

PACIFIC MERCHANT SHIPPING ASSOCIATION EXHIBIT LIST

Puget Sound Pilots Rate Case

Docket TP-190976

NUMBER	WITNESS	A/R	DATE	DESCRIPTION
JCR-1Tr	John C. Ramirez			Testimony of John C. Ramirez
JCR-2r				John C. Ramirez Curriculum Vitae
JCR-3r				John C. Ramirez Rate of Return Analysis
MM-1Tr	Michael Moore			Testimony of Captain Michael Moore
MM-2r				Captain Michael Moore Curriculum Vitae
MM-3r				Average Revenue per Vessel Move
MM-4r				Total Revenue per Year
MM-5r				Tariff Rate Change per Year
MM-6r				Average Tonnage per Vessel Move
MM-7(a)r				MXPS Vessel Arrivals Graphed
MM-7(b)r				MXPS Monthly Arrival-Movement Count
MM-8r				Alphaliner Newsletter Issue 28, Vol. 2019
MM-9r				Average Revenue per Container Ship
MM-10r				Chart of Cruise Ship Size Growth
MM-11r				Average Revenue per Cruise ship
MM-12r				Total Assignments
MM-13r				Average Revenue per Assignment
MM-14r				Total and Average Bridge Hours
MM-15r				Average Revenue per Bridge Hour
MM-16r				Average Net Income per Move
MM-17r				Total Annual Operating Expenses
MM-18r				Average Operating Expenses per Assignment
MM-19r				Average Pilot Licensees per Year
MM-20r				Average Assignments per Pilot
MM-21r				Bridge Hours Total and per Pilot
MM-22(a)r				2018 Highest Assignment Pilots
MM-22(b)r				PSP Earned Revenue Report (Emerson)
MM-22(c)r				PSP Earned Revenue Report (Emerson)
MM-22(d)r				PSP Earned Revenue Report (Shaffer, J.)
MM-23(a)r				2018 Lowest Assignment Pilots
MM-23(b)r				PSP Earned Revenue Report (Carlson)
MM-23(c)r				PSP Earned Revenue Report (Hunter)
MM-23(d)r				PSP Earned Revenue Report (Myers)
MM-23(e)r				PSP Earned Revenue Report (Scragg)
MM-24r				Average Net Income Calculations 2011-2018

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MM-25(a)r	Michael Moore			Analysis of BPC Incident Reports 2005-2018
MM-25(b)r				Spreadsheet of BPC Incident Reports 2005-2018
MM-26r				PSP Employee Salaries and Benefits 2005-2018
MM-27r				Estimated PSP Seattle Office Exec Expense 2019
MM-28r				Attorney Fees Expenses 2005-2019
MM-29r				JTC - Transportation Resource Manual - Freight Model Update
MM-30r				ACE - NDC U.S. Waterway Data
MM-31(a)r				Comparison of Pilot Trainees on PS and SF Lists
MM-31(b)r				2017 Pilot Trainee Examination Ranked List - CA BOPC
MM-31(c)r				2019 CA BOPC Trainee Program Ranked List
MM-32(a)r				NWSA Container Volume History 2005-2019
MM-32(b)r				NWSA 5-Year Cargo Volume History Apr. 2020
MM-33r				NWSA Market Share Statistics
MM-34r				NWSA Port Competitiveness Tariff Letter
MM-35r				Port of Seattle Fee Free JOC Ad
MM-36r				Puget Sound Pilots Expense Categories (Proposed)
MM-37r				Trainee Class Size v. Tariff Changes 2005-2019
MM-38r				POLB Proposed Tariff Amendment
MM-39r				2018 Puget Sound Seaport Revenue
MM-40r				Vessels Calling in WA and BC
MM-41r				P4 Joint Tariff Proposal
JR-1Tr	Jordan Royer			Testimony of Jordan Royer
JR-2r				Public Records Request to BoPC-Signed
JR-3r				2008-2019 Pilots and Trainees List
JR-4r				2020 BPC Trainees Waiting Chart
JR-5r				2008-2018 BPS Annual Reports
JR-6r				PSP Monthly 2015 Earned Revenue Reports
JR-7r				BPC Complaints
JR-8r				BPC PSP Financial Reports 2015-2019
JR-9r				Board Meetings January 2015-December 2019
JR-10r				PSP Tariff Submissions
JR-11r				BPC Candidate List 2008
JR-12r				BPC 2012 Exam-Trainee Waiting List

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JR-13r	Jordan Royer			BPC Trainee Candidate Status List 2016 and 2018
JR-14r				BPC Examination Candidates With Licenses
JR-15r				BPC 2018 Exam Statistics
JR-16r				BPC Monthly Activity Reports 2017, 2018, and 2019
JR-17r				BPC July 2019 Meeting Minutes
JR-18r				BPC February 2015 Meeting Minutes
JR-19r				Incident Reports Vessel Data
JR-20r				JTC Pilotage Final Report_Jan2018
JR-21r				WSF Master CBA 2019-2021
JR-22r				BPC January 2014 Meeting Minutes
JR-23r				BPC November 2012 Meeting Minutes
JR-24r				Seaport Budgets
JR-25r				COVID-19 Proclamations, Declarations and Orders
JR-26r				Gov. Inslee Press Release
JR-27r				OFM Budget Reduction Memo
JR-28r				Articles Re COVID-19
JR-29r				USCG MSIBs reCOVID-19
JR-30r				NW Seaport Alliance April 15 Press Release
JR-31r				BPC Annual Reports 2005-2007
JR-32r				BPC Comparison of PSP Audited Financials 2009-2017