Exh. MM-10r Docket TP-190976 Witness: Capt. Michael Moore

BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION,

DOCKET TP-190976

Complainant,

v.

PUGET SOUND PILOTS,

Respondent.

EXHIBIT TO TESTIMONY OF

Captain Michael Moore

ON BEHALF OF

PACIFIC MERCHANT SHIPPING ASSOCIATION

Chart of Cruise Ship Size Growth

May 27, 2020

Revised July 8, 2020

https://www.cruzely.com/chart-see-the-dramatic-rise-in-the-size-of-cruise-ships/

Chart: See the Dramatic Rise in the Size of Cruise Ships

Tanner Callais

April 26, 2020

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How much larger have cruise ships become? Until you are standing next to a modern cruise ship, it's hard to appreciate just how massive they actually are.



The world's largest cruise ship, Symphony of the Seas, comes it at more than 228,000 gross tons.

Many times they are called floating cities. That's not just a cute phrase. It's accurate. The largest cruise ship in the world — Royal Caribbean's Symphony of the Seas — can hold 6,600 passengers and 2,200 crew. That's nearly 9,000 people.

Meanwhile, the amenities onboard include everything you need to run a city of that size, from nearly 20 restaurants to medical facilities, from laundry facilities to storefronts.

Growing in Size Over the Years

Gone are the days where a cruise ship was designed simply to be the vessel to get you from port to port. Today, the cruise ship *is* the destination.

For years there's been an arms race when it comes to ships. The major cruise lines — including **Carnival**, **Royal Caribbean**, and **Norwegian** — have competed to create ships that not only push their own fleets bigger, but also put them on par with their rivals.

That's led to the largest cruise ships the world has ever seen... and a steady increase in average size over time.

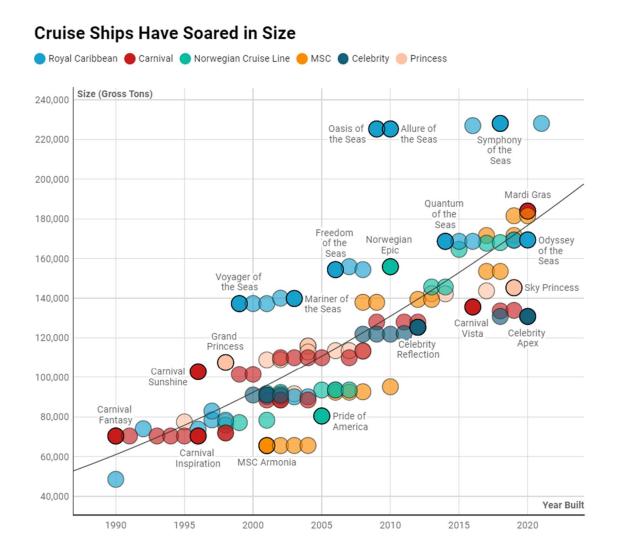
Consider that from 1990 until 2000, most cruise new ships built were in the 70,000-80,000 gross ton range. (Gross tonnage is a standard measure of a ship's size.) The average size of all new ships during this time from the major cruise lines was 80,000 gross tons.

But since then the size of ships has soared.

From 2015 until today, the average gross tonnage of a new cruise ship from the major cruise lines is 164,000 gross tons — more than twice the size of a ship built during the

1990s. That includes the Symphony of the Seas, which comes in at a staggering 228,081 gross tons.

Take a look at just how dramatic the increase in cruise ship size has been during the past 30 years:



As you can see from the chart, when it comes to size, all the cruise lines continue to move toward larger ships. Every single cruise line has dramatically increased in size over the past several decades.

However, Royal Caribbean is the line that pushes the envelope the most when it comes to building bigger ships.

The line of ships at the top right of the chart represent the cruise line's Oasis-class of ships, which are the biggest in the world. First launched in 2009, the ships within this class are all at least 225,000 gross tons.

That's about three times the size of the average ship built in the 1990s.

Why Cruise Ships Continue to Get Bigger

So why do cruise ships continue to get larger? For cruise companies and passengers, there are a number of benefits to larger cruise ships.

For passengers, larger ships simply mean more options. With more space comes more restaurants, public areas, activities, and cabin types.

Consider Carnival's Mardi Gras. The new mega-liner is set to debut at the end of 2020, and will have more than 15 spots to eat on board. That's a long way from just having a buffet, dining room and maybe another restaurant or two like you would have found on much older cruise ships.

Norwegian's Breakaway-Plus class of ships like **Norwegian Encore** have the space to include a number of activities that were unheard of just a few years ago. This includes laser-tag arenas, virtual reality areas, and even **go-kart tracks** at sea.

For cruise lines, larger ships bring economies of scale come into play. Put simply, it's much cheaper for a cruise line to build and operate one 6,000 person cruise ship than two ships with 3,000 people sailing. It requires less staff, and less cost to build a single large ship than two smaller ones.

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With more space, there are also more chances to earn money from passengers. As

mentioned by Travel Weekly, "large ships have far greater potential for onboard

revenue than smaller ones, with more space for bars, restaurants, and bigger casinos

and spas."

Finally, cruise ships act as a marketing tool for the cruise line.

With each new ship comes new media coverage and attention to the ship and the line.

In the race to gather attention, bigger and more extravagant lead the way to gather the

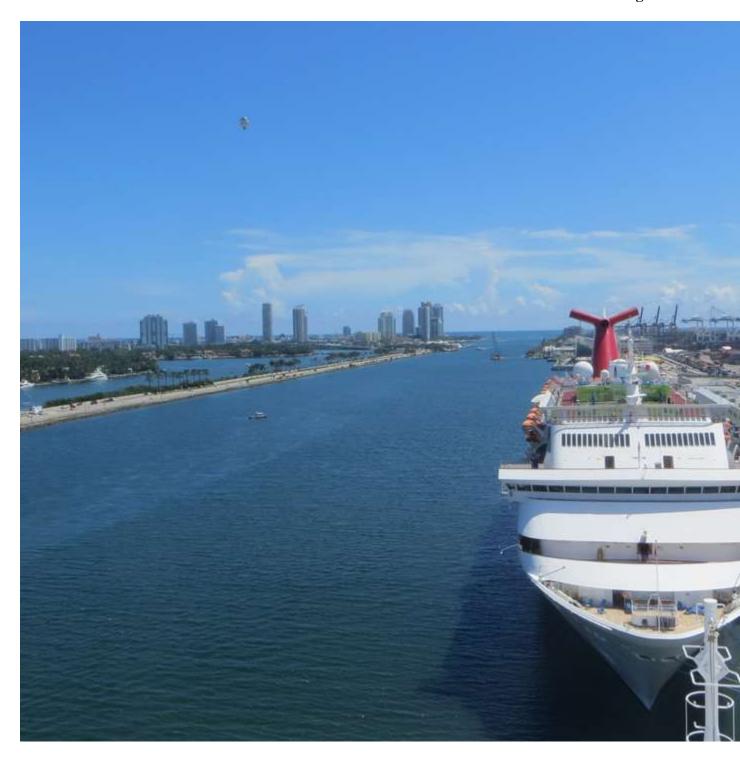
imagination of potential passengers. There's a very good reason that you never see

older ships in the advertisements from the cruise lines.

Report this ad

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Limits on Cruise Ship Size



Today's modern cruise ships literally look down on smaller, older vessels.

Given the current trend, you might think that cruise ships will continue to increase in size in the future. That's likely not the case. There does come a point to where size becomes a negative instead of a benefit.

Consider that the Oasis of the Seas — the first of the largest Oasis-class vessels built by Royal Caribbean — was built in 2009, more than a decade ago. Since then, it's had several sister ships built, that have been marginally larger at most. However, there hasn't been a significantly larger cruise ship built.

Instead, at least for now, this seems to be the upper limit for how large cruise ships will become. As ships get larger, so too do the logistical issues that come with them.

Namely, not every port of call can handle the size and scale of the largest vessels.

For example, the **Port of Tampa Bay** simply can't have the largest cruise ships dock because the height of the Sunshine Skyway Bridge at the entrance to the bay is too low.

The Port of Galveston (the busiest cruise port outside of Florida) anticipates welcoming an Oasis-class vessel in the future, but first has to work with Royal Caribbean to build a new terminal that can accommodate ships of that size.

But while the limit on the size of ships may have maxed out for now, there is still room for more vessels to be built up to current standards. Of the 120 cruise ships included on our chart above, 49 of them (41%) are less than 100,000 gross tons.

Given the recent troubles the industry has faced it may take some time to replace those older, smaller ships with larger vessels. But there's no question that the trend definitely is moving that way.