## Michael L. Brosch

Utilitech, Inc. – President Bachelor of Business Administration (Accounting) University of Missouri-Kansas City (1978) Certified Public Accountant Examination (1979)

#### **GENERAL**

Mr. Brosch serves as the director of regulatory projects for the firm and is responsible for the planning, supervision and conduct of firm engagements. His academic background is in business administration and accounting and he holds CPA certificates in Kansas and Missouri.

## **EXPERIENCE**

Mr. Brosch has supervised and conducted the preparation of rate case exhibits and testimony in support of revenue requirements of electric, gas, telephone, water, and sewer utilities in response to tariff change proposals as a consultant and while employed by the Missouri Commission Staff. Responsible for virtually all facets of revenue requirement determination cost of service allocations and tariff implementation in addition to involvement in numerous special project investigations.

Industry restructuring analysis for gas utility rate unbundling, deregulation, competitive bidding and strategic planning, with testimony on regulatory processes, asset identification and classification, revenue requirement and unbundled rate designs and class cost of service studies.

Responsible for analysis and presentation of income tax related issues within ratemaking proceedings involving interpretation of relevant IRS code provisions and regulatory restrictions.

Conducted extensive review of the economic impact upon regulated utility companies of various transactions involving affiliated companies. Reviewed the parent-subsidiary relationships of integrated utility holding companies to determine appropriate treatment of consolidated tax benefits and capital costs. Sponsored testimony on affiliated interests in numerous Bell and major independent telephone company rate proceedings.

Has substantial experience in the application of lead-lag study concepts and methodologies in determination of working capital investment to be included in rate base.

Alternative regulation analyses and consultation to clients in Arizona, California and Oklahoma, focused upon challenges introduced by cost-based regulation, incentive effects available through alternative regulation and balancing of risks, opportunities and benefits among stakeholders.

Mr. Brosch managed the detailed regulatory review of utility mergers and acquisitions, diversification studies and holding company formation issues in energy and telecommunications transactions in multiple states. Sponsored testimony regarding merger synergies, merger accounting and tax implications, regulatory planning and price path strategies. Traditional horizontal utility mergers as well as leveraged buyouts of utility properties by private equity investors were addressed in several states.

Analyzed the regulation of telephone company publishing affiliates, including the propriety of continued imputation of directory publishing profits and the valuation of publishing affiliates, including the identification and quantification of intangible assets and benefits of affiliation with the regulated business in Arizona, Indiana, Washington and Utah.

# **WORK HISTORY**

1985 - Present Principal - Utilitech, Inc. (Previously Dittmer, Brosch and Associates,

Inc.)

1983 - 1985: Project manager - Lubow McKay Stevens and Lewis.

Responsible for supervision and conduct of utility regulatory projects on

behalf of industry and regulatory agency clients.

1982 - 1983: Regulatory consultant - Troupe Kehoe Whiteaker and Kent.

Responsible for management of rate case activities involving analysis of utility operations and results, preparation of expert testimony and exhibits, and issue development including research and legal briefs. Also involved in numerous special projects including financial analysis and utility systems planning. Taught firm's professional education course on "utility income taxation - ratemaking and accounting considerations" in

1982.

1978 - 1982: Senior Regulatory Accountant - Missouri Public Service Commission.

Supervised and conducted rate case investigations of utilities subject to PSC jurisdiction in response to applications for tariff changes. Responsibilities included development of staff policy on ratemaking issues, planning and evaluating work of outside consultants, and the production of comprehensive testimony and exhibits in support of rate

case positions taken.

#### **OTHER QUALIFICATIONS**

Bachelor of Business Administration - Accounting, 1978 University of Missouri - Kansas City "with distinction"

Member American Institute of Certified Public Accountants

Missouri Society of Certified Public Accountants

Beta Alpha Psi, professional accounting scholastic fraternity

Kansas Society of Certified Public Accountants

Attended Iowa State Regulatory Conference 1981, 1985

Regulated Industries Symposium 1979, 1980 Michigan State Regulatory Conference 1981

United States Telephone Association Round Table 1984

NARUC/NASUCA Annual Meeting 1988, Speaker NARUC/NASUCA Annual Meeting 2000, Speaker

Instructor INFOCAST Ratemaking Courses

Arizona Staff Training Hawaii Staff Training