

**AVISTA CORP.**  
**RESPONSE TO REQUEST FOR INFORMATION**

JURISDICTION:	WASHINGTON	DATE PREPARED:	07/15/2015
CASE NO.:	UE-150204 & UG-150205	WITNESS:	Don Kopczynski/Tara Knox
REQUESTER:	ICNU	RESPONDER:	Larry La Bolle
TYPE:	Data Request	DEPT:	State & Federal Regulation
REQUEST NO.:	ICNU – 076 Supplemental	TELEPHONE:	(509) 495-4710
		EMAIL:	larry.labolle@avistacorp.com

**REQUEST:**

Please refer to Exhibit No.\_(DFK-5), page 23. Please provide Avista's proposed: a) digital meter installation schedule, according to rate schedule; and b) allocation of digital meter installation costs, per year, according to rate schedule.

**RESPONSE:**

The Company's preliminary estimate of the expected capital costs associated with the Washington advanced metering project, by year, is provided in Exhibit No.\_(DFK-1T), Illustration No. 5, page 14. The costs for the metering project will be allocated to each rate schedule based on the metering that is ultimately installed for customers served under that rate schedule. The Company anticipates at this time that the costs for the metering project will be principally applied to rate schedules other than schedule 025. This is the case because we expect that many of the industrial customers we serve will continue to be metered under the Company's existing MV-90 program. The basis for the allocation of metering costs among rate schedules is provided in Exhibit No.\_(TLK-2), page 5, lines 6-8, and in the related work papers TLK-E-135-137.

**SUPPLEMENTAL RESPONSE:**

In the Company's previous response, we referred to the initial preliminary capital estimate developed and approved for the advanced metering project in late 2014, as presented in Exhibits No.\_(DFK-1T and DFK-5). Avista has noted that its initial preliminary estimate would be revised through the course of implementation as new information is developed in support of the project, most notably, when we have firm costs from vendors for various solutions. Though the Company has no firm pricing at this point, and will not have firm prices for most of the required solutions until the end of 2015, and into early 2016, we have made revisions to the initial preliminary capital and O&M estimates based on the best information available to the Company at this time.

**Capital Revisions**

The table, below, presents the initial preliminary project capital cost categories, as described in Exhibit No.\_(DFK-5), pages 20-23. The costs in the table show the initial preliminary budget as presented in Exhibit No.\_(DFK-5), and the costs reflecting the most-recent revisions, referenced above.

Description	July 2015 Revision	Initial Budget
Electric Meters	\$ 35,829,062.40	\$ 33,830,016.00
Electric Meter Labor - in house	\$ 9,054,202.59	\$ 3,389,938.72
Electric Meter Labor - contract	\$ 7,464,774.25	\$ 6,815,950.03
Gas Modules	\$ 8,942,246.42	\$ 8,443,322.80
Gas Module Labor - contract	\$ 5,555,646.75	\$ 4,261,977.50
Head End Hardware	\$ 4,922,650.48	\$ 4,922,650.48
Head End Software	\$ 5,140,000.00	\$ 859,650.00
Head End Labor - Internal	\$ 21,592,959.72	\$ 9,075,925.85
Network Communications - Hardware	\$ 30,105,294.83	\$ 26,152,769.50
Network Communications - Software	\$ 3,522,185.00	\$ 3,015,100.00
Network Communications - Labor	\$ 19,938,151.52	\$ 29,268,731.80
Customer Communications	\$ 4,500,000.00	\$ 5,500,000.00
AFUDC	\$ 7,361,195.68	\$ 6,591,694.62
Additional Project Costs (Spread Across All Units)	\$ 1,624,231.37	
<b>Totals</b>	<b>\$ 165,552,601.00</b>	<b>\$ 142,127,727.31</b>

An additional change to the revised estimated capital costs, which is embedded in the revised cost categories shown above, and in the project total of \$165.6 million, is an increase in the financial contingency for the project, in the amount of \$5.8 million. A brief explanation of the reasons for the changes in each capital cost category, is provided below.

Electric Meters – Increase in the equipment loading charges applied to the meters.

Electric Meter Labor / Avista – Upward revision of the estimate of the internal labor resources required to install the advanced meters.

Electric Meter Labor / Contract – Increase in the initial estimate of the contract labor resources required for meter installation.

Gas Modules – Increase in the equipment costs associated with the natural gas modules.

Gas Module Labor / Contract – Increase in the initial estimate of the contract labor resources required to install the natural gas modules.

Head-End Software – Increase in the initial estimate for the meter data management system based on more refined technical specifications, and recent discussions with potential vendors.

Head-End Labor / Avista – Increase in the initial estimate of labor resources, and a transfer of labor from other areas, needed to install and integrate the meter data management system.

Network Communication Hardware – Increase in the initial estimate of the contract labor resources required for network installation.

Network Communication Software – Increase in the initial estimate of the network software costs.

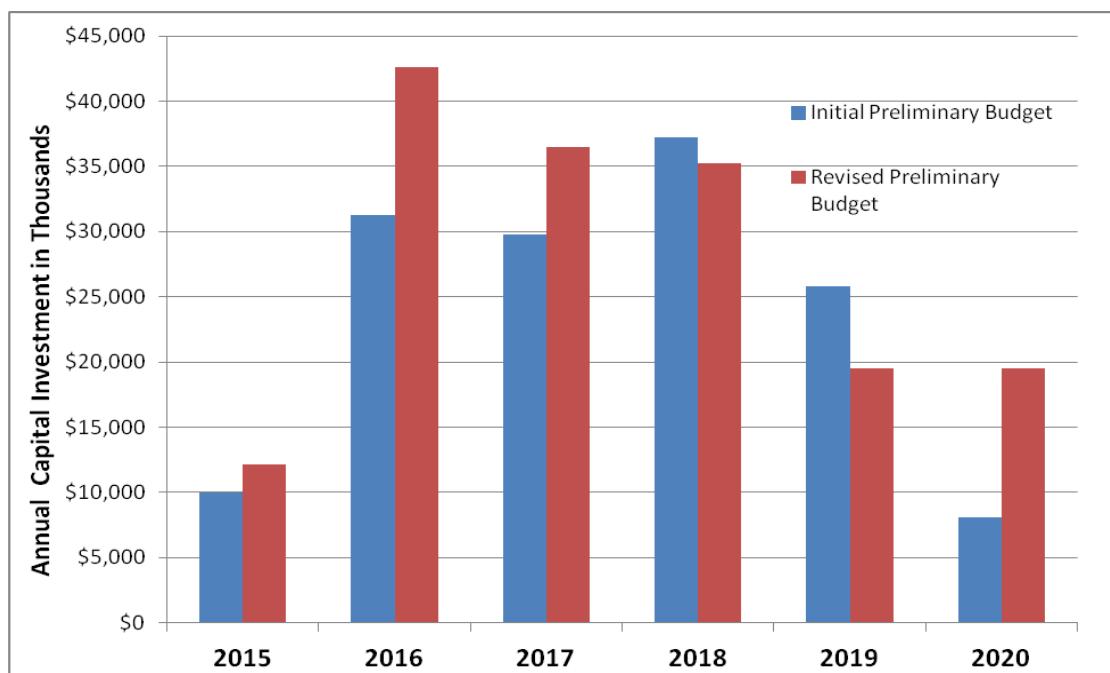
Network Communication Labor – Reduction, representing a shift in the initial estimate of labor resources to other elements of the project, such as Head-End Labor, above.

Customer Communications – Reduction in the initial estimate of the costs for customer communications required to support the project.

AFUDC – Increase reflecting the greater capital costs associated with the project.

Additional Project Costs – Recognition of additional costs associated with implementation of the advanced metering system.

In addition to changes in project costs by category, Avista also revised the initial preliminary forecast of annual capital spending during each year of implementation. The illustration, below, shows the initial forecast of annual capital expenditures for the Washington advanced metering project, as provided in Exhibit\_No. (DFK-1T), page 14, and the most-recent revisions of the forecast, as described above.



To determine the overall cost impact associated with these capital additions, Avista revised its initial project financial model, provided in the workpapers of Company witness Mr. Kopczynski, under the tab labeled “AMI Financials.” The revised model is provided as ICNU\_DR\_076 Supplemental Attachment A. As shown in the model in column “T,” lines 28 through 48, the overall cost impact related to the increase in estimated capital costs, measured as the change in the net present value of the overall project revenue requirement, is \$24.9 million, or approximately 10.9 percent.

## Operations & Maintenance Costs

The Company’s initial preliminary estimate of the annual O&M costs required to support the fully-deployed project was \$5,191,063, which was escalated at two percent annually over the life of the project. Avista has made two revisions to this initial preliminary forecast. The estimate of the required O&M costs has been increased from \$5.19 million, above, to \$5,400,023, which is also subject to the two percent annual adjustment. The second adjustment involves “phasing in” the full O&M costs over the period of the deployment of the advanced metering system. In its initial financial model, noted above, the Company inadvertently applied the O&M costs, associated with the fully deployed advanced metering system, to each year of the implementation of the project, resulting in an overestimate of the lifecycle operating costs for the system. The net effect of these two O&M adjustments is a \$20.8 million reduction (or approximately 9.1 percent) in the overall net present value of the revenue requirement associated with the advanced metering system. These two changes to the Company’s initial financial model are shown in ICNU\_DR\_076 Supplemental Attachment B, in the “AMI Financials” tab, under column “N,” lines 28 through 48.

## **Net Effect of Capital and O&M Revisions**

The overall cost impact of these revisions in estimated capital and O&M costs, as described above, is an increase of \$4.1 million in the overall net present value of the revenue requirement for the project, or 1.8 percent. Revisions to the Company's initial financial model, reflecting the changes described above in the estimated capital and O&M costs, are provided in ICNU\_DR\_076 Supplemental Attachment C, under the "AMI Financials" tab. The Company is also continuing to refine its preliminary estimate of offsetting quantifiable benefits. It is anticipated that those estimated benefits will increase.

In addition to the advanced metering project costs noted above, Avista is also in the process of developing a business case for a network communications system that would support a variety of utility functions. Some of these functions include distribution grid modernization and operation, SCADA telemetry to all substations, physical and infrastructure security, field mobility workforce solutions, replace leased fiber and telecommunications facilities, and support of advanced metering in Washington, and subsequently in Idaho. The Company believes the value associated with this network communications system will support its development, likely irrespective of the benefits provided to advanced metering. However, because the network communications project will have an association with the advanced metering system now being deployed by the Company, we will evaluate the costs and benefits of each project in parallel to ensure the costs and benefits of the communications network are properly allocated. Avista is presently engaged in the process of identifying use cases to be evaluated as part of the communications network project, and subsequently, will be preparing a Capital Project Business Case for the program.

Financial Statement Summary									
Income Statement		Balance Sheet		Cash Flow Statement					
Line Item	Description	Current Year	Previous Year	Operating Cash Flow	Capital Expenditure	Net Working Capital Change	Dividends Paid	Interest Paid	Net Income
State Income Tax Rate .....	0.00%	0.00%	0.00%	(\$1,200)	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200
Federal Income Tax Rate .....	35.00%	35.00%	35.00%	\$42,000	\$42,000	\$42,000	\$42,000	\$42,000	\$42,000
Discount Factor .....	0.9389	0.9389	0.9389	\$37,800	\$37,800	\$37,800	\$37,800	\$37,800	\$37,800
Capital Class.....	55.223	55.223	55.223	\$34,200	\$34,200	\$34,200	\$34,200	\$34,200	\$34,200
Book Life (Years) .....	15	15	15	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
Property Tax Rate .....	1.50%	1.50%	1.50%	\$450	\$450	\$450	\$450	\$450	\$450
Q&M Escalation Factor .....	1.00	1.00	1.00	\$450	\$450	\$450	\$450	\$450	\$450
Total => Period	0.0142	0.0142	0.0142	\$450	\$450	\$450	\$450	\$450	\$450
Capital Additions									
Tax Basis	Book Basis	Rate	Accum.	Book Dep.	Rate	Book Dep.	Property	Misc.	Gross Revenue
(a)	(b)	(d)	(e)	(f)	(g)	(h)	Taxes (i)	Revenue Items (p)	Uncollectables
Total =>	165,552,601	165,552,601	180,420,601	180,420,601	180,420,601	180,420,601	180,420,601	16,527,365	5,100%
1	12,157,944	12,157,944	12,157,944	1,892,065	1,736,884	1,892,065	11,239,068	1,707,272	5,100%
2	42,633,364	42,633,364	54,953,338	5,610,507	9,068,083	3,715,442	47,362,740	5,159,792	5,100%
3	36,500,857	36,500,857	81,863,597	11,966,756	17,728,261	3,565,249	3,999,088	76,685,929	6,358,249
4	35,256,666	35,256,666	10,765,227	22,852,860	8,748,177	4,971,087	59,045,412	8,748,177	10,905,319
5	19,497,938	19,497,938	114,543,338	21,288,172	8,727,340	4,972,529	10,573,340	10,874,961	3,238,131
6	19,505,532	19,505,532	118,301,213	43,161,728	23,380,013	11,872,456	102,889,595	11,873,456	11,873,456
7	0	0	10,869,462	55,985,368	20,450,863	2,876,628	12,523,640	12,523,640	12,523,640
8	0	0	8,753,974	80,732,648	16,600,149	4,621,778	16,523,640	16,523,640	16,523,640
9	0	0	6,109,726	93,545,288	21,523,640	4,056,047	21,523,640	21,523,640	21,523,640
10	0	0	4,979,744	10,429,338	11,036,840	41,069,942	11,036,840	11,036,840	11,036,840
11	0	0	4,016,942	11,529,968	2,610,728	3,098,038	12,949,261	3,098,038	12,949,261
12	0	0	3,989,216	11,036,840	870,142	11,036,840	870,142	11,036,840	870,142
13	0	0	2,610,728	13,703,648	0	11,036,840	11,036,840	11,036,840	11,036,840
14	0	0	2,610,728	13,703,648	0	11,036,840	11,036,840	11,036,840	11,036,840
15	0	0	18,295,819	148,940,498	0	11,232,477	11,232,477	11,232,477	11,232,477
16	0	0	11,122,873	15,970,064	0	10,631,575	13,721,051	7,667,611	4,212,349
17	0	0	4,212,349	16,787,262	0	8,803,198	10,818,389	8,803,198	8,803,198
18	0	0	(1,511,030)	17,044,653	6,167,391	(2,158,587)	(1,519,834)	6,167,391	(1,519,834)
19	0	0	(5,151,834)	17,820,117	7,973,464	(1,321,412)	(7,973,885)	7,973,464	(7,973,885)
20	0	0	(9,727,885)	1,950,300	(682,605)	(1,949,580)	(6,607,733)	(260,814)	(260,814)
21	0	0	(9,241,580)	180,420,601	650,184	(227,565)	650,184	(9,452,890)	(266,423)
22	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
23	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
24	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
25	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
26	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
27	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
28	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
29	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
30	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
31	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
32	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
33	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
34	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
35	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
36	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
37	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
38	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
39	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
40	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
41	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
42	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
43	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
44	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
45	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
46	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
47	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
48	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
49	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
50	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
51	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
52	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
53	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
54	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
55	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
56	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
57	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
58	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
59	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
60	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
61	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
62	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
63	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
64	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
65	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
66	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
67	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
68	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
69	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
70	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
71	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
72	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
73	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
74	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
75	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
76	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
77	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
78	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
79	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
80	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
81	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
82	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
83	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
84	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
85	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
86	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
87	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
88	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
89	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
90	0	0	(9,664,200)	180,420,601	0	(9,664,200)	(9,664,200)	(9,664,200)	(9,664,200)
91									



Class =>	Rate	Capital	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
0.44286	0.44286	1	1,736,884	2	42,633,364	3	36,009,857	4	35,256,966	5	19,497,938	6	19,505,532	7	0	0	0	0	0	0	0	0
0.2490	0.2490	2	2,977,480	3	2,126,789	4	10,440,911	5	5,214,512	6	8,939,060	7	5,036,810	8	8,634,431	9	2,785,475	10	4,775,045	11	2,786,560	
0.12493	0.12493	3	1,519,135	4	1,085,097	5	5,327,039	6	6,385,095	7	6,167,501	8	4,560,782	9	3,257,701	10	4,405,358	11	3,410,774	12	4,776,095	
0.08295	0.08295	5	1,085,097	6	1,085,097	7	3,805,028	8	3,805,028	9	3,257,701	10	3,410,774	11	2,436,467	12	3,412,103	13	0	0	0	
0.08025	0.08025	6	1,085,097	7	1,085,097	8	542,366	9	3,805,028	10	3,257,701	11	3,410,774	12	2,437,716	13	0	0	0	0	0	
0.04461	0.04461	8	1,085,097	9	0	1,901,874	10	0	1,628,303	11	0	1,572,813	12	0	0	0	0	0	0	0	0	
0.00000	0.00000	10	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	11	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	12	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	13	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	14	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	15	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	16	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	17	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	18	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	19	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	20	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	21	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	22	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	23	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	24	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	25	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	26	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	27	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	28	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	29	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	30	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	31	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	32	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	33	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	34	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	35	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	36	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	37	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	38	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	39	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	40	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	41	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
0.00000	0.00000	42	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
		1	12,157,944	2	42,633,364	3	36,009,857	4	35,256,966	5	19,497,938	6	19,505,532	7	0	0	0	0	0	0	0	

## BOOK DEPRECIATION ON TAX BASIS

Class =>	Rate	Capital	12,157,944	42,633,364	36,009,857	5	4	3	2	1	3	1	0.03333
		405,265				19,497,938	35,256,966	19,505,532	0	0	0	0	0.06667
		2	810,530	1,421,112	1,216,695	1,175,232	649,931	650,184	0	0	0	0	0.06667
		3	810,530	2,842,224	2,433,390	2,350,464	1,299,863	1,299,863	0	0	0	0	0.06667
		4	810,530	2,842,224	2,433,390	2,350,464	1,299,863	1,299,863	0	0	0	0	0.06667
		5	810,530	2,842,224	2,433,390	2,350,464	1,299,863	1,299,863	0	0	0	0	0.06667
		6	810,530	2,842,224	2,433,390	2,350,464	1,299,863	1,299,863	0	0	0	0	0.06667
		7	810,530	2,842,224	2,433,390	2,350,464	1,299,863	1,299,863	0	0	0	0	0.06667
		8	810,530	2,842,224	2,433,390	2,350,464	1,299,863	1,299,863	0	0	0	0	0.06667
		9	810,530	2,842,224	2,433,390	2,350,464	1,299,863	1,299,863	0	0	0	0	0.06667
		10	810,530	2,842,224	2,433,390	2,350,464	1,299,863	1,299,863	0	0	0	0	0.06667
		11	810,530	2,842,224	2,433,390	2,350,464	1,299,863	1,299,863	0	0	0	0	0.06667
		12	810,530	2,842,224	2,433,390	2,350,464	1,299,863	1,299,863	0	0	0	0	0.06667
		13	810,530	2,842,224	2,433,390	2,350,464	1,299,863	1,299,863	0	0	0	0	0.06667
		14	810,530	2,842,224	2,433,390	2,350,464	1,299,863	1,299,863	0	0	0	0	0.06667
		15	810,530	2,842,224	2,433,390	2,350,464	1,299,863	1,299,863	0	0	0	0	0.06667
		16	405,265	2,842,224	2,433,390	2,350,464	1,299,863	1,299,863	0	0	0	0	0.03333
		17	0	1,421,112	2,433,390	2,350,464	1,299,863	1,299,863	0	0	0	0	0.06667
		18	0	0	1,216,695	0	0	0	0	0	0	0	0.06667
		19	0	0	0	0	0	0	0	0	0	0	0.06667
		20	0	0	0	0	0	0	0	0	0	0	0.06667
		21	0	0	0	0	0	0	0	0	0	0	0.06667
		22	0	0	0	0	0	0	0	0	0	0	0.06667
		23	0	0	0	0	0	0	0	0	0	0	0.06667
		24	0	0	0	0	0	0	0	0	0	0	0.06667
		25	0	0	0	0	0	0	0	0	0	0	0.06667
		26	0	0	0	0	0	0	0	0	0	0	0.06667
		27	0	0	0	0	0	0	0	0	0	0	0.06667
		28	0	0	0	0	0	0	0	0	0	0	0.06667
		29	0	0	0	0	0	0	0	0	0	0	0.06667
		30	0	0	0	0	0	0	0	0	0	0	0.06667
		31	0	0	0	0	0	0	0	0	0	0	0.06667
		32	0	0	0	0	0	0	0	0	0	0	0.06667
		33	0	0	0	0	0	0	0	0	0	0	0.06667
		34	0	0	0	0	0	0	0	0	0	0	0.06667
		35	0	0	0	0	0	0	0	0	0	0	0.06667
		36	0	0	0	0	0	0	0	0	0	0	0.06667
		37	0	0	0	0	0	0	0	0	0	0	0.06667
		38	0	0	0	0	0	0	0	0	0	0	0.06667
		39	0	0	0	0	0	0	0	0	0	0	0.06667
		40	0	0	0	0	0	0	0	0	0	0	0.06667
		41	0	0	0	0	0	0	0	0	0	0	0.06667
		42	0	0	0	0	0	0	0	0	0	0	0.06667
		43	0	0	0	0	0	0	0	0	0	0	0.06667
		44	0	0	0	0	0	0	0	0	0	0	0.06667
		45	0	0	0	0	0	0	0	0	0	0	0.06667
		46	0	0	0	0	0	0	0	0	0	0	0.06667
		47	0	0	0	0	0	0	0	0	0	0	0.06667
		48	0	0	0	0	0	0	0	0	0	0	0.06667
		49	0	0	0	0	0	0	0	0	0	0	0.06667
		50	0	0	0	0	0	0	0	0	0	0	0.06667
		51	0	0	0	0	0	0	0	0	0	0	0.06667
		52	0	0	0	0	0	0	0	0	0	0	0.06667
		53	0	0	0	0	0	0	0	0	0	0	0.06667
		54	0	0	0	0	0	0	0	0	0	0	0.06667
		55	0	0	0	0	0	0	0	0	0	0	0.06667
		56	0	0	0	0	0	0	0	0	0	0	0.06667
		57	0	0	0	0	0	0	0	0	0	0	0.06667
		58	0	0	0	0	0	0	0	0	0	0	0.06667
		59	0	0	0	0	0	0	0	0	0	0	0.06667
		60	0	0	0	0	0	0	0	0	0	0	0.06667
		61	0	0	0	0	0	0	0	0	0	0	0.06667
		62	0	0	0	0	0	0	0	0	0	0	0.06667
		63	0	0	0	0	0	0	0	0	0	0	0.06667
		64	0	0	0	0	0	0	0	0	0	0	0.06667
		65	0	0	0	0	0	0	0	0	0	0	0.06667
		66	0	0	0	0	0	0	0	0	0	0	0.06667
		67	0	0	0	0	0	0	0	0	0	0	0.06667
		68	0	0	0	0	0	0	0	0	0	0	0.06667
		69	0	0	0	0	0	0	0	0	0	0	0.06667
		70	0	0	0	0	0	0	0	0	0	0	0.06667
		71	0	0	0	0	0	0	0	0	0	0	0.06667

Software for Building service maintenance

Knowledge Response Center Solution - Facilities

BOOK DEPRECIATION ON BOOK BASIS

Exhibit No. BRA-3  
Page 10 of 28

Software for Building service maintenance

Knowledge Response Center Solution - Facilities

(w) (x) (y) (z) (aa) (ab) (ac) (ad) (ae) (af) (ag) (ah)

YR	NEW CUST	CUML CUST	RES LOAD @ 12,000 KWH EA	COMM CUST	TOTAL LOAD	REVENUE	ESTIMATED MARGIN	ANNUAL (SHORTFALL) EXCESS	CUMULATIVE (SHORTFALL) EXCESS	Inter. Revenue Requirement	
										per contribution to fixed costs	
										Interest.....	Term.....
1	0	0	0	0	0	0	0	0	0	17,347,788	6.58%
2	0	0	0	0	0	0	0	0	0	15,797,729	5.0
3	0	0	0	0	0	0	0	0	0	14,245,082	-1,882,856
4	0	0	0	0	0	0	0	0	0	12,795,359	-52,957,14
5	0	0	0	0	0	0	0	0	0	11,343,655	-10,932,386
6	0	0	0	0	0	0	0	0	0	10,932,386	(10,932,386)
7	0	0	0	0	0	0	0	0	0	10,546,291	(10,546,291)
8	0	0	0	0	0	0	0	0	0	10,156,792	(8,188,792)
9	0	0	0	0	0	0	0	0	0	9,765,445	(8,188,792)
10	0	0	0	0	0	0	0	0	0	9,375,054	(8,188,792)
11	0	0	0	0	0	0	0	0	0	8,985,024	(8,188,792)
12	0	0	0	0	0	0	0	0	0	8,605,399	(8,188,792)
13	0	0	0	0	0	0	0	0	0	8,225,768	(8,188,792)
14	0	0	0	0	0	0	0	0	0	7,846,145	(8,188,792)
15	0	0	0	0	0	0	0	0	0	7,467,522	(8,188,792)
16	0	0	0	0	0	0	0	0	0	7,088,899	(8,188,792)
17	0	0	0	0	0	0	0	0	0	6,710,267	(8,188,792)
18	0	0	0	0	0	0	0	0	0	6,331,640	(8,188,792)
19	0	0	0	0	0	0	0	0	0	5,953,024	(8,188,792)
20	0	0	0	0	0	0	0	0	0	5,574,399	(8,188,792)
21	0	0	0	0	0	0	0	0	0	5,195,774	(8,188,792)
22	0	0	0	0	0	0	0	0	0	4,817,150	(8,188,792)
23	0	0	0	0	0	0	0	0	0	4,438,526	(8,188,792)
24	0	0	0	0	0	0	0	0	0	4,059,891	(8,188,792)
25	0	0	0	0	0	0	0	0	0	3,681,265	(8,188,792)
26	0	0	0	0	0	0	0	0	0	3,302,640	(8,188,792)
27	0	0	0	0	0	0	0	0	0	2,924,015	(8,188,792)
28	0	0	0	0	0	0	0	0	0	2,545,390	(8,188,792)
29	0	0	0	0	0	0	0	0	0	2,166,765	(8,188,792)
30	0	0	0	0	0	0	0	0	0	1,788,140	(8,188,792)
31	0	0	0	0	0	0	0	0	0	1,409,515	(8,188,792)
32	0	0	0	0	0	0	0	0	0	1,030,890	(8,188,792)
33	0	0	0	0	0	0	0	0	0	652,265	(8,188,792)
34	0	0	0	0	0	0	0	0	0	273,640	(8,188,792)
35	0	0	0	0	0	0	0	0	0	19,277,017	(8,188,792)
36	0	0	0	0	0	0	0	0	0	16,151,556	(8,188,792)
37	0	0	0	0	0	0	0	0	0	12,026,472	(8,188,792)
38	0	0	0	0	0	0	0	0	0	8,904,087	(8,188,792)
39	0	0	0	0	0	0	0	0	0	5,764,397	(8,188,792)
40	0	0	0	0	0	0	0	0	0	2,618,736	(8,188,792)
41	0	0	0	0	0	0	0	0	0	1,153,338	(8,188,792)
42	0	0	0	0	0	0	0	0	0	724,089	(8,188,792)
43	0	0	0	0	0	0	0	0	0	356,564	(8,188,792)
44	0	0	0	0	0	0	0	0	0	188,280	(8,188,792)
45	0	0	0	0	0	0	0	0	0	45,520	(8,188,792)
46	0	0	0	0	0	0	0	0	0	-445,520	(8,188,792)
47	0	0	0	0	0	0	0	0	0	-445,520	(8,188,792)
48	0	0	0	0	0	0	0	0	0	-445,520	(8,188,792)
49	0	0	0	0	0	0	0	0	0	-445,520	(8,188,792)
50	0	0	0	0	0	0	0	0	0	-445,520	(8,188,792)

Software for Building service maintenance

Knowledge Response Center Solution - Facilities

UE-150204 UG-150205 Exhibit No. BRA-3 SUPP ENU DR 76 Attach A xtex  
TAB: AMT F:ancis b



Dan Burgess

Knowledge Response Center Solution - Facilities

Software for Building  
service maintenance

Value of old Meters	Depr Rate	Depr Exp	Amort Rate	Amort Exp	DFIT Accrual Reduction
\$ 21,000,000	2.92%	\$ 613,200.00	10%	\$ 2,100,000	\$ 520,380.00

**\$ 1,486,800**

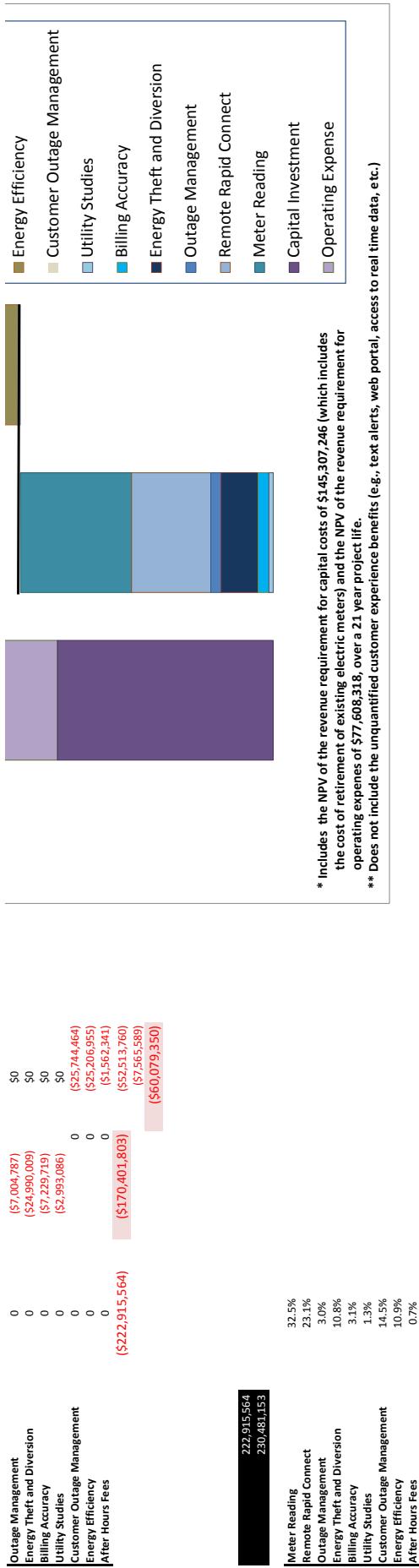
Additional Book Depreciation  
For ten years 2016-2025

\*manually add into the financial model

Benefit Summary		1st year %	Percent of Total	CAGR:	Weighted CAGR	Total AMI Benefit (for project comparison only)	One time	Permanent Reduction of Annual Cost	Re-deployment of Annual Cost	Avoided Annual Cost	Revenue Shift
Meters	Meter Reading Obtain Special Read Replace Interval Meters	0.5		43%	1.4% 1% 1.4% 1%	\$4,842,671 \$204,017 \$128,500	\$0 \$0 \$130,000	\$1,391,190 \$0 \$0	\$4,451,481 \$148,794 \$0	\$0 \$0 \$0	
Contact Center	Bill Inquiry Estimated Bills Outage Calls			1% 2% 1%	1.4% 1.4% 1.4%	\$99,756 \$266,658 \$69,498	\$0 \$0 \$0	\$99,756 \$266,658 \$69,498	\$0 \$0 \$0	\$0 \$0 \$0	
Billing	Bill Analysis Refills			1% 0.4%	1.4% 1.4%	\$71,338 \$43,692	\$0 \$0	\$71,338 \$43,692	\$0 \$0	\$0 \$0	
Collections	Write-Off Reductions OSM Back-Off Expenses	1			0	\$453,454 0	\$252,757	\$327,075			
Outage Management	False Positives (NOP) Restoration			3% 0%	1.0% 0.00%	\$396,967	\$0	\$396,967	\$0	\$0	
Meter Shop	Meter Testing Meter Repair			0% 0%	1.4% 1.4%	\$54,150	\$0	\$54,150	\$0	\$0	
Field Services	Service Remote Switching Problem Customers	0.5		27% 0.2%	5.0% 0.00%	\$3,055,274 \$25,896	\$238,612 \$0	\$1,051,689 \$25,896	\$1,764,973 \$0	\$0 \$0	
Revenue Protection	Theft and Diversion Slow Run or Failed Meters Unbilled Usage Stopped Meters			9% 1% 2% 2%	3.0% 0.04% 1.4% 1.4%	\$1,053,322 \$169,817 \$235,081 \$205,924	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$1,053,322 \$169,817 \$235,081		
Engineering	Distribution Optimization CVR			0% 0%	3.0% 3.0%	0.00% 0.00%	\$0 \$0	\$0 \$0	\$994,627	\$0	
Customer											
Rates Department	Modelling Rates			0%	3.0%	0.00%	\$16,657	\$0	\$16,657	\$0	
Total				100%	2.37%	\$11,402,681	\$13,640	\$1,882,559	\$6,222,918	\$2,904,767	\$1,458,220

### Preliminary Estimate of Lifetime Net Benefits of Washington AMI





Benefit Summary		Percent of Total	CAGR	Weighted CAGR	Total AMI Benefit (for project comparison only)	One time	Permanent Reduction of Annual Cost	Re-deployment of Annual Cost	Avoided Annual Cost	Revenue Shift
<b>Meter Reading</b>										
- Meter Reading		31%	1.4%	0.44%	\$4,842,671	\$0	\$1,391,190	\$3,451,481	\$0	\$0
- Special Read		1%	1.4%	0.02%	\$204,017	\$0	\$0	\$148,794	\$0	\$0
<b>Remote Rapid Connect</b>										
- Account Open, Close, Transfer		11.2%	1.4%	0.16%	\$1,728,042	\$0	\$0	\$1,728,042	\$0	\$0
- Credit Reconnects		7.7%	1.4%	0.11%	\$1,193,060	\$238,612	\$954,448	\$0	\$0	\$0
- Credit Collections		2.9%	1.4%	0.04%	\$453,54	\$251,757	\$327,075	\$0	\$0	\$0
- After Hour Fees		0.7%	1.4%	0.01%	\$104,040	\$0	\$0	\$0	\$0	\$0
- Special Cases		0.2%	1.4%	0.00%	\$28,896	\$0	\$25,896	\$0	\$0	\$0
- Reduced Customer Call Time		0.7%	1.4%	0.01%	\$107,242	\$0	\$0	\$107,242	\$0	\$0
- Reduced Lost Revenue		0.2%	1.4%	0.00%	\$36,931	\$0	\$0	\$36,931	\$0	\$0
<b>Outage Management</b>										
- Customer Savings		1.4%	1.4%	0.20%	\$2,218,195	\$0	\$396,967	\$0	\$0	\$0
- Customer Side of Meter		3%	1.0%	0.03%	\$396,967	<b>(\$32,360)</b>	\$0	\$0	\$0	\$0
- Reduced Customer Calls		0%	1.4%	0.01%	\$65,498	\$0	\$69,498	\$0	\$0	\$0
<b>Energy Efficiency</b>										
- Conservation Voltage Reduction		8%	1.4%	0.11%	\$1,186,709	\$0	\$0	\$0	\$0	\$0
- Customer Installed Measures		3%	1.4%	0.04%	\$491,882	\$0	\$0	\$0	\$0	\$0
<b>Energy Theft and Diversion</b>										
- Theft and Diversion		7%	3.0%	0.21%	\$1,053,322	\$0	\$0	\$1,053,322	\$0	\$0
- Unbilled Usage		2%	1.4%	0.03%	\$235,081	\$0	\$0	\$0	\$0	\$0
- Slow Run or Failed Meters		1%	3.0%	0.03%	\$169,817	\$0	\$0	\$0	\$0	\$0
- Stopped Meters		1%	1.4%	0.02%	\$205,924	\$0	\$0	\$0	\$0	\$0
<b>Billing Accuracy</b>										

Estimated Bills	2%	1.4%	0.02%	\$266,658	\$0
Bill Inquiries	1%	1.4%	0.01%	\$99,756	\$0
Billing Analysis	0%	1.4%	0.01%	\$71,338	\$0
Rebilling	0.3%	1.4%	0.00%	\$43,692	\$0
<b>Utility Studies</b>					
Retail Load Studies	1%	3.0%	0.03%	\$145,167	\$130,000
Meter Sampling	0%	1.4%	0.00%	\$54,150	\$0
Engineering Studies					
	100%	1.53%		\$15,403,507	\$13,640
				\$1,882,559	\$6,222,918
					\$1,764,973
					\$1,458,220

## Direct Customer Benefit Summary

	Annual Customer Cost Savings AMI
<b>Customer Experience</b>	\$0 \$0 \$0 \$0
Web Interface for Interval Data	\$0
Text Alerts based on personal energy budget	\$0
Better information during high bill inquiries	\$0
More timely energy usage information	\$0
<b>Energy Efficiency</b>	\$1,186,709 \$491,882
CVR Energy usage reduction	\$1,186,709
Energy Savings due to better understanding of energy usage	\$491,882
Demand Response (future)	\$0
<b>Privacy</b>	\$0
Fewer Avista employees on customer property	\$0
<b>Outage Restoration</b>	\$2,218,195
Improved Estimated Restoration Times during outages	\$2,218,195
Reduced Outage Hours due to OMT integration	\$2,218,195
<b>Disconnect/Reconnect</b>	\$104,040
Reduced Time for reconnect after payment	\$0
Reduced Reconnect Fee	\$104,040
<b>Billing Accuracy</b>	\$0 \$0
Elimination of estimated reads	\$0
faster open/close/transfer of service	\$0
disconnect while home is vacant (landlords)	\$0
<b>Billing Options</b>	\$0 \$0 \$0
Flexible Billing Schedules	\$0
Time of use rate discounts (Future, e.g. night for Electric Vehicles)	\$0
Pre-pay programs (future)	\$0
<b>Total</b>	<b>\$4,000,826</b>

Washington		Meter Distribution			Electric			Gas			Total Meters	
					Electric %	Electric kWh	Electric kWh %	Gas %	Gas therms	Gas therms %		
Residential		220,110	86.9%	2,524,439,400	56%	140,259	90.5%	107,183,063	60%	360,369		
Commercial/Industrial (Rate 025 not represented)		33,222	13.1%	1,983,744,827	44%	14,722	9.5%	72,202,475	40%	47,944		
Total		253,332	100.0%	4,508,184,227	100%	154,981	100.0%	179,385,338	100%	408,313		
Percent		62%			38%					100.0%		
Adjustable Assumptions		Customer Growth Rate			O&M Escalation							
LifeCycle Years		1.40%			3%							

Value of old Meters	Depr Rate	Depr Exp	Amort Rate	Amort Exp	DFIT Accrual Reduction
\$ 21,000,000	2.92%	\$ 613,200.00	10%	\$ 2,100,000	\$ 520,380.00

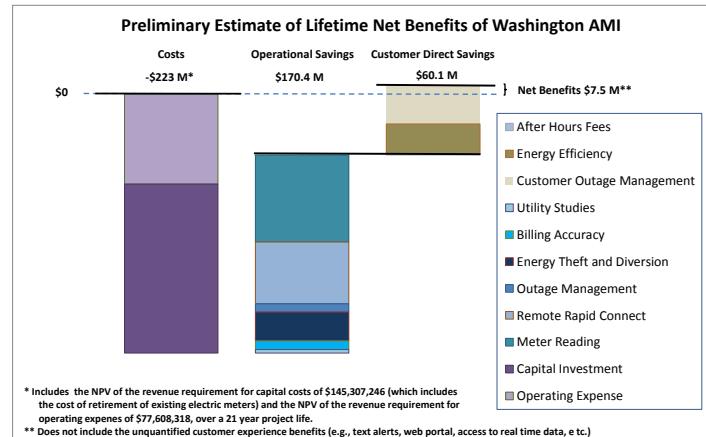
\$ 1,486,800

Additional Book Depreciation  
For ten years 2016-2025

\*manually add into the financial model

**Benefit Summary**

		1st year %	Percent of Total	CAGR	Weighted CAGR	Total AMI Benefit (for project comparison only)	One time	Permanent Reduction of Annual Cost	Re-deployment of Annual Cost	Avoided Annual Cost	Revenue Shift
Meters	Meter Reading Obtain Special Read Replace Interval Meters	0.5	43%	1.4%	0.60%	\$4,842,671	\$0	\$1,391,190	\$3,451,481	\$0	\$0
			1%	1.4%	0.02%	\$204,017	\$0	\$0	\$148,794	\$0	\$0
			1%	1.4%	0.02%	\$128,500	\$130,000	\$0	\$0	\$128,500	\$0
Contact Center	Bill Inquiry Estimated Bills Outage Calls		1%	1.4%	0.01%	\$99,756	(\$68,000)	\$0	\$99,756	\$0	\$0
			2%	1.4%	0.03%	\$266,658	\$0	\$0	\$266,658	\$0	\$0
			1%	1.4%	0.01%	\$69,498	\$0	\$0	\$69,498	\$0	\$0
Billing	Bill Analysis Rebills		1%	1.4%	0.01%	\$71,338	(\$16,000)	\$0	\$71,338	\$0	\$0
			0.4%	1.4%	0.01%	\$43,692	\$0	\$0	\$43,692	\$0	\$0
Collections	Write-Off Reductions DSM Back-Off Expenses	1				0	\$453,454	\$252,757	\$327,075		
						0					
Outage Management	False Positives (NOP) Restoration		3%	1.0%	0.03%	\$396,967	(\$32,360)	\$0	\$396,967	\$0	\$0
			0%	1.4%	0.00%						
Meter Shop	Meter Testing Meter Repair		0%	1.4%	0.01%	\$54,150	\$0	\$0	\$54,150	\$0	\$0
Field Services	Service Remote Switching Problem Customers	0.5	27%	5.0%	1.35%	\$3,065,274	\$25,896	\$238,612	\$1,061,689	\$1,764,973	\$0
			0.2%	0.0%	0.00%			\$0	\$25,896	\$0	\$0
Revenue Protection	Theft and Diversion Slow Run or Failed Meters Unbilled Usage Stopped Meters		9%	3.0%	0.28%	\$1,053,322				\$1,053,322	
			1%	3.0%	0.04%	\$169,817		\$0	\$0	\$169,817	
			2%	1.4%	0.03%	\$235,081		\$0	\$0	\$235,081	
			2%	1.4%	0.03%	\$205,924		\$0	\$205,924	\$0	
Engineering	Distribution Optimization CVR		0%	3.0%	0.00%	\$0	\$0	\$0	\$0	\$994,627	\$0
Customer			0%	3.0%	0.00%						
Rates Department	Modeling Rates		0%	3.0%	0.00%	\$16,667		\$0	\$0	\$16,667	\$0
<b>Total</b>			<b>100%</b>	<b>2.37%</b>		<b>\$11,402,681</b>	<b>\$13,640</b>	<b>\$1,882,559</b>	<b>\$6,222,918</b>	<b>\$2,904,767</b>	<b>\$1,458,228</b>



222,915,564  
230,481,153

**Benefit Summary**

	Percent of Total	CAGR	Weighted CAGR	Total AMI Benefit (for project comparison only)	One time	Permanent Reduction of Annual Cost	Re-deployment of Annual Cost	Avoided Annual Cost	Revenue Shift
<b>Meter Reading</b>									
Meter Reading	31%	1.4%	0.44%	\$4,842,671	\$0	\$1,391,190	\$3,451,481	\$0	\$0
Special Read	1%	1.4%	0.02%	\$204,017	\$0	\$0	\$148,794	\$0	\$0
<b>Remote Rapid Connect</b>									
Account Open, Close, Transfer	11.2%	1.4%	0.16%	\$1,728,042		\$0	\$0	\$1,728,042	\$0
Credit Reconects	7.7%	1.4%	0.11%	\$1,193,060		\$238,612	\$954,448	\$0	\$0
Credit Collections	2.9%	1.4%	0.04%	\$453,454		\$252,757	\$327,075	\$0	\$0
After Hour Fees	0.7%	1.4%	0.01%	\$104,040					
Special Cases	0.2%	1.4%	0.00%	\$25,896		\$0	\$25,896	\$0	\$0
Reduced Customer Call Time	0.7%	1.4%	0.01%	\$107,242		\$0	\$107,242	\$0	\$0
Reduced Lost Revenue	0.2%	1.4%	0.00%	\$36,931		\$0	\$0	\$36,931	\$0
<b>Outage Management</b>									
Customer Savings	14%	1.4%	0.20%	\$2,218,195					
Customer Side of Meter	3%	1.0%	0.03%	\$396,967	(\$32,360)	\$0	\$396,967	\$0	\$0
Reduced Customer Calls	0%	1.4%	0.01%	\$69,498		\$0	\$69,498	\$0	\$0
<b>Energy Efficiency</b>									
Conservation Voltage Reduction	8%	1.4%	0.11%	\$1,186,709					
Customer Installed Measures	3%	1.4%	0.04%	\$491,882					
<b>Energy Theft and Diversion</b>									
Theft and Diversion	7%	3.0%	0.21%	\$1,053,322				\$1,053,322	
Unbilled Usage	2%	1.4%	0.02%	\$235,081		\$0	\$0	\$235,081	
Slow Run or Failed Meters	1%	3.0%	0.03%	\$169,817		\$0	\$0	\$169,817	
Stopped Meters	1%	1.4%	0.02%	\$205,924		\$0	\$0	\$205,924	
<b>Billing Accuracy</b>									
Estimated Bills	2%	1.4%	0.02%	\$266,658	\$0	\$0	\$266,658	\$0	\$0
Bill Inquiries	1%	1.4%	0.01%	\$99,756	(\$68,000)	\$0	\$99,756	\$0	\$0
Billing Analysis	0%	1.4%	0.01%	\$71,338	(\$16,000)	\$0	\$71,338	\$0	\$0
Rebiling	0.3%	1.4%	0.00%	\$43,692	\$0	\$0	\$43,692	\$0	\$0
<b>Utility Studies</b>									
Retail Load Studies	1%	3.0%	0.03%	\$145,167	\$130,000				
Meter Sampling	0%	1.4%	0.00%	\$54,150		\$0	\$54,150	\$0	\$0
Engineering Studies									
<b>Total</b>	<b>100%</b>	<b>1.53%</b>		<b>\$15,403,507</b>	<b>\$13,640</b>	<b>\$1,882,559</b>	<b>\$6,222,918</b>	<b>\$1,764,973</b>	<b>\$1,458,220</b>

**Direct Customer Benefit Summary**

	<b>Annual Customer Cost Savings AMI</b>
<b>Customer Experience</b>	
Web Interface for Interval Data	\$0
Text Alerts based on personal energy budget	\$0
Better information during high bill inquiries	\$0
More timely energy usage information	\$0
<b>Energy Efficiency</b>	
CVR Energy usage reduction	\$1,186,709
Energy Savings due to better understanding of energy usage	\$491,882
Demand Response (future)	\$0
<b>Privacy</b>	
Fewer Avista employees on customer property	\$0
<b>Outage Restoration</b>	
Improved Estimated Restoration Times during outages	\$2,218,195
Reduced Outage Hours due to OMT integration	\$0
<b>Disconnect/Reconnect</b>	
Reduced Time for reconnect after payment	\$0
Reduced Reconnect Fee	\$104,040
<b>Billing Accuracy</b>	
Elimination of estimated reads	\$0
faster open/close/transfer of service	\$0
disconnect while home is vacant (landlords)	\$0
<b>Billing Options</b>	
Flexible Billing Schedules	\$0
Time of use rate discounts (Future, e.g. night for Electric Vehicles)	\$0
Pre-pay programs (future)	\$0
<b>Total</b>	<b>\$4,000,826</b>

**Washington**

Meter Distribution	Electric	Electric %	Electric kWh	Electric kWh %	Gas	Gas %	Gas therms	Gas therms %	Total Meters
Residential	220,110	86.9%	2,524,439,400	56%	140,259	90.5%	107,183,063	60%	360,369
Commercial/Industrial (Rate 025 not represented)	33,222	13.1%	1,983,744,827	44%	14,722	9.5%	72,202,475	40%	47,944
Total	253,332	100.0%	4,508,184,227	100%	154,981	100.0%	179,385,538	100%	408,313
Percent	62%			38%				0.6%	100.0%

Customer		
Adjustable Assumptions	Growth Rate	O&M Escalation
LifeCycle Years	1.40%	3%

Dan Burgess

Knowledge Response Center  
Solution - FacilitiesSoftware for Building  
service maintenance

Value of old Meters	Depr Rate	Depr Exp	Amort Rate	Amort Exp	DFIT Accrual Reduction
\$ 21,000,000	2.92%	\$ 613,200.00	10%	\$ 2,100,000	\$ 520,380.00

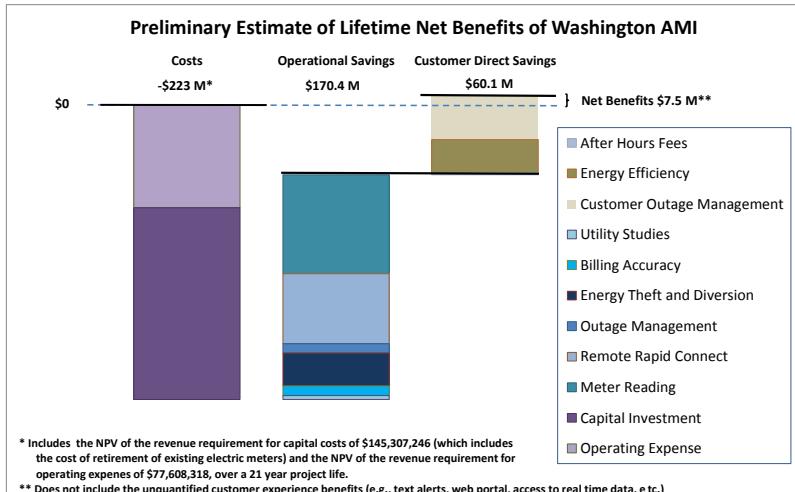
\$ 1,486,800
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Additional Book Depreciation  
For ten years 2016-2025

\*manually add into the financial model

## Benefit Summary

		1st year %	Percent of Total	CAGR	Weighted CAGR	Total AMI Benefit (for project comparison only)	One time	Permanent Reduction of Annual Cost	Re-deployment of Annual Cost	Avoided Annual Cost	Revenue Shift
Meters	Meter Reading Obtain Special Read Replace Interval Meters	0.5		43% 1.4% 1% 1.4% 1% 1.4%	0.60% 0.02% 0.02%	\$4,842,671 \$204,017 \$128,500	\$0 \$0 \$130,000	\$1,391,190 \$0 \$0	\$3,451,481 \$148,794 \$0	\$0 \$0 \$128,500	\$0 \$0 \$0
Contact Center	Bill Inquiry Estimated Bills Outage Calls			1% 1.4% 2% 1.4% 1% 1.4%	0.01% 0.03% 0.01%	\$99,756 \$266,658 \$69,498	(\$68,000) \$0 \$0	\$0 \$0 \$0	\$99,756 \$266,658 \$69,498	\$0 \$0 \$0	\$0 \$0 \$0
Billing	Bill Analysis Rebills			1% 0.4% 0.4% 1.4%	0.01% 0.01%	\$71,338 \$43,692	(\$16,000) \$0	\$0 \$0	\$71,338 \$43,692	\$0 \$0	\$0 \$0
Collections	Write-Off Reductions OSM Back-Off Expenses	1				0 \$453,454 0		\$252,757		\$327,075	
Outage Management	False Positives (NOP) Restoration			3% 0% 0% 0%	1.0% 0.03% 0.00%	\$396,967	(\$32,360) \$0	\$0	\$396,967	\$0	\$0
Meter Shop	Meter Testing Meter Repair			0% 0%	1.4% 0.00%	\$54,150	\$0	\$0	\$54,150	\$0	\$0
Field Services	Service Remote Switching Problem Customers	0.5		27% 0.2% 0.2% 0.0%	5.0% 0.00%	\$3,065,274 \$25,896		\$238,612 \$0	\$1,061,689 \$25,896	\$1,764,973 \$0	\$0 \$0
Revenue Protection	Theft and Diversion Slow Run or Failed Meters Unbilled Usage Stopped Meters			9% 1% 1% 3% 2% 1.4% 2% 1.4%	0.28% 0.04% 0.03% 0.03% 0.03%	\$1,053,322 \$169,817 \$235,081 \$205,924		\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0	\$1,053,322 \$169,817 \$235,081 \$0	
Engineering	Distribution Optimization			0% 0%	3.0% 0.00%	\$0	\$0	\$0	\$0	\$994,627	\$0
Customer	CVR			0% 0%	3.0% 0.00%	\$0	\$0	\$0	\$0	\$994,627	\$0
Rates Department	Modeling Rates			0% 0%	3.0% 0.00%	\$16,667		\$0	\$0	\$16,667	\$0
<b>Total</b>			<b>100%</b>	<b>2.37%</b>		<b>\$11,402,681</b>	<b>\$13,640</b>	<b>\$1,882,559</b>	<b>\$6,222,918</b>	<b>\$2,904,767</b>	<b>\$1,458,220</b>



222,915,564  
230,481,153

Meter Reading 32.5%  
Remote Rapid Connect 23.1%  
Outage Management 3.0%  
Energy Theft and Diversion 10.8%  
Billing Accuracy 3.1%  
Utility Studies 1.3%  
Customer Outage Management 14.5%  
Energy Efficiency 10.9%  
After Hours Fees 0.7%

## Benefit Summary

	Percent of Total	CAGR	Weighted CAGR	Total AMI Benefit (for project comparison only)	One time	Permanent Reduction of Annual Cost	Re-deployment of Annual Cost	Avoided Annual Cost	Revenue Shift
<b>Meter Reading</b>									
Meter Reading	31%	1.4%	0.44%	\$4,842,671	\$0	\$1,391,190	\$3,451,481	\$0	\$0
Special Read	1%	1.4%	0.02%	\$204,017	\$0	\$0	\$148,794	\$0	\$0
<b>Remote Rapid Connect</b>									
Account Open, Close, Transfer	11.2%	1.4%	0.16%	\$1,728,042		\$0	\$0	\$1,728,042	\$0
Credit Reconects	7.7%	1.4%	0.11%	\$1,193,060		\$238,612	\$954,448	\$0	\$0
Credit Collections	2.9%	1.4%	0.04%	\$453,454		\$252,757	\$327,075	\$0	\$0
After Hour Fees	0.7%	1.4%	0.01%	\$104,040					
Special Cases	0.2%	1.4%	0.00%	\$25,896		\$0	\$25,896	\$0	\$0
Reduced Customer Call Time	0.7%	1.4%	0.01%	\$107,242		\$0	\$107,242	\$0	\$0
Reduced Lost Revenue	0.2%	1.4%	0.00%	\$36,931		\$0	\$0	\$36,931	\$0
<b>Outage Management</b>									
Customer Savings	14%	1.4%	0.20%	\$2,218,195					
Customer Side of Meter	3%	1.0%	0.03%	\$396,967	(\$32,360)	\$0	\$396,967	\$0	\$0
Reduced Customer Calls	0%	1.4%	0.01%	\$69,498		\$0	\$69,498	\$0	\$0
<b>Energy Efficiency</b>									
Conservation Voltage Reduction	8%	1.4%	0.11%	\$1,186,709					
Customer Installed Measures	3%	1.4%	0.04%	\$491,882					

Customer Retained Measures			Value		Cost				
	%	Rate			\$1,053,322	\$0	\$0	\$0	\$1,053,322
<b>Energy Theft and Diversion</b>									
Theft and Diversion	7%	3.0%	0.21%		\$1,053,322	\$0	\$0	\$0	\$235,081
Unbilled Usage	2%	1.4%	0.02%		\$235,081	\$0	\$0	\$0	\$169,817
Slow Run or Failed Meters	1%	3.0%	0.03%		\$169,817	\$0	\$0	\$0	\$205,924
Stopped Meters	1%	1.4%	0.02%		\$205,924	\$0	\$205,924	\$0	\$0
<b>Billing Accuracy</b>									
Estimated Bills	2%	1.4%	0.02%		\$266,658	\$0	\$0	\$0	\$0
Bill Inquiries	1%	1.4%	0.01%		\$99,756	(\$68,000)	\$0	\$0	\$0
Billing Analysis	0%	1.4%	0.01%		\$71,338	(\$16,000)	\$0	\$0	\$0
Rebilling	0.3%	1.4%	0.00%		\$43,692	\$0	\$0	\$0	\$0
<b>Utility Studies</b>									
Retail Load Studies	1%	3.0%	0.03%		\$145,167	\$130,000	\$0	\$0	\$0
Meter Sampling	0%	1.4%	0.00%		\$54,150	\$0	\$54,150	\$0	\$0
Engineering Studies									
<b>Total</b>	<b>100%</b>	<b>1.53%</b>			<b>\$15,403,507</b>	<b>\$13,640</b>	<b>\$1,882,559</b>	<b>\$6,222,918</b>	<b>\$1,764,973</b>
									<b>\$1,458,220</b>

Dan Burgess

Knowledge Response Center  
Solution - Facilities**Direct Customer Benefit Summary**

	<b>Annual Customer Cost Savings AMI</b>
<b>Customer Experience</b>	
Web Interface for Interval Data	\$0
Text Alerts based on personal energy budget	\$0
Better information during high bill inquiries	\$0
More timely energy usage information	\$0
<b>Energy Efficiency</b>	
CVR Energy usage reduction	\$1,186,709
Energy Savings due to better understanding of energy usage	\$491,882
Demand Response (future)	\$0
<b>Privacy</b>	
Fewer Avista employees on customer property	\$0
<b>Outage Restoration</b>	
Improved Estimated Restoration Times during outages	
Reduced Outage Hours due to OMT integration	\$2,218,195
<b>Disconnect/Reconnect</b>	
Reduced Time for reconnect after payment	\$0
Reduced Reconnect Fee	\$104,040
<b>Billing Accuracy</b>	
Elimination of estimated reads	\$0
faster open/close/transfer of service	\$0
disconnect while home is vacant (landlords)	
<b>Billing Options</b>	
Flexible Billing Schedules	\$0
Time of use rate discounts (Future, e.g. night for Electric Vehicles)	\$0
Pre-pay programs (future)	\$0
<b>Total</b>	<b>\$4,000,826</b>