Exh. MM-18r Docket TP-190976 Witness: Capt. Michael Moore

BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION,

DOCKET TP-190976

Complainant,

v.

PUGET SOUND PILOTS,

Respondent.

EXHIBIT TO TESTIMONY OF

Captain Michael Moore

ON BEHALF OF

PACIFIC MERCHANT SHIPPING ASSOCIATION

Average Operating Expenses Per Assignment

May 27, 2020

Revised July 8, 2020

Average Operating Expenses per Assignment (2011-2018)

Year	Total Operating Expenses*	Assignments	Average Operating Expense per Assignment
2011	\$10,799,204	7619	\$1,417.40
2012	\$10,648,130	7769	\$1,370.59
2013	\$11,152,645	7819	\$1,426.35
2014	\$11,799,524	7616	\$1,549.31
2015	\$12,055,872	7795	\$1,546.62
2016	\$12,116,494	7661	\$1,581.58
2017	\$12,292,655	7249	\$1,695.77
2018	\$12,470,372	7324	\$1,702.67

Source: BPC Spreadsheets [Exh. ROYER-9,Exh. ROYER-32], PSP Financials (Exh. JN-04, p.7)

^{*} For years 2011-2017, based on BPC Spreadsheet summary For year 2018, based on PSP Financials