

Pacific Cruises Northwest, Inc. – 355 Harris Avenue, Suite 104 – Bellingham, WA 98225 360.738.8099 – 800.443.4552 – Fax 360.738.7685

Pacific Cruises Northwest, Inc. d/b/a San Juan Cruises

Docket No. TS-121395

Evidentiary Hearing on 31 January 2013

** REVISED **

Witness List

Exhibit List

Proposed Exhibits

Submitted 15 January 2013

Pacific Cruises Northwest, Inc. (PCNW)

Hearing Exhibits

Witness List

DMS Exhibit - 1	Pro forma financial statement of operations including; ridership and revenue forecast, and cost of service.
DMS Exhibit – 2	Certificate of Insurance
DMS Exhibit – 3	PCNW Initial filing
DMS Exhibit – 4	Statement of Assets – PCNW Balance Sheet
DMS Exhibit – 5	Statement of Assets – Vessel Ownership Certificates
DMS Exhibit – 6	Facility Lease – Port of Bellingham
DMS Exhibit – 7	Operating Agreement – Port of Friday Harbor
DMS Exhibit – 8	Curriculum Vitae for Drew M. Schmidt
DMS Exhibit – 9	PCNW Prior WUTC Certificate
DMS Exhibit – 10	Island Mariner Cruises (BC-95) – Discontinuance Order
DMS Exhibit – 11	McNamara (BC-130) – Order of Cancellation
DMS Exhibit – 12	Staff opinion email from Penny Ingram
DMS Exhibit – 13	Staff opinion letter from Gene Eckhardt
DMS Exhibit – 14	Puget Sound Express (BC-118) – Tariff Time Schedule
DMS Exhibit – 15	Puget Sound Express – Web Advertisements
DMS Exhibit – 16	Whatcom Council of Governments – Passenger Only Ferry Study

Pacific Cruises Northwest, Inc.

Hearing Witness List

Ken Oplinger

President and CEO Bellingham / Whatcom Chamber of Commerce and Industry 360.734.1330 (In person)

Randi Axelsson

Group Sales Manager Silver Reef Casino, Hotel and Spa 360.543.7142 (Via conference bridge)

Christine Smith

Co-owner Northwest Navigation Co. 360.201.8184 (Via conference bridge)

Jeff Ehlers

Jeff's Automotive Service 360.739.0081 (Via conference bridge)

Drew Schmidt

President
Pacific Cruises Northwest, Inc.
360.738.7088
(In person)

San Juan Cruises - Bellingham - Friday Harbor Commercial Ferry Route - 2013 Projection

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL
RIDERSHIP FORECAST													
Bellingham to Friday Harbor Friday Harbor to Bellingham	-	- -	-	-	100 100	300 300	600 600	600 600	300 300	- -	-	- -	1,900 1,900
Total	-	-	-	-	200	600	1,200	1,200	600	-	-	-	3,800
Fare	49.50	49.50	49.50	49.50	49.50	49.50	49.50	49.50	49.50	49.50	49.50	49.50	
REVENUE FORECAST													
Bellingham to Friday Harbor Friday Harbor to Bellingham	- - 	- - 	- - 	- -	4,950 4,950	14,850 14,850	29,700 29,700	29,700 29,700	14,850 14,850	- -	- - 	- -	94,050 94,050
Total Sales	-	-	-	-	9,900	29,700	59,400	59,400	29,700	-	-	-	188,100

DMS Exhibit - 1 2 pages

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San Juan Cruises - Bellingham - Friday Harbor Commercial Ferry Route - 2013 Projection

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL
EXPENSE FORECAST													
Vessel Labor				2,000	3,500	10,500	11,000	11,000	7,500				45,500
Shoreside Labor				-	1,000	1,000	1,000	1,000	1,000				5,000
Advertising & Promotion				2,500	5,000	5,000	2,500	2,500	2,500				20,000
Bank Fees	-	-	-	-	248	743	1,485	1,485	743	-	-	-	4,703
Dock Rent - Bellingham	-	-	-	-	250	750	1,500	1,500	750	-	-	-	4,750
Dock Rent - Islands	-	-	-	-	200	600	1,200	1,200	600	-	-	-	3,800
Drug Testing					65	65	65	65	65				325
Insurance - Business									600				600
Insurance - Hull & P.I.									8,000				8,000
Office Rent				120	120	120	120	120	120	120	120	120	1,080
Office Supplies				50	50	50	50	50	50				300
Professional Fees													-
Telephone				200	200	200	200	200	200	200	200	200	1,800
Uniforms					400								400
Utilities				50	50	50	50	50	50	50	50	50	450
Vessel Fuel					4,000	12,000	12,500	12,500	8,000				49,000
Vessel Maintenance				2,000	1,000	1,000	1,000	1,000	1,000				7,000
													-
Taxes - Payroll	-	-	-	400.0	900.0	2,300.0	2,400.0	2,400.0	1,700.0	-	-	-	10,100
Taxes - Property													-
Taxes - Business	-	-	-	-	198	594	1,188	1,188	594	-	-	-	3,762
Vessel Depreciation				1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	10,800
													-
Total Operating Expenses	_	-	-	8,520	18,381	36,172	37,458	37,458	34,672	1,570	1,570	1,570	177,370
Net Income		-		(8,520)	(8,481)	(6,472)	21,942	21,942	(4,972)	(1,570)	(1,570)	(1,570)	10,731

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CERTIFICATE OF LIABILITY INSURANCE

PACCR-3

OP ID: DK

DATE (MM/DD/YYYY) 12/18/12

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s)

PRODUCER Snapper Shuler Kenner Insurance P.O. Box 551 Lynden, WA 98264 Robert N. Hagedorn, CIC		360-354-4488 360-354-1946	8 CONTACT Deb Kors, ACSR PHONE (A/C, No, Ext): 360-354-4488 FAX (A/C, No): 360-354-1946 E-MAIL ADDRESS: dkors@sskinsurance.com				
		·	INSURER(S) AFFORDING COVERAGE	NAIC #			
			INSURER A: Atlantic Specialty Insurance	27154			
INSURED	Pacific Cruises Northwest DBA: Victoria-San Juan Cruises		INSURER B : Employers Fire Insurance Co	20648			
	DBA: Island Commuter Services		INSURER C:				
355 Harris	Drew Schmidt 355 Harris Avenue		INSURER D:				
	Bellingham, WA 98225		INSURER E :				
			INSURER F:				

COVERAGES CERTIFICATE NUMBER: REVISION NUMBER: THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS.

EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS. ADDL SUBR TYPE OF INSURANCE POLICY NUMBER LIMITS GENERAL LIABILITY 1,000,000 **EACH OCCURRENCE** DAMAGE TO RENTED PREMISES (Ea occurrence) Α X COMMERCIAL GENERAL LIABILITY B5JH53469 X 09/01/12 09/01/13 100,000 \$ CLAIMS-MADE X OCCUR 10,000 MED EXP (Any one person) 1,000,000 PERSONAL & ADV INJURY 2,000,000 GENERAL AGGREGATE GEN'L AGGREGATE LIMIT APPLIES PER: PRODUCTS - COMP/OP AGG 2.000,000 \$ X POLICY PRO-\$ COMBINED SINGLE LIMIT (Ea accident) **AUTOMOBILE LIABILITY** 1.000.000 В X 743022121003 ANY AUTO 09/01/12 09/01/13 **BODILY INJURY (Per person)** \$ ALL OWNED AUTOS SCHEDULED **BODILY INJURY (Per accident)** AUTOS NON-OWNED AUTOS PROPERTY DAMAGE HIRED AUTOS \$ \$ UMBRELLA LIAB **OCCUR** EACH OCCURRENCE 4,000,000 S **EXCESS LIAB** X B5JH53470 09/01/12 09/01/13 CLAIMS-MADE 4,000,000 AGGREGATE \$ DED X RETENTIONS 10,000 \$ WORKERS COMPENSATION AND EMPLOYERS' LIABILITY WC STATU-TORY LIMITS X OTH-ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? B5JH53469 09/01/12 09/01/13 1.000.000 E.L. EACH ACCIDENT 'N N/A (Mandatory in NH) STOP GAP 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ If yes, describe under DESCRIPTION OF OPERATIONS below E.L. DISEASE - POLICY LIMIT | \$ 1,000,000 Protection & B5JH53470 09/01/12 09/01/13 Limit Included Indemnity

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (Attach ACORD 101, Additional Remarks Schedule, if more space is required) Additional Insured form IMU0313 (01/07) applies.

CERTIFICATE HOLDER	CANCELLATION
Washington State Utilities and Transportation Commission	WASST-7 SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
P O Box 47250 Olympia, WA 98504	Rolet M. Blayde DMS Exhibit - 2

ENDORSEMENT TO SECTION I – COVERAGE PARTS I, II & III ADDITIONAL INSURED AND WAIVER OF SUBROGATION (BLANKET)

In consideration of the premium at which this policy is issued, and subject to the terms and conditions of the policy, it is agreed that:

- Section V General Conditions Paragraph I Who Is An Insured of the policy is amended to include any person or organization that you are obligated by an "insured contract" to include as Additional Insureds, but only with respect to liability arising out of "your work" and only with respect to coverage provided under Section I, Coverage Parts I, II and III of the policy.
- It is further agreed that we waive any right of recovery we may have against any such Additional Insured because of payments we make for "bodily injury" or "property damage" arising out of "your work" for that Additional insured, but only to the extent of your obligation under the "insured contract".





1300 S. Evergreen Park Drive SW P.O. Box 47250

Olympia, WA 98504-7250 Phone: 360-664-1222 Fax: 360-586-1181

Fax: 360-586-1181 TTY: 360-586-8203

1-800-416-5289

E-mail: transportation@wutc.wa.gov

Application is made in accordance with RCW 81.84 for a Certificate of Public Convenience and Necessity to operate vessels in furnishing Passenger Ferry Service.

\$200.00 APPLICATION FEE MUST ACCOMPANY THIS APPLICATION

Complete this applicat				nal sheets if necessary.	
	FOR OFFICIA	<u>L US</u>	<u>EONLY</u>	1 11	
RECEPTION NO. 039533 AMOUNT \$ 000				DATE REC'D 8/24/12 ID NO DOCKET NO	
INDICATE TYPE OF AP (Only one type per app			INDICATI	E TYPE OF SERVICE APPLYING FOR:	
Original Certificate					
Extension of Authority		\boxtimes	Certificated	d commercial ferry	
☐ Transfer all Authority			Launch Service only		
Transfer a Portion of Authority					
Temporary Certificate					
Acquisition of Control	<u> </u>		<u> </u>		
			,	RECEIVED	
	c Cruises Northw		Inc	AUG 242012	
2. Trade Name, if applicable	San Juan Cruise	S		MACH LIT CED COLUM	
3. Physical Address 355 Ha	arris Avenue, #10)4, B	ellingham,	WASH. UT. & TP COMM WA , 98225	
4. Mailing Address (same)					
Telephone Number (360)	738-8099 Fax No	umbe	er (360) 73	88-7685	
UBI # 600-585-288			Em	nail drew@whales.com	

Commercial Ferry Application - 2009

Page 1

DMS Exhibit - 3

19 pages

	List names and addre CORPORATION, gives na indicate in which state inco partnership agreement, wh	mes and addre prporated. If a P	sses of two ARTNERSH	principal office HP, attach a c	rs, noting the ertified copy	eir titles, and of the
	Drew M. Schmidt					
	2815 Goshen Road			<u> </u>		
,	Bellingham, WA 98226					
5. Lis	st the territory in which you	wish to operate		ditional sheet it		
	Bellingham to Friday Harbor					
6	Attach a map which shows ending,and intermediate po- similar service into the san	oints to be serv	ed. Also sh	ow the routes	of other carri	•
7.	Will an attorney be represe	enting you at th	e hearing?	Yes	⊠ No	
	If yes, give specific attorne	ey's name				
	Telephone Number ()_		Addre	ess		
8.	Attach a copy of the tariff y to be assessed for service comply with WAC 480-51-480-149).	and the rules a	and regulation	ons governing	same. The ta	riff must
9.	Attach a copy of the time s times, points served, dista WAC 480-51-090 of the C	nces and availa	able facilities	s. The time sch	edule must d	comply with
10. L	ist vessels which are owned (Attach additional sheet if needed)	d (unless otherv	vise stated)	and will be use	ed in the prop	oosed service
	Name	Passenger Freight or Ferry Type	Power	Passenger Capacity	Freight Capacity	Owned, Leased, other?

Diesel

Diesel

Diesel

149

42

56

Passenger

Passenger

Passenger

Victoria Star 2

Viking Star Island Scout Owned

Owned

Owned

1,000

500

-		igham Cruise I of Friday Harbo	erminal – long term r – long term custon	lease – 21 st year		
-	1 010	of Filday Harbo	i - long temi custon	iei – 20 year		
2. C	omplete the	following financ	cial statement:			
			FINANCIAL STA	ATEMENT		
					_	
	n on hand and	in bank \$	78,272	Notes payable	\$	122,716
	s receivable ounts receivab		8,000	Accounts payable Other liabilities:		25,721
	ks in other			Other habilities.		
	panies					
	sels (listed abo	ove)	607,907	Deposits		92,152
3onc		<u> </u>		Sales Tax Payable		16,090
	ks (listed abov	·				
	hinery, tools, e		108,177			
	er assets (liste	· · · · · · · · · · · · · · · · · · ·	8,000 <592,450>	Potoined Farnings		-20 772 5
466		ecianon	Sag/ 4au/			
1000	ımulated Depi			Retained Earnings		<38,7732
1000	Total	\$	217,906	Total		<38,773> 217,906
1000	Total	\$	217,906	Total	•	217,906
1000	Total a. Li	\$	217,906 te as to location and		•	217,906
	Total a. Li be	\$ st all Real Esta e listed under it	217,906 te as to location and	Total	ch property	217,906
	Total a. Li be	\$ st all Real Esta	217,906 te as to location and	Total	•	217,906
.000	Total a. Li be	\$ st all Real Esta e listed under it	217,906 te as to location and	Total	ch property \$	217,906
	Total a. Li be	\$ st all Real Esta e listed under it	217,906 te as to location and	Total	ch property	217,906
	Total a. Li bi	\$ st all Real Esta e listed under it	217,906 te as to location and	Total I value (List here only su	ch property \$	217,906
1000	Total a. Li bi	\$ ist all Real Esta e listed under it n/a ist total "Other /	217,906 te as to location and em 10) Assets" mentioned a	Total I value (List here only su	ch property \$	217,906 y as cannot
1000	Total a. Li bi	st all Real Esta e listed under it n/a st total "Other /	217,906 te as to location and em 10) Assets" mentioned a	Total I value (List here only su	ch property \$	217,906 y as cannot
	Total a. Li bi	st all Real Esta e listed under it n/a st total "Other /	217,906 te as to location and em 10) Assets" mentioned a	Total I value (List here only su	ch property \$	217,906 y as cannot

14.		firms, or corporations now furnishing similar service ortion of the route proposed to be served:
15.		ne intrastate and international commercial ferry
		ng held a commercial ferry certificate for over 25 years
16.	 All applicants must attach separate sheet a. Pro forma financial statement of operayear operations). b. Ridership and revenue forecasts. c. The cost of service for the proposed of d. An estimate of the cost of the assets to e. Certificate from United States Coast of f. Evidence of proper insurance as required 	ations (projections of incomes and expenses for first operation. to be used in providing service. Guard on inspection.
17.	If certificate is granted, carrier will begin	operations within <u>120</u> days of that grant.
18. >	If this is a transfer application, you must: Complete attachment A. If this application is for transfer of a portion of certificated authority, attach document clearly showing authority to be transferred and a document clearly showing the authority to be retained.	 If this is an application for a temporary certificate you must: Attach proof of insurance Attach statements from potential customers showing immediate and urgent need for service. Attach proof that all vessels to be operated under the temporary are inspected and found to be safe and seaworthy.
	his is an acquisition of control of the ock, you must: Attach copy of the corporate minutes authorizing such transfer.	

The applicant certifies he/she is familiar with the provisions of Chapter 81. 84 RCW and Chapter 480-51 WAC, Laws and Rules of the Washington Utilities and Transportation Commission, governing the operation of vessels and ferries upon the waters of the state of Washington. Applicant further certifies that vessels operated under Certificates of Public Convenience and Necessity are in no way released from the necessity of observing all Federal and State laws providing for the registration of vessels, the observance of navigation and maritime rules and regulations, and other matters subject to Federal or State enactments.

Applicant affirms that its operations shall be at all times within the provisions of such acts, and requests the Washington Utilities and Transportation Commission to make its order granting a Certificate of Public Convenience and Necessity as provided in Chapter 81.84 RCW and Chapter 480-51 WAC.

The applicant swears or affirms that he/she has read the foregoing application and knows the contents, that the same is true of his/her own knowledge, except as to matters which are therein stated on information or belief, and as to those matters he/she believes them to be true.

Signature of Applicant

8-22-12

Date

Dens W Son

Original	Title	Page
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PACIFIC CRUISES NORTHWEST, INC. D/B/A SAN JUAN CRUISES

Operating Under

CERTIFICATE _____

TARIFF NO. 1

NAMING

PASSENGER FARES

AND RULES AND REGULATIONS

GOVERNING SAME

BETWEEN

PASSENGER AND FREIGHT SERVICE

Between: Bellingham and Friday Harbor.

ISSUED: August 23, 2012

EFFECTIVE:

ISSUED BY:

Drew Schmidt, President – Pacific Cruises Northwest, Inc., d/b/a San Juan Cruises 355 Harris Avenue #104 – Bellingham, WA – 98225 - (360) 738-8099 – tours@whales.com

Tariff No. 1 Pacific Cruises Northwest, Inc., d/b/a San Juan Cruises Certificate No. BC
Original Page 1
Section 1
DILLES AND RECLILATIONS
RULES AND REGULATIONS Application of Tariff:
TABLE CONTROL
REGULAR ROUTES:
PASSENGER-ONLY FERRY SERVICE - Between Bellingham and Friday Harbor.
ANIMALS:
Dogs, cats, and other animals or birds will only be carried in an airline approved carrier. Exception: "Seeing Eye" and "Hearing Ear" dogs accompanying a blind and/or deaf person who pays the standard fare will be carried free of charge. Said dog must be properly harnessed and must lie or stand at the feet of its master.
APPLICATION OF FARES:
(1) The Fares authorized herein are one-way and round-trip Fares, and are payable in lawful United States money or its equivalent.
(2) The Fares authorized herein will apply between any two (2) points in the Continental United States and from all points on the lines of the Issuing Carriers to all points on the lines of the Issuing Carriers.
(3) The Fares authorized herein may not be used as Basing Fares to construct Fares to or from points beyond stations on the lines of the Issuing Carriers.
APPLICATION OF FARES - CHILDREN:
(1) Children under 12 years of age must be accompanied by an adult passenger.
(2) Children under 6 years of age, not occupying seats to the exclusion of other passengers, will be carried free of charge.
(3) Children under 6 years of age, occupying seats to the exclusion of other passengers, and children 6 years and under 17 years of age will be charged a Youth fare.
ISSUED: August 23, 2012 EFFECTIVE:
ISSUED BY: Drew Schmidt, President – Pacific Cruises Northwest, Inc., d/b/a San Juan Cruises 355 Harris Avenue #104 – Bellingham, WA – 98225 - (360) 738-8099 – tours@whales.com

Tariff No. 1 Pacific Cruises Northwest, Inc., d/b/a San Juan Cruises Certificate No. BC	
Original Page 2 ARTICLES OF UNUSUAL VALUE	
The following articles will be accepted in Baggage Service subject to a MAXIMUM Liability of \$250.00 per Adult Ticket or \$125.00 per Child's Ticket and a greater value may NOT be declared on such articles: Antiques, Articles of Extraordinary Value, Heirlooms, Jewelry including Watches, Money, Negotiable Instruments, Valuable Papers including; Manuscripts, Irreplaceable Publications, Documents, Pictures, etc.	
ARTICLES NOT ACCEPTED AS BAGGAGE	
Articles listed below are classified as "Prohibited" and will not be transported under any circumstances; that is, Passengers will not be permitted to Check the Items in Baggage Service or to carry them on the vessel:	
(1) Articles Prohibited by Law:	
Acids, Batteries containing Liquid Acids, Cylinders containing Compressed Gases (See NOTE), Combustible Liquids, Explosives, Flammable Films, Fireworks, Flammable Materials, Gases, Guns, Hazardous (Dangerous) Articles such as; Poisons, Gases, Explosives, Radioactive Materials, Flammable Articles.	
NOTE: Passengers, who for medical reasons must rely on the use of oxygen in portable oxygen containers, must carry such containers with them on the vessel. No such passenger will be seated in a designated smoking area aboard the vessel.	
(2) Other Prohibited Items:	
Ammunition, Firearms, Furniture, Materials which have a disagreeable odor, Perishable Items, Phonograph Records, Televisions.	
BAGGAGE ALLOWANCE	
Baggage, not exceeding 3 pieces nor a total of 75 lbs. for each adult fare and not exceeding 3 pieces nor a total of 35 lbs. on each child's fare will be carried free.	

ISSUED: August 23, 2012

EFFECTIVE:

ISSUED BY:

Drew Schmidt, President – Pacific Cruises Northwest, Inc., d/b/a San Juan Cruises 355 Harris Avenue #104 – Bellingham, WA – 98225 - (360) 738-8099 – tours@whales.com

Tariff No. 1 Pacific Cruises Northwest, Inc., d/b/a San Juan Cruises Certificate No. BC
Original Page 3 BAGGAGE, LIABILITY OF CARRIER
In the event of loss or of damage to baggage carrier shall not be held liable for a sum greater than \$250.00 on baggage carried on an adult fare nor more than \$125.00 on baggage carried on a child's fare.
DELAYS, LIMITATION
(1) Carrier will NOT be liable for delays caused by accidents, breakdowns, bad sea conditions, snow storms and any other condition beyond their control, and do NOT guarantee to arrive at, or depart from, any point at a specific time. Carrier will endeavor to maintain the schedule submitted by its agent or employee, but same is not guaranteed.
(2) If conditions over which carrier has no control, such as weather, sea condition, or acts of God, make it in the opinion of the carrier, inadvisable to operate, either from point of origin or at any point enroute the carrier will NOT be liable therefor, or be caused to be held for damage for any reason whatsoever.
FIREARMS
Firearms will NOT be transported as baggage nor personally nor in any way whatsoever.
LOST ARTICLES OR BAGGAGE
Carrier assumes no responsibility for articles lost or misplaced, which are not checked as baggage.
OBJECTIONABLE PERSONS
Carrier reserves the right to refuse to transport a person who is under the influence of intoxicating liquor, or drugs, or who is incapable of taking care of himself or herself, or whose conduct is such, or liable to be such as to make him or her objectionable to other passengers.
ISSUED: August 23, 2012 EFFECTIVE: ISSUED BY:
Drew Schmidt, President – Pacific Cruises Northwest, Inc., d/b/a San Juan Cruises 355 Harris Avenue #104 – Bellingham, WA – 98225 - (360) 738-8099 – tours@whales.com

Tariff No. 1 Pacific Cruises Northwest, Inc., d/b/a San Juan Cruises Certificate No. BC
Original Page 4 OPERATIONS, SEASONAL
OF ENATIONS, SEASONAL
Operations are seasonal in character and are subject to weather conditions. Carrier reserves the right to issue or honor tickets ONLY when service is being operated.
RESERVATIONS
(1) Reservations for specific seats will not be made.
(2) Reservations must be made in advance, guaranteed by credit card and or prepayment by cash or check and confirmed otherwise carriage cannot be guaranteed.
(3) Carrier reserves full control and discretion as to the seating of passengers and reserves the right to change such seating at any time during the trip.
(4) Carrier reserves the right, whenever operating conditions require, to transfer passengers from one vessel to another or to another mode of transportation as it sees fit, enroute.
(5) Immediate transportation cannot be guaranteed, being subject in all cases to limitations of carrying capacity and to conditions beyond the company's control. In the event of there being insufficient carrying capacity on any schedule, carrier reserves the right to accommodate passengers on the earliest possible schedule.
TICKETS, LOST OR STOLEN
Carrier party to this tariff will not be responsible in the case of tickets lost by passengers, nor will the money paid therefor be refunded. Carrier, at its discretion, may, replace such lost tickets to passengers, on a stand by basis, for the original transportation date only.
TICKETS, REDEMPTION OF
Tickets sold under the authority of this tariff will be redeemed to the original purchaser by the issuing carrier at the carrier's principal office, as follows:
(1) Unused tickets will be redeemed at the purchase price. Unused portions of round trip or commutation tickets will be redeemed by charging the regular fare or fares for the portion or portions used and refunding the balance of the purchase price.

ISSUED: August 23, 2012

EFFECTIVE:

ISSUED BY:

Drew Schmidt, President – Pacific Cruises Northwest, Inc., d/b/a San Juan Cruises 355 Harris Avenue #104 – Bellingham, WA – 98225 - (360) 738-8099 – tours@whales.com

Tariff No. 1 Pacific Cruises Northwest, Inc., d/b/a San Juan Cruises
Certificate No. BC Original Page 5
(2) Tickets are non-transferable, unless otherwise provided herein, and if presented for passage or refund by any person other than the original purchaser or authorized holder, will be void and may be confiscated by the agent or other authorized employee of the carrier.
TICKETS, TIME LIMIT
Tickets sold under the authority will be valid only on the date specified at time of purchase. Tickets may be used on a "stand by" basis prior to the specified date and shall be void thereafter.
ISSUED: August 23, 2012 EFFECTIVE:
ISSUED BY: Drew Schmidt, President – Pacific Cruises Northwest, Inc., d/b/a San Juan Cruises
355 Harris Avenue #104 – Bellingham, WA – 98225 - (360) 738-8099 – tours@whales.com FOR COMMISSION USE ONLY:
1

-	Ordered Description
	Original Page 6
Section 2 SCHEDULE OF PASSENGER FARES Fares are in even United States dollars per passenger. Between: Bellingham and Friday Harbor One Way Regulated Fare Adult \$49.50 Youth (age 6 – 17) \$24.75 Notes: Tour wholesalers, acting as commercial sales agents to tour groups, with a minimum group of 20 passengers, when pre-booked and prepaid, will receive a 20% commission of the full adult fare. Travel Agents, acting as retail sales agents to independent travelers, when pre-booked and prepaid, will receive a 10% commission of the net fare collected. Promotional fare discounts may, from time to time, be offered for educational purposes and to stimulate travel on light travel days upon approval of the W.U.T.C.	
Section 2 SCHEDULE OF PASSENGER FARES Fares are in even United States dollars per passenger. Etween: Bellingham and Friday Harbor One Way Regulated Fare duit \$49,50 outh (age 6 – 17) \$24.75 Otes: Tour wholesalers, acting as commercial sales agents to tour groups, with a minimum group of 20 passengers, when pre-booked and prepaid, will receive a 20% commission of the full adult fare. Travel Agents, acting as retail sales agents to independent travelers, when pre-booked and prepaid, will receive a 10% commission of the net fare collected. Promotional fare discounts may, from time to time, be offered for educational purposes and to stimulate travel on light travel days upon approval of the W.U.T.C.	
	Schedule No.1" Section 2 SCHEDULE OF PASSENGER FARES Fares are in even United States dollars per passenger. In Friday Harbor One Way Regulated Fare \$49.50 \$24.75 Section as commercial sales agents to tour groups, with a minimum group of when pre-booked and prepaid, will receive a 20% commission of the full adult adult acting as retail sales agents to independent travelers, when pre-booked and eive a 10% commission of the net fare collected. In the first of the f
Fa	res are in even United States dollars per passenger.
Between: Bellingham and F	riday Harbor
	One Way Regulated Fare
	Section 2 SCHEDULE OF PASSENGER FARES Fares are in even United States dollars per passenger. Seen: Bellingham and Friday Harbor One Way Regulated Fare \$49.50 In (age 6 – 17) S24.75 S: Tour wholesalers, acting as commercial sales agents to tour groups, with a minimum group of 20 passengers, when pre-booked and prepaid, will receive a 20% commission of the full adult fare. Travel Agents, acting as retail sales agents to independent travelers, when pre-booked and prepaid, will receive a 10% commission of the net fare collected. Promotional fare discounts may, from time to time, be offered for educational purposes and to stimulate travel on light travel days upon approval of the W.U.T.C.
Youth (age 6 – 17)	\$24.75
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-	m pre-booked and prepaid, will receive a 20% commission of the full adult
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Original Title Page

PACIFIC CRUISES NORTHWEST, INC. D/B/A SAN JUAN CRUISES

Operating Under

CERTIFICATE BC-____

TIME SCHEDULE NO. 1

PROVIDING COMMERCIAL FERRY SERVICE

IN THE FOLLOWING TERRITORY:

PASSENGER AND FREIGHT SERVICE

Between: Bellingham and Friday Harbor.

With Terminals At:

Bellingham Cruise Terminal, Bellingham, WA Spring Street Landing, Friday Harbor, WA

ISSUED: August 23, 2012

EFFECTIVE:

ISSUED BY:

Drew Schmidt, President – Pacific Cruises Northwest, Inc., d/b/a San Juan Cruises 355 Harris Avenue #104 – Bellingham, WA – 98225 - (360) 738-8099 – tours@whales.com

"Time Schedule No. 1"

TIME SCHEDULE

Between Bellingham and Friday Harbor, WA

Seasonally, beginning the first Saturday in May through the last Sunday in September as follows:

May		Saturdays and Sundays only.
June		Daily
July		Daily
August		Daily
September 1-15		Daily
September 16-30		Saturdays and Sundays only.
		5 nautical miles each way
Depart Bellingham	0930	Arrive Friday Harbor 1130
Depart Friday Harbor	1530	Arrive Bellingham 1730

Season will end the last Sunday in September and will resume the first Saturday in May of the following year.

ISSUED: August 23, 2012

EFFECTIVE:

ISSUED BY:

Drew Schmidt, President – Pacific Cruises Northwest, Inc., d/b/a Victoria San Juan Cruises 355 Harris Avenue #104 – Bellingham, WA – 98225 - (360) 738-8099 – tours@whales.com

San Juan Cruises - Bellingham - Friday Harbor Commercial Ferry Route - 2013 Projection

	NAN	FEB	MAR	APR	MAY	N N	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL
RIDERSHIP FORECAST													
Bellingham to Friday Harbor Friday Harbor to Bellingham		1 1	1 1		100	300	009	009	300		1 1	1 1	1,900
Total		,		,	200	009	1,200	1,200	009		1	 	3,800
Fare	49.50	49.50	49.50	49.50	49.50	49.50	49.50	49.50	49.50	49.50	49.50	49.50	
REVENUE FORECAST													
Bellingham to Friday Harbor Friday Harbor to Bellingham	1 1	1 1	1 1		4,950 4,950	14,850 14,850	29,700 29,700	29,700 29,700	14,850 14,850	, ,) (1 1	94,050 94,050
Total Sales	,	,	1	,	006'6	29,700	59,400	59,400	29,700	1	ı	-	188,100

San Juan Cruises - Bellingham - Friday Harbor Commercial Ferry Route - 2013 Projection

	JAN	FEB	MAR	APR	MAY	NOC	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL
EXPENSE FORECAST													
Vessel Labor				2,000	3,500	10,500	11,000	11,000	7,500				45,500
Advertising & Promotion				2.500	5,000	1,000 5,000	1,000	1,000	1,000				2000 0000 0000
Bank Fees	•		ı	. '	248	743	1,485	1,485	743	•	•		4,703
Dock Rent - Bellingham		•	•	,	250	750	1,500	1,500	750				4,750
Dock Rent - Islands		•	ı	•	200	900	1,200	1,200	900	i			3,800
Drug Testing					65	65	65	65	65				325
Insurance - Business									009				900
Insurance - Hull & P.1.									8,000				8,000
Office Rent				120	120	120	120	120	120	120	120	120	1,080
Office Supplies				20	20	20	20	20	20				300
Professional Fees													ı
Telephone				200	200	200	200	200	200	200	200	200	1.800
Uniforms					400								400
Utilities				20	20	20	20	20	20	20	20	20	450
Vessel Fuel					4,000	12,000	12,500	12,500	8,000				49,000
Vessel Maintenance				2,000	1,000	1,000	1,000	1,000	1,000				2,000
Taxes - Pavroll	,	1	,	400 0	0 006	2 300 0	2 400 0	2 400 0	1 700 0	ı		,	10 100
Taxes - Property							i i i	i i) 1
Taxes - Business				,	198	594	1,188	1,188	594	•	1		3,762
Vessel Depreciation				1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	10,800
													•
Total Operatign Expenses	,	I	ı	8,520	18,381	36,172	37,458	37,458	34,672	1,570	1,570	1,570	177,370
Net Income	•	ı	,	(8,520)	(8,481)	(6,472)	21,942	21,942	(4,972)	(1,570)	(1,570)	(1,570)	10,731



United States of America

Department of Homeland Security **United States Coast Guard**

31 Mar 2009 Certification Date: 31 Mar 2014 Expiration Date:

IMO Number:

Inspection

For ships on International voyages this certificate fulfills the requirements of SOLAS 74 as amended, regulation V/14, for a SAFE MANNING DOCUMENT.

Vessel Name ISLAND COMMUTER II SCらって	Official Number 574608	Call Sign WCY9101	Service Passenger (Inspected)
Hailing Port BELLINGHAM WA	Hull Material FRP (Fiberglass)	Horsepower 730	Propulsion Diesel Reduction
Place Built SEATTLE WA, UNITED STATES	Delivery Date Date Keel Laid 01Jan1976 01Jan1976	Gross Tons Net Tons R-36 R-28 I- I-	DWT Length R-48 I-

Owner

PACIFIC CRUISES NORTHWEST INC 355 HARRIS AVENUE STE 104 BELLINGHAM, WA 98225 **UNITED STATES**

Operator

PACIFIC CRUISES NORTHWEST INC 355 HARRIS AVENUE STE 104 BELLINGHAM, WA 98225 UNITED STATES

This vessel must be manned with the following licensed and unlicensed personnel. Included in which there must be 0 certified lifeboatmen, 0 certified tankermen, 0 HSC type rating, and 0 GMDSS Operators.

1 Master Chief Mate Master & 1st Class pilot

Mate & 1st Class Pilot

2nd Mate/OICNW 3rd Mate/OICNW

1st Class Pilot

Lic. Mate/OICNW

Radio Officer(s)

1 Deckhands

Able Seamen/ROANW

Ordinary Seamen

Chief Engineer 1st Asst. Engr/2nd Engr. QMED/Rating Oilers

2nd Asst. Engr/3rd Engr.

3rd Asst. Engr.

Lic. Engr.

In addition, this vessel may carry 56 passengers, 0 other persons in crew, 0 persons in addition to crew, and no others. Total persons allowed: 58

Route Permitted and Conditions of Operation:

---Lakes, Bays, and Sounds---

THE SHELTERED WATERS OF THE WEST COAST OF NORTH AMERICA EAST OF ANGELES POINT, WASHINGTON AND SOUTH OF HOPE ISLAND, BRITISH COLUMBIA, CANADA.

IF THE VESSEL IS AWAY FROM THE DOCK, OR PASSENGERS ARE ON BOARD OR HAVE ACCESS TO THE VESSEL FOR A PERIOD EXCEEDING 12 HOURS IN ANY 24 HOUR PERIOD, AN ALTERNATE MASTER AND CREW SHALL BE PROVIDED.

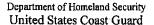
NOT MORE THAN 12 PASSENGERS MAY BE CARRIED ON AN INTERNATIONAL VOYAGE.

NO MORE THAN 19 PERSONS MAY BE CARRIED ON VESSEL'S UPPER DECK.

SEE NEXT PAGE FOR ADDITIONAL CERTIFICATE INFORMATION

With this Inspection for Certification having been completed at Seattle, WA, the Officer in Charge, Marine Inspection, SECTOR PUGET SOUND certified the vessel, in all respects, is in conformity with the applicable vessel inspection laws and the rules and regulations prescribed thereunder.

A	nnual/Periodi	c/Quarter	ly Reinspections	This Amended certificate issued by:
Date	Zone	A/P/Q	Signature	
31Mar2010	SEC PgtSnd	Α	Woods, Kathari	J.B.D.Wyer, T
31Mar2011	SEC PgtSnd	Α	Ruiz, Nicanor	Officer in Charge, Marine Inspection
29Mar2012	SEC PgtSnd	Α	DeWitz, Jarrod	SEXTOR PUGET SOUND
-	-	-	-	Inspection Zone





Certificate of Inspection

ISLAND COMMUTER II

Certification Date: 31Mar2009

---Hull Exams---

Exam Type Next Exam Last Exam Prior Exam 29Mar2013 29Mar2011 24Mar2009 Drydock Internal Structure 29Mar2013 24Mar2009 29Mar2011

---Stability---

Letter

Approval Date / 13Mar1992. Office/ Marine Safety Office Puget Sound

---Lifesaving Equipment---

·	Number	Person	S	Required
Total Equipment for		58	Life Preservers(Adult)	58
Lifeboats(Total)	. 0	0	Life Preservers (Child)	6
Lifeboats(Port)*	0	0	Ring Buoys(Total)	1
Lifeboats(Starbd)*	0	0	With Lights*	1
Motor Lifeboats*	Ö	0	With Line Attached*	1
Lifeboats W/Radio*	0	0	Other*	1
Rescue Boats/Platforms	0	0	Immersion Suits	0
Inflatable Rafts	0	0	Portable Lifeboat Radios	0
Life Floats/Buoyant App	3	41	Equipped with EPIRB?	No
Inflatable Bouyant App(IBA)	0	0	<pre>(* included in totals)</pre>	

---Fire Fighting Equipment---

Number of Fireman Outfits/ 0

Number of Fire Pumps/ 1

Fixed Extinguishing Systems

Capacity Agent

Carbon Dioxide

Space Protected

ENGINE ROOM & F/O ROOM

Fire Extinguishers - Hand portable and semi-portable

Qty

Class Type

B-I B-II

--- Certificate Amendments---

Current Amendment `

Port Amending/ Sector Puget Sound

Date Amended/ 31Mar2012

-Remarks-

Amended COI IAW 185 AAWP.

1. Port Amending/ SEC PgtSnd

Date Amended/ 29Mar2011

Amended COI to reflect DDX/ISE credit and added fire pump.

2. Port Amending/ SEC PgtSnd

Date Amended/ 01Dec2010

-Remarks-

Amended route.



CERTIFICATE OF LIABILITY INSURANCE

OP ID: VS

DATE (MM/DD/YYYY)

08/15/11

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER	Shuler Kenner	360-354-4488	CONTACT NAME:	
Insurance P.O. Box : Lynden, V	L.L.C. 551	360-354-1946		FAX (A/C, No):
			INSURER(S) AFFORDING COVERAGE	NAIC #
INSURED	Pacific Cruises Northwest,		INSURER A : Northern Assurance Company	38369
	dba Victoria-San Juan Crui dba Island Commuter Servi		INSURER B : Northern Assurance Company	38369
355 Harris Avenue	ices	INSURER C : Employers Fire Insurance Co	20648	
	Bellingham, WA 98225		INSURER D :	
	•		INSURER E :	
			INSURER F :	
COVERA	GES CERTII	FICATE NUMBER	DEVICION NU	MDED.

REVISION NUMBER THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN. THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS. EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL	SUBF	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP	LIMIT	re	· · · · · · · · · · · · · · · · · · ·
	GENERAL LIABILITY	11001	1115	- OBIOT NOMBEN	(IMM/DD/YYYY)	(MM/DD/TTTT)	EACH OCCURRENCE	5	1,000,000
Α	X COMMERCIAL GENERAL LIABILITY	Х		NBJH53469	09/01/11	09/01/12	DAMAGE TO RENTED PREMISES (Ea occurrence)	\$	100,000
	CLAIMS-MADE X OCCUR						MED EXP (Any one person)	\$	10,00
ĺ							PERSONAL & ADV INJURY	s	1,000,000
İ							GENERAL AGGREGATE	\$	2,000,000
	GEN'L AGGREGATE LIMIT APPLIES PER:			į	1		PRODUCTS - COMP/OP AGG	\$	2,000,000
	POLICY PRO- JECT LOC							\$	
С	AUTOMOBILE LIABILITY X ANY AUTO			7530221210000	09/01/11	09/01/12	COMBINED SINGLE LIMIT (Ea accident)	\$	
	ALL OWNED AUTOS			7 33322 12 13333	03/01/11	03/01/12	BODILY INJURY (Per person)	\$	
	SCHEDULED AUTOS				ļ		BODILY INJURY (Per accident)	\$	
	HIRED AUTOS						PROPERTY DAMAGE (Per accident)	\$	
	NON-OWNED AUTOS							\$	
								\$	
	UMBRELLA LIAB X OCCUR				EACH OCCURRENCE	\$	4,000,000		
Α	EXCESS LIAB CLAIMS-MADE	ĺ		NBJH53470	09/01/11	09/01/12	AGGREGATE	\$	4,000,000
	DEDUCTIBLE		11201100470	14551135470	09/01/11	09/01/12		\$	
	RETENTION \$			_				s	
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY						WC STATU- TORY LIMITS X OTH- ER		
Α	ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED?	N/A		NBJH53469	09/01/11	09/01/12	E.L. EACH ACCIDENT	\$	1,000,000
	(Mandatory in NH)			WASHINGTON STOP GAP			E.L. DISEASE - EA EMPLOYEE	\$	1,000,000
	DESCRIPTION OF OPERATIONS below	\rightarrow						\$	1,000,000
	Protection &			N5JH53469	09/01/11	09/01/12	Limit:		1,000,000
	ndemnity								

/ LOCATIONS / VEHICLES (Attach ACORD 101, Additional Remarks Schedule, if more space is required) Washington State Department of Utilities and Transportation

Re: 'IslandCommuter Services'

Blanket Additional Insured form #IMU03130107 attached

ATION
ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE PRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN INCE WITH THE POLICY PROVISIONS.
REPRESENTATIVE
It N. Sland-

12:04 PM 12/14/12 Accrual Basis

Pacific Cruises Northwest, Inc. Balance Sheet

As of November 30, 2012

	Nov 30, 12				
ASSETS					
Current Assets					
Checking/Savings	704.00				
1100 ⋅ Change fund - petty cash 1150 ⋅ Peoples Bank - checking	781.28 3,625.57				
1160 · Peoples Bank - ATM	817.62				
1175 · Peoples Bank - savings	11,060.60				
Total Checking/Savings	16,285.07				
Other Current Assets					
1220 - Note Receivable	35,056.02				
1221 · Interest Receivable	47.35				
1300 · Gift Store Inventory	1,374.94				
Total Other Current Assets	36,478.31				
Total Current Assets	52,763.38				
Fixed Assets					
1470 · Furniture and fixtures	45,804.45				
1505 - Equipment	25,872.56				
1520 · M/V Victoria Star 2	350,000.00				
1526 · M/V Viking Star 1527 · M/V Salish Sea	75,000.00 106,196.53				
1530 · Vessel fixtures	50,832.73				
1560 · Docks and dwarfs	29,235.51				
1570 · Vehicles	33,137.61				
1590 · Accumulated depreciation	-592,445.34				
Total Fixed Assets	123,634.05				
Other Assets					
1721 · Due from Sean Mcnamara	8,000.00				
1720 · Salmon Licenses	8,000.00				
Total Other Assets	16,000.00				
TOTAL ASSETS	192,397.43				
LIABILITIES & EQUITY					
Liabilities					
Current Liabilities					
Accounts Payable	540.04				
2050 · Accounts payable	542.91				
Total Accounts Payable	542.91				
Other Current Liabilities	6 244 94				
2030 · Unearned revenue - Bellingham 2040 · Daily Deposit Distribution	6,344.84 40.50				
2100 · Payroll Liabilities	41.78				
2200 · Accrued payroll taxes	11.10				
2280 · SUTA	2.40				
Total 2200 · Accrued payroll taxes	2.40				
2350 · Insurance payable	11,381.78				
2360 · Sales tax payable	108.55				
Total Other Current Liabilities	17,919.85				
Total Current Liabilities	18,462.76				
Long Term Liabilities					
2515 · Shareholder notes payable					
2522 · Advances from Schmidt	10,000.00				
2523 · Repayments to Schmidt	-68,873.10				
Total 2515 · Shareholder notes payable	-58,873.10				

12:04 PM 12/14/12 Accrual Basis

Pacific Cruises Northwest, Inc. Balance Sheet

As of November 30, 2012

	Nov 30, 12					
2530 · Note payable - Christy Corp KS 2540 · Note payable - Christy Corp VS2	100,388.09 29,864.39					
2545 · Note Payable - Ken MeDonald	24,490.07					
Total Long Term Liabilities	95,869.45					
Total Liabilities	114,332.21					
Equity						
2710 · Treasury Stock	-35,196.60					
2720 · Additional Paid in Capital	143,182.50					
2750 · Capital stock	200.00					
2802 · Beginning Retained Earnings						
2819 · Beginning Non AAA RE						
2810 · Subchapter C retained earnings	100,860.00					
2825 · Other retained earnings	-231,632.09					
Total 2819 · Beginning Non AAA RE	-130,772.09					
2820 · Accumulated adjustments account	11,387.30					
Total 2802 · Beginning Retained Earnings	-119,384.79					
2775 · Subchapter S distributions	-1,500.00					
Net Income	90,764.11					
Total Equity	78,065.22					
TOTAL LIABILITIES & EQUITY	192,397.43					



UNITED STATES OF AMERICA

DEPARTMENT OF HOMELAND SECURITY UNITED STATES COAST GUARD

NATIONAL VESSEL DOCUMENTATION CENTER

CERTIFICATE OF DOCUMENTATION

VESSEL NAME		OFFICIAL NUMBER	IMO OR OTHER N	IMPED	EVENDOMORETED
VICTORIA STAR2	Section of the sectio	572980	IMO OR OTHER N	OWIDER	YEAR COMPLETED
HAILING PORT		HULL MATERIAL		MECH	1976 HANICAL PROPULSION
BELLINGHAM, WA		ALUMINUM			YES
GROSS TONNAGE	NET TONNAGE		ENGTH	BREADTH	DERTH
		and the second the second	The same of the sa	Maria Carlos Maria	Marie Marie Marie Marie
99 GRT	67,NF	2	96.4	23.5	7.0
PLACE BUILT				20.5	- A
JEAN LAFITTE LA			March Sand All S		
Market Service Services	Carrier Commence Comm	ant same same	- and the second	Market Park	the world the second second
OWNERS PACIFIC CRUISES NORT	HWEST INC	OPERA GOAST	TIONAL ENDORSEMENT	S	War Marin
		REGIS			
			The same of the same of		
			and the second of the second o	and the same	
				1 //\ \	
man harris have been			The state of the s	ta a same	
MANAGING OWNER	The state of the s	of the said of the	a the species person		the said make again
PACIFIC CRUIŠÉS N 355 HARRIS AVENU					March & Same
BELLINGHAM, WA 9					
		20.00	enger	The second	ا فيونون ۾ ايو
RESTRICTIONS					
NONE					
		1.0		Vy.	
NTITLEMENTS		***		3 43	
VONE					
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United States of America

Department of Homeland Security **United States Coast Guard**

09 Oct 2012 Certification Date: Expiration Date: 09 Oct 2013

IMO Number:

Certificate of Inspection

For ships on international voyages this certificate fulfills the requirements of SOLAS 74 as amended, regulation V/14, for a SAFE MANNING DOCUMENT.

Vessel Name VICTORIA STAR2	Official Number 572980	Call Sign WCW4552	Service Passenger (Inspected)						
Hailing Port BELLINGHAM WA	Hull Material Aluminum	Horsepower 1575	Propulsion Diesel Reduction						
Place Built JEAN LAFITTE LA, UNITED STATES	Delivery Date Date Keel Laid 01Jan1976	Gross Tons Net Tons R-99 R-67 I- I-	DWT Length R-96.4 I-						

PACIFIC CRUISES NORTHWEST INC 355 HARRIS AVENUE STE 104 **BELLINGHAM WA 98225** UNITED STATES

Operator

PACIFIC CRUISES NORTHWEST INC 355 HARRIS AVE STE 104 **BELLINGHAM WA 98225**

This vessel must be manned with the following licensed and unlicensed personnel. Included in which there must be 0 certified lifeboatmen, 0 certified tankermen, 0 HSC type rating, and 0 GMDSS Operators.

- 1 Master 0 Chief Mate
- 0 Master & 1st Class pilot
- 0 Radio Officer(s)
- 0 Chief Engineer
- 0 QMED/Rating

0 Oilers

- 0 2nd Mate/OICNW
- 0 Mate & 1st Class Pilot
- 0 Able Seamen/ROANW
- 0 1st Asst. Engr/2nd Engr.

- 1 Lic. Mate/OICNW
- 0 Ordinary Seamen
- 0 2nd Asst. Engr/3rd Engr.

- 0 3rd Mate/OICNW
- 0 1st Class Pilot
- 4 Deckhands
- 0 3rd Asst. Engr.
- 0 Lic. Engr.

In addition, this vessel may carry 142 passengers, 2 other persons in crew, 0 persons in addition to crew, and no others. Total persons allowed: 150

Route Permitted and Conditions of Operation:

--Lakes, Bays, and Sounds plus Limited Coastwise---

PACIFIC OCEAN, BETWEEN LATITUDE 30-11"N AND ANGELES POINT, WASHINGTON. WHILE PASSENGERS ARE ON BOARD, THE VESSEL'S ROUTE MAY NOT EXCEED 20 MILES FROM A HARBOR OF SAFE REFUGE.

THE SHELTERED WATERS OF THE WEST COAST OF NORTH AMERICA EAST OF ANGELES POINT, WASHINGTON AND SOUTH OF HOPE ISLAND, BRITISH COLUMBIA, CANADA.

WHEN NOT OPERATING ON AN INTERNATIONAL VOYAGE, PASSENGER COUNT MAY BE INCREASED TO 149, AND MAXIMUM NUMBER OF PERSONS ALLOWED ON BOARD MAY BE INCREASED TO 157.

WHEN THE VESSEL IS AWAY FROM A SHORESIDE DOCK, OR HAS PASSENGERS ON BOARD, OR BOTH, THE ***SEE NEXT PAGE FOR ADDITIONAL CERTIFICATE INFORMATION***

With this Inspection for Certification having been completed at Bellingham, UNITED STATES, the Officer in Charge, Marine Inspection, SECTOR PUGET SOUND certified the vessel, in all respects, is in conformity with the applicable vessel inspection laws and the rules and regulations prescribed thereunder.

/	Annual/Period	lic/Quarterl	y Reinspections	This certificate issued by:
Date	Zone	A/P/Q	Signature	This continuate issued by.
-	_		-	J. D. Dwyer,
-	-	-	-	Officer in Charge, Marine Inspection
	-	-	-	SECTOR RUGET SOUND
-	-	-	-	Inspection Zone



Certificate of Inspection

VICTORIA STAR2

Certification Date: 09Oct2012

VESSEL'S REQUIRED MANNING SHALL BE AS FOLLOWS:

WHEN CARRYING 100 PASSENGERS OR LESS AND OPERATING MORE THAN 12 HOURS IN ANY 24 HOUR PERIOD, THE MANNING MAY BE REDUCED TO 1 MASTER, 1 MATE AND 2 DECKHANDS.

WHEN OPERATING LESS THAN 12 HOURS IN ANY 24 HOUR PERIOD THE CREW MAY BE FURTHER REDUCED TO 1 MASTER AND 2 DECKHANDS, AND THE TOTAL NUMBER OF PASSENGERS ON INTERNATIONAL VOYAGES MAY BE INCREASED TO 145.

A MAXIMUM OF 75 PASSENGERS MAY BE CARRIED ON THE UPPERMOST DECK.

THE MINIMUM NUMBER OF CHILD-SIZE LIFE PRESERVERS REQUIRED IS FIFTEEN (15). WHEN MORE THAN FIFTEEN (15) CHILDREN ARE CARRIED, ADDITIONAL CHILD-SIZE LIFE PRESERVERS SHALL BE PROVIDED SO THAT THE VESSEL HAS AN APPROVED LIFE PRESERVER SUITABLE FOR EACH CHILD ON BOARD.

WHEN OPERATING ON AN INTERNATIONAL VOYAGE:

- (1) ALL LICENSED INDIVIDUALS MUST HOLD LICENSES AUTHORIZING SERVICE ON VESSELS OF A TONNAGE AT LEAST EQUAL TO THE VESSEL'S U.S. REGULATORY TONNAGE AS INDICATED ON THIS CERTIFICATE OF INSPECTION AS PROVIDED FOR IN IMO RESOLUTION A.540(XIII);
- (2) UNLICENSED DECKHANDS PERFORMING NAVIGATIONAL WATCHKEEPING DUTIES MUST MEET THE QUALIFICATIONS AND BE DESIGNATED BY LETTER AS A SENIOR DECKHAND AS PROVIDED IN NVIC 1-91.

THE COMPANY'S AND VESSEL'S SAFETY MANAGEMENT SYSTEM MEET THE REQUIREMENTS OF CHAPTER IX OF SOLAS, THROUGH AN EQUIVALENCE PROGRAM APPROVED BY THE U.S. COAST GUARD.

WHEN OPERATING ON AN INTERNATIONAL VOYAGE THE FOLLOWING CONDITIONS APPLY: (1) THE VESSEL IS RESTRICTED TO NOT MORE THAN 20 MILES FROM THE NEAREST LAND AS PROVIDED FOR IN IMO SLS14/CIRC.87 OF 15 NOVEMBER 1989.

"PURSUANT TO THE PROVISIONS OF SOLAS V/1.4.1, U.S. COAST GUARD HAS DETERMINED THAT THIS VESSEL IS NOT REQUIRED TO COMPLY WITH THE AIS EQUIPMENT. THIS VESSEL IS NOT REQUIRED TO BE EQUIPPED WITH AIS AS REQUIRED IN SOLAS V/19.2.4 WHEN OPERATING ON AN INTERNATIONAL VOYAGE."

IN ACCORDANCE WITH MVI POLICY LETTER 10-90, THIS VESSEL IS DEEMED SOLAS EQUIVALENT. 46 CFR 175-185 IS EQUIVALENT TO THE PROVISIONS OF SOLAS 1974, CH. II-1, II-2, AND III FOR PASSENGER SHIPS OPERATING ON INTERNATIONAL VOYAGES WHICH DO NOT PROCEED MORE THAN 20 MILES OFFSHORE.

---Hull Exams---

Exam Type	Next Exam	Last Exam	Prior Exam
Drydock	24Apr2013	24Apr2012	06Dec2010
Internal Structure	24Apr2013	24Apr2012	06Dec2010

---Stability---

Letter Approval Date / 28May1986

Office/ SDCMS

---Inspection Status---



Certificate of Inspection

VICTORIA STAR2

Certification Date: 09Oct2012

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Location	Previous	Last	Next
LAZZARETTE	270ct2004	31Mar2010	31Mar2015
LAZZARETTE	270ct2004	31Mar2010	31Mar2015
	LAZZARETTE	LAZZARETTE 27Oct2004	LAZZARETTE 270ct2004 31Mar2010

---Lifesaving Equipment---

	Number	Person	S	Required
Total Equipment for		150	Life Preservers (Adult)	157
Lifeboats(Total)	0	0	Life Preservers(Child)	15
Lifeboats(Port)*	0	0	Ring Buoys(Total)	3
Lifeboats(Starbd)*	0	0	With Lights*	1
Motor Lifeboats*	0	0	With Line Attached*	1
Lifeboats W/Radio*	0	0 .	Other*	1
Rescue Boats/Platforms	1	0	Immersion Suits	0 .
Inflatable Rafts	0	0	Portable Lifeboat Radios	0
Life Floats/Buoyant App	0	0	Equipped with EPIRB?	Yes
Inflatable Bouyant App(IBA)	. 3	150	(* included in totals)	

---Fire Fighting Equipment---

Number of Fireman Outfits/ 0

Number of Fire Pumps/ 2

Hose information

Qty Diameter Length 3 1.5 50

Fire Extinguishers - Hand portable and semi-portable

Qty Class Type

1 B-I 6 B-II

END





DHS, USEG, CG-1270 (REV. 06904). OMETICA OMETI DEPARTMENT OF HOMELAND SECURITY

UNITED STATES COAST GUARD

ATIONAL VESSEL DOCUMENTATION CENTER

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VESSEL NAME	OFFICIAL NUMBER 574608	IMO OR OTHER NUMBER	YEAR COMPLETED
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BELLINGHAM WA	FRP (FIBERGLASS)	para para para para para para para para	YES
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United States of America

Department of Homeland Security **United States Coast Guard**

Certification Date: 31 Mar 2009 31 Mar 2014 Expiration Date:

IMO Number:

Inspection

For ships on international voyages this certificate fulfills the requirements of SOLAS 74 as amended, regulation V/14, for a SAFE MANNING DOCUMENT.

Vessel Name Official Number Call Sign ISLAND COMMUTER II -574608 WCY9101 Passenger (Inspected) RRHAMED: SALISH SEA Hailing Port Hull Material Propulsion Horsepower BELLINGHAM FRP (Fiberglass) 730 **Diesel Reduction** WA Place Built Gross Tons Net Tons DWT Length SEATTLE WA, UNITED STATES 01Jan1976 01Jan1976 R-36 R-28 R-48

PACIFIC CRUISES NORTHWEST INC 355 HARRIS AVENUE STE 104 BELLINGHAM, WA 98225 **UNITED STATES**

Operator

PACIFIC CRUISES NORTHWEST INC 355 HARRIS AVENUE STE 104 BELLINGHAM, WA 98225 **UNITED STATES**

This vessel must be manned with the following licensed and unlicensed personnel. Included in which there must be 0 certified lifeboatmen, 0 certified tankermen, 0 HSC type rating, and 0 GMDSS Operators.

1 Master Chief Mate

2nd Mate/OICNW

Master & 1st Class pilot

Mate & 1st Class Pilot

Lic. Mate/OICNW

3rd Mate/OICNW 1st Class Pilot

Radio Officer(s)

Able Seamen/ROANW

Ordinary Seamen

1 Deckhands

Chief Engineer

QMED/Rating Oilers

1st Asst. Engr/2nd Engr. 2nd Asst. Engr/3rd Engr.

3rd Asst. Engr.

Lic. Engr.

In addition, this vessel may carry 56 passengers, 0 other persons in crew, 0 persons in addition to crew, and no others. Total persons allowed: 58

Route Permitted and Conditions of Operation:

--Lakes, Bays, and Sounds---

THE SHELTERED WATERS OF THE WEST COAST OF NORTH AMERICA EAST OF ANGELES POINT, WASHINGTON AND SOUTH OF HOPE ISLAND, BRITISH COLUMBIA, CANADA.

IF THE VESSEL IS AWAY FROM THE DOCK, OR PASSENGERS ARE ON BOARD OR HAVE ACCESS TO THE VESSEL FOR A PERIOD EXCEEDING 12 HOURS IN ANY 24-HOUR PERIOD, AN ALTERNATE MASTER AND CREW SHALL BE PROVIDED.

NOT MORE THAN 12 PASSENGERS MAY BE CARRIED ON AN INTERNATIONAL VOYAGE.

NO MORE THAN 19 PERSONS MAY BE CARRIED ON VESSEL'S UPPER DECK.

SEE NEXT PAGE FOR ADDITIONAL CERTIFICATE INFORMATION

With this Inspection for Certification having been completed at Seattle, WA, the Officer in Charge, Marine Inspection, SECTOR PUGET SOUND certified the vessel, in all respects, is in conformity with the applicable vessel inspection laws and the rules and regulations prescribed thereunder.

-	-		-	Inspection Zone
29Mar2012	SEC PgtSnd	A	DeWitz, Jarrod	SECTOR FUGET SOUND
31Mar2011	SEC PgtSnd	Α	Ruiz, Nicanor	Officer in Charge, Marine Inspection
31Mar2010	SEC PgtSnd	Α	Woods, Kathari	J.B. Dwyer,
Date	Zone	A/P/Q	Signature	
A	nnual/Periodi	ic/Quarteri	y Reinspections	This Amended certificate issued by:



Certificate of Inspection

ISLAND COMMUTER II

Certification Date: 31Mar2009

---Hull Exams---

Exam Type Drydock Internal Structure Next Exam 29Mar2013 29Mar2013

Last Exam 29Mar2011 29Mar2011

Prior Exam 24Mar2009 24Mar2009

---Stability---

Letter

Approval Date / 13Mar1992

Office/ Marine Safety Office Puget Sound

---Lifesaving Equipment---

· ·	Number	Person	Required	
Total Equipment for		58	Life Preservers(Adult)	58
Lifeboats(Total)	. 0	0	Life Preservers(Child)	6
Lifeboats(Port)*	0	0	Ring Buoys(Total)	1
Lifeboats(Starbd)*	0	0	With Lights*	1
Motor Lifeboats*	0	0	With Line Attached*	1
Lifeboats W/Radio*	0	0	Other*	1
Rescue Boats/Platforms	0	0	Immersion Surts	0
Inflatable Rafts	0	0	Portable Lifeboat Radios	0
Life Floats/Buoyant App	3	41	Equipped with EPIRB?	No
Inflatable Bouyant App(IBA)	0	0	(* included in totals)	

---Fire Fighting Equipment---

Number of Fireman Outfits/ 0

Number of Fire Pumps/ 1

Fixed Extinguishing Systems

Capacity Agent

Space Protected

75

Carbon Dioxide

ENGINE ROOM & F/O ROOM

Fire Extinguishers - Hand portable and semi-portable

Qty

Class Type

1

B-I

2 B-II

---Certificate Amendments---

Current Amendment `

Port Amending/ Sector Puget Sound

Date Amended/ 31Mar2012

-Remarks-

Amended COI IAW 185 AAWP.

1. Port Amending/ SEC PgtSnd

Date Amended/ 29Mar2011

-Remarks-

Amended COI to reflect DDX/ISE credit and added fire pump.

Port Amending/ SEC PgtSnd

Date Amended/ 01Dec2010

-Remarks-

Amended route.



TED STATES OF AMERICA





NATIONAL VESSEL DOCUMENTATION CENTER.

RTIFICATE OF DOCUMENTATI

VESSEL NAME	are the said to the	OFFICIAL NUMBER	IMO OR OTHER	RNUMBER	YEAR COMPLETED
VIKING STAR	The same of the sa	588855	The state of the s	and the second second	1977
HAILING PORT		HULL MATERIAL		MEC	HANICAL PROPULSION
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United States of America

Department of Homeland Security **United States Coast Guard**

Certification Date:	02 Mar 2012
Expiration Date:	02 Mar 2017

IMO Number:

Certificate of Inspection

For ships on international voyages this certificate fulfills the requirements of SOLAS 74 as amended, regulation V/14, for a SAFE MANNING DOCUMENT.

Vessel Name VIKING STAR	Official Number 588855	Call Sign WDE5531	Service Passenger (Inspected)
Hailing Port LACONNER WA	Hull Material Wood	Horsepower 760	Propulsion Diesel Direct
Place Built EVERETT, WA UNITED STATES	Delivery Date Date Keel Laid 01Jan1978	Gross Tons Net Tons R-57 R-46 I- I-	DWT Length R-53.9 I-

PACIFIC CRUISES NORTHWEST INC 355 HARRIS AVE STE 104

BELLINGHAM, WA 98225

Operator

PACIFIC CRUISES NORTHWEST INC

355 HARRIS AVE STE 104 BELLINGHAM, WA 98225

This vessel must be manned with the following licensed and unlicensed personnel. Included in which there must be 0 certified lifeboatmen, 0 certified tankermen, 0 HSC type rating, and 0 GMDSS Operators.

1 Master Chief Mate Master & 1st Class pilot

Mate & 1st Class Pilot

2nd Mate/OICNW 3rd Mate/OICNW

Lic. Mate/OICNW

1st Class Pilot

Radio Officer(s)

Able Seamen/ROANW

Ordinary Seamen

1 Deckhands

Chief Engineer

1st Asst. Engr/2nd Engr.

QMED/Rating Oilers

2nd Asst. Engr/3rd Engr.

3rd Asst. Engr.

Lic. Engr.

In addition, this vessel may carry 42 passengers, 0 other persons in crew, 0 persons in addition to crew, and no others. Total persons allowed: 44

Route Permitted and Conditions of Operation:

---Lakes, Bays, and Sounds---

THE SHELTERED WATERS OF THE WEST COAST OF NORTH AMERICA EAST OF ANGELES POINT, WASHINGTON AND SOUTH OF HOPE ISLAND, BRITISH COLUMBIA, CANADA.

IF THE VESSEL IS AWAY FROM THE DOCK, OR PASSENGERS ARE ON BOARD OR HAVE ACCESS TO THE VESSEL FOR A PERIOD EXCEEDING 12 HOURS IN ANY 24 HOUR PERIOD, AN ALTERNATE MASTER AND CREW SHALL BE PROVIDED, AND THE NUMBER OF PASSENGERS SHALL BE DECREASED ACCORDINGLY SO THAT THE TOTAL PERSONS ALLOWED DOES NOT EXCEED 44.

NOT MORE THAN 12 PASSENGERS MAY BE CARRIED ON AN INTERNATIONAL VOYAGE.

SEE NEXT PAGE FOR ADDITIONAL CERTIFICATE INFORMATION

With this Inspection for Certification having been completed at Seattle, WA, the Officer in Charge, Marine Inspection, SECTOR PUGET SOUND certified the vessel, in all respects, is in conformity with the applicable vessel inspection laws and the rules and regulations prescribed thereunder.

· A	nnual/Period	lic/Quarterl	ly Reinspections	This certificate issued by:
Date	Zone	A/P/Q	Signature	
_	-	_	-	J.D. DWylef.
-	-	-	-	Officer in Charge, Marine Inspection
-	-	-	-	SECTOR PUGET SOUND
-		-	_	Inspection Zone



Certificate of Inspection

VIKING STAR

Certification Date: 02Mar2012

---Hull Exams---

Exam Type	Next Exam	Last Exam	Prior Exam
Drydock	06Mar2014	06Mar2012	17Mar2011
Wood Hull Fastener	06Mar2017	06Mar2012	13Mar2007
Internal Structure	06Mar2014	06Mar2012	22Mar2011

---Stability---

Letter

Approval Date / 23Mar1987

Office/ Seattle, WA

---Lifesaving Equipment---

	Number	Person	s	Required
Total Equipment for		44	Life Preservers(Adult)	44
Lifeboats(Total)	0	0	Life Preservers(Child)	5
Lifeboats(Port)*	0	0	Ring Buoys(Total)	1
Lifeboats(Starbd)*	0	0	With Lights*	1
Motor Lifeboats*	0	0	With Line Attached*	1
Lifeboats W/Radio*	0	0	Other*	0
Rescue Boats/Platforms	0	0	Immersion Suits	0
Inflatable Rafts	0	0	Portable Lifeboat Radios	0
Life Floats/Buoyant App	3	56	Equipped with EPIRB?	No
Inflatable Bouyant App(IBA)	0	0	(* included in totals)	

---Fire Fighting Equipment---

Fixed Extinguishing Systems

Capacity

Agent

50

Carbon Dioxide

Space Protected Engine space

Fire Extinguishers - Hand portable and semi-portable

Qty

Class Type

1

B-I B-II

END



RENEWAL AND MODIFICATION OF LEASE

THIS RENEWAL AND MODIFICATION OF LEASE is made and entered into this day of November 13, 2012, by and between the PORT OF BELLINGHAM, a municipal corporation, hereinafter called LESSOR, and PACIFIC CRUISES NORTHWEST, INC., a Washington corporation, d/b/a SAN JUAN CRUISES, hereinafter called LESSEE, whose mailing address is 355 Harris Avenue, Suite 104, Bellingham, Washington 98225, and

WHEREAS, Lessor and Lessee entered into a Business & Retail Center Lease (hereinafter the "Lease") on December 17, 1996, covering certain premises owned by Lessor and or under Lessor's management authority at the BELLINGHAM CRUISE TERMINAL ("BCT"), for a term of one (1) year beginning November 1, 1996, ending October 31, 1997, and

WHEREAS, on November 14, 1997, the Lease was renewed for a term of one (1) year beginning November 1, 1997, ending October 31, 1998, and

WHEREAS, Lessor executed a Port Management Agreement (hereinafter PMA) with the State of Washington, Department of Natural Resources (DNR), dated July 1, 1997, which is attached as an Exhibit to the Lease to meet the terms and conditions of the PMA, and

WHEREAS, on March 4, 1999, the Lease was renewed and modified for a term of one (1) year beginning November 1, 1998, ending October 31, 1999, and

WHEREAS, on November 15, 1999, the Lease was renewed for a term of one (1) year beginning November 1, 1999, ending October 31, 2000, and

WHEREAS, on September 11, 2000, the Lease was modified to delete a portion of the premises, and

WHEREAS, on January 22, 2001, the Lease was renewed and modified for a term of one year beginning November 1, 2000, ending October 31, 2001, and

WHEREAS, on March 5, 2002 the Lease was renewed and modified for a term of five (5) years beginning November 1, 2001 ending October 31, 2006, and

WHEREAS, on February 6, 2007 the Lease was renewed and modified for a term of five (5) years beginning November 1, 2006 ending October 31, 2011, and

WHEREAS, on November 1, 2011 the Lease was renewed and modified for a term of one (1) year beginning November 1, 20011 ending October 31, 2012, and

WHEREAS, the Modification dated November 1, 2011 provides for four (4) one year renewal options, and

WHEREAS, it is the desire of both parties to renew the Lease;

NOW, THEREFORE, the Lease is renewed as follows:

1. Effective November 1, 2012 shall be renewed for a term of **One (1) year** beginning **November 1, 2012 ending October 31, 2013.**

- 2. The Sections the Lease entitled "Rent", as amended, shall remain unchanged
- 3. The Section of the Lease entitled "Passenger Facility Charges", shall remain unchanged.
- 4. The Section of the Lease entitled "Moorage Charges", as amended, shall remain unchanged.

ALL OTHER TERMS AND CONDITIONS of the Lease dated December 17, 1996, as renewed and modified, shall remain the same.

IN WITNESS WHEREOF, Lessor has caused this instrument to be signed by its President and Secretary of the Port Commission of the Port of Bellingham, and Lessee has caused this instrument to be signed by its proper officer's thereunto duly authorized, the day and year first above written.

PACIFIC CRUISES NORTHWEST, INC.
a Washington corporation,
d/b/a SAN JUAN CRUISES

President

Secretary

"LESSEE"

PORT OF BELLINGHAM

President

Secretary

"LESSOR"

STATE OF WASHINGTON:

SS

COUNTY OF WHATCOM:

Public in and for the State of Washington, duly commissioned and sworn, personally appeared Scott L. Worke and Wicker Washington, known to me to be the President and Secretary, respectively of the PORT OF BELLINGHAM, and acknowledged the said instrument to be the free and voluntary act and deed of said corporation, for the uses and purposes therein mentioned, and on oath stated that they were authorized to execute the said instrument and that the seal affixed is the corporate seal of said corporation.

WITNESS my hand and official seal hereto affixed the day and year first above written.



Name (Print) Name w. w. Cla.

NOTARY PUBLIC, in and for the State of Washington, residing at Bellingham My Commission expires: 09.01.14

STATE OF WASHINGTON

SS

COUNTY OF WHATCOM:

ON THIS 13th day of November, 2012, before me, the undersigned, a Notary Public in and for the State of Washington, duly commissioned and sworn, personally appeared November & known to me to be the individual & described in and who executed the within and foregoing instrument, and acknowledged that he, she, they, signed the same as his, her, their, free and voluntary act and deed for the uses and purposes therein mentioned.

WITNESS my hand and official seal hereto affixed the day and year first above written.



Name (Print) Sharron Deu NOTARY PUBLIC, in and for the state of Washington, residing at Bellingham My Commission expires: 12-26-12



P.O. Box 889, Friday Harbor, WA 98250 * 360-378-2688 * fax 360-378-6114 * http://www/portfridayharbor.org Commissioners: Mike Ahrenius * Greg Hertel * Barbara Marrett

December 20, 2012

RE: Port Operating Agreement

Pacific Cruises Northwest Drew Schmidt

Drew, thank you for getting your Operating Agreement back to me so quickly. I just realized from your note that the Port and Pacific Cruises Northwest have been working together for 25 years. It is hard to believe we have worked together for so long, it has gone so fast.

I just wanted to take a quick moment to let you know how much the Port and I have appreciated working with you and your company all these years. Your captains and crew have always been excellent to work with and the transportation service that your company provides to our community is invaluable. Your reporting, accounts receivables, and operating procedures are always accurate and timely.

On a personal note I know how challenging and unpredictable this industry can be and you have always been very professional on all levels and run an exemplary business and it has always been a pleasure working with you.

Here's to a great 2013 season and many more shared customers and passengers over the next 25 years.

Best Wishes,

Tami

Tami Hayes, Harbormaster/FSO Port of Friday Harbor P.O. Box 889 Friday Harbor, WA 98250 360-378-2688 tamih@portfridayharbor.org

PORT OF FRIDAY HARBOR OPERATING LICENSE AGREEMENT

This Agreement entered into by and between the Port of Friday Harbor, a Washington Public Port (the "Port"), and Tale Laure Laure Assuration of the "Operator"), for the purposes of licensing the Operator to use certain marine facilities of the Port described below and upon the terms and conditions stated below.

- 1. **Permitted Use/Premises.** The Port hereby grants to the Operator a license to moor her vessel(s) at the Spring Street Landing Breakwater (the "SSL" breakwater) and/or the Port of Friday Harbor Breakwater (the "BWB" breakwater) for the purpose of loading and unloading passengers. The Operator may moor at the SSL Breakwater and/or the Port BWB Breakwater at the direction of the Harbormaster. The Operator must assist the Port in keeping the piers, docks and marine areas neat and clean.
- 2. **Mooring Restriction.** The Operator shall moor her vessel at the SSL Breakwater in such a manner that neither the bow nor the stern of the vessel shall project beyond the east or west end of the Breakwater.
- 3. Term. This License shall commence on 1-1-13 and end on 12-31-13.
- 4. **Indemnity.** The Operator shall indemnify, defend, and hold harmless the Port, its employees, officers, and agents from any and all liability, damages (including but not limited to personal injury and damages to other vessels, property of third parties, aquatic life, and other natural resources), expenses, causes of action, suits, claims, costs, fees (including attorneys' fees), penalties or judgments, of any nature whatsoever, arising out of the use, occupation, or control of BWB, SSL, or any other facility of the Port by the Operator, its sublicensees, invitees, agents, employees, assignees or permittees, except as may arise solely out of the willful or negligent act of the Port or the Port's elected officials, employees or agents.
- 5. **Insurance.** For the term of this Agreement, the Operator shall at her own expense maintain public liability insurance, covering all claims for personal injury or property damage arising on or about BWB, SSL or any other Port facility out of the Operator's operations.
 - A. The liability insurance shall be in the form of protection and indemnity insurance. Limits of liability shall be not less than \$1,000,000 (one million dollars) for each occurrence and not less than \$2,000,000 (two million) annual aggregate. The Port reserves the right to impose changes in the limits of liability.
 - B. Certificates must list and be applicable to each type of business activity that the Operator conducts at or away from but in conjunction with its use of the Premises. Certificates must list any exclusion from coverage that applies to Operator's business, done on or away from but in conjunction with its use of Port property, or this Agreement is void and of no effect except as to the Port's rights.

- C. Operator shall maintain physical property damage insurance covering all real and personal property located on or constituting part of the Premises in an amount equal to 100% of the replacement value of all improvements on the Premises (regardless of ownership).
- D. The Operator shall maintain Longshore and Harbor Worker's Act and Jones Act coverage with respect to any work done by the Operator's employees at or about BWB, SSL and/or any other facility of the Port.
- E. Before commencing any use of Port property, Operator shall furnish certificates of insurance to the Port evidencing all said insurance coverage and thereafter shall furnish renewal certificates to the Port at least thirty (30) days prior to the expiration of each policy.
- 6. **Fees and Charges.** The Operator shall submit the number of passengers carried by written report to the Port no later than the 25th day of the month immediately following the calendar month of carriage the number of passengers carried. The Schedule of Fees and Charges applies to any use of the Port's solid waste facilities or any utilities used during the stay, including water, sewer, garbage and electricity. The Port makes no guarantee or warranty, express or implied, of continuity of utility services to said vessel. See attached for Fees and Charges.
- 7. **Security.** All vessels, specifically SOLAS vessels and vessels carrying passengers internationally must coordinate landings with the harbormaster prior to landing. Points of contact that are valid for the entire stay of the vessel must be identified. A communication system of cell phones, radios or both shall be identified, tested and used. Standard Declarations of Inspection, an Operations Procedure shall apply as well as necessary security precautions while the vessel is moored and transferring. All SOLAS vessels and vessels carrying passengers internationally will exchange a Declaration of Security with the facility security officer or her designates. The document must be signed upon arrival.
- 8. **Environmental/Hazardous Waste.** Port Management expects all Operators to adhere to all Federal, State, and local permits, licenses or laws and the Port's Best Management Practices. (See attached)
- 9. **Service and Product.** Operator covenants and agrees to provide excellent service and high quality products at the Premises and to answer questions courteously and accurately regarding local availability of other's products and services.
- 10. **Signs.** The Operator shall obtain the Port's approval before posting any sign. The Operator shall not use any sign or advertising medium that shall constitute a nuisance in the sole judgment of the Port. Use of all loud speakers, microphones or radios audible outside the limits of the BWB, SSL or elsewhere in the Port's public facility where any said vessel may be moored shall require prior approval by the Port and be subject to the Port's regulation.

- 11. Waiver of Reliability. The Operator hereby agrees that the Port shall not be liable or responsible in any manner for the seaworthiness, safekeeping or condition of any said vessel or the condition of any vessel's gear, tackle, apparel, fixtures, equipment or furnishings. The Operator also agrees that the Port shall not be liable or responsible for any property damage, personal injury or other loss suffered by the Operator or the Operator's agents, employees or invitees arising from any cause occurring upon or about said vessel while operating in the vicinity of or moored at the BWB, SSL or the Port's public marina. The BWB, SSL and the Port's public marina have been inspected by the Operator and are accepted for use by the Operator under this Agreement in their present condition. The Operator shall indemnify and hold the Port harmless from any and all loss, damage, or injury resulting from the acts or omissions of the Operator and/or its agents, employees or invitees.
- 12. **Default.** If the Operator's default of this Agreement does not involve or include a failure to pay sums due the Port, then the Port may, on ten (10) days' written notice of said default, terminate Operator's right to moor any of said vessels at the BWB, SSL or elsewhere at the Port's public marina. In the event of default by the Operator, the Operator shall be liable to pay all charges incurred by the Port to move or store any said vessel if moored or otherwise present in the vicinity of any facility of the Port.
- 13. Costs and Attorney's Fees. If the services of an attorney are employed, for reason of any default in the performance of any provision of this Agreement, the defaulting party shall pay all costs, expenses and reasonable attorney's fees expended or incurred in connection therewith.

In Witness Whereof, the parties have executed this agreement on this 1974 day of > 2012.
Operator's Name Pacific Cruists Northwest 180.
Boat Name(s) and Number(s) (VILLING STAR () SALISH STAR
Type(s) ? = 34 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5
Address 355 Larzers Ade took City Beeringuan St was Zip 98225
Office Phone 360 738 8099 Ship's Phone
I certify under penalty of perjury under the laws of the State of Washington that the foregoing is true and correct and that the undersigned is authorized to sign for the Operator of the vessels described above.
For the Operator:
For the Port of F.H. Talui Hayel

Curriculum Vitae

Drew M. Schmidt

Credentials:

US Coast Guard - Master of Steam or Motor Vessels up to 500 gross tons upon Inland Waters.

US Coast Guard – Mate of Steam or Motor Vessels up to 500 gross tons upon Near Coastal Waters.

US Coast Guard – Master of Sailing Vessels up to 100 gross tons.

US Coast Guard – Able Bodied Seaman.

International Maritime Organization (IMO) – STCW Officer in Charge of Navigation.

Department of Ecology – HAZWOPER emergency responder.

FCC – Commercial Radio Operator.

American Bureau of Shipping (ABS) – Certified Auditor of Safety Management Systems.

Business Experience:

Owner and Operator- Pacific Cruises Northwest, Inc. – 1992 to present.

This company operates, or has operated, both regulated and non-regulated passenger service in Washington, California, Alaska and British Columbia for over 20 years. With services and routes including:

Inaugurating an international ferry route between Bellingham, Washington and Victoria, British Columbia in 1992 and offering passenger ferry service and packaged travel between the cities until 2009.

Holder of WUTC Certificate BC-10 offering passenger and freight service to the San Juan Islands through 1998.

Managing partner of Island Commuter Service operating Certificate BC-95 and BC-10 offering passenger and freight service throughout the San Juan Islands from 1998 through 2011.

Contracted to the Whatcom Council of Governments to perform a Federal Transit Authority pilot program, providing water borne transportation services, to determine the feasibility of year-round passenger-only ferry service in north Puget Sound.

Long term active contractor to Whatcom County Ferry Division and Washington State Ferries providing relief and emergency passenger ferry service.

Launched and operated a new glacier and wildlife sightseeing tour in conjunction with the National Park Service in Kenai Fjords National Park, Seward, Alaska, from 1996 through 2000. Tour in still operating today under new ownership.

Operated race viewing excursions from San Diego, California with vessels brought from Washington to watch the America's Cup in both 1992 and 1995.

General Manager – Gray Line Cruises – 1987 to 1992.

Launched and operated a new sightseeing excursion and sport fishing operation in conjunction with the opening of the Resort Semiahmoo in Blaine, Washington. Responsibilities included; construction of docks and offices and overseeing construction of a new 300 passenger vessel, leasing additional vessels, hiring a 30 person staff, sales and marketing, and application to the WUTC for a passenger route to San Juan Island.

<u>Captain – Hat Island Ferry, Viking Cruises and Seattle Harbor Tours – 1979 to 1987.</u>

Affiliations:

Commissioner – Bellingham Tourism Commission

Member – Whatcom County Lodging Tax Advisory Committee
Director – Bellingham / Whatcom Tourism Bureau

Treasurer – Pacific Whale Watching Association

Member – North Sound Connecting Communities Project

Past Chairman of the Board – Bellingham / Whatcom Convention and Visitors Bureau

Past Chairman of the Board – Bellingham / Whatcom County Chamber of Commerce

Past Advisor – Port of Bellingham – Waterfront Advisory Group

Past Treasurer – Business for Economic Security, Trade and Tourism

Past Director – Economic Development Council of Bellingham

Member – Passenger Vessel Association

WASHINGTON STATE UTILITIES AND TRANSPORTATION COMMISSION 1300 S EVERGREEN PARK DRIVE SW, PO BOX 47250

OLYMPIA, WA 98504-7250

(360) 664-1222

This certificate authorizes the following operations under the provisions of RCW Title 81:

PACIFIC CRUISES NORTHWEST, INC d/b/a SAN JUAN CRUISES 355 HARRIS AVE STE 104 BELLINGHAM, WA 98225

Cert No.

BC-10

PASSENGER SIGHTSEEING CRUISES

Between: North Bellingham (Squalicum Harbor) and South Bellingham (Bellingham Cruises Terminal), point to point, with a flag stop at Boulevard Park Dock.

PASSENGER AND FREIGHT SERVICE

Between Bellingham and Friday Harbor.

TS-120832

06-06-12

SERVICE DATE

JUN -8 2012

WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION



Parile da

DMS Exhibit - 9 6 pages

For the Operation of Motor Propelled Vehicles

pursuant to the provisions of Chapter 81 RCW

THIS IS TO CERTIFY that authority is granted to operate as a MOTOR CARRIER in the transportation of the commodities and in the territory described herein to

PACIFIC CRUISES NORTHWEST, INC. d/b/a VICTORIA SAN JUAN CRUISES 355 HARRIS AVE. STE 104 BELLINGHAM, WA 98225

PERMIT NO. BC-10

PASSENGER SIGHTSEEING CRUISES

Between: North Bellingham (Squalicum Harbor) and South Bellingham (Bellingham Cruise Terminal), point to point, with a flag stop at Boulevard Park Dock.

PASSENGER-ONLY FERRY SERVICES between Bellingham and Friday Harbor.

PASSENGER AND FREIGHT SERVICE

Between Friday Harbor and Bellingham, and between Obstruction Pass and Bellingham, with the carrying vessel touching at Obstruction Pass on voyages to and from Friday Harbor.

In conjunction with the above authority, flag stops at Eliza Island, Sinclair Island, Blakely Island, and Lopez Island. This authority to make flag stops will terminate automatically upon termination of the certificate holder's authority to provide the above service between Friday Harbor and Bellingham and between Obstruction Pass and Bellingham.

The above statements of authority exclude freight service between Obstruction Pass-Friday Harbor, Obstruction Pass-Lopez Island, and Lopez Island-Friday Harbor.

Pursuant to RCW 47.60.010(3), waiver of the ten-mile restriction is granted.

SERVICE DATE JUL 2 0 2006

WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION_

<u>ENDITORIO NE MENERO DE PROPERTO DE P</u>

Continuation

In conjunction with existing authority, flag stop service at Orcas Landing (Harney Channel, Orcas Island).

Excluding freight service between Orcas Island - San Juan Island, Orcas Island - Lopez Island, and Lopez Island - San Juan Island.

Pursuant to RCW 47.60.120 (3), waiver of the ten-mile restriction is granted.

In conjunction with the existing authority, flag stop service at Brandt's Landing (Orcas Island).

Excluding freight service between Orcas Island - San Juan Island, Orcas Island - Lopez Island and Lopez Island - San Juan Island.

TS-060133 06-07-06



For the Operation of Motor Propelled Vehicles

pursuant to the provisions of Chapter 81 RCW

THIS IS TO CERTIFY that authority is granted to operate as a MOTOR CARRIER in the transportation of the commodities and in the territory described herein to

PACIFIC CRUISES NORTHWEST, INC. d/b/a VICTORIA/SAN JUAN CRUISES 355 HARRIS AVE. STE 104 BELLINGHAM, WA 98225 PERMIT NO. BC-10

PASSENGER SIGHTSEEING CRUISES

Between: North Bellingham (Squalicum Harbor) and South Bellingham (Bellingham Cruise Terminal), point to point, with a flag stop at Boulevard Park Dock.

PASSENGER-ONLY FERRY SERVICES between Bellingham and Friday Harbor.

TS-031996

SERVICE DATE

03-10-05

APR 2 0 2005

STATE OF THE STATE

WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

By Carl Carl

WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

For the Operation of Motor Propelled Vehicles

pursuant to the provisions of Chapter 81 RCW

THIS IS TO CERTIFY that authority is granted to operate as a MOTOR CARRIER in the transportation of the commodities and in the territory described herein to

PACIFIC CRUISES NORTHWEST, INC. d/b/a VICTORIA/SAN JUAN CRUISES 355 HARRIS AVENUE, SUITE 104 BELLINGHAM, WA 98225

CERT. NO. BC-10

PASSENGER AND FREIGHT SERVICE

Between: Blaine and Roche Harbor, Washington

Restrictions: Freight limited to 200 pounds per package.

PASSENGER SIGHTSEEING CRUISES

Between: North Bellingham (Squalicum Harbor) and South Bellingham (Bellingham Cruise Terminal), point to point, with a flag stop at Boulevard Park Dock.

PASSENGER AND FREIGHT SERVICE

BETWEEN: Bellingham and the San Juan Islands, with regular stops at Roche Harbor, San Juan Island, and flag stops at Blakely Island; Rosario and Deer Harbor on Orcas Island; and Lopez Island (excluding freight service between Rosario - Lopez Island and Deer Harbor - Lopez Island).

Restrictions: Freight limited to 200 pounds per package.

Pursuant to RCW 47.60.010(3), the waiver of the ten-mile restriction granted in this certificate is effective until May 23, 2001. This waiver shall become permanent if not appealed within thirty days after this date.

S. B. C. NO. 526

07-10-96



WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

By Mile

For the Operation of Motor Propelled Vehicles

pursuant to the provisions of Chapter 81 RCW

THIS IS TO CERTIFY that authority is granted to operate as a MOTOR CARRIER in the transportation of the commodities and in the territory described herein to

PACIFIC CRUISES NORTHWEST, INC. d/b/a VICTORIA/SAN JUAN CRUISES 355 HARRIS AVENUE, SUITE 104 BELLINGHAM, WA 98225

PERMIT NO. BC-000010

PASSENGER AND FREIGHT SERVICE

Between:

Blaine and Roche Harbor, Washington.

Restrictions: Freight limited to 200 pounds per package.

PASSENGER SIGHTSEEING CRUISES

Between:

North Bellingham (Squalicum Harbor) and South Bellingham (Bellingham Cruise Terminal), point to point, with a flag stop at Boulevard Park Dock.

PASSENGER AND FREIGHT SERVICE

Between Bellingham and Roche Harbor.

Restrictions: Freight limited to 200 pounds per package.

S. B. C. NO. 511

07-11-95



WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

By Mille

In the Matter of the Petition of)	DOCKET TS-120418
)	
ISLAND MARINER CRUISES,)	ORDER 01
INC.,)	
)	
Petitioner,)	
)	
Relating to Discontinuance of)	
Commercial Ferry Service Authorized)	ORDER GRANTING
by Certificate of Convenience and)	DISCONTINUANCE OF
Necessity No. BC-95)	SERVICE
)	

BACKGROUND

- On March 27, 2012, Island Mariner Cruises, Inc. (Island Mariner or Company), filed with the Washington Utilities and Transportation Commission (Commission) a petition requesting the Commission grant a discontinuance of service authorized under Island Mariner's Certificate of Convenience and Necessity No. BC-95.
- Island Mariner operates seasonal service beginning on the third Saturday in May through Labor Day in September each year. The Company provides commercial ferry service between Bellingham, Washington, and Friday Harbor (San Juan Island), via Elisa, Sinclair, Cypress, Blakely, Decatur, Crane, Jones, Spieden, Johns, Stuart, Waldron, Sucia and Matia Islands with an additional stop at Roche Harbor on San Juan Island, Rosario Resort, Olga and Doe Bay on Orcas Island, Lopez and Shaw Islands.
- Island Mariner stated its petition is based on its lack of time to locate a vessel due to the recent termination of a leasing agreement between Island Mariner and Pacific Cruises Northwest d/b/a Victoria San Juan Cruises (Pacific Cruises). Pacific Cruises requested Island Mariner to jointly file to withdraw the leasing agreements, originally scheduled to continue through 2022, to allow Pacific Cruises to sell a portion of its Certificate of Convenience and Necessity No. BC-10. The Commission terminated the leasing agreements on April 6, 2012, in Docket No. TS-070019 and TS-070020.

- Island Mariner requests that it be allowed to discontinue service for a period of twelve months, beginning April 30, 2012, returning to provide service on or before April 30, 2013. Island Mariner believes it can locate a vessel within the 12-month period.
- Under WAC 480-51-130, a commercial ferry company must request approval from the Commission to discontinue some or all of its operations. The company must provide 15 days' notice to the Commission and the public before the effective date of the discontinuance. The Commission shall not grant a discontinuance of service for a period longer than twelve months.
- 6 Commission Staff reviewed the petition, concluded that a discontinuance of service would allow the Company time to acquire a boat to provide service in the future, and recommended that Island Mariner's petition be granted.

FINDINGS AND CONCLUSIONS

- The Washington Utilities and Transportation Commission is an agency of the State of Washington vested by statute with the authority to regulate the rates, rules, regulations, practices, accounts, securities, transfers of property and affiliated interests of public service companies, including commercial ferry companies. RCW 80.01.040, RCW 81.01, RCW 81.04, RCW 81.08, RCW 81.12, RCW 81.16 and RCW 81.84.
- 8 (2) Island Mariner is engaged in the business of providing commercial ferry service within the state of Washington as a public service company, and is subject to Commission jurisdiction.
- 9 (3) Under WAC 480-51-130, a commercial ferry company must request approval from the Commission to discontinue some or all of its operations. The company must provide 15 days' notice to the Commission and the public before the effective date of the discontinuance. The Commission shall not grant a discontinuance of service for a period longer than twelve months.
- 10 (4) This matter came before the Commission at its regularly scheduled open meeting on April 26, 2012.
- The petition Island Mariner filed should be granted, authorizing Island Mariner to discontinue service from April 30, 2012, until April 30, 2013.

ORDER

THE COMMISSION ORDERS:

- 12 (1) The petition Island Mariner Cruises, Inc., filed requesting permission to discontinue service authorized by Certificate of Convenience and Necessity No. BC-95 is granted.
- 13 (2) The discontinuance is effective from April 30, 2012, until April 30, 2013.
- 14 (3) Should an immediate need arise for commercial ferry service, Island Mariner Cruises, Inc., must be prepared to resume service to meet those needs. If Island Mariner Cruises, Inc., cannot, or will not, resume service, the Commission will deem that Island Mariner Cruises, Inc., has waived interest in its commercial ferry certificate of public convenience and necessity and will grant authority to another carrier who is prepared to meet the needs of the traveling public. The Commission will then institute proceedings to cancel Island Mariner Cruises, Inc.'s certificate and to grant authority to another carrier who is prepared to meet the needs of the traveling public.

The Commissioners, having determined this Order to be consistent with the public interest, directed the Secretary to enter this Order.

DATED at Olympia, Washington, and effective April 26, 2012.

WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

DAVID W. DANNER, Executive Director and Secretary

BEFORE THE WASHINGTON STATE UTILITIES AND TRANSPORTATION COMMISSION

In the Matter of Cancellation of)	DOCKET TS-080464
Certificate of)	
)	
SEAN MCNAMARA D/B/A PACIFIC)	ORDER 01
SEA TAXI (BC-130))	
)	INITIAL ORDER CANCELING
)	CERTIFICATE
)	
)	

- Synopsis. This is an Administrative Law Judge's Initial Order that is not effective unless approved by the Commission or allowed to become effective pursuant to the notice at the end of this Order. This Order would cancel the commercial ferry company certificate of Sean McNamara d/b/a Pacific Sea Taxi for failure meet statutory requirements to initiate service and to file progress reports.
- Nature of Proceeding. The Washington Utilities and Transportation Commission (Commission) initiated this proceeding to cancel the certificate of public convenience and necessity to provide passenger-only commercial ferry service by Sean McNamara d/b/a Pacific Sea Taxi (Pacific Sea Taxi), Certificate BC-130, for failure to meet statutory requirements to initiate service and file progress reports.
- Background and Procedural History. On January 10, 2006, in Docket TS-060061, Pacific Sea Taxi filed an application for a certificate of public convenience and necessity to provide passenger-only commercial ferry service between various points on Puget Sound.
- On January 20, 2006, in Docket TS-060133, Pacific Cruises Northwest, Inc., d/b/a Victoria San Juan Cruises (Pacific Cruises), filed an application seeking authority to transfer to it all rights under commercial ferry Certificate BC-120, held by San Juan Island Shuttle Express, Inc.
- The Commission published notice of both applications on February 13, 2006. Pacific Cruises and Island Mariner Cruises, Inc., protested Pacific Sea Taxi's application to

provide commercial ferry service in Docket TS-060061. Pacific Sea Taxi protested the application in Docket TS-060133.

- The Commission conducted a joint prehearing conference in these dockets and encouraged the parties to engage in settlement negotiations. On May 26, 2006, the parties filed a settlement agreement to resolve both dockets, which included a restriction of Pacific Sea Taxi's application to vessels with maximum capacity of 18 passengers. The parties withdrew their respective protests.
- On June 8, 2006, in Docket TS-060061, the Commission approved the settlement agreement and granted Pacific Sea Taxi's application as modified by the agreement. The Commission issued a certificate of public convenience and necessity authorizing Pacific Sea Taxi to provide passenger-only commercial ferry service between Squalicum Harbor and Rosario and Obstruction Pass with flagstops at Eliza Island, Sinclair Island, Cypress Island, Lopez Island, and Blakely Island.
- On March 14, 2008, the Commission notified Pacific Sea Taxi that it intended to cancel the company's certificate of public convenience and necessity for failure to meet certain statutory requirements. The Commission issued a Notice of Intent to Cancel Certificate and Notice of Opportunity for Hearing and set a deadline of April 14, 2008, for Pacific Sea Taxi to contest the factual allegations and request a hearing to contest the cancellation of its certificate. The Commission has not received a response to the notice.
- **Discussion and Decision.** The Notice of Intent to Cancel Certificate informed Pacific Sea Taxi that the Commission was taking this action due to the company's failure to comply with RCW 81.84.010(2) and WAC 480-51-120.
- RCW 81.84.010(2) provides that the holder of a certificate of public convenience and necessity for passenger-only commercial ferry service in Puget Sound must initiate service within 20 months of obtaining the certificate.

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¹ See Order 02, TS-060061.

DOCKET TS-080464 PAGE 3
ORDER 01

If a certificate holder has not initiated service to all or any portion of a route described in its certificate, RCW 81.84.010(2) requires that the certificate holder must report to the Commission every six months after the certificate is granted on the progress toward initiating service on the certificated route. RCW 81.84.010(2) and WAC 480-51-120 provide that the reports must include a statement of progress toward overcoming impediments to initiating service, including the progress of environmental impact, parking, local government land use, docking, and financial considerations, the purchase or lease of a vessel or vessels, hiring of employees, advertising, and the ability to handle proposed traffic.

- RCW 81.84.060 provides that certificates are subject to cancellation if a certificate holder for passenger-only ferry service in Puget Sound has not initiated service within 20 months after the certificate has been granted, or for violation of any provision in the chapter.²
- In the Notice of Intent to Cancel, the Commission took official notice of the following facts:
 - The 20-month period following the granting of Pacific Sea Taxi's certificate by the Commission ended February 8, 2008.
 - Pacific Sea Taxi failed to file any six-month progress reports with regard to the authority granted under Certificate BC-130 on December 8, 2006, June 8, 2007, and December 8, 2007, as required by RCW 81.84.010.
 - Pacific Sea Taxi filed an annual report with the Commission in May of 2007.
 The company's annual report indicated no operating revenue from regulated operations for 2006. The annual report contained a hand-written note stating that the company had not initiated service.
 - Pacific Sea Taxi's tariff and time schedule on file with the Commission each state: "NOTE - Service not yet initiated – Company will revise time schedule prior to initiation of service."³

² RCW 81.84.060(2) and RCW 81.84.060(5).

³ The tariff and the time schedule were effective 10-18-06 and were never subsequently amended.

These facts, which Pacific Sea Taxi has not rebutted, demonstrate the company's failure to comply with the requirements of RCW 81.84.010(2) and WAC 480-51-120 by failing to initiate service within 20 months of the grant of the certificate, and for failing to file progress reports with the Commission every 6 months. The Commission may cancel certificates for passenger-only ferry service under RCW 81.84.060 for the failure to meet these requirements. The Commission should cancel Pacific Sea Taxi's certificate for passenger-only commercial ferry service.

<u>ORDER</u>

15 **THE COMMISSION ORDERS** That the certificate of public convenience and necessity to provide passenger-only commercial ferry service held by Sean McNamara d/b/a Pacific Sea Taxi, Certificate BC-130, is cancelled.

DATED at Olympia, Washington, and effective April 17, 2008.

WASHINGTON STATE UTILITIES AND TRANSPORTATION COMMISSION

ANN E. RENDAHL Administrative Law Judge

NOTICE TO THE PARTIES

This is an Initial Order. The action proposed in this Initial Order is not yet effective. If you disagree with this Initial Order and want the Commission to consider your comments, you must take specific action within the time limits outlined below. If you agree with this Initial Order, and you would like the Order to become final before the time limits expire, you may send a letter to the Commission, waiving your right to petition for administrative review.

WAC 480-07-825(2) provides that any party to this proceeding has twenty (20) days after the entry of this Initial Order to file a *Petition for Administrative Review*. What

must be included in any Petition and other requirements for a Petition are stated in WAC 480-07-825(3). WAC 480-07-825(4) states that any party may file an *Answer* to a Petition for review within (10) days after service of the Petition.

WAC 480-07-830 provides that before entry of a Final Order any party may file a Petition to Reopen a contested proceeding to permit receipt of evidence essential to a decision, but unavailable and not reasonably discoverable at the time of hearing, or for other good and sufficient cause. No Answer to a Petition to Reopen will be accepted for filing absent express notice by the Commission calling for such answer.

RCW 80.01.060(3), as amended in the 2006 legislative session, provides that an initial order will become final without further Commission action if no party seeks administrative review of the initial order and if the Commission fails to exercise administrative review on its own motion. You will be notified if this order becomes final.

One copy of any Petition or Answer filed must be served on each party of record with proof of service as required by WAC 480-07-150(8) and (9). An Original and three (3) copies of any Petition or Answer must be filed by mail delivery to:

Attn: Carole J. Washburn, Executive Secretary Washington Utilities and Transportation Commission P.O. Box 47250 Olympia, Washington 98504-7250

BEFORE THE WASHINGTON STATE UTILITIES AND TRANSPORTATION COMMISSION

In the Matter of Cancellation of Certificates of)	DOCKET TS-080464
SEAN MCNAMARA D/B/A PACIFIC SEA TAXI (BC-130))))	NOTICE OF FINALITY
)	
Administrative Law Judge Ann E Rendal	hl eı	ntered Initial Order 01 in th

- is docket on 1 April 17, 2008.
- No party petitioned for administrative review of the initial order or received an 2 extension of time to file such a petition, and the Washington Utilities and Transportation Commission (Commission) did not give notice of its intention to review the order on its own motion, within the time for filing petitions for administrative review.
- 3 Therefore, under RCW 80.01.060(3), the order became final on May 8, 2008, by operation of law.
- In allowing this order to become final, the Commission does not endorse the order's 4 reasoning and conclusions. If cited in the future, the order must be identified as an Administrative Law Judge's order.

Sincerely,

CAROLE J. WASHBURN **Executive Secretary**

Drew Schmidt

From: Ingram, Penny (UTC) <PIngram@utc.wa.gov>

Sent: Wednesday, June 06, 2012 4:05 PM

To: drew@whales.com
Cc: Young, Mike (UTC)

Subject: RE:

Drew,

The Utilities and Transportation Commission (commission/UTC) regulates commercial ferries for public use for hire that operate between fixed termini or over regular routes under chapters 81.84 RCW and 480.51 WAC.

Pacific Cruises holds a certificate of public convenience and necessity to provide fixed termini or regular route commercial service for hire between Bellingham and Friday Harbor. In this email I'm only addressing services provide between Bellingham and Friday Harbor based on our phone call discussion yesterday.

As I'm sure you are aware, in 1995, Engrossed Substitute HB 1922 added "excursion service" and "charter service" to the commission's regulation of commercial ferries in RCW 81.84. The legislature placed a sunset date when UTC regulations would expire on January 1, 2001, for "excursion service" and "charter service."

Excursion services are no longer regulated by the commission. However, for example, an excursion service, per WAC 480-51-020 means:

"(13) The term "excursion service" means the carriage or conveyance of persons for compensation over the waters of this state <u>from a point of origin</u> and <u>returning to the point of origin</u> with <u>an intermediate stop or stops at which passengers leave the vessel and reboard before the vessel returns to its point of origin."</u>

It is staff's interpretation that an excursion service cannot not pick up or drop off passengers after leaving and before returning to the area of origin. Therefore, you cannot mix regulated (open to the public) and non-regulated service (excursion – limited) on one boat.

Regular route service has no restrictions and is open to anyone at any time for travel based on Pacific Cruises published Time Schedule.

I hope this is helpful.

This e-mail states the informal opinions of commission staff, offered as technical assistance, and are not intended as legal advice. We reserve the right to amend these opinions should circumstances change or additional information be brought to our attention. Staff's opinions are not binding on the commission.

Sincerely,

Penny L. Ingram | Regulatory Analyst
Washington Utilities & Transportation Commission, Regulatory Services Division
P.O. Box 47250 | 1300 S. Evergreen Park Dr SW, Olympia, WA 98504
ph: 360.664.1242 | pingram@utc.wa.gov | fax: 360-586-1150



From: Drew Schmidt [mailto:drew@whales.com]
Sent: Wednesday, June 06, 2012 2:11 PM

To: Ingram, Penny (UTC)

Cc: Dave Wiley Subject: FW:

Hi Penny,

I talked with Dave last night about your concern of combining regulated and non-regulated services. I came to the same conclusion as his response below. Is there somewhere else I need to look for this restriction?

Thanks... Drew

Captain Drew M. Schmidt | San Juan Cruises | Pacific Cruises Northwest
Bellingham Cruise Terminal | 355 Harris Avenue, Suite 104 | Bellingham, WA 98225
360.738.8099 | 800.443.4552 | [f] 360.738.7685 |
drew@whales.com | www.whales.com

From: Wiley, Dave [mailto:dwiley@williamskastner.com]

Sent: Wednesday, June 06, 2012 11:39 AM

To: drew@whales.com

Subject:

Drewster: My 15 minute review of RCW 81.84 and WAC 480-51 this morning reveals nothing that would prohibit the combination of exempt and regulated service in the same vessel. Please tell Penny we searched for a "combination of service" restriction or waiver rule and the boat laws seem to be totally silent on that but we're willing to be corrected. Dave.

David W. Wiley

Attorney at Law Williams Kastner 601 Union Street, Suite 4100 Seattle, WA 98101-2380 Main: 206.628.6600

Direct: 206.233.2895 Fax: 206.628.6611

<u>dwiley@williamskastner.com</u> www.williamskastner.com





STATE OF WASHINGTON

WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

1300 S. Evergreen Park Dr. S.W., P.O. Box 47250 • Olympia, Washington 98504-7250 (360) 664-1160 • TTY (360) 586-8203

June 29, 2012

Drew Schmidt, President Pacific Cruises Northwest, Inc. d/b/a San Juan Cruises 355 Harris Ave, Ste. 104 Bellingham, WA 98225

Dear Mr. Schmidt,

The Utilities and Transportation Commission (commission) regulates commercial ferries that operate between fixed termini or over regular routes under chapters 81.84 RCW and 480-51 WAC.

In 1995 the legislature amended RCW 81.84 to require certificates of public convenience and necessity for "excursion service over the waters of this state," with various exceptions. 1995 Laws of Wash., ch. 361. That legislation contained an expiration date of January 1, 2001. Because the legislature amended RCW 81.84 to require a certificate for excursions, and then repealed that requirement, it is apparent that excursions are no longer required to have a certificate of public convenience and necessity under RCW 81.81.010.

The definition of an excursion under the now expired statute was "the carriage or conveyance of persons for compensation over the waters of this state from a point of origin and returning to the point of origin with an intermediate stop or stops at which passengers leave the vessel and reboard before the vessel returns to its point of origin." Laws 1995, ch. 361, sec. 1. The purpose of the service is not transportation between points on a route, but rather a sightseeing tour that returns customers to the point of origin.

The commission does not regulate the rates and services of sightseeing tours. The statutory basis for this exception to the commission's economic regulation is that such tours ordinarily are not "between fixed termini or over a regular route." The policy reason is that a sightseeing tour, to use a term from the era in which commercial ferry statutes were enacted, is not an industry "affected with the public interest." See Charles F. Phillips, Jr., The Regulation of Public Utilities, pp. 93-118 (1993). The rational for rate-regulated monopoly service does not exist with regard to a sightseeing tour as it might for a true transportation service. See id. At 117, ("The public utility status generally has been conferred on an industry that possess those distinct economic characteristics which indicate that administrative, as opposed to market, regulation can improve

Letter to Mr. Drew Schmidt Page 2

the industry's economic performance. Such actives are closely associated with the processes of transportation and distribution").

Pacific Cruises Northwest, Inc., d/b/a San Juan Cruises' current certificate BC-10 allows the company to provide the following commercial ferry service:

"PASSENGER SIGHTSEEING CRUISES

Between: North Bellingham (Squalicum Harbor) and South Bellingham (Bellingham Cruises Terminal), point to point, with a flag stop at Boulevard Park Dock.

PASSENGER AND FREIGHT SERVICE

Between Bellingham and Friday Harbor."

In phone conversations relating to the company's general rate case filed in Docket No. TS-120803, staff explained the commission's rate making policies regarding cost allocations between regulated service and non-regulated service, such as excursions. On June 20, 2012, Mr. Schmidt spoke with staff to further discuss the option to voluntarily cancel the company's existing certificate in whole and provide only excursion service to the public. Staff concludes that should the company provide only "excursion service," the commission would not regulate the company's rates or services, and therefore the company would not need a certificate of public convenience and necessity.

To voluntarily relinquish Pacific Cruises' commercial ferry certificate BC-10, Pacific Cruises will need to send a letter to the commission requesting to voluntarily relinquish its commercial ferry service in whole, including its filed tariff and time schedule, and request to withdraw its pending rate case in Docket No. TS-120803. In addition, the letter should describe how the company plans to operate only an excursion service between Bellingham and Friday Harbor and between North and South Bellingham.

Should you have any further questions regarding this process or this letter, please contact Penny Ingram at 360-664-1242 or pingram@utc.wa.gov.

This letter states the informal opinions of commission staff, offered as technical assistance, and are not intended as legal advice. We reserve the right to amend these opinions should circumstances change or additional information be brought to our attention. Staff's opinions are not binding on the commission.

Sincerely, Superel V. Suhandt

Gene Eckhardt,

Assistant Director of Water and Transportation

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FRECEDEED: BEB 17, 2005 WALLT. & TRANS. COMM30RIGINAL TS-050277

1st Revised Page # 4 Tariff #5 replaces Tariff #4 PUGET SOUND EXPRESS, INC.

Time schedule No. 1

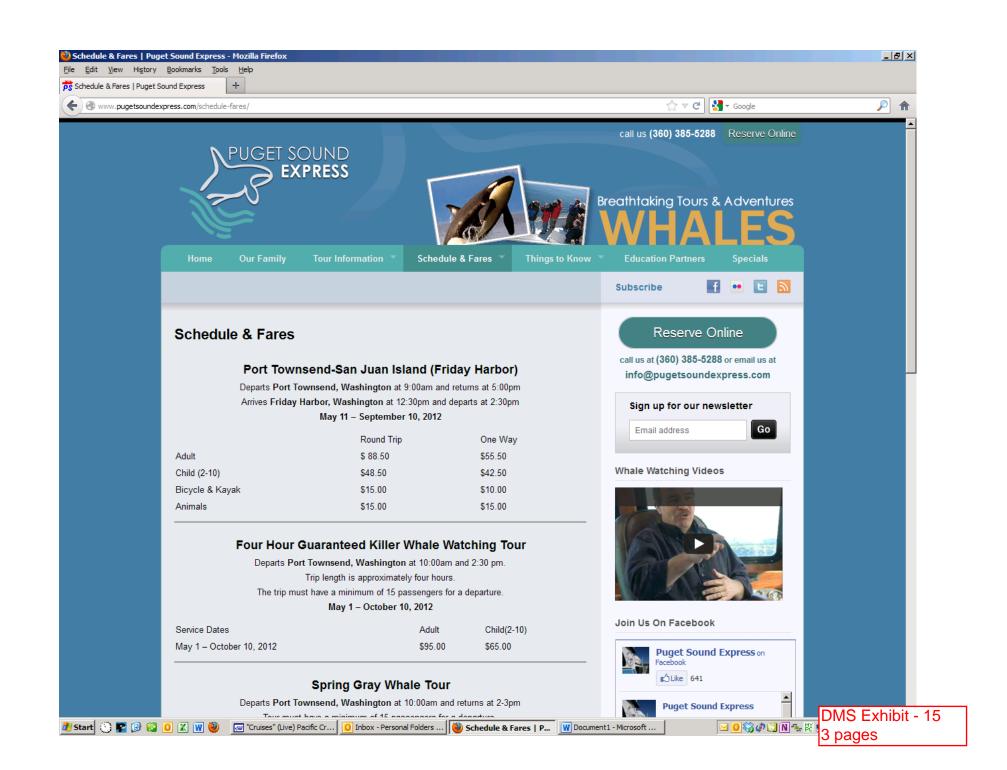
Port Townsend-Friday Harbor Passenger Only Ferry

Between

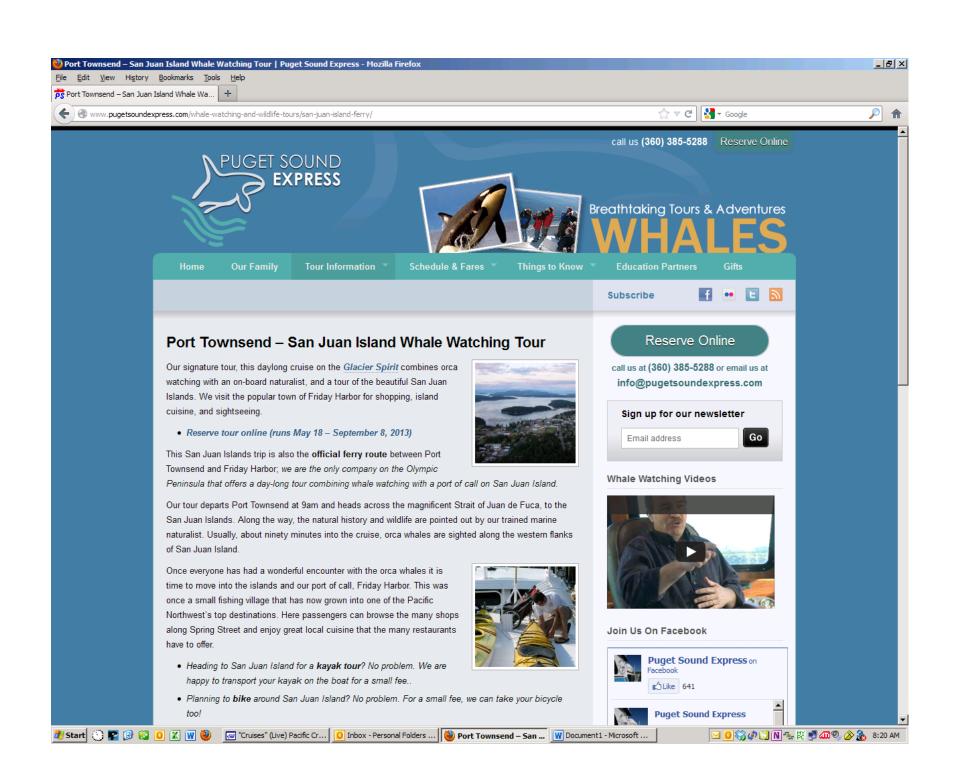
Port Townsend, WA and Friday Harbor, WA

	Schedule	Mileage
Leave Port Townsend	9:00am C	0.00
Arrive Friday Harbor	12:00pm C	45.00
Leave Friday Harbor	2:30 pm	0.00
Arrive Port Townsend	5:00pm C	45.00

Issue Date February 17, 2005 Effective Date March 21, 2005 Issued By: Sherri Hanke V.P.







Whatcom Council of Governments Passenger Only Ferry Study

FINAL REPORT

November 22, 2006

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Whatcom Council of Governments 314 E. Champion Street Bellingham, WA 98225 (360) 676-6974 www.wcog.org

1. International Passenger-only Ferry Study Project Description

Nature of the project

This study explores market and other factors associated with potential viability of an international passenger ferry service connecting the city of Blaine, including the Semiahmoo peninsula with the community of White Rock in British Columbia, Canada, and other regional points in lower BC and Northwest Washington. Such a service could provide much-needed transportation connections among U.S. and Canadian border communities and a transportation alternative for commuters, tourists, students and other travelers. This project included a preliminary analysis, identification of appropriate vessel type, size, docking facility, permitting processes, and financing options for acquisition and operation. Operational and logistical considerations are addressed in this report including international inspection agency considerations and optimal service route characteristics.

Background and existing work

The reintroduction of modern passenger-only ferry service for the Whatcom/Lower mainland B.C. region has been suggested and discussed informally in many transportation forums over the last decade. Northwest Washington and Southwest British Columbia has a strong history of local and regional marine movement of people and goods. Passenger schooners plied the coastal waters of Western North America and a "Mosquito Fleet" provided local and regional mobility. As rail, roads, and highways were constructed, the use of the marine mode decreased. Now, as highway infrastructure becomes more costly and environmental concerns become more pointed, local and regional marine transportation has re-emerged as an alternative of interest. Transportation-focused meetings of citizens, transportation specialists, and elected officials over the last three years have yielded gathering interest in passenger-only ferry service for the region.

This study measured and recorded operational, logistical and financial considerations inherent in providing passenger-only ferry services, and examined economies of scale, service parameters, costs and potential project partnerships needed to implement such services.

This work provides answers to many of the questions concerning the what, where, how and when of adding passenger-only ferry travel to transportation choices for the traveling public as well as to questions of operational and financial aspects of establishing new passenger-only ferry services. Several previous studies have examined various aspects of such a system, but none have been comprehensive. The biggest missing pieces include quantification of potential demand, current capital and operating costs, and steps necessary to overcome obstacles such as funding.

The International Passenger-Only Ferry Study includes this report of potential terminal locations, commuter trip demand, and an assessment of possible connections with land based transit services. The study will analyze the scale, vessel type and costs, operating system requirements and develop a preliminary operating budget.

A literature review has disclosed numerous northwest Washington and cross-border passenger-only ferry studies. See **Section 2: Literature Review** for a discussion of other works on this topic.

2. Literature Review

THE POTENTIAL FOR EXPANDED FERRY SERVICE AT THE BELLINGHAM CRUISE TERMINAL, Port of Bellingham, undated (circa 1995).

This undated and un-attributed report appears to have been prepared by Port of Bellingham (POB) staff. It is generally anecdotal in style and content. The report is a compendium of one-time observations intended as a decision-making tool for POB officials. Identification of possible landing sites along with photos thereof is included. The most pertinent portions of the report for this study are found among the conclusions listed in its Summary:

"There is always a need for more affordable ferry service to the San Juan Islands ... public ferry services continue to operate at a loss."

"Growth appears to continue in the Islands excursion market ... Cheap fares, compounded by ticket booklet discounts aboard the Washington ferries may be hard to compete against."

"With bus and Amtrak service, the Bellingham Cruise Terminal is seen by islanders as an appropriate facility to meet the island, versus tourist, needs."

"Based on past performance, Bellingham-Friday Harbor loads are artificially limited by the small craft size."

"State regulations preclude Bellingham carriers from competing directly with the Washington State Ferries within the San Juan Islands."

And those listed in its recommendations:

"If committed to promoting year-round service, the Port [POB] may want to assist in the form of joint marketing or seasonally adjusted passenger facility charges."

"The Port [POB] should continue to work with its current operators to maintain and expand service."

NORTH SOUND CONNECTING COMMUNITIES FERRY OPPORTUNITIES STUDY, Wilbur Smith Associates for Cascadia Center of Discovery Institute, January 2005.

The North Sound Connecting Communities Project (NSCCP) coalition, consisting of members from five counties, obtained grant funding for a consultant (Cascadia Center of the Discovery Institute) to assist in completing a multi-modal commuter study in 2002. A portion of the study, the NSCCP Ferry Opportunities Study, was intended to assist decisions makers by providing a better understanding of the "needs, opportunities, barriers, and implementation options for regular passenger only ferry service for commuting and other types of trips in the North Sound". The study also examined the possibility of private or semi-private firms providing the ferry services instead of the State providing the ferry services. Potential passenger ferry route locations were identified as well as a number of tasks which, if implemented, would aid the launch of a passenger ferry service.

Initial findings identified nine routes; two for initial considerations, three for secondary consideration, and four routes for future considerations. Additional analysis estimated that, in order to cover costs, eighty percent of ferry seating would need to be filled on a regular basis. However, the research on the corridors examined indicated that sufficient demand for passenger ferry services exists.

A feasibility study conducted by the consultant posed three questions:

- 1. Who will ride the ferries?
- 2. How many riders will there be?
- 3. What times of the day/year will they ride?

Ridership estimates, stated as being optimistic, indicating higher numbers of such a service might be possible.

The Cascadia Center study reports, "The initial projections of ridership and system service produced in this analysis seem to indicate that fare revenues and other funding could sustain a viable though minimal passenger ferry service in the north Sound." The need for voter approval is also identified. Although the costs of a passenger ferry program were estimated, benefits were not in this study. The recommendations of the report include suggestions from transit providers that a detailed origin–destination study be completed prior to any level of implementation.

MOSQUITO FLEET FEASIBILITY STUDY, Case Existological Laboratories Ltd. for Washington Public Ports Association, December 1990.

Upon examining data regarding the feasibility of fast passenger ferry business within the Puget Sound Region, Case Existological Laboratories Ltd. (CELL) determined that it was both economically and socio-economically efficient to implement such a ferry business in the region. CELL concluded that, based on economic comparison, the fast passenger ferry can rival other forms of commuting in affordability, convenience, and time. Tourism expected to accompany the implementation of a fast ferry passenger system was also projected to generate a significant amount of revenue for coastal communities.

Due to high fixed and operating costs, a new extensive route system implemented before sufficient demand had been established could not be sustained. However, the study suggests implementation of a smaller, primary route system. Beginning small would help to control both fixed and operating costs. Once demand for initial routes is established, additional routes could be added at the discretion of each region.

Also outlined in the study were key issues for a successful fast passenger ferry business. These included safety, financial success, compatibility with communities, and reduced roadway congestion. Safety could be accomplished by employing a trained crew, using a proven vessel. Financial success could be accomplished by establishing adequate fares without public financing. Compatibility with community goals could be established through careful selection of the terminal location and vessel design.

FOOT PASSENGER FERRY SERVICE FEASIBILITY STUDY, BELLINGHAM-POINT ROB-ERTS-FRIDAY HARBOR (DRAFT), Reid Crowther and Partners, July 1995.

Reid Crowther and Partners, in conjunction with the Port of Bellingham, conducted the Foot Passenger Ferry Service Feasibility Study to determine the economic viability of routing passenger ferry services among Point Roberts, Bellingham, and Friday Harbor. The study was intended to identify the economic opportunities and limitations, focusing the on following:

- Identifying sites with the greatest potential demand,
- Determining if sufficient demand for the service existed

• Providing information to assist in determining an appropriate working profile.

The study also examined characteristics that determine economic viability: vessel design, passenger capacity, routing, frequency, seasonality, and potential service utilization.

The study found that the route with the greatest potential was the Point Roberts-Friday Harbor route. Although the ferry service itself is not expected to generate significant of revenue, other business sectors in both Point Roberts and Friday Harbor were expected to benefit. The Bellingham-Friday Harbor route was found to be unlikely because a private operator currently operates the same route. The Bellingham-Point Roberts route has the greatest potential of serving the business/commercial market sector and offers opportunities for business in both communities. Vacationers and recreational day trippers are expected to use the service most. However, both sectors are highly seasonal (mid-May to mid-September).

HIGH SPEED FERRIES AND COASTWISE VESSELS: EVALUATION OF PARAMETERS AND MARKETS FOR APPLICATION, National Ports and Waterways Institute (LSU) for Center for the Commercial Deployment of Transportation Technologies, June 2000.

Many cargo vessels handling domestic containers or trailers can, and do, handle passengers. The largest of such situations is currently operating between the Puget Sound and Alaska.

Combining passengers and cargo may increase revenues. However there are significant differences in vessel components and schedules, as well as structural and logistical differences in terminals. Challenges to mixed, passenger-cargo systems are listed below:

- "Coastal vessels would need to provide accommodations for passengers, including sitting/lounges areas, restaurants, amenities and even sleeping arrangements in the case of overnight trips.
- Coastal terminals would need to include waiting lounges, parking for cars, public transport, etc.
- Location of terminals would be different, since passenger terminals are usually located in downtown areas, where public transportation is available while cargo terminals are located outside the city, where truck access is more convenient.
- Service schedules would be different, since passengers are not expected to come on/off board during late night hours. This may limit the operational flexibility of the coastal service, resulting in lower utilization of the coastal vessels and higher operating costs.

INFORMATION PACKET, All American Marine Incorporated, undated.

The information packet, published by All American Marine Incorporated, outlined the advantages of semi-planning demi-hulled ferries. Design characteristics which increased stability and fuel efficiency, while reducing drag and wake, were also identified. The packet included general specifications (which includes construction, dimensions, engine size, performance, passenger capacity, and fuel capacity) and contact information for each vessel.

MARINE OPTIONS: GREATER VANCOUVER TO SQUAMISH FEASIBILITY STUDY, Jonathon Seymour and Associates for BC Ministry of Transportation, December 2001.

The study, contracted by the BC Ministry of Transportation, determined the feasibility of a pas-

senger ferry between Vancouver and Squamish. The favored vessel design, based on weather, sea conditions, wake, and debris, was identified in the study. Passenger capacity was also a key factor in the feasibility study; vessels with the ability to carry 220 passengers and 350 passengers were used for the various cost calculations.

Terminal locations for both Vancouver and Squamish were refined. Due to the remoteness of the Squamish region, the primary linkage was identified as private automobiles, which requires adequate parking and a pick-up/drop-off loop. Locations within Vancouver were considered for their proximity to other modes of transportation, such as transit or rail options.

A joint effort between public and private entities was considered to be the most economically efficient approach to the ferry system. Government entities could be "involved as the instigator of the service." Private entities, because of cost advantages, could be involved in the "management of the vessels and/or terminals."

Project risks and benefits were also considered. Project risks included inadequate demand, issues over wake/wash generation, and reduction of established commuter options, should the ferry system fail. Project benefits included the creation of a tourism element, possibilities of deploying routes to other locations, and provision of services to patrons of the 2010 Olympics.

CRUISING INTO PROFITS, Cruise Industry Association of BC, March 1991

The Cruise Industry Association of B.C., recognizing the potential for small vessel tourism in the area, hosted a seminar in 1991 to highlight the possibilities of and challenges that the small vessel industry faces in BC and the surrounding regions. Delegates from over sixty-five organizations, such as coastal communities, port organizations, and tourism suppliers, were in attendance.

Several speakers, although motivated by different goals, responded to the idea of the small vessel cruise industry capturing a major segment of the tourism sector. In order to cultivate the industry, the following focus areas were developed from the variety of comments prepared by the speakers: organization, marketing, product development, communication, and policy legislation.

Identifying the target audience is also essential to industry development. Securing a share of the cruise industry is contingent on recognizing and capturing segments of the population that would, at least in the early stages of development, promote the expansion of the industry.

3 International Service Requirements

The following descriptions cover most of the issues that must be addressed in development of U.S. – Canada, cross-border, passenger-only ferry services.

Organizational, Vessel and Crew Requirements

In addition to the standard safety requirements of the U.S. Coast Guard, vessels operating on an international route must comply with the regulations of the International Maritime Organization (IMO). These regulations include:

International Convention for the Safety of Life At Sea (SOLAS) that sets the requirements for safety and equipment standards of the vessel. Some of the additional equipment includes; inflatable life rafts, rescue vessels, long range pyrotechnic signals (flares), life jacket lights and whistles, Search and Rescue Transponders (SART), Emergency Position Indicating Radio Beacons (EPIRB), Navigation Text Receiver (NAVTEX), and Global Marine Distress Safety System (GMDSS). The typical initial cost of the additional equipment for a 149 passenger vessel is approximately \$80,000 with \$10,000 annual maintenance costs.

<u>International Ship and Port Security Code (ISPS)</u> that sets the requirements for vessel and facility security. Each company must develop and operate under an approved Company and Vessel Security Plan which includes; crew, passenger, vendor, freight and baggage security, staff training and exercises, operational procedures, security equipment and communications for all three levels of Marine Security (MARSEC).

<u>Safety Management System (SMS)</u>. Each company must develop and operate under an approved SMS plan that details the responsibilities of the Company, Master, Crew and shoreside personnel. The plan details; safety and environmental protection, responsibilities and authority, resources and personnel, operating procedures, emergency preparedness, maintenance, verification, documentation and review.

International Convention on Standards of Training, Certification and Watchkeeping for Seafarers (STCW) which sets the standards and requirements for training and licensing. Masters operating internationally are required to have additional certification in basic safety training, bridge resource management, crisis management and human behavior, crowd management, survival craft proficiency and GMDSS. The average cost for this additional certification is \$10,000. All vessel crew must also be certified in crowd management.

IMO required Inspections by the U.S. Coast Guard are required annually for SOLAS vessels from every two to five years for domestic vessels.

Customs and Immigration Requirements

Vessel operating companies transporting passengers across the international border are required to supply the infrastructure for the services of Customs and Border Protection (CBP) in both the U.S. and Canada Border Services Agency (CBSA) in Canada.

Clearance facilities are required by CBSA to include secure transition from the vessel to the facility, a pre-inspection space measuring 1.5 square meters per passenger with a baggage retrieval area, a private secondary-inspection area with search and holding room, administrative area, and secure communications infrastructure.

CBSA will supply clearance officials to vessel arrivals under pre-approved schedules at loca-

tions they currently serve. New locations, if approved, require full cost-recovery from the vessel operator.

Pre-clearing travelers before they board cross-border vessels as U.S. Customs and Border Protection (CBP) does in Victoria and Sidney, B.C. is a key to ensuring the carrier is not logistically and financially responsible for returning inadmissible passengers to Canada.

The availability of CBP pre-clearance functions at alternate locations would have to be negotiated with CBP and is unknown at this time.

CBP arrival clearance is also required. Facility requirements and locations are also subject to negotiation with CBP.

International carriers are also required to obtain a \$50,000 customs bond.

The foregoing requirements must be met before initiating any new passenger-only ferry services across the U.S. - Canada border. Costs associated with those requirements and other aspects of establishing international passenger ferry service have not been fully analyzed. An additional study will be necessary to quantify all such costs before provision of such services may be further considered.

4. Market Research

4.1 Pilot Service

As part of the Whatcom Council of Governments' (WCOG) Passenger-Only Ferry Study grant from the U.S. Federal Transit Administration, a pilot project was conducted during the winter months of 2005-06 to provide data on potential markets and service characteristics.

WCOG worked with Victoria-San Juan Cruises and the Port of Bellingham to operate a daily passenger ferry between Friday Harbor on San Juan Island and the City of Bellingham in Whatcom County. The goal of the pilot was to directly test the market and survey passengers about a variety of service characteristics.

4.1.1 FTA Grant information

The WCOG Passenger-Only Ferry Study grant from the U.S. Federal Transit Administration (FTA) is to examine demand and feasibility of increased passenger-only ferry service in the region.

4.1.2 Route

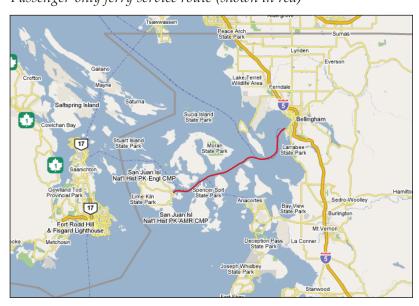
The pilot project offered service between the City of Bellingham in Whatcom County, Washington, and the City of Friday Harbor on San Juan Island, in San Juan County, Washington. See **Figure 4-1**.

4.1.3 Schedule

Table 4-1 *Pilot project passenger ferry service schedule*

Monday - Friday Schedule				
Departs Bellingham	7:00am			
Arrives Friday Harbor	8:40am			
Departs Friday Harbor	9:00am			
Arrives Bellingham	10:40am			
Departs Bellingham	3:00pm			
Arrives Friday Harbor	4:40pm			
Departs Friday Harbor5:00pmArrives Bellingham6:40pm				
Crossing time: One hour and forty minutes				

Figure 4-1Passenger-only ferry service route (shown in red)



The pilot service consisted of two round-trips a day, five days a week (Monday through Friday only). See **Table 4-1** for the pilot project schedule.

For "day-trippers," the schedule allowed mainland residents to have eight hours on San Juan Island (9:00am – 5:00pm). San Juan Island residents had a total of four hours in Bellingham (11:00am – 3:00pm).

A weekend schedule was not developed for this project.

4.1.4 Boat & Terminals

The service was contracted through the Port of Bellingham and operated by Victoria – San Juan Cruises with the vessel Victoria Star II, a 100 foot boat licensed for 149 passengers (see **Figure 4-2**). The boat runs on bio-diesel. Passenger amenities included indoor and outdoor seating, a snack bar, and restroom facilities.

The Victoria Star II called at the Bellingham Cruise Terminal in Fairhaven. In Friday Harbor, the boat docked at the Friday Harbor Terminal's Spring Street landing.

4.1.5 Passenger Fares

Fares were priced as follows:

Adults (ages 13 and older): \$10 one-wayYouth (ages 6-12): \$5 one-way

• Child (ages 0-5): free

• Commuter book of ten: \$75 (ten one-way trips)

Prices were designed to be competitive with the Washington State ferry system (see **Appendix A: Fare Comparisons**).

Figure 4-2
The Victoria Star II vessel



4.2 Introduction to the Data

Data for the market analysis were collected through three separate survey efforts. Passengers who used the pilot service between Friday Harbor and Bellingham were asked to fill out a survey. A second survey was distributed by mail to all household addresses on San Juan Island. Data were also collected through an online survey form. More information about the separate data sources follows.

4.2.1 Ridership and Revenue

Ridership and revenue data were collected by staff of Victoria-San Juan Cruises. See **Appendix B**: **Detailed Ridership Information**.

4.2.2 On-Board Surveys (Passenger)

Passengers who used the Bellingham – San Juan ferry service between November and March 31 were given a survey form to fill out during their crossing (see **Appendix C: Sample of Passenger Survey**). Passengers purchased 3,896 one-way trips during the project's operation. A total of 743 surveys were turned in, representing 19 percent of total trips. Of these passenger trips, 1,126 were commuter-book tickets, showing that, at the very least, 29 percent of passengers used the service on more than one day. Passengers were asked to only fill out the survey once, and to fill out one survey per household.

Commuter tickets were sold in books of 10. Assuming, on the low end, that purchasers bought one book each, we can estimate that 112 people made 5 round-trips each (30 percent of all trips). Of 3,896 total tickets, if approximately 1,126 of those were commuter tickets (approximately 112 passengers), then there was an estimated 1,447 unique passengers. With 743 survey responses, the study received a 53 percent unique-passenger survey response rate.

4.2.3 Surveys of San Juan Island Households (Household)

In January 2006, two-page mail-in surveys regarding passenger ferry service between San Juan Island and Bellingham were sent to every household on San Juan Island (see **Appendix D: Sample of Household Survey**). A total of 4,947 surveys were mailed, 650 of which were filled out and mailed back. This represents a 13.1 percent return rate.

The survey asked general questions regarding age and frequency of trips off San Juan Island. It also asked specific questions regarding trip purpose, preferred schedules, and limitations to passenger-only service. The survey also solicited information from those who would not ride the pilot service as it was operated, and was intended to find out what service would attract those individuals to passenger-only ferry service.

Based on November, 2004 data from the San Juan County Elections Department, 6,842 people reside on San Juan Island¹. San Juan County's entire population, which includes other islands, is 15,500 (2005 data). Approximately 9 percent of the total population of San Juan Island mailed in responses to the household survey.

Demographic comparisons of respondents and the general population of San Juan Island are

San Juan County Elections Department website (May, 2006): http://www.co.san-juan.wa.us/ elections/statistics.asp

discussed in Section 4.4.2.

4.2.4 Online Surveys (Online)

A version of the project survey was posted on the WCOG website (see **Appendix E: Sample of Online Survey**). The online survey was advertised on the WCOG website, on the Victoria-San Juan Cruises website, <u>www.whales.com</u>, and included in several of the newspaper and online advertisements for the service. The survey was available between February 1 and April 1, 2006.

From the 110 online surveys submitted, 54 percent of survey respondents were residents of Whatcom County; 42 percent were residents of San Juan County; and an additional 5 percent of respondents resided outside of the sample area (Greater Puget Sound or out-of-state).

Results of the online survey are summarized in **Appendix F: Summary of Online Survey Results.**

4.3 **Pilot Service Statistics**

The 18 week pilot project was operated between Bellingham and Friday Harbor, Monday through Friday. The following data were collected from Victoria-San Juan Cruises staff.

4.3.1 Ridership

The pilot project had a total of 3,896 passenger trips. Daily ridership averaged 44 persons. See **Table 4-2**.

Table 4-2 Total number of passengers by run

D	_			RUN			Weekly			RUN				Weekly	
Date	Day	West 7AM	West 3PM	East 9AM	East 5PM	Daily Total	Total	Date	Day	West 7AM	West 3PM	East 9AM	East 5PM	Daily Total	Total
	Wednesday	2	2	0	2	6		06-Feb-06	Monday	16	3		8	34	
01-Dec-05		3	2	1	2	8	39	07-Feb-06		11	13	18	11	53	
02-Dec-05	,	5	5	2	13	25			Wednesday	10	18	15	13	56	271
05-Dec-05		7	14	11	10	42		09-Feb-06		21	8	7	18	54	
06-Dec-05	,	8	10	12	2	32		10-Feb-06		18	17	11	28	74	
	Wednesday	2	7	2	5	16	178	13-Feb-06	,	14	4	4	11	33	
08-Dec-05		5	4	5	15	29		14-Feb-06		14	15	3	10	42	
09-Dec-05		22	7	22	8	59			Wednesday	16	8	10	26	60	223
12-Dec-05		12	9	6	8	35		16-Feb-06		19	5	10	15	40	223
13-Dec-05		14	6	6	9	35		17-Feb-06		4	20	10	14	48	
	Wednesday	9	8	11	12	40	185	20-Feb-06		27	8	15	22	72	
15-Dec-05		3	7	4	12	26		20-Feb-06 21-Feb-06		25	10	7	30	72	
16-Dec-05		13	11	9	16	49			Wednesday	25	15	12	25	81	321
19-Dec-05		8	10	8	5	31				29			19	58	321
20-Dec-05		4	5	4	4	17		23-Feb-06			9	8	_		
	Wednesday	20	12	17	8	57	210	24-Feb-06		9	7	7	15	38	
22-Dec-05		9	20	7	22	58 47		27-Feb-06		9	5	4	10	28	
23-Dec-05		7	14	9	17	96		28-Feb-06		2	8	2	0	12	440
26-Dec-05		37	13	26	20				Wednesday	5	2	1	6	14	119
27-Dec-05		18	8	7 16	14 7	47 45	404	02-Mar-06		12	5	1	11	29	
28-Dec-05	Wednesday	11 46	11 26	22	45	139	404	03-Mar-06		4	14	8	10	36	
30-Dec-05		13	28	11	45 25	77		06-Mar-06		6	14	21	4	45	
02-Jan-06		25	-		19	57		07-Mar-06		5	12	7	7	31	
02-Jan-06 03-Jan-06		3	4 5	9 10	10	28			Wednesday	2	4	5	6	17	156
	Wednesday	12	5 5	2	10	29	182	09-Mar-06		4	6	6	8	24	
04-Jan-06 05-Jan-06	,	6	6	4	12	28	102	10-Mar-06		14	9	2	14	39	
06-Jan-06	,	7	14	6	13	40		13-Mar-06		14	4	4	12	34	
09-Jan-06	,	6	16	6	4	32		14-Mar-06		35	9	7	38	89	
10-Jan-06		8	7	8	7	30			Wednesday	8	7	1	14	30	269
	Wednesday	6	8	8	5	27	149	16-Mar-06		12	18	4	14	48	
12-Jan-06		4	5	7	4	20	143	17-Mar-06	Friday	19	10	12	27	68	
13-Jan-06		7	11	5	17	40		20-Mar-06		20	12	12	18	62	
16-Jan-06		15	14	8	21	58		21-Mar-06		23	18	6	28	75	
17-Jan-06		15	7	7	5	34			Wednesday	9	5	1	15	30	262
	Wednesday	12	10	4	17	43	228	23-Mar-06		9	22	4	13	48	
19-Jan-06		17	6	5	16	44		24-Mar-06		13	4	15	15	47	
20-Jan-06	,	7	17	8	17	49		27-Mar-06		15	21	12	15	63	
23-Jan-06	,	5	5	14	5	29		28-Mar-06		12	5	7	11	35	
24-Jan-06	,	12	8	7	4	31			Wednesday	25	18	10	31	84	305
	Wednesday	10	4	4	11	29	239	30-Mar-06		13	26	4	18	61	
26-Jan-06		8	6	2	11	27		31-Mar-06	Friday	15	11	8	28	62	
27-Jan-06		7	45	51	20	123		P				TOTA	L RIDE	RSHIP	3896
30-Jan-06	,	10	5	3	6	24							daily rid		44
31-Jan-06		8	6	1	17	32							weeks		
	Wednesday	8	3	2	9	22	156								
02-Feb-06		8	7	3	10	28									
03-Feb-06	Friday	10	15	11	14	50									

4.3.2 Passenger Age

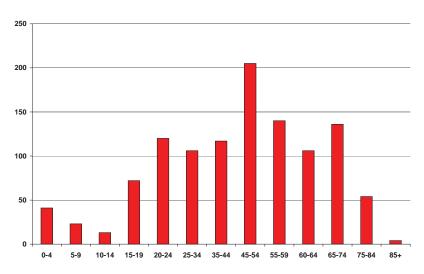
Passengers were slightly older than the average for the study regions (see Figure 4-3). The Whatcom County passengers were older than the average in Whatcom County.

Passengers from San Juan Island were also older, when compared to San Juan Island census data from 2000.

4.3.3 Residency and Trip Patterns

The majority of passenger trips originated in Whatcom County (55 percent of all riders). Of the Whatcom County residents, 46 percent live in Bellingham. The rest of the Whatcom County

Figure 4-3 Passengers by Age Group



residents were from Ferndale, Blaine, Everson, and Lynden. Approximately one-third of all passengers originated from Friday Harbor (30 percent), with the rest of the passenger residency made up of out-ofstate residents or people visiting from outside of Whatcom County. See Figure 4-4.

4.3.4 **Trip Purpose**

Passengers were asked to identify the main purpose of their ferry trip for that specific day. Figure 4-5 illustrates those reported trip purposes.

Figure 4-5 Passengers by Residence

Other WA

San Juan County

32%

Out-of-State 10%

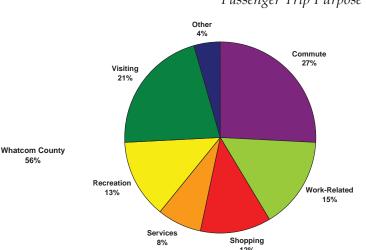


Figure 4-5 Passenger Trip Purpose

56%

4.4 Market Analysis

4.4.1 Introduction

Three geographic markets were considered to assess the possible present day regional demand for passenger-only ferry service: The island market (residents of San Juan Island and the surrounding islands); the mainland market (Whatcom County residents); and recreational travelers (tourists and visitors). Each market represents different needs for frequency and amenities.

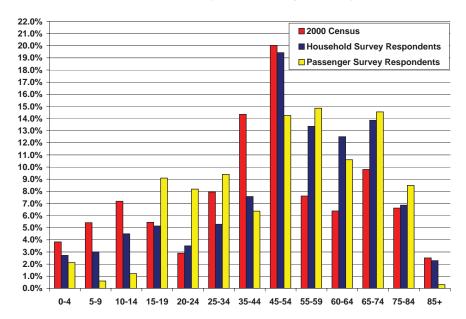
Data collected from the on-board passenger surveys ("Passenger"), the mailed household surveys sent to all residents of San Juan Island ("Household"), and the survey posted on the internet ("Online") were summarized by respondents' place of residence to develop the following analysis.

4.4.2 San Juan Islanders

Data for San Juan Islanders are collected from all three data sources mentioned above.

Figure 4-6 shows household survey and passenger survey respondents by age distribution, compared to the year 2000 census data for San Juan Island. This comparison shows that: ages 15-34 were over-represented as passengers but appeared on household surveys in closer proportion to their population; ages 35-54 were under-represented as both ferry passengers and household survey respondents; and ages 55-74 were over-represented as both ferry passengers and household survey respondents.

Figure 4-6Comparative Age Distributions: Year 2000 Census of San Juan Island, San Juan Island Household Survey, and Passenger Survey



"Household" and "Passenger" survey respondents were asked to identify the number of off-island trips made each year for specific trip purposes. Figure 4-7 and Figure 4-8 compare responses from the two sources. Results are similar. San Juan Islanders were also asked about the frequency of off-island trips (see Figure 4-9 and **Figure 4-10**). 80 percent of respondents take off-island trips between one and four times a month.

Online survey data results reflect similar responses from the San

Juan Island residents. Online survey respondents from San Juan Island were predominantly between the ages of 25 and 65 and their survey responses generally reflect those from the household and passenger surveys (see **Appendix F: Online Survey Results**).

Figure 4-7San Juan Island Off-Island Trips by Purpose (Household Survey)

Figure 4-8San Juan Island Off-Island Trips by Purpose (Passenger Survey - San Juan County Residents)

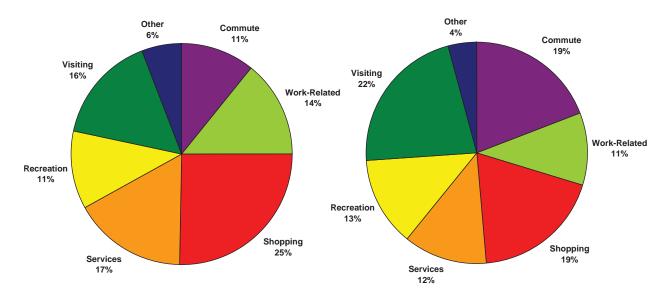
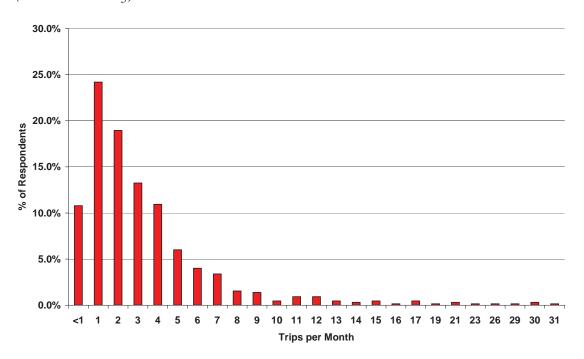


Figure 4-9San Juan Island Off-Island Trips per Month (Household Survey)



4.4.3 Regional Mainland

The regional mainland market is defined as passengers who reside within Whatcom County. An assessment of this market is based, primarily, on the results of the passenger survey. Most passengers (56 percent) reported Whatcom County residence. San Juan Island residents accounted for 32 percent of pilot project passengers. Visitors were 12 percent of pilot project passengers. See **Table 4-3** for a breakdown of passenger survey respondents by residence.

Of all mainland-resident survey respondents, 80 percent live in Whatcom County, 15 percent live out-of-state, and the rest reside in other parts of Washington State.

Analysis in Section 4.4.3 focuses on the 56 percent of passenger survey respondents who live in Whatcom County. All other respondents' results are reviewed in **Section 4.4.2**

Passenger Regions of Origin

Whatcom County	408	55.1%
San Juan County	240	32.4%
Other WA		2.3%
Out-of-State	75	10.1%
TOTAL	740	

Whatcom County

City	State	Count	%
Bellingham	WA	338	45.7%
Ferndale	WA	21	2.8%
Blaine	WA	13	1.8%
Lummi Island	WA	11	1.5%
Everson	WA	7	0.9%
Lynden	WA	7	0.9%
Birch Bay	WA	6	0.8%
Maple Falls	WA	2	0.3%
Deming	WA	1	0.1%
Nooksack	WA	1	0.1%
Point Roberts	WA	1	0.1%
SUBTOTAL		408	55.1%

San Juan County

City/Island	State	Count	%
Friday Harbor	WA	222	30.0%
Eastsound	WA	5	0.7%
Waldron Island	WA	3	0.4%
Lopez Island	WA	3	0.4%
Orcas Island	WA	2	0.3%
Deer Harbor	WA	1	0.1%
Henry Island	WA	1	0.1%
Roche Harbor	WA	1	0.1%
Shaw Island	WA	1	0.1%
Stuart Island	WA	1	0.1%
SUBTOTAL		240	32.4%

Other WA

Other WA			
City	State	Count	%
Seattle	WA	4	0.5%
Sedro Woolley	WA	4	0.5%
Mt. Vernon	WA	3	0.4%
Marysville	WA	1	0.1%
Olympia	WA	1	0.1%
Spokane	WA	2	0.3%
Port Hadlock	WA	1	0.1%
Puyallup	WA	1	0.1%
SUBTOTAL		17	2.3%

Out-of-State

City	C4-4-	0	0/
City	State	Count	%
Magdejurg		1	0.1%
Gustavas	AK	3	0.4%
JUNEAU	AK	1	0.1%
Calgary	AB	1	0.1%
Tofino	BC	1	0.1%
Red Bluff	CA	2	0.3%
San Diego	CA	2	0.3%
San Francisco	CA	2	0.3%
Broomfield	CA	1	0.1%
Carlsbad	CA	1	0.1%
Glen Ellen	CA	1	
			0.1%
Glendale	CA	1	0.1%
Moraga	CA	1	0.1%
Novato	CA	1	0.1%
Riverside	CA	1	0.1%
Santa Clara	CA	1	0.1%
Ouray	CO	1	0.1%
Baltic	CT	1	0.1%
Ft. Walton Beach	FL	2	0.3%
Key West	FL	1	0.1%
Shalimar	FL	1	0.1%
	IA	1	0.1%
Corning			
Rexburg	ID	1	0.1%
Chicago	IL	1	0.1%
Skokie	IL	1	0.1%
Canterbury	Kent	1	0.1%
Paint Lick	KY	1	0.1%
Payton	MA	1	0.1%
Provincetown	МА	1	0.1%
Elkton	MI	1	0.1%
Weaverville	NC	1	0.1%
Albuquerque	NM	2	0.1%
	NM	1	
Arroyo Seco	NM	1	0.1%
Santa Fe	INIVI		0.1%
Syndey		1	0.1%
Loudonville	NY	2	0.3%
Bronxville	NY	1	0.1%
Gloversville	NY	1	0.1%
Mayfield	NY	1	0.1%
Sarnia	ON	1	0.1%
Portland	OR	4	0.5%
Eugene	OR	3	0.4%
Corvallis	OR	2	0.3%
Independence	OR	1	0.1%
North Bend	OR	1	0.176
	-		0.1%
Philadelphia	PA	1	0.1%
Montreal	QC	2	0.3%
Rapid City	SD	1	0.1%
Fife Lake	SK	1	0.1%
Marysville	TN	1	0.1%
Lubbock	TX	1	0.1%
Lufkin	TX	1	0.1%
Pasadena	TX	1	0.1%
San Antonio	TX	1	0.1%
Texas City	TX	1	0.1%
	UT		
Salt Lake City		2	0.3%
Eau Claire	WI	2	0.3%
Wautoma	WI	1	0.1%
SUBTOTAL		75	10.1%

Figure 4-10San Juan Island Off-Island Trips per Month
(Passenger Survey - San Juan County Residents)

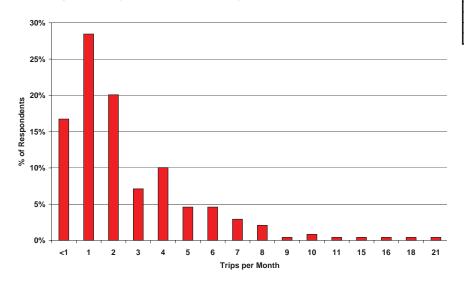


Table 4-3 *Passenger Cities of Residence*

(San Juan County residents) or **Section 4.4.4** (visitors to the area).

The age breakdown of Whatcom County passengers is similar to the demographic age statistics for Whatcom County as a whole, based on 2000 Census information. **See Figure 4-11**.

Mainlanders' trip purposes differ from those of San Juan Islanders. A majority of trips were made to San Juan Island for work or work-related purposes (56 percent). See **Figure 4-12** and **Figure 4-13**.

Figure 4-11

Ages of Whatcom County Residents (2000 Census of Whatcom County & Passenger Survey - Whatcom County Residents)

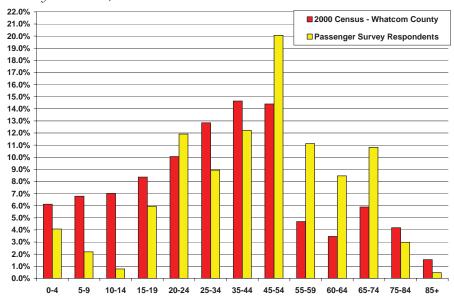


Figure 4-7

Mainland Passenger Trip Purposes (Passenger Survey - Whatcom County Residents)

Figure 4-8

San Juan Passenger Trip Purposes (Passenger Survey - San Juan County Residents)

Shown for comparison

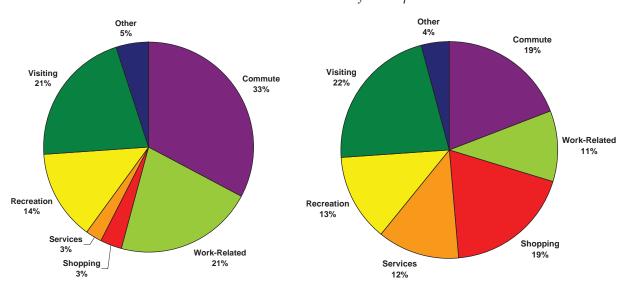
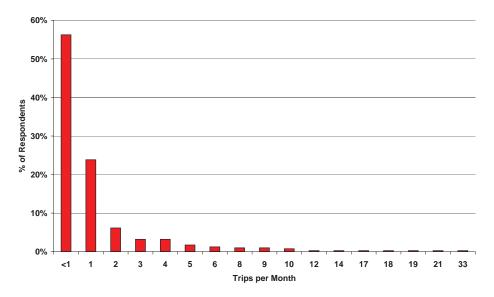


Figure 4-12Frequency of trips to San Juan Island for Whatcom County Residents (Passenger Survey)

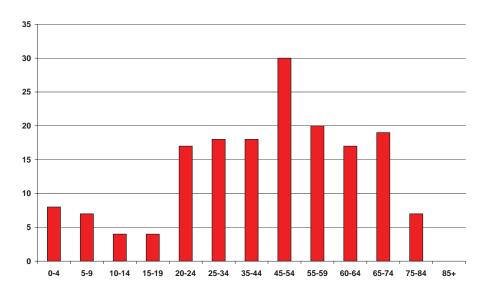


Over 93 percent of the mainland resident passengers traveled to San Juan Island less than four times a month, with over 50 percent of them crossing less than once a month, or infrequently. See **Figure 4-12**.

4.4 Visitors to the Area

A little over 12 percent of all passengers on the pilot project ferry service were visitors to the area. Visitors are defined as those who listed their residence as outside of Whatcom County. Ages of visitors are shown in **Figure 4-13**.

Figure 4-13Ages Distribution of Visitors
(Passenger Survey - Out-of-State/Other WA Residents)



4.5 Survey-based Optimal Service Scenario

4.5.1 Introduction

This section considers survey responses from the three market components (San Juan Island residents, Mainland residents, and Visitors) and suggests optimal characteristics that would best serve the largest identified market.

4.5.2 Comparisons of Markets

The age distribution of passenger survey responses from San Juan Island compared to the census-based distribution showed lower ridership by 35-54 year-olds and higher ridership by other age groups (older youth and seniors).

For Whatcom County, the same kind of comparison indicated ridership in closer proportion to overall age distribution. This would seem to corroborate the higher rate of work-related trips originating in Bellingham.

4.5.3 Features of Optimal Service

Schedule

Both San Juan Island residents and passengers using the pilot ferry service were asked to define their optimal trip schedule. The predominant request was for weekend service, and a schedule that allowed San Juan Island residents to spend more time in Bellingham. The optimal schedule listed in **Table 4-4** is based on both passenger survey results (see **Figure 4-14**) and household surveys (see **Figure 4-15**).

Weekend service was, by a significant margin, the most requested change to the schedule. It is critical that any new service include scheduled weekend transportation.

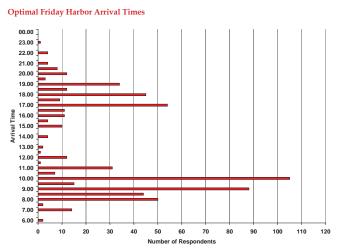
Other schedule requests include coordinating the schedule with the Amtrak train south to Seat-

Table 4-4Optimal passenger-only ferry schedule between Friday Harbor and Bellingham

WESTE	OUND	EASTB	OUND
Depart Bellingham	Arrive Friday Harbor	Depart Friday Harbor	Arrive Bellingham
8:20	10:00	7:20	9:00
16:20	18:00	15:20	17:00

Boat A (based in Bellingham)
Boat B (based in Friday Harbor)

Figure 4-14 *Passenger survey schedule preferences*



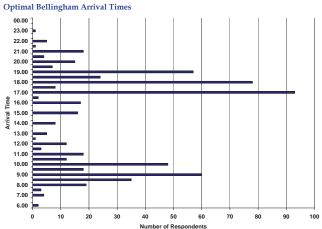
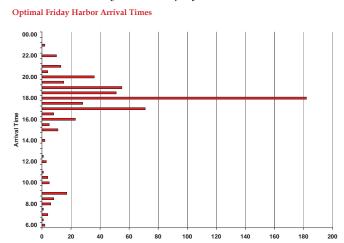


Figure 4-15

Household survey schedule preferences



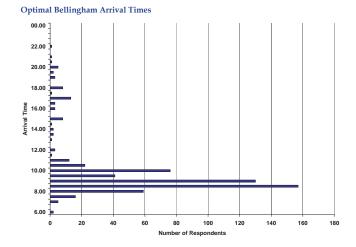


Figure 4-16 *Passenger survey on-board amenities requested*

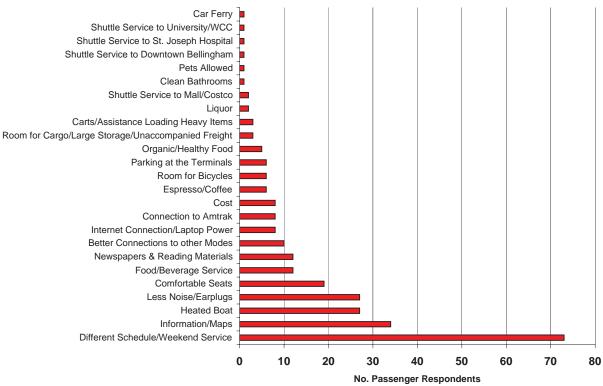
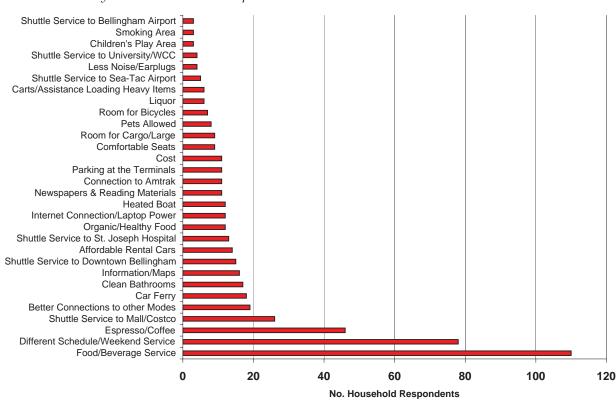


Figure 4-17Household survey on-board amenities requested



tle, and with the Washington State Ferry system in order to pick up passengers from surrounding San Juan Islands (see **Figure 4-16** and **Figure 4-17**). Presumably, riders would also want the opportunity to connect with newly established Intercounty transit services.

Figure 4-18Transportation connections in Bellingham (San Juan Island Household Survey)

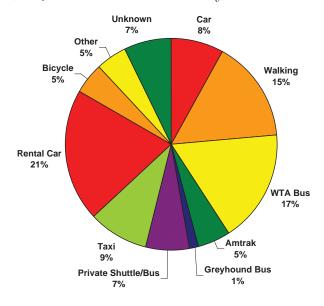
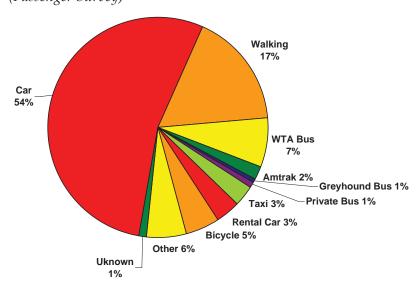


Figure 4-19 *Transportation connections in Bellingham*(Passenger Survey)



Service Amenities

On-board amenities requested include more information about the route, including maps, other destinations, and possible connections with other modes. As was provided in the pilot project ferry service, food and beverage services, as well as storage space for bicycles and bulky items were also requested. Other requests include newspapers and other reading materials (see **Figure 4-16** and **Figure 4-17**).

Pricing

A small percentage of survey respondents expressed concern over the pricing. Conversely, many comments were received praising the affordability of the service. Added connections and routes may require adjustments. The WA State ferry service will be a relevant benchmark for consumers.

Transportation Connections

In Bellingham, a majority of respondents said they would use either private cars or rental cars to and from the terminal in Fairhaven. Of the San Juan Island household survey respondents, 17 percent said they would use the bus system as well. 17 percent of passenger survey respondents said they would walk to and from the Bellingham terminal. See Figure 4-18 and Figure 4-19.

In Friday Harbor, the most predominant form of transportation to and from the ferry terminal is by private vehicle. Approximately 39 percent of passengers coming from Bellingham to Friday Harbor said they would walk to and from the terminal. See **Figure 4-20** and **Figure 4-21**.

4.5.4 Limitations

Survey respondents were asked to identify any factors they perceived as limitations to their use of passenger-only ferry service between Bellingham and Friday Harbor. The results for both the household survey and the passenger survey are shown in **Figure 4-22** and **Figure 4-23**.

As illustrated in **Figure 4-22** and **Figure 4-23**, the number-one limitation to using the pilot project passenger ferry service was the schedule. San Juan Island residents also stated that they needed a car to transport purchases and bulky items, or to get to and from the ferry terminal.

4.5.5 Estimated Ridership

62 percent of passenger survey respondents said that they would use the service in the future for all of their Bellingham/Friday Harbor needs. 35 percent said the service served some of their needs, but not all of them.

Over 87 percent of passenger survey respondents said they would make more frequent trips to Bellingham or Friday Harbor if the ferry service was permanent.

Potential, future ridership is explored in greater detail in **Section 6**.

Figure 4-20 *Transportation connections in Friday Harbor*(*Passenger Survey*)

Figure 4-21Transportation connections in Friday Harbor (Household Survey)

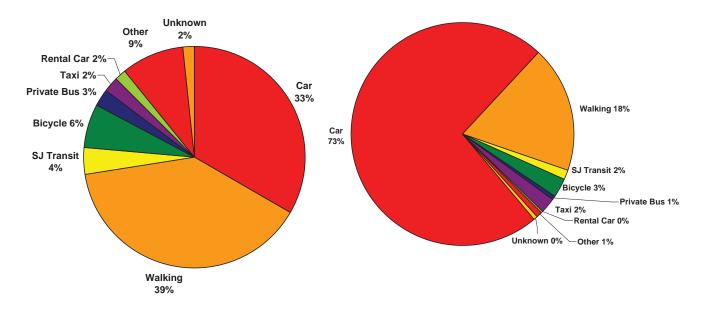


Figure 4-22 *Limitations to using a passenger ferry service*(*Passenger Survey*)

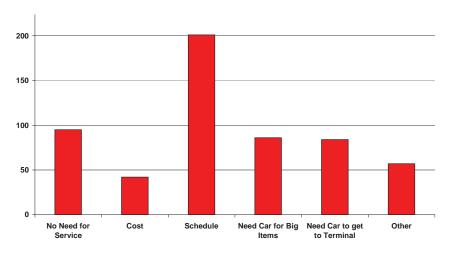
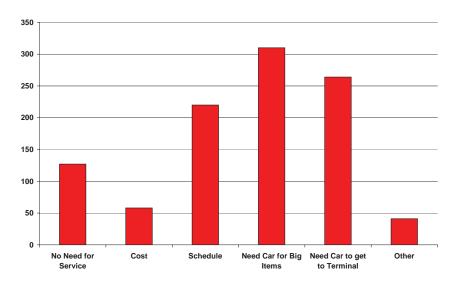


Figure 4-23 *Limitations to using a passenger ferry service (Household Survey)*



4.5.6 Revenue

Based on an operating cost of \$2,000 a day (cost estimate provided by Victoria- San Juan Cruises), revenues from the pilot project covered approximately 15 percent of the total cost of the service.¹

4.5.7 Alternative Routes

Survey respondents were asked to identify other origin-destination preferences to travel by passenger ferry.

San Juan Island household survey respondents listed several locations to travel to and from via passenger ferry. The following are the top five choices:

- Friday Harbor to Victoria, B.C. (31 percent of respondents to this question)
- Friday Harbor to Vancouver, B.C. (12 percent of respondents to this question)
- Friday Harbor to Sidney, B.C. (Vancouver Island)
- Friday Harbor to Port Townsend, WA
- Friday Harbor to Seattle, WA

For passenger ferry respondents to this question, the top five origin-destination requests were:

- Bellingham to Orcas Island, WA
- Bellingham to Victoria, B.C.
- Friday Harbor to Seattle, WA
- Bellingham to Lopez Island, WA
- Friday Harbor to Sidney, B.C. (Vancouver Island)

A full listing of desired routes and response rates is available in **Appendix G: Full List of Desired Routes**.

The pilot project collected \$25,980.13 in fares to offset the total operating cost of \$174,000.

5. Vessel Configuration

Substantial research has been completed on vessel types for passenger-only ferry services. **Section 2** identifies a number of studies that examined this issue closely. Some time has elapsed since the most recent vessel size and configuration analyses for this study area, however, and newer designs have emerged including new hull designs, power systems and low-/no-wake configurations. At least two boat manufacturers in the Bellingham, WA area have developed designs appropriate for passenger-only ferry use in the local waters.

As a result of federal regulations, vessel manning requirements and their associated cost become a determinant of vessel size relative to anticipated demand and cost of operation. Vessel over all length and displacement determine whether a mate and deckhands are required, for example. Wake generation is also regulated and thus an aspect of vessel design in coastwise operations. These factors must be weighed carefully in selecting appropriate vessel design(s).

6. Ridership Projections and Financial Considerations

This section details an estimation of what ridership on a permanent Bellingham-Friday harbor passenger ferry service would be.

This analysis is primarily based on four data sources: ridership measures observed during the December 2005-March 2006 pilot service, survey data collected during the pilot service, San Juan Island and Whatcom County U.S. Census data (year 2000), and quarterly traffic statistics from the Washington State Ferry's Anacortes-Friday Harbor route.

Markets Served

As illustrated in previous descriptions of the survey data collected during the pilot service, the market for Bellingham-Friday Harbor ferry service can be divided into three groups: 1) residents of San Juan Island, 2) residents of Whatcom County, and 3) visitors to the area. This analysis will proceed with a primary emphasis on San Juan and Whatcom residents. As discussed later, out-of-area visitor ridership is a very seasonal market.

Market Size Estimation

To estimate the size of the ridership markets on each end of the ferry run, total population numbers were adjusted to account for age-group difference observed during the 2006 pilot service. For each of 13 age groups (in the table below), the percentage of total (2000) population in that age group was compared to the percentage of pilot-service passengers in that age group. The estimated future market percentage was conservatively taken to be the smaller of the two. This is plotted on the charts below.

Table 6-1: San Juan Residents – current market size

					Adj.
Age			2006 Pilot	Adj.	Market
Groups	2000	Census	Ridership	Market %	Est.
0-4	264	3.8%	2.1%	2.1%	146
5-9	373	5.4%	0.6%	0.6%	42
10-14	495	7.2%	1.2%	1.2%	84
15-19	375	5.4%	9.1%	5.4%	375
20-24	200	2.9%	8.2%	2.9%	200
25-34	547	7.9%	9.4%	7.9%	547
35-44	989	14.3%	6.4%	6.4%	439
45-54	1381	20.0%	14.2%	14.2%	982
55-59	525	7.6%	14.8%	7.6%	525
60-64	440	6.4%	10.6%	6.4%	440
65-74	676	9.8%	14.5%	9.8%	676
75-84	456	6.6%	8.5%	6.6%	456
85+	173	2.5%	0.3%	0.3%	21
Total	6,894	100.0%	100.0%	71.5%	4,932

Chart 6-1:

Age-group Adjusted San Juan Island Market Capture Based on 2006 Pilot Service Experience

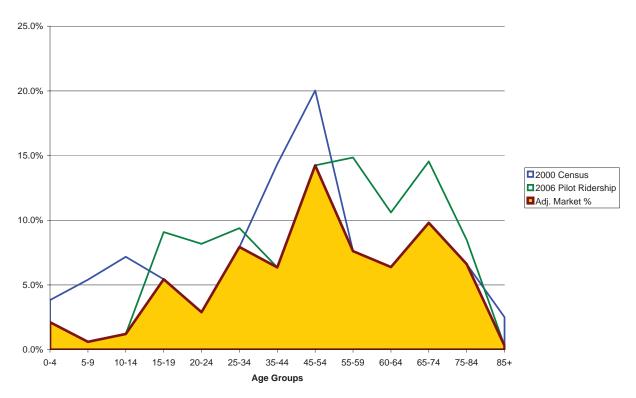
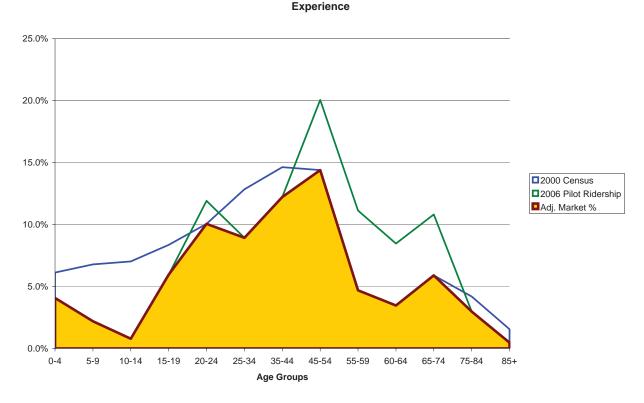


Table 6-2: Whatcom County – current market size

			2006		Adj.
Age	2000	2000	Pilot	Adj.	Market
Groups	Census	Census	Ridership	Market %	Est.
0-4	10,210	6.1%	4.1%	4.1%	6,798
5-9	11,312	6.8%	2.2%	2.2%	3,660
10-14	11,707	7.0%	0.8%	0.8%	1,307
15-19	13,946	8.4%	6.0%	6.0%	9,936
20-24	16,776	10.1%	11.9%	10.1%	16,776
25-34	21,429	12.8%	8.9%	8.9%	14,903
35-44	24,418	14.6%	12.2%	12.2%	20,394
45-54	24,018	14.4%	20.1%	14.4%	24,018
55-59	7,819	4.7%	11.1%	4.7%	7,819
60-64	5,779	3.5%	8.5%	3.5%	5,779
65-74	9,833	5.9%	10.8%	5.9%	9,833
75-84	6,985	4.2%	3.0%	3.0%	4,968
85+	2,582	1.5%	0.5%	0.5%	784
	166,814	100.0%	100.0%	76.1%	126,976

Chart 6-2:

Age-group Adjusted Whatcom County Market Capture Based on 2006 Pilot Service



So, to summarize and clarify, the calculations illustrated on the above tables and plotted on the above charts conclude that an adjusted, current-day market size would be:

- For San Juan Island: 4,932 people
- For Whatcom County: 126,976 people

Estimation of Trip-Demand Within Markets

The next step is to look at the stated trip-making behavior of survey respondents.

San Juan Island Market

For San Juan Island, the ability to affordably mail a survey to every Island household improves the validity of this estimation. **Figure 4-12** shows the reported trip-making behavior of San Juan residents. The same feedback is used as the starting point for the following table. To estimate the San Juan Island based market potential for monthly, foot-passenger trips on a Bellingham-Friday Harbor service, the following steps were taken.

- The percentage of responses associated with each trip-frequency category was multiplied by the adjusted-market population to produce the estimated number of San Juan Residents in each trip-frequency group.
- The trip-frequency group people-counts were then multiplied by the corresponding

- monthly trip number to produce *estimated trips* (except for frequency <1 which was multiplied by .25).
- Based on typical split between vehicle-borne passengers and foot-passengers on the WSF run between Anacortes and San Juan Island (about 1/3), a foot-passenger estimate was produced my multiplying *estimated trips* by % by foot.
- Incorporating a conservative assumption that one-half of off-island trips would always be served by the existing WSF runs, the estimated "% by foot" is halved to produce an upper bound market of monthly trips by San Juan Island residents 2,746.

Table 6-3: Estimation of Trips from the San Juan Market Based on stated trip frequency.

Trips-per- month categories	Number of household respondents	Percent	San Juan Adj Market Pop: 4,932	Est trips	% by foot	% served by Bellingham ferry 50%
<1	70	10.8%	532	17.5	6	3
1	157	24.2%	1,193	1,193	394	197
2	123	19.0%	935	1,869	617	308
3	86	13.3%	654	1,961	647	324
4	71	10.9%	540	2,158	712	356
5	39	6.0%	296	1,482	489	245
6	26	4.0%	198	1,186	391	196
7	22	3.4%	167	1,170	386	193
8	10	1.5%	76	608	201	100
9	9	1.4%	68	616	203	102
10	3	0.5%	23	228	75	38
11	6	0.9%	46	502	166	83
12	6	0.9%	46	547	181	90
13	3	0.5%	23	296	98	49
14	2	0.3%	15	213	70	35
15	3	0.5%	23	342	113	56
16	1	0.2%	8	122	40	20
17	3	0.5%	23	388	128	64
19	1	0.2%	8	144	48	24
21	2	0.3%	15	319	105	53
23	1	0.2%	8	175	58	29
26	1	0.2%	8	198	65	33
29	1	0.2%	8	220	73	36
30	2	0.3%	15	456	150	75
31	1	0.2%	8	236	78	39
	649	100.0%	4.932	16,645	5,493	2,746

To clarify, the calculations laid out in the above table conclude that San Juan island residents could make, on average, 2,746 trips per month on a Bellingham-Friday Harbor passenger ferry service.

Whatcom County Market

Table 6-4 below carries out the same method for the Whatcom County resident market. Note though that the numbers here are based on surveys administered to passengers on the 2006 pilot service—not household surveys like used on San Juan Island.

Table 6-4: Estimation of Trips from the Whatcom County Market Based on stated trip frequency.

33	1 407	0%	0 89,551	0 19,281	0 6,363	5, 726
21	1	0%	0	0	0	0
19	1	0%	0	0	0	0
18	1	0%	0	0	0	0
17	1	0%	0	0	0	0
14	1	0%	0	0	0	0
12	1	0%	0	0	0	0
10	3	1%	0	0	0	0
9	4	1%	0	0	0	0
8	4	1%	0	0	0	0
5 6	7 5	2% 1%	0	0	0	0 0
4	13	3%	1	4	1	1
3	13	3%	33	100	33	30
2	25	6%	1,046	2,092	690	621
1	97	24%	17,027	17,027	5,619	5,057
<1	229	56%	71,443	57	19	17
			126,976		33%	90%
Trips-per- month categories	Number of household respondents	Percent	Whatcom Co. Adj. Market Pop.	Est. Trips	% by foot	% Served by B'ham Ferry

To clarify, the calculations laid out in the above table conclude that Whatcom County residents could make, on average, 5,726 trips per month on a Bellingham-Friday Harbor passenger ferry service.

Washington State Ferry service to Friday Harbor

Publicly available Washington State Ferry (WSF) traffic statistics are reviewed in this analysis for two reasons. First, it is beneficial to check the stated trip-making behavior of San Juan Island residents against historical WSF ferry volumes as well as the Bellingham-Friday Harbor passenger volumes during the pilot-service. Secondly, historical WSF traffic volumes, made available by calendar quarter, provide a basis for estimating seasonal variation in travel demand to and from San Juan Island.

Three WSF routes include stops at Friday Harbor: Anacortes-Friday Harbor, Anacortes-San Juan Islands, and Anacortes-Sidney, BC.

Four vessels rotate in the service of these routes: the M/V Chelan, the M/V Yakima, the M/V Hyak, and the M/V Illahee.

These routes and vessels provide 10 Anacortes-to-Friday Harbor trips per day and 9 Friday Harbor-to-Anacortes trips per day (based on Fall 2006 schedule).

Table 6-5: Current Anacortes-Friday Harbor Washington State Ferry Service Schedule

	Leave
Leave	Friday
Anacortes	Harbor
6:10	6:00
7:45	8:05
9:35	11:10
2:40	1:40
5:05	4:15
5:25	6:45
6:00	6:55
8:25	8:00
9:30	11:40
10:25	

Quarterly WSF Traffic Data

WSF publishes quarterly ridership data by route¹. These data separate passengers into vehicle drivers, vehicle passengers, and foot passengers. Historical data are currently available on-line through 2003.

The following table compiles quarterly data on the Anacortes-Friday Harbor route from 1st quarter 2003 through 2nd quarter 2006.

Table 6-6: Quarterly Washington State Ferry ridership data; Anacortes-Friday Harbor route

	Vehicle	Vehicle	All drive-on	Foot	Total	Avg vehicle
Quarter	drivers	passengers	passengers	passengers	riders	occupancy
Q1 2003	61,312	41,110	102,422	21,056	123,478	1.67
Q2 2003	80,914	66,502	147,416	46,986	194,402	1.82
Q3 2003	103,628	107,686	211,314	98,810	310,124	2.04
Q4 2003	68,160	48,162	116,322	26,926	143,248	1.71
Q1 2004	62,108	41,968	104,076	22,210	126,286	1.68
Q2 2004	81,488	64,916	146,404	49,248	195,652	1.80
Q3 2004	103,648	103,894	207,542	87,948	295,490	2.00
Q4 2004	69,776	51,160	120,936	26,196	147,132	1.73
Q1 2005	61,968	41,188	103,156	23,054	126,210	1.66
Q2 2005	80,898	64,266	145,164	46,686	191,850	1.79
Q3 2005	100,746	107,634	208,380	79,138	287,518	2.07
Q4 2005	65,964	47,508	113,472	24,138	137,610	1.72
Q1 2006	59,504	38,420	97,924	18,986	116,910	1.65
Q2 2006	82,166	65,290	147,456_	40,410	187,866	1.79

Source data: Washington State Department of Transportation. Compilation and follow-on calculations by WCOG.

In addition to understanding the volumes of trips to and from San Juan Island via the Washington State Ferry, the table below takes the reported quarterly numbers and converts them into average monthly count estimates and weekly, week-day volume estimates. Because the Bellingham-Friday Harbor pilot service only operated on weekdays during winter months, it is important to be able to compare market capture of the two services.

1 http://www.wsdot.wa.gov/ferries/traffic_stats/

Table 6-7: WSF Anacortes-Friday Harbor Quarterly Data; foot-passenger estimates for month and week-day volume.

and week day volume.								
Quarter	Foot passengers	Monthly Estimate (1/3 of Quarterly Est.)	Weekly Estimate (1/4 of Monthly Est.)	Mon-Fri Estimate (5/7 of Weekly Est.)				
Q1 2003	21,056	7,019	1,755	1,253				
Q2 2003	46,986	15,662	3,916	2,797				
Q3 2003	98,810	32,937	8,234	5,882				
Q4 2003	26,926	8,975	2,244	1,603				
Q1 2004	22,210	7,403	1,851	1,322				
Q2 2004	49,248	16,416	4,104	2,931				
Q3 2004	87,948	29,316	7,329	5,235				
Q4 2004	26,196	8,732	2,183	1,559				
Q1 2005	23,054	7,685	1,921	1,372				
Q2 2005	46,686	15,562	3,891	2,779				
Q3 2005	79,138	26,379	6,595	4,711				
Q4 2005	24,138	8,046	2,012	1,437				
Q1 2006	18,986	6,329	1,582	1,130				
Q2 2006	40,410	13,470	3,368	2,405				

Monday-Friday Volume Comparison Between WSF and the Bellingham-Friday Harbor Pilot Service

The following table takes the M-F estimated WSF passenger volume calculated in the above table and includes it in a side-by-side comparison with the corresponding four months of observed travel volume on the Bellingham-Friday Harbor pilot.

Table 6-8: Comparison of Pilot Service to WSF Walk-on Ridership Anacortes-Friday Harbor.

Months	Bellingham Pilot Riders	Pilot weekly averages (1/4)	WSF Est Weekly, Weekday foot passengers	Bellingham Pilot Ridership as a % of WSF Market
Dec	1,016	254	1,437	17.7%
Jan	854	214	1,130	18.9%
Feb	955	239	1,130	21.1%
Mar	1,071	268	1,130	23.7%

Year-round Estimate of Demand

A quick look at the quarterly WSF Anacortes-Friday Harbor ridership data reveals that passenger volume is highly seasonal. Similar seasonal variation would also be expected on a future Bellingham-Friday Harbor service—especially if weekend service were added to the schedule.

To estimate annual ridership by quarter on a hypothetical Bellingham-Friday Harbor service, this analysis applies an expansion-factor to the passenger volumes observed on the pilot service from January-March 2006 (the first calendar quarter). The expansion-factor is the average

quarterly increase (over the available 3-years of data) on WSF Friday-Harbor foot passenger traffic indexed to the first calendar quarter (always the lowest volume quarter). The first quarter ridership value used below (2,800) is the actual volume observed from January-March 2006 on the pilot service.

Table 6-9: Quarterly Expansion of Winter Ridership

		Bellingha	m-Friday Harbor	Service
Multipli WSF F	ge Quarterly iers Based on Friday Harbor Service	Est. Quarterly Ridership (Service was MonFri. only)	Est. Quarterly Ridership (7-days/week)	Est Daily Ridership (1/90 of Quarterly Est.)
Q1	1.000	Actual Volume 2,880	4,032	45
Q2	2.151	6,194	8,671	96
Q3	4.028	11,602	16,243	180
Q4	1.168	3,365	4,711	52

The above table is undoubtedly a low estimate since it is based on ridership levels observed on a moderately-publicized pilot service in its first and only months of operations. As a check on both this estimation and on the above estimates based on population and survey feedback, the estimated existing trip-demand from San Juan Island and Whatcom County are listed in the table below.

Table 6-10: Conversion of Monthly-Trip Estimates to Daily Trips

	Monthly	Daily
	trips	trips
Est. San Juan Island Market	2,746	92
Est. Whatcom County Market	5,726	191
Total	8,472	282

Because the above daily trip estimate is built from stated demand from San Juan Island and Whatcom County only, and does not account for seasonal influxes of visitors, the 282-people figure should be used as a higher-end value for $1^{\rm st}$ or $4^{\rm th}$ quarter ridership. Although WCOG's research doesn't cover the characteristics of spring and summer travel, it is likely that the much larger volumes are visitor-driven.

Table 6-11: Application of Quarterly Ridership Expansion to Low & High Winter (Q1) Estimates

		LOW	HIGH
	sonal nsion	Est daily ridership based on pilot volume	Est daily ridership based on survey analysis
Q1	1.00	45	282
Q2	2.15	96	606
Q3	4.03	180	1,136
Q4	1.17	52	329

10 Year Forecast of Daily Ridership

Based on the high and low quarterly estimates of ridership shown in table 11, table 12 applies a 2 percent annual population growth rate for the next ten years. This extrapolation assumes: that

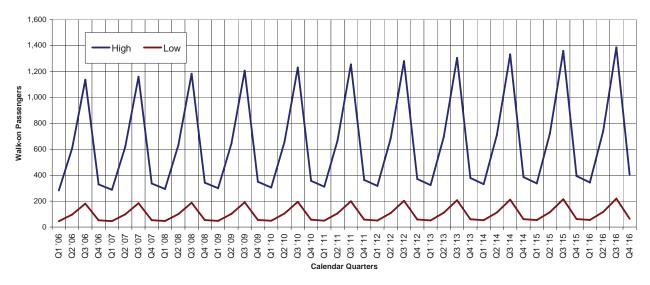
population of the regional markets and the peak visitor markets of the summer will experience population growth at similar rates and; that the recent, 3-year historical variation in quarterly ridership (relative to the first calendar quarter) will remain constant. The corresponding table and chart are below.

Table 6-12: Application of Quarterly Ridership Expansion to Low & High 2006 Estimates (based on 2 percent annual population growth)

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Q1 Low	45	46	47	48	49	50	51	52	53	54	55
Q1 High	282	288	293	299	305	311	318	324	330	337	344
Q2 Low	96	98	100	102	104	106	108	110	112	115	117
Q2 High	606	618	630	643	656	669	682	696	710	724	739
Q3 Low	180	184	187	191	195	199	203	207	211	215	219
Q3 High	1,136	1,159	1,182	1,206	1,230	1,254	1,279	1,305	1,331	1,358	1,385
Q4 Low	52	53	54	55	56	57	59	60	61	62	63
Q4 High	329	336	342	349	356	363	371	378	385	393	401

Chart 6-3:

High and Low Forecast Foot Ferry Passengers



Forecast Ridership Revenue

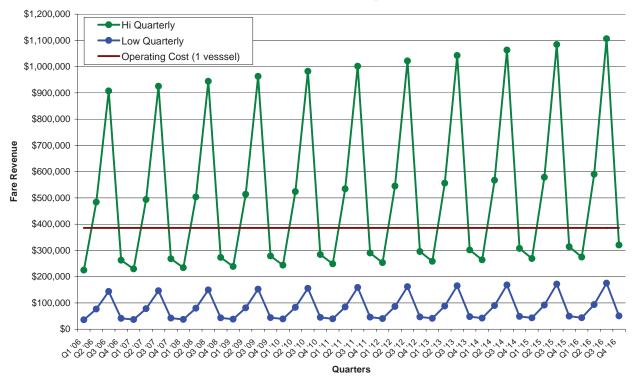
The fare structure for the 2005-2006 pilot service was discussed earlier in this report. Relisted are the pilot service fare categories and prices along with the percentage of pilot service ridership that paid each fare.

Pilot ric	dership and	d fares
Adults	\$10	66%
Commuters	\$7.50	29%
Youth	\$5	2%
Child	\$0	3%

Much like the chart above, the Chart 6-4 below illustrates this proportioned revenue stream in 2006 prices.

Chart 6-4

Estimated High & Low Quarterly Revenue with Est. Operating Cost



Operating costs shown in Chart 6-4 above are approximate for one - 149 passenger, 30 knot catamaran consuming, nominally, 65 gallons per hour. Approximate costs were obtained from Victoria San Juan Cruises staff.

Operating Costs

Operating costs include all those expenses associated with providing passenger-only ferry services in the North Sound area. Note that profit is not included in the following array:

Wages - Vessel and land side Payroll - Taxes and insurance

Advertising/Promotion Financial Management

Computer and related Dock rental - Multiple locations

Drug testing Dues/Memberships

Employee training Insurance

Licenses and fees Office rents and supplies

Legal and accounting fees Security

Communications Travel

Training Uniforms

Taxes - Property and business Vessel fuel and maintenance

Capital Costs

Capital costs include vessel acquisition, creation or improvement of land side infrastructure and any other incremental costs associated with the equipment needed to operate and properly maintain passenger ferry vessels.

7. Findings and Conclusions

A business case for regional of international passenger-only ferry services is found to be extremely difficult due to multiple, and in some regards insurmountable, regulatory barriers and high capital and operating costs. Location of existing land side infrastructure may not provide adequate access in the right places to capture a meaningful market share, U.S. Customs and Border Protection requirements for secure facilities alone provides significant inhibition and security is getting tighter.

Conversely, based on the findings of the pilot survey, a latent but robust level of market demand does appear to exist between San Juan and Whatcom Counties. Survey data generated during the pilot service described in **Section 4** indicates sufficient demand and warrants further investigation of developing a scheduled service. Service locations, frequencies and vessel design should be evaluated on the basis of this and other studies.

It is possible that along with a strong demand for passenger-only services at some locations, other locations with less demand may need to be served as part of a service system or route. An origin – destination pair, for example might be comprised of a high demand origin with a low demand destination, or a trip set with multiple landings may include a low demand port of call in order to make the trip work in some way. Thus, varying levels of demand could create a need for financial support such as that received by transit organizations for the provision of public transportation. It is likely that some public funding will be needed to establish or operationally support passenger-only services.

Some routes or route segments could prove profitable, but it could be argued that a greater public good is achieved by including subsidy-dependant service-locations in a larger service area, thereby serving more of the region's travel demand. Ten year projections included in this study reflect sufficient forecasted demand to consider implementation options, funding sources, and potential partnerships.

Appendix A Fare Comparisons

The rates for the pilot project passenger ferry were determined by comparing relative fares of the two other methods of transportation for those traveling between Bellingham and Friday Harbor.

Washington State Ferries

The Washington State Ferry system is the predominant form of transportation between the San Juan Islands themselves and the mainland. This service is subsidized by Washington State and offers the following fares:

- Passenger-only fares (walk-on, as compared to drive-on with vehicle) between Anacortes (Skagit County) and Friday Harbor are \$10.10 during non-peak months, \$12.20 during peak travel months on Wednesday-Saturday. Sunday-Tuesday rates are \$9.10 during non-peak, and \$11.00 during peak months. This is the round-trip cost.
- There is a \$2.00 bicycle surcharge (\$4.00 during peak season).
- To compare the cost for residents of Whatcom County, an additional charge was calculated for the mileage to travel to the Anacortes ferry. The distance from downtown Bellingham is 43.36 miles each way. At a \$0.485 mileage rate, that equals \$42 round-trip between Bellingham and the terminal.

If one does not include the cost of travel to and from Anacortes, the Washington State Ferry service is the most affordable option. However, once the mileage to Anacortes was included, the total cost round-trip elevated to \$42 not including the ferry fare. That equals approximately \$52 per trip.

The rates were therefore established to be somewhat similar to the Washington State Ferry system: \$10 each direction as compared to round-trip.

The pilot passenger ferry service did not charge extra for bicycles.

Airfare

Two airlines regularly serve travelers between Bellingham International Airport and the Port of Friday Harbor. This service is much faster than ferry service, but more expensive.

- San Juan Island Airlines charges \$44 each direction.
- Island Air charges \$105 for up to three passengers each direction, and \$143 for up to 5 passengers. In addition, there is a \$7 per passenger fuel surcharge.
- Both airlines require each passenger to pay \$4.50 departing Bellingham and \$3 departing Friday Harbor in airport fees.

In summary, airfare costs a minimum of \$40 each way.

Appendix B Detailed Ridership Information

December, 2005

14 17.50 5:00 PM 10 82.50 5:00 PM 2 15.00 9:00 AM 7 67.50 5:00 PM 4 37.50 5:00 PM 4 37.50 5:00 PM 7 67.50 9:00 AM 12 102.50 9:00 AM 9 87.50 9:00 AM 9 87.50 9:00 AM 6 60.00 5:00 PM 8 77.50 5:00 PM 9 85.00 9:00 AM 9 85.00 9:00 AM 13 77.50 5:00 PM 9 85.00 9:00 AM 9 85.00 9:00 AM	14 117.50 5:00 PW 16 82.50 5:00 PW 17 67.50 5:00 PW 2 15.00 9:00 AW 4 37.50 5:00 PW 22 175.00 9:00 AW 22 175.00 9:00 AW 22 175.00 9:00 AW 23 175.00 9:00 AW 6 60.00 5:00 PW 8 17.50 9:00 AW 7 67.50 9:00 AW 13 127.50 9:00 AW 11 110.00 5:00 PW
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Bellingham - Friday Harbor Passenger Ferry Pilot Project Detailed Ridership Report

Appendix B **Detailed Ridership Information**

January, 2006

	Daily Total	57	542.50	28	270.00	29	282.50	28	262.50	40	367.50	32	292.50	30	292.50	27	255.00	20	182.50	40	347.50	58	512.50	34	292.50	43	390.00	44	415.00	49	412.50	29	262.50	31	275.00	23 50	27	227 50	123	1,000.00	24	232.50	32	277.50		
	Revenue	77.50	180.00	95.00	97.50	20.00	97.50	40.00	105.00	20.00	125.00	22.50	35.00	77.50	67.50	80.00	42.00	70.00	32.50	45.00	137.50	75.00	187.50	65.00	42.50	40.00	155.00	20.00	150.00	22.50	137.50	127.50	42.50	67.50	30.00	00.00	20.00	00.00	400.00	182.50	30.00	57.50	10.00	142.50	3,832.50	7,655.00
	Total Pax	6	19	10	10	2	10	4	12	9	13	9	4	∞	7	∞	2	7	4	2	17	8	21	7	2	4	17	2	16	8	17	14	2	_	4	1 -		1 +	51	20	က	9	-	17	430	otal
am (East)	Infants T (Free)	-	0	0	0	0	0	0	0	~	0	0	0	0	0	0	0	0	0	0	_	0	0	0	0	0	0	0	0	-	1	0	0	0	0	> <	0 0	· -	. 0	0	0	0	0	0	9	Monthly Revenue Total
Friday Harbor to Bellingham (East)	Children 5.00	0	_	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	_	0	2	0	0	0	0	0	_	0	0	0	0	0	0	> <	0	0 0	-	0	0	0	0	0	9	Monthly
day Harbor	Commuters 7.50	-	2	2	_	0	-	0	9	0	2	-	2	_	1	0	2	0	က	2	7	2	2	2	3	0	9	0	2	2	6	2	3	Ψ.	4 0	Э 4		0 4	42	7	0	1	0	11	151	
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	Departure	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AIM	9:00 AM	5.00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM												
_	Revenue	245.00	40.00	27.50	20.00	115.00	20.00	27.50	00.09	67.50	125.00	142.50	27.50	77.50	70.00	20.00	80.00	30.00	50.00	00.09	105.00	120.00	130.00	115.00	70.00	107.50	87.50	157.50	57.50	62.50	155.00	45.00	47.50	97.50	80.00	00.00	67.50	50.00	65.00	352.50	95.00	20.00	65.00	00.09	3,822.50	854
	Total Pax	25	4	က	2	12	2	9	9	7	14	16	9	∞	7	9	∞	4	2	7	1	15	14	15	7	12	10	17	9	7	17	2	2	12	∞ (2 <	+ a) (C	>	45	10	2	∞	9	424	Total
oor (West)	Infants T	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	-	0	-	0	0	0	0	0	0	0	0	0	0	0	> <	0	· -	0	0	0	0	0	0	4	Monthly Passenger Tota
Bellingham to Friday Harbor (West)	Children 5.00	-	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	2	0	_	0	0	0	0	0	0	0	0	0	0	0	o c		0 0	0	0	0	0	0	0	2	Monthly
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	Departure	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM	2.00 PM	7:00 AM	3.00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM												
	Date	2-Jan-06	2-Jan-06	3-Jan-06	3-Jan-06	4-Jan-06	4-Jan-06	5-Jan-06	5-Jan-06	6-Jan-06	6-Jan-06	9-Jan-06	9-Jan-06	10-Jan-06	10-Jan-06	11-Jan-06	11-Jan-06	12-Jan-06	12-Jan-06	13-Jan-06	13-Jan-06	16-Jan-06	16-Jan-06	17-Jan-06	17-Jan-06	18-Jan-06	18-Jan-06	19-Jan-06	19-Jan-06	20-Jan-06	20-Jan-06	23-Jan-06	23-Jan-06	24-Jan-06	24-Jan-06	25-Jan-06	26-Jan-06	26-Jan-06	27-Jan-06	27-Jan-06	30-Jan-06	30-Jan-06	31-Jan-06	31-Jan-06	Totals	
	Day	Mon	Mon	Tue	Tue	Wed	Wed	Thur	Thur	Ë	Ë	Mon	Mon	Tue	Tue	Wed	Wed	Thur	Thur	Ξi	Ξ	Mon	Mon	Tue	Tue	Wed	Wed	Thur	Thur	Έ	Fri	Mon	Mon	an_	Ine	000	Thirt	E E	. <u>.</u>	Æ	Mon	Mon	Tue	Tue		

Bellingham - Friday Harbor Passenger Ferry Pilot Project Detailed Ridership Report

^{** 1/27} Friday Harbor Walkers group. ** 1/31 50 mph winds. Airplanes canceled.

Appendix B Detailed Ridership Information

February, 2006

	Daily Total	22	195.00	28	237.50	20	455.00	34	302.50	53	510.00	56	472.50	54	442.50	74	655.00	33	270.00	42	362.50	09	510.00	40	357.50	48	425.00	72	592.50	72	632.50	81	665.00	58	497.50	38	352.50	28	242.50	12	115.00	
	Revenue	20.00	80.00	30.00	85.00	107.50	110.00	67.50	02:00	180.00	102.50	112.50	97.50	25.00	147.50	102.50	237.50	32.50	90.00	25.00	87.50	90.00	222.50	7.50	132.50	100.00	107.50	127.50	180.00	00.09	265.00	102.50	195.00	80.00	160.00	70.00	135.00	30.00	97.50	20.00	0.00	4,017.50
	Total Pax	2	6	က	10	11	14	7	∞	18	1	15	13	7	18	11	28	4	11	က	10	10	26	~	15	10	14	15	22	7	30	12	25	∞	19	7	15	4	10	2	0	465
am (East)	Infants (Free)	1	0	0	0	0	0	0	0	0	0	2	2	1	0	0	_	0	0	0	0	-	0	0	0	0	2	2	0	1	0	-	-	0	0	0	0	-	0	0	0	15
to Bellingh	Children 5.00	0	0	0	0	0	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-	0	0	0	0	0	_	0	0	0	0	4
Friday Harbor to Bellingham (East)	Commuters 7.50	0	4	0	9	-	80	-	9	0	က	7	2	2	13	က	13	က	80	2	2	0	15	_	7	0	2	-	16	0	12	က	18	0	12	0	4	0	_	0	0	185
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	Departure	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM	9:00 AM	5:00 PM													
	Revenue	65.00	30.00	00:59	57.50	90.00	147.50	140.00	30.00	97.50	130.00	95.00	167.50	160.00	80.00	157.50	157.50	117.50	30.00	120.00	130.00	125.00	72.50	167.50	20.00	40.00	177.50	225.00	00.09	210.00	97.50	240.00	127.50	177.50	80.00	77.50	70.00	65.00	20.00	17.50	77.50	4,275.00
	Total Pax	∞	က	∞	7	10	15	16	က	=	13	10	18	21	00	18	17	14	4	14	15	16	00	19	2	4	20	27	∞	25	10	29	15	22	6	6	7	6	2	2	8	490
bor (West)	Infants (Free)	1	0	0	_	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0	_	0	0	0	0	0	2	-	2	0	0	-	-	-	-	0	0	2	0	0	0	14
lingham to Friday Harbor (West	Children 5.00	l	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-	0	-	0	0	0	0	0	_	0	0	0	0	0	က
Ilingham to	Commuters 7.50	9	0	9	_	4	_	8	0	5	0	2	2	16	0	6	2	6	4	8	4	14	က	6	0	0	_	12	0	14	_	16	2	13	0	က	0	2	0	_	1	188
Belli	Adults 0	2	က	2	2	9	14	∞	က	9	13	8	13	4	80	6	12	2	0	9	10	2	2	10	2	4	17	13	9	10	6	12	6	80	80	5	7	2	2	-	7	285
	Departure	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM	7:00 AM	3:00 PM													
	Date	1-Feb-06	1-Feb-06	2-Feb-06	2-Feb-06	3-Feb-06	3-Feb-06	6-Feb-06	6-Feb-06	7-Feb-06	7-Feb-06	8-Feb-06	8-Feb-06	9-Feb-06	9-Feb-06	10-Feb-06	10-Feb-06	13-Feb-06	13-Feb-06	14-Feb-06	14-Feb-06	15-Feb-06	15-Feb-06	16-Feb-06	16-Feb-06	17-Feb-06	17-Feb-06	20-Feb-06	20-Feb-06	21-Feb-06	21-Feb-06	22-Feb-06	22-Feb-06	23-Feb-06	23-Feb-06	24-Feb-06	24-Feb-06	27-Feb-06	27-Feb-06	28-Feb-06	28-Feb-06	Totals
	Day	Wed	Wed	Thur	Thur	Ξ	Ë	Mon	Mon	Tue	Tue	Wed	Wed	Thur	Thur	Ë	Ë	Mon	Mon	Tue	Tue	Wed	Wed	Thur	Thur	Ë	Ë	Mon	Mon	Tue	Tue	Wed	Wed	Thur	Thur	Ë	Ë	Mon	Mon	Tue	Tue	

Bellingham - Friday Harbor Passenger Ferry Pilot Project Detailed Ridership Report

** 2/20 Holiday

Appendix B Detailed Ridership Information

March, 2006

Bellingham - Friday Harbor Passenger Ferry Pilot Project Detailed Ridership Report

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	Daily Total	14	135.00	59	267.5	36	342.50	45	422.50	31	305.00	17	160.00	24	207.50	39	355.00	34	322.50	68	827.50	30	267.50	48	437.5	89	567.5	62	575.00	75	725.00	30	48	460.00	47	427.50	63	610.00	32	292.50	84	717.50	61	525.00	62	575.0	
	Revenue	10.00	25.00	10.00	97.50	80.00	90.00	205.00	37.50	70.00	70.00	45.00	00.09	47.50	20.00	17.50	125.00	40.00	112.50	67.50	350.00	10.00	125.00	40.00	125.00	95.00	227.50	115.00	165.00	00.09	267.50	10.00	37.50	125.00	137.50	135.00	115.00	147.50	22.00	95.00	00.06	255.00	40.00	157.50	77.50	257.50	4.773
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Friday Harbor to Bellingham (East)	Children 5.00	0	0	0	0	0	0	0	0	0	0	-	0	0	0	0	0	0	0	0	2	0	0	0	0	0	0	0	0	0	0	0 0		0	0	2	0	0	0	0	0	2	0 0	D	0 (0	1
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	Revenue	20.00	20.00	115.00	45.00	35.00	137.50	52.50	127.50	47.50	117.50	20.00	35.00	40.00	20.00	125.00	87.50	130.00	40.00	320.00	90.00	65.00	67.50	107.50	165.00	160.00	85.00	190.00	105.00	217.50	180.00	82.50	87.50	210.00	115.00	40.00	147.50	200.00	102.50	40.00	235.00	137.50	110.00	217.50	135.00	105.00	
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bor (We	Infants (Free)																																														•
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	Date	1-1	1-1	2-1	2-1	3-6	-E	9-9	9-9	1-7	7-7	8-	8-8	6	<u>1</u> -6	10-1	10-1	13-1	13-	14-	14-1	15-	15-1	16-1	16-1	17-1	17-1	20-1	20-	21-1	21-1	22-1	23-1	23-1	24-1	24-F	27-	27-1	28-	28-	29-₽	29-1	30-1	30-1	31-1	31-	-
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3/14 Lions Club Group

Appendix C Sample of Passenger Survey

Welcome aboard. This ferry service is running from November 28, 2005 through April 31, 2006 as a test of its usefulness and appeal to the traveling public.

In addition to the number of people who use the new service, deciding whether or not to continue public support for a Bellingham-Friday Harbor ferry service will be based on passenger feedback. **So... What do you think?** Please contribute *your* feedback below and return the completed form to a member of the crew before departing the ferry.

If you are traveling with other members of your household, please return only **one questionnaire for your household** for this ferry trip.

Thank	1	70	u!

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# Trips per		per season		Trip pu	rposes			CIOW.E	
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			_	ends and	family.		_		
	City/To State/F Countr 2. Ages: you on follow 5-9 10- 3. In the trips the to or fr Estimate househousehousehousehousehousehousehouse	City/TownState/Province:Country	1. Please give your current place of City/Town	1. Please give your current place of residence City/Town	State/Province: Country 2. Ages: For yourself and any members of your how you on this ferry trip, please write the number of following age categories. 5-9 10-14 15-19 20-24 25-34 35-44 45-54 3. In the table below, please indicate the number of trips that all the members of your household typic to or from San Juan Island (not just on this ferry) Estimated annual trips by ALL household members between Bellingham & Friday Harbor. On each line you fill out, please use either the per-month column OR the per-season columns. # Trips per month Fall-Winter Spring-Summer Services (i.e. banking Shopping Services (i.e. banking Shopping Services (i.e. banking Shopping Services (i.e. banking Shopping Services (i.e. banking Recreation (i.e. must Visiting friends and Vi	1. Please give your current place of residence. City/Town State/Province: Country 2. Ages: For yourself and any members of your household you on this ferry trip, please write the number of people following age categories. 5-9 10-14 15-19 20-24 25-34 35-44 45-54 55-59 3. In the table below, please indicate the number of annual trips that all the members of your household typically may to or from San Juan Island (not just on this ferry). Estimated annual trips by ALL household members between Bellingham & Friday Harbor. On each line you fill out, please use either the per-month column OR the per-season columns. # Trips per # Trips per season Fall-Winter Spring-Summer Services (i.e. banking, health of the per-season (i.e. museum, hiking the season (i.e. banking, health of the per-season (i.e. museum, hiking the per-season (i.e.	1. Please give your current place of residence. City/Town State/Province: Country 2. Ages: For yourself and any members of your household who are you on this ferry trip, please write the number of people that fall following age categories. 5-9 10-14 15-19 20-24 25-34 35-44 45-54 55-59 60-64 3. In the table below, please indicate the number of annual trips that all the members of your household typically make to or from San Juan Island (not just on this ferry). Estimated annual trips by ALL household members between Bellingham & Friday Harbor. On each line you fill out, please use either the per-month column OR the per-season columns. # Trips per # Trips per season Trip purposes # Trips per month Fall-Winter Spring-Summer Services (i.e. banking, health care, etc.) Recreation (i.e. museum, hiking, casino) Work-related trips Shopping Services (i.e. banking, health care, etc.) Recreation (i.e. museum, hiking, casino) Visiting friends and family.	1. Please give your current place of residence. City/Town State/Province: Country 2. Ages: For yourself and any members of your household who are traveling you on this ferry trip, please write the number of people that fall into each following age categories. 5-9 10-14 15-19 20-24 25-34 35-44 45-54 55-59 60-64 65-74 3. In the table below, please indicate the number of annual trips that all the members of your household typically make to or from San Juan Island (not just on this ferry). Estimated annual trips by ALL household members between Bellingham & Friday Harbor. On each line you fill out, please use either the per-month column OR the per-season columns. # Trips per month Trips per season Trip purposes	1. Please give your current place of residence. City/Town State/Province: Country 2. Ages: For yourself and any members of your household who are traveling with you on this ferry trip, please write the number of people that fall into each of the following age categories. 5-9

Appendix C Sample of Passenger Survey

7.	service that w	outu serve ye	our mousei	ioia best.	•		
	Schedule pair	Arri	ving in:		Arrival time	AM/PM	Weekday/ Weekend-day/ Every day
	Example						
	1 st choice						
	2 nd choice						
	Please check your househo	•	s that you	feel curr	ently limi	this ferry	service's usefu
□ I/	/we have limited	d need for or in	terest in g	_	-	-	rbor
\Box	Cost			□ The c	urrent sche	dule	
_						0 6	
□ N □ C	Need a car to transport ther: Please list any	y other marine	e ferry rou	□ Need □ Other utes in the expect ye	a car to tra	ound region	m the terminal n (including colluse if availab
□ N □ C	Need a car to tra Other: Please list any island locatio	y other marine	e ferry rou	□ Need □ Other	a car to tra	ound region	n (including co
□ N □ C	Need a car to tra Other: Please list any island locatio	y other marine	e ferry rou	□ Need □ Other Ites in the expect ye Betweer and and	a car to tra	ound region	n (including co
□ N □ C	Need a car to tra Other: Please list any island locatio	y other marine	e ferry rou	□ Need □ Other utes in the expect years Between	a car to tra	ound region	n (including co
□ N □ C 9.	Please list any island location What schedul	y other maring ns in Canada)	e ferry rou that you u on now	□ Need □ Other. Ites in the expect year and and and and and and ?	a car to tra: e North Soour houseld 3:00 P.M.	ound region	n (including co I use if availab
9. No.	Please list any island location What schedul	y other maring ns in Canada) led run are yo o Friday Harbo o Bellingham.	u on now	□ Need □ Other. Intes in the expect year and	a car to tra: e North Soour housel 3:00 P.M. 5:00 P.M.	ound region nold would to Friday Ha to Bellingha	n (including co I use if availab
9. 10. 11.	What schedul 7:00 A.M. t	y other maring ns in Canada) led run are yo o Friday Harbo o Bellingham. will be, your	u on now'	Need Other.	a car to tra :	ound region nold would to Friday Ha to Bellingha	n (including co l use if availab arbor. m
9.	Please list any island location What schedul 7:00 A.M. t 9:00 A.M. t What was, or	y other maring ns in Canada) led run are yo o Friday Harbo o Bellingham. will be, your	u on now' transporta	Need Other Ites in the expect your Between and and and and and and and and and an	a car to tra :	to Friday Hato Bellingha	n (including co l use if availab arbor. m
9. 10. 11. P W A	What schedul 7:00 A.M. t 9:00 A.M. t 9:00 A.M. t What was, or Personal vehicle Valking VTA bus	y other maring ns in Canada) led run are yo o Friday Harbo o Bellingham. will be, your	u on now' transporta Greyh Privat Renta	Need Other.	a car to tra :	to Friday Hato Bellingha	arbor. m? cycle therdon't know
9.	What schedul 7:00 A.M. t 9:00 A.M. t What was, or Personal vehicle Valking VTA bus Amtrak train	y other maring ns in Canada) led run are yo o Friday Harbo o Bellingham. will be, your e	u on now' transporta Privat Taxi c Renta	Need Other. Ites in the expect you Betweer and	a car to tra :	to Friday Ha Bellingha Bellingha Griday Ha	arbor. m? cycle therdon't know

Thanks again. We hope you're enjoying your trip with us.

Appendix D Sample of San Juan Island Household Survey

San Juan Island – Bellingham Passenger Ferry Household Information Form

Dear San Juan Island household,

A federally-funded test of passenger ferry service is now operating between Friday Harbor and Bellingham (please see the enclosed informational flyer).

Your answers to the questions below will help determine whether or not such a service should be made permanent.

Please complete and return in the envelope provided.

Thank you!

1. For your <u>household</u>, please enter the number of people that fall into each of the following age categories.

0-5	5-9	10-14	15-19	20-24	25-34	35-44	45-54	55-59	60-64	65-74	75-84	85+

2. By filling in the table below, please indicate **3.** Please indicate **4.** Please check the how often your household typically makes which of your purposes that trips from San Juan Island (by any means of household's vour household transportation) for the following purposes. current trips could would probably Each household member's trips should be be served by the make new trips counted individually and totaled. to Bellingham new (or a permanent) for if ferry Bellingham ferry. service is available. Household **Off-Island Trip** Please check the Please check the Frequency appropriate boxes appropriate boxes below.☑ below.☑ week, # Trips Trip purposes month. or year Services (Locality to health care, etc.) Visiting friends and lenily Commute to or from my place of work Work-related trips Shopping Services (i.e. banking, health care, etc.) Recreation (i.e. museum, hiking, casino) Visiting friends and family. Other:

Please continue on reverse.

Appendix D Sample of San Juan Island Household Survey

San Juan Island – Bellingham Passenger Ferry Household Information Form

	we have limited n Cost leed a car to trans Other:	sport large items	☐ The c☐ Need	urrent sche a car to tra		m the terminal	
6.	Schedule preferences: Please list two schedule-pairs for this ferry service that would serve your household best.						
	Schedule pair	Arriving i		Arrival time	AM/PM	Weekday/ Weekend-day/ Every day	
	Example						
	1 st choice						
	2 nd choice						
	Please list any o coastal and islar if available.			ou expect			
Example			and				
			and				
			and and				
	For this passeng transportation co Personal vehicle Valking VTA bus	onnection <u>in Bel</u>	llingham? Greyhound bus Private shuttle Faxi cab	·	□ Bio	cycle	
□ V □ V	mtrak train	□ I	Rental vehicle				
□ V □ V □ A 9.		er ferry service,	what would	be your ho	ousehold's	most likely	
□ V □ V 9. □ P □ V	Amtrak train For this passeng transportation correspond vehicle Valking	er ferry service, connection <u>in Frid</u>	what would day Harbor? Bicycle Private shuttle		□ R∈	ental vehicle her	
9.	amtrak train For this passeng transportation co Personal vehicle	er ferry service, onnection in Fric	what would day Harbor? Bicycle Private shuttle Faxi cab es or on-boat	bus/van	□ Re□ Ot□ I d	ental vehicle her on't know el would make	

Appendix E Sample of the Online Survey

Mindfly Survey Utility

http://www.wcog.org/mfclient/survey/default.asp?surveyid=8

PAGE: 1 OF 1
Please complete each of the following questions as indicated.
1) What city do you live in?
2) Please select your age category: (Please Select One) Please Select
3) How often do you travel to or from San Juan Island? (Please Select One) Please Select
4) What is the main purpose of your household's current travel to or from San Juan Island? (Please rank - order the following trip purposes that apply to your household, starting with 1 as your most frequent purpose) Note: Numeric values only.
Commute to or from my place of work
Work-related trips
Shopping
Services (i.e. banking, health care, etc.)
Recreation (i.e. museum, hiking, casino)
Visiting friends and family
Other
5) Which of your household's San Juan Island trips could be served by the Bellingham passenger ferry? (Select All that Apply) Commute to or from my place of work
Work-related trips
Shopping
Services (i.e. banking, health care, etc.)
Recreation (i.e. museum, hiking, casino)
☐ Visiting friends and family
Other
6) Please check any factors that you feel currently limit this ferry service's usefulness for your household (select all that apply). (Select All that Apply)
I/We have limited need for, or interest in, traveling between San Juan Island and Bellingham
Cost
Need a car to transport large items
The current schedule
Need a car to travel to and from the terminal
Other
7) For this passenger ferry service, what would be your household's most likely transportation connection in

1 of 2 5/2/2006 12:10 PM

BELLINGHAM? (Select All that Apply)

Appendix E Sample of the Online Survey

dfly Survey Util	lity h	nttp://www.wcog.org/mfclient/survey/default.asp?surveyid=8
	Personal vehicle	
	Walking	
	WTA bus	
	Amtrak train	
	Greyhound bus	
	Private shutte/van	
	Taxi cab	
	Rental vehicle	
	Bicycle	
	Other	
	I don't know	
	IDAY HARBOR? (Select All that Apply) Personal vehicle	
	Walking	
	San Juan Transit	
	Bicycle	
	Private shutte/van	
	Taxi cab	
	Rental vehicle	
	Other	
	I don't know	
9) F	Please list transportation services or on-boat amenities that you feel s ferry service more likely, effective, or enjoyable.	would make your household's use of

Finish Survey

2 of 2 5/2/2006 12:10 PM

Appendix F Online Survey Results

Whatcom County Survey Results Total Whatcom County Respondents: 59

Which of your household's San Juan Island trips cou served by the Bellingham passenger ferry?	ld be	
Commute to or from my place of work	5	3.5%
Work-related trips	5	3.5%
Shopping	32	22.7%
Services (i.e. banking, health care, etc.)	8	5.7%
Recreation (i.e. museum, hiking, casino)	47	33.3%
Visiting friends and family	25	17.7%
Other	19	13.5%
TOTAL	141	

Please check any factors that you feel currently limit this ferry service's usefulness for your household (select all that apply)		
I/We have limited need for, or interest in, traveling between San		
Juan Island and Bellingham	4	5.6%
Cost	8	11.1%
Need a car to transport large items	9	12.5%
The current schedule	38	52.8%
Need a car to travel to and from the terminal	9	12.5%
Other	4	5.6%
TOTAL	72	

For this passenger ferry service, what would I household's most likely transportation conne BELLINGHAM?		
Other	1	1.0%
Personal vehicle	42	42.9%
Walking	17	17.3%
WTA bus	16	16.3%
Amtrak train	1	1.0%
Greyhound bus		
Private shutte/van	2	2.0%
Taxi cab	3	3.1%
Rental vehicle	1	1.0%
Bicycle	14	14.3%
I don't know	1	1.0%
TOTAL	98	

For this passenger ferry service, what would household's most likely transportation conne HARBOR?	•	
Other	7	6.5%
Personal vehicle	8	7.5%
Walking	45	42.1%
Private shutte/van	1	0.9%
Taxi cab	2	1.9%
Rental vehicle	6	5.6%
Bicycle	19	17.8%
I don't know	6	5.6%
San Juan Transit	13	12.1%
TOTAL	107	

Please select your age category:		
5-9	1	1.7%
15-19	1	1.7%
20-24	4	6.9%
25-34	15	25.9%
35-44	10	17.2%
45-54	13	22.4%
55-59	8	13.8%
60-64	4	6.9%
65-74	2	3.4%
85+	0	0.0%
TOTAL	58	

How often do you travel to or from San Juan Is	sland?	
At least once a day	1	1.7%
At least once a week	5	8.6%
At least once a month	11	19.0%
Once every two months	14	24.1%
Once a season	11	19.0%
Once a year	10	17.2%
Rarely	4	6.9%
Never	2	3.4%
TOTAL	58	

San Juan County Survey Results Total San Juan County Respondents:46

Which of your household's San Juan Island trips could served by the Bellingham passenger ferry?	d be	
Commute to or from my place of work	6	3.6%
Work-related trips	16	9.6%
Shopping	39	23.4%
Services (i.e. banking, health care, etc.)	30	18.0%
Recreation (i.e. museum, hiking, casino)	35	21.0%
Visiting friends and family	29	17.4%
Other	12	7.2%
TOTAL	167	

Please check any factors that you feel currently limit this ferry service's usefulness for your household (select all that apply)		
I/We have limited need for, or interest in, traveling between San		
Juan Island and Bellingham	7	9.9%
Cost	4	5.6%
Need a car to transport large items	13	18.3%
The current schedule	31	43.7%
Need a car to travel to and from the terminal	12	16.9%
Other	4	5.6%
TOTAL	71	

For this passenger ferry service, what woul household's most likely transportation con BELLINGHAM?		
Other	5	3.6%
Personal vehicle	14	10.1%
Walking	25	18.1%
WTA bus	24	17.4%
Amtrak train	8	5.8%
Greyhound bus	2	1.4%
Private shutte/van	4	2.9%
Taxi cab	13	9.4%
Rental vehicle	18	13.0%
Bicycle	15	10.9%
I don't know	10	7.2%
TOTAL	138	

For this passenger ferry service, what would be your household's most likely transportation connection in FRIDAY HARBOR?		
Other	6	7.2%
Personal vehicle	38	45.8%
Walking	27	32.5%
Private shutte/van		0.0%
Taxi cab	3	3.6%
Rental vehicle		0.0%
Bicycle	9	10.8%
I don't know		0.0%
San Juan Transit		0.0%
TOTAL	83	

Please select your age category:		
5-9		0.0%
15-19	1	2.2%
20-24	2	4.3%
25-34	6	13.0%
35-44	7	15.2%
45-54	13	28.3%
55-59	10	21.7%
60-64	6	13.0%
65-74	1	2.2%
85+		0.0%
TOTAL	46	

How often do you travel to or from San Juan Island	?	
At least once a day	1	2.2%
At least once a week	9	19.6%
At least once a month	25	54.3%
Once every two months	7	15.2%
Once a season	2	4.3%
Once a year	0	0.0%
Rarely	1	2.2%
Never	1	2.2%
TOTAL	46	

Appendix F Online Survey Results

Other Results
Total Other Respondents:5

Which of your household's San Juan Island trips could be served by the Bellingham passenger ferry?		
Commute to or from my place of work	2	11.8%
Work-related trips	2	11.8%
Shopping	2	11.8%
Services (i.e. banking, health care, etc.)	3	17.6%
Recreation (i.e. museum, hiking, casino)	5	29.4%
Visiting friends and family	2	11.8%
Other	1	5.9%
TOTAL	17	

Please check any factors that you feel currently limit this		
ferry service's usefulness for your household (select all that		
apply)		
I/We have limited need for, or interest in, traveling between San		
Juan Island and Bellingham	3	33.3%
Cost	1	11.1%
Need a car to transport large items	1	11.1%
The current schedule	2	22.2%
Need a car to travel to and from the terminal	1	11.1%
Other	1	11.1%
TOTAL	9	

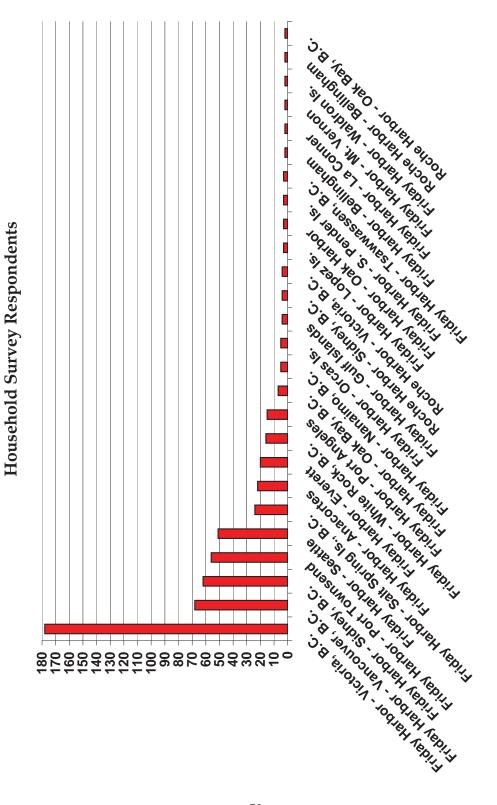
For this passenger ferry service, what would be household's most likely transportation connect BELLINGHAM?		
Other	0	0.0%
Personal vehicle	4	50.0%
Walking	1	12.5%
WTA bus	1	12.5%
Amtrak train	0	0.0%
Greyhound bus	0	0.0%
Private shutte/van	0	0.0%
Taxi cab	1	12.5%
Rental vehicle	0	0.0%
Bicycle	1	12.5%
I don't know	0	0.0%
TOTAL	8	

For this passenger ferry service, what would be your household's most likely transportation connection in FRIDAY HARBOR?		
Other	0	0.0%
Personal vehicle	0	0.0%
Walking	4	50.0%
Private shutte/van	0	0.0%
Taxi cab	2	25.0%
Rental vehicle	0	0.0%
Bicycle	2	25.0%
I don't know	0	0.0%
San Juan Transit	0	0.0%
TOTAL	8	

Please select your age category:		
5-9	0	0.0%
15-19	0	0.0%
20-24	0	0.0%
25-34	1	20.0%
35-44	0	0.0%
45-54	1	20.0%
55-59	0	0.0%
60-64	1	20.0%
65-74	1	20.0%
85+	1	20.0%
TOTAL	5	

How often do you travel to or from San Juan Island?		
At least once a day	0	0.0%
l '	U	
At least once a week	1	20.0%
At least once a month	0	0.0%
Once every two months	1	20.0%
Once a season	1	20.0%
Once a year	1	20.0%
Rarely	1	20.0%
Never	0	0.0%
TOTAL	5	

Appendix G Full List of Desired Routes



Selegillo HOA. Wellerille Helent, Welkullet 3. Souels, sino toques, Aeoli, SI NEIS . WEIGHINES Passenger Survey Respondents S. EHOJOIA . TOQUEH BUJOS Appendix G Full List of Desired Routes 3. Spites Ino . Welloulles 3. A. S. JOANDOURA JOQUEN ARDILLY elyese, mengullet 3. A 430 & SHIM. TOOLEH TEDILY S. A. S. Bullds HES TOQUEH ARAILY ST 28007. WELLEUTINE entess, todien vebilit 3. A EHOJOIA . WENGUINDA SI SESTO . UTENSUITED