

**EXH. DJL-7  
DOCKETS UE-240004/UG-240005  
2024 PSE GENERAL RATE CASE  
WITNESS: DAVID J. LANDERS**

**BEFORE THE  
WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**

**WASHINGTON UTILITIES AND  
TRANSPORTATION COMMISSION,**

**Complainant,**

**v.**

**PUGET SOUND ENERGY,**

**Respondent.**

**Docket UE-240004  
Docket UG-240005**

**SIXTH EXHIBIT (NONCONFIDENTIAL) TO THE  
PREFILED DIRECT TESTIMONY OF**

**DAVID J. LANDERS**

**ON BEHALF OF PUGET SOUND ENERGY**

**FEBRUARY 15, 2024**

**PUGET SOUND ENERGY**

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3 **PREFILED DIRECT TESTIMONY OF**  
4 **DAVID J. LANDERS**

5 **I. MAJOR BACKBONE INFRASTRUCTURE PROJECTS**

6 **A. Overview**

7 **Q. Please briefly describe Puget Sound Energy’s (“PSE”) major backbone**  
8 **infrastructure projects presented in this case.**

9 A. There are two major backbone infrastructure projects identified through Delivery  
10 System Planning and progressing from the Initiation phase to the Planning phase  
11 of PSE’s project lifecycle process that are expected to be placed in-service  
12 between January 1, 2025 and December 31, 2026. These projects are Seabeck  
13 Area Reliability and Greenwater Tap Reliability. Other major projects already  
14 beyond the Initiation phase are discussed in the Prefiled Direct Testimony of  
15 Roque B. Bamba, Exh. RBB-1T.

16 **Q. Please provide a summary of PSE’s planned major backbone infrastructure**  
17 **capital investments anticipated to be placed in-service over the rate period**  
18 **presented in this case.**

19 A. Table 1 provides the planned capital investments for major backbone  
20 infrastructure projects currently with System Planning that will progress to Project  
21 Delivery and are anticipated to be placed in-service between January 1, 2025 and

1 December 31, 2026. Details of these projects are discussed in the remainder of  
2 this exhibit.

3 **Table 1: Planned Major Backbone Infrastructure Project**  
4 **capital investments by year.**

<b>Plan</b>	<b>Rate Plan Year 1 2025</b>	<b>Rate Plan Year 2 2026</b>
Seabeck Area Reliability Capital Investment (\$ Millions)	2.2	9.8
Greenwater Tap Reliability Capital Investment (\$ Millions)	3.8	3.8

5 Additionally, there is incremental operations and maintenance (“O&M”) expense  
6 related to construction (“OMRC”) associated with the above rate period of about  
7 \$0.03 million.

8 **B. Seabeck Area Reliability Project**

9 **Q. Please describe the Seabeck Area Reliability project.**

10 A. The Seabeck Area Reliability project is located in western Kitsap County. The  
11 project includes installing a new underground distribution feeder from the existing  
12 Chico substation and converting an existing overhead distribution feeder to  
13 underground for approximately five miles. The project will also transfer  
14 customers between area feeders to better balance the system and will provide  
15 feeder ties to improve operational flexibility.

1 **Q. Was this project presented in PSE’s 2022 General Rate Case?**

2 A. No.

3 **Q. What is the timeline for the Seabeck Area Reliability project?**

4 A. System Planning started evaluating project needs in 2017. Since 2020, the team  
5 has evaluated solution alternatives, including non-wire alternatives (“NWA”) that  
6 consist of energy storage and other distributed energy resource options. PSE  
7 contracted an industry expert, Guidehouse Consulting, to evaluate technical and  
8 economic feasibility of a full NWA or a hybrid solution including both wires and  
9 NWA components. This comprehensive evaluation determined a traditional wires  
10 solution was best suited to improve reliability for customers in this location. The  
11 project is anticipated to be placed in service in 2026.

12 **Q. What is the estimated final cost of the Seabeck Area Reliability project?**

13 A. The expected final cost of the project is \$12.0 million without AFUDC.

14 **Q. Describe the system need for the Seabeck Area Reliability project.**

15 A. Assessment of the Seabeck area distribution system indicates a need to address  
16 feeder capacity, reliability, and operational flexibility. The distribution system  
17 needs are summarized below:

- 18 • **Feeder Capacity.** Loading on two feeders in the area, CHI-12 and SIL-15,  
19 exceed PSE’s distribution planning triggers and they are forecasted to  
20 exceed capacity limits within the ten-year planning period.
  - 21 ○ CHI-12 is forecasted to surpass 100% capacity limit in 2024.

1                   ○ CHI-12 has an existing N-1 capacity need in the event of a parallel  
2                   step-up transformer failure.

3                   ○ SIL-15 is forecasted to surpass 100% capacity limit in 2026.

4                   • **Feeder Reliability.** Feeders CHI-12 and SIL-15 have CMI, SAIDI, and  
5                   SAIFI metrics that are significantly above system average. Reliability  
6                   improvements are needed for both circuits.

7                   • **Operational Need.** Feeders CHI-12 and SIL-15 experience low voltage  
8                   under peak demand. Voltage improvements at peak system demand are  
9                   needed for both feeders.

10                  • **Operational Need.** CHI-12 has phase imbalance during peak loading that  
11                  exceeds allowable limits.

12 **Q. Describe the alternatives evaluated and how a solution was chosen.**

13 A. PSE studied multiple options for meeting the Seabeck area’s distribution needs  
14 and concerns. Wires alternatives, NWA, and hybrid (combination of wires and  
15 non-wires) alternatives were examined. For these three categories of alternatives,  
16 the best solutions in each were evaluated in-depth, including the selected  
17 alternative. PSE’s solution criteria required all identified needs be addressed. The  
18 following alternatives were evaluated:

19                  1. **New 115-12kV Distribution Substation.** This alternative would have  
20                  required approximately 12 miles of new transmission and construction of a  
21                  new distribution substation along Holly Road. This alternative was  
22                  rejected as it would eliminate the ability to convert underground and  
23                  would still be at risk of outage due to downed trees. Other solution  
24                  alternatives will meet the identified needs at a lower cost.

25                  2. **New 35-12kV Distribution Substation.** This alternative would have  
26                  required approximately 12 miles of new sub-transmission and construction  
27                  of a new distribution substation along Holly Road. This alternative was  
28                  rejected as it would not provide operational flexibility. Other solution  
29                  alternatives will meet the identified needs at a lower cost.

- 1                   3. **Third Parallel Step-Up Transformer.** This alternative would have  
2                   required installing a third 35kV transformer to eliminate N-1 loading  
3                   needs and would have provided targeted underground conversions of the  
4                   existing feeder. This alternative was rejected because it does not reduce  
5                   customer exposure to outage or provide operational flexibility for the area.
- 6                   4. **Seabeck Hybrid Non-Wires Alternative.** This alternative would have  
7                   paired targeted distributed energy resources with energy storage and  
8                   targeted underground conversion on the existing feeder to meet capacity  
9                   and reliability needs. This alternative was rejected because it does not  
10                  reduce customer exposure to outages or provide operational flexibility for  
11                  the area.
- 12                 5. **Express New Feeder from Chico Substation.** This alternative includes  
13                 installing a new feeder from the existing Chico substation and includes  
14                 underground conversion of infrastructure to improve reliability in the  
15                 region. This alternative was selected because it provides a cost-effective  
16                 solution that meets all the identified needs of the project. This alternative  
17                 also supports the long-term planning efforts in the area and improves  
18                 operational flexibility of the distribution system.

19         **Q.     How was equity incorporated into this project?**

20         A.     As part of the solution considerations process, PSE evaluates how customer  
21                 equity is addressed. PSE leverages Customer Benefit Indicators (“CBI”) and  
22                 information established as part of PSE’s Clean Energy Implementation Plan  
23                 (“CEIP”) to identify an equity framework to evaluate system projects. The CBI  
24                 approach was developed through an iterative process that was coordinated with  
25                 the Equity Advisory Group. These CBIs span the core tenets of energy justice and  
26                 provide a framework to evaluate the equity benefit of the project.

27                 In study and development since 2017, this project was planned and a solution  
28                 chosen prior to the advancement of energy equity considerations to the forefront  
29                 of Delivery System Planning. Although planned prior to development of the



1 equity considerations utilized today, the Seabeck Reliability project will provide  
2 benefits to two distribution circuits fed from the Chico substation and one  
3 distribution circuit fed from the Silverdale substation, of which two circuits serve  
4 customers that are identified as a high vulnerability population and one circuit  
5 identified as medium vulnerability population, based on definitions at time of  
6 planning finalization.

7 The equity benefit of this project improves the CBI of Resilience by making  
8 investments in the feeders that will improve reliability. This project also improves  
9 the CBI of Enabling Cleaner Energy by allowing additional circuits to be fed from  
10 the substation, which provides additional distribution circuit capacity to support  
11 future electrification and integration of distributed energy resources.

12 Project development, design, and permitting will be completed following  
13 jurisdictional permitting processes and requirements that include public notices,  
14 hearings, comment opportunities, and appropriate communication methods  
15 following jurisdictional codes. For construction, the jurisdictional permits will  
16 dictate working hours, noise restrictions, and restoration requirements.

17 **Q. What benefits does the Seabeck Area Reliability project provide for**  
18 **customers?**

19 A. This project will provide benefits for reliability, capacity, and operations for the  
20 approximately 4,700 customers in the study area. The new feeder will provide an  
21 additional source and allow for reduced customer exposure to outages for each

1 individual feeder. This will also provide additional switching options in the area,  
2 which will improve resiliency and reduce outage duration. The underground  
3 conversion portion of the project will have significant reliability improvement for  
4 an area that has historically seen poor reliability performance.

5 **Q. Describe how PSE has kept management informed during this project.**

6 A. Using PSE's Project Lifecycle Model, management provided review and approval  
7 of the planned project. This project was reviewed by management in October  
8 2023 for work to proceed from the Initiation phase to the Planning phase managed  
9 by Project Delivery.

10 **Q. Describe the current state of the Seabeck Area Reliability project.**

11 A. The project is currently in the Planning phase of the Project Lifecycle Model. The  
12 project is expected to enter the Execution phase in 2025 and be completed in  
13 2026. Current Planning phase activities include permitting and initial ( $\approx 30\%$ )  
14 design of the proposed solution, as well as ordering long lead materials.

15 **C. Greenwater Tap Reliability Project**

16 **Q. Please describe the planned Greenwater Tap Reliability project.**

17 A. The Greenwater Tap is a 26-mile long radial 55 kV transmission line originating  
18 from the Krain Corner 115 kV substation. The Greenwater Tap serves multiple  
19 substations and several rural communities along its route to termination at the  
20 Greenwater substation, just past the town of Greenwater along State Highway

1 410. The project involves multiple phases. Phase 1 will install a new  
2 115/55/35.5kV substation that enables the 115kV transmission line to serve a dual  
3 secondary voltage of 55kV and 34.5kV. Phase 2 will then convert the 55kV line  
4 to 34.5kV. This voltage conversion will allow for 9.9 miles of underground  
5 conversion to improve reliability of the line.

6 **Q. Was this project presented in the 2022 General Rate Case?**

7 A. No.

8 **Q. What is the timeline for the Greenwater Tap Reliability project?**

9 A. System Planning started evaluating project needs in 2019. Since 2020, the team  
10 evaluated solution alternatives, including NWA, that consist of energy storage and  
11 other distributed energy resources. PSE contracted an industry expert, Guidehouse  
12 Consulting, to evaluate technical and economic feasibility of a full NWA or a  
13 hybrid solution including both wires and NWA components. This evaluation  
14 resulted in determination that a traditional wires solution was best suited to  
15 improve reliability for customers in this location. The first phase of the project,  
16 which includes installation of a new substation that will convert the 115kV  
17 transmission line to a dual secondary voltage of either 55kV or 34.5kV, is  
18 scheduled to be placed in service in 2026. This will enable Phase 2 to begin,  
19 which is scheduled to be in service in 2028.

1 **Q. What is the estimated final cost of the Greenwater Tap Reliability project?**

2 A. The expected final cost of the project is \$13.2 million without AFUDC.

3 **Q. Describe the system need for the Greenwater Tap Reliability project.**

4 A. PSE's assessment of the Greenwater Tap area's transmission and distribution  
5 system indicates a need to improve reliability, upgrade obsolete infrastructure,  
6 and increase operational flexibility. The system needs and concerns identified for  
7 the Greenwater tap are summarized below:

8 **Needs:**

- 9 • **Transmission Reliability.** The location of the transmission line along  
10 Forest Road 3700 Right of Way (FR 3700 ROW) has a strong impact on  
11 the reliability of the line. There are numerous tree-related outages that  
12 have extended restoration time due to the length of time required to patrol  
13 the line and resolve the cause of the outage. The number and duration of  
14 the sustained outages from 2015-2019 are 300 percent greater than  
15 average for PSE transmission line outages.
- 16 • **Land Rights Issues.** PSE lacks sufficient land rights along nine miles of  
17 FR 3700 ROW on the Greenwater Tap transmission path.
- 18 • **Channel Migration Zone ("CMZ").** Several transmission poles of the  
19 Greenwater Tap are at risk of being washed away since they are within the  
20 CMZ of the White River.

21 **Concerns:**

- 22 • **Obsolete Infrastructure.** The Greenwater Tap 55 kV transmission supply  
23 is part of the limited remaining footprint of transmission at this voltage  
24 level. Long-term, PSE plans include converting the remaining 55 kV  
25 voltage level transmission to PSE's current standard voltages.  
26 Additionally, spares for the Krain Corner 115 kV/55 kV three phase  
27 transformer are almost 60 years old and may not be reliable if called upon,  
28 resulting in significant issues in serving load on the 55 kV system.

- 1 • **Power Quality.** Customer claims due to Power Quality issues have  
2 occurred when the 55kV transmission has contacted 12.47kV distribution  
3 and caused equipment failures.
- 4 • **Operational Flexibility.** The Greenwater Tap is fed radially from the  
5 Krain Corner substation. The alternate source from Electron Heights is  
6 being converted to 115kV and will no longer be a viable switching option.  
7 Krain Corner currently has a Main-Bus Only configuration and requires  
8 de-energizing the Greenwater Tap line for maintenance of substation or  
9 line equipment.
- 10 • **Storm Resiliency.** The Greenwater Tap serves a remote area at the outer  
11 edge of PSE's electric system. This area experiences outages with longer  
12 than average durations due to safety, access limitations, and common  
13 severe weather conditions.

14 **Q. Describe the alternatives evaluated and how a solution was chosen.**

15 A. PSE studied multiple options for addressing Greenwater Tap needs and concerns.  
16 Wires alternatives, NWA, and hybrid (combination of wires and NWA,) were  
17 examined. For these three categories of alternatives, the best solutions in each  
18 were evaluated in-depth, including the selected alternative. PSE's solution criteria  
19 required all identified needs be addressed. The following alternatives were  
20 evaluated:

- 21 1. **New 115kV Transmission to Greenwater.** This alternative would have  
22 required converting the entire 55kV transmission line from Krain Corner  
23 to Greenwater substation to 115kV. This alternative was rejected as it  
24 would eliminate the ability to convert to underground in areas with risk of  
25 outage due to downed trees. Other solution alternatives will meet the  
26 identified needs at a lower cost. There was also considerable risk  
27 associated with obtaining necessary easements for the entire path.
- 28 2. **New 115kV Transmission to Clay Creek, 34.5kV to Greenwater.** This  
29 alternative would have required converting the 55kV transmission line  
30 from Krain Corner to Clay Creek substation to 115kV. The transmission  
31 line from Clay Creek to Greenwater would be converted to 34.5kV. This  
32 alternative was rejected as it would be cost prohibitive to convert a large

1 portion of the line to 115kV. Other solution alternatives will meet the  
2 identified needs at a lower cost.

- 3 3. **New 34.5kV from Krain Corner to Greenwater.** This alternative would  
4 have required installing a new distribution transformer at Krain Corner  
5 substation with a new 34.5kV distribution route to Greenwater substation.  
6 This alternative was rejected because it would decrease operational  
7 flexibility and limit future growth in the region.
- 8 4. **Greenwater Tap NWA.** Analysis of the Greenwater tap needs and  
9 concerns determined that a fully islanded microgrid would be the only  
10 feasible NWA. This alternative would have a solar photovoltaics array  
11 with energy storage to meet reliability needs. This alternative was rejected  
12 because of the high cost and future limitations to accommodate peak  
13 winter loading.
- 14 5. **New 115kV Transmission to Enumclaw, 34.5kV to Greenwater.** This  
15 alternative involves upgrading the existing 55kV transmission to 115kV  
16 and building a new substation in Enumclaw. From the new substation, the  
17 existing 55kV line will be converted to 34.5kV to Greenwater substation.  
18 This alternative meets all identified needs and concerns and is the most  
19 cost-effective solution. This alternative maintains operational flexibility of  
20 the system and can accommodate future load growth on the Greenwater  
21 tap.

22 **Q. How was equity incorporated into this project?**

23 A. As part of the solution considerations process, PSE evaluates how customer  
24 equity is addressed. PSE leverages CBI and information established as part of the  
25 CEIP to identify an equity framework to evaluate system projects. The CBI  
26 approach was developed through an iterative process that was coordinated with  
27 the Equity Advisory Group. These CBIs span the core tenets of energy justice and  
28 provide a framework to evaluate the equity benefit of the project.

29 In study and development since 2018, this project was planned and a solution  
30 chosen prior to the advancement of energy equity considerations to the forefront

1 of Delivery System Planning. Although planned prior to development of the  
2 equity considerations utilized today, the Greenwater Tap project will advance  
3 energy equity by providing benefits to all substations on the transmission line,  
4 including Clay Creek and Greenwater. These substations include two circuits  
5 serving customers in highly impacted communities based on definitions at time of  
6 planning finalization.

7 The equity benefit of this project improves the CBI of Resilience by making  
8 investments to the line that will improve reliability. This project also improves the  
9 CBI of Enabling Cleaner Energy by allowing additional circuits to be fed from the  
10 substation, which provides additional distribution circuit capacity to support  
11 future electrification and integration of distributed energy resources.

12 Project development, design, and permitting will be completed following  
13 jurisdictional permitting processes and requirements that include public notices,  
14 hearings, comment opportunities and appropriate communication methods  
15 following jurisdictional codes. For construction, the jurisdictional permits will  
16 dictate working hours, noise restrictions, and restoration requirements.

17 **Q. What benefits does the Greenwater Tap Reliability project provide for**  
18 **customers?**

19 A. This project will provide improved electric service reliability for the customers in  
20 the study area. In addition to increased resilience to weather events and  
21 vegetation, the voltage conversion will remove obsolete infrastructure, allow for

1 better system access, and improve system flexibility enabling PSE to better  
2 respond to system issues. The underground conversion portion of the project will  
3 bring significant reliability improvement to an area that has historically seen poor  
4 reliability performance.

5 **Q. Describe how PSE has kept management informed during this project.**

6 A. Using PSE's Project Lifecycle Model, management provided review and approval  
7 of the planned project. This project was reviewed by management in August 2023  
8 for work to proceed from the Initiation phase to the Planning phase managed by  
9 Project Delivery.

10 **Q. Describe the current state of the Greenwater Tap Reliability project.**

11 A. The project is currently in the Planning phase of the Project Lifecycle Model. The  
12 first phase of project Execution is expected to be completed in 2026. Current  
13 Planning activities include permitting and design of the proposed solution, as well  
14 as ordering long lead materials. The second phase of the project is expected to be  
15 completed in 2028.

16 **II. CONCLUSION**

17 **Q. Does this conclude your testimony?**

18 A. Yes, it does.