WALLIS: It has not been marked, and
9 my indication at this time is to reserve marking
10 until I go back to the transcript and find an
11 appropriate place to put it.

12 MR. BEAVER: And just so the record's
13 clear, we did circulate to all the parties copies.
14 I'm not sure where Tesoro's went, but --

15 MR. BRENA: No, no, we got it. I've just
16 been a little busy lately. I'm sorry.

17 JUDGE WALLIS: Very well.

18 MR. TROTTER: Your Honor, I had one item.
19 I'd offered earlier off the record to provide a list
20 of some of the key decisions to the Commission, Order
21 154, 154-B. We've got a lot of these as exhibits.
22 So I was going to just work with other counsel and
23 try to put together a list and put that together for
24 the bench. And we'll just see how it goes, but I
25 think we have kind of an understanding that that's an

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1 okay thing to do. I don't think it needs to be an
2 exhibit necessarily, unless you want it to be. But
3 that effort will go on over the next few weeks and
4 I'll try to get that to you, if you think it would be
5 helpful.

6 JUDGE WALLIS: It may well be helpful. It
7 would also be helpful if you were able to report, as
8 of the time of the administrative conference next
9 week, as to, if you have not completed it, a little
10 bit more detail about what you're proposing.

11 MR. TROTTER: Okay. Just in brief, it
12 would be the FERC orders that everyone's been talking
13 about and the two Farmers Union cases. I think
14 that's kind of where we were kind of in agreement in
15 principle, but that's kind of where we are at.

16 JUDGE WALLIS: Very well. And I would ask
17 that, if at all possible, you see whether there is
18 consensus on that, that you can report at the
19 conference next week.

20 In addition, there was some discussion
21 earlier about some work papers as potential matters
22 for official notice. Has anything further been done
23 with regard to those?

24 MR. TROTTER: Yes, I sat down with Mr.
25 Maurer for Olympic, and we've put together the

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1 documents, and I'm hoping I can get them all copied
2 and circulated next week and then file them. There
3 will be one -- sort of the documents that were filed
4 by Olympic and Staff memos and so on, and then
5 another will be I think mostly other documents found
6 in Staff files. So I think we're getting -- made
7 almost all the progress we needed to make on that.

8 JUDGE WALLIS: Very well. Again, if at all
9 possible, if that could be done prior to the
10 conference, then we'll be able to get closure on it
11 and proceed. I have been unable, in the time that
12 I've had available, to confirm facility availability,
13 so it would be my intention to see that a notice is
14 issued on Monday, by electronic mail and fax, to
15 counsel regarding the exact time and place of the
16 administrative conference. Is there anything
17 further?

18 CHAIRWOMAN SHOWALTER: Oh, I have something
19 further. I just want to thank everyone for the hard
20 work and long hours that you put in. We're well
21 aware that it was this Commission that decided to go
22 ahead with the proceeding in the manner that we have,
23 and I know that it was grueling for everyone
24 concerned, and I feel particularly sympathetic to
25 everyone's families and especially their children,

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1 who haven't been able to see their parents.

2 I think, speaking personally, I really have
3 learned a lot in this proceeding. It doesn't -- it
4 has no bearing on the ultimate decision or whether we
5 -- I would have learned something in a later
6 proceeding. I'm just saying that putting in long and
7 concentrated hours on a subject really does add
8 insights. And the witnesses and the attorneys have
9 all contributed to that, and I appreciate it.

10 MR. BEAVER: And I would say, from
11 Olympic's standpoint, the reciprocal is true, too.
12 Obviously, you all had to do exactly what we were
13 doing, and we appreciate it, because it's the first
14 time in my legal career that I've actually been
15 involved in an agency where you actually spend
16 evenings doing what you've been doing, so it's much
17 appreciated.

18 MR. BRENA: Thank you for your courtesy and
19 professionalism. It's been greatly appreciated.

20 MR. STOKES: Thank you very much.

21 JUDGE WALLIS: Very well. Thank you all,
22 and we'll be in touch regarding the administrative
23 conference.

24 (Proceedings adjourned at 5:04 p.m.)

25