

**BEFORE THE WASHINGTON  
UTILITIES & TRANSPORTATION COMMISSION**

WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

Complainant,

v.

CASCADE NATURAL GAS CO.,

Respondent.

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DOCKET UG-240008

**RESPONSE TESTIMONY OF JAMES A. LEYKO  
ON BEHALF OF THE  
WASHINGTON STATE OFFICE OF THE ATTORNEY GENERAL  
PUBLIC COUNSEL UNIT**

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**EXHIBIT JAL-1T**

September 25, 2024

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**RESPONSE TESTIMONY OF JAMES A. LEYKO**

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**EXHIBIT LIST**

Exhibit JAL-2	Qualifications of James A. Leyko
Exhibit JAL-3	Cascade's Response to UTC Staff Data Request No. 46
Exhibit JAL-4	Cascade's Response to UTC Staff Data Request No. 29
Exhibit JAL-5	Cascade's Response to UTC Staff Data Request No. 86
Exhibit JAL-6	Plant Additions Adjustment
Exhibit JAL-7	COVID-19 Rate Deferral Adjustment

1 **I. INTRODUCTION AND SUMMARY**

2 **Q. Please state your name and business address.**

3 A. James A. Leyko. My business address is 16690 Swingley Ridge Road, Suite 140,  
4 Chesterfield, MO 63017.

5 **Q. By whom are you employed and in what capacity?**

6 A. I am a Consultant in the field of public utility regulation with the firm of Brubaker  
7 & Associates, Inc. (BAI), energy, economic and regulatory consultants.

8 **Q. On whose behalf are you testifying?**

9 A. I am testifying on behalf of the Public Counsel Unit of the Washington Attorney  
10 General's Office (Public Counsel).

11 **Q. Please describe your professional qualifications.**

12 A. This information is included in my Exhibit JAL-2.

13 **Q. What exhibits are you sponsoring in this proceeding?**

14 A. I am sponsoring the following exhibits:

- 15 • Exhibit JAL-2: Qualifications of James A. Leyko
- 16 • Exhibit JAL-3: Cascade's Response to UTC Staff Data Request  
17 No. 46
- 18 • Exhibit JAL-4: Cascade's Response to UTC Staff Data Request  
19 No. 29
- 20 • Exhibit JAL-5: Cascade's Response to UTC Staff Data Request  
21 No. 86
- 22 • Exhibit JAL-6: Plant Additions Adjustment
- 23 • Exhibit JAL-7: COVID-19 Rate Deferral Adjustment

1 **Q. What is the purpose of your testimony?**

2 A. My testimony will address Cascade Natural Gas Company's (Cascade or  
3 Company) claimed revenue deficiency and revenue requirement.

4 **Q. Does the fact that you did not address every issue raised in Cascade's**  
5 **testimony mean that you agree with Cascade's testimony on those issues?**

6 A. No. It merely reflects that I chose not to address all those issues in my testimony.  
7 It should not be read as an endorsement of, or agreement with, Cascade's position  
8 on such issues. In addition, other parties may offer additional reasonable  
9 downward adjustments to Cascade's revenue requirement.

10 **Q. Please summarize your adjustments to Cascade's revenue requirement as**  
11 **presented in your testimony.**

12 A. I recommend several adjustments to Cascade's claimed revenue deficiency. As  
13 outlined in Tables 1 and 2 below, I believe the Company's claimed revenue  
14 deficiency in rate year 1 of \$48.864 million is overstated by at least \$19.160  
15 million. Cascade's proposed overall revenue increase effective March 1, 2025, of  
16 \$48.864 million includes a \$43.830 million increase in base rates, a \$4.167  
17 million increase for the COVID-19 Deferral and an approximate \$867,000  
18 increase for the Washington Utilities and Transportation Commission  
19 (Commission) Fee recovery.

20 Cascade's rate year 1 base rate revenue increase is overstated by at least  
21 \$15.529 million as shown on Table 2, below. The Company's COVID-19  
22 Deferral request is overstated by \$3.631 million. Cascade proposes to recover its  
23 deferred COVID-19 costs via a new tariff schedule and not through base rates.

1 My adjustment to the Company’s COVID-19 request lowers the overall revenue  
 2 increase Cascade is proposing in this proceeding but not its proposed base rate  
 3 increase.

4 Table 1 shows the impact of Public Counsel’s adjustments on Cascade’s  
 5 overall claimed revenue deficiency and Table 2 shows the impact of Public  
 6 Counsel’s adjustments on Cascade’s base rate revenue deficiency. Other parties  
 7 may offer additional adjustments to Cascade’s overall claimed revenue deficiency  
 8 that are not included on my tables. I show an increase in Cascade’s rate year 2  
 9 revenue deficiency because of plant additions that were originally forecasted for  
 10 rate year 1 that are now expected to be in service in rate year 2.

**TABLE 1**

**Revised Overall Revenue Change**

<u>Line</u>	<u>Description</u>	<u>Overall Revenue Change March 1, 2025</u> (1)	<u>Adjustments</u> (2)	<u>Revised Revenue Change March 1, 2025</u> (3)
1	Base Rates	\$ 43,829,673	\$(15,529,345)	\$ 28,300,328
2	COVID-19	4,167,572	(3,631,078)	536,494
3	UTC	<u>867,005</u>	<u>-</u>	<u>867,005</u>
4	Total	\$ 48,864,251	\$(19,160,423)	\$ 29,703,828

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<b>Line</b>	<b>Description</b>	<b>Test Year</b>	<b>Rate Year 1</b>	<b>Total For Rates Effective March 1, 2025</b>	<b>Total For Rates Effective March 1, 2026</b>
		<b>(1)</b>	<b>(2)</b>	<b>(3)</b>	<b>(4)</b>
1	Claimed Revenue Deficiency	\$ 30,458	\$ 13,371	\$ 43,830	\$ 11,669
2	Percent Increase	8.08%	3.53%	11.59%	2.75%
<b><u>Revenue Requirement Adjustments</u></b>					
3	Capital Structure	\$ (1,847)	\$ (312)	\$ (2,159)	\$ (201)
4	Return on Equity	<u>(4,457)</u>	<u>(752)</u>	<u>(5,209)</u>	<u>(486)</u>
5	Rate of Return	\$ (6,304)	\$ (1,063)	\$ (7,367)	\$ (687)
6	EOP Rate Base	\$ (4,604)	\$ -	\$ (4,604)	\$ -
7	Plant Additions Adjustment	-	(3,329)	(3,329)	2,846
8	Misc. O&M Adjustment	<u>-</u>	<u>(230)</u>	<u>(230)</u>	<u>(233)</u>
9	Total Adjustments	\$ (10,908)	\$ (4,622)	\$ (15,529)	\$ 1,926
10	Adjusted Revenue Deficiency	\$ 19,551	\$ 8,750	\$ 28,300	\$ 13,595
11	Percent Increase	5.19%	2.31%	7.48%	3.20%

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My colleague Michael P. Gorman will address Cascade’s overall rate of return. I will address the other adjustments in Table 2 in the remainder of my testimony. My colleague Stefan de Villiers will address Cascade’s line extension allowances, but the impact of his recommendations on Cascade’s revenue requirement cannot yet be calculated based on available data.

## II. END OF PERIOD (EOP) RATE BASE

**Q. Please explain how Cascade calculated its rate base in this proceeding.**

A. Cascade proposes to use an EOP rate base to set rates in this proceeding. Cascade proposes a two-year multiyear rate plan that uses the 12 months ended December 31, 2024, for rate year 1 (with rates effective March 1, 2025) and the 12 months ended December 31, 2025, for rate year 2 (with rates effective March 1, 2026).

1 Cascade witness Jacob A. Darrington includes in his revenue requirement  
2 exhibits EOP adjustments to restate rate base and revenues at the end of the test  
3 year instead of using an Average of Monthly Averages (AMA).<sup>1</sup> Mr. Darrington's  
4 adjustment includes increasing rate base to match the plant placed in service at the  
5 end of the test year (the 12 months ended December 31, 2023) along with offsets  
6 from the increase in accumulated depreciation at the end of the test year and the  
7 increase in revenues based on the number of customers at the end of the test year.  
8 This EOP treatment is carried into the Cascade's rate years.

9 **Q. Why is Cascade proposing to use an EOP rate base?**

10 A. Cascade witness Nicole A. Kivisto argues, at a high level, the Company's request  
11 is designed to address regulatory lag and improve the Company's credit ratings:

12 As discussed in the rating agencies' analyses, however, another  
13 important piece of the rating is based on regulatory factors such as  
14 regulatory lag and weak regulatory outcomes. Cascade believes this  
15 multiyear plan provides an excellent opportunity for improvement  
16 on both fronts. A financially strong Company will be better  
17 positioned to meet the challenges and opportunities of the energy  
18 transition, while continuing to provide the safe and reliable service  
19 our existing customers deserve. Cascade believes this multiyear rate  
20 plan coupled with the end of period treatment for rate base outlined  
21 in the testimony of Lori A. Blattner, Exh. LAB-1T, will stabilize and  
22 improve the Company's credit ratings.<sup>2</sup>

23 As Ms. Kivisto notes, Cascade witness Lori A. Blattner supports the  
24 Company's request for EOP rate base treatment. Ms. Blattner states in Section V  
25 of her testimony that the Commission has established EOP treatment of rate base  
26 is appropriate under any of the following conditions:

- 27 • Abnormal plant growth  
28 • Inflation and/or attrition

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<sup>1</sup> Direct Testimony of Jacob A. Darrington, Exh. JAD-1T at 11:3–8.

<sup>2</sup> Direct Testimony of Nicole A. Kivisto, Exh. NAK-1T at 17:20–18:11.



- Mitigate regulatory lag
- Under-earning over a historical period

She cites the Commission’s 1981 decision in *WUTC v. Washington Natural Gas* for the criteria in which EOP treatment may be appropriate.<sup>3</sup> Ms. Blattner further argues Cascade meets the Commission’s criteria for the use of an EOP rate base.

Cascade is continuing to invest heavily in crucial infrastructure upgrades, regulatory lag is an ongoing issue for Cascade, and the Company has experienced chronic under earning since 2015. The Company’s use of EOP rate base treatment is also consistent with the methodology approved in Cascade’s most recent general rate case, Docket UG-210755.<sup>4</sup>

**Q. Has the Commission previously allowed Cascade to use an EOP rate base?**

A. Yes. While the Commission has approved EOP adjustments in prior Cascade rate cases it is my understanding that the Commission’s reasoning on whether or not it is appropriate to restate a utility’s test year rate base has changed over time.

In Docket UE-130043 the Commission approved the use of an EOP rate base for Pacific Power & Light Company primarily on the basis of regulatory lag. “In this case, there is a need to address at least some of the impacts of regulatory lag on PacifiCorp. We determine that an appropriate response to address these impacts in this case is approval of PacifiCorp’s use of EOP rate base.”<sup>5</sup>

However, a year and a half later in Pacific Power & Light Company’s next rate case the Commission rejected Pacific Power & Light Company’s proposal to continue using an EOP rate base.

We reject Pacific Power’s use of EOP rate base in this case, finding that the Company has failed to meet its burden of proof on this issue,

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<sup>3</sup> Direct Testimony of Lori A. Blattner, Exh. LAB-1T at 20:4 fn. 9.

<sup>4</sup> *Id.* at 19:17–20:12.

<sup>5</sup> *Wash. Utils. & Transp. Comm’n v. PacifiCorp d/b/a Pacific Power & Light Company*, Docket UE-130043, Order 05, ¶ 184 (Dec. 4, 2013).

1 and require that the Company’s compliance filing use the preferred  
2 AMA approach. We do not foreclose the possibility of approving  
3 EOP in a future case if there is an adequate showing that it promises  
4 the results we expect and is determined to be an appropriate  
5 regulatory mechanism under specific, well documented facts  
6 supporting its use.<sup>6</sup>

7 The pair of Orders highlight that the Commission has considered regulatory lag a  
8 reason to approve the use of an EOP rate base but that a utility is required to  
9 provide adequate support for the use of an EOP rate base. The Orders also state  
10 the Commission prefers the AMA approach.

11 **Q. Has Cascade shown in this proceeding that there is sufficient regulatory lag**  
12 **to support an EOP rate base?**

13 A. No. Ms. Kivisto cites regulatory lag as one of the factors requiring EOP treatment  
14 but Ms. Blattner has offered no evidence why regulatory lag would be worse now  
15 than in Cascade’s last rate case where the Commission rejected Cascade’s  
16 regulatory lag argument. The Commission concluded in Cascade’s last rate case,  
17 “Although we agree that Cascade’s needed plant growth is impacting its  
18 opportunity to earn its authorized rate of return, we are not persuaded by  
19 Cascade’s arguments related to inflation and the regulatory lag due to the timing  
20 of when its investments are placed into service.”<sup>7</sup> In this case, Ms. Blattner cites  
21 the reduction in regulatory lag as one of the benefits of a multiyear rate plan  
22 despite also arguing “regulatory lag is an ongoing issue for Cascade.”<sup>8</sup> The use of  
23 a multiyear rate plan is a reason to avoid using an EOP rate base because of the

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<sup>6</sup> *Wash. Utils. & Transp. Comm’n v. Pacific Power & Light Company, a Division of PacifiCorp*, Docket UE-140762, Order 08, ¶ 151 (Mar. 25, 2015).

<sup>7</sup> *Id.* ¶ 125.

<sup>8</sup> Blattner, Exh. LAB-1T at 19:1721:9.

1 benefits a multiyear plan brings in addressing regulatory lag. This is also  
2 Cascade’s first multiyear rate plan since the Washington State Legislature updated  
3 RCW 80.28.425 which now requires (after January 1, 2022) every gas or electric  
4 utility general rate case to include a proposal for a multiyear rate plan. Now that  
5 multiyear rate plans are required the Commission can revisit whether the  
6 regulatory lag Cascade experiences still warrants EOP treatment of rate base.

7 Ms. Blattner argues the benefit of reduced regulatory lag is only realized  
8 using an EOP adjustment, “To realize the benefit of reduced regulatory lag, it is  
9 important that the rates include the impact of the full year of plant in service that  
10 results from EOP treatment.”<sup>9</sup> This is incorrect and Cascade’s use of multiyear  
11 rate plan helps alleviate concerns around regulatory lag regardless of whether or  
12 not an EOP adjustment is used. The multiyear rate plan significantly reduces  
13 regulatory lag because it allows Cascade’s rates to be updated in March 2025 and  
14 March 2026 and this remains true without an EOP rate base.

15 **Q. You mentioned the Commission has previously allowed Cascade to use an**  
16 **EOP rate base, can you summarize the Commission’s recent decisions**  
17 **regarding this issue?**

18 A. Yes. In Docket UG-200568 (Cascade’s 2019 test year rate case) in Final Order 5  
19 the Commission stated its use of an EOP has changed over time.

20 Our decision in Washington Natural Gas, which describes various  
21 conditions under which EOP rate base may be justified, remains  
22 relevant 40 years later. Our use of EOP as a regulatory tool,

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<sup>9</sup> *Id.* at 21:3–9.

1                   however, has evolved in recent years in response to changing  
2                   markets and conditions.<sup>10</sup>

3                   One change is the Commission appears to have deemphasized regulatory lag as a  
4                   reason to use an EOP rate base as Cascade transitioned to a multiyear rate plan  
5                   (compared to the Commission describing the use of an EOP rate base in the  
6                   PacifiCorp case referenced above). Instead, the Commission put more emphasis  
7                   on the Company's capital spending, Cascade under earning its authorized rate of  
8                   return (ROR), and economic volatility as reasons to approve an EOP rate base in  
9                   the Company's past two rate cases.

10                   Importantly, the Commission reiterated in the Final Order of  
11                   Docket UG-200568 that using an AMA rate base is the preferred approach, with  
12                   an EOP rate base being considered an exception.<sup>11</sup> Therefore it is necessary for  
13                   Cascade to justify the use of an EOP rate base in each case where it is proposed  
14                   regardless of recent Commission decisions. In the Final Order of Docket  
15                   UG-200568 Order the Commission approved the use of an EOP rate base due to  
16                   Cascade's ongoing capital investment program, historical under earning, and  
17                   economic volatility.

18                   In this case, we agree that Cascade has demonstrated the need for  
19                   EOP treatment, in part, due to its ongoing capital investment  
20                   program and its demonstrated historical underearning. We discuss  
21                   the Company's capital investments in greater detail below, in  
22                   section II.B.6. The Commission recognizes that Cascade's capital  
23                   investment spending has impacted the Company's earnings to some  
24                   degree, and further recognizes that some of the under earning is due  
25                   to factors outside of the Company's control.<sup>12</sup>

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<sup>10</sup> *Wash. Utils. & Transp. Comm'n v. Cascade Natural Gas Co.*, Docket UG-200568, Order 5: Final Order, ¶ 165 (May 18, 2021).

<sup>11</sup> *Id.* ¶ 164.

<sup>12</sup> *Id.* ¶ 167.

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...  
The evidence also establishes that Cascade has failed to achieve its authorized ROR for several years. While the Commission is not convinced that the Company’s underearning is completely outside of its control, the evidence is clear that EOP treatment is warranted.<sup>13</sup>

...  
Finally, we observe that economic volatility may itself weigh in favor of allowing an EOP adjustment to rate base. As we noted in Washington Natural Gas, “there is sizeable and well-recognized authority that in an abnormal and less stable economic climate year-end rate base may be more appropriate and should be used to balance out the financial problems caused by abnormal and uncertain economy.” As Company witness Bulkley notes, 2020 was a time of “extreme” market volatility and unprecedented monetary policy measures. These economic conditions weigh in favor of EOP treatment, much as heightened inflation weighed in favor of EOP treatment for utilities in the early 1980s.

We therefore find that EOP rate base is warranted under the circumstances. Without EOP rate base treatment, Cascade will likely continue to under-recover in the rate effective period due to the extreme economic volatility caused by the COVID-19 pandemic, which remains ongoing. Although Cascade has not established that its history of under-earning is entirely due to factors outside of its control, we find it appropriate to allow an EOP adjustment to rate base in light of the particular facts of this case.<sup>14</sup>

I believe the Commission should consider whether or not EOP treatment of the Company’s rate base is still appropriate given economic volatility has lessened considerably since Cascade’s rate case in Docket UG-200568. In that case the Commission concluded, “Finally, we observe that economic volatility may itself weigh in favor of allowing an EOP adjustment to rate base” while citing the COVID-19 pandemic.

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<sup>13</sup> *Id.* ¶ 168.  
<sup>14</sup> *Id.* ¶¶ 169, 170.

1 In the Final Order of Docket UG-210755 (Cascade’s last general rate case)  
2 the Commission continued to allow Cascade to use an EOP rate base due to  
3 several challenges facing the Company. Again the Commission cited the  
4 COVID-19 pandemic as one of the contributing factors.

5 We find it appropriate to allow an EOP adjustment to rate base in  
6 light of the particular facts of this case. Without EOP rate base  
7 treatment, Cascade has shown it likely will continue to under-  
8 recover in the rate-effective period due to the economic volatility  
9 caused by the COVID-19 pandemic, which remains ongoing.  
10 Cascade’s improving ability to earn its authorized ROR even with  
11 the Company’s ongoing capital investments is evidence that EOP  
12 valuation is working.<sup>15</sup>

13 The economic volatility associated with COVID-19 has lessened considerably  
14 since the Company’s last two rate cases where the Commission cited it as a reason  
15 for EOP rate base treatment. As noted below in my testimony, Cascade is now  
16 seeking to recover the COVID-19 costs that were previously deferred.

17 In addition to economic volatility, other reasons the Commission approved  
18 EOP treatment in Cascade’s last rate case were capital investment and under  
19 earnings.

20 In this case, we agree that Cascade has demonstrated the need for  
21 EOP treatment due to its ongoing capital investment program and  
22 it’s demonstrated historical under earning. Public Counsel’s  
23 singular focus on the impact of the EOP adjustment on total revenue  
24 requirement is misplaced. We find unpersuasive Public Counsel’s  
25 arguments, which fail to refute the ample evidence Cascade  
26 provided to justify the use of EOP treatment.<sup>16</sup>

27 Both Company testimony and Cascade’s updated Commission Basis  
28 Reports (CBRs) show a pattern of under earning from 2015  
29 onwards, as shown in Table 7, above. Similarly, Cascade’s 2021  
30 CBR shows that the Company earned a 6.14 percent ROR in 2021

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<sup>15</sup> *Wash. Utils. & Transp. Comm’n v. Cascade Natural Gas Co.*, Docket UG-210755, Order 9: Final Order, ¶ 134 (Aug. 23, 2022) (hereinafter *Cascade 2021 GRC*).

<sup>16</sup> *Cascade 2021 GRC* ¶ 132.

1                   when its authorized ROR was 6.95 percent, a difference of 0.81  
2                   percent.<sup>17</sup>

3                   The Commission reasoning in Cascade’s last rate case is similar to its reasoning  
4                   in Cascade’s Docket UG-200568 rate case.

5                   **Q.    Given the Commission’s decision in Cascade’s prior two rate cases, why do**  
6                   **you recommend the Commission not approve an EOP adjustment in this**  
7                   **case?**

8                   A.    For several reasons. First, the multiyear rate plan allows Cascade to support its  
9                   capital investment program regardless of whether EOP treatment of rate base is  
10                  used. The use of a multiyear rate plan already reduces regulatory lag. The plan  
11                  allows the Company to update rates each year in order to accommodate rate base  
12                  growth during the multiyear rate plan. I believe the Commission should consider  
13                  options which minimize the impact of Cascade’s capital investment program on  
14                  customers’ rates.

15                  Second, an EOP forecasted test year is not reasonable for setting rates  
16                  simply because it increases the use of forecasts in setting cost of service, which  
17                  adds additional uncertainty to this rate case. If Cascade is over-optimistic in its  
18                  projections of plant in service toward the end of the year, it may be overstating  
19                  end-of-year rate base. While Cascade proposes a review process, it only applies to  
20                  plant in-service and customers would not be made whole if a refund is warranted  
21                  until the next multiyear rate plan or later.<sup>18</sup> Later in my testimony I support an  
22                  adjustment to Cascade’s forecasted plant additions to reflect the Company’s

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<sup>17</sup> *Id.* ¶ 133.

<sup>18</sup> Blattner, Exh. LAB-1T at 17:1–19:6.

1 updated forecast that shows over \$30 million of plant being moved from rate year  
2 1 of the multiyear rate plan to rate year 2.

3 Third, Ms. Blattner offers no evidence to suggest Cascade will continue to  
4 under earn its ROR during the multiyear rate plan. Cascade's argument is purely  
5 looking at historical performance. The Commission addressed this issue in  
6 Docket UE-140762. The Commission found that historical under earnings alone is  
7 not sufficient evidence to support the use of an EOP rate base.

8 Moreover, the fact that the Company failed in the past to earn its  
9 authorized return cannot justify use of EOP absent a showing that,  
10 due to factors beyond the Company's control, the Commission can  
11 expect this condition to continue into the future. There is no such  
12 evidence in the record of this case.<sup>19</sup>

13 Cascade has not provided evidence that it is likely to continue under earning its  
14 authorized ROR due to factors outside of its control. Ms. Blattner addresses  
15 Cascade's under earnings in her direct testimony (her Table 3 is Cascade's  
16 Results of Operations).

17 As Table 3 shows, despite the fact that Cascade has completed five  
18 general rate cases since 2015, its actual earnings have resulted in  
19 earned ROR that continues to be well below its authorized rate of  
20 return. The second exhibit to the direct testimony of Jacob  
21 Darrington (Exh. JAD-3) shows that the Company again did not  
22 achieve its authorized ROR in 2023, with a 5.56 percent ROR based  
23 on actual results of operations and a 4.20 percent ROR after restating  
24 and pro forma adjustments. End of period rate treatment is  
25 warranted based on these factors.

26 The fact that Cascade under earned its ROR in the past is not sufficient reason on  
27 its own to justify EOP treatment of rate base, especially when there are reasons to  
28 believe the Company is under less cost pressures than it was in the last rate case.

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<sup>19</sup> *Wash. Utils. & Transp. Comm'n v. Pacific Power & Light Company*, Docket UE-140762, Order 08, ¶ 146 (Mar. 25, 2015).



1 In addition, Cascade continued to under earn its ROR despite EOP treatment over  
 2 the last two rate cases.

3 There is reason to believe that some of the economic volatility Cascade  
 4 faced in recent years and that likely contributed to the Company not earning its  
 5 authorized ROR in 2022 and 2023 is no longer applicable. As mentioned above,  
 6 one of the reasons the Commission approved the EOP treatment was the  
 7 COVID-19 pandemic which is no longer the same concern as it was in the  
 8 Company’s last two rate cases. Inflation has also decreased significantly from  
 9 where it was in 2021 and 2022, as shown below.

**TABLE 3**

**Consumer Price Index**

<b>Line</b>	<b>Quarter</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
		<b>(1)</b>	<b>(2)</b>	<b>(3)</b>	<b>(4)</b>	<b>(5)</b>	<b>(6)</b>
1	Q1	1.0%	4.1%	9.2%	3.8%	3.8%	2.4%
2	Q2	-3.1%	8.2%	10.0%	3.0%	2.8%	2.3%
3	Q3	4.8%	6.6%	5.3%	3.4%	2.3%	2.3%
4	Q4	<u>2.2%</u>	<u>8.8%</u>	<u>4.0%</u>	<u>2.7%</u>	<u>2.5%</u>	<u>2.3%</u>
5	Average	1.2%	6.9%	7.1%	3.2%	2.9%	2.3%

Sources:  
*Blue Chip Financial Forecasts, January 1, 2022, July 1, 2022, June 30, 2023, and August 1, 2024.*

10 With annual inflation during the multiyear rate plan forecasted to be at a more  
 11 manageable level than it has been the past few years the Company is in a better  
 12 position to control costs.

13 Finally, the decision on whether to continue EOP treatment of rate base  
 14 should consider the rate impact on customers. While Ms. Kivisto cites credit  
 15 agency reports as support for continuing the EOP treatment of rate base, she  
 16 ignores that credit analysts are increasingly concerned with rate affordability. My

1 colleague Mr. Gorman addresses rate affordability in his discussion of the Utility  
2 Industry's Credit Outlook in his direct testimony.

3 **Q. What do you recommend?**

4 A. I recommend the Commission reject Mr. Darrington's EOP adjustments for the  
5 reasons described above. The revenue requirement impact of this adjustment is  
6 \$4,603,647 in the test year, per Darrington, Exhibit JAD-7. This adjustment also  
7 removes the increase in revenues from using the end of year number of customers  
8 and treats both costs and revenues the same.

9 **III. UPDATED PLANT ADDITIONS FORECAST**

10 **Q. Has the Company provided an updated forecast of plant additions for the**  
11 **multiyear rate plan?**

12 A. Yes. Cascade provided an updated forecast of plant additions in discovery in  
13 response to UTC Staff (Staff) Data Request No. 46.<sup>20</sup> Attachment A to the data  
14 response includes a "MYRP Plant Update" that outlines changes in the expected  
15 in-service date of the plan additions. The attachment shows that the forecasted  
16 plant additions decreased for rate year 1 from the \$140,193,438 in the initial filing  
17 to \$108,355,956, or a decrease of \$31,837,482. The plant additions for rate year 2  
18 increased from \$107,258,633 to \$137,591,598, or an increase of \$30,332,964,  
19 given projects were moved from rate year 1 to rate year 2. The attachment also  
20 shows that \$5,827,349 of plant additions were removed from the multiyear rate  
21 plan (being delayed from 2025 into 2026).

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<sup>20</sup> James A. Leyko, Exh. JAL-3 (Cascade's Response to UTC Staff Data Request No. 46, with Attachment A).

1       **Q.     Are you recommending any other changes to Cascade’s plant additions**  
2       **forecast.**

3       A.     Yes. As part of its plant additions adjustment the Company uses a 2.9 percent  
4       estimate for the amount of plant additions that result in a retirement. Cascade  
5       addressed the 2.9 percent factor in discovery.

6                     It is difficult to forecast known retirements. As such, at the time of  
7                     implementation of its fixed asset software, PowerPlan, Cascade  
8                     Natural Gas Corporation (“Cascade”) established a percentage of  
9                     plant additions that result in a retirement. At that time Cascade  
10                    determined 2.9% to be an appropriate estimate to use when  
11                    forecasting retirements as a percentage of forecasted plant additions.  
12                    Cascade has been using the same percentage for all retirement  
13                    forecasts since implementation of PowerPlan.<sup>21</sup>

14                    However, in response to Staff Data Request No. 86 the Company provided the  
15                    actual plant retirements as a percentage of plant additions for 2014–2023.<sup>22</sup> The  
16                    response shows that the actual plant retirement rate is well above the 2.9 percent  
17                    used in Cascade’s plant additions adjustment. Absent a reason to use Cascade’s  
18                    2.9 percent estimate, I recommend the Commission use a rate based on the actual  
19                    data shown in Cascade’s response to Staff Data Request No.86.

20       **Q.     What is the revenue requirement impact of using the update plant additions**  
21       **forecast and an updated estimated retirements rates?**

22       A.     The estimated revenue requirement impact is calculated on Exhibit JAL-6. First, I  
23       updated the plant additions to reflect the new forecast. Second, I used an 8.0  
24       percent actual plant retirement rate. The Company’s data response shows the rate  
25       varies from 5.06 percent (2017) to 18.72 percent (2019) and the 2014–2023

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<sup>21</sup> Leyko, Exh. JAL-4 (Cascade response to UTC Staff Data Request No. 29).

<sup>22</sup> Leyko, Exh JAL-5 (Cascade’s Response to UTC Staff Data Request No. 86).

1 average is 10.94 percent. The actual plant retirement rate was approximately 8.0  
2 percent in 2022 and 2023, therefore I used 8.0 percent for my adjustment. Finally,  
3 I calculated the change in depreciation expense and accumulated depreciation due  
4 to the delayed projects.

5 The updated plant additions forecast lowers Cascade's revenue  
6 requirement by approximately \$3.3 million in rate year 1.

7 **Q. Do you have any other thoughts on Cascade's plant additions forecast?**

8 A. Yes. Because Cascade moved projects from rate year 1 to rate year 2, the updated  
9 plant additions forecast increases the Company's revenue requirement in rate year  
10 2 by approximately \$2.8 million. The primary driver of the increase in rate year 2  
11 is the Burlington Transmission Reinforcement project, which has a total cost of  
12 \$29.7 million and was originally forecasted for rate year 1 (2024). However, just  
13 as projects were moved from rate year 1 to rate year 2, it is possible more projects  
14 will eventually be delayed out of the multiyear rate plan or the Burlington  
15 Transmission Reinforcement project could face further delays. I reserve the right  
16 to update my plant additions forecast if there is evidence to suggest some of the  
17 projects currently planned for 2025 will not be placed in service during the  
18 multiyear rate plan. Other parties may also propose reasonable adjustments to  
19 Cascade's plant additions forecast.

20 **IV. MISC. O&M EXPENSE ADJUSTMENT**

21 **Q. Please describe Cascade's miscellaneous O&M adjustment.**

22 A. Cascade witness Darrington supports a 2024 and 2025 "Pro Forma Misc. O&M  
23 Expense Adjustment" in columns P-9 and PR-10 of Darrington, Exhibit JAD-7.  
24 The 2024 adjustment increases Cascade's revenue requirement by \$229,704 in the

1 first year of the multiyear rate plan and by \$233,198 in the second year.

2 Mr. Darrington states the adjustments estimate the forecasted increase to O&M  
3 expense based on a four-year average of the change in O&M costs after removing  
4 any O&M expenses related to the restating and pro forma adjustments made in  
5 this case.<sup>23</sup> The four-year average change in O&M is 1.52 percent per year. This  
6 is the rate Mr. Darrington uses for his increase in O&M for year 1 and year 2 of  
7 the multiyear rate plan.

8 **Q. Do you have any concerns with Cascade's miscellaneous O&M adjustment?**

9 A. Yes. The 1.52 percent increase in O&M is almost entirely driven by a large  
10 increase in O&M in 2022. In the other three years of Cascade's four-year average  
11 the adjusted O&M costs either decreased (2020 and 2023) or increased less than 1  
12 percent (2021). Cascade's adjusted O&M costs increased by 15.42 percent in  
13 2022. If the increase in 2022 were excluded as an outlier then the 2020, 2021, and  
14 2023 average would be a 3.11 percent decrease in O&M costs per year. This rate  
15 is similar to the 2.70 percent decrease in O&M Cascade experienced in 2023. The  
16 evidence shows that Cascade has largely been able to effectively manage the  
17 growth in its miscellaneous O&M costs after accounting for cost increases that are  
18 addressed elsewhere in this rate case such as wage increases, 2022 is an  
19 exception.

20 **Q. What do you recommend?**

21 A. Given Cascade's proposed increase during the multiyear rate plan is driven almost  
22 exclusively by an O&M increase in 2022 and given Cascade saw a decrease in

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<sup>23</sup> Darrington, Exh. JAD-1T at 15:6–19:13.

1 these O&M costs in 2023, I recommend the Commission reject Cascade's  
2 miscellaneous O&M adjustment and keep these costs level during the multiyear  
3 rate plan. Keeping costs level should be considered a conservative adjustment  
4 given these costs decreased in 2023. This adjustment lowers Cascade's claimed  
5 revenue deficiency by \$229,704 in year 1 and \$233,198 in year 2, as shown on  
6 columns P-9 and PR-10 of Exhibit JAD-7.

## 7 V. COVID-19 COSTS AND BENEFITS

8 **Q. What is Cascade's proposal regarding the deferred costs related to**  
9 **COVID-19?**

10 A. First, Cascade includes a restating adjustment that modifies the test year to  
11 include COVID-19 costs and benefits that were deferred in 2023, effectively  
12 including these costs in rates effective March 1, 2025, and ending the Company's  
13 deferral.<sup>24</sup> Second, Cascade proposes to recover the COVID-19 costs that were  
14 deferred through February 28, 2025, through a new tariff schedule. The Company  
15 estimates it will have a deferred balance of \$7,924,722 by February 28, 2025.<sup>25</sup>  
16 Cascade proposes to recover these costs over two years.

17 **Q. Is two years the appropriate timeframe to recover these costs?**

18 A. No. Cascade received approval from the Commission to defer these costs in  
19 Docket UG-200479. The Commission Order in that docket allowed Cascade to  
20 defer these costs from the date of its original petition, or May 27, 2020.<sup>26</sup> This  
21 means, by February 28, 2025, the Company will have deferred over four and a

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<sup>24</sup> Darrington, Exh. JAD-1T at 13:1–22.

<sup>25</sup> Direct Test of Zachary L. Harris, Exh. ZLH-1T at 9:17–10:16.

<sup>26</sup> *In re of Cascade Natural Gas Co Order Approving Deferral of Costs Associated with the COVID-19 Public Health Emergency*, Docket UG-200479, Order 1, ¶ 28 (Dec 10, 2024).

1 half years' worth of COVID-19 costs and benefits. Despite this, the Company  
2 proposes to recover these costs over only two years.

3 I believe the Commission should consider directing the Company to use a  
4 longer recovery period given the extraordinary and non-recurring nature of these  
5 costs. The pandemic is not expected to be repeated and is therefore a once in a  
6 lifetime non-recurring event. The rate impact of COVID-19 should be mitigated  
7 as much as possible in this case. In addition, there is no reason for the Company  
8 to recover these costs over a much shorter time period than the time period over  
9 which the costs were incurred.

10 **Q. What recovery period do you recommend?**

11 A. I recommend the recovery period be increased to four years. Four years is much  
12 closer to the time period over which the costs accumulated and it aligns with the  
13 cadence of Cascade's multiyear rate plans. Instead of recovering these costs over  
14 one multiyear rate plan the Company will recover these costs over two multiyear  
15 rate plans. Importantly, I am not recommending the Company not recover these  
16 costs. Rather, I am recommending the Commission extend the time period in  
17 which the Company's proposed new tariff schedule would be in effect.

18 **Q. What is the impact of a longer recovery period for the COVID-19 costs?**

19 A. Extending the recovery period lowers the annual amount recovered from  
20 customers from \$4,167,572 to \$2,083,786. Since these costs are not included in  
21 base rates there is no impact on Cascade's claimed revenue deficiency in this  
22 proceeding but it would lower Cascade overall revenue increase by \$2,083,786.  
23 Cascade witness Zachary L. Harris develops rates for the new tariff schedule on

1 Exhibit ZLH-2. My table below updates the rates for my proposed recovery  
 2 period.

**TABLE 4**

**COVID-19 Deferral Rate Impact**

<u>Line</u>	<u>Rate Class</u>	<u>Revenue Allocation</u>	<u>Allocated Amount</u>			
			<u>Company Proposal</u>	<u>Adjusted</u>		
		<u>(1)</u>	<u>2-Years</u>	<u>Rate</u>	<u>4-Years</u>	<u>Rate</u>
			<u>(2)</u>	<u>(3)</u>	<u>(4)</u>	<u>(5)</u>
1	503	83.9%	\$ 3,495,111	\$ 0.02644	\$ 1,747,556	\$ 0.01322
2	504	13.7%	570,994	0.00611	285,497	0.00306
3	505	1.8%	74,031	0.00444	37,016	0.00222
4	511	0.2%	9,082	0.00054	4,541	0.00027
5	663	0.4%	17,713	0.00002	8,857	0.00001
6	570	<u>0.0%</u>	<u>640</u>	0.00031	<u>320</u>	0.00015
7	Total	100.0%	\$ 4,167,572		\$ 2,083,786	
8	<b>Difference</b>				<b>\$(2,083,786)</b>	

Source:  
Exh. ZLH-2.

3 **Q. Are you proposing any other adjustments to the recovery of COVID-19**  
 4 **costs?**

5 A. Yes. Cascade’s COVID-19 regulatory asset includes late payment fees and  
 6 reconnect fees. These fees should not be included or recovered from customers.  
 7 Although I am not an attorney, it is my understanding that collection of these fees  
 8 was prohibited by law and, therefore, collecting these fees now contradicts that  
 9 prohibition.<sup>27</sup> Table 5, below, shows the COVID-19 deferral rate impact after

<sup>27</sup> Joint Response of Public Counsel & The Energy Project, *In re of Cascade Natural Gas Co Order Approving Deferral of Costs Associated with the COVID-19 Public Health Emergency*, Docket UG-200479 (Nov. 19, 2020).



1 removing the \$5,884,412 of late payment fees and reconnect fees. Support for  
 2 Table 5 is provided as Exhibit JAL-7.

**TABLE 5**

**Public Counsel Proposed COVID-19 Deferral Rate Impact**

<u>Line</u>	<u>Rate Class</u>	<u>Revenue Allocation</u>	<u>Allocated Amount</u>			
			<u>Company Proposal</u>	<u>Adjusted</u>		
		<u>(1)</u>	<u>2-Years</u>	<u>Rate</u>	<u>4-Years</u>	<u>Rate</u>
			<u>(2)</u>	<u>(3)</u>	<u>(4)</u>	<u>(5)</u>
1	503	83.9%	\$ 3,495,111	\$ 0.02644	\$ 449,928	\$ 0.00340
2	504	13.7%	570,994	0.00611	73,504	0.00079
3	505	1.8%	74,031	0.00444	9,530	0.00057
4	511	0.2%	9,082	0.00054	1,169	0.00007
5	663	0.4%	17,713	0.00002	2,280	0.00000
6	570	<u>0.0%</u>	<u>640</u>	0.00031	<u>82</u>	0.00004
7	Total	100.0%	\$ 4,167,572		\$ 536,494	
8	<b>Difference</b>				<b>\$(3,631,078)</b>	

Source:  
Exhibit JAL-5.

3 **Q. Does this conclude your response testimony?**

4 A. Yes, it does.