1	BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION		
2	COMMISSION		
3			
4	In re the Wednesday morning ) DOCKET NOS.UE-961184		
5	) UE-961185, UE-961117 Agenda ) UE-960696 ) PAGES 141 - 184		
6	) PAGES 141 - 104		
7			
8	A meeting in the above matters was held at		
9	9:08 a.m. on October 9, 1996, at 1300 South Evergreen		
10	Park Drive Southwest, Olympia, Washington before		
11	Chairman SHARON L. NELSON and Commissioners RICHARD		
12	HEMSTAD, WILLIAM R. GILLIS.		
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24	Michael P. Townsend		
25	Court Reporter		

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#### 1 PROCEEDINGS

- 2 CHAIRMAN NELSON: Good morning, ladies
- 3 and gentlemen. This meeting of the Utilities and
- 4 Transportation Commission will please come to order.
- 5 We'll begin with the consent to no action agendas.
- 6 Is there anything on the consent to no action agendas
- 7 that any member of the audience would like to address?
- 8 I see no one.
- 9 COMMISSIONER GILLIS: Madame Chair, I
- 10 move the agenda be accepted and the Secretary be
- 11 directed to enter an appropriate order.
- 12 COMMISSIONER HEMSTAD: I will second the
- 13 motion.
- 14 CHAIRMAN NELSON: And that motion carries.
- 15 Now we can turn to item 2-A, Puget's proposed Schedule
- 16 48.
- 17 MS. LINNENBRINK: This is Dixie
- 18 Linnenbrink, Director of the Utilities. Before we
- 19 start, I would like to propose a slightly different
- 20 order today. I had carryover from last week's
- 21 discussion, the issues would be the cost shifting,
- 22 benefit sharing, where the shareholders bear risk of
- 23 the lost revenues. There was the sunset versus a
- 24 reopener type discussion, where there would be
- 25 assurance that Schedule 48 recovers costs, and I would

- 1 note that we did meet with the company and Clyde
- 2 McKyver of ICNU on Friday, and we have worked out
- 3 language in lieu of the sunset, and Jim Miernyk, that's
- 4 included in his memorandum.
- 5 Clarification of the company's open access
- 6 proposal. There was discussion of the simultaneous
- 7 implementation of Schedule 48 and an open access pilot.
- 8 With the distribution charge in an open access pilot,
- 9 should that reflect the transition charge on Schedule
- 10 48. And I would propose that the company rather than
- 11 staff go first today and answer those questions and
- 12 their commitments and then follow-up with staff and
- 13 our memo.
- 14 CHAIRMAN NELSON: Very well. Is that
- 15 acceptable?
- 16 MS. LINNENBRINK: Oh, one other thing, I
- 17 should note we have received some additional letters,
- 18 if I could note those. King County Department of
- 19 Natural Resources filed, noting they continue to
- 20 support Schedule 48, and they also mention their
- 21 support for the five-year reopener rather than the
- 22 sunset. The Washington State Hospital Association
- 23 filed comments stating the Commission should move
- 24 forward with Schedule 48 if other customers get
- 25 competitive access in an expeditious fashion. They did

- 1 request that Schedule 48 be modified to a one-megawatt
- 2 load, and that's what the order specified the timing
- 3 and eligibility requirements for the pilot and open
- 4 access program. They advocated a 25 percent vertical
- 5 slice in the pilot.
- 6 The Energy Project filed comments in
- 7 support of a sunset provision in stating their belief
- 8 that Schedule 48 is discriminatory, they too requested
- 9 simultaneous implementation of Schedule 48 and the
- 10 open access pilot. Federated Department Stores filed
- 11 urging rejection of Schedule 48. They support benefit
- 12 sharing rather than just a no cost shifting concept,
- 13 and they, too, urge the firm time table for a full open
- 14 retail access program. And then King County Housing
- 15 Authority wrote in, they addressed their concerns with
- 16 low-income customers surrounding the cost shifting
- 17 benefit sharing argument.
- 18 And those are all the comments I have
- 19 received prior to the meeting.
- 20 CHAIRMAN NELSON: I should explain for the
- 21 general audience that we have -- this particular Puget
- 22 filing has been before the Commission on two previous
- 23 meetings, it's sort of a moveable meeting we are having
- 24 here. So why don't we have the company go first,
- 25 then staff, then Public Council and anyone else who is

- 1 here to speak to this.
- 2 MS. OMOHUNDRO: I will just start by
- 3 addressing the issues that Ms. Linnenbrink has brought
- 4 up. By the way, I'm Christie Omohundro, with Puget
- 5 Sound Power and Light Company.
- 6 At the last meeting, the Commission asked us
- 7 to address certain issues and clarify some of the
- 8 issues regarding Schedule 48. The first that Ms.
- 9 Linnenbrink addressed was the issue of cost shifting
- 10 and the company's commitment to not cost shifting, we
- 11 were asked to clarify. Under the proposal and staff's
- 12 memo which the company agrees with, the commitment is
- 13 as follows: The revenue difference between Schedule 48
- 14 rates and the effective tariff rates that would
- 15 otherwise be applicable to current Schedule 31, 46,
- 16 49, or special contract customers, that is, lost
- 17 revenues, shall not be shifted to other classes and
- 18 shall be borne by shareholders until a future
- 19 Commission determination regarding allocation of costs
- 20 and cost savings, and then on a prospective basis only.
- 21 Our intent by this language is to be at
- 22 risk for those lost revenues, as opposed to being
- 23 at loss for those revenues, and the decision regarding
- 24 how savings would be dealt with is deferred to a future
- 25 Commission proceeding. Shall I go on with the other

- 1 provisions, or do you want to go ahead and ask
- 2 questions on that one?
- 3 CHAIRMAN NELSON: Go ahead.
- 4 MS. OMOHUNDRO: The next issue is the
- 5 reopener sunset fresh look issue. The Commissioners
- 6 asked us to consider a sunset or reopener for Schedule
- 7 48. We are proposing with Commission staff that a
- 8 commitment -- a review of Schedule 48, that we intend
- 9 to meet the intent of what the Commission was asking
- 10 for without destroying the commercial value of the
- 11 Schedule 48 tariff. Our proposal at this point is Item
- 12 No. 5 under the staff memo that says, "Review of
- 13 Schedule 48." "Within 60 days after receipt of notice
- 14 from the Commission, but no later than January 1, 2001,
- 15 Puget Power shall refile Schedule 48 with the
- 16 Commission along with updated supporting data including
- 17 such information set forth in any such Commission
- 18 notice. The Commission may approve the terms of or
- 19 revision to Schedule 48, or may after hearing issue an
- 20 order terminating or revising Schedule 48. In any such
- 21 proceeding, Puget Power has committed to bearing the
- 22 burden of proof. And we have provided a letter from
- 23 Ms. Bortman making that commitment to bear that burden
- 24 of proof.
- 25 The next issue was clarification of open

- 1 access. According to our agreement and staff's
- 2 proposal, the company is agreeing to the following:
- 3 We will file a retail open access pilot tariff with
- 4 the Commission by June 1, 1997 to study what open
- 5 access is going to look like. That will be a vertical
- 6 slice. Under that pilot, customers will have a choice
- 7 of energy suppliers, it will be available to all
- 8 customer classes, and it will introduce unbundled
- 9 services and test the operational aspects of how open
- 10 access may work. Following the completion of that
- 11 pilot, or a year from its implementation date, the
- 12 company will file a report with the Commission on the
- 13 results of the pilot and addressing -- and will address
- 14 through a plan what open access might look like for all
- 15 customers.
- One other provision that we wanted to
- 17 address in the staff's memo was the establishment of a
- 18 non-core class of service. The memo recommends, and
- 19 we agree, that the order language be proposed as,
- 20 "Schedule 48 establishes a new class of non-core
- 21 service for Puget Power and eligible customers. The
- 22 creation of the non-core class affects long-term
- 23 planning and resource acquisition decisions for the
- 24 company. Therefore, the non-core rate schedule must
- 25 have a status commensurate with the company's planning

- 1 and resource acquisition decisions."
- 2 That pretty much covers the differences in
- 3 the staff memorandum that we have worked out since last
- 4 week, and maybe I should stop there and let you ask me
- 5 some questions before I go on and address the specific
- 6 questions from the Commissioners last week.
- 7 CHAIRMAN NELSON: Are there questions of
- 8 anything Ms. Omohundro said so far?
- 9 COMMISSIONER GILLIS: I have a couple of
- 10 questions. Maybe just a clarification for the moment,
- 11 on your open access, what exactly are you planning
- 12 to file for the pilot? Is it going to be a tariff, or
- 13 a plan, or what in June of '97?
- MS. OMOHUNDRO: It would be a tariff, it
- 15 would be a pilot with a tariff that would be available
- 16 to a vertical slice of customer classes and designed as
- 17 a pilot.
- 18 COMMISSIONER GILLIS: And that will have
- 19 costs associated with it?
- 20 MS. OMOHUNDRO: Yes. We will file cost of
- 21 service with that open access tariff.
- 22 COMMISSIONER GILLIS: So you will file
- 23 actual cost of service numbers with the tariff?
- MS. OMOHUNDRO: Yes, and I say we will
- 25 attempt to file very good cost of service data. We are

- 1 limited by the time in developing full cost based
- 2 transportation rates, but we will develop cost based
- 3 transportation rates as best we can between now and
- 4 June 1st.
- 5 COMMISSIONER GILLIS: Okay. That explains
- 6 it a bit, I will ask staff about their memo, and they
- 7 note that you will endeavor to provide cost based
- 8 delivery, that sticks out to me why you are endeavoring
- 9 rather than actually doing it.
- 10 MS. OMOHUNDRO: It's a new process for us,
- 11 and we have never gone through the process of filing a
- 12 cost-based transportation tariff, and we anticipate
- 13 that it could take a long time to get good -- real good
- 14 data. That's the only limitation.
- 15 COMMISSIONER GILLIS: Would you also
- 16 explain the non-core class, why it's necessary to
- 17 define a non-core class.
- 18 MS. OMOHUNDRO: Because when we filed as a
- 19 non-core class, we will seek to mitigate costs
- 20 associated with that class, and it's important to have
- 21 the non-core class defined long term first for the
- 22 assurances to customers that they will be able to
- 23 continue to get non-core service in the future, and
- 24 second, for the company to have the assurance that
- 25 those customers won't come back on the tariff on a core

- 1 basis, and then we would all of a sudden have to be
- 2 available with the resources to serve them on a core
- 3 basis.
- 4 COMMISSIONER GILLIS: So you would not be
- 5 planning for capacity for these non-core customers?
- 6 MS. OMOHUNDRO: Only to the extent that
- 7 they would contract us directly for it.
- 8 COMMISSIONER GILLIS: Do you anticipate the
- 9 possibility that the non-core customers could become
- 10 core customers later on?
- MS. OMOHUNDRO: It's possible, I think it's
- 12 unlikely if they were to become non-core customers
- 13 later -- I mean, core customers later on. They would
- 14 have to pay the incremental cost of capacity to get
- 15 back on the system. There would be payment to come
- 16 back on.
- 17 COMMISSIONER GILLIS: All right.
- 18 Incremental costs at that time.
- MS. OMOHUNDRO: That's correct.
- 20 COMMISSIONER GILLIS: Okay. That's all I
- 21 have for now.
- 22 CHAIRMAN NELSON: Other questions?
- 23 COMMISSIONER HEMSTED: Well, a couple. On
- 24 Paragraph 3 of the Staff memo on open access, this is
- 25 an inquiry, the last sentence states that Puget shall

- 1 evaluate the results of the open access value including
- 2 a plan addressed to open access for all customers. I
- 3 believe two weeks ago I was left with the impression
- 4 at that time that at that point in time you would have
- 5 a total complete open access, but now it says a plan
- 6 addressing open access for all customers. Could you
- 7 elaborate on that? What do you see will be included
- 8 in that report and plan?
- 9 MS. OMOHUNDRO: What would be included in
- 10 that report at minimum would be an evaluation of the
- 11 pilot. There are many issues at this point that need
- 12 to be dealt with. Policy and technical issues
- 13 regarding open access, we simply don't have the answer
- 14 to. So that pilot will look at those issues, study
- 15 those issues and help us to formulate a plan going
- 16 forward on how we would achieve open access for
- 17 everybody, but at this point, I don't presume to know
- 18 the answers to, you know, how would we do mirroring for
- 19 residential customers, or who is the supplier of the
- 20 last resort, what's the pricing of spending reserves,
- 21 or would there be aggregators available to serve the
- 22 residential class.
- 23 So to presume the details of an open access
- 24 filing, we are just not there yet, and the pilot will
- 25 help us determine those answers.

- 1 COMMISSIONER HEMSTED: And is that
- 2 uncertainty also true with respect to timing?
- 3 MS. OMOHUNDRO: It is somewhat uncertain, I
- 4 mean, we are committed to moving forward, to achieving
- 5 open access for all customers, but again we don't
- 6 knowthe answers to the questions, and the decisions are
- 7 not necessarily all under the company's control, there
- 8 are policy issues that need to be made.
- 9 COMMISSIONER HEMSTED: In Item No. 6, the
- 10 discussion about non-core service, the last sentence
- 11 reads, "Therefore, the non-core rate schedule must
- 12 have a status commensury for the company's planning and
- 13 resource acquisition decision." Could you elaborate
- 14 on that, what does that mean?
- MS. OMOHUNDRO: It goes back to
- 16 Commissioner Gillis' question of why do you have to
- 17 have this non-core language. If the Commission is to
- 18 be able to go out and mitigate costs through the 250
- 19 average megawatts that are freed up by this non-core
- 20 class, it's of a long-term nature. So it's important
- 21 to have the non-core distinction going forward to give
- 22 the company the comfort that it can, indeed, go and
- 23 mitigate the costs of these resources, and potentially,
- 24 you know, shed some resources.
- 25 COMMISSIONER HEMSTED: But the phrase, "A

- 1 status commensury with the company's planning and
- 2 resource acquisition decisions." What does the term
- 3 "commensury" mean in this context?
- 4 MS. OMOHUNDRO: It means that the non-core
- 5 rate schedule must be durable in order for the customer
- 6 to no longer plan for that customer class.
- 7 COMMISSIONER HEMSTED: That's fine, that's
- 8 all the questions I have.
- 9 CHAIRMAN NELSON: Thank you. I don't have
- 10 any.
- 11 MS. OMOHUNDRO: Should I --
- 12 CHAIRMAN NELSON: A few more reactions to
- 13 someone in the staff there I think you said you wanted
- 14 to take up?
- 15 MS. OMOHUNDRO: There were a couple more
- 16 questions, I don't know, I can go ahead and address
- 17 these further. Commissioner Gillis asked about, could
- 18 we do simultaneous implementation of Schedule 48 along
- 19 with the open access pilot, and also asked us to
- 20 address transition charges, what they would be under
- 21 the open access pilot. Should I go ahead and address
- 22 those now?
- 23 COMMISSIONER GILLIS: Yes, now would be a
- 24 good time.
- MS. OMOHUNDRO: The issue was raised,

- 1 should we have simultaneous implementation of Schedule
- 2 48 with the open access pilot. Our response to that is
- 3 there are a lot of policy issues that need to be dealt
- 4 with and technical issues that need to be dealt with
- 5 before we move forward with the open access pilot. We
- 6 are going to be using the time between now and
- 7 June 1, 1997, to design that pilot.
- 8 On the other hand, an immediate yet
- 9 competitive need for Schedule 48 with our industrial
- 10 customers, they are seeking assurance, they are
- 11 determining their bypass options, they are making
- 12 decisions today. So I would say no, it's not practical
- 13 at this point for simultaneous implementation of those
- 14 two things. We need to study, before we do the pilot,
- 15 but we need Schedule 48 immediately for competitive
- 16 reasons.
- 17 CHAIRMAN NELSON: Questions?
- 18 COMMISSIONER GILLIS: No.
- 19 COMMISSIONER HEMSTED: No.
- 20 CHAIRMAN NELSON: Anything else?
- 21 MS. OMOHUNDRO: Another question was
- 22 raised, should the transition charges included in the
- 23 open access pilot parallel the transition charges
- 24 included in the proposed Schedule 48 tariff. The
- 25 transition charges that we are talking about in the

- 1 Schedule 48 tariff are merely a transition from one
- 2 sales tariff to another. It's in a different context
- 3 that these transition charges are proposed than would
- 4 be proposed under the open access pilot. We have not
- 5 designed, yet again, the pilot, so I don't know that we
- 6 can address exactly what transition charges would be in
- 7 the context of that pilot, but it would only be by
- 8 accident if they were exactly the same.
- 9 COMMISSIONER GILLIS: One question that
- 10 really goes back to the question I asked you earlier
- 11 that you answered, but I wanted to probe just a little
- 12 bit more of exactly what are you endeavoring to do when
- 13 you come up with cost based distribution charges?
- 14 Will you consider recommendations of handling
- 15 over market costs, for example, will you consider
- 16 handling public purposes such as, you know, low income
- 17 programs. Energy efficiency is even a part of the
- 18 distribution charge. Could you respond to those?
- 19 MS. OMOHUNDRO: Yes, those are all the
- 20 types of things that we think we need to consider
- 21 before we put forth the pilot. I don't have definitive
- 22 answers for those today, but clearly those are items
- 23 that we need to address and those are items that we
- 24 need to talk to Commission Staff and interested parties
- 25 about before we propose the pilot in June.

- 1 COMMISSIONER GILLIS: And I'm not trying to
- 2 beat a dead horse, but I'm trying to get a feel for what
- 3 "endeavor" really means. Do you think it's possible to
- 4 do that, or are you going to give it your best shot?
- 5 MS. OMOHUNDRO: Oh, yes, absolutely.
- 6 Wewill deal with those issues in some manner before
- 7 filing the pilot. I just don't know the answer today.
- 8 COMMISSIONER GILLIS: Okay.
- 9 CHAIRMAN NELSON: Really, really, really
- 10 try.
- 11 COMMISSIONER GILLIS: I'm just wondering
- 12 why we are endeavoring rather than saying, "We are
- 13 going to do it."
- MS. OMOHUNDRO: The endeavor was only in
- 15 recognition of the short time frame.
- 16 CHAIRMAN NELSON: Anything else?
- 17 COMMISSIONER GILLIS: No.
- 18 CHAIRMAN NELSON: Thank you, Ms. Omohundro.
- 19 Mr. Miernyk?
- 20 MR. MIERNYK: Good morning, I'm Jim Miernyk
- 21 with the Energy Section. First of all, I would like to
- 22 state I appreciate the policy guidance you provided on
- 23 October 2, it's allowed us to focus on the defining
- 24 issues associated with Schedule 48. From the staff's
- 25 perspective, those issues included the issue of

- 1 potential cost shifting, the sunset provision or
- 2 reopener provision, and clarification on what is meant
- 3 by Puget's proposed open access pilot.
- 4 Staff believes we have, through discussions
- 5 with Puget, the large customer group, Public
- 6 Council, and taking into consideration oral and written
- 7 comments from interested parties, improved on our
- 8 original recommended conditions for approval. I would
- 9 like to just clarify a couple other items.
- 10 On the issue of course shifting, staff
- 11 believes that a general rate case proceeding would be
- 12 the format to formally address issues associated with
- 13 cost shifting and allocations of any cost savings. In
- 14 the absence of a general rate case proceeding for Puget
- 15 Power, there is a five-year rate plan being addressed
- 16 as part of the proposed merger with Washington Natural
- 17 Gas.
- On the reopener language, in my September
- 19 25th presentation I had stated that I was comfortable
- 20 that Schedule 48 rates were compensatory during the
- 21 first two years under the power sales agreement but
- 22 less certain thereafter.
- The new language provides us an opportunity to
- 24 address that while allowing Schedule 48 to go into
- 25 effect now or November 1. Overall, staff believes that

- 1 the modified conditions as included in the October 9
- 2 staff memorandum are an improvement on the September
- 3 25th version. Therefore, staff recommends the
- 4 Commission issue an order approving Schedule 48
- 5 effective November 1, with the conditions in the
- 6 October 9th staff memorandum. I would be glad to
- 7 answer any questions.
- 8 CHAIRMAN NELSON: Questions of Mr. Miernyk?
- 9 COMMISSIONER GILLIS: No.
- 10 COMMISSIONER HEMSTED: Well, I just wanted
- 11 to -- first, I would want the record to be clear that
- 12 in Condition No. 6, again, the phrase "commensurate"
- 13 with the company's planning and resource acquisition
- 14 decisions. Is it your understanding the meaning of
- 15 that is that the company would not have a duty to plan
- 16 for capacity for these non-core customers?
- MR. MIERNYK: Yes, that's one item -- I'm
- 18 glad you brought that up. Another reason for that
- 19 language was to get at the issue of discrimination, and
- 20 that if the Commission were to find and acknowledge the
- 21 status of non-core service embodied in Schedule 48,
- 22 then it would resolve issues related to discrimination.
- 23 COMMISSIONER HEMSTED: And the following
- 24 note, from this condition, that refers back to the
- 25 entire Paragraph 6. In other words, what is the

- 1 antecedent "this" referring to when you said "this
- 2 condition"?
- 3 MR. MIERNYK: The new Condition No. 6 is
- 4 intended to be --
- 5 COMMISSIONER HEMSTED: I'm only asking a
- 6 quite technical language question here. In the note
- 7 following, --
- 8 MR. MIERNYK: Oh, No. 6, below that, the
- 9 one that has the shading?
- 10 COMMISSIONER HEMSTED: The one that says,
- 11 "Note, this condition was resolved in the revision."
- 12 MR. MIERNYK: I apologize for the
- 13 confusion. This condition was in the original staff
- 14 memorandum, and it was resolved in the company's
- 15 September 24th tariff filing. In other words, that
- 16 language on power cost transition charge adjustment was
- 17 deleted from the schedule, so that was resolved.
- 18 COMMISSIONER HEMSTED: So on the
- 19 assumption, the Commission adopts the staff
- 20 recommendation here. The Item No. 6 note reference now
- 21 included, or should be included --
- MR. MIERNYK: The No. 6 with the shading
- 23 init would not need to be included in the order.
- 24 COMMISSIONER HEMSTED: That's all I have.
- 25 CHAIRMAN NELSON: Anything else?

- 1 COMMISSIONER GILLIS: No.
- 2 CHAIRMAN NELSON: Thank you, Mr. Miernyk.
- 3 Mr. Manifold?
- 4 MR. MANIFOLD: Good morning, Robert
- 5 Manifold, Assistant Attorney General on behalf of
- 6 Public Council. A couple of pretty brief points, I
- 7 think. We are pretty much, on some of these issues,
- 8 where we were four weeks ago. You know, that honeypot
- 9 analogy I have really been struck with how good it
- 10 still is. Sorry to have to log myself, but it still --
- 11 I don't know if you saw the Seattle Times last night,
- 12 but Mr. Locke of your staff was quoted in it regarding
- 13 the amount of lost revenues that the company may
- 14 sustain over the next five years as a result of this
- 15 and other provisions that the company may have. It's a
- 16 large number, 121 million dollars, according to the
- 17 newspaper, according to Mr. Locke.
- The question is, whether or not that lost
- 19 revenue will be shifted to other customer in one
- 20 strategy or another. That has been one of the primary
- 21 focuses of this, as far as I'm concerned. If you
- 22 believe that that's not going to be shifted, then it
- 23 isn't that important to find out whether or not these
- 24 customers have real bypass alternatives. That I think
- 25 is the posture of the staff and the company. If you

- 1 think that that lost revenue might in some way or
- 2 another in the future be shifted to other customers,
- 3 then I think the bypass thing becomes much more
- 4 important.
- 5 The language you have in front of you this
- 6 morning appears to be adequate to handle these
- 7 concerns. The reopener language allows the Commission
- 8 to request such proof as it requires in its reopener
- 9 notice. That proof could include proof of actual
- 10 bypass, asking for the companies who have been granted
- 11 these sorts of contracts. So I think you have, maybe
- 12 not in the most straightforward way that I would urge,
- 13 but I think you have in that language a remedy for that
- 14 file.
- Secondly, there is the will costs be
- 16 shifted now or in the future. That paragraph has been
- 17 worked and reworked, and as late as 5:40 last night,
- 18 been reworked. It's an interesting sentence. I would
- 19 refer you to the Commission -- to the company's letter
- 20 of July 29. They had a very simple straight
- 21 declaratory sentence. It says, quote, No cost
- 22 shifting. That was the period. Approval of Schedule
- 23 48 will not result in shifting of costs to other
- 24 customers during the rate stability period or
- 25 thereafter. My understanding is that that is what the

- 1 company is committing to, and what the Commission is
- 2 intending and what the Staff is intending -- let me
- 3 start that sentence over again. My understanding is
- 4 that no cost shift now or in the future, period, is
- 5 what the company has in writing committed to. It is my
- 6 understanding that that is what Commission staff has
- 7 accepted, and both the company and the Staff believe
- 8 that the language before you accomplishes that.
- 9 It's my feeling that creative attorneys
- 10 in the future might be able to pick apart parts of this
- 11 and suggest it meant something else. I therefore think
- 12 that you should reaffirm this morning as legislative
- 13 history, if you will, that the company's statement that
- 14 there will simply be no cost shifting now or in the
- 15 future is, indeed, what your intent is in adopting that
- 16 paragraph.
- 17 I, too, share Commissioner Hemsted's
- 18 disappointment that the company has backed off of its
- 19 statement of two weeks ago that it would go to full
- 20 open access one year after the effective date of the
- 21 pilot program. And probably like you I'm not surprised
- 22 at that backing off, but it's disappointing
- 23 nonetheless.
- Finally, regarding the new Paragraph No. 6, I
- 25 would suggest that the last sentence of that is

- 1 backwards. It currently says, "Therefore, the non-core
- 2 rate schedule must have a status commensurate with the
- 3 company's planning and resource acquisition decisions.
- 4 I would suggest that it should be the other way around,
- 5 that when you have a tariff and customers being served
- 6 under a tariff of whatever nature, core, non-core, your
- 7 planning and resource acquisition decision should be
- 8 commensurate with your tariffs, not your tariffs being
- 9 commensurate with your planning, and I would suggest
- 10 that that sentence be reorderd to state what I
- 11 understand the intent is, which is that the planning
- 12 would proceed along the lines of this new service class
- 13 of non-core, rather than they are going to plan for a
- 14 certain way and therefore you have to make the non-core
- 15 a certain way. It's the non-core is the way it's being
- 16 established in the tariff, the planning should then be
- 17 commensurate with that tariff. That's all my comments
- 18 this morning.
- 19 CHAIRMAN NELSON: Is the last point a
- 20 distinction about the difference? I don't really
- 21 follow it. The notion is that the non-core truly are
- 22 non-core, and they can't rely on Puget for future
- 23 capacity.
- 24 MR. MANIFOLD: Well, in Ms. Omohundro's
- 25 response earlier, I caught the flavor that she was --

- 1 regarding that sentence, I caught the flavor that she
- 2 was suggesting a response to one of your questions,
- 3 that what that accomplished was that the rate schedule
- 4 would have to have a status commensurate with their
- 5 planning, so that if the schedule is adopted, and the
- 6 company goes out and plans during the rest of this
- 7 yearthat they are not going to have to serve that load
- 8 as core load, my question is, if you initiate a hearing
- 9 a year from now on Schedule 48, will the company stand
- 10 in front of you and say, "Well, we have planned
- 11 commensurate with this schedule, therefore you can't
- 12 change it." That looked pretty --
- 13 CHAIRMAN NELSON: I would hope they would
- 14 never make that argument.
- 15 MR. MANIFOLD: Well, quite frankly, a lot
- 16 stranger things have been said.
- 17 CHAIRMAN NELSON: Other questions of Mr.
- 18 Manifold?
- 19 COMMISSIONER GILLIS: You didn't comment on
- 20 the open access pilot. Are you satisfied at this point
- 21 with what is proposed in the pilot?
- MR. MANIFOLD: No.
- 23 COMMISSIONER GILLIS: Would you expand on
- 24 that.
- 25 MR. MANIFOLD: Yes. I heard your comments

- 1 a week ago, and particularly, your comments about not
- 2 making this more difficult than a Wednesday morning
- 3 matter, and we are back on Wednesday morning now.
- 4 If I was in writing, I would say a footnote, I did say
- 5 a long time ago this shouldn't be a Wednesday morning
- 6 meeting for these very reasons. I think that this is a
- 7 nice start, it's not very adequate, or maybe it's
- 8 adequate, but it's not very satisfactory. We are
- 9 addressing those issues in another forum and would
- 10 expect to do further work on this in that forum. So I
- 11 don't see this as being a barrier to further
- 12 examination of these issues in that forum, i.e., the
- 13 merger case.
- 14 COMMISSIONER GILLIS: Okay. I'm not --
- 15 haven't read the testimony yet for the merger case, I'm
- 16 not exactly sure what was there, but for this
- 17 specifically on Schedule 48, what would you see should
- 18 be the elements of the cost based delivery service
- 19 rates that the company is going to endeavor to come up
- 20 with by June of 1997?
- 21 MR. MANIFOLD: I think as a starting place,
- 22 I'm not sure they have to be cost based, heretical as
- 23 that may sound. The pilot program is necessary whether
- 24 Schedule 48 existed or not in my preponderance.
- 25 However, part of the reason the pilot program is on

- 1 this docket is it's sort of a quid pro quo that these
- 2 certain set of customers are being favored with lower
- 3 rates, well, let's then at least experiment with what
- 4 it would be like to give lower rates to other
- 5 customers. It seems to me that a way to do that, then,
- 6 is to give those other customers the same sort of
- 7 transition costs that the first set of customers were
- 8 given.
- 9 You know, I'm not saying exactly the same
- 10 numbers, because they are served at different voltage
- 11 levels, but there was some agreement made between the
- 12 company and the ICNU people over how they would go from
- 13 today's rates down to a market based pricing mechanism
- 14 over, you know, two or three years. In specific, what
- 15 I would imagine being, is that in a pilot program, if
- 16 it were to run for five years, for instance, I would
- 17 suggest that the transition charges for that class of
- 18 customers mirror the transition charges in Schedule 48,
- 19 which start high and then ramp down to nothing. I
- 20 would further suggest that providers in the pilot
- 21 program be allowed to average those transition charges
- 22 over the whole five years if they want. So if it
- 23 starts out at a hundred percent and ramps down to zero,
- 24 rather than offering people the pilot a hundred, a
- 25 percent ramping down to zero over five years, somebody

- 1 would say, "Well, that averages 50 percent."
- 2 So we are going to do a 50 percent for five
- 3 years as a pricing mechanism. The reason I think this
- 4 is important, which may also be the reason for your
- 5 question, is that a pilot can explore several different
- 6 things. One of the things it can explore is whether if
- 7 the prices are exactly the same, but it's green power,
- 8 people will sign up for it. That's of value. I think
- 9 of more value is also if the price is less, i.e.,
- 10 reflecting some market based rates, will people sign up
- 11 for it, and if so, under what conditions. And how do
- 12 you get to that lower rate unless you have some sort of
- 13 transition charge similar to that in Schedule 48?
- 14 COMMISSIONER GILLIS: Well, from your
- 15 earlier comment, I guess we are going to hear more from
- 16 you in the merger proceeding.
- 17 MR. MANIFOLD: Yes. And those comments
- 18 were filed in this proceeding, as well, which is why I
- 19 feel free to discuss those.
- 20 COMMISSIONER GILLIS: Okay.
- 21 CHAIRMAN NELSON: Other questions of Mr.
- 22 Manifold?
- 23 COMMISSIONER HEMSTAD: No.
- 24 CHAIRMAN NELSON: Thank you. Other parties
- 25 wish to be heard from this morning? Ms. Pyron.

- 1 MS. PYRON: Good morning, Commissioners.
- 2 Paula Pyron, on behalf of the Washington Hospital
- 3 Association. Not to beat a dead horse, having been
- 4 here before and following those comments of the
- 5 Commissioner on issues concerning the Hospital
- 6 Association with the schedule, we are pleased with the
- 7 improvements in the Staff recommendations, for example,
- 8 to permit the choice in the pilot of actual other
- 9 suppliers instead of just market based pricing. We
- 10 feel like there are two areas of key critical
- 11 continuing concern.
- 12 One is the parameters for the pilot program,
- 13 there are none. This could be one percent, fifty
- 14 percent, this could be a hundred percent. And we have
- 15 been before the Commission asking that at a minimum
- 16 loads of 1.0 megawatts or larger be allowed to
- 17 participate as a condition for approval.
- 18 And the second area of concern is the same
- 19 that's been expressed by more than one party here,
- 20 which is that the Hospital Association had a different
- 21 impression from what would happen in the next stage
- 22 after the pilot. That there were definite deadlines
- 23 intended for filing for an open access proposal, and
- 24 now the impression that we have with Staff
- 25 Recommendation No. 3 is we are stepping back to a plan

- 1 that's very vague. That plan could frankly be
- 2 something that is still in the next millennium. There
- 3 is not any teeth here. And the reason we are back
- 4 in front of the Commission again today and filed
- 5 another set of comments is to ask to go back to where
- 6 we were a couple of weeks ago with specific deadlines
- 7 and proposed effectiveness dates for open access with
- 8 some specificity for the other customers.
- 9 We agree with the scope of a pilot program to
- 10 start, we think there need to be parameters there, and
- 11 we think that following that one-year experimentation
- 12 period, the Commission should set a definite
- 13 requirement to file open access by a deadline certain
- 14 as opposed to just having a report and plan.
- 15 CHAIRMAN NELSON: Ms. Pyron, how would you
- 16 feel about another collaborative to design the pilot?
- 17 MS. PYRON: A collaborative to design
- 18 another pilot would be a good idea in terms of knowing
- 19 that customers would be assured access, would report to
- 20 the Commission before the June 1st, 1997 date. And I
- 21 think that would be a good thing to have happen here.
- 22 CHAIRMAN NELSON: We'll see how the company
- 23 reacts. Any other questions of Ms. Pyron?
- 24 COMMISSIONER HEMSTED: No.
- 25 COMMISSIONER GILLIS: No.

- 1 CHAIRMAN NELSON: I've just been handed
- 2 some other people who wish to speak to this issue. Mr.
- 3 Fisher from Intel, you had a question mark.
- 4 MR. FISHER: No, I'm fine.
- 5 CHAIRMAN NELSON: Okay. Jeff Cox.
- 6 MR. COX: Members of the Commission, my
- 7 name is Jeff Cox, legal counsel of the Washington
- 8 Retail Association. Like the Hospital Association, we
- 9 filed a number of comments. I was, quite frankly, just
- 10 going to say what Ms. Pyron said, so I won't
- 11 reduplicate our sentiments in that direction. We would
- 12 like to see some sort of parameters here on this pilot.
- 13 And I understand they are recommending 25 percent, and
- 14 that seems like a reasonable starting-out figure to us,
- 15 but with that --
- 16 COMMISSIONER GILLIS: Would you be willing
- 17 to participate in some collaborative to design the
- 18 pilot?
- MR. COX: Oh, absolutely.
- 20 CHAIRMAN NELSON: Okay. Any other
- 21 questions?
- 22 COMMISSIONER HEMSTED: No.
- 23 COMMISSIONER GILLIS: No.
- 24 CHAIRMAN NELSON: Joe Mentor.
- 25 MR. MENTOR: Thank you, Madame Chairman, my

- 1 name is Joe Mentor, I'm representing Cost Management
- 2 Systems. I don't agree with Mr. Miernyk or Ms. Pyron
- 3 that this Staff recommendation is an improvement over
- 4 the last version. With the one exception pointed out
- 5 by Ms. Pyron, it allows other providers eligibility.
- 6 Schedule 48 creates a new customer class, and it's
- 7 being adopted without rate hearings or a cost of
- 8 service study. We think that that has been justified
- 9 as part of a transition plan, that there is no relation
- 10 between Schedule 48 and the transition plan that seems
- 11 to be part of this recommendation. We think there
- 12 should be a firm time table to integrate Schedule 48,
- 13 the pilot, and an open market access commitment. We
- 14 are not even sure at this point whether Schedule 48
- 15 customers can even participate in the pilot program.
- 16 We don't see the relationship between 48 and the pilot
- 17 and an open market commitment.
- 18 Instead, I would make the following
- 19 recommendations, which I think would integrate these
- 20 three ideas. First, that Schedule 48 have an
- 21 expiration date of September 1, 1998. We believe that
- 22 a two-year period is an economically viable period,
- 23 because Puget had been making short term resource
- 24 commitments to meet that need.
- 25 Second, we think the pilot as described by the

- 1 Staff should be filed by June 1, 1997, effective
- 2 September 1st, 1997, and that the company be required
- 3 to submit an open market tariff by June 1, 1998,
- 4 effective September 1st, 1998. So that the Schedule 48
- 5 would expire at the same time the pilot program, in
- 6 which case the open market tariff would be available
- 7 for all those customers that were participating under
- 8 either program.
- 9 We agree with the term that there should be
- 10 collaborative process, but that it should involve
- 11 interested parties from all customer classes, that
- 12 its primary purpose should be develop goals and
- 13 objectives for the pilot program. If we are going to
- 14 study this, we need to understand what it is that we
- 15 are studying and what we hope to achieve by that study.
- 16 I also agree that a plan is a far cry from a tariff in
- 17 that an endeavor is not the same thing as a commitment.
- 18 I'm reminded of a story about the
- 19 difference between involvement and commitment which you
- 20 may or may not have heard. There are two animals that
- 21 participated in making a plate of ham and eggs, a
- 22 pig and a chicken. The chicken was involved and the
- 23 pig was committed. And when we see adjectives put
- 24 into this qualifier, I think we'd rather be arguing
- 25 over whether the cost of service studies are cost based

- 1 or whether the company should be endeavoring to provide
- 2 one.
- 3 CHAIRMAN NELSON: Thank you, Mr. Mentor.
- 4 Who do you represent?
- 5 MR. MENTOR: Cost Management Systems, we
- 6 are an aggregator of natural gas.
- 7 CHAIRMAN NELSON: And you intend to have a
- 8 business plan being an aggregator of electric service
- 9 customers?
- 10 MR. MENTOR: We would like to, that's
- 11 right.
- 12 CHAIRMAN NELSON: Having been through
- 13 several previous other sector restructurings, you know,
- 14 the phrase, "The perfect shouldn't be the enemy of the
- 15 good" always comes to mind. We are still in
- 16 telecommunications seeing creative attorneys, as Mr.
- 17 Manifold has talked about, and the creative Federal
- 18 Regulators, who seek to shift costs. So trying to
- 19 nail all of this down, being certain for production.
- 20 Would you be satisfied as being a participant
- 21 in a collaborative attempt to design the pilot and then
- 22 the future open access, and there are a lot of things
- 23 left to be nailed down at the Federal level about open
- 24 access and all that. We are not just the only policy-
- 25 maker in this whole issue area, you know.

- 1 MR. MENTOR: I understand that, and I think
- 2 that's why to a certain extent we are not as concerned
- 3 about the future as we might otherwise be. I think,
- 4 you know, as Mr. Cox pointed out last week, we have
- 5 been struggling with being on the cutting edge of this
- 6 transition here in the state, and that's always a
- 7 certain area to be, but I predict that by next year we
- 8 will be at the trailing edge, and I think that without
- 9 some firm decision to continue, to move forward, we can
- 10 always decide to put this off if we don't have the
- 11 pieces all in place. But I think unless we push
- 12 forward with that sort of a goal in mind and deal with
- 13 48 and the pilot as parts of the whole leading us into
- 14 this transition and try to decide now what we are going
- 15 to learn from those and how they relate to each other,
- 16 I think that we are going to find ourselves without
- 17 really having the useful information that not just the
- 18 company will need but all the different customer
- 19 classes will need, as well, to make decisions about
- 20 this. So that's why I think that we should try to
- 21 integrate these three ideas together and have an end
- 22 point in mind that I think is very doable.
- 23 Yes, I think the collaborative is a great
- 24 idea, I think that we should try to plan this out and
- 25 involve everyone so that by June 1st of next year we

- 1 have a pretty good idea of what it is we are trying to
- 2 accomplish with the pilot.
- 3 CHAIRMAN NELSON: Thank you. Other
- 4 questions?
- 5 COMMISSIONER GILLIS: No.
- 6 COMMISSIONER HEMSTED: No.
- 7 MR. MENTOR: Thank you.
- 8 CHAIRMAN NELSON: Any other person in the
- 9 room wish to address this issue? The staff have any
- 10 reaction to the idea of a collaborative to design a
- 11 pilot?
- MS. LINNENBRINK: We would participate. I
- 13 have a reaction, and it's only regarding logistics. We
- 14 have had some experience with collaboratives in the
- 15 past, and I think it's going to be difficult to get the
- 16 collaborative completed by June 1, much less the pilot
- 17 filed. If that's the way you guys want it to go, of
- 18 course, we would do that. I might offer an alternative
- 19 of putting together a collaborative to move forward
- 20 on the full open access as opposed to a pilot. I would
- 21 ask, would that be acceptable?
- 22 CHAIRMAN NELSON: A collaborative for the
- 23 post pilot phase, but with full open access, that could
- 24 start immediately.
- 25 COMMISSIONER GILLIS: Why couldn't it be

- 1 phased? The first phase of discussion is cast before
- 2 you which is putting together a quality open access
- 3 pilot, and the second phase is what goes beyond it.
- 4 The idea of giving the company some solid input into
- 5 the design of that open access pilot.
- 6 MS. OMOHUNDRO: We could do that, it's just
- 7 that the logistics are challenging between now and
- 8 June 1 the way a collaborative would go.
- 9 CHAIRMAN NELSON: I think Mr. Mentor's idea
- 10 of linkages are right. You know, the plan was to
- 11 call that an experiment, then we got to the end of the
- 12 experiment and we didn't really have a control group,
- 13 what we really had was an ad hoc sort of thing. And we
- 14 have learned a lot of about collaboratives, I think the
- 15 staff knows more and has done some internal soul
- 16 searching about how to better arrange collaboratives so
- 17 they don't take a lot of time and energy and amount to
- 18 nothing. I think that's right, don't I see Mr.
- 19 McClellan and Mr. Stapleton saying they have learned
- 20 something?
- 21 COMMISSIONER GILLIS: I would have to say
- 22 that I'm disturbed by adjectives this morning for some
- 23 reason. "Endeavor" and the "pilot," the object is to
- 24 study, and the note that logistical challenges, and I
- 25 guess I wish I were hearing more of a can do attitude,

- 1 that you are committed to do this. Am I just --
- 2 MS. OMOHUNDRO: We are committed to do it,
- 3 we just don't know what it is going to look like yet,
- 4 but we are committed. We would welcome the guidance of
- 5 staff on how to run collaboratives.
- 6 CHAIRMAN NELSON: Let's just do it.
- 7 MR. OLDGMAN: Commissioner Gillis, this is
- 8 Ken Oldgman, with the Commission staff. I would like
- 9 to at least address your concern about the verb
- 10 "endeavor," and at least what we were wrestling with
- 11 when we came up with the language. As it stands now,
- 12 we don't know what open access would look like, we
- 13 don't know what kind of services would be contemplated
- 14 by open access. At best what we know today is that we
- 15 can bifurcate the bundled rate into a resource
- 16 component and a delivery component.
- 17 And at least what the staff contemplated,
- 18 and I believe the company has contemplated, why we use
- 19 the term "endeavor" is that once we have an experiment
- 20 and once we go forward with it, at least that much
- 21 open access, a bifurcated rate, we can then begin to
- 22 amass the information to determine what is the elements
- 23 of a bundled network retail wheeling service. In other
- 24 words, what elements can be offered a la carte. We
- 25 just don't have the data now.

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1 And then as part of that, we also have the
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- 2 water power direct access experiment, and what we would
- 3 see, have further information there about what is
- 4 retail open access. So first, in terms of what we
- 5 can do and what we know today. The other element that
- 6 really strikes me is that at least in a cost study and
- 7 trying to determine cost based rates, it's difficult at
- 8 best to determine what is a bundle allocated cost
- 9 service between customers classes, and when we get down
- 10 to looking at unbundled distribution elements, it's
- 11 even becoming more difficult, and quite frankly
- 12 probably more contentious considering the diverse
- 13 parties and interest about who pays. And so we just
- 14 don't think that we can get there that quickly, but we
- 15 are willing to work and we want to move there. And
- 16 what we are hearing from the company is they are going
- 17 to do the best they can to get there as quickly as
- 18 possible.
- 19 So this is the best we could come up with
- 20 in terms of a compromise about what it is that we can
- 21 do today knowing what we know today. So I hope that
- 22 clarifies, at least, why we use the wiggle word in
- 23 terms of "endeavor," and that's the best that we can do
- 24 today for pursuing open access.
- 25 COMMISSIONER GILLIS: Well, I think caution

- 1 is probably prudent, and not over promising. I'm more
- 2 reacting, I guess, to what we have been hearing around
- 3 Schedule 48, we hear the Hospital Association
- 4 expressing interest in getting access to market rates,
- 5 we have heard from the retail association and others.
- 6 And they may, indeed, find legitimate bypass threats,
- 7 are we going to be seeing special contracts coming in
- 8 from other parties eventually?
- 9 The only reason I raise that is just, I
- 10 just get a sense of urgency that the only solution is
- 11 going to be to figure out a way to pursue open access
- 12 in an equitable fashion, and it is a challenge that we
- 13 have to take on, and that's why I am urging a can do
- 14 attitude.
- 15 MR. OLDGMAN: I understand that.
- 16 CHAIRMAN NELSON: Any other questions?
- 17 COMMISSIONER HEMSTED: No.
- 18 CHAIRMAN NELSON: Thank you, Mr. Manifold,
- 19 thank you, Ms. Omohundro.
- MR. MANIFOLD: A comment on the
- 21 collaborative idea. We have posed that there be a
- 22 collaborative, we have had the mixed experiences in the
- 23 learning curve that has been referenced. I would
- 24 suggest you consider having a collaborative run by a
- 25 Commission neutral. One of the -- there have been a

- 1 number of problems with collaboratives and a number of
- 2 strengths. One of the problems is they have been run
- 3 by the company who is the only party that has the
- 4 resources to run it. That has made some collaboratives
- 5 be more like advisory committees than collaboratives.
- 6 Not out of, I think, ill-will, but just the nature of
- 7 resources available.
- 8 So having a Commission appointed neutral
- 9 run the collaborative might be a very good way to make
- 10 it work faster and leaner. Secondly, collaboratives
- 11 tend to work better when they have been implementation
- 12 oriented, not policy oriented. So to the extent that
- 13 you can provide policy guidance and then have a
- 14 collaborative go out and implement and report back when
- 15 more policy guidance is needed, things can done with
- 16 greater accuracy and less time invested.
- 17 CHAIRMAN NELSON: Thank you. We know that.
- 18 We are getting a lot of experience in arbitrating these
- 19 interconnection arrangements including unbundling local
- 20 telephone networks. So we might have some cross
- 21 fertilization there.
- Okay. You want to make a motion or have
- 23 some discussion?
- 24 COMMISSIONER GILLIS: Well, I'm not going
- 25 to stand in the way of this by myself, certainly. And

- 1 I do have concerns, I guess partly I am hoping that I
- 2 would like for the headline tomorrow to say that Puget
- 3 Power is taking some of the first steps towards
- 4 customer choice for all customers. I'm afraid
- 5 headlines are going to say, "Commission Approves
- 6 Discounts for Large Customers." And actually, what's
- 7 built into Schedule 48 can be looked at both ways, I
- 8 think that's the story, and that's the story I would
- 9 like to come out of this, is that you have committed to
- 10 do a pilot, you have committed to put together an open
- 11 access program, and it's Schedule 48 is just a
- 12 transition.
- But I don't know, I'm satisfied there has
- 14 been some good work in the last few weeks in at least
- 15 preventing some of the cost shifting that understand is
- 16 there. And I hope this collaborative really does take
- 17 this seriously and make it happen, because, as I say, I
- 18 have a personal sense of urgency, but I would be
- 19 prepared to make a motion.
- 20 COMMISSIONER HEMSTED: I really don't have
- 21 anything to add.
- 22 CHAIRMAN NELSON: I think, actually given
- 23 what we said last week, that we are all three convinced
- 24 that the transition in this industry is going to go
- 25 much faster than it did in natural gas or

- 1 telecommunications, and this is just the first step in
- 2 this transition to a new market structure. And I'm
- 3 also satisfied that this is good enough, and some debts
- 4 and risks and so on have been hedged well enough.
- 5 COMMISSIONER GILLIS: With that, with
- 6 regard to Docket UE-960696, Puget Sound Power and Light
- 7 Company, I move the Commission approve Schedule 48,
- 8 Puget Power's proposed optional large power sales
- 9 service in that docket effective November 1, 1996,
- 10 with the conditions listed in the Staff memo. Would
- 11 that do it, Counsel?
- 12 COMMISSIONER HEMSTAD: Yes. I would like
- 13 to offer an amendment, taking into account the comments
- 14 of Mr. Manifold and with the help of our council, to
- 15 essentially restructure the last sentence, Sentence No.
- 16 6 so it would read, "Therefore, the company's planning
- 17 and resource acquisition decisions would have a status
- 18 commensurate with any rate schedule applicable to the
- 19 non-core class."
- 20 COMMISSIONER GILLIS: I would accept that.
- 21 CHAIRMAN NELSON: That's sounds like a
- 22 friendly amendment, and the maker has accepted the
- 23 amendment.
- 24 COMMISSIONER HEMSTED: And I will second
- 25 the motion.

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CHAIRMAN NELSON: And therefore, it's been
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 2
   moved and seconded, and the motion carries, and with
 3
    the understanding that the Commission will in due and
   rapid course convene a collaborative to address the
5
    issues that we have discussed today. And that's sort
   of a ministerial task that we will figure out to how
    to assign resources to.
 8
                 Okay. The motion carries, thank you all
 9
    for your very hard work, appreciate it amongst
10
               Then we can clear the room and move on
    everyone.
    to the next item.
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                (Meeting adjourned at 10:00 a.m.)
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