Exh. SP-1T Docket UT-240078 Witness: Sharmila Prabakaran

BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION,

DOCKET UT-240078

Complainant,

v.

CENTURYLINK COMMUNICATIONS LCC d/b/a LUMEN TECHNOLOGIES GROUP,

Respondent.

TESTIMONY OF

SHARMILA PRABAKARAN

STAFF OF WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

Staff's Investigation and Penalty Recommendation

May 30, 2024

TABLE OF CONTENTS

I.	INTR	ODUCTION	1
II.	SCOPE AND SUMMARY OF TESTIMONY		
III.	DISC	USSION	3
	A.	Investigation Background	3
	B.	Results of Staff's Investigation.	10
	C.	Penalty Recommendation	13

LIST OF EXHIBITS

Exh. SP-2	Consumer complaint CAS-28573-N5J7D7, dated June 21, 2021
Exh. SP-3	Commission Staff's data request, dated December 29, 2022
Exh. SP-4	Commission Staff's follow-up email, dated February 22, 2023
Exh. SP-5	CenturyLink email, dated February 22, 2023
Exh. SP-6	Commission Staff's follow-up email, dated March 16, 2023
Exh. SP-7	CenturyLink's data request response, dated March 30, 2023
Exh. SP-8	Commission Staff's follow-up email, dated May 8, 2023
Exh. SP-9	Commission Staff's follow-up email, dated September 19, 2023
Exh. SP-10	CenturyLink's data request response, dated October 4, 2023
Exh. SP-11	Commission Staff's follow-up email, dated October 26, 2023
Exh. SP-12	Commission Staff's follow-up email, dated February 8, 2024
Exh. SP-13	CenturyLink's data request response, dated February 15, 2024
Exh. SP-14	Commission Staff's investigation report, dated March 7, 2024

1		I. INTRODUCTION
2		
3	Q.	Please state your name and business address.
4	A.	My name is Sharmila Prabakaran and my business address is 621 Woodland Square
5		Loop SE, Lacey, Washington, 98503. My business mailing address is P.O. Box
6		47250, Olympia, Washington, 98504-7250. My business email address is
7		Sharmila.Prabakaran@utc.wa.gov.
8		
9	Q.	By whom are you employed and in what capacity?
10	A.	I am employed by the Washington Utilities and Transportation Commission
11		(Commission) as an Investigator in the Consumer Protection Division. I have worked
12		at the Commission since April 2022.
13		
14	Q.	Please state your qualifications to provide testimony in this proceeding.
15	A.	I hold a bachelor's degree in English Literature from the University of Madras and
16		have taken investigator training through the Washington State Learning Center. I
17		have almost 12 years' experience conducting financial compliance audits and two
18		years' experience as a Compliance Investigator with the Washington Utilities and
19		Transportation Commission. As a Compliance Investigator, I have conducted
20		numerous investigations related to the business practices of regulated utility and
21		transportation companies to ensure compliance with Washington laws, rules, and
22		company tariffs.

1	Q.	Have you previously testified before the Commission?
2	A.	No.
3		
4		II. SCOPE AND SUMMARY OF TESTIMONY
5		
6	Q.	What is the purpose and scope of your testimony?
7	A.	I will discuss (1) the circumstances that led to Staff's investigation into
8		CenturyLink's practices related to its compliance with Commission rules governing
9		a company's response times to customer calls placed to its business office and repair
10		center; (2) the results of Staff's investigation; (3) the Company's failure to provide
11		responses to Staff's data requests sent during its investigation; and (4) the
12		appropriate penalty for the violations Staff identified.
13		
14	Q.	Please summarize your recommendations and conclusions on the issues you
15		address.
16	A.	As a result of my investigation, I found that CenturyLink committed at least nine
17		violations of WAC 480-120-133(2)(c) by failing to maintain a monthly average time
18		of 60 seconds or less from the time a caller selects the appropriate option to speak to
19		a live representative and when the live representative answers the call for the
20		business office. I recommend the Commission assess a \$1,000 penalty for each of the
21		nine violations, for a total of \$9,000.
22		I also found that CenturyLink violated WAC 480-07-175(2)(b) on 234
23		occasions by failing to provide information and data as requested by the Commission.

Public service companies must provide the required documents, or any objections to providing those documents, to the Commission within ten business days of the date the Commission serves the letter or other writing unless the Commission specifies a different deadline. The Company simply did not respond to Staff's requests for information and status updates, and when they did provide a response, the response was incomplete. I recommend the Commission assess a \$1,000 penalty for each of the 234 violations, for a total of \$234,000.

III. DISCUSSION

A. Investigation Background

A.

Q. How did you become familiar with the matters in this proceeding?

I was assigned this investigation as a follow-up to a January 2022 investigation to determine if the Company had corrected business practices to ensure it maintained a monthly average of 60 seconds or less for the time it takes customers to reach a live representative after of selecting the option to speak to a live representative from the Company's automated answering system, pursuant to WAC 480-120-133(2)(c). Prior Staff investigations into consumer complaints had revealed that the Company had repeatedly failed to meet this regulatory requirement. As a result of the January 2022 compliance investigation, Staff declined to pursue penalties and instead opted to provide the Company with technical assistance in an attempt to bring it into

¹ Prabakaran, Exh. SP-2 at 101.

1		compliance with WAC 480-120-133(2)(c) and informed the Company that Staff
2		would do a follow-up investigation in December 2022, to ensure business practices
3		were corrected.
4		
5	Q.	What initial steps did you take in conducting Staff's investigation into this
6		matter?
7	A.	I reviewed a consumer complaint filed on June 21, 2021, CAS-28573-N5J7D7, ² that
8		first brought to Staff's attention the issue of a customer being unable to reach a
9		company live representative. I also reviewed the January 2022 compliance

investigation case file regarding this same issue and the technical assistance that was
provided to the Company as a result of that investigation. Finally, I aided in drafting
a data request to the Company to determine if it had corrected business practices to

comply with WAC 480-120-133(2)(c).

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Q. Please describe the initial data request Staff sent CenturyLink in this matter.

A. On December 29, 2022, Staff mailed the Company a data request letter, signed by then Executive Director and Secretary Amanda Maxwell.³ The letter was sent through U.S. mail to the mailing address on file with the Commission, which was provided by the Company. Staff requested that the Company provide monthly call data for the average time until its automated system provides a caller with an option to speak to a live representative, or transferred the caller to a live representative, and monthly call data for the average time until a live representative answered a call

² Prabakaran, Exh. SP-2.

³ Prabakaran, Exh. SP-3.

1		from the time the caller selected the appropriate option to speak to a live
2		representative. Staff also requested a copy of the automated system recorded
3		message that provides guidance for callers. Staff requested this data for the time
4		frame of September 1, 2021 through November 30, 2022 for calls placed to both its
5		repair center and business office. The letter provided that the requested information
6		was due to the Commission no later than January 12, 2023.
7		
8	Q.	Was the Company responsive to this data request?
9	A.	No, the Company was not responsive to this data request.
10		
11	Q.	Did Staff inform the Company that its response was late?
12	A.	Yes, Staff informed the Company that its response was late. On February 22, 2023, I
13		sent the Company an email with the original data request letter attached and asked
14		about the status of the data response. ⁴
15		
16	Q.	Did the Company explain why they did not provide a response?
17	A.	Yes. The Company stated in an email on February 22, 2023 that when the letter was
18		sent, a number of employees were moving offices and it had not received the data
19		request letter that was mailed on December 29, 2022, and the Company would work

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on a response as quickly as possible.⁵

⁴ Prabakaran, Exh. SP-4. ⁵ Prabakaran, Exh. SP-5.

1	Q.	When did Staff receive the Company's first response to the data request sent on
2		December 29, 2022?
3	A.	Staff received the first response from the Company on March 30. 2023. This was
4		after I sent the Company a second follow-up email on March 16, 2023, informing it
5		that Staff still had not received any responses or further communication from the
6		Company about the data request. ⁶
7		
8	Q.	Was the Company's response a complete response to Staff's data request?
9	A.	No.
10		
11	Q.	What information was missing from the response?
12	A.	The Company did not provide the monthly call data for the average time until a live
13		representative answered a call from the time the caller selected the appropriate
14		option to speak to a live representative for its repair call center for the timeframe of
15		September 1, 2021, through November 30, 2022, as requested. Also, the Company
16		did not provide the data for the business office for September 1, 2021, through
17		March 30, 2022, as requested. The Company stated that the provided data was that
18		which was "readily available." ⁷
19		
20	Q.	Did Staff inform the Company that its response to the data request was
21		incomplete?

⁶ Prabakaran, Exh. SP-6. ⁷ Prabakaran, Exh. SP-7.

22		requested in its December 29, 2022, data request?
21	Q.	Did Staff inform the Company that it still had not provided all information
20		
19		clarification on June 8, 2023.
18		not yet responded to the Staff's follow-up questions after Staff provided
17		• sent the Company an email on July 31, 2023, informing them they still had
16		to Staff on June 7, 2023;
15		June 8, 2023, to provide clarification about two questions Mr. Gose emailed
14		• had a phone conversation with CenturyLink representative Peter Gose on
13		provide responses;
12		responded to the May 8 and May 24, 2023, emails and asked the Company to
11		• sent the Company an email on June 7, 2023, informing they had not
10		update;
9		responded to the May 8, 2023, email and requested they provide a status
8		• sent the Company an email on May 24, 2023, informing them they had not
7		responses, Staff also:
6	A.	In addition to the May 8, 2023 email informing the company of incomplete
5		Company?
4	Q.	What actions did Staff take to obtain the missing information from the
3		
2		response was incomplete and requesting the missing information.8
1	A.	Yes, I emailed the Company on May 8, 2023, informing them that their

⁸ Prabakaran, Exh. SP-8.

1	A.	Yes. I emailed the Company on September 19, 2023 to again inform them that, to
2		date, Staff had only received the relevant data for its business office for the period of
3		September 1, 2021, through November 30, 2022, but had not received the data
4		requested for the repair center. Staff also informed the Company that due to the
5		length of time this data request had been open, the timeframe for requested
6		information was extended to also include January 1, 2022, through August 31, 2023.9
7		
8	Q.	Did the Company provide a second supplemental response?
9	A.	Yes.
10		
11	Q.	When did Staff receive that response?
12	A.	Staff received an incomplete response on October 4, 2023.
13		
14	Q.	What information was missing from the Company's second supplemental
15		response?
16	A.	The Company's October 4, 2023 response still did not include the monthly data for
17		the average time until a live representative answered a call from the time the caller
18		selected the appropriate option to speak to a live representative for its repair call
19		center for the timeframe of September 1, 2021, through March 30, 2022, and the

extended timeframe from December 1, 2022, through August 30, 2023. The

Company also did not provide the data for the business office for December 1, 2022,

⁹ Prabakaran, Exh. SP-9.

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1		through August 30, 2023. 10 Nor did the Company explain why it still had not
2		provided the missing data.
3		
4	Q.	Did Staff inform the Company that it still had not provided all information
5		requested in its December 29, 2022, data request?
6	A.	Yes. On October 26, 2023, I again emailed the Company and asked why they had not
7		provided data for each month for both the repair center and business office
8		containing the average time until a live representative answered a call from the time
9		a caller selected the appropriate option to speak to a live representative, as required
10		in WAC 480-120-133(2)(c). ¹¹ Staff informed the Company they had not provided the
11		data for the repair center for September 1, 2021, through March 30, 2022, or for
12		December 1, 2022, through August 30, 2023. The Company also had not provided
13		the data for the business office for December 1, 2022, through August 30, 2023.
14		
15	Q.	What actions did Staff take to obtain the missing information from the
16		Company?
17	A.	After not receiving a response to my October 26, 2023 email, on February 7, 2024,
18		Staff sought the aid of its legal counsel regarding the Company's failure to provide
19		complete responses, seeking assistance to obtain data that Staff had been attempting
20		to get dating back to December 29, 2022. Staff's counsel requested the missing
21		information via email on February 8, 2024. ¹²

¹⁰ Prabakaran, Exh. SP-10. 11 Prabakaran, Exh. SP-11 at 2. 12 Prabakaran, Exh. SP-12.

1	Q.	Did the Company provide a third supplemental response?
2	A.	Yes. The Company provided an incomplete response on February 15, 2024.
3		
4	Q.	What information was missing from the Company's supplemental response?
5	A.	The Company's February 15, 2024 response was still missing data for the repair call
6		center for the timeframe of September 1, 2021, through March 30, 2022. The
7		Company stated that this data was lost when CenturyLink migrated customer care
8		operations platforms in January 2022. ¹³
9		
10	Q.	At any time did the Company request an extension for providing responsive
11		data?
12	A.	The Company only requested one extension throughout the entire investigation on
13		September 19, 2023. On September 21, 2023, Staff granted a two week extension for
14		data requested for the timeframe of December 1, 2022, through August 30, 2023.
15		Staff did not grant an extension for missing data that was originally requested on
16		December 29, 2022.
17		
18		B. Results of Staff's Investigation
19		
20	Q.	What did the Company's responses to Staff's data requests reveal about its
21		compliance with Commission rules on response times to calls placed to its
22		business office or repair center?

¹³ Prabakaran, Exh. SP-13.

1	A.	Data provided by the Company's responses shows the Company violated WAC 480-
2		120-133(2)(c) by failing to maintain the monthly average time of 60 seconds or less
3		from the time a caller selects the appropriate option to speak to a live representative
4		and when the live representative answers the call for the business office on 15
5		occasions. The Company did not meet the average monthly response time each
6		month during the period from September 2021 through November 2022. ¹⁴
7		
8	Q.	How many violations of WAC 480-120-133(2)(c) did Staff record during the
9		course of the investigation?
10	A.	Staff recorded 15 violations of WAC 120-133(2)(c) for each month that CenturyLink
11		failed to maintain a monthly average response time of 60 seconds or less from the
12		time a caller selects the appropriate option to speak to a live representative and when
13		the live representative answers the call.
14		
15	Q.	Did Staff's investigation yield evidence of any other regulatory violations
16		committed by the Company?
17	A.	Yes. Staff found the Company violated WAC 480-07-175(2)(b) by not providing a
18		timely or complete response to Staff's request for information sent on December 29,
19		2022.
20		
21	Q.	How many daily violations of WAC 480-07-175(2)(b) did Staff record during the
22		course of the investigation?

¹⁴ Prabakaran, Exh. SP-10 at tab "3-30-2023."

1	A.	Staff recorded 234 violations of WAC 480-07-175(2)(b). Staff calculated this
2		number by recording each business day that passed beginning 10 days after the
3		Company confirmed receipt of Staff's data request on February 22, 2023 and ending
4		when Staff received the Company's final incomplete response on February 15,
5		2024.15

A.

Q. Did Staff's investigation raise any other concerns regarding the Company's compliance with Commission rules?

Yes. WAC 480-120-133(2)(a) states that calls placed to automated systems must be answered within a monthly average of 30 seconds. In its responses to Staff's requests for information, the Company stated that it does not track data related to this rule, but claims that its automated system is set up so that calls are answered immediately. WAC 480-120-133(2)(b) states that automated systems must provide the caller with an option to speak to a live representative within 60 seconds. The Company also stated that it does not track data related to this rule, but claims that the automated system is set up so that, if a caller promptly selects the appropriate options, the caller will be given the option to speak with a live representative within 60 seconds. Staff was unable to determine if the Company is in compliance with WAC 480-120-133(2)(a) or (b) due to the fact that the Company does not track the relevant data and remains concerned about the Company's failure to do so.

¹⁵ Prabakaran, Exh. SP-14 at 12-13.

1		C. Penalty Recommendation
2		
3	Q.	Are you familiar with the Commission's policy statement on how it enforces
4		public service laws?
5	A.	Yes, I am familiar with the policy statement issued in Docket A-120061.
6		
7	Q.	Does the Commission set out a list of the factors it considers when deciding on
8		an appropriate penalty in that policy statement?
9	A.	Yes. It listed 11 non-exclusive factors in the policy statement.
10		
11	Q.	What are those factors?
12	A.	They are: (1) how serious or harmful the violation is to the public; (2) whether the
13		violation is intentional; (3) whether the company self-reported the violation(s); (4)
14		whether the company was cooperative and responsive; (5) whether the company
15		promptly corrected the violations and remedied the impacts; (6) the number of
16		violations; (7) the number of customers affected; (8) the likelihood of recurrence; (9)
17		the company's past performance regarding compliance, violations, and penalties;
18		(10) the company's existing compliance program; and (11) the size of the company.
19		
20	Q.	How serious or harmful were the violations at issue to the public?
21	A.	The violations are a serious disregard to the public. Customers should be able to
22		reach a live representative in a reasonable amount of time as defined in WAC 480-
23		120-133(2)(c). Data provided by the Company shows that the average monthly wait

times during the months for which Staff seeks penalties far exceeded the 60-second standard contained in WAC 480-120-133(2)(c).

Additionally, CenturyLink's unresponsiveness to Staff's requests for information caused further harm to the public. The Company's lack of participation in the investigation process impeded Staff's ability to efficiently conduct an investigation to ensure consumers are treated fairly and consistently according to Commission laws and rules. Public service companies' statutory and regulatory duty to timely and completely respond to Commission requests for information is an important piece of the regulatory framework that is in place to protect the public interest. The Company's months-long delays and indifference to Staff communications in this case constitute a flagrant disregard to its duties to its customers.

A.

Q. Were the violations intentional?

Staff believes the violations were intentional. Staff provided the Company with technical assistance in June 2021 related to these violations and again in May 2022. According to the Company's February 15, 2024 data response, the Company did not begin to maintain a 60 second or less monthly average response time for calls made to the business office until December 2022. As a result, the Company continued to violate WAC 480-120-133(2)(c) for approximately 18 months after first receiving technical assistance from Staff.

The Company's violations of WAC 480-07-175(2)(b) were also clearly intentional. Staff attempted for over a year to obtain a complete response to its

1		December 29, 2022 data request. Many of Staff's several follow-ups were
2		completely ignored by the Company. When the Company did respond to Staff's
3		inquiries, its responses were months late and incomplete. The Company only
4		requested a brief extension to one Staff follow-up during this period and otherwise
5		provided no reasonable explanation to its complete disregard to Staff data requests
6		
7	Q.	Did the Company self-report these violations?
8	A.	The Company did not self-report these violations.
9		
10	Q.	Was the Company cooperative and responsive during Staff's investigation?
11	A.	No, as laid out in my testimony regarding the Company's violations of WAC 480-
12		07-175(2)(b), the Company was not responsive to Staff's requests for information
13		and not cooperative during the investigation.
14		
15	Q.	Did the Company promptly correct the violations and remedy the impacts
16		created by those violations?
17	A.	No, the Company did not promptly correct the violations. The Company did not
18		remedy the impacts created by the violations after receiving technical assistance
19		from Staff on two previous occasions. Moreover, the Company continued to fail to
20		provide complete and timely responses to Staff's requests for information through
21		the duration of Staff's investigation.
22		
23	Q.	How many violations did the Company commit?

1	A.	The Company committed a total of 249 violations.
2		• 15 violations of WAC 480-120-133(2)(c).
3		• 234 violations of WAC 480-07-175(2)(b).
4		
5	Q.	How many customers did those violations affect?
6	A.	Staff does not have a precise number of the affected customers. However, data
7		provided by the Company shows it is likely that the majority of customers who
8		called the Company's business office and repair center and selected the option to
9		speak to live representative between March and November 2022 had to wait longer
10		than the monthly 60 second average response time, with the longest monthly average
11		response time being nearly five minutes. The Company did not begin to maintain a
12		60 second or less monthly average response time for calls made to the business
13		office until December 2022, which was approximately 18 months after first receiving
14		technical assistance from Staff regarding their failure to meet the monthly 60 second
15		average response requirement.
16		
17	Q.	Are the violations likely to recur?
18	A.	Data provided in the Company's February 15, 2024 response illustrates a dramatic
19		drop in average monthly wait times for calls placed to the business office between
20		November 2022 (116 seconds) and December 2022 (8 seconds). The Company has
21		provided no reasonable explanation for the drop in wait times that occurred in
22		December 2022. Although the Company has provided data illustrating its compliance

1	through December 2023, Staff remains wary of the Company's ability to adhere to
2	its regulatory obligations given its history of noncompliance.
3	Staff believes that recurrence of violations of WAC 480-07-175(2)(b) is very

likely. The Company's failure to provide timely and complete responses to Staff data requests continued though the duration of this investigation. Staff is not aware of any corrective actions that have been undertaken by the Company.

A.

Q. Please describe the Company's past performance regarding compliance, violations, and penalties.

CenturyLink is the subject of a number of informal consumer complaints that have been filed with the Commission in recent years and also has had several formal enforcement actions taken against it by the Commission. Staff investigated the monthly average response time by a live representative for calls placed to the business office and repair center in 2021 as a part of an informal consumer complaint. Staff recorded informal violations and provided the Company with technical assistance. Compliance Investigations Staff also investigated the monthly average response time by a live representative for calls placed to the business office and repair center in January 2022. In lieu of recommending a complaint be filed with penalties, Staff instead provided technical assistance. Staff informed the Company that they would do a follow-up review in a year to ensure they corrected business practices.

In addition, the Commission has filed several complaints against the Company resulting in penalties. Most notably:

1	• Docket UT-220397 - Penalty assessment of \$226,600 against CenturyLink
2	Companies – Qwest Corporation, CenturyTel of Washington, CenturyTel of
3	Inter Island, CenturyTel of Cowiche, and United Telephone Company of the
4	Northwest for 2,266 violations of Commission Order 04 in Docket
5	UT-130477 with respect to the "Rate Change Notification" requirement.
6	• Docket UT-210902 – Penalty assessment of \$692,250 against CenturyLink
7	Communications, LLC d/b/a Lumen Technologies Group, Qwest
8	Corporation, CenturyTel of Washington, Inc., CenturyTel of Inter Island,
9	Inc., CenturyTel of Cowiche, Inc., and United Telephone Company of the
10	Northwest for 923 violations of WAC 480-120-172(3)(a). The Company
11	disconnected or suspended telecommunications service to 923 residential
12	customers from March 23, 2020, through Sept. 30, 2021.
13	• <i>Docket UT-181051</i> – Penalty assessment of \$1,315,000 against CenturyLink
14	Communications, LLC for 13,000 violations of RCW 80.36.080 for failure to
15	provide E911 services, and 15 violations of WAC 480-120-412(2) for failing
16	to promptly notify PSAPs and the Commission of a major outage.
17	• Docket UT-140597 - Penalty assessment of \$2,854,750 against Qwest
18	Corporation d/b/a CenturyLink QC for 5,684 violations of RCW 80.36.080
19	and WAC 480-120-450(1) for failure to provide E911 services, and 51
20	violations of WAC 480-120-412(2) for failing to promptly notify PSAPs of a
21	major outage.
22	• <i>Docket UT-132234</i> - Penalty assessment of \$173,210 with \$123,210
23	suspended then waived after one year if the CenturyTel of Inter Island, Inc.

1		d/b/a CenturyLink does not violate WAC 480-120-412 or the provisions of
2		the Emergency Communications Plans during that time. This left \$50,000
3		due and payable for 15,935 violations of WAC 480-120-412, due to San Juan
4		Islands major outages. The Commission later imposed the \$123,210 portion
5		of the assessed penalty that was previously suspended in Order 03 because
6		the Company violated WAC 480-120-412 and the Emergency
7		Communications Plans.
8		
9	Q.	Does the Company have an existing compliance program?
10	A.	Staff is not aware of any existing compliance program.
11		
12	Q.	Please describe the size of the Company.
13	A.	CenturyLink reported gross intra-state annual revenue of \$17,619,947.63 in 2022.
14		
15	Q.	Given your analysis of the penalty factors, what penalty does Staff recommend
16		that the Commission impose on the Company for the violations at issue?
17	A.	Staff analyzed the penalty factors and recommends the Commission assess penalties
18		in the amount of \$243,000 for the following violations:
19		• \$1,000 for nine violations of WAC 480-120-133(2)(c) ¹⁶ for failure to
20		maintain a monthly average response time for its business office once a
21		customer has selected the option to speak with a live representative.

 16 Although Staff recorded 15 violations covering the months of September 2021 through November 2022, only nine of these fall within the statute of limitations.

TESTIMONY OF SHARMILA PRABAKARAN DOCKET UT-240078

 \$1,000 for each of the 234 violations of WAC 480-07-175(2)(b) for each business day that CenturyLink failed to respond to staff's request for information.

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5 Q. Why does Staff conclude that is the appropriate penalty amount?

Staff weighed the penalty factors from the Commission's enforcement policy statement and determined that at least six factors weighed heavily in favor of a penalty of \$1,000 per violation. Specifically, these are (2) whether the violation is intentional; (3) whether the company self-reported the violation(s); (4) whether the company was cooperative and responsive; (5) whether the company promptly corrected the violations and remedied the impacts; (6) the number of violations; and (7) the likelihood of recurrence. The Company became aware of its noncompliance with WAC 480-120-133(2)(c) in 2021, at the latest, and failed to undertake efforts to comply with Commission rules despite Staff's assistance efforts made in lieu of initially pursuing penalties. When Staff conducted its follow-up investigation to determine if the Company had corrected its violations, the Company ignored Staff's inquiries and follow-up attempts for months at a time and could not provide all of the data Staff requested and needed to determine compliance with WAC 480-120-133. This left Staff with no option but to pursue full penalties for the underlying violations Staff could prove, as well as the Company's failure to timely and completely respond to Staff's data request.

22

- 1 Q. Does this conclude your testimony?
- 2 A. Yes.