

John Fricke Premier Airport Shuttle 5033 Harrison Ave NW Olympia, WA 98502

March 23, 2022

Michael Rogers Seattle Express 8110 7th Ave S Seattle, WA 98108

Mr. Rogers:

I am John Fricke, VP Operations of Premier Airport Shuttle, and have been involved in operating our Company since 2004. As you know from previous experiences, a Brief Adjudicative Proceeding (BAP) is a very time consuming and expensive process with attorney fees, as well as the use of WUTC resources. To avoid this complicated matter, we are offering to make a working cordial agreement with your Company, Seattle Express.

Pacific Northwest Transportation Services, Inc. d/b/a Premier Airport Shuttle / Capital Aeroporter - WUTC Certificate 862, would like to propose a working agreement and contract with Beeline Tours LTD d/b/a Seattle Express - WUTC Certificate 1052, in order to provide the traveling public, specifically Seattle Cruise Ship passengers with the best possible transportation options. By doing so, we can help support each other's business operations with each of our WUTC Auto Transportation authorized territory and passenger services. Utilizing the larger combined capacity of both Companies' Driver and Vehicle resources and working together, we can create more dynamic transportation options for cruise line customers and the general public.

This offer will remain valid only with your withdrawal of your current Extension of Existing Auto Transportation Certificate C-1052 Application in Docket TC-220090, by 5:00pm on Friday, March 25, 2022.

If you are interested, or not, in pursuing this opportunity to work together, please contact me back via email by 5:00pm on Friday, March 25, 2022.

We appreciate your consideration in this matter.

Regards,

John Fricke COO/VP Operations Premier Airport Shuttle johnf@premierairportshuttle.com 360-507-0476

Enclosure: Blair Fassburg, Legal Counsel, bfassburg@williamskastner.com