# Docket No. TC-200151 - Vol. II

WUTC v. Shuttle Express, Inc.

November 9, 2020



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BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION  WASHINGTON UTILITIES AND )DOCKET TC-200151 TRANSPORTATION COMMISSION,)  Complainant, )  vs. )  SHUTTLE EXPRESS, INC., )  Respondent. )  TELEPHONIC EVIDENTIARY HEARING, VOLUME II  Pages 19-63 ADMINISTRATIVE LAW JUDGE MICHAEL HOWARD  November 9, 2020  9:33 a.m.  Washington Utilities and Transportation Commission 621 Woodland Square Loop Southeast Lacey, Washington 98503  REPORTED BY: TAYLER GARLINGHOUSE, CCR 3358  Buell Realtime Reporting, LLC 1325 - 4th Avenue, Suite 1840 Seattle, Washington 98101 (206) 287-9066   Seattle (360) 534-9066   Olympia (800) 846-6989   National www.buellrealtime.com	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25	EXAMINATION JIMY SHERRELL By Mr. Fukano	PAGE
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JUDGE HOWARD: Thank you, Mr. Fukano. And could we have an appearance for Public Counsel?

MS. SUETAKE: Thank you, Your Honor. My name is Nina Suetake, and I am here -- Assistant Attorney General for Public Counsel Unit.

JUDGE HOWARD: Thank you.

I'm sure I will accidentally mute myself at some point today too, which is part of the process.

Thank you, everyone. Since we're doing this hearing today over Microsoft Teams software, I just want to remind everyone to be aware of background noise and that you should mute your computer microphone or your phone if you're calling in when you are not speaking.

If you need to object or raise an issue, please identify yourself when you're not -- when you're speaking if I'm not already calling on you, and we should make an effort not to talk over each other so the court reporter can make a clear record of our hearing today.

Before we begin, I want to make a note about the scope of this hearing. As we discussed at the prehearing conference and as I noted in the prehearing conference order, Shuttle Express stipulated that it does not contest the violations of WAC Chapter 480-30 Page 25

Counsel is also unaware of any limitation in the settlement agreement. Sorry, I am hearing some echo.

JUDGE HOWARD: Mr. Sherrell, would you like to respond on this issue?

MR. SHERRELL: I guess I don't quite understand what you're asking.

JUDGE HOWARD: Well, just kind of to clarify my question, there -- there was that settlement agreement when your company appealed to superior court the -- the findings in the 2016 dockets assessing penalties against Shuttle Express. And do you -- do you believe that settlement agreement keeps me from -- in any way -- from considering the violations that the Commission found in -- in that docket in that earlier case in -- in terms of determining the -- the level of penalty to impose in this case?

MR. SHERRELL: No, I don't oppose.

JUDGE HOWARD: Okay. Thank you. I just

wanted to address that before we begin here.

So in terms of a roadmap for today, we're going to begin by taking testimony from Staff's witness, Mathew Perkinson, since Staff is the party alleging the underlying violations. We'll then take testimony from Public Counsel's witness, Ms. Laycock, and finally we will provide Mr. Sherrell an opportunity to testify on

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which are alleged in the complaint in Order 01 in this docket. And I take this prehearing conference order as controlling this case going forward, so this hearing is limited to determining the appropriate remedy for the violations alleged in the complaint in Order 01.

And also before we begin, I want to pose a question and allow each of the parties an opportunity to respond. So Shuttle Express appealed the last major enforcement action against it to superior court and this was in the Dockets TC-160516 and 161257. And I see that the settlement is described in the exhibit submitted as MP-1, but I don't see the settlement agreement itself.

Does the settlement limit my ability in any way to consider the violations found in the final order in those dockets when determining the appropriate remedy in this case? And I just want to give each of the parties a chance to state their position on that issue.

Could I turn first to Staff?

MR. FUKANO: Yes, Staff is not aware of any limitations contained in the settlement agreement that would otherwise limit the information [phone interference] Commission in this proceeding.

JUDGE HOWARD: Public Counsel, do you -- would you like to respond?

MS. SUETAKE: Thank you, Your Honor. Public

behalf of the company.

At the end of the hearing, the parties will have an opportunity to provide a closing -- an oral closing statement. I'm -- I'm not planning necessarily on providing a separate opportunity for an opening statement before we begin. Would any party wish to provide an opening statement, though?

MR. FUKANO: Commission Staff has no need to provide an opening statement, although it would have two clarifying questions when -- at an appropriate time.

JUDGE HOWARD: Okay. Ms. Suetake?

 $\ensuremath{\mathsf{MS}}.$  SUETAKE: Public Counsel has no need for an opening statement.

JUDGE HOWARD: Mr. Sherrell, I'll let you -when it's your opportunity to testify, I will let you testify without an attorney posing questions to you, but would -- would you request any opening statement right now before we begin taking testimony?

MR. SHERRELL: Here we go. I hit the mute button. So this is a very narrow scope. All we're really talking about is penalties; is that correct?

JUDGE HOWARD: Yes. Yes, so would -- would you -- would you like to provide an opening statement or would you prefer to wait until your testimony?

MR. SHERRELL: Well, I think we can cut this

2 (Pages 23 to 26)

Page 27 Page 29 1 pretty short. I filed a 48030-186(2)(b) and it 1 actually make things easier for us as well. 2 discontinues the service. So Shuttle Express will not 2 JUDGE HOWARD: Okay. Mr. -- Mr. --3 be operating in the future. We shut down, suspended on 3 Mr. Sherrell, would you be fine with testifying first and then you would --4 March 27th, 2020. The way I look at it, there is not 4 5 much we need to talk about. We no longer exist. 5 MR. SHERRELL: Yes, I agree. 6 Shuttle Express cannot reopen. So I think we can cut 6 JUDGE HOWARD: Okay. And then you would 7 this pretty short. 7 have -- you would have an opportunity, of course, to --8 JUDGE HOWARD: All right. Thank you. Okay 8 to examine Staff and Public Counsel's witness afterward. 9 9 thank you, Mr. Sherrell. But yes -- so it sounds like you indicated yes to that. So, Mr. Fukano, you indicated Staff had a 10 10 So we will -- we will change the order of couple of questions before we begin? the witnesses, then, and we will have the company go 11 11 12 MR. FUKANO: Yes, regarding the proposed 12 first, then Staff, and then Public Counsel. 13 exhibits submitted by Staff, I wanted to inquire whether 13 Does -- are there any other questions before the exhibit might be admitted by stipulation or whether 14 14 we begin? 15 you would want those admitted via witness through 15 MR. FUKANO: None from Staff. Thank you, 16 16 direct. Your Honor. 17 JUDGE HOWARD: Certainly. That was going to 17 MS. SUETAKE: None from Public Counsel. 18 be the next thing I would -- I would ask about. Would 18 Thank you. 19 the parties -- we have the exhibits submitted and 19 JUDGE HOWARD: All right. Mr. Sherrell, 20 they're MP-1 through MP-5. Are the parties able to 20 since you're not appearing with an attorney, I will 21 stipulate to the admissibility of all of these exhibits? 21 allow you to testify on behalf of Shuttle Express 22 Public Counsel, please go ahead. 22 without an attorney posing questions to you. We will then allow Staff and Public Counsel's attorneys to pose 23 MS. SUETAKE: We stipulate to the 23 their questions. I will swear you in first. 24 admissibility of these exhibits. 24 JUDGE HOWARD: Thank you. 25 (Jimy Sherrell sworn.) 25 Page 28 Page 30 Mr. Sherrell, would you also agree to these 1 JUDGE HOWARD: Thank you. So, Mr. Sherrell, 1 2 2 exhibits? you may go ahead with your testimony. 3 MR. SHERRELL: Yes, I agree. 3 MR. SHERRELL: Okay. So in March 27, 2020, 4 JUDGE HOWARD: Okay. Thank you. Then I 4 we suspended service caused by airport restricting 5 would admit Staff's Exhibits MP-1 through MP-5 into the 5 operations and overriding WUTC Commission regulations, 6 record. 6 and it cost us about 40 percent of our traffic. After 7 7 (Exhibits MP-1 through MP-5 admitted.) that, COVID hit and that took the remaining away from 8 MR. FUKANO: Thank you, Your Honor. 8 us. So on March 27th I filed a suspension. Actually, 9 JUDGE HOWARD: Was there another question? 9 it was filed by Kari Green, and our intent was, when we 10 10 MR. FUKANO: Yes. Staff's recommended were negotiating our violations, that we would be able 11 penalty in this proceeding potentially changes depending 11 to resume service within a couple months. 12 on the actions that the company or the course of the 12 After eight months of suspension, it was not 13 13 company going forward. I think we've heard this morning possible for us ever to resume our services. So we about some of the intent of the company, but Staff would 14 14 filed a 48030-186(2)(b) discontinues the service, which 15 suggest it may be appropriate for the company to testify 15 is on file now. And going forward, Shuttle Express, 16 first to explain its position going forward, which Staff 16 after 34 years of operations, is unable to initiate 17 could then incorporate into its recommendation. I 17 service going forward.

3 (Pages 27 to 30)

And over the last eight months, we have

worked with our clients, our different communities, eBay

over to a company called Bayview Limo, and Bayview Limo

they have limo license, so they can do dedicated nonstop

service, which is allowed, whereas if we try to do share

rides, it's not allowed because of the distancing

[sic], the people that we booked with, to switch them

is licensed by the Department of Licensing, DOL, and

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be appropriate.

that?

the order of the witnesses.

believe we know where that's going, but I feel that may

reasonable request. I think that could justify changing

JUDGE HOWARD: I think that would be a

Ms. Suetake, do you have any concerns with

MS. SUETAKE: No, Your Honor. That would

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regulations.

So in essence, going forward, at this time, Shuttle Express has moved out of its office, discontinued its office. We spent the last six months working with Bayview helping them with carrying service forward to the people that were using Shuttle Express, and they are now called Shuttle Express No. 2 under the LLC.

So we've got really good response from the travelers when they call in to direct them to this dedicated service, and we actually offer an economy, we actually offer them economy black car service because of our share ride. Because the people using the share ride are used to not paying as much money as dedicated black service or dedicated services. So they've been happy. We haven't had any complaints from them, zero.

So the transition has been really good, and we keep continuing to work with Bayview if they have any inquiries working with the past Shuttle Express and we've been taking care of that.

And so Shuttle Express basically does not exist anymore. It is being supported. People are being supported, the travelers, by Bayview Limo, and we've worked really close with them over the last six months. So there's no transfer of license, period. We were just

Express was a premier. We had regulations, we had scheduling, we had training, we had everything. So -- and you won't find another operator out there that does what we were doing in the past.

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And it's been related by other people within the UTC also and noted throughout the agency or throughout the U.S. as being a premier operator. So I'm done. That's bottom line, and there's no money left in the company.

So I do recognize that when I first asked to reach an agreement, that the UTC, you -- you guys did reach forward and we were trying to keep Shuttle going and suspend the -- the penalty for a year in which we could make it back when the courtesy can start up again. That won't happen, we can't do it, this has gone on two months --

MR. FUKANO: Pardon me, Judge. I just wanted to raise a quick reminder that any discussion during settlement is confidential. So I would ask that any comment about the specifics of the settlement be struck from the record.

MR. SHERRELL: And I didn't give any specifics on it so -- I just admitted that Staff did work with us in trying to reach a settlement.

JUDGE HOWARD: Could the -- could the court

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going to discontinue all of the licenses. I know Bel Air has applied for our license in Everett and that's up to them. We are not doing any transfers.

So we're just going to surrender all three of our licenses, which is share ride, schedule, and charter. And so that pretty well wraps up Shuttle Express for the past 34 years.

And I would like to say that the Commissioners made every attempt to keep us alive when they held three meetings, work sessions, and then changed some regulations to allow us to use independent contractors and small cars and they -- the airports stepped right on top of the UTC, which cuts the law of 1979 that was passed in which they oversee WUTC, which is wrong. It's absolutely wrong to have that happen.

So Shuttle Express cannot fight the airport, and the con- -- and the virus and not having any traffic. We went from 400 passengers a day to ten. Our bottom line is 70,000 service -- if nobody moves or does anything. So we've used our PPP, we've used or SBA emergency funds to keep going this far, and then we've moved everything so the traveling public wasn't hurt by us shutting down. So there is nothing more we can do.

And we've had a stellar reputation. And looking at the other operators in the past, Shuttle

reporter read back the last portion of that testimony where there was any discussion about the settlement? (Section read.)

JUDGE HOWARD: I will -- I will grant the objection to strike the testimony that was just read from the record, just in the interest of keeping settlement discussions confidential.

Mr. -- Mr. Sherrell, you may -- you may continue.

MR. SHERRELL: Yeah, I agree with you striking that. No objection to that, and I am basically finished.

JUDGE HOWARD: Thank you, Mr. Sherrell.
Do we have any questions from Staff?
MR. FUKANO: A few brief questions from
Staff.

EXAMINATION

19 BY MR. FUKANO:

Q. Good morning, Mr. Sherrell. How are you this day?

A. You know, that's -- in this year, it's probably the hardest year of my life I've been around. So to answer that question, it's we're hanging on and trying to do everything we can. We -- in fact, we haven't

4 (Pages 31 to 34)

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taken a day off for eight months until this last week, so, you know, that's how we're doing. And I think the whole country's that way. So other than that, we're still alive and we're still going forward, so we're -- we're blessed.

Q. And I just wanted to ask you a few questions about the other proceedings or -- before the Commission involving Shuttle Express.

You mentioned that there was a transfer of authority from Shuttle Express to Wickkiser, correct?

A. I originally proposed that, and it doesn't matter to me one way or the other. I'm just going to surrender my licenses. So if -- if the Commission wants to do a transfer, I -- I really don't want to do a transfer. I'd just surrender my licenses. That's a change that I've made recently after talking to our attorney and looking at what's going off it's -- I think it's easier for them just to go ahead and do it. But that's up to them so...

Q. And so just to clarify, then, does the company oppose the transfer of the partial authority to Wickkiser?

A. No, we do not oppose it. I'd rather work with the Commission, Wickkiser, whatever works better. So it's hard for me to give an opinion on it. It's just further questions.

JUDGE HOWARD: Do we have any questions from Public Counsel?

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MS. SUETAKE: Your Honor, with Staff questions, we do not have any additional questions.

JUDGE HOWARD: Thank you.

Mr. Sherrell, I might just ask a clarifying question. You referred to Shuttle Express No. 2, could you just explain a bit more what that is referring to?

MR. SHERRELL: Yes, I will. So the traveling -- let me just give you a quick background. The traveling public is used to dealing with Shuttle Express 34 years. So for people going forward and using Shuttle Express, the name means a lot to them in how they seek to service out. So Bayview has an LLC that says Shuttle Express 2. So that's how they will be operating, so I gave them basically our name and didn't -- they can file under the assumed business name. Let me back up and say that. So Shuttle Express 2, so that way it works when people seek out Shuttle Express and I -- hopefully I answered that question.

JUDGE HOWARD: Thank you, yes.

And then do you -- just to clarify a little bit more, do you -- do you have any ownership interest in Bayview?

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that we can't operate.

#### Q. Understood.

And, again, just by way of clarification, does the company intend to have any transfer go into effect before any cancellation of the company's operating authority?

A. I'm thinking. No, we are not going to transfer on our initiative before we surrender the certificates.

However, if Wickkiser works with the Commission and it would be better to transfer a license, then we're amenable. I just want to do the best thing for the public and whatever works easy for the Commission.

Q. Thank you. Appreciate the clarification.

And turning to the cancellation docket, Shuttle Express has submitted an application to voluntarily cancel its Commission authority in Docket 200887; is that correct?

A. I have not seen the docket, but I know it's filed and that is correct. I just don't know the number on it.

Q. And just to clarify, the Commission has not yet acted on the company's request for cancellation, correct?

A. That is correct.

MR. FUKANO: Thank you very much. No

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MR. SHERRELL: I do not have any ownership in Bayview and I have not received any funds for any transfer with Bayview. My whole intent was to keep airport transportation going in the future. Bayview has suffered tremendously. They're only carrying like ten people a day. A big day is 30. So by me giving Bayview all of our business and our name and everything that I can, it's in my hopes that Bayview can stay alive going forward. So there have been no exchange of funds, period.

JUDGE HOWARD: Thank you. That would be all the clarifying questions I would have.

Mr. Sherrell, would you -- would you like to make any statement in response to the questions you were asked by Staff or Public Counsel?

MR. SHERRELL: No, I think Staff asked some very good questions and hopefully I answered it. If not, I'd like to clarify anything that is misunderstood.

JUDGE HOWARD: All right. Thank you, Mr. Sherrell. I think I'll take that as your testimony being concluded.

We will then turn to Staff's witness, Mathew Perkinson. Mr. Perkinson, are you on the line?

MR. PERKINSON: Yes, Your Honor, I'm here.

JUDGE HOWARD: I will swear you in and then

5 (Pages 35 to 38)

Page 39 Page 41 1 I'll allow Staff's attorney to -- I'm sorry. To -- to 1 Q. And are you familiar with the investigation of 2 present your testimony. 2 Shuttle Express at issue in this docket? 3 3 (Mathew Perkinson sworn.) A. Yes. 4 JUDGE HOWARD: Thank you. 4 Q. And how are you familiar with that 5 Staff, you may proceed. 5 investigation? 6 MR. FUKANO: Thank you, Your Honor. 6 A. As I mentioned previously, I review all the 7 7 motor carrier safety investigations and this is one of 8 EXAMINATION 8 9 BY MR. FUKANO: 9 Q. And did you review the investigation that has Q. Good morning, Mr. Perkinson. 10 10 been admitted as Exhibit MP-1? 11 Good morning. 11 A. Yes. Q. Based on your understanding, what issue or 12 Q. Please state your name and spell your last name 12 13 13 for the record. issues related to Shuttle Express, the investigation 14 A. It's Mathew Perkinson, P-e-r-k-i-n-s-o-n. 14 regarding Shuttle Express, are being considered today? 15 15 Q. And who is your employer? A. So as Judge Howard mentioned, the company 16 A. The Utilities and Transportation Commission. 16 admitted the violations identified in the Staff's 17 Q. And how long have you worked for the Commission? 17 investigation report. We're here today to discuss the 18 18 A. I've been with the Commission since 2011. appropriate penalty for those violations. Q. And what is your current role with the 19 Q. And just a moment ago, you mentioned you had 19 Commission? 20 reviewed the Staff investigation report, correct? 20 21 A. Assistant director transportation safety. 21 22 Q. And what are your responsibilities in that role? 22 Q. Did the investigation report include a penalty 23 A. As it relates to this docket, I review motor recommendation? 23 carrier safety passenger compliance investigations and 24 24 A. Yes. 25 make sure that they're done properly and consistent with 25 Q. And what was that penalty recommendation? Page 40 Page 42 1 1 the Commission's enforcement policy. A. The penalty recommendation in Staff's 2 2 Q. And what qualifications, experience, or training investigation report is \$409,030 for violations of 3 do you have for that role? 3 Commission regulations. I'd be happy to go over those 4 A. I've been involved in the motor carrier safety 4 if you'd like. 5 5 Q. Certainly. program for several years in a variety of positions. As 6 a safety investigator myself, certified to perform 6 Broadly, have circumstances changed since Staff 7 7 intrastate and interstate compliance reviews and made its original penalty recommendation? 8 investigations and then also served as supervisor of the 8 A. Yes. 9 Motor Carrier Safety Program. 9 Q. And without getting too much into the specifics 10 yet, how have circumstances -- how have circumstances 10 Q. Thank you. I'd like to turn to the matter at issue in 11 changed since the original penalty recommendation? 11 12 today's hearing. Are you familiar with the company 12 A. A couple of things have occurred. The company, 13 13 called Shuttle Express? as I've already discussed, admitted to extend a portion A. Yes. 14 14 of its authority and transfer another portion of its 15 Q. And how are you familiar with Shuttle Express? 15 rights under its certificate from Shuttle Express to 16 A. The company is regulated by the Commission as an 16 Wickkiser International Company, Inc., doing business as 17 auto transportation company and a charter. 17 Airport Shuttle. Q. And what is the current status of Shuttle 18 18 The company submitted a request to cancel the 19 19 Express' auto transportation operation? remaining portion of its auto transportation certificate 20 20 numbers B-000975 and cancel its charter certificate, A. As Mr. Sherrell described, the company suspended 21 its operations in March 2020 following the COVID-19 21 certificate numbers CH-000171. And then one other 22 pandemic. The company also has a transfer application 22 circumstance that I don't know that it's changed but 23 23 in the door with the Commission and a request to cancel it's continued, has been the COVID-19 pandemic and the 24 24 its operating authority also pending before the impact to the passenger transportation industry. 25 25 Commission. Q. And based on these changed circumstances, does

Page 43 Page 45 Staff have an updated or revised penalty recommendation? 1 1 A. There are five factors. 2 A. Yes. 2 Q. Did you consider those factors as part of your 3 3 Q. And what is that recommendation? revised penalty recommendation? 4 A. Staff would recommend that the entire penalty be 4 A. Yes. 5 suspended with conditions. 5 Q. Let's discuss some of those factors. 6 Q. And I'd like to discuss the reasoning for 6 What is the first suspension factor? 7 revised penalty recommendation. What, if anything, did 7 A. The first factor would be whether or not this is 8 you review as part of your reconsideration of Staff's 8 a first-time penalty for this or a similar violation. 9 9 recommended penalty? Q. And what was Staff's conclusion with regard to 10 A. The Commission's enforcement policy in Docket 10 that factor? A-120061. A. Staff believes that this factor does not support 11 11 12 suspension of the penalty. This is not the first time a 12 Q. And does that policy contain enforcement penalty violation or penalty that the company's received. 13 13 factors? 14 A. Yes. 14 Q. And what is the second suspension factor? 15 A. Whether or not the company has taken a --15 Q. And how many factors does the policy contain? 16 A. There are 11 enforcement factors. 16 specific actions to remedy the violations and avoid the 17 Q. And did Staff consider each factor when revising 17 same or similar violations in the future. 18 18 Q. And what was Staff's conclusion regarding the -its penalty recommendation? 19 19 A. Yes. regarding this factor? 20 A. This factor supports a suspended penalty. 20 Q. On balance, after reviewing and applying the 21 Again, the company is shutting down. 21 penalty factors, did you determine that the penalty 22 Q. And what is the third suspension factor? 22 factors favored a relatively higher penalty or favored 23 A. Whether or not the company agrees to specific --23 mitigating a penalty? A. I would say that the factors were mixed, but 24 to a specific compliance plan. 24 Q. And what was Staff's conclusion regarding this 25 2.5 there were certain -- there were certain factors that Page 44 Page 46 1 highlight that the company knew or should have known 1 factor? 2 2 about the violations and support of higher penalty; A. I would say, again, the factor supports 3 factor two, which is whether the violations were 3 suspended penalty. 4 intentional or not; factor six, the number of the 4 Q. And can you explain why? 5 5 A. Yeah. Same answer; the company is closing its violations; factor nine, the company's past performance; 6 and factor 10, the company's compliance program. 6 doors. 7 7 Q. And you mentioned before that the factors were Q. What is the fourth suspension factor? 8 mixed, were there any factors that favored mitigating a 8 A. Whether or not the company and the Commission 9 penalty? 9 have an agreement to reinvestigate at a later time to 10 A. Yeah, there were a number of factors. Factor 10 check on the company's compliance. 11 one, which was harm to consumers, and the Commission 11 Q. And what was Staff's conclusion regarding this 12 12 didn't receive consumer complaints as described in the factor? 13 Staff's investigation report. Factor five was corrected 13 A. This factor essentially doesn't apply. If the 14 company shuts down, there's no need to reinvestigate violations or remedied the violations. The company 14 15 hasn't, per se, remedied the violations, but it is 15 Shuttle Express. 16 shutting its doors, which in essence resolves the issue. 16 Q. And what is the fifth suspension factor? 17 Factor seven, the number of customers affected; and then 17 A. Whether or not there are other circumstances. 18 factor eight, again, company closing down probably 18 that warrant suspension. Q. And what was Staff's conclusion regarding this 19 reduces -- it should reduce the likelihood of 19 2.0 20 recurrence. factor? 21 Q. And does the Commission enforcement policy also 21 A. That there are other circumstances that support 22 contain factors whether -- regarding whether to suspend 22 a suspended penalty. As previously mentioned, the 23 some or all of the penalty? 23 COVID-19 pandemic and its impacts to the transportation 24 24 safety -- transportation -- passenger transportation A. Yes. Q. And how many suspension factors are there? 25 25 industry, and then Shuttle Express suspending its

Page 47 Page 49 1 Q. So to summarize, what again is Staff's revised 1 operations, it has no doubt suffered a loss of revenue 2 since March 2020, and that it admits that the violations 2 penalty recommendation? 3 3 occurred I think were all factors that support A. So in summary, Staff recommends suspending the 4 suspension. 4 entire penalty for a period of three years subject to 5 Q. And on balance, after reviewing and applying the 5 the three conditions just explained. 6 penalty suspension factors, did Staff determine that the 6 Q. Does this conclude your testimony? 7 factors favored either relatively large or a relatively 7 A. Yes, it does. 8 8 smaller suspended penalty? MR. FUKANO: Thank you. No further 9 A. Staff believes that the five suspension factors 9 questions. 10 10 support a large suspended portion of penalty. JUDGE HOWARD: Thank you. Q. And you mentioned earlier that Staff's 11 11 Do we have any questions from Public recommendation is to suspend the entire \$409,030 12 12 Counsel? 13 penalty; is that correct? 13 MS. SUETAKE: No, Your Honor. Public 14 A. Yes. 14 Counsel has no questions for Staff. 15 15 Q. How long -- does Staff have a recommendation JUDGE HOWARD: Do we have any questions from 16 about how long the penalty should be suspended for? 16 Shuttle Express for Mr. Perkinson? 17 17 MR. SHERRELL: Shuttle Express has no A. Three years. 18 Q. Does Staff have any recommendations about terms 18 questions. 19 associated with the waiver of the suspended penalty? 19 JUDGE HOWARD: Well, thank you for your 20 20 A. Yes. testimony, Mr. Perkinson. I don't have any follow-up 21 Q. And what are those recommendations? 21 questions myself. 22 A. Staff recommends that the Commission establish 22 Mr. Fukano, would Staff rest its case at 23 three conditions on the waiver of the suspended penalty. 23 this point? MR. FUKANO: Yes, Your Honor. Nothing 24 If the company violates a term of the suspension, the 24 25 company would be liable for some or all of the suspended 25 further from Staff. Page 48 Page 50 1 JUDGE HOWARD: Okay. Ms. Suetake, you may 1 penalty amount depending on which condition is breached call your witness. 2 2 or violated. And then any remaining portion of the 3 suspended penalty could be waived three years after the 3 MS. SUETAKE: Public Counsel calls Sarah Laycock to the stand. 4 effective date of the Commission's order. And I'd be 4 5 happy to go over those three conditions. 5 JUDGE HOWARD: Ms. Laycock, will you raise 6 Q. Excellent. 6 your right hand and I will swear you in? 7 7 What is the first condition? (Sarah Laycock sworn.) 8 A. First the company would be liable for the entire 8 JUDGE HOWARD: Thank you. 9 \$409,000 penalty if it or a reincarnation of the company 9 You may proceed. as a term that's used in 49 CFR 386.73 operates as an 10 10 MS. SUETAKE: Thank you, Your Honor. auto transportation company without a Commission 11 11 12 12 EXAMINATION certificate of convenience and necessity within three 13 13 BY MS. SUETAKE: years of the effective date of the Commission's order. Q. Please state your name for the record and spell 14 Q. And what is the second condition? 14 15 A. The company or reincarnation, again, will be 15 your last name. 16 liable for approximately \$54,000 or one-eighth of the 16 A. My name is Sarah Laycock, L-a-y-c-o-c-k. 17 penalty amount if the company applies for an auto 17 Q. And who is your employer? transportation certificate of convenience and necessity A. The Public Counsel Unit of the Washington State 18 18 within three years of the effective date of the 19 19 Attorney General's Office. 20 Commission's order. 20 Q. And what is your occupation? 21 Q. And what is the third condition? 21 A. I am regulatory analyst for the Public Counsel 22 A. The company, again, or a reincarnation, will be 22 Unit. liable for approximately \$355,000 of the penalty amount 23 Q. And how long have you been with -- regulatory 23 24 if the company commits a repeat violation of any of the 24 analyst for Public Counsel Unit? 25 violations at issue in Staff's complaint in this docket. 25 A. My current employment as a regulatory analyst of

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Public Counsel began in November of 2017.

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#### Q. What training have you received for this position since joining Public Counsel?

A. I completed the basic practical regulatory training for the electric industry in May of 2018 for the Center for Public Utilities at New Mexico State University and also completed the Public Utilities Reports Guide Principles of Public Utilities Operations and Management course in May of 2018.

#### Q. What types of matters and issues have you represented Public Counsel?

A. Since joining the Attorney General's Office, I testified on a variety of proceedings including electric and gas rate cases, water, telecommunications, and electric utility complaint cases. Most recently, I have been involved in the PSE Colstrip case, Colstrip sale case, the near acquisition, and the PSE billing complaint. Additionally, I have participated in conservation and IRP training groups along with work groups such as carbon and electricity market work group.

#### Q. What is the purpose of your testimony in this proceeding?

A. I am testifying to describe Public Counsel's interest in the proceeding and our penalty recommendation.

#### 1 company's current circumstances, what is Public

# Counsel's recommendation at this time?

A. Because the company has filed a request to permanently discontinue all regulated service and cancel its license, Public Counsel recommends the UTC assess a penalty of \$409,030 that would only go into effect if Shuttle Express requests authority to operate again or the owners and operators of the company, Jimy and Karen Sherrell, seek authority to operate a shuttle company or similar transportation company.

Upon receiving new authority to operate, the penalty will go into effect and will be suspended for two years from the effective date of the new authority. The suspended penalty would then be waived if no violations occur during the suspension period.

### Q. Can you explain when the two-year suspended penalty would take into effect -- would take effect?

A. Sure. The two-year suspension period would only start upon the company either reestablishing service or reincarnating as a new company. Upon receiving new authority to operate, the two-year clock would start running.

#### Q. And how did Public Counsel come to the \$409,030 penalty?

A. Public Counsel agreed with the \$409,030 penalty

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#### Q. And what merit material did you review in preparation for this hearing?

A. In preparing for the hearing, I reviewed Staff's complaint, the investigation report and its attachments, data requests, Shuttle Express's request for temporary suspension, which is Docket TC-200323, the company's application for voluntary cancellation, which was Docket TC-200887, the prior complaint order in consolidated Dockets TC-143691, TC-160516, and TC-161257, Wickkiser's application for transfer, which was docket TC-200824, and finally the enforcement policy, Docket A-120061.

#### Q. Thank you.

#### And what is your understanding of the state of the company right now?

A. In March of this year, the company requested to temporarily suspend all UTC-regulated operations due to the pandemic. Shuttle Express stated that they were unable to continue to operate and that it intended to surrender all of its operating licenses.

On October 28th of this year, the company filed its official request for voluntary cancellation of all services from the effects of COVID, including a financial impact on the company. The application is currently pending.

Q. Okay. And given your understanding of the

amount that Staff recommend in the initial complaint given the recurring nature of the violations and to deter future violations.

#### Q. And why does Public Counsel recommend a suspended penalty structure?

A. Public Counsel recommends the suspended penalty to prevent the company from simply applying to resume operations once the pandemic no longer impacts for them and to act as a deterrent against future violations if service is resumed. Public Counsel recommends a two-year suspension period because this is a sufficient period of time for the company to demonstrate that it can operate in full compliance with the UTC rules and to raise as an efficient deterrent against rule violations.

## Q. Why does Public Counsel recommend suspending the entire penalty with no payment required at this time?

A. Public Counsel recommends suspending the whole penalty because of the pandemic and the economic impacts that it's had on the company. The penalty would simply be punitive with no deterrent value to require payment now if the company is completely shut down. Additionally, there were no customer complaints regarding these violations.

Q. And having heard -- just heard Staff's recommended penalty, does Public Counsel object to their

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#### recommendation?

A. No, Public Counsel does not object to Staff's recommendation. The primary terms are substantially similar to Public Counsel's recommendations and Staff's recommendation imposes the full penalty upon the company as a suspended penalty and does not require any payment at this time.

MS. SUETAKE: Thank you. That is all my questions and Ms. Laycock is available for cross-examination.

JUDGE HOWARD: Okay. Do we have any questions from Staff?

MR. FUKANO: No questions from Staff.

JUDGE HOWARD: Mr. Sherrell, do you have any questions for Public Counsel's witness?

MR. SHERRELL: Shuttle Express has no questions.

JUDGE HOWARD: Ms. Suetake, does Public Counsel rest its case at this point?

MS. SUETAKE: Yes, Your Honor. Public Counsel rests its case.

JUDGE HOWARD: Thank you for your testimony, Ms. Laycock. You are excused.

With the testimony concluded, I will give

each party an opportunity for closing oral statement --

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penalty be imposed if Shuttle Express having been granted an auto transportation certificate commit the repeat violation of the violation at issue in Staff's complaint within three years of the final order effective date.

Staff's recommendation is informed not only by its review and application of the Commission's enforcement policy factors, but also by the understanding that penalties are generally intended to punish unlawful behavior and incentivize future compliance. While the company has admitted to the violations, the fact that the company is relinquishing its Commission operating authority removes the policy need to incentivize future compliance.

In balancing these circumstances, Staff argues that it is reasonable to impose the entire recommended penalty amount given the numerous admitted violations. While the company has stated, I believe, it was necessary to act in the manner as it did, Staff maintains that the public interest requires the company to comply with existing laws and regulation and in appropriate circumstances, utilize the channels made available to change the such regulation consistent with the Commission's prior direction in Docket TV-120323 Order 4.

an oral closing statement. I will -- first -- I will do this in the normal order we would normally -- we would follow in these proceedings. So I will -- I will go with Staff, Public Counsel, and then the company.

So, Mr. Fukano, would you like to proceed? MR. FUKANO: Yes, thank you, Your Honor.

As has been noted, Shuttle Express does not contest the violations alleged in Staff's complaint in this docket, but rather this hearing is about determining the appropriate penalty for these admitted violations. After considering the Commission's enforcement policy guidelines and circumstances of the company, Staff recommends that the Commission impose a \$409,030 penalty and suspend that entire penalty for a period of three years subject to three conditions.

First, that the entire penalty be imposed if Shuttle Express is found to be operating as an auto transportation carrier without reapplying for Commission authority within three years of the final order effective date.

Second, that 450,000 of the suspended penalty be imposed if Shuttle Express is granted an auto transportation certificate of convenience, the necessity within three years of the final order effective date.

Third, that the remaining \$355,030 suspended

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Notwithstanding, Staff also argues that it is reasonable to suspend the entire amount of penalties given the lack of consumer complaints about Shuttle Express during the period under review and the fact that the company will likely soon to -- will likely soon cease to operate under Commission regulation.

And Staff would also like to clarify that given the additional testimony today from the company regarding a Shuttle Express 2, that its penalty recommendations would only affect the Shuttle Express regulated by the Commission currently.

Consequently, Staff asks that the Commission adopt Staff's penalty recommendation. Thank you.

JUDGE HOWARD: Ms. Suetake, would you like to proceed?

MS. SUETAKE: Thank you, Your Honor. Public Counsel's penalty in this proceeding has been in flux throughout this proceeding, given the -- the very strange nature of this proceeding and how it's unfolded. And given the current state of the company, we are now currently recommending to impose the full \$409,030 penalty, but only as a suspended penalty, which would go into effect only upon the reestablishment of service or reincarnation as a new entity.

Public Counsel also recommends that the

10 (Pages 55 to 58)

Page 59 Page 61 1 1 penalty upon reestablishment of service be held in Before we adjourn, I'd like to request the 2 suspension for two years on that new entity and would 2 parties waive the requirement to issue an order in ten 3 3 days. I like to have the transcript available when I'm only be on a condition that the company commit no 4 further violations within those two years. 4 writing my decision and that could take around seven to 5 This unusual structure was intended to 5 10 days. I would anticipate that I'd issue an order 6 recognize the fact that the current -- the company as 6 within ten days of the date of receiving the transcript 7 currently operating will go -- will cease to operate due 7 at the latest. Does -- do any of the parties have an 8 8 objection to waiving that requirement? to the effects of the pandemic. And we wish to 9 9 recognize the fact that the penalty provisions are not MR. FUKANO: No objection from Staff. 10 10 MS. SUETAKE: No objection from Public intended to be punitive on the company, but are 11 Counsel. 11 primarily intended to deter future violations. 12 MR. SHERRELL: No objection from Shuttle 12 And due to that -- that factor, we -- and 13 Express. 13 also in recognition of the fact that the company has repeatedly violated these same provisions, we felt that JUDGE HOWARD: All right. Thank you all. 14 14 15 Does any party have anything further before we go off 15 the public interest was serviced by holding the 16 suspended penalties on newly reincarnated company 16 the record? 17 assuming the same owners. 17 MR. FUKANO: Nothing further from Commission 18 Staff. Thank you. 18 Public Counsel's recommendation is 19 MS. SUETAKE: Nothing further from Public substantially similar to Staff's recommendation in that 19 20 Counsel. 20 we've both recognized the need to suspend the penalty. MR. SHERRELL: Nothing further from Shuttle 21 21 Our -- the differences are upon the timeframe as to when 22 Express. 22 that penalty will go into effect. Public Counsel does 23 JUDGE HOWARD: All right. Thank you all for 23 not have an objection to Staff's recommendation, but we 24 attending the proceeding today and we are off the 24 do believe that there must be some penalty enforced upon record. We are adjourned. 2.5 25 the newly incarnated company. Sorry. Whether or not Page 60 Page 62 1 the company -- or the Commission seeks to impose Staff 1 (Adjourned at 10:30 a.m.) 2 or Public Counsel's penalty, we believe that both of 2 3 these recommended penalties are in the public interest 3 4 and are reasonable. And with that, Public Counsel has 4 5 5 no further comments. 6 JUDGE HOWARD: Thank you. 6 7 7 Mr. Sherrell, would you like to give a 8 closing statement? 8 9 MR. SHERRELL: Yes, I do. I would like to 9 10 10 state that Shuttle Express has always seeked [sic] to 11 operate within the regulations of the WUTC and supports 11 12 12 its regulations. And I strongly encourage -- and I want 13 13 it to be on the record -- that should another operator 14 14 begin, they want to do share ride or scheduled service, 15 15 that those two entities can be combined, and I just want 16 16 it to be that for the record. Because otherwise, with 17 the new culture that's going on in America right now, 17 18 separating the two doesn't work and I have 34 years to 18 19 19 justify. 20 20 So other than that, I'd say I -- I salute 21 21 the Staff for the work they've done and I agree with all 22 22 the testimony. Thank you. 23 23 JUDGE HOWARD: All right. Thank you all for 24 24 your testimony today. I will take this testimony and 25 25 initiate an order soon.

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1	CERTIFICATE	
2		
3	STATE OF WASHINGTON	
4	COUNTY OF THURSTON	
5 6	I, Tayler Garlinghouse, a Certified Shorthand	
7	Reporter in and for the State of Washington, do hereby	
8	certify that the foregoing transcript is true and	
9	accurate to the best of my knowledge, skill and ability.	
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