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## Vander Weide Exhibit Summary of Discounted Cash Flow Analysis S\&P Industrial Companies <br> Revised October 4, 2004

| Company | Price | Dividend | Growth | Cost of Equity |
| :---: | :---: | :---: | :---: | :---: |
| 3M Co | 84.80 | 1.44 | 11.7\% | 13.71\% |
| Abbott Laboratories | 42.34 | 1.04 | 11.9\% | 14.82\% |
| Adobe Systems Inc. | 41.59 | 0.05 | 13.5\% | 13.64\% |
| Air Products \& Chemicals Inc | 51.40 | 0.92 | 9.8\% | 11.88\% |
| Alberto-Culver Co | 45.96 | 0.40 | 12.8\% | 13.84\% |
| Altria Group Inc | 55.73 | 2.72 | 8.8\% | 14.50\% |
| Anheuser-Busch Cos Inc | 51.41 | 0.88 | 11.0\% | 13.01\% |
| Apache Corp | 43.50 | 0.24 | 11.9\% | 12.55\% |
| Applera Corp Applied Biosys | 19.42 | 0.17 | 10.6\% | 11.62\% |
| Archer-Daniels-Midland Co | 17.25 | 0.24 | 10.7\% | 12.33\% |
| Avery Dennison Corp | 63.49 | 1.48 | 10.9\% | 13.65\% |
| Avon Products | 80.44 | 1.12 | 12.9\% | 14.56\% |
| Bard (C.R.) Inc | 104.08 | 0.92 | 12.5\% | 13.55\% |
| Bausch \& Lomb Inc | 63.33 | 0.52 | 13.6\% | 14.59\% |
| Baxter International Inc | 32.50 | 0.58 | 11.2\% | 13.30\% |
| Becton Dickinson \& Co | 51.27 | 0.60 | 12.4\% | 13.79\% |
| Black \& Decker Corp | 58.88 | 0.84 | 11.2\% | 12.88\% |
| Boeing Co | 42.61 | 0.68 | 10.2\% | 12.06\% |
| Burlington Resources Inc | 65.68 | 0.60 | 11.1\% | 12.17\% |
| Carnival Corp | 44.48 | 0.50 | 13.4\% | 14.75\% |
| Caterpillar Inc | 80.88 | 1.48 | 11.1\% | 13.26\% |
| Cendant Corp | 24.34 | 0.28 | 13.7\% | 15.08\% |
| Cigna Corp | 64.68 | 1.32 | 10.4\% | 12.79\% |
| Circuit City Stores Inc | 11.92 | 0.07 | 13.7\% | 14.40\% |
| Clorox Co/De | 50.97 | 1.08 | 9.6\% | 12.07\% |
| Coca-Cola Co | 51.64 | 1.00 | 10.6\% | 12.87\% |
| Coca-Cola Enterprises | 25.55 | 0.16 | 13.2\% | 13.95\% |
| Colgate-Palmolive Co | 55.88 | 0.96 | 10.4\% | 12.41\% |
| Cooper Industries Ltd | 56.96 | 1.40 | 9.2\% | 12.05\% |
| Crane Co | 32.61 | 0.40 | 11.0\% | 12.44\% |
| CVS Corp | 37.17 | 0.23 | 12.1\% | 12.83\% |
| Dana Corp | 20.92 | 0.48 | 11.6\% | 14.32\% |
| Danaher Corp | 94.10 | 0.10 | 15.0\% | 15.13\% |
| Darden Restaurants Inc | 23.53 | 0.08 | 12.8\% | 13.20\% |
| Deere \& Co | 71.04 | 0.88 | 11.1\% | 12.56\% |
| Delphi Corp | 10.16 | 0.28 | 11.3\% | 14.56\% |
| Dover Corp | 40.76 | 0.60 | 12.7\% | 14.46\% |
| Du Pont (E I) De Nemours | 43.78 | 1.40 | 10.2\% | 13.96\% |
| Eaton Corp | 59.11 | 1.08 | 11.0\% | 13.15\% |
| Ecolab Inc | 29.06 | 0.32 | 12.1\% | 13.41\% |
| Electronic Data Systems Corp | 19.34 | 0.60 | 10.3\% | 13.95\% |
| Emerson Electric Co | 61.14 | 1.60 | 9.8\% | 12.86\% |
| Engelhard Corp | 29.73 | 0.44 | 10.5\% | 12.23\% |
| First Data Corp | 44.34 | 0.08 | 14.5\% | 14.72\% |
| Fluor Corp | 38.33 | 0.64 | 12.6\% | 14.59\% |
| Fortune Brands Inc | 76.45 | 1.20 | 12.0\% | 13.86\% |


| Company | Price | Dividend | Growth | Cost of Equity |
| :---: | :---: | :---: | :---: | :---: |
| Gap Inc | 22.52 | 0.09 | 14.1\% | 14.58\% |
| General Electric Co | 30.83 | 0.80 | 10.2\% | 13.24\% |
| General Mills Inc | 47.42 | 1.10 | 10.0\% | 12.71\% |
| General Motors Corp | 47.55 | 2.00 | 7.2\% | 12.03\% |
| Gillette Co | 39.60 | 0.65 | 10.3\% | 12.22\% |
| Goodrich Corp | 29.04 | 0.80 | 9.8\% | 13.02\% |
| Grainger (W W) Inc | 52.00 | 0.74 | 10.9\% | 12.57\% |
| Halliburton Co | 30.71 | 0.50 | 11.0\% | 12.91\% |
| HCA Inc | 40.62 | 0.08 | 12.6\% | 12.83\% |
| Hershey Foods Corp | 85.69 | 1.58 | 10.1\% | 12.25\% |
| Hewlett-Packard Co | 21.72 | 0.32 | 11.1\% | 12.83\% |
| Hilton Hotels Corp | 17.12 | 0.08 | 14.5\% | 15.06\% |
| Home Depot Inc | 36.52 | 0.28 | 12.5\% | 13.41\% |
| Honeywell International Inc | 34.88 | 0.75 | 9.3\% | 11.79\% |
| Illinois Tool Works | 83.96 | 0.96 | 12.8\% | 14.16\% |
| IMS Health Inc | 24.89 | 0.08 | 14.0\% | 14.39\% |
| Ingersoll-Rand Co Ltd | 68.85 | 0.74 | 10.7\% | 11.96\% |
| ITT Industries Inc | 78.99 | 0.68 | 12.7\% | 13.72\% |
| Johnson \& Johnson | 52.34 | 0.96 | 12.7\% | 14.89\% |
| Johnson Controls Inc | 57.36 | 0.90 | 13.2\% | 15.08\% |
| Jones Apparel Group Inc | 37.44 | 0.32 | 11.3\% | 12.30\% |
| KB Home | 74.88 | 1.00 | 13.0\% | 14.60\% |
| Kellogg Co | 41.16 | 1.01 | 9.2\% | 12.05\% |
| Kerr-McGee Corp | 49.89 | 1.80 | 7.8\% | 11.95\% |
| Limited Brands Inc | 20.68 | 0.40 | 11.5\% | 13.79\% |
| Liz Claiborne Inc | 36.85 | 0.22 | 11.1\% | 11.80\% |
| Lockheed Martin Corp | 46.95 | 0.88 | 11.0\% | 13.21\% |
| Marriott Intl Inc | 45.41 | 0.30 | 14.1\% | 14.90\% |
| Masco Corp | 29.57 | 0.64 | 12.2\% | 14.78\% |
| Mattel Inc | 17.97 | 0.40 | 9.4\% | 11.99\% |
| Maytag Corp | 29.83 | 0.72 | 8.9\% | 11.69\% |
| McCormick \& Co | 33.79 | 0.56 | 10.3\% | 12.24\% |
| McGraw-Hill Companies | 78.52 | 1.20 | 11.6\% | 13.41\% |
| Microsoft Corp | 26.29 | 0.16 | 11.1\% | 11.81\% |
| Molex Inc | 31.51 | 0.10 | 14.7\% | 15.08\% |
| Motorola Inc | 18.54 | 0.16 | 11.1\% | 12.11\% |
| New York Times Co -Cl A | 45.80 | 0.58 | 11.0\% | 12.49\% |
| Newell Rubbermaid Inc | 24.13 | 0.84 | 10.7\% | 14.81\% |
| Nike Inc-Cl B | 74.94 | 0.80 | 13.2\% | 14.48\% |
| Nordstrom Inc | 37.84 | 0.44 | 12.8\% | 14.19\% |
| Northrop Grumman Corp | 99.37 | 1.60 | 11.5\% | 13.40\% |
| Nucor Corp | 63.23 | 0.84 | 13.0\% | 14.59\% |
| Omnicom Group | 80.43 | 0.90 | 11.8\% | 13.12\% |
| Pall Corp | 23.80 | 0.36 | 11.6\% | 13.39\% |
| Parker-Hannifin Corp | 57.46 | 0.76 | 12.0\% | 13.57\% |
| Penney (J C) Co | 35.07 | 0.50 | 10.8\% | 12.47\% |
| Pepsi Bottling Group Inc | 29.15 | 0.04 | 11.5\% | 11.66\% |
| Pepsico Inc | 54.54 | 0.64 | 11.4\% | 12.78\% |
| Pfizer Inc | 36.53 | 0.68 | 12.8\% | 15.03\% |
| PPG Industries Inc | 60.69 | 1.76 | 8.6\% | 11.95\% |
| Praxair Inc | 37.51 | 0.60 | 10.6\% | 12.47\% |
| Procter \& Gamble Co | 105.34 | 1.82 | 10.5\% | 12.52\% |
| Pulte Homes Inc | 51.26 | 0.20 | 13.3\% | 13.77\% |


|  |  |  | Cost of |  |
| :--- | ---: | ---: | ---: | ---: |
| Company | Price | Dividend | Growth | Equity |
| RadioShack Corp | $\mathbf{3 2 . 1 3}$ | $\mathbf{0 . 2 5}$ | $\mathbf{1 1 . 2 \%}$ | $\mathbf{1 2 . 1 1 \%}$ |
| Reebok International Ltd | $\mathbf{3 9 . 5 3}$ | $\mathbf{0 . 3 0}$ | $\mathbf{1 3 . 6 \%}$ | $\mathbf{1 4 . 5 1 \%}$ |
| RJ Reynolds Tobacco Hldgs | $\mathbf{6 1 . 8 1}$ | $\mathbf{3 . 8 0}$ | $\mathbf{6 . 6 \%}$ | $\mathbf{1 3 . 6 7 \%}$ |
| Sigma-Aldrich | 56.24 | $\mathbf{0 . 6 8}$ | $\mathbf{1 0 . 8 \%}$ | $\mathbf{1 2 . 2 2 \%}$ |
| Snap-On Inc | $\mathbf{3 3 . 2 2}$ | $\mathbf{1 . 0 0}$ | $\mathbf{1 1 . 0 \%}$ | $\mathbf{1 4 . 5 6 \%}$ |
| Stanley Works | $\mathbf{4 4 . 0 3}$ | $\mathbf{1 . 0 4}$ | $\mathbf{1 0 . 3 \%}$ | $\mathbf{1 3 . 0 7 \%}$ |
| Tektronix Inc | $\mathbf{3 1 . 8 7}$ | $\mathbf{0 . 1 6}$ | $\mathbf{1 4 . 0 \%}$ | $\mathbf{1 4 . 6 0 \%}$ |
| Textron Inc | $\mathbf{5 5 . 3 6}$ | $\mathbf{1 . 3 0}$ | $\mathbf{1 1 . 6 \%}$ | $\mathbf{1 4 . 3 8 \%}$ |
| TJX Companies Inc | $\mathbf{2 5 . 1 6}$ | $\mathbf{0 . 1 4}$ | $\mathbf{1 4 . 4 \%}$ | $\mathbf{1 5 . 0 7 \%}$ |
| Tribune Co | $\mathbf{4 9 . 6 4}$ | $\mathbf{0 . 4 8}$ | $\mathbf{1 1 . 6 \%}$ | $\mathbf{1 2 . 7 4 \%}$ |
| Tyco International Ltd | $\mathbf{2 8 . 6 3}$ | $\mathbf{0 . 0 5}$ | $\mathbf{1 1 . 7 \%}$ | $\mathbf{1 1 . 9 1 \%}$ |
| United Technologies Corp | $\mathbf{8 7 . 7 7}$ | $\mathbf{1 . 4 0}$ | $\mathbf{1 0 . 9 \%}$ | $\mathbf{1 2 . 7 7 \%}$ |
| Unocal Corp | $\mathbf{3 7 . 6 8}$ | $\mathbf{0 . 8 0}$ | $\mathbf{1 0 . 9 \%}$ | $\mathbf{1 3 . 4 0 \%}$ |
| Viacom Inc -Cl B | $\mathbf{4 0 . 3 8}$ | $\mathbf{0 . 2 4}$ | $\mathbf{1 4 . 3 \%}$ | $\mathbf{1 5 . 0 2 \%}$ |
| Vulcan Materials Co | $\mathbf{4 7 . 4 4}$ | $\mathbf{1 . 0 4}$ | $\mathbf{1 0 . 0 \%}$ | $\mathbf{1 2 . 5 6 \%}$ |
| Wal-Mart Stores | 58.15 | $\mathbf{0 . 3 6}$ | $\mathbf{1 3 . 8 \%}$ | $\mathbf{1 4 . 5 4 \%}$ |
| Wendy's International Inc | $\mathbf{4 0 . 4 9}$ | $\mathbf{0 . 4 8}$ | $\mathbf{1 2 . 6 \%}$ | $\mathbf{1 4 . 0 1 \%}$ |
| Wrigley (Wm) Jr Co | $\mathbf{6 0 . 5 8}$ | $\mathbf{0 . 8 8}$ | $\mathbf{1 1 . 3 \%}$ | $\mathbf{1 3 . 0 1 \%}$ |
| Wyeth | $\mathbf{3 9 . 0 4}$ | $\mathbf{0 . 9 2}$ | $\mathbf{9 . 6 \%}$ | $\mathbf{1 2 . 3 4 \%}$ |
| Market Weighted Average |  |  |  | $\mathbf{1 3 . 4 6 \%}$ |

Source: Standard \& Poor’s Compustat Database. Price is average of April 2004 high and low prices. Dividend is the annual dividend rate as reported by Compustat. Growth rate is the I/B/E/S mean estimate of long-term growth rate as reported by Compustat.

Notes: In applying the DCF Model to the S\&P Industrials, I included in the DCF analysis only those companies in the S\&P Industrial group which have a reported stock price, pay a dividend, have a positive growth rate, have at least three analysts' long-term growth estimates, and have at least one common share outstanding. I also eliminated those $25 \%$ of companies with the highest and lowest DCF results.

Notation:

| $\mathrm{d}_{0}$ | $=$ |
| :--- | :--- |
| $\mathrm{P}_{0}$ | $=$ |
| FC | $=$ |
| g | $=$ |
| k | $=$ |

Quarterly dividend (annual dividend divided by 4).
$\mathrm{P}_{0} \quad=\quad$ Average of the monthly high and low stock prices April 2004.
FC $\quad=\quad$ Flotation costs expressed as a percentage of gross proceeds (5 percent).
$\begin{array}{ll}\mathrm{g} & = \\ \mathrm{k} & =\end{array}$
I/B/E/S mean forecast of future earnings growth April 2004.
Cost of equity using the quarterly version of the DCF Model as shown by the formula below:

$$
k=\left[\frac{d_{0}(1+g)^{\frac{1}{4}}}{P_{0}}+(1+g)^{1 / 4}\right]^{4}-1
$$

