



2011 Integrated Resource Plan



August 11, 2011



Presentation Road Map

Key Policy Findings & Overview—David Mills

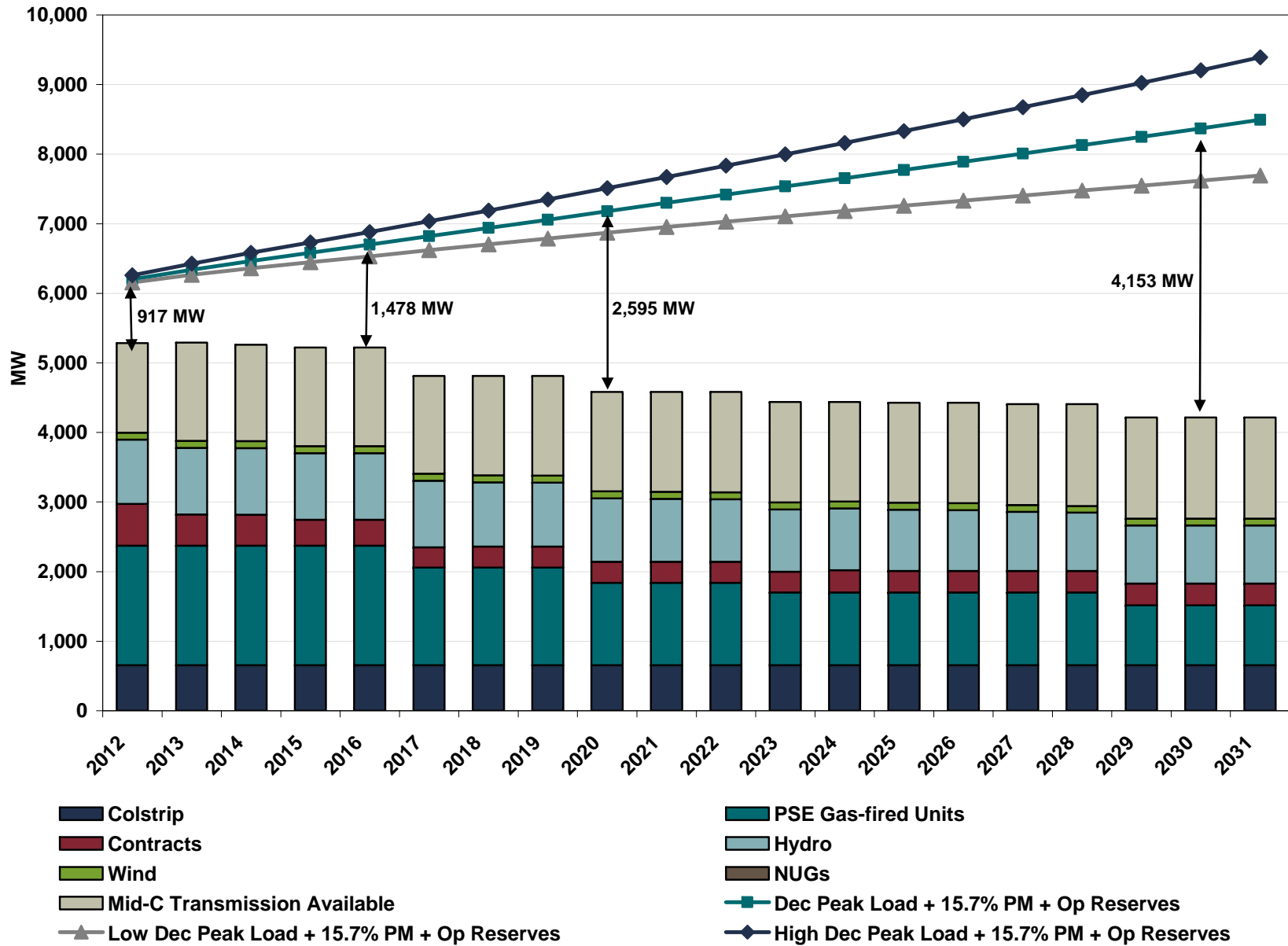
2011 IRP Review—Phillip Popoff

- **Electric then Gas...**
- **Scope and Focus of IRP**
- **Key Risk Factors**
- **Analytical Findings**

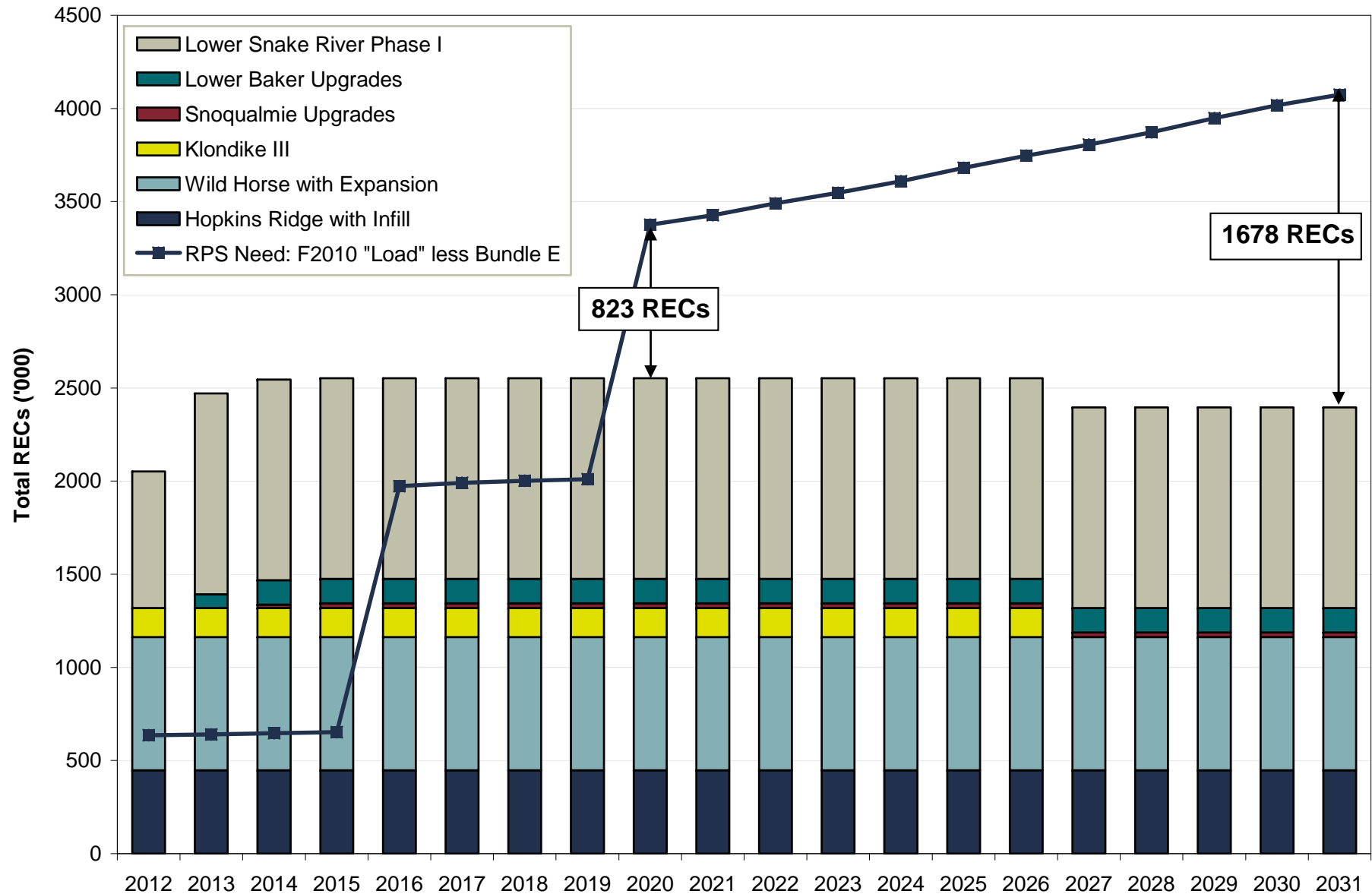


- Plan captures benefits of regional surplus for our customers
- Peakers over CCCT plants
- Transmission to market
- Demand-Side Resources: Renewables to meet RPS
- Need not immediate in natural gas portfolio
- Managing potential swings in generation demand

Peak Hour Capacity Need



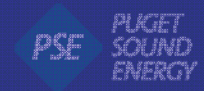
Need for Qualifying Renewable Energy



Incremental Additions in MW

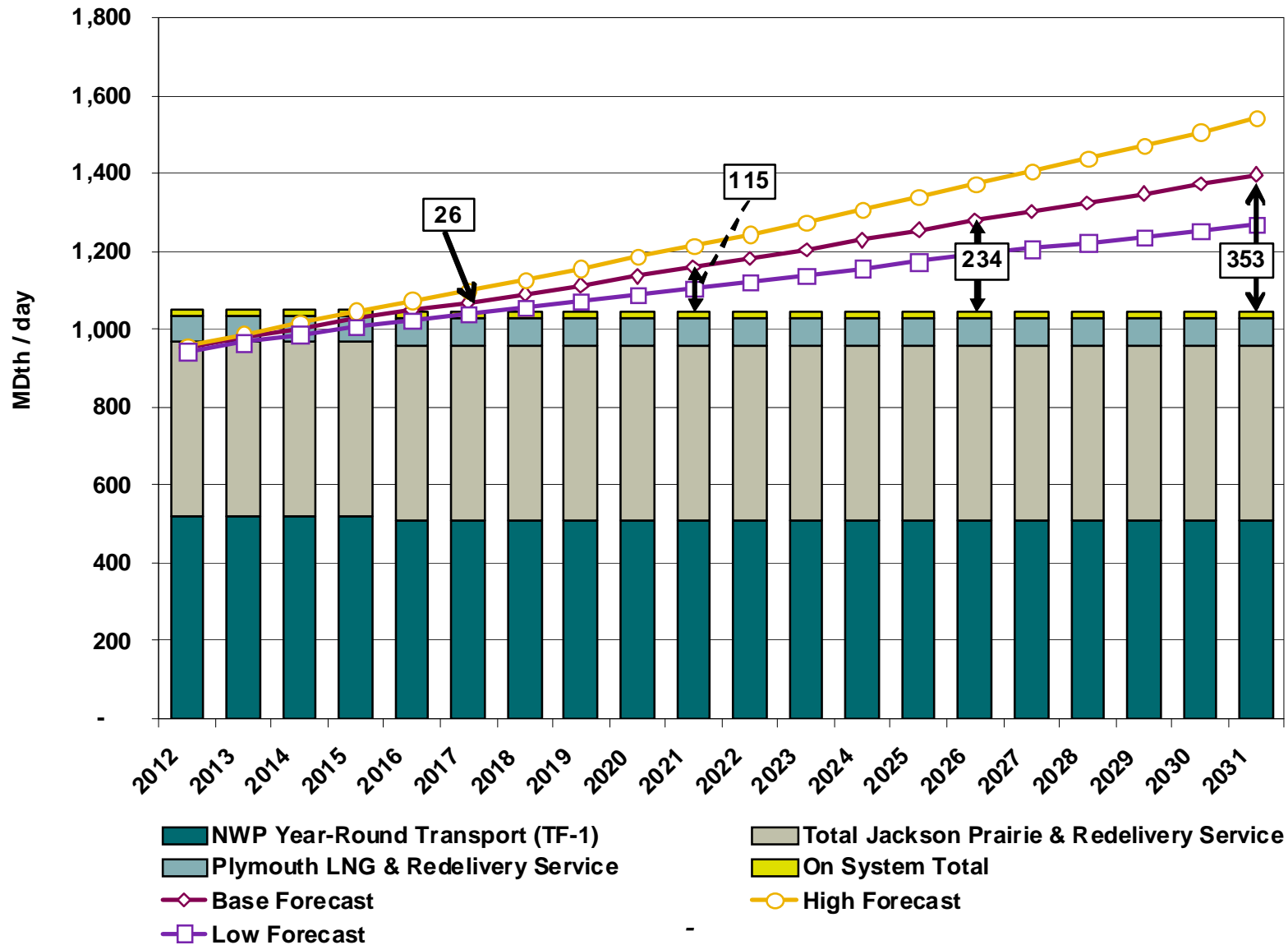
| | 2016 | 2020 | 2025 | 2031 |
|------------------------------|------|------|------|------|
| Demand-side Resources | 423 | 815 | 1106 | 1319 |
| Wind | 0 | 300 | 300 | 400 |
| Biomass | 0 | 25 | 25 | 50 |
| Transmission + Market | 0 | 500 | 500 | 500 |
| Peakers | 1065 | 1278 | 1704 | 2443 |

Electric Action Plan--Highlights



- Demand-Side Resources: Work with CRAG on targets
- Renewables: Opportunistic approach for future needs
- Transmission: Consider cost effective alternatives
- Peakers are more cost effective than CCCTs
- Balancing Authority Needs

Design Peak-Day Resource Need-Gas



Incremental Additions in MDth/Day

| | 2016/17 | 2020/21 | 2024/5 | 2030/31 |
|------------------------------|---------|---------|--------|---------|
| Demand-side Resources | 31 | 56 | 65 | 78 |
| NWP + Westcoast Exp | 34 | 112 | 145 | 182 |
| Cross-Cascades | 0 | 0 | 0 | 31 |
| Local LNG Storage | 0 | 0 | 51 | 51 |

Gas Action Plan--Highlights



- Demand-Side Resources: Work with CRAG on targets
- Supply-Side Resources: Opportunistic approach & study possible expansion at Jackson Prairie
- Generation Fuel Supply

2011 IRP Review—Phillip Popoff

- **Electric then Gas...**
- **Scope and Focus of IRP**
- **Key Risk Factors**
 - **Factors Affecting Least Cost Mix**
 - **Factors Affecting Cost**
- **Analytical Additional Findings**
 - **CCCT vs Peakers**
 - **Demand-Side Resources**
 - **Renewable Resources and Emissions**
 - **Load Forecasts**



Focus of Integrated Resource Plan



WAC 480-100-238 Integrated resource planning.

- (1) Purpose. Each electric utility... has the responsibility to meet its system demand with a **least cost mix of energy supply resources and conservation**.
- (2) (a) “Integrated resource plan” or “plan” means a plan describing the **mix of energy supply resources and conservation** that will meet current and future needs at the lowest reasonable cost...
- (2)(b) “Lowest reasonable cost” means the **lowest cost mix of resources** determined through a detailed and consistent analysis of a wide range of commercially available sources....

Key Analytical Findings—Impact of Uncertainty

Factors Affecting Resource Plans (Mix)

- RPS Requirements Drive Renewable Need
- Expiring Renewable Incentives: Impacts Timing
- Load Forecast Changes
- Coal Regulated Out: Be Aware of Framework Boundaries

Factors Affecting Portfolio Costs

- Gas Prices
- Carbon Costs
- Shuttering Colstrip



Scenarios and Sensitivities

Going In: Possible Risks Affecting Resource Mix

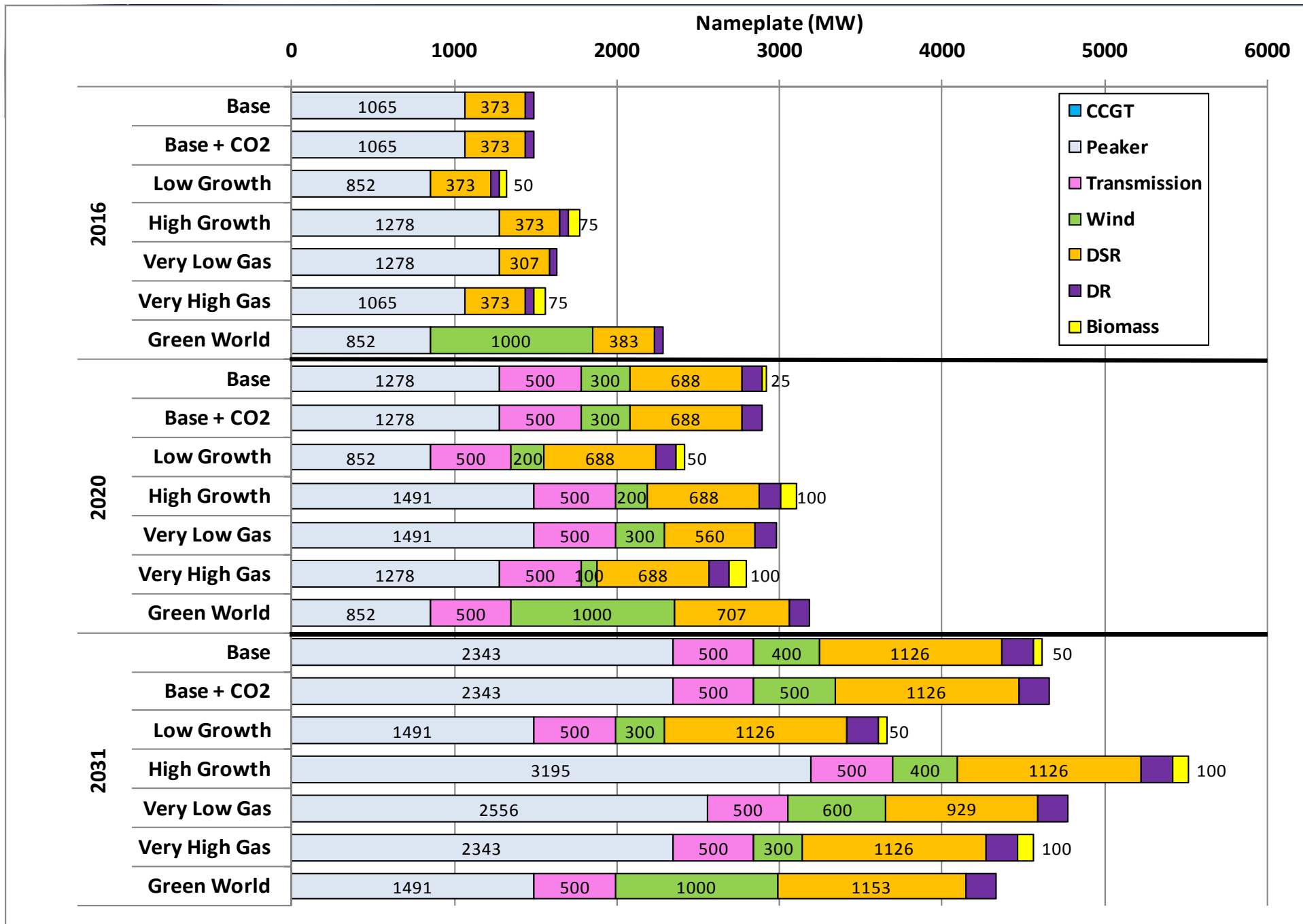
Scenarios: Complete Possible Futures

- Base Case: Mid Growth, Mid Gas Price, No New CO₂ Costs
- Green World: Low Growth, High Gas Price, High CO₂ Costs
- Low Growth: Low Growth, Low Gas Price, No New CO₂ Costs
- High Growth: High Growth, High Gas Price, No New CO₂ Costs

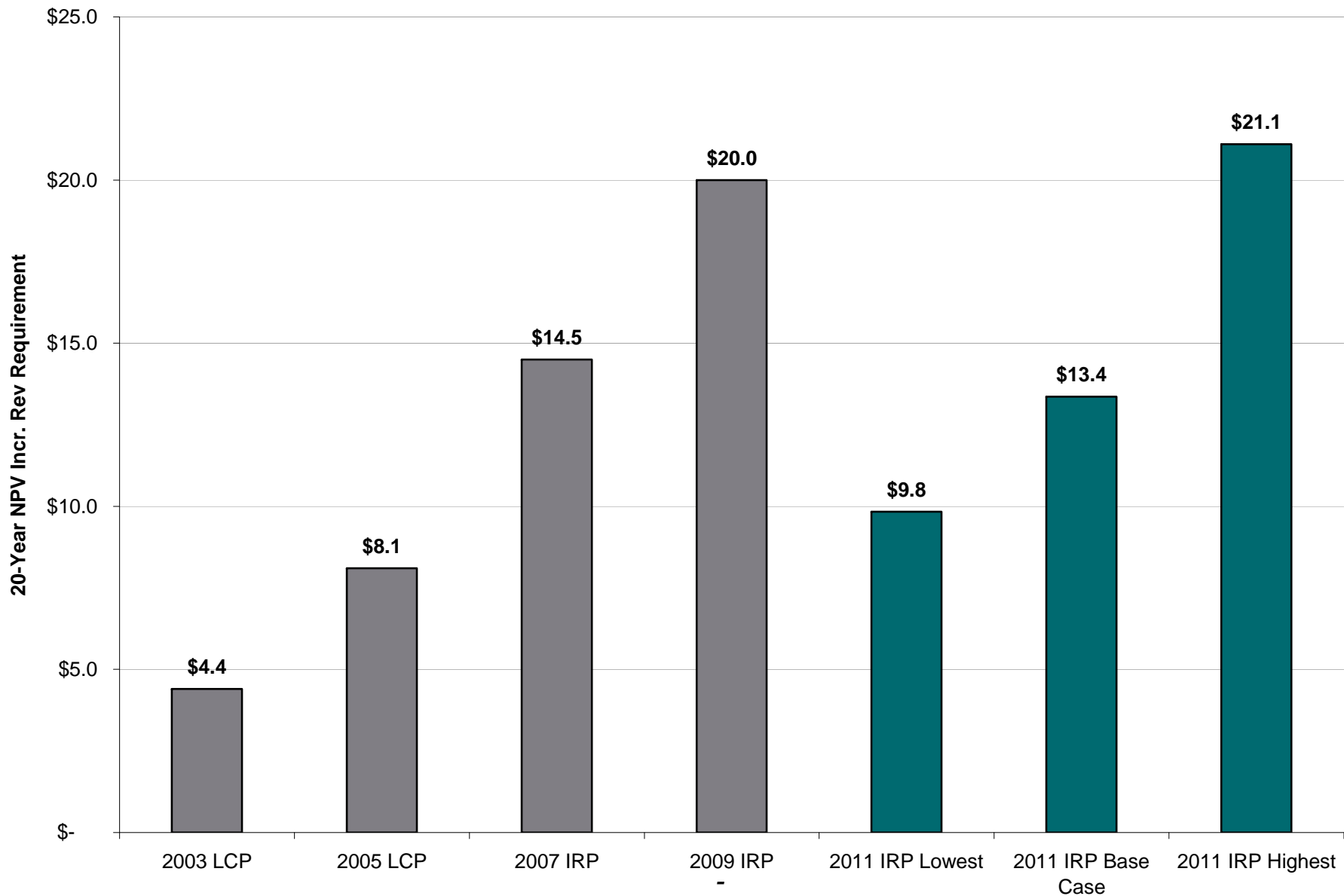
Sensitivities: What if/All Else Equal

- Base + CO₂ Costs
- No “Northwest Coal”
- Very High Gas Prices
- Very Low Gas Prices
- Electric Vehicles
- Financial Incentives for Renewables
- Accelerated Demand-Side Resources
- Drill Down on Peakers vs CCCT





Significant Range of Potential Costs



Additional Important Analytical Findings

CCCT vs. Peakers

- Can Lower Variable Cost of CCCT Cover Higher Fixed Cost?
- Do CCCT Plants Reduce “Risk?”

Demand-Side Resources

- Consistent With Council Methodology-But More Aggressive Ramp
- Reduces Cost and Cost Risks
- Reduces Emissions

Renewables and Emissions

- Factors Affecting Renewable Builds
- CO2 Emissions Under Different Conditions

Load Forecasts and Timing

- F2010 Forecast-IRP
- F2011 Forecast-GRC & RFP





CT versus CCCT

- Higher Capital Cost of CCCT Does Not Appear to be Offset by Higher Margins/Lower Variable Cost
- Gas CCCT Reduces Variable Cost Risk, But Not Sufficient To Cover Higher Cost





Portfolio Cost Differences: Peakers vs CCCT

| Scenario | 20-yr NPV Expected Cost (Incremental Rev Req \$Billions) |
|--|---|
| Base | \$13.36 |
| Base + Peaker Fixed Gas Transport Cost | \$14.10 |
| Base + No Peaker | \$14.54 |
| Base + Peaker/CCCT Blend | \$14.26 |

Annualized Difference
~\$120 million/yr

Non-Trivial

~\$45
million/yr



CCCT Not Cost Effective Way to Reduce Risk

Trade Off Table (\$Billions) 20-Year View

+\$1.18 Bil

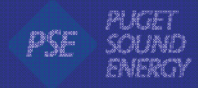
| Study Period | Base | Fixed Gas Transport | Peaker/CCCT Blend | No Peaker |
|------------------------------|---------|---------------------|-------------------|-----------|
| 20-yr NPV Expected Cost | \$13.36 | \$14.10 | \$14.26 | \$14.54 |
| 20-yr NPV Power Cost | \$10.36 | \$10.37 | \$10.17 | \$10.04 |
| Tail Var 90 of Expected Cost | \$17.90 | \$18.63 | \$18.41 | \$18.53 |
| Tail Var 90 of Power Cost | \$13.15 | \$13.14 | \$12.82 | \$12.60 |

-\$0.55 Bil

Question:

Increase expected revenue requirement by \$1.18 Billion to reduce power cost risk by \$.55 Billion?

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Consistency with Council Methodology

<http://www.nwcouncil.org/energy/powerplan/6/supplycurves/l937/default.htm>



Council

See 2. a & b

- Wide array tech, all sectors
- Saturations
- New/Existing Units
- Measure Life/Substitutions
- Measure Shapes
- Measure Interactions

Technical Potential

See 3. a - e

- Econ Screening-TRC
- Shaped Energy/Capacity
- Full Incremental Cost
- T&D Savings & Losses
- "Environmental Benefits"
- NEB/10% Credit

Economic Potential

See 4. a - c

- Targets from IRP Analysis
- DSM Versus All Resources
- B&C from Econ Screen
- Lost Opportunity/Discretion
- Adjusted Historic Ramps
- Revise Based on Exp.

Achievable Potential

PSE

See 2. a & b

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- Shaped Energy/Capacity
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- Environmental Benefits"
- NEB & 10% Credit**

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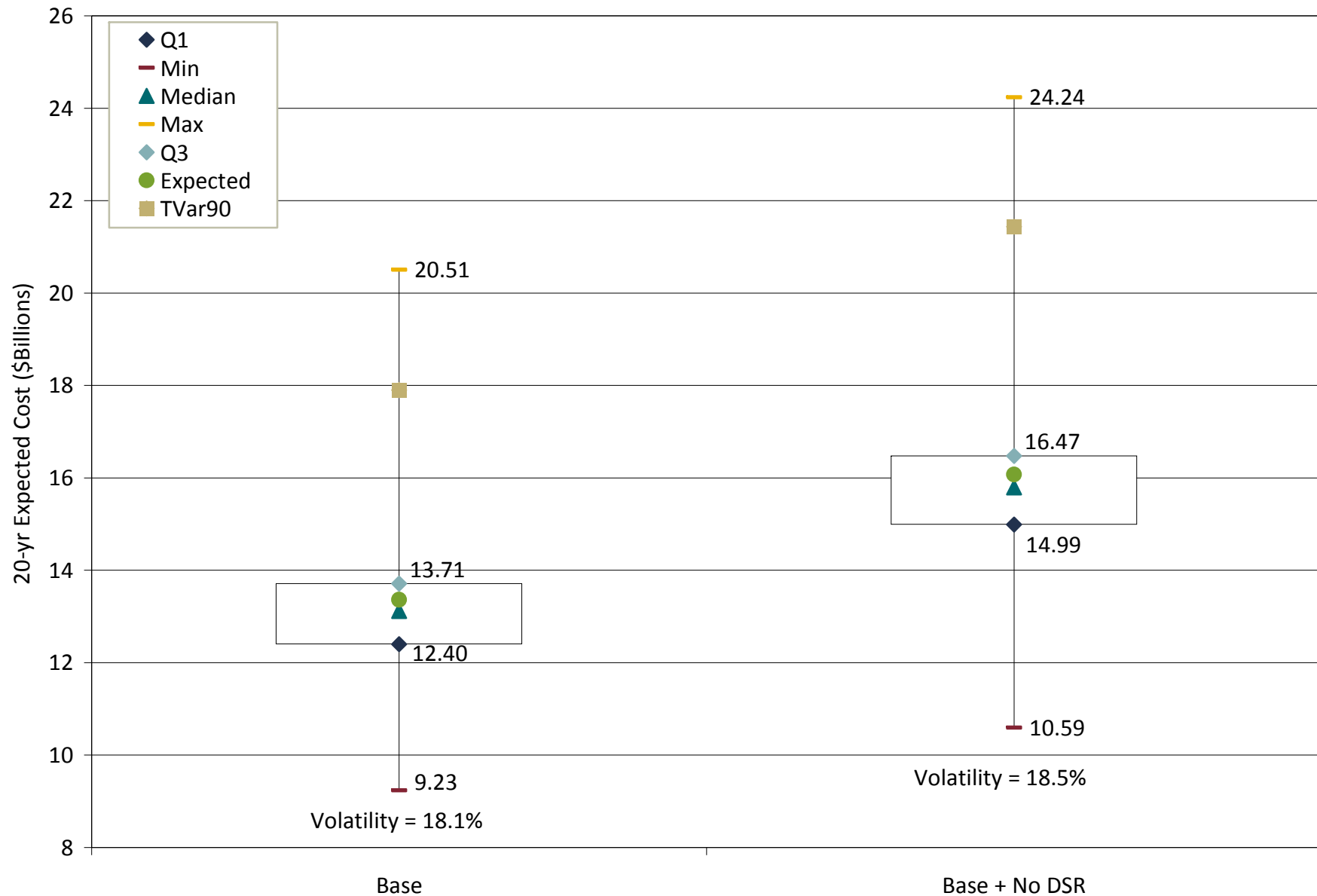
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 - Demand and Supply-Side Resources Apples-to-Apples
 - Avoided Costs: Derived From IRP Output, Not Input
- Demand-Side Resource Potentials Developed
 - Technical and Achievable Potentials Estimated
 - Starts with RTF and Adjusts for PSE Service Territory
- Cost of DSR Measures Adjusted
 - Reflects T&D savings,
 - Non-Energy Benefits, and
 - 10% Regional Preference Electric
- Measures Aggregated by Adjusted Cost up Supply Curve in “Bundles”
- Bundles are Resource Alternatives Along Side Supply-Side Resources to Directly Estimate Cost Effectiveness

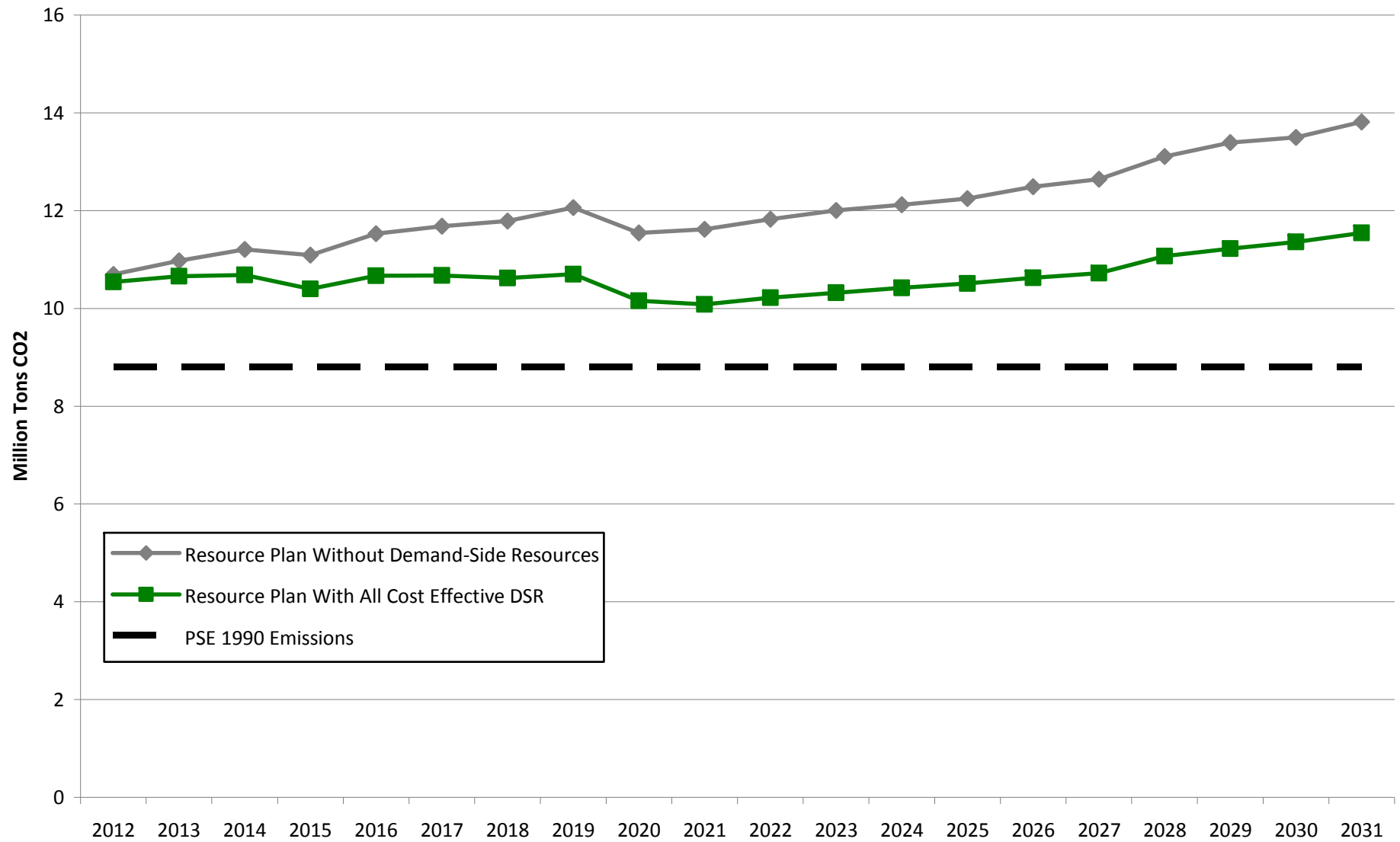


Impact of Cost Effective DSR on Cost & Risk

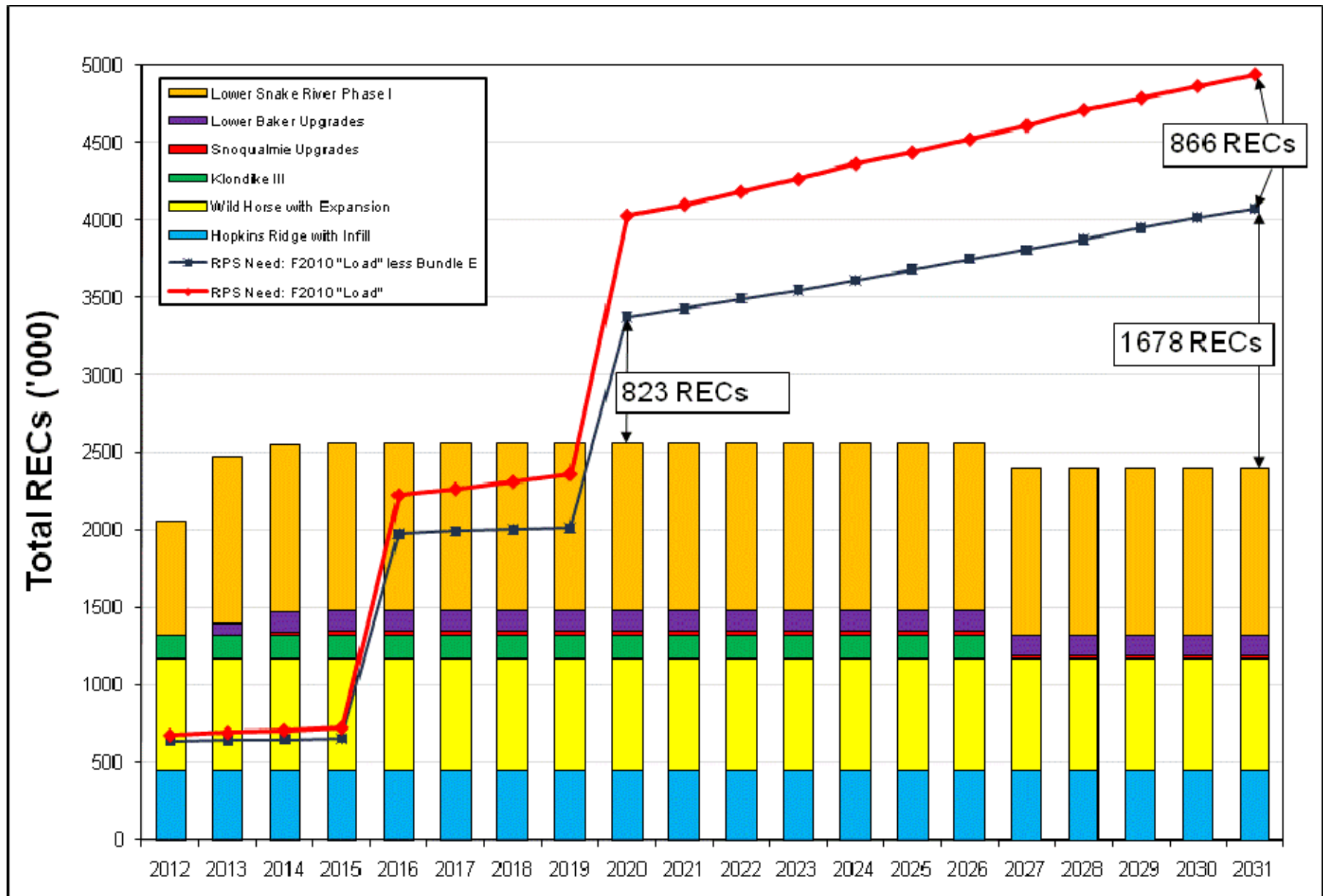


Impact of DSR on Forecast CO2 Emissions

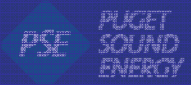
Projected CO2 Emissions and Emission Savings from Cost Effective Demand-Side Resources



Impact of DSR on Need for Renewables



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Renewables and Emissions

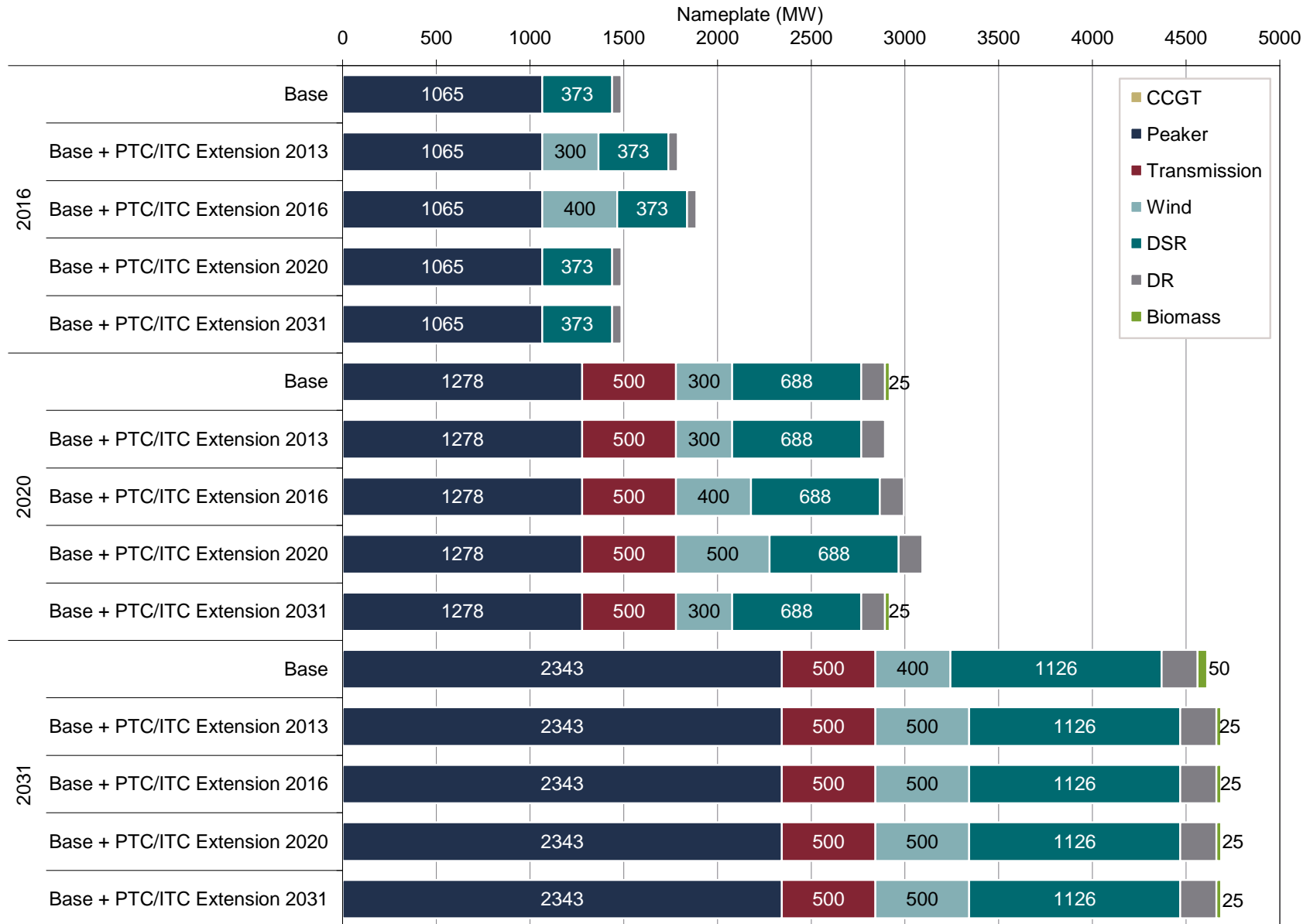
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Load Forecasts and Timing

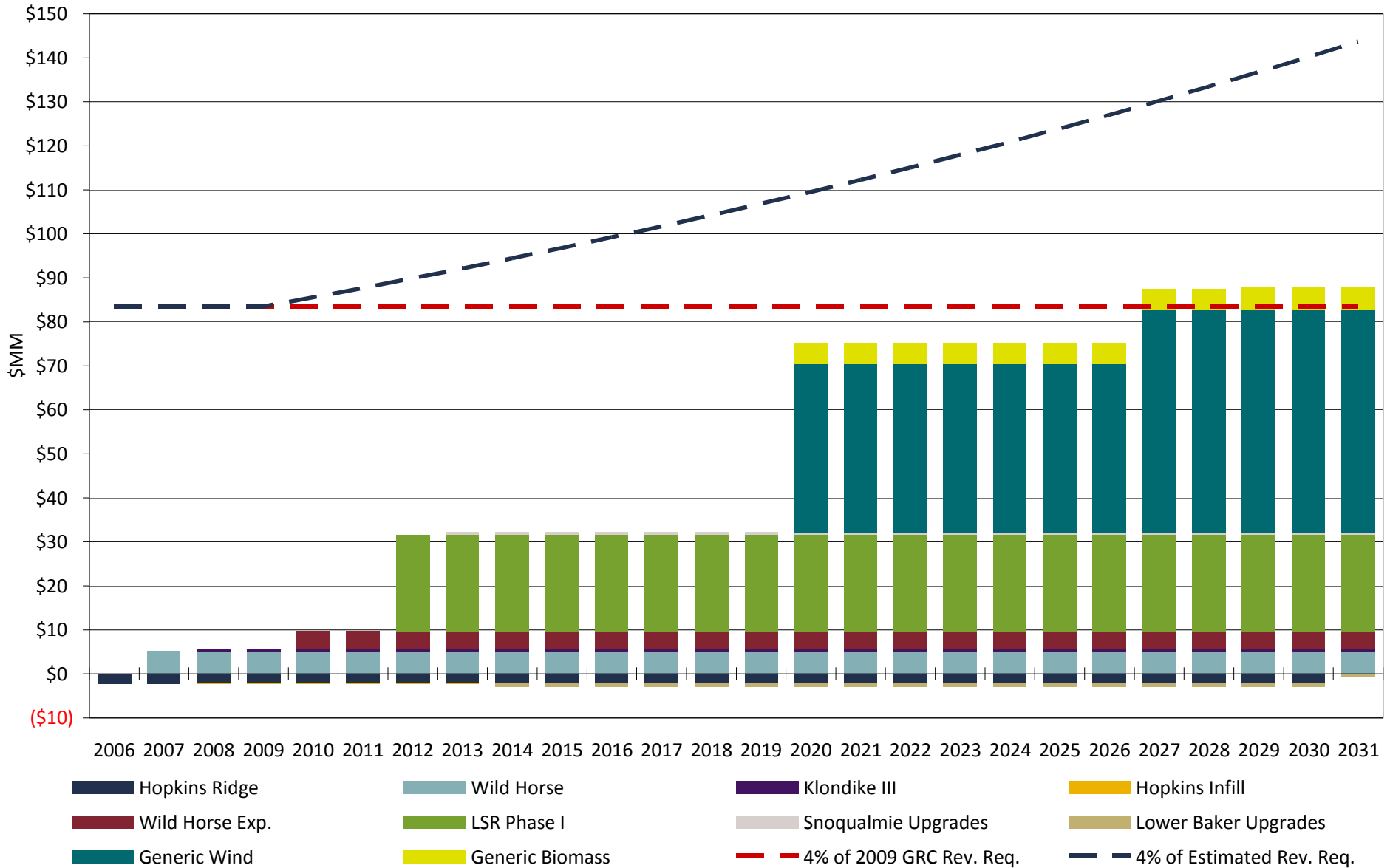
- F2010 Forecast-IRP
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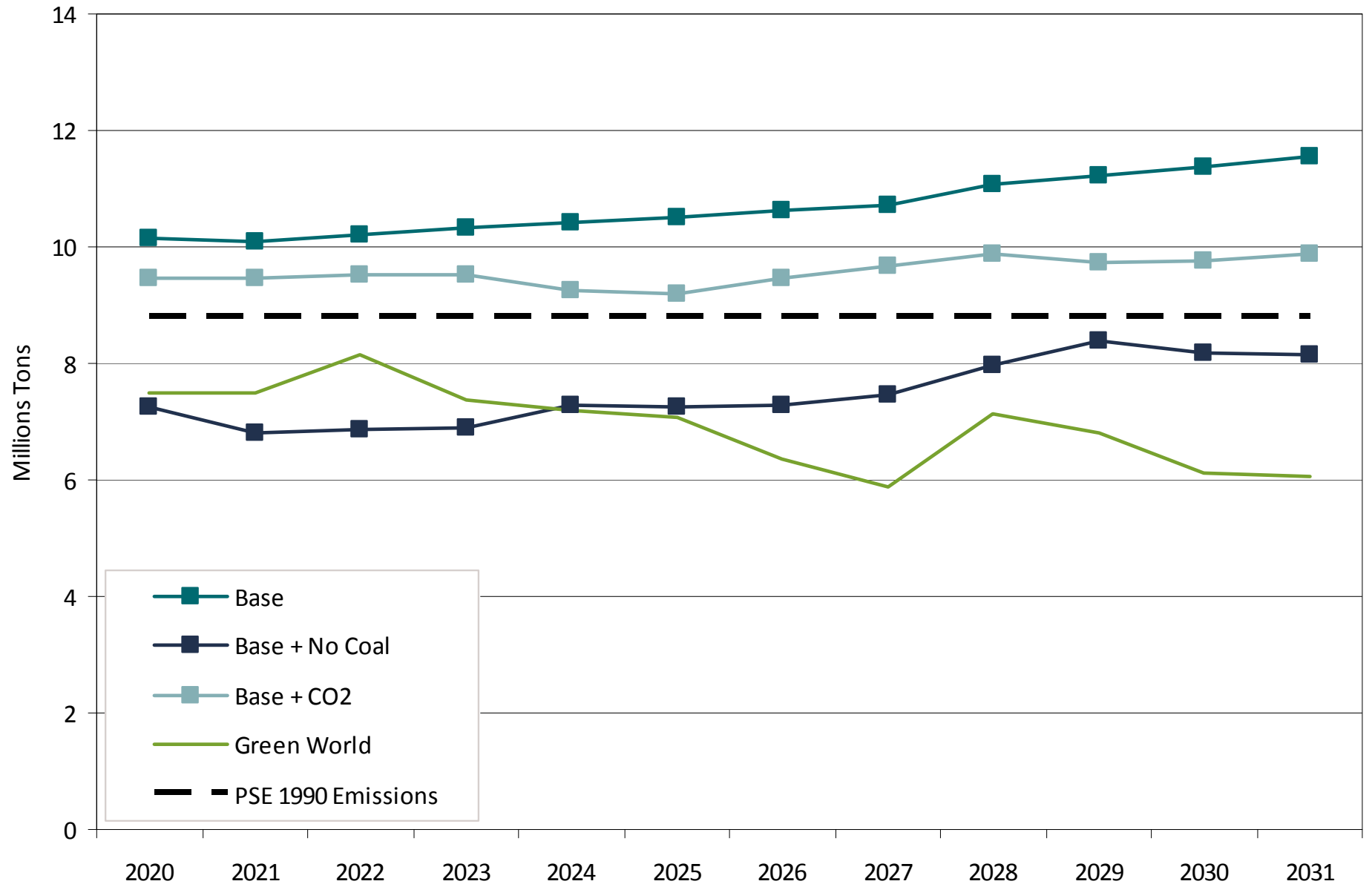
Expiring Financial Incentives Accelerate Least Cost Addition of Renewables-Given RPS



Expect to Stay Under 4% Rev Req Cap



Significant Cuts to Emissions Challenged



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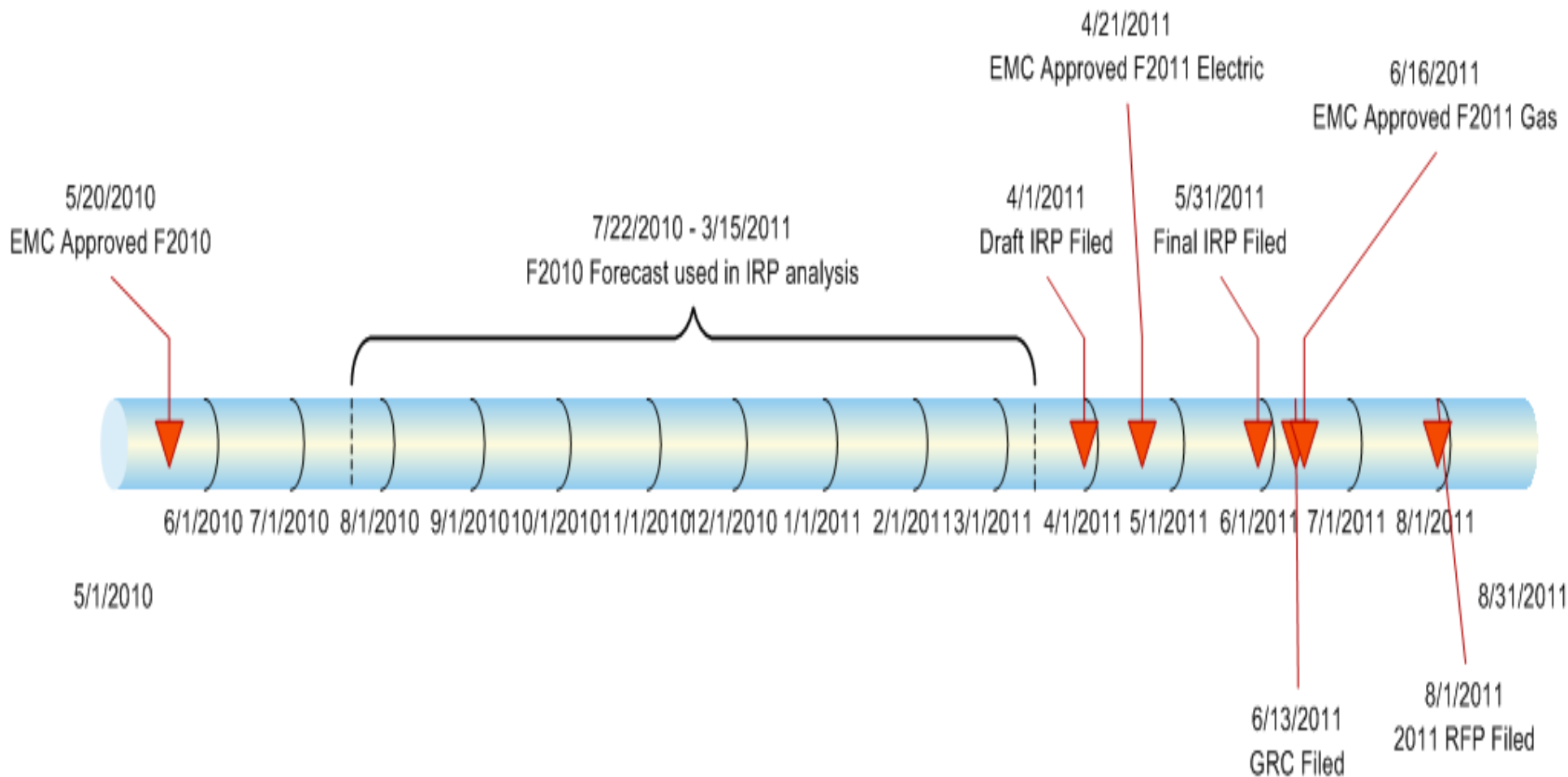
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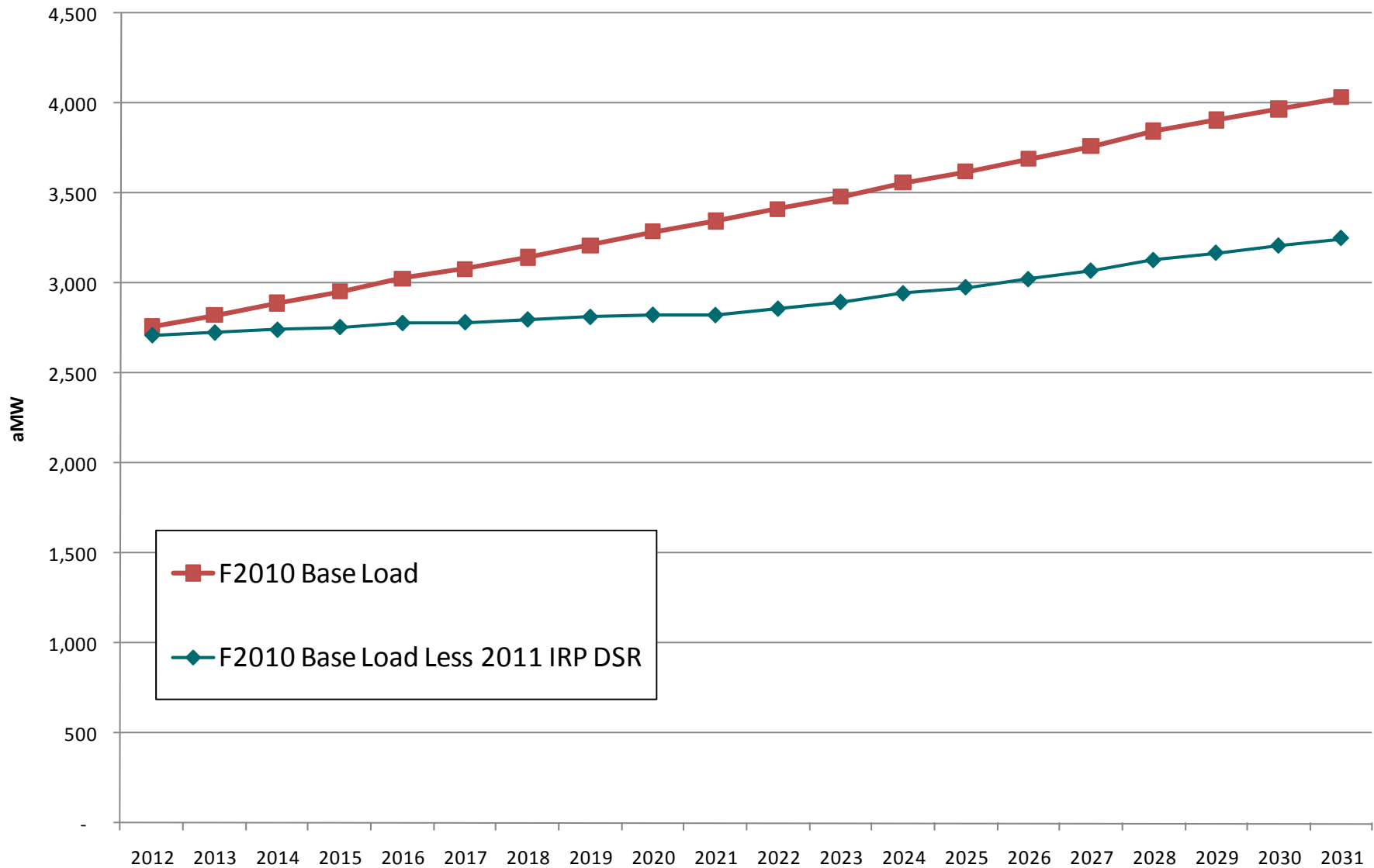


Demand Forecast Update Timeline



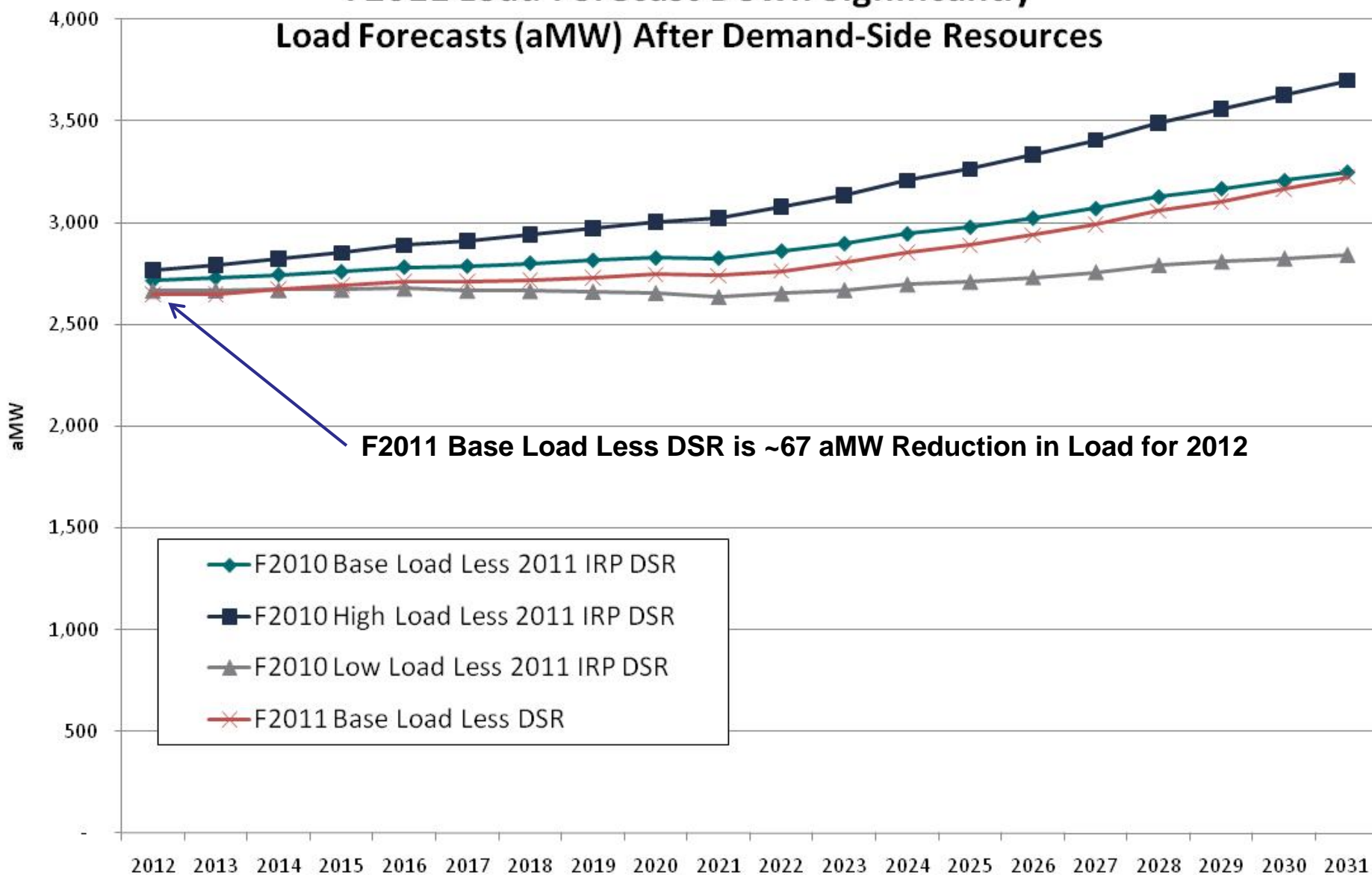
Impact of DSR on Load Forecast (aMW)

F2010 Load Forecast Before and After DSR



F2011 Load Forecast Down Significantly

Load Forecasts (aMW) After Demand-Side Resources

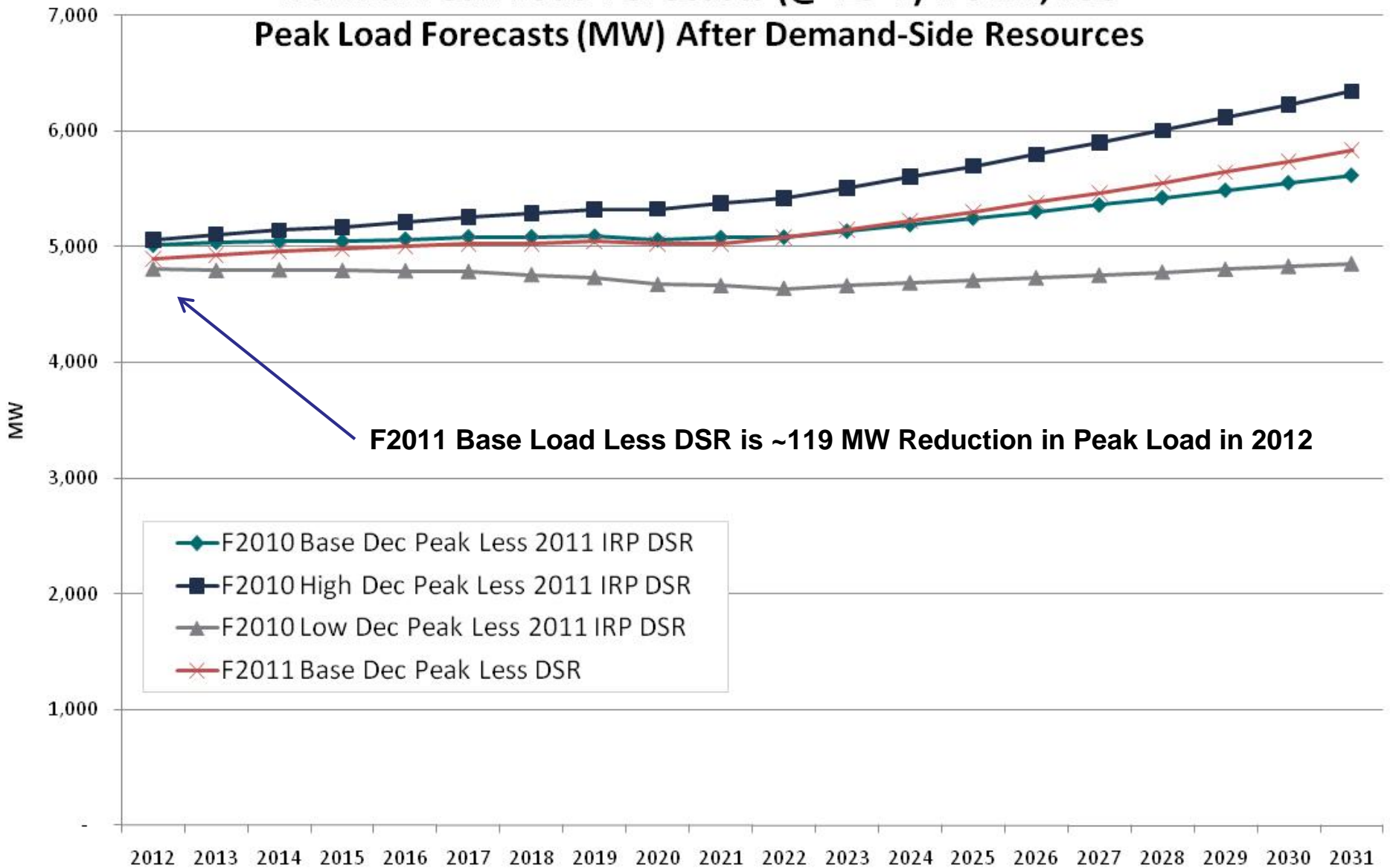


Note on Timing

F2010: Used for IRP

F2011: Used for GRC & Upcoming RFP

Normal Peak Load Forecasts (@ 23°F) Down, Too Peak Load Forecasts (MW) After Demand-Side Resources



F2011 Base Load Less DSR is ~119 MW Reduction in Peak Load in 2012

- ◆ F2010 Base Dec Peak Less 2011 IRP DSR
- F2010 High Dec Peak Less 2011 IRP DSR
- ▲ F2010 Low Dec Peak Less 2011 IRP DSR
- ✕ F2011 Base Dec Peak Less DSR

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“Plans” Versus “Planning”



The Planning:

- Capture Benefits of Regional Surplus for Our Customers

Plans—May Change:

- Based on Actual Resource Alternatives/Contracts
- Evolving Market Conditions

Gas Resource Plan

- Scope and Focus of IRP
- Summary Findings
- Resource Needs
- Resource Alternatives
- Analytical Results





Integrated Resource Planning



WAC 480-90-238 Integrated resource planning.

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- (2)(b) “Lowest reasonable cost” means the **lowest cost mix of resources** determined through a detailed and consistent analysis of a wide range of commercially available sources....

Key Analytical Findings--Gas Plan



Factors Affecting Resource Plans (Mix)

- Avoided Commodity Costs: Significant Impact
 - Gas Prices
 - Carbon Costs
- Load Forecast Uncertainty

Factors Affecting Portfolio Costs

- Gas Prices
- Carbon Costs

Scenarios and Sensitivities

Going In: Possible Risks Affecting Resource Mix

Scenarios: Complete Possible Futures

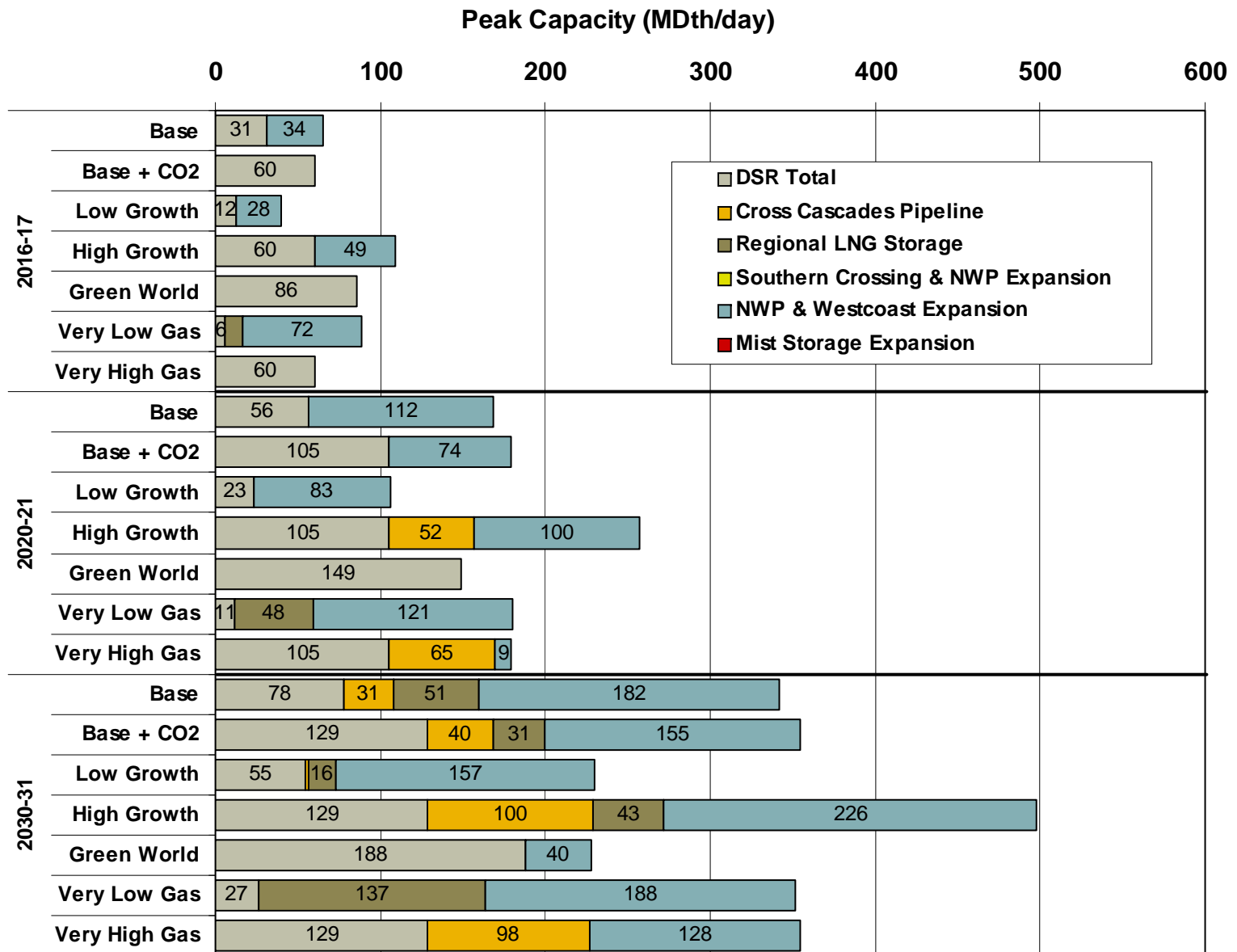
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Sensitivities: What if/All Else Equal

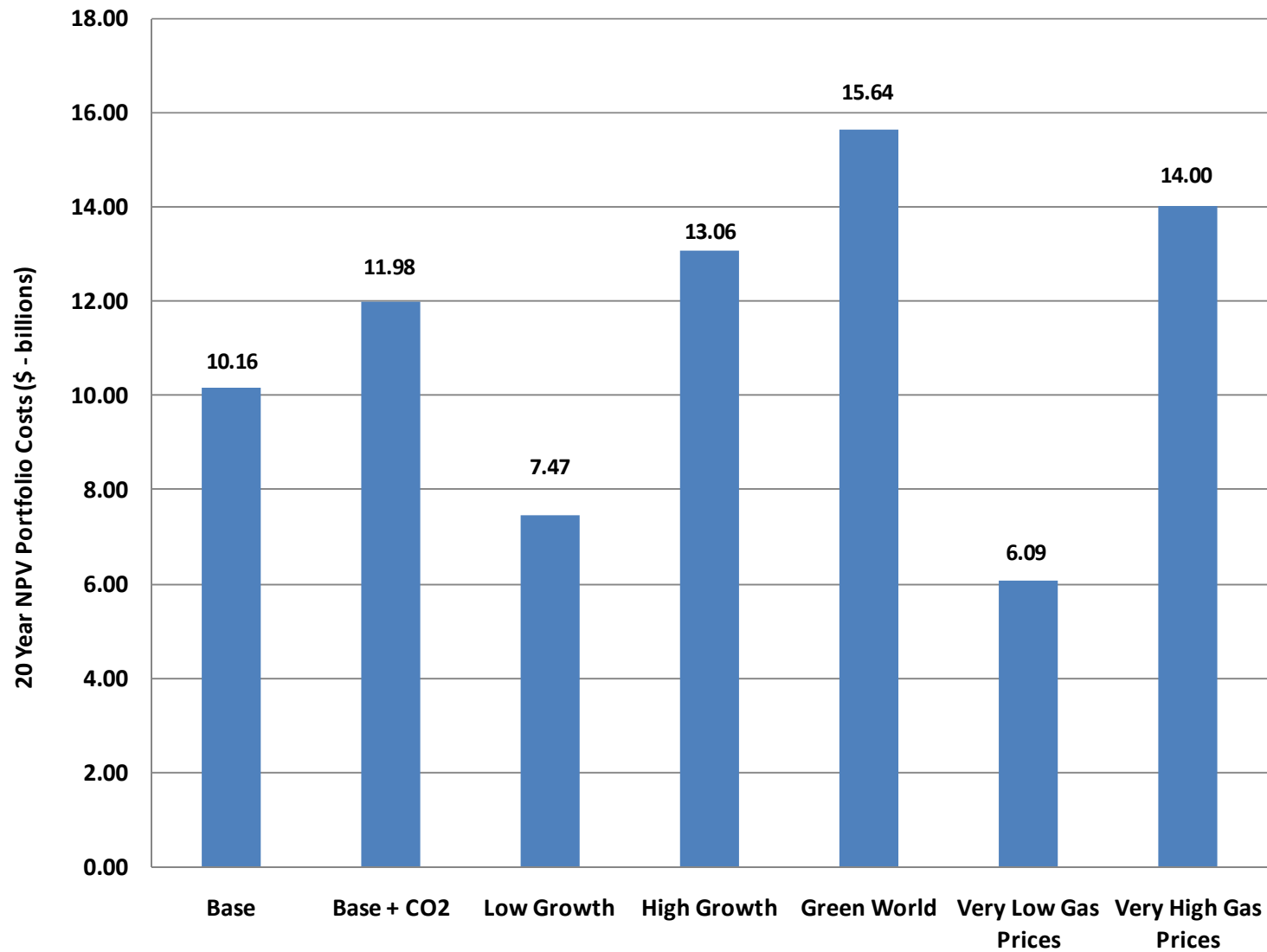
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Gas Sales Portfolio Additions

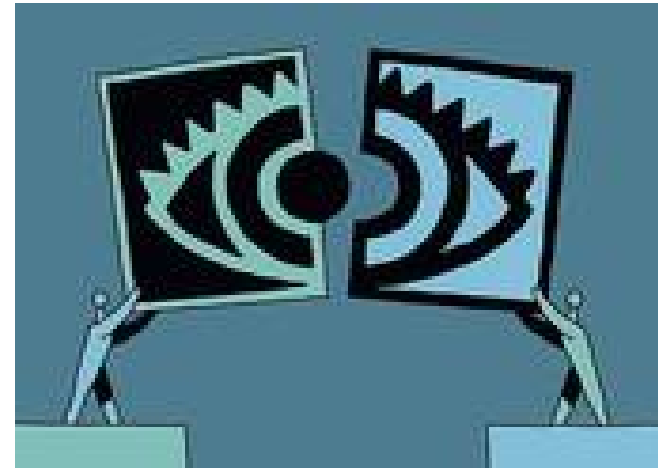


Gas Sales NPV Portfolio Costs

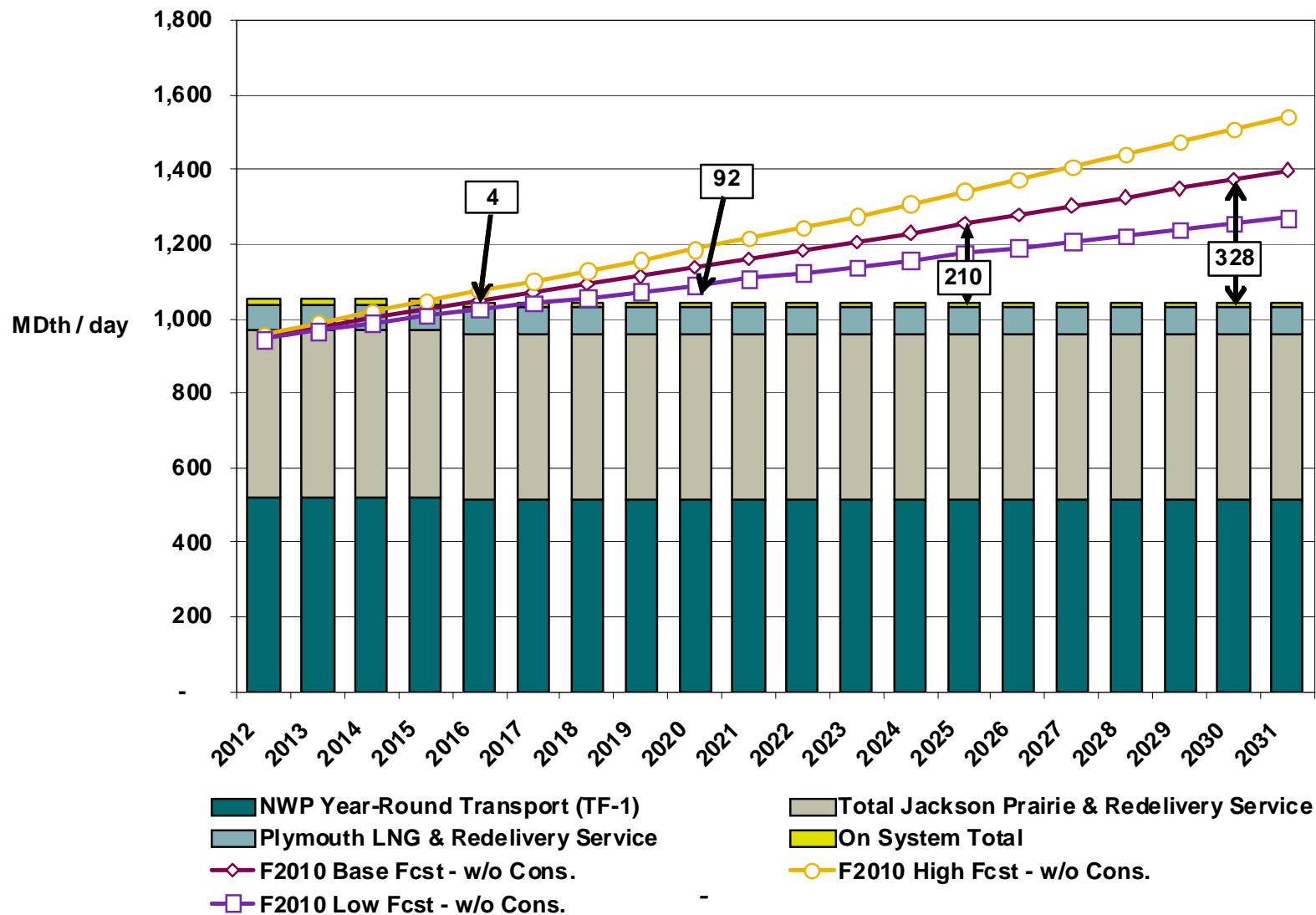


Gas Resource Plan

- Scope
- Summary Findings
- Resource Needs
- Resource Alternatives
- Analytical Results

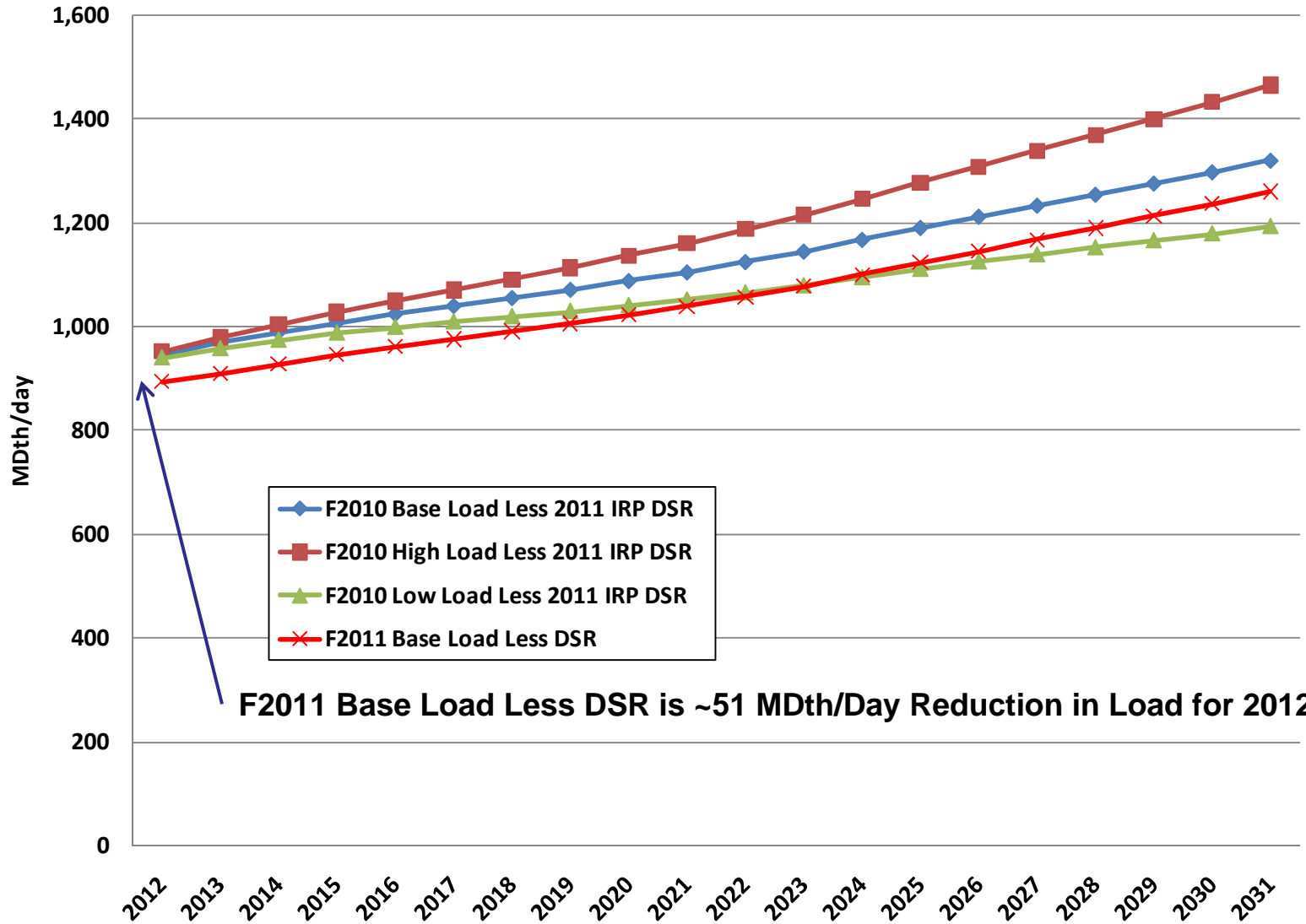


Gas Sales Peak Capacity Need-Before DSR



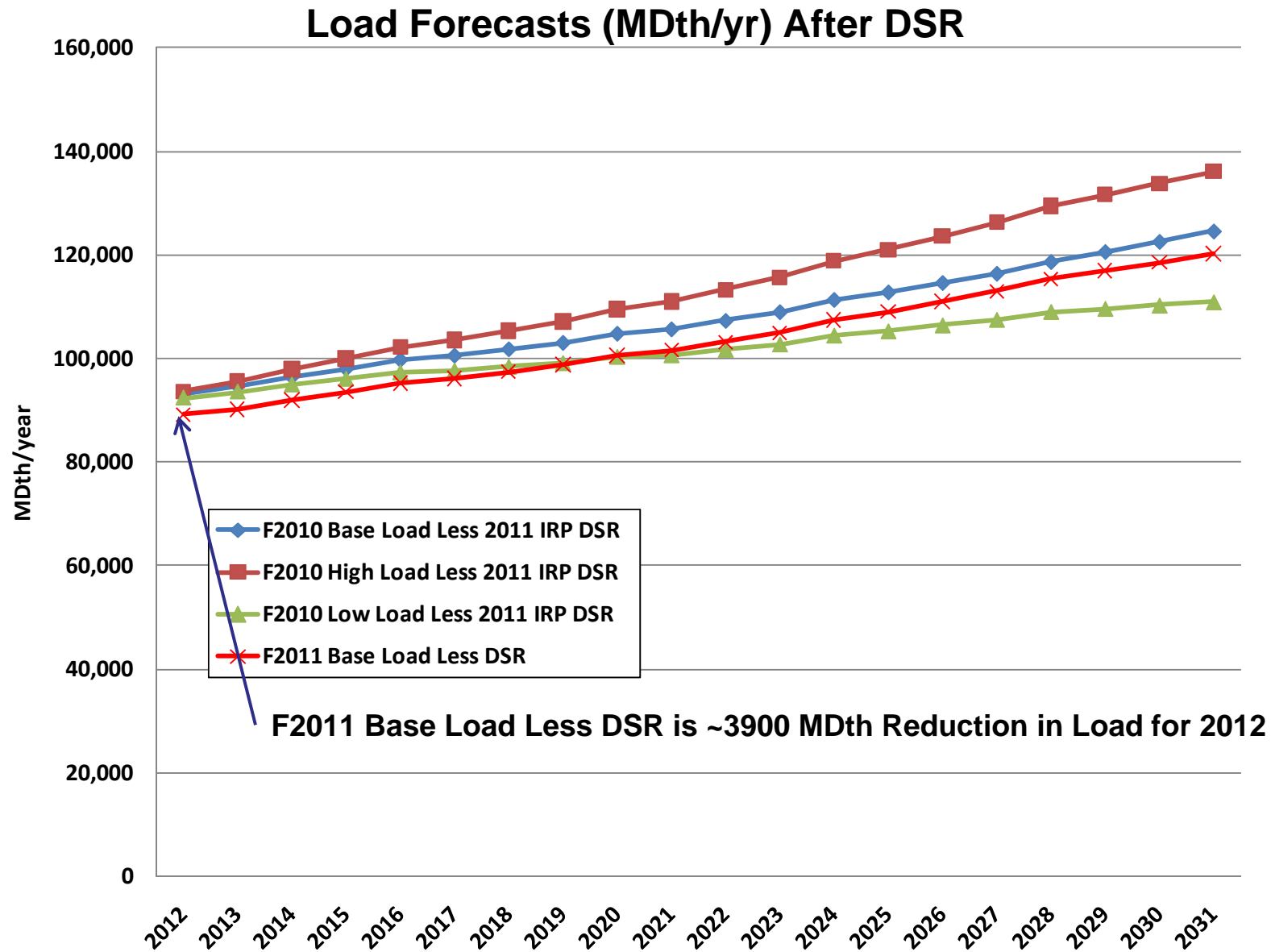
F2011 Design Peak Load Forecast Down

Peak Load Forecasts (MDth/day) After DSR

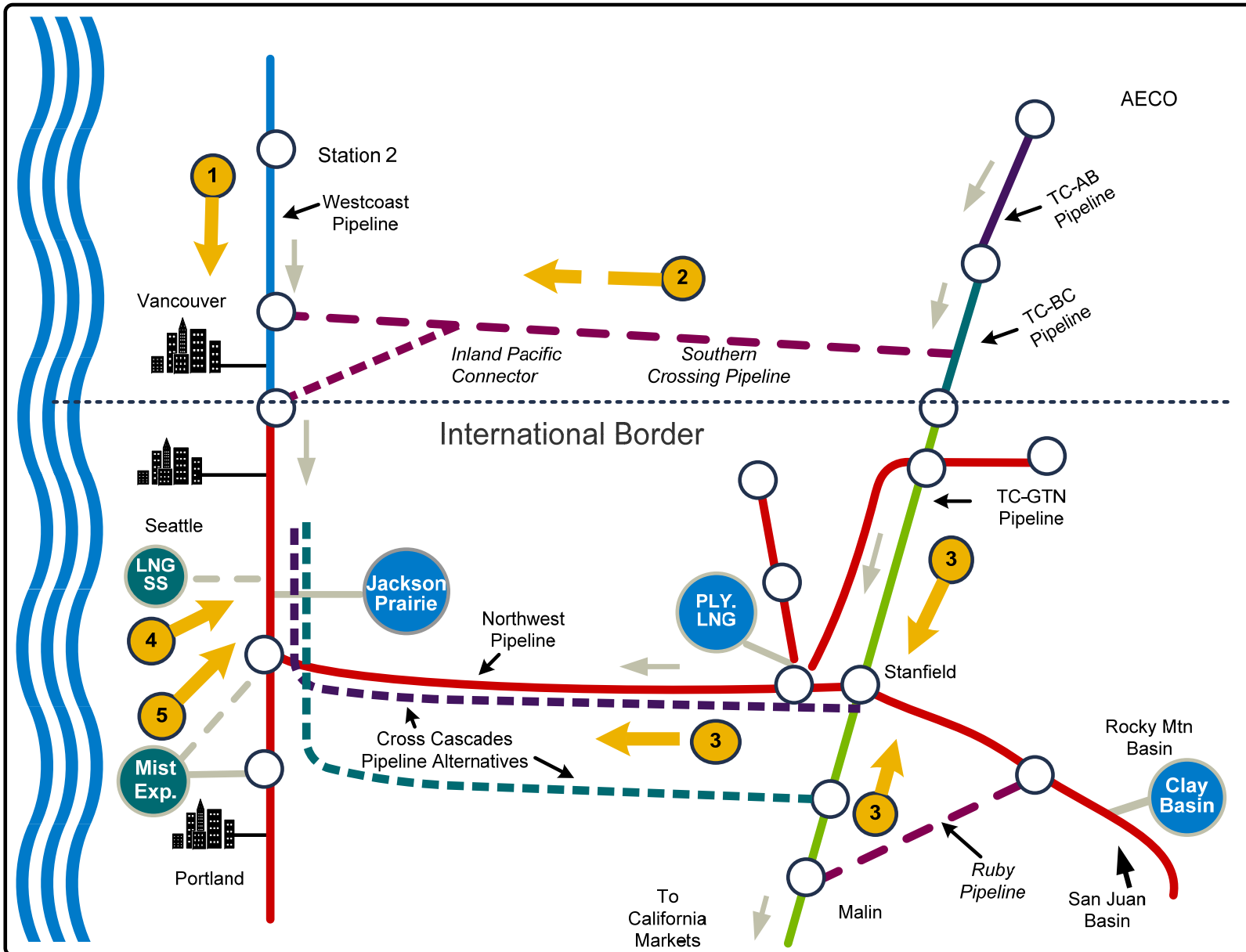


F2011 Base Load Less DSR is ~51 MDth/Day Reduction in Load for 2012

F2011 Load Forecast Down Significantly



Gas Supply Alternatives



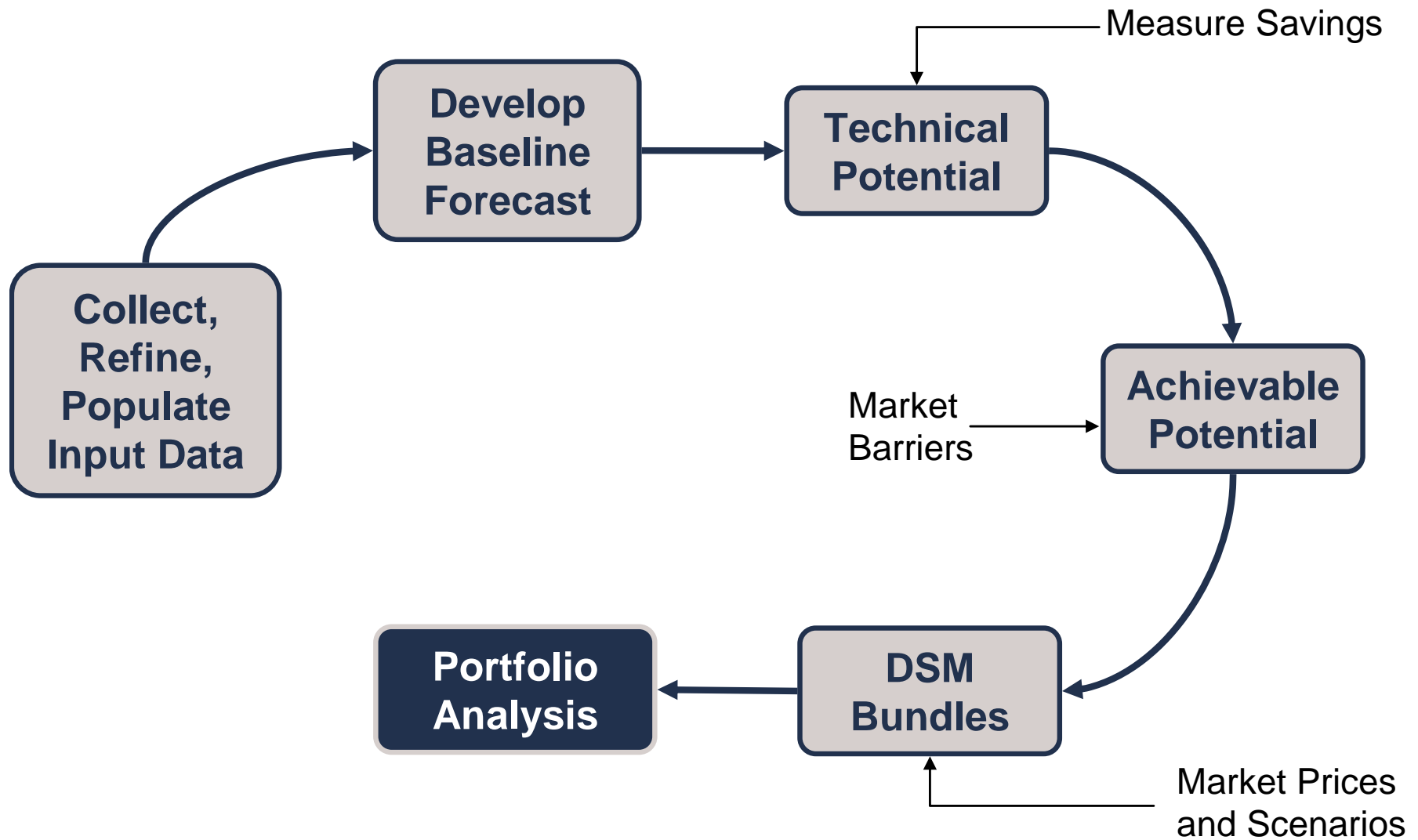


Demand-Side Resources

- Similar to Electric: Cost Effectiveness Determined Directly, Not Based on Estimated Avoided Cost
- Tested Acceleration of Gas Similar to Electric Measures



Overview: Assessing DSR Resource Potential





DSR: NPV of Portfolio Costs - (\$-Billions)

| | 20-year Ramp Rate | 10-year Ramp Rate |
|----------------------|-------------------|-------------------|
| Base | 10.18 | 10.16 |
| Base + CO2 | 12.05 | 11.98 |
| Low Growth | 7.47 | 7.50 |
| High Growth | 13.15 | 13.06 |
| Green World | 15.81 | 15.64 |
| Very Low Gas Prices | 6.09 | 6.13 |
| Very High Gas Prices | 14.12 | 14.00 |



2011 Gas Sales Portfolio Resource Plan

Peak Day Capacity (MDth/day)

| | 2016-17 | 2020-21 | 2024-25 | 2030-31 |
|--------------------------------|---------|---------|---------|---------|
| Demand Side Resources | 31 | 56 | 65 | 78 |
| NWP/Westcoast Expansion | 34 | 112 | 145 | 182 |
| Cross Cascades Pipeline | | | | 31 |
| Regional LNG Storage | | | 51 | 51 |

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Additional Questions/Follow-Up?





Appendix Slides

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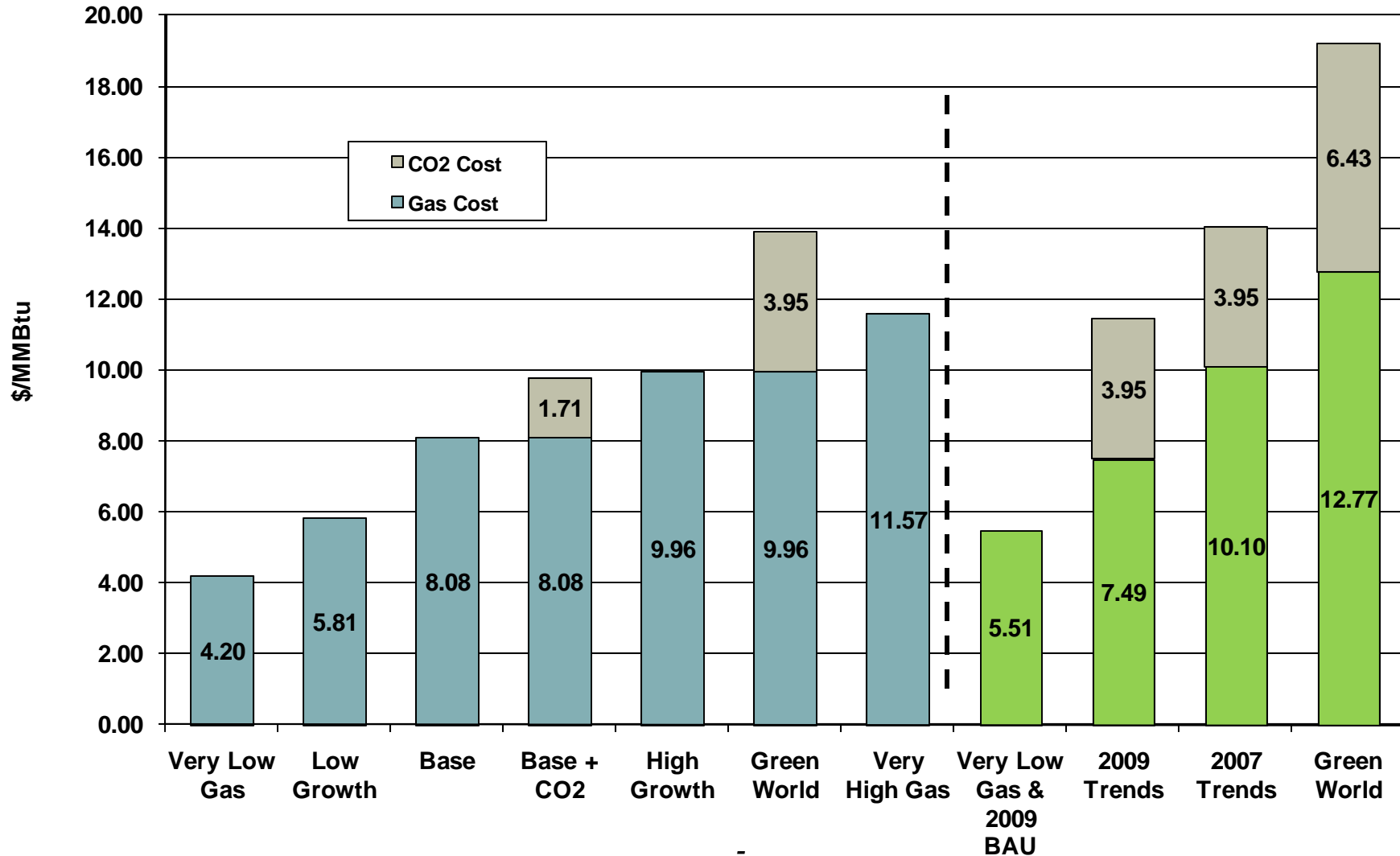
Some Non-Load Forecast Assumptions

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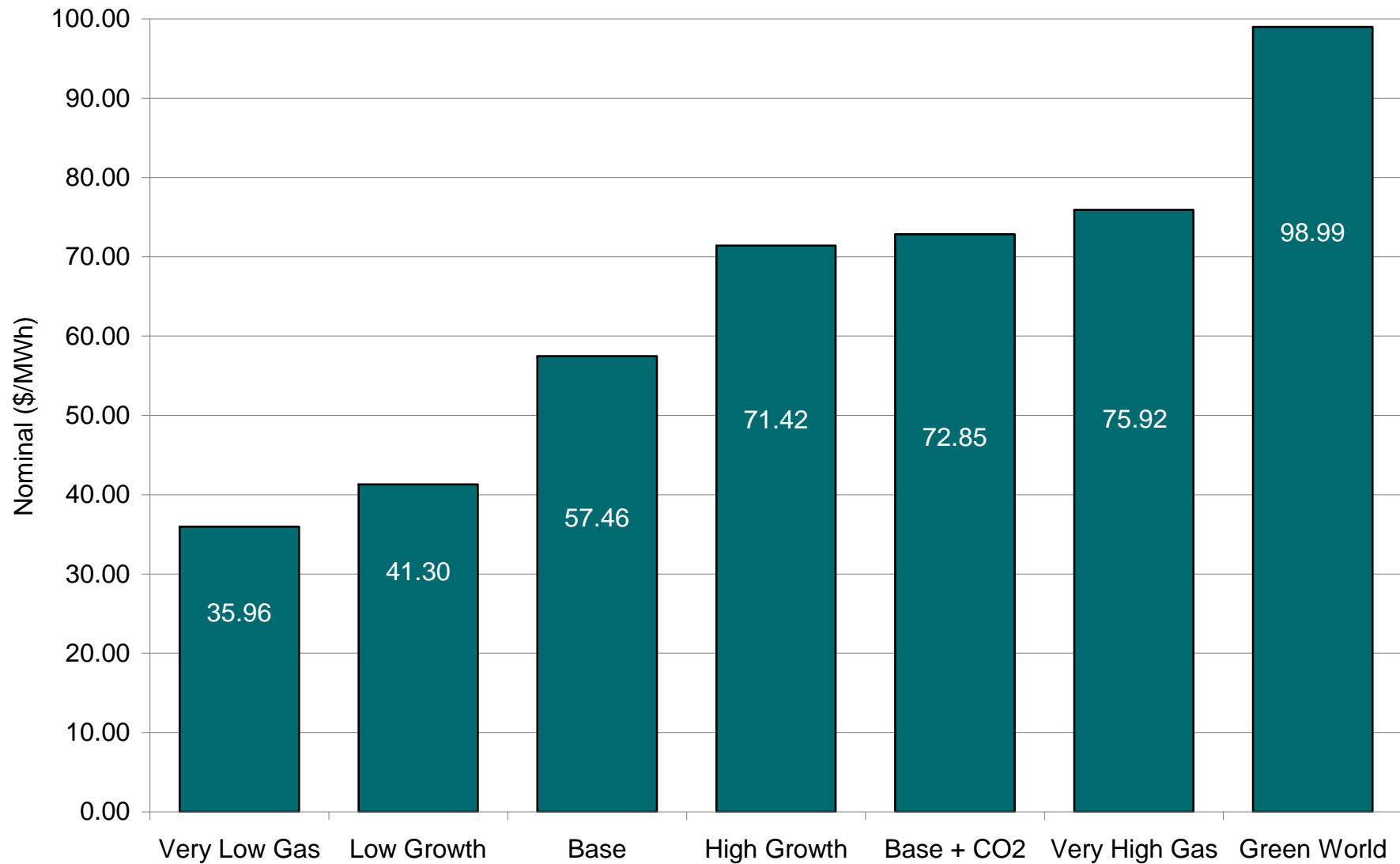
Levelized Gas Prices

(Sumas Hub, 20 year levelized - 2012-31, nominal \$)

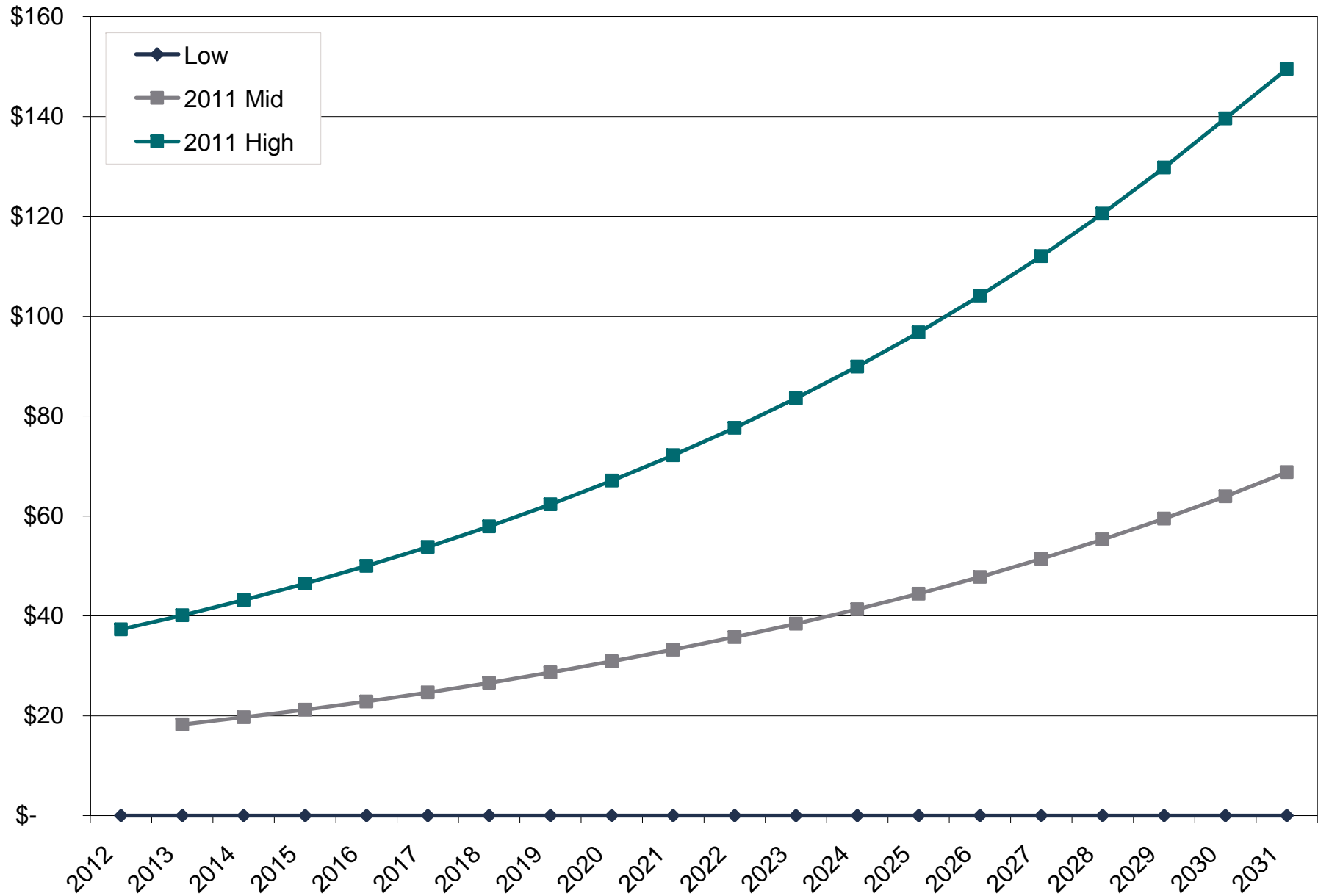


Levelized Electric Prices

Mid-C Power Prices, 20-year levelized (2012-2031), Nominal \$/MWh

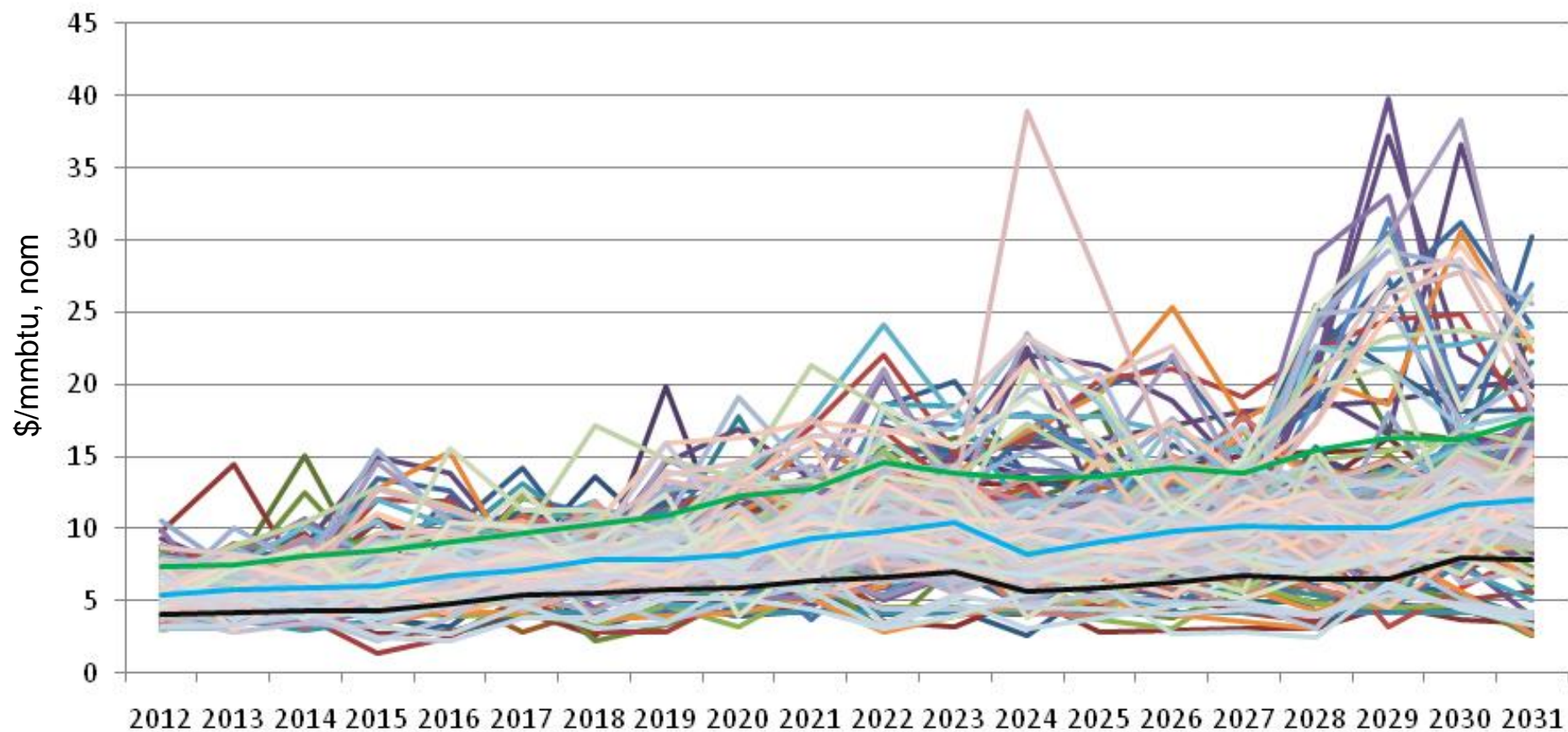


Annual CO₂ Prices

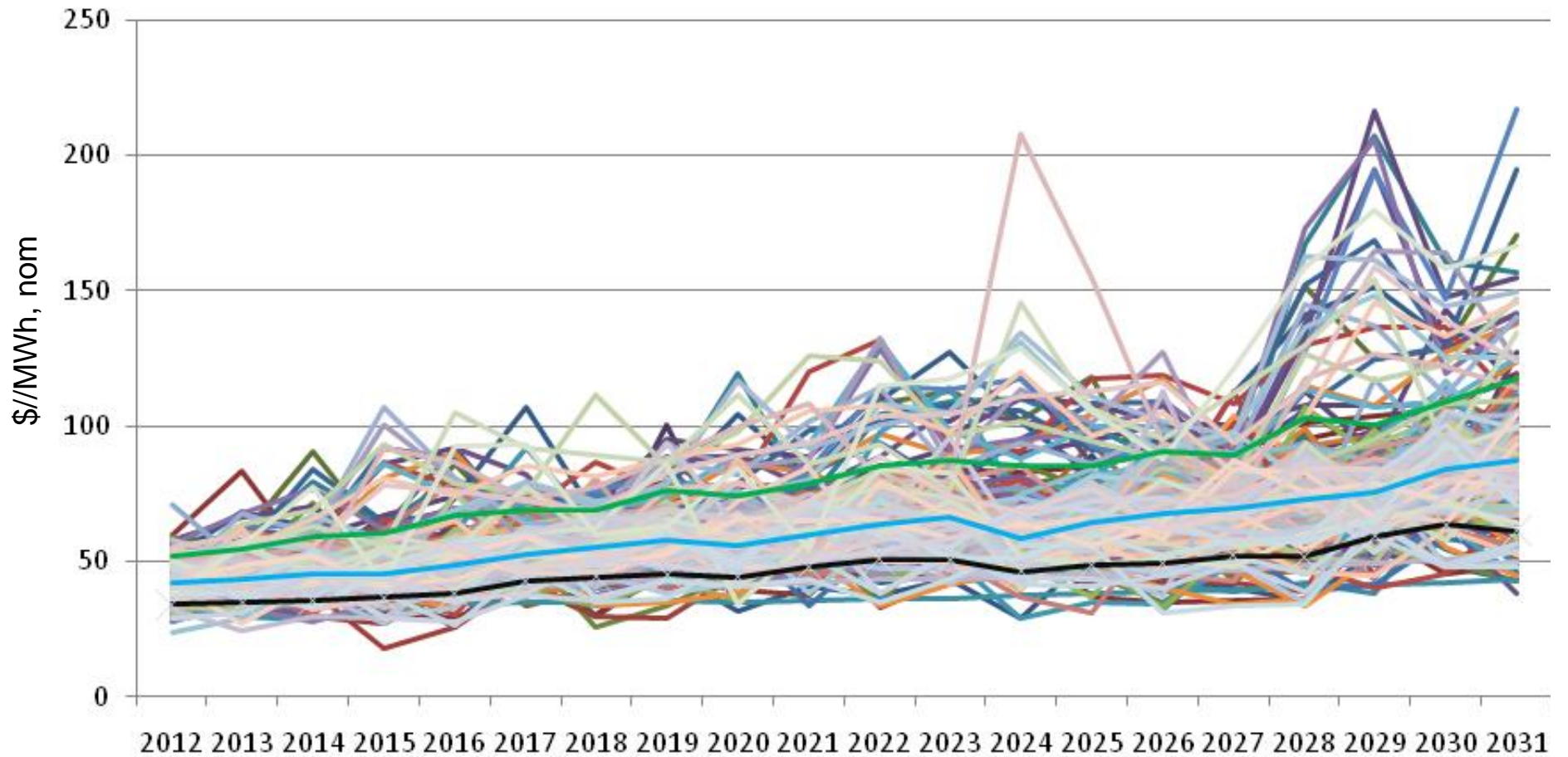


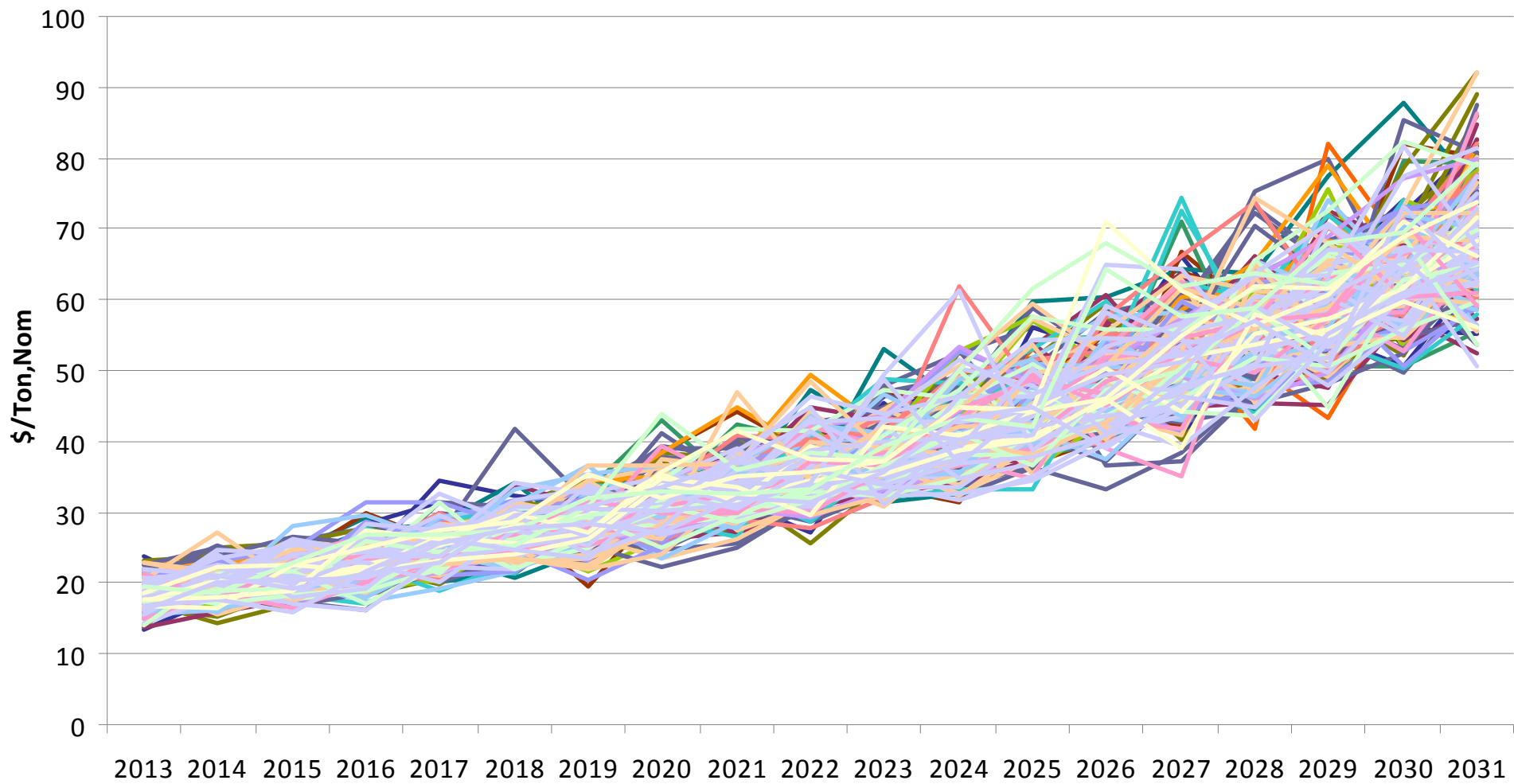
| 2010 \$ | Units | CCCT | Peaker | Wind | Biomass | Transmission |
|------------------------|-------------|-------------|-------------|---------|-------------|--------------|
| Winter Capacity | MW | 334 | 213 | 100 | 25 | 500 |
| Capital Cost | \$/KW | \$1,540 | \$1,010 | \$2,151 | \$4,330 | \$436 |
| O&M Fixed | \$/KW-yr | \$22.00 | \$15.90 | \$29.90 | \$190.00 | \$15.25 |
| O&M Variable | \$/MWh | \$0.44 | \$0.67 | \$3.50 | \$3.40 | |
| Force Outage Rate | % | 3% | 3% | | 6.3% | |
| Wind Capacity Factor | % | | | 30% | | |
| Capacity Credit | % | 93% | 93% | 1.8% | 93% | 100% |
| Heat Rate – GT | Btu/KWh | 7,085 | 10,440 | | 13,420 | |
| Heat Rate – DF | Btu/KWh | 9,350 | | | | |
| Fixed Gas Transport | \$/KW-yr | \$31.80 | \$0.00 | | | |
| Variable Gas Transport | \$/MWh | \$2.00 | \$5.20 | | | |
| Fixed Transmission | \$/KW-yr | \$0.00 | \$0.00 | \$34.30 | \$18.01 | |
| Variable Transmission | \$/MWh | \$0.00 | \$0.00 | \$3.30 | \$1.71 | |
| Water Consumption | Gallons/MWh | 26 | | | | |
| Emissions: | | | | | | |
| SO ₂ | lbs/MMBtu | 0.010 | 0.010 | | | |
| NO _x | lbs/MMBtu | 0.007 | 0.009 | | | |
| CO ₂ | lbs/MMBtu | 115.9 | 115.9 | | | |
| Location | | PSE Control | PSE Control | WA/OR | PSE Control | Mid-C to PSE |
| First Year Available | | 2014 | 2014 | 2014 | 2014 | 2017 |

Annual Sumas Price Draws



Annual Mid-C Price Draws





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DSR Methodology and Some Details



August 11, 2011

Cost Effectiveness of DSR Estimated Directly

- Portfolio Analysis Determines Least Cost Mix of Resources
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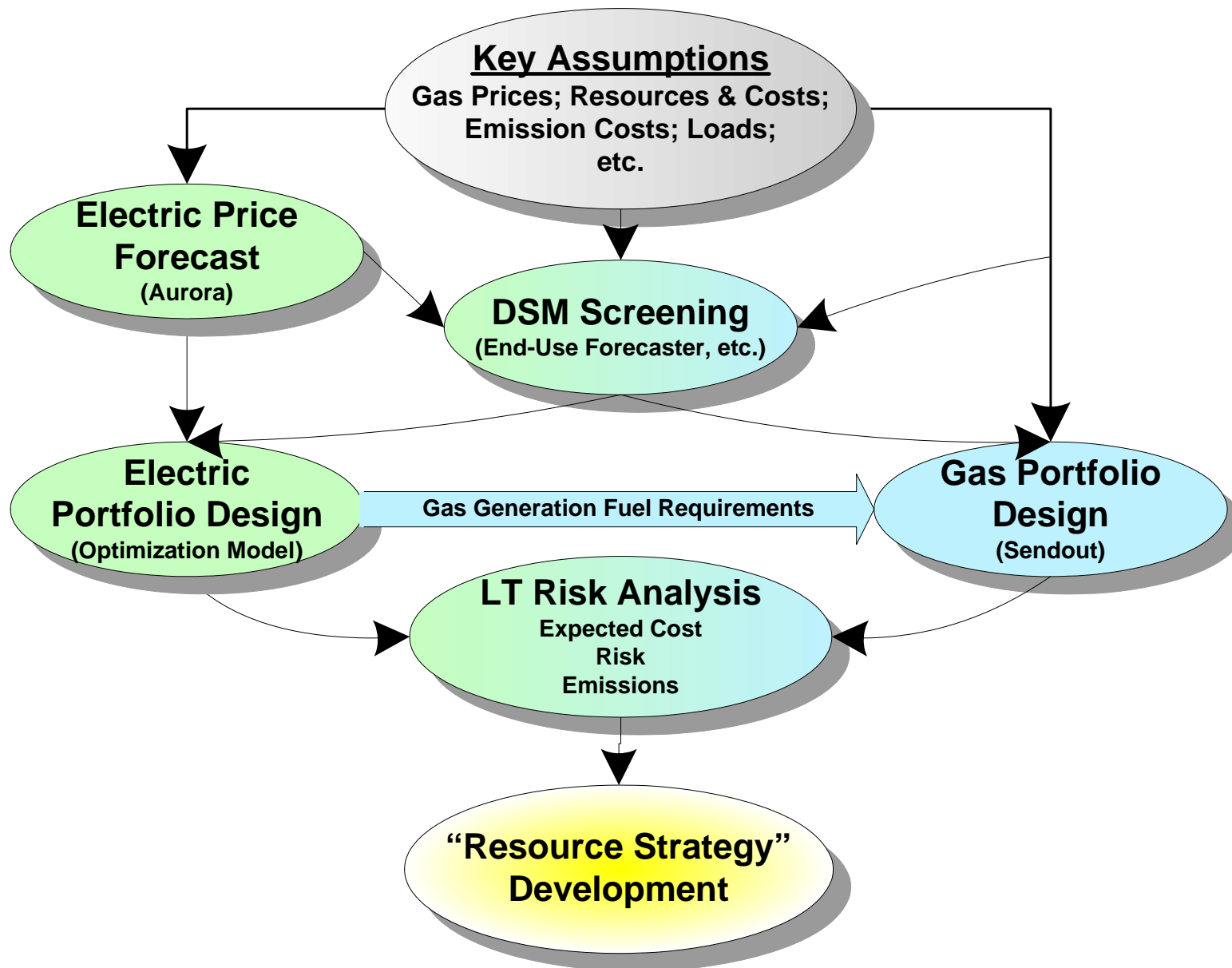
“Avoided Cost”

- Avoided Cost Derived From IRP Output, Not an Input
- WAC Rule Requires Annual Filing
 - Reference: WAC 480-107-055
- Avoided Costs Included in RFP
- Avoided Costs Starting Point for Conservation Program Planning/Design



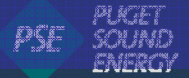


Resource Planning Portfolio Analysis Process



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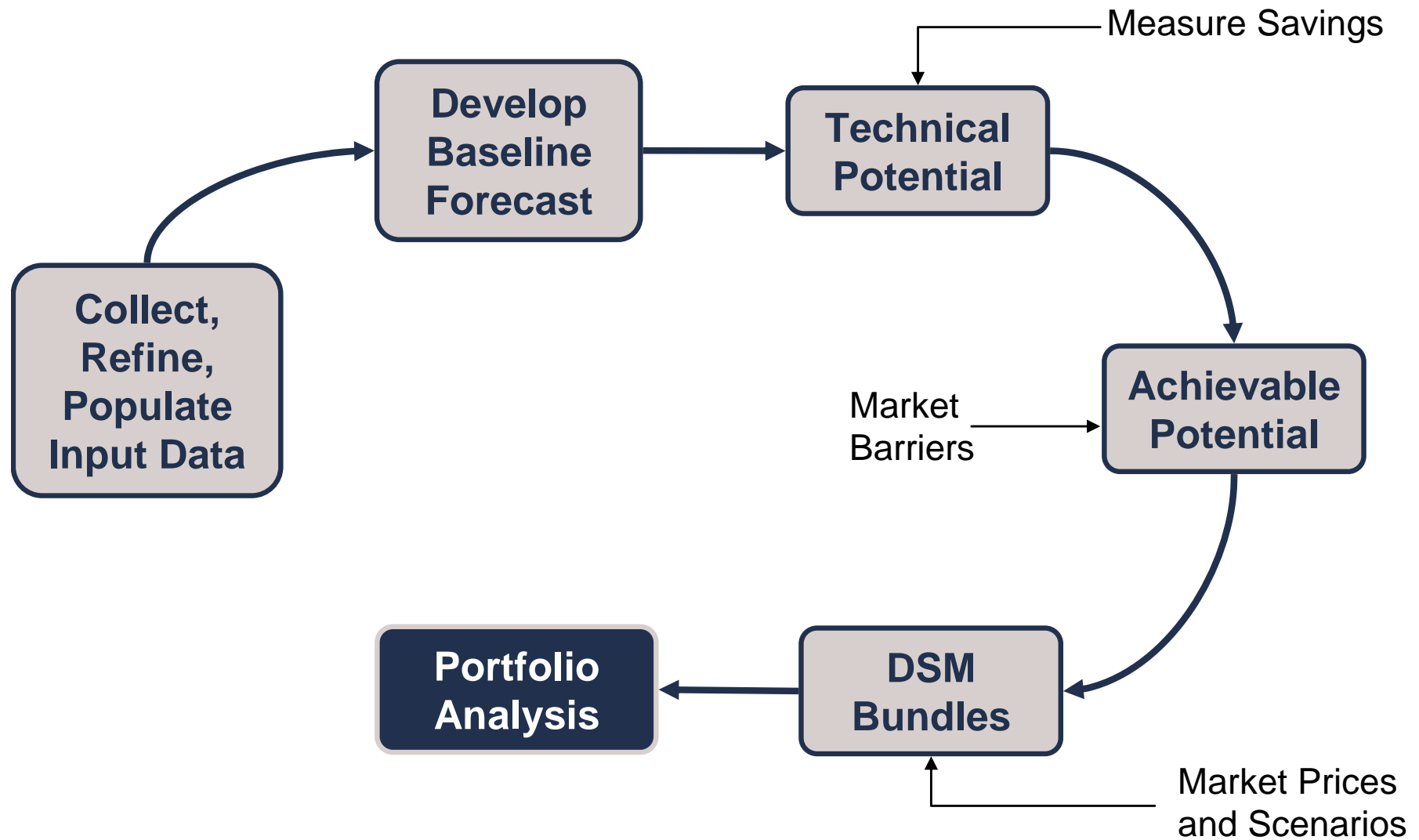
See 3. a - e

- Econ Screening-**Bundles**
- Shaped Energy/Capacity
- Full Incremental Cost
- T&D Savings & Losses
- Environmental Benefits"
- NEB & 10% Credit**

See 4. a - c

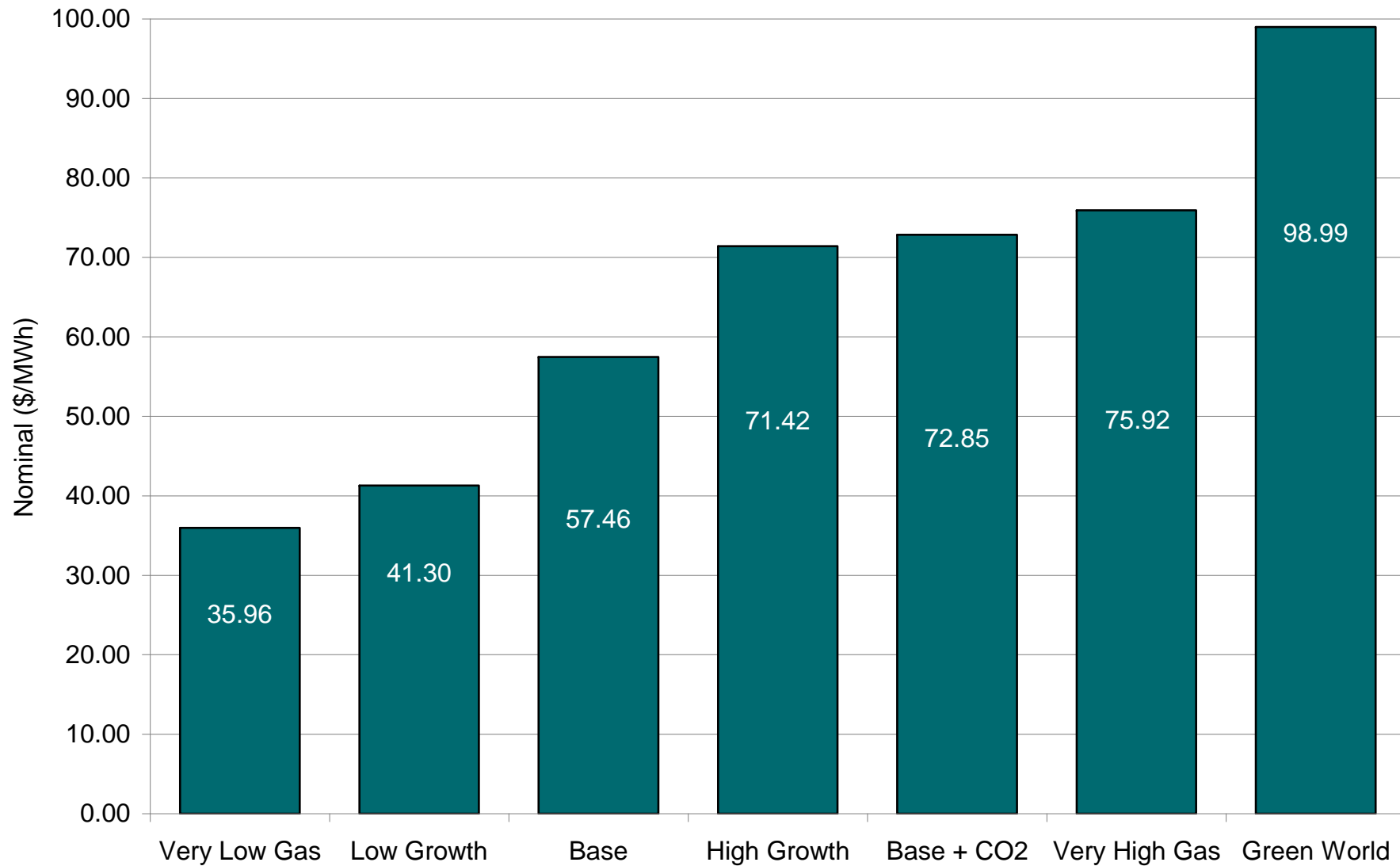
- Targets from IRP Analysis
- DSM Versus All Resources
- B&C from Econ Screen
- Lost Opportunity/Discretion
- Adjusted Historic Ramps
- Revise Based on Exp.

Overview: Assessing DSR Resource Potential



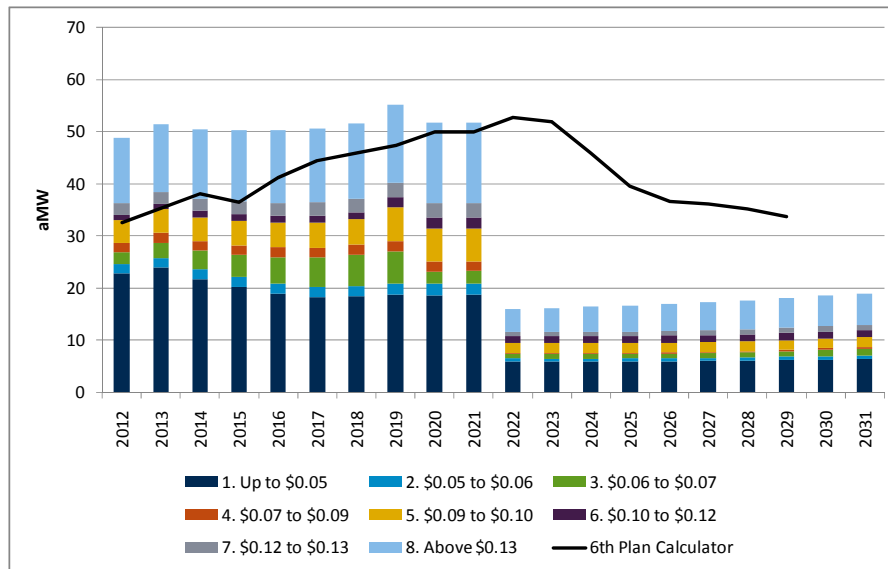
Levelized Electric Prices

Mid-C Power Prices, 20-year levelized (2012-2031), Nominal \$/MWh

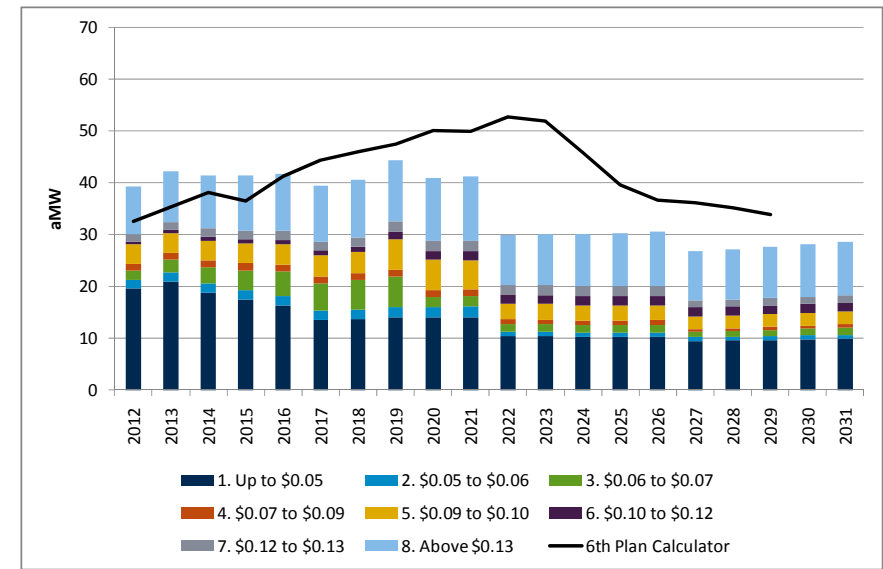


Electric Ach. Technical Potential Ramp Sensitivity

2011 IRP with PSE Ramp

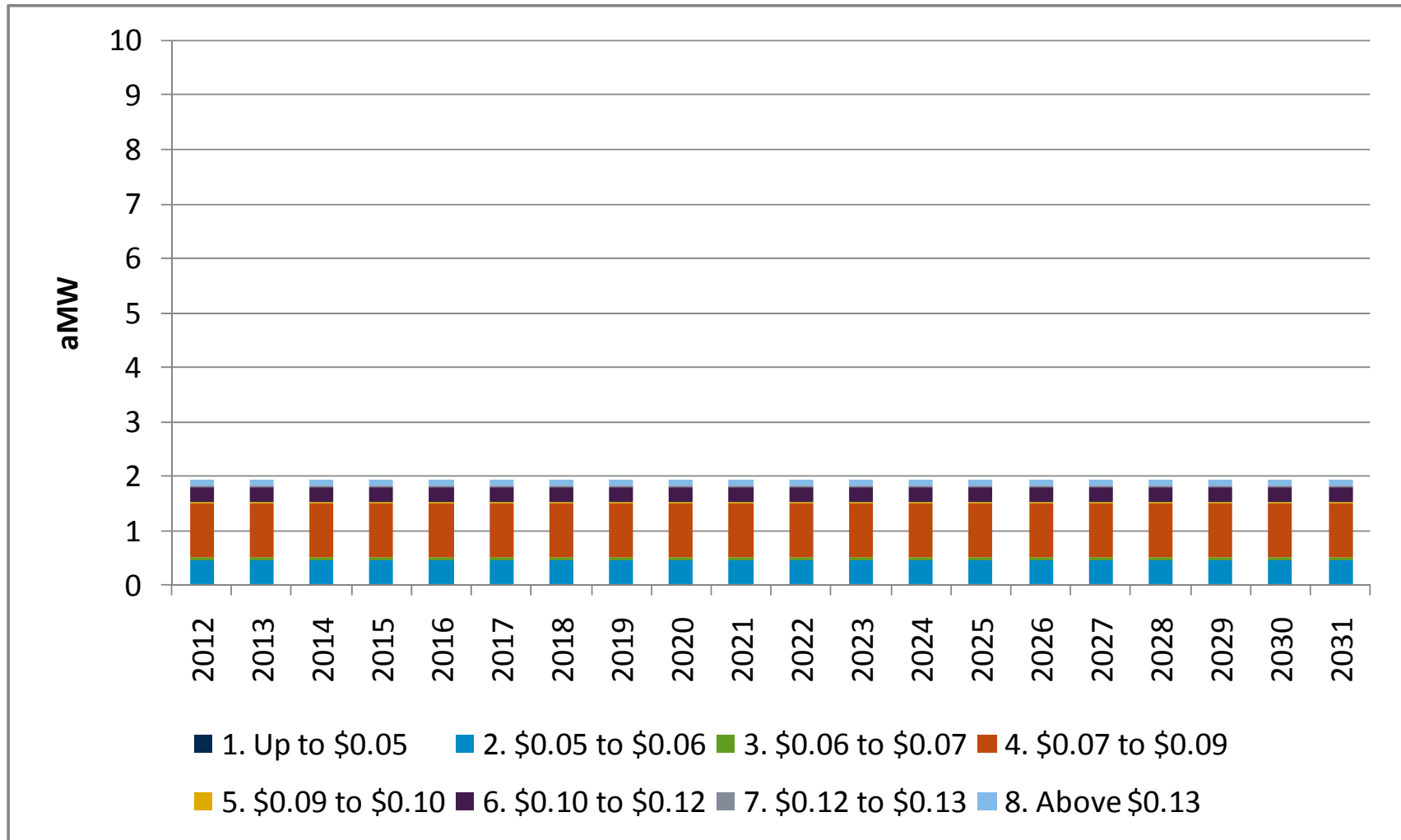


2011 IRP with Council Ramp Rates

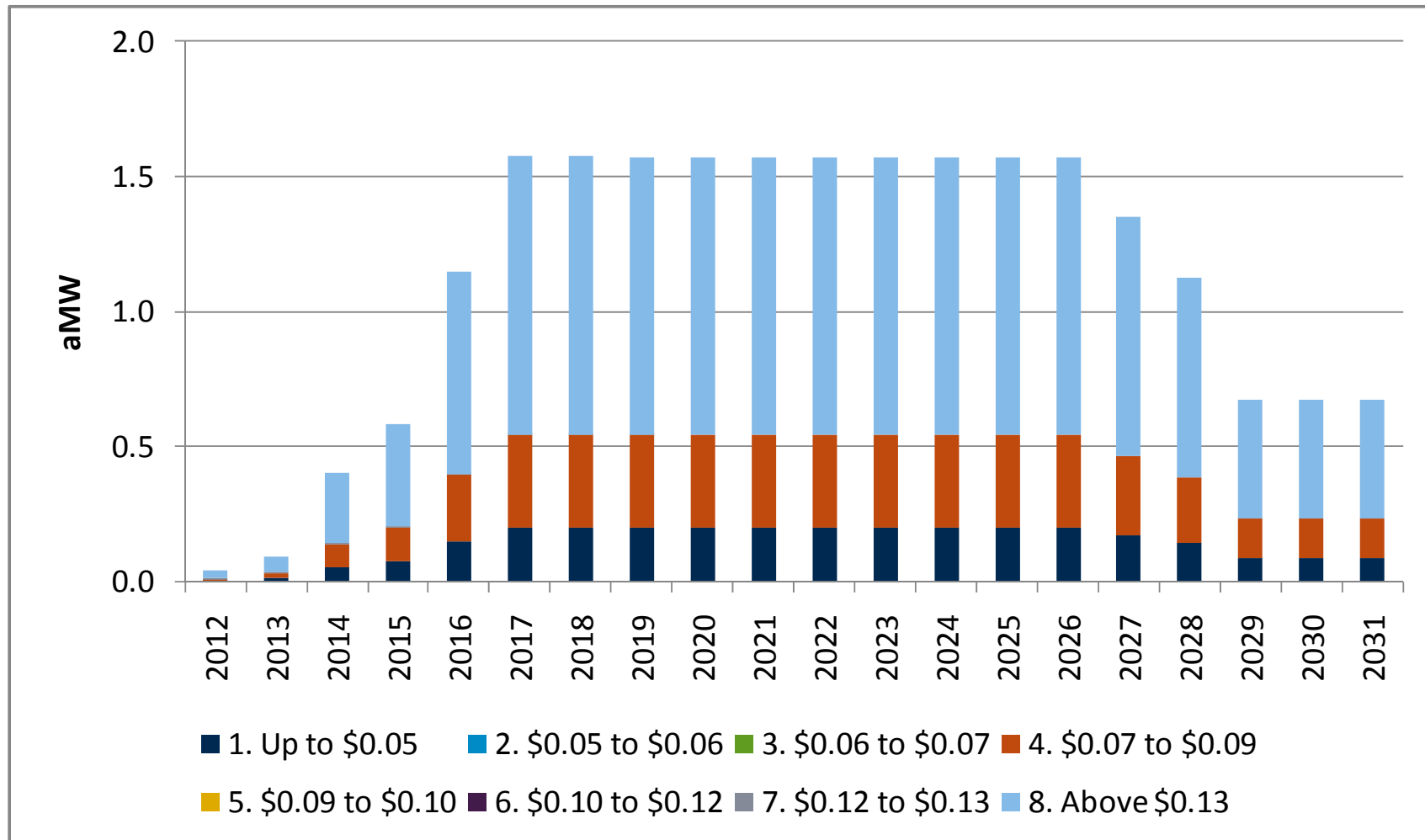


- Equivalent 20-year potential, but different timing
- Differences in ramping only for discretionary measures
- Council ramp rates lead to lower levels of acquisition in first ten years

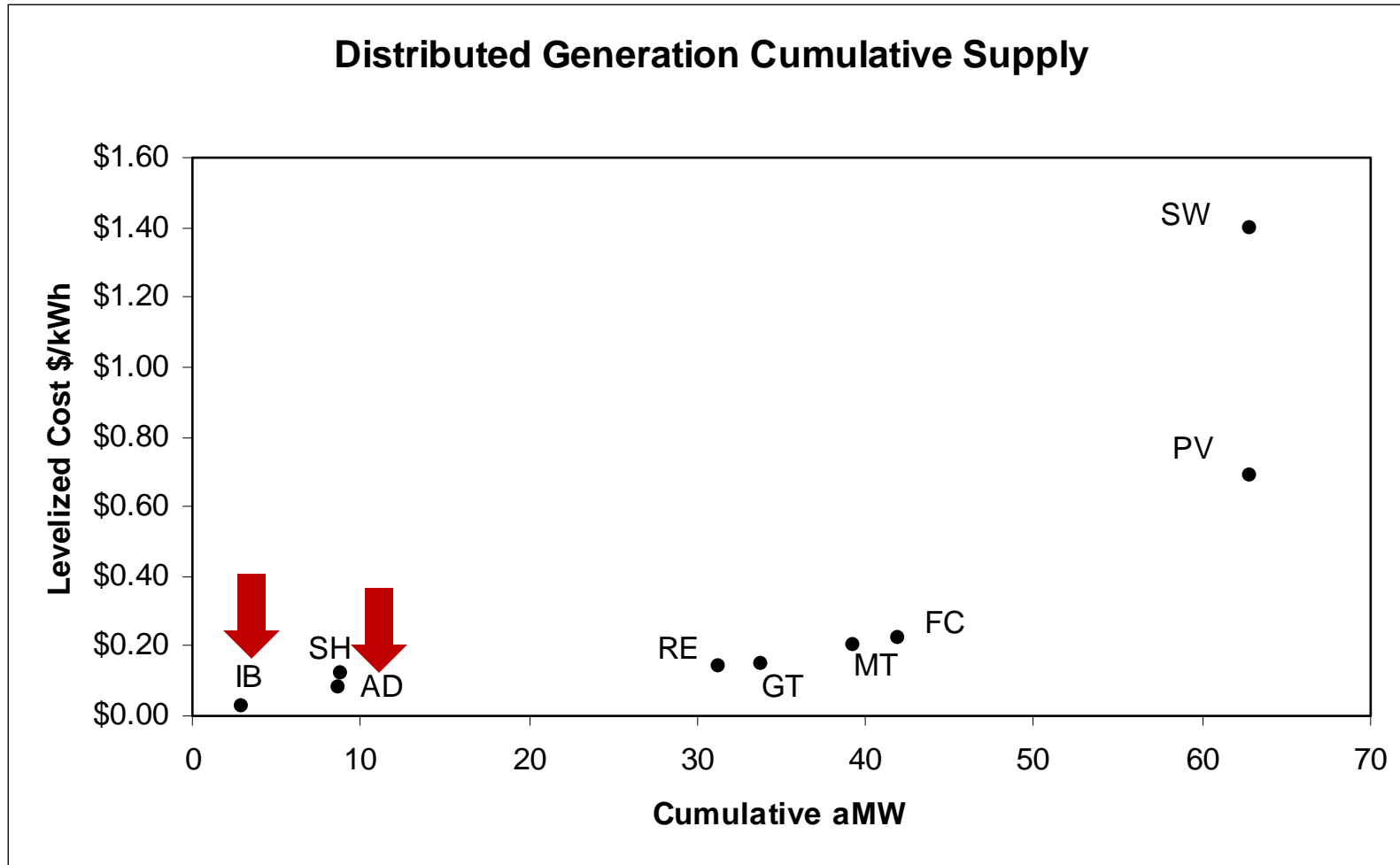
Fuel Conversion Ach. Technical Potential



DG Achievable Technical Potential



Distributed Generation – Supply Curve

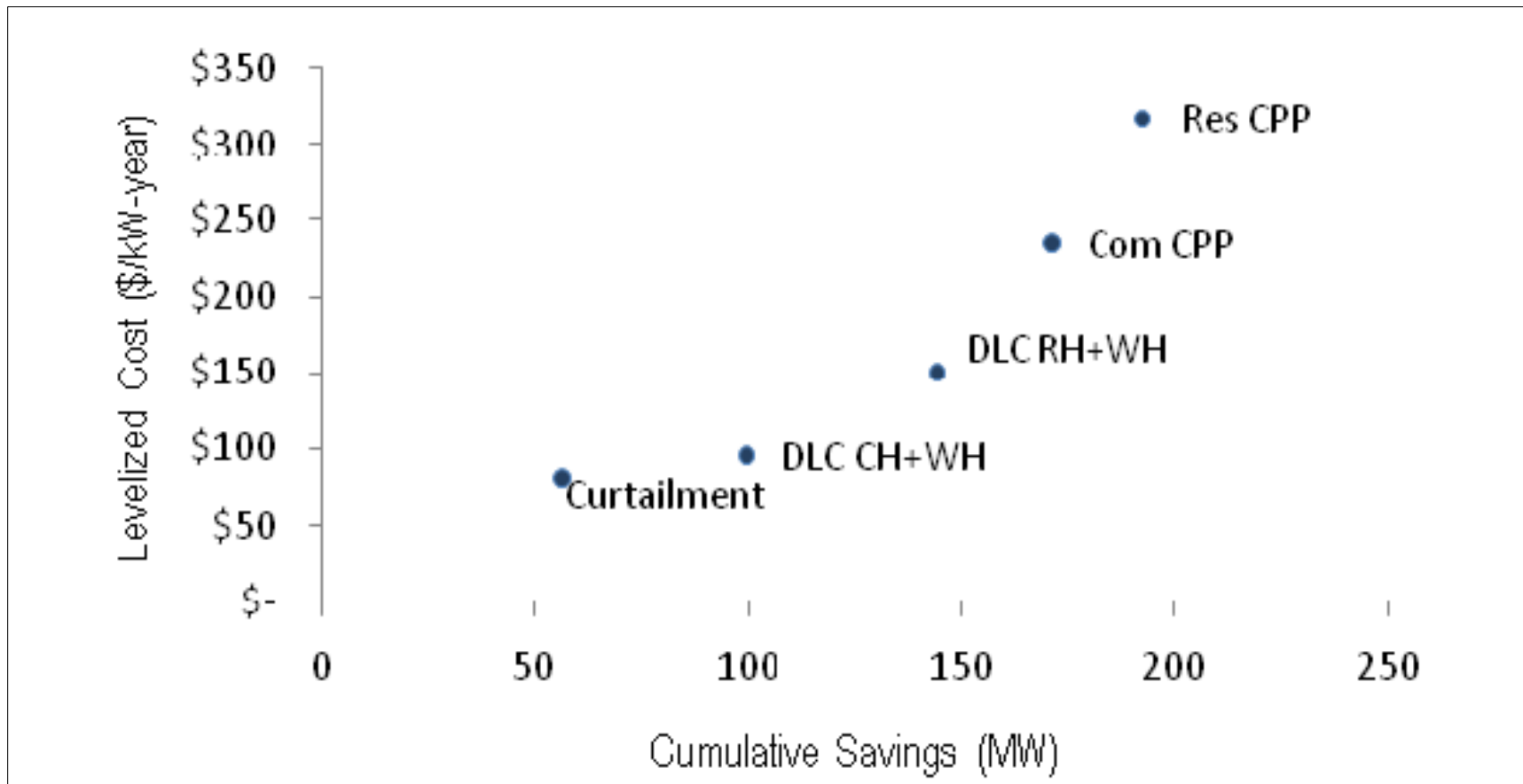


RE: Reciprocating Engine, MT: Microturbine, FC: Fuel Cell, GT: Gas Turbine, IB: Industrial Biomass, AD: Anaerobic Digester, PV: Building Photovoltaics, SH: Small Hydro, SW: Small Wind.

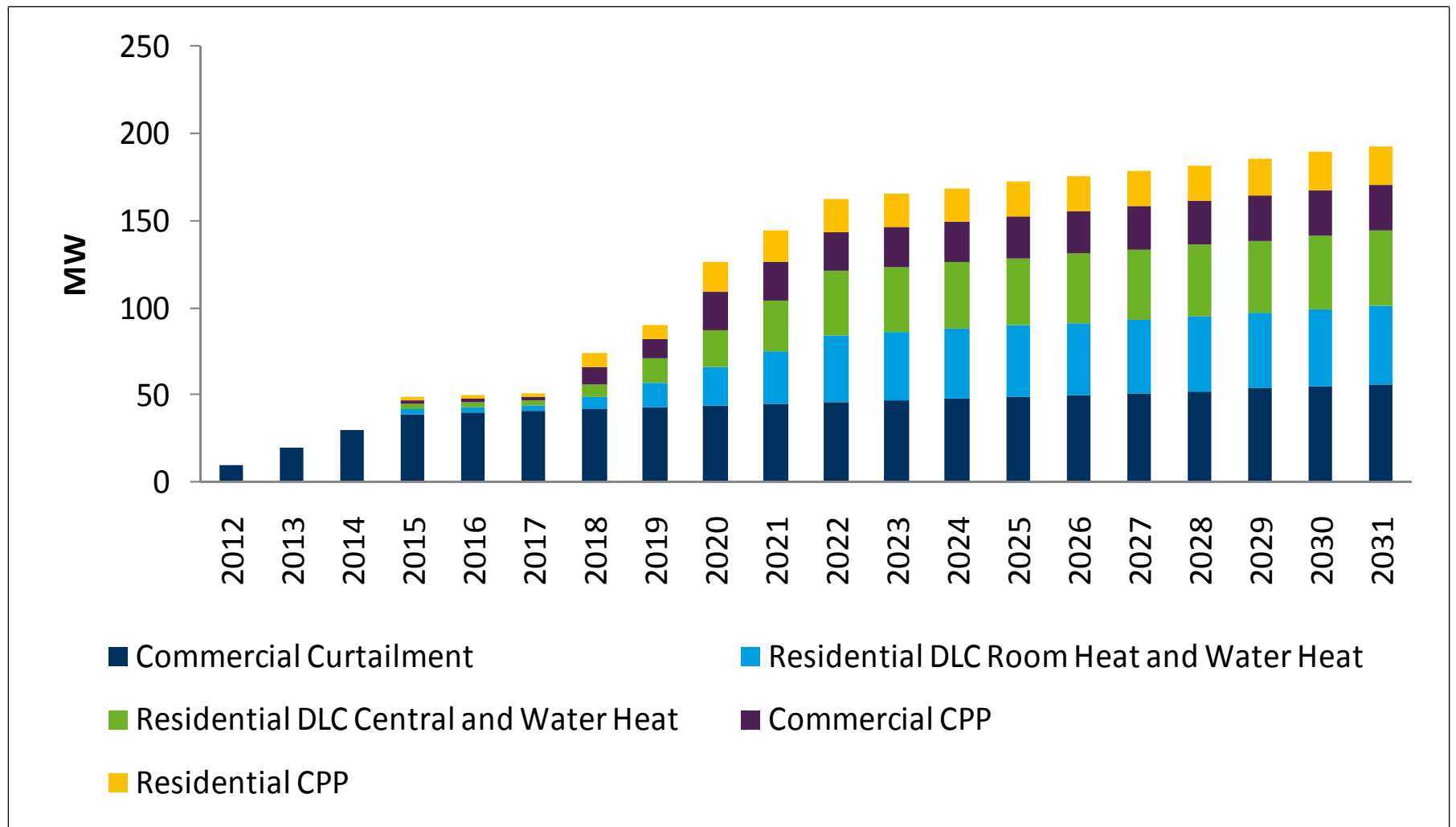
DG in Bundle E (<\$150/MWh)

| Sector | Industrial Biomass | Small Anaerobic Digesters | Large Anaerobic Digesters | Non-Renewable | | | | Total |
|-------------------------|--------------------|---------------------------|---------------------------|---------------|-------------|---------------|-----------|-------|
| | | | | Recip. Engine | Gas Turbine | Micro-turbine | Fuel Cell | |
| Industrial | 3.0 | 0.0 | 0.0 | 5.6 | 1.3 | 0.7 | 0.5 | 11.1 |
| Commercial | 0.0 | 5.7 | 0.0 | 16.9 | 1.3 | 2.3 | 5.2 | 31.4 |
| Total | 3.0 | 5.7 | 0.0 | 22.4 | 2.5 | 2.9 | 5.8 | 42.5 |
| % of 2029 System Sales | 0.08% | 0.16% | 0.00% | 0.63% | 0.07% | 0.08% | 0.15% | 1.13% |
| Levelized Cost (\$/kWh) | \$0.03 | \$0.08 | \$0.04 | \$0.13 | \$0.14 | \$0.19 | \$0.21 | |

Demand Response – Cumulative Supply Curve



Demand Response – Ach. Technical Potential





DSR Annual Energy Savings Comparison

| Bundle | Price Cut-Offs for Bundles | 2011 IRP Annual aMW PSE Ramp | |
|--------|-----------------------------|------------------------------|------|
| | | 2012 | 2031 |
| A | < \$55 | 27 | 327 |
| B | Bundle A + (\$55 to \$85) | 33 | 438 |
| C | Bundle B + (\$85 to \$115) | 36 | 502 |
| D | Bundle C + (\$115 to \$130) | 38 | 528 |
| E | Bundle D + (\$130 to \$150) | 39 | 563 |
| F | Bundle E + (\$150 to \$170) | 41 | 587 |
| G | Bundle F + (\$170 to \$190) | 42 | 597 |
| H | Bundle G + (\geq \$190) | 50 | 737 |
| EISA | | 4 | 186 |
| DE | | 1 | 37 |

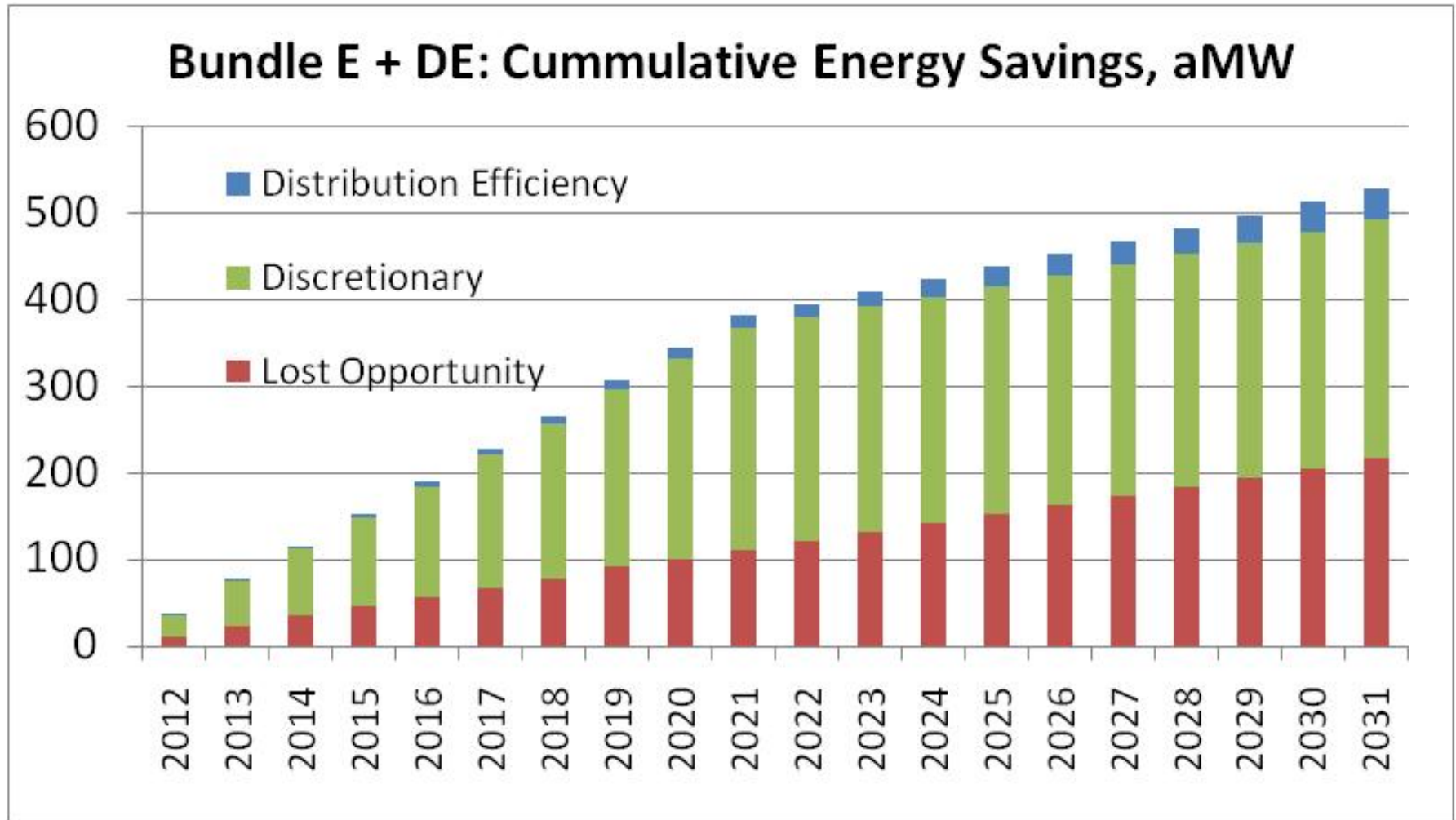
Levelized \$/MWh

-

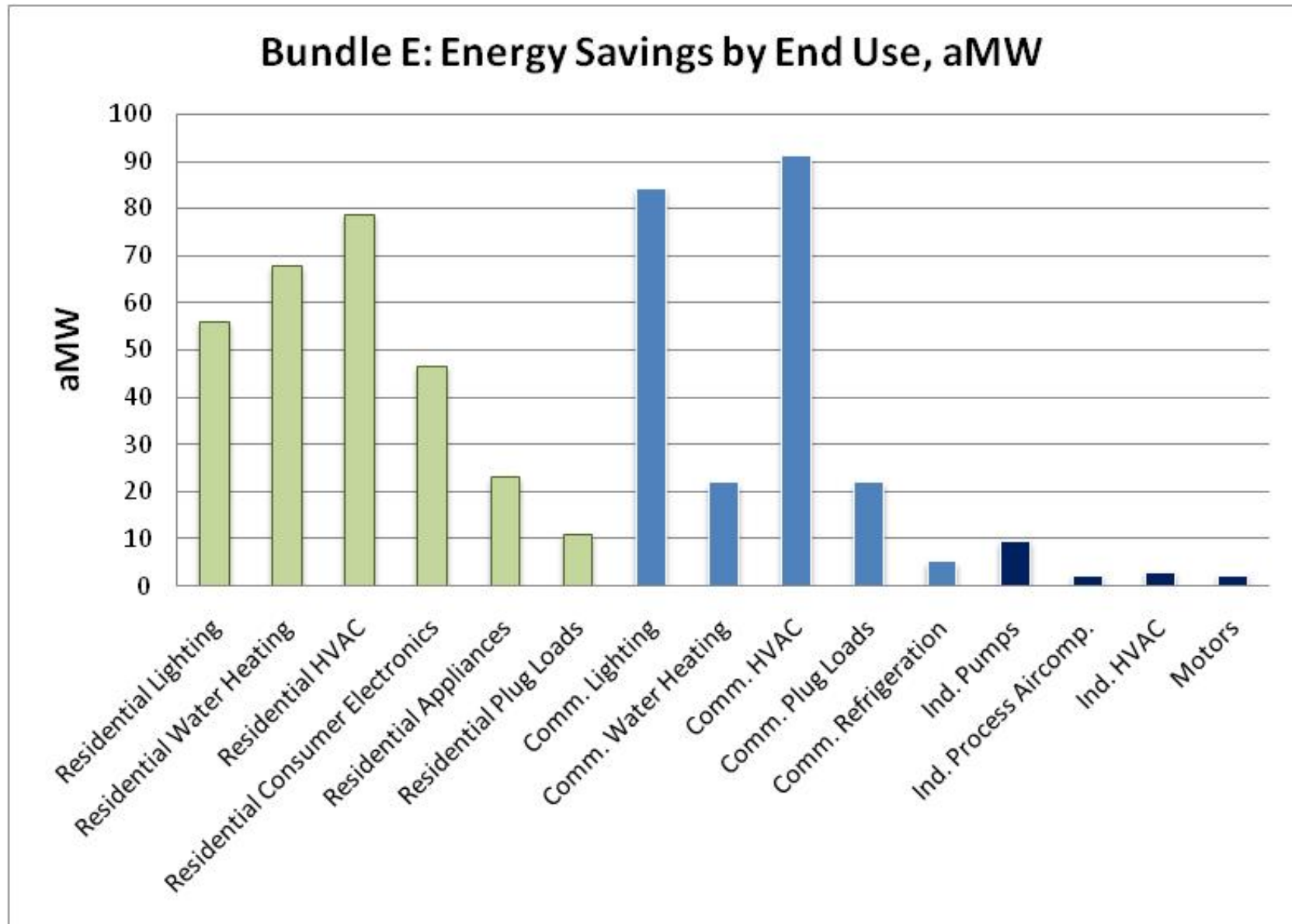
Least Cost DSR By Scenario

| Scenarios | 20-year Levelized Net Market Value | DSR Bundle |
|----------------------|------------------------------------|------------|
| Base | \$62.78 | E |
| Base + CO2 | \$78.21 | E |
| Low Growth | \$49.35 | E |
| High Growth | \$90.94 | E |
| Very Low Gas Prices | \$45.48 | B |
| Very High Gas Prices | \$91.34 | E |
| Green World | \$127.57 | G |

Savings Type: Bundle E + Distribution Efficiency



Bundle E Profile of Top Measures





Gas DSR: Incremental Bundles

| Bundle | Price Cut-Offs for Bundles |
|--------|-------------------------------|
| A | < \$0.45/therm |
| B | Bundle A + (\$0.45 to \$0.70) |
| C | Bundle B + (\$0.70 to \$0.95) |
| D | Bundle C + (\$0.95 to \$1.20) |
| E | Bundle D + (\$1.20 to \$1.50) |
| F | Bundle E + (\$1.50 to \$2.0) |
| G | Bundle F + (\$2.0 to \$2.5) |
| H | Bundle G + (\geq \$2.5) |

Least Cost Bundles by Scenario

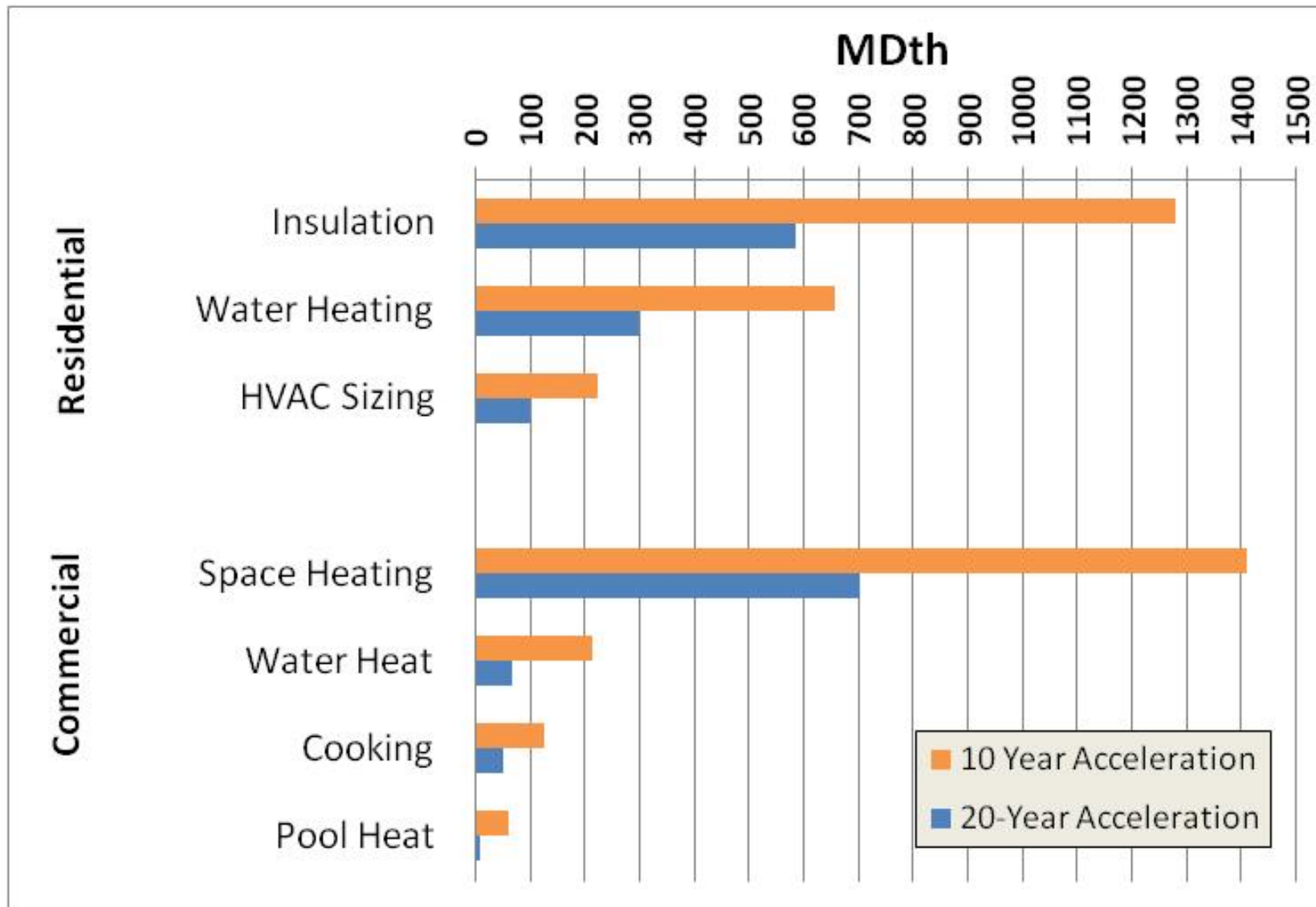
| | Base | Base + CO2 | Low Growth | High Growth | Green World | Very Low Gas | Very High Gas |
|--------------------------|------|------------|------------|-------------|-------------|--------------|---------------|
| Residential Firm | C | D | B | D | G | A | D |
| Commercial Firm | D | F | D | F | F | B | F |
| Commercial Interruptible | B | D | A | D | D | A | D |
| Industrial Firm | C | E | C | E | E | C | E |
| Industrial Interruptible | C | E | C | E | E | C | E |

Least Cost DSR By Scenario

DSR: NPV of Portfolio Costs - (\$-Billions)

| | 20-year Ramp Rate | 10-year Ramp Rate |
|----------------------|-------------------|-------------------|
| Base | 10.18 | 10.16 |
| Base + CO2 | 12.05 | 11.98 |
| Low Growth | 7.47 | 7.50 |
| High Growth | 13.15 | 13.06 |
| Green World | 15.81 | 15.64 |
| Very Low Gas Prices | 6.09 | 6.13 |
| Very High Gas Prices | 14.12 | 14.00 |

Top Discretionary Measures – Base Case





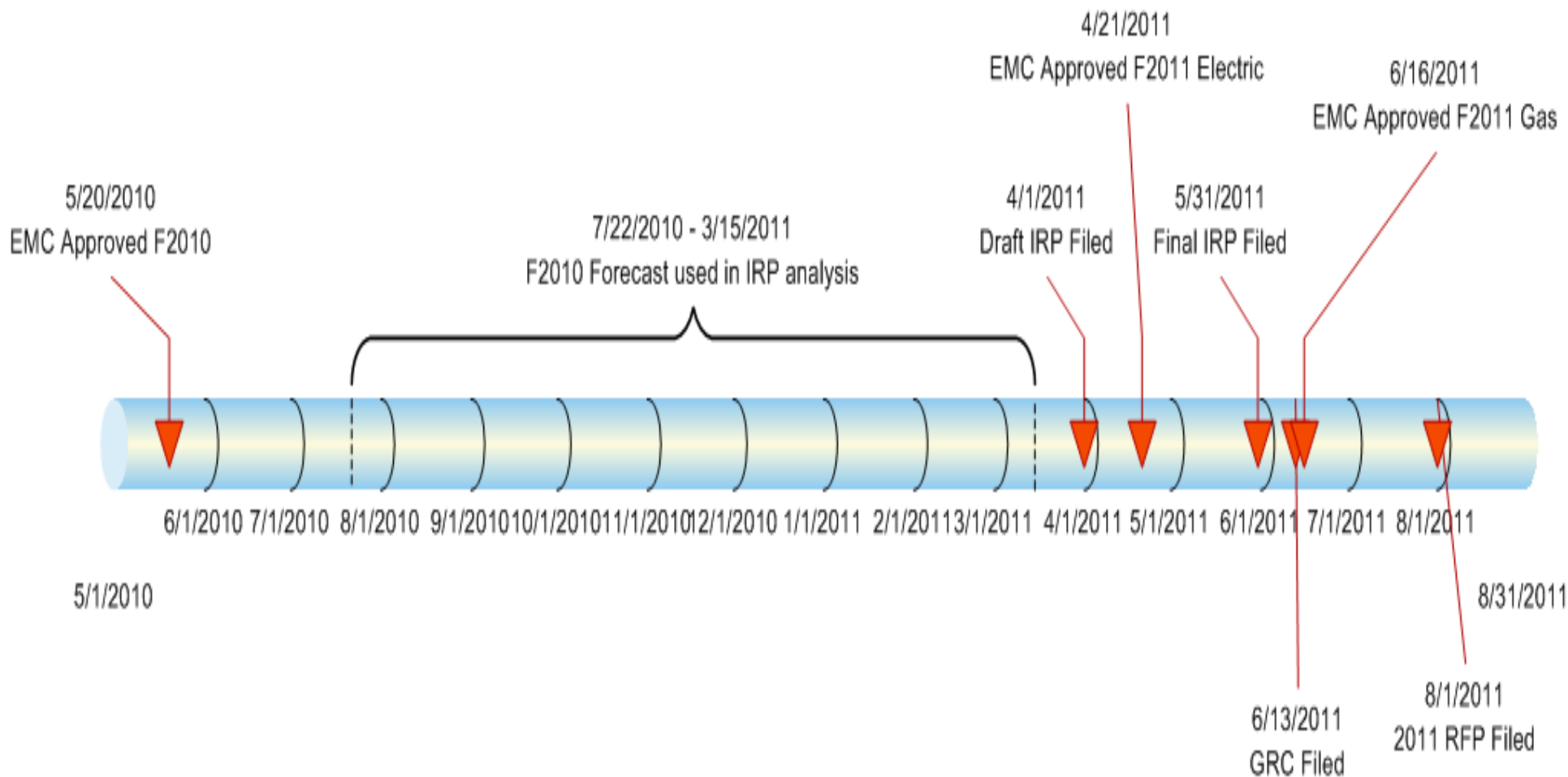
Some Load Forecast Details



August 11, 2011

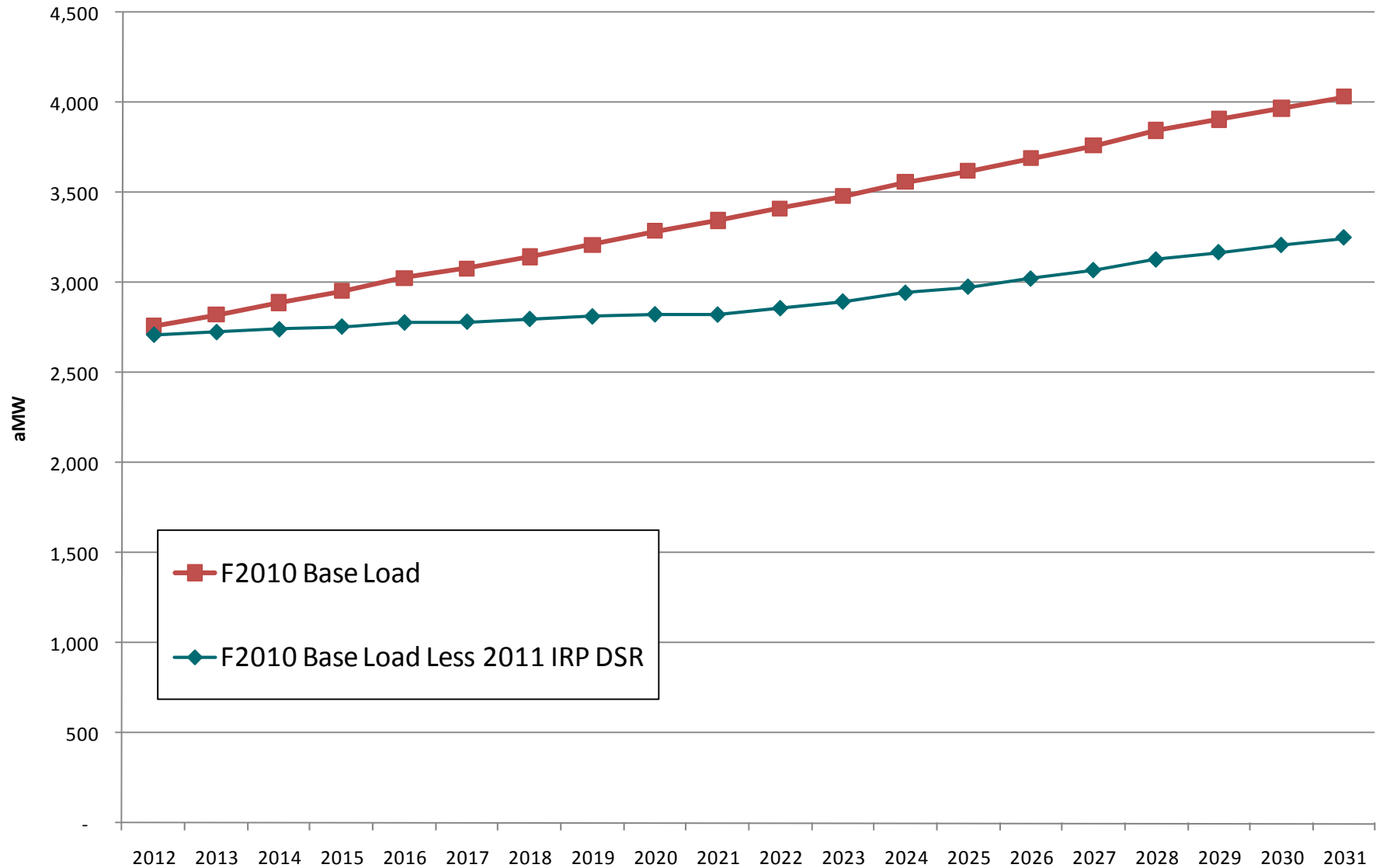


Demand Forecast Update Timeline



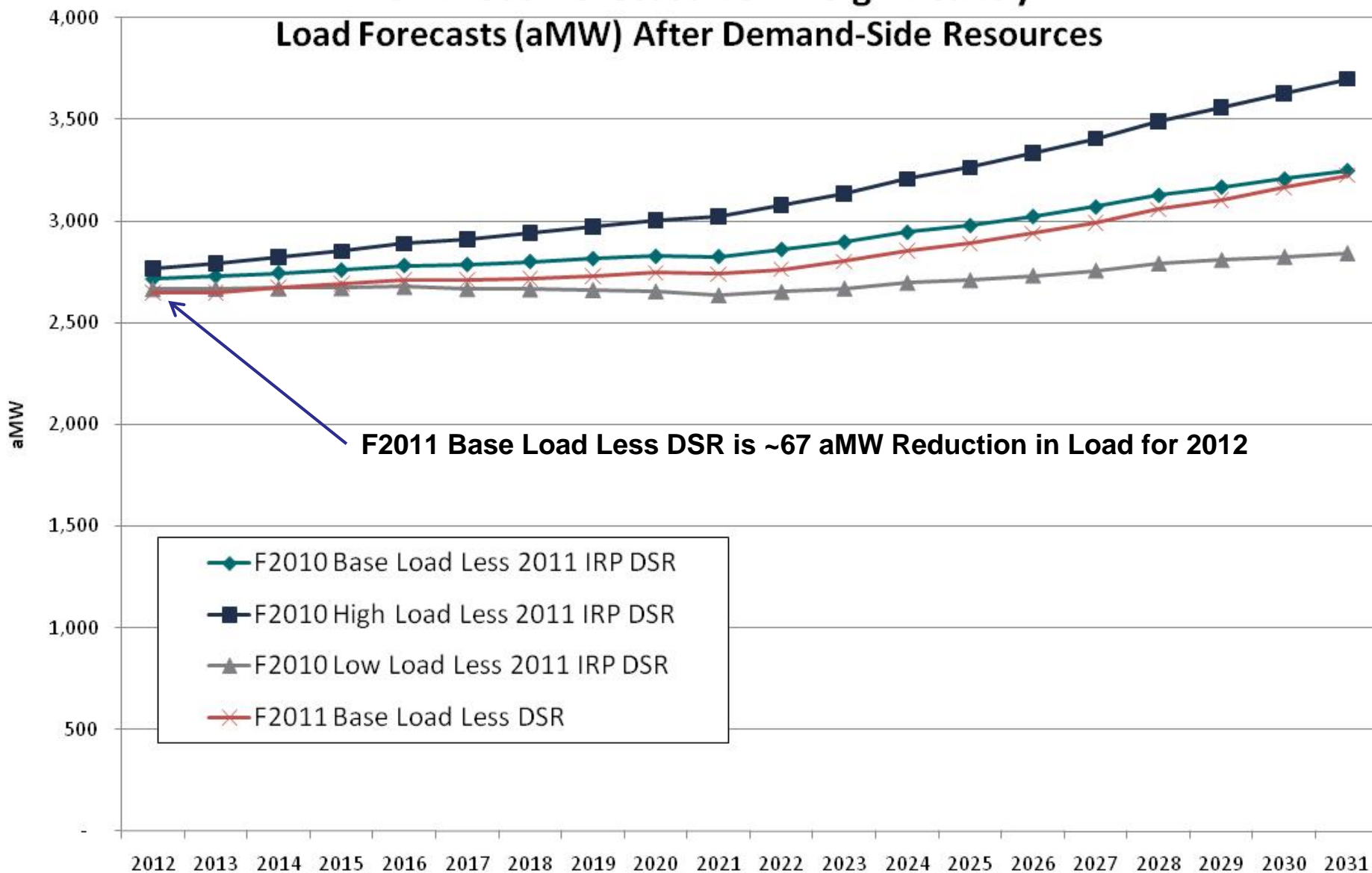
Impact of DSR on Load Forecast (aMW)

F2010 Load Forecast Before and After DSR



F2011 Load Forecast Down Significantly

Load Forecasts (aMW) After Demand-Side Resources



F2011 Base Load Less DSR is ~67 aMW Reduction in Load for 2012

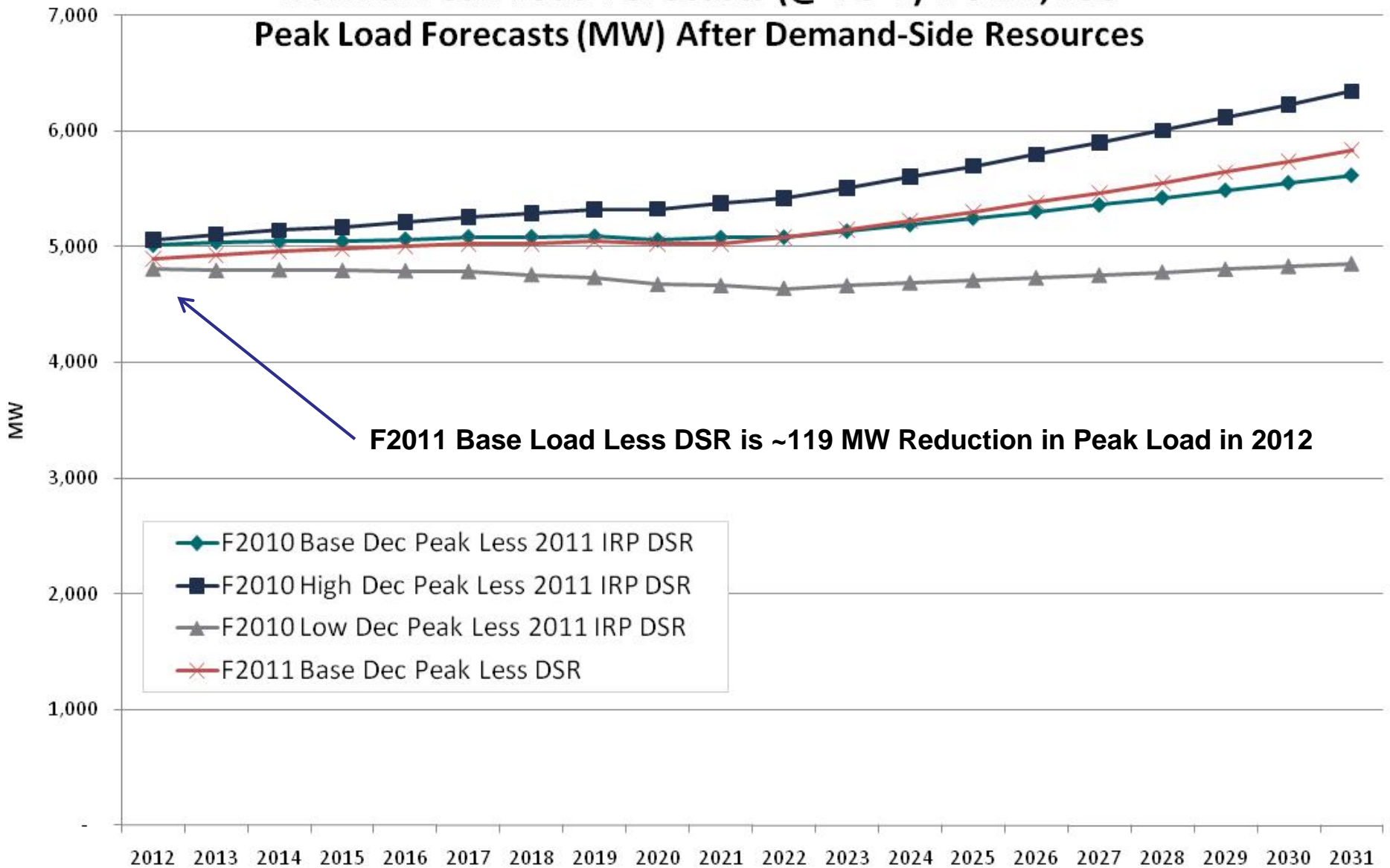
- ◆ F2010 Base Load Less 2011 IRP DSR
- F2010 High Load Less 2011 IRP DSR
- ▲ F2010 Low Load Less 2011 IRP DSR
- × F2011 Base Load Less DSR

Note on Timing

F2010: Used for IRP

F2011: Used for GRC & Upcoming RFP

Normal Peak Load Forecasts (@ 23°F) Down, Too Peak Load Forecasts (MW) After Demand-Side Resources



F2011 Base Load Less DSR is ~119 MW Reduction in Peak Load in 2012

- ◆ F2010 Base Dec Peak Less 2011 IRP DSR
- F2010 High Dec Peak Less 2011 IRP DSR
- ▲ F2010 Low Dec Peak Less 2011 IRP DSR
- ✕ F2011 Base Dec Peak Less DSR

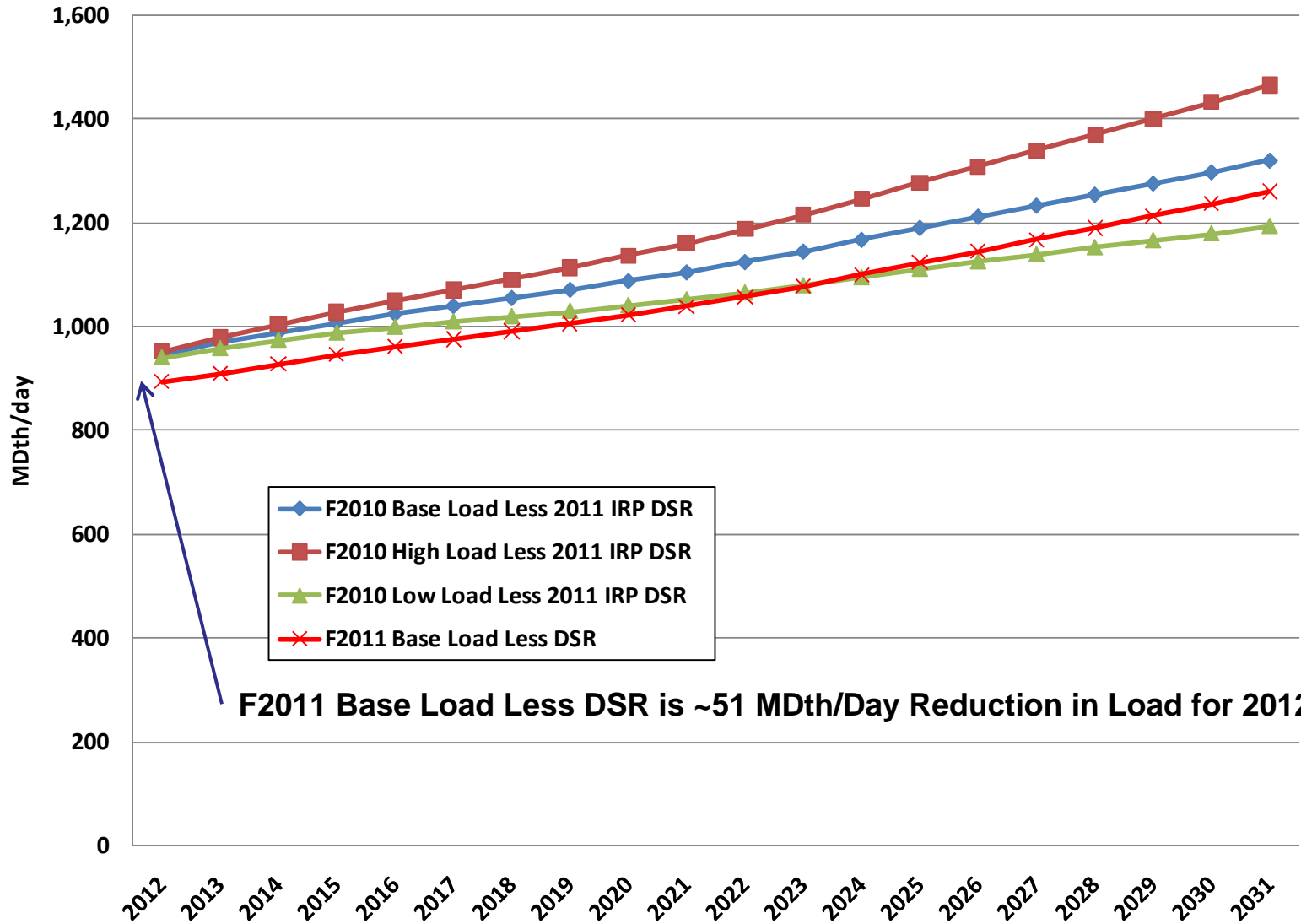
Note on Timing

F2010: Used for IRP

F2011: Used for GRC & Upcoming RFP

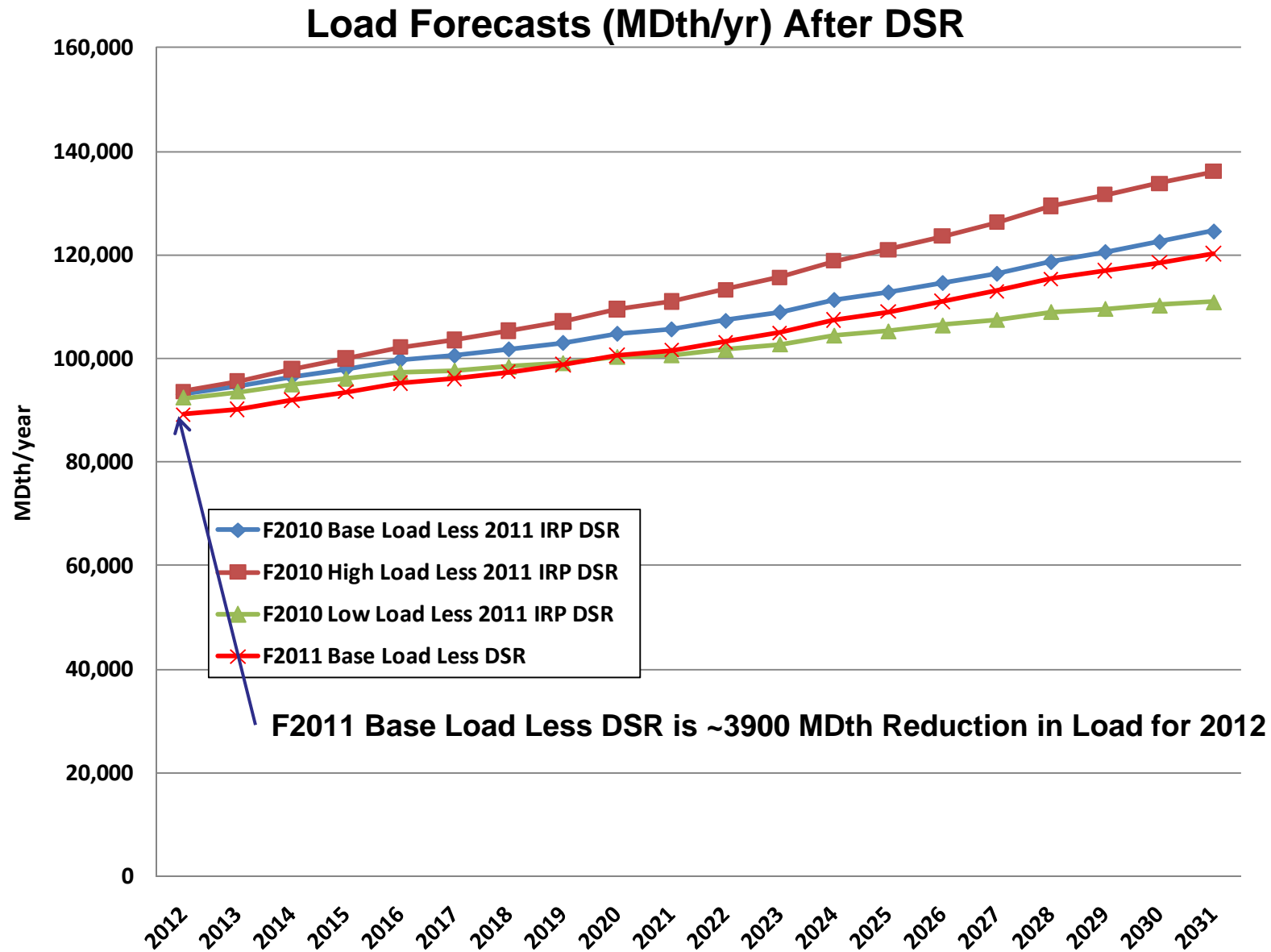
F2011 Design Peak Load Forecast Down

Peak Load Forecasts (MDth/day) After DSR



F2011 Base Load Less DSR is ~51 MDth/Day Reduction in Load for 2012

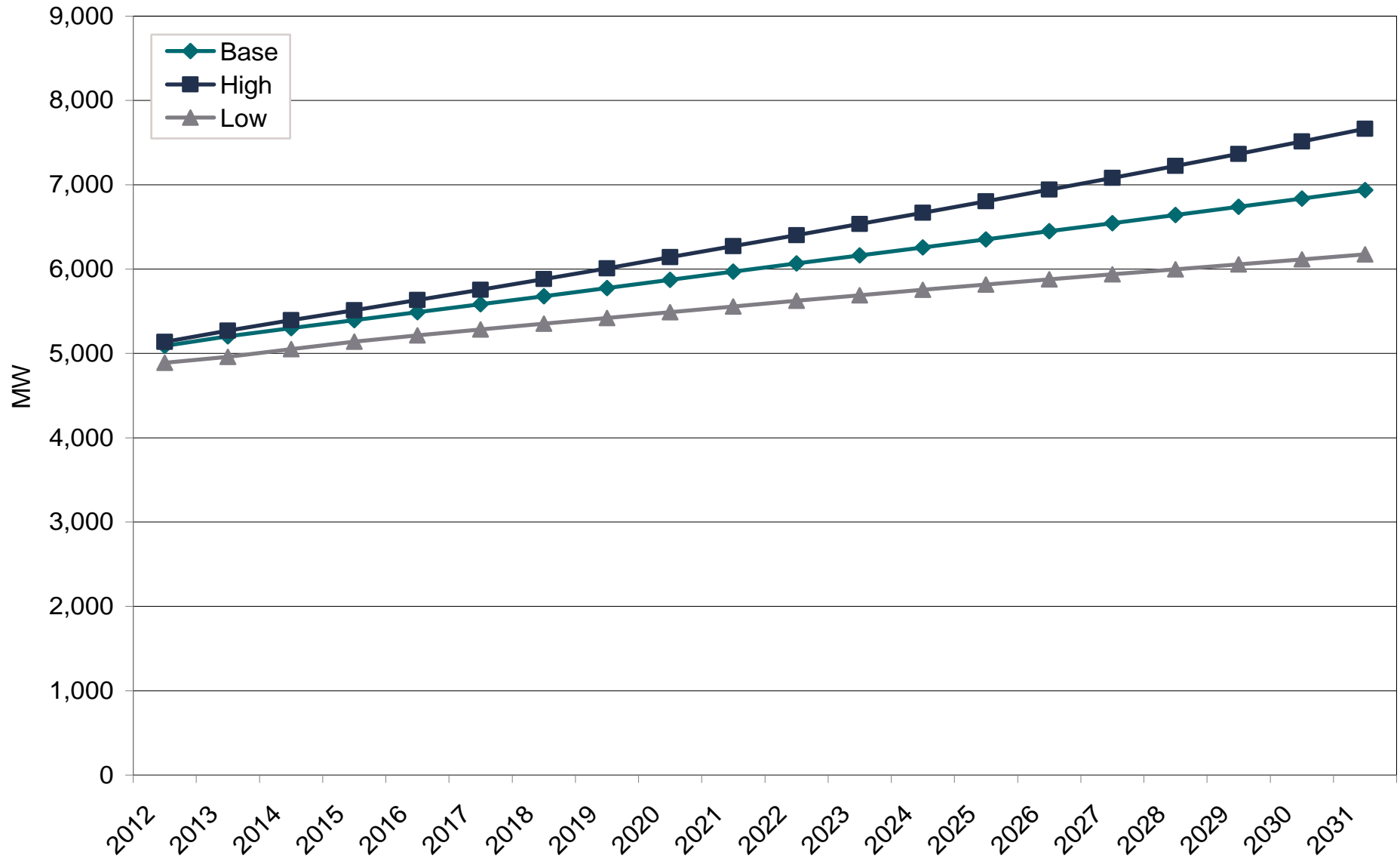
F2011 Load Forecast Down Significantly



Normal Peak Load Forecast (MW) Before DSR

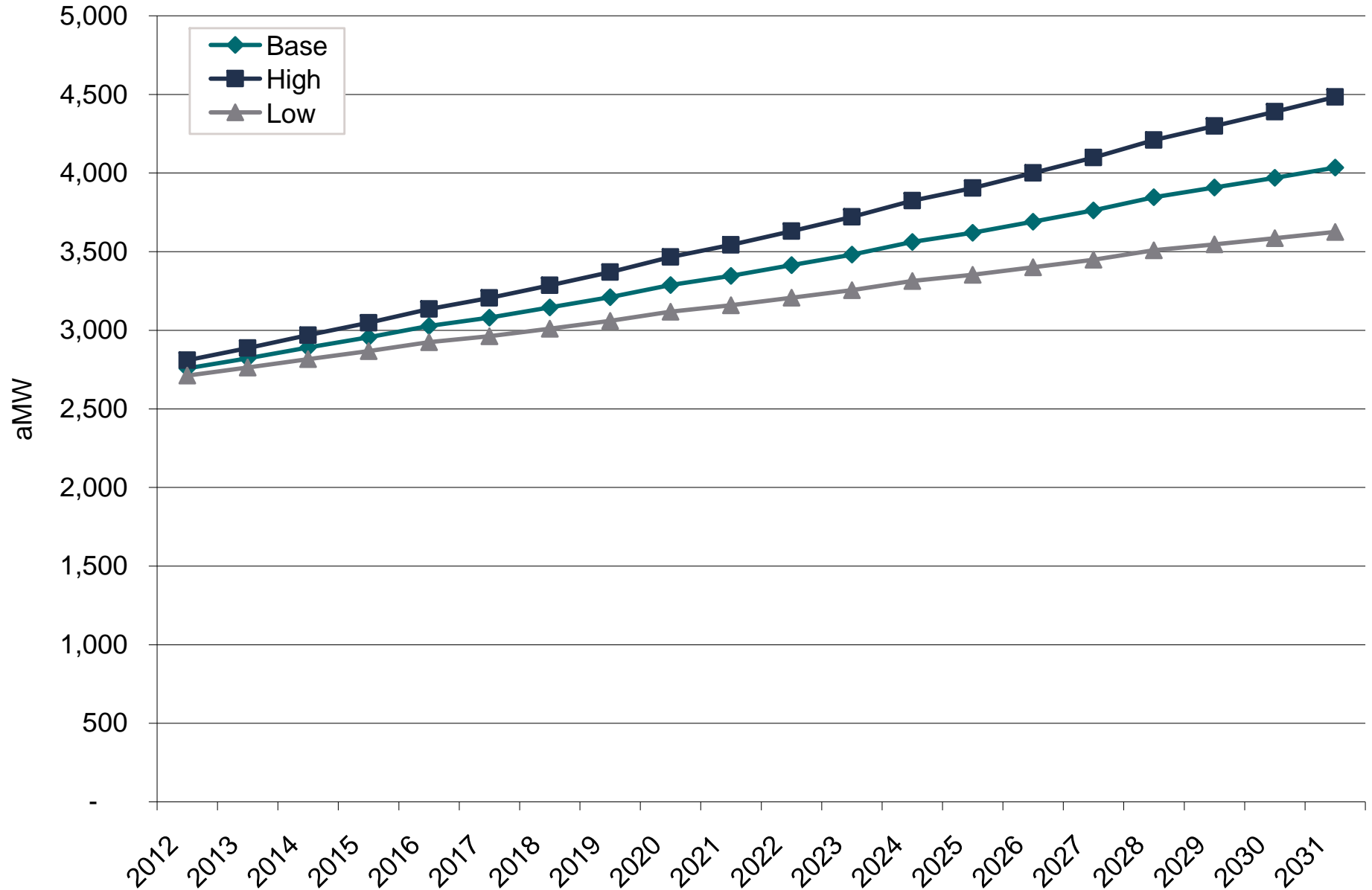


F2010 Forecasts Used in 2011 IRP



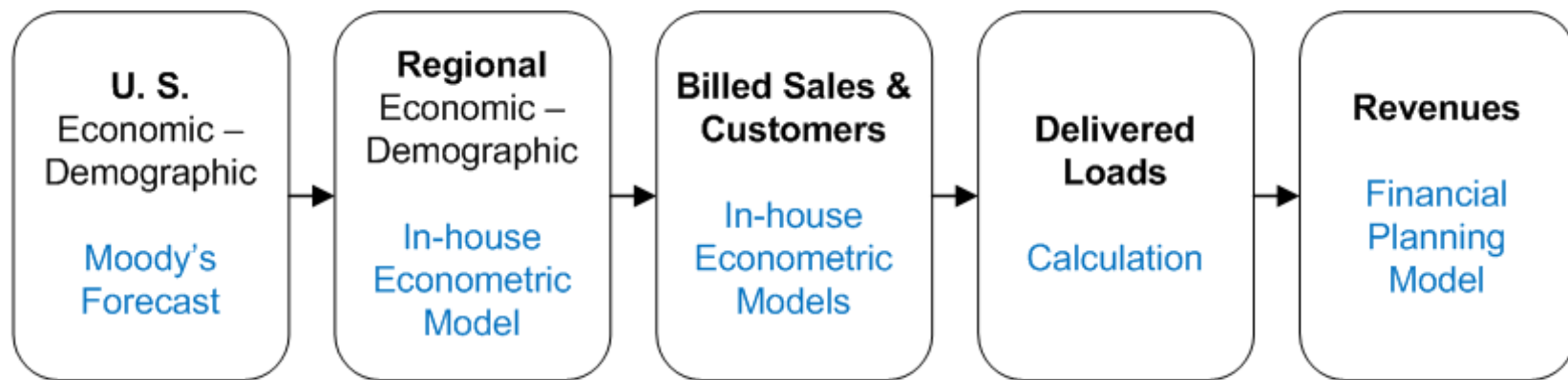
Load Forecasts (aMW) Before DSR

F2010 Forecasts Used in 2011 IRP



PSE Load Forecast Process

Forecast Models



Major Inputs



Major Load Forecast Variables

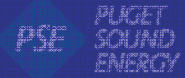
| Electric | |
|---|--------------------------------|
| Residential | |
| UPC | Customers |
| Unemployment Retail Rates Long-term Technology Trends | Population Building Permits |
| Commercial | |
| UPC | Customers |
| Employment Retail Rates Long-term Technology Trends | Employment |
| Industrial | |
| UPC | Customers |
| Manufacturing Employment Retail Rates | Manufacturing Employment |

| Gas | |
|---|---|
| Residential | |
| UPC | Customers |
| Unemployment Retail Rates Long-term Technology Trends | Households Building Permits Conversion Rate |
| Commercial | |
| UPC | Customers |
| Employment Retail Rates | Employment |
| Industrial | |
| UPC | Customers |
| Manufacturing Employment Retail Rates | Manufacturing Employment |

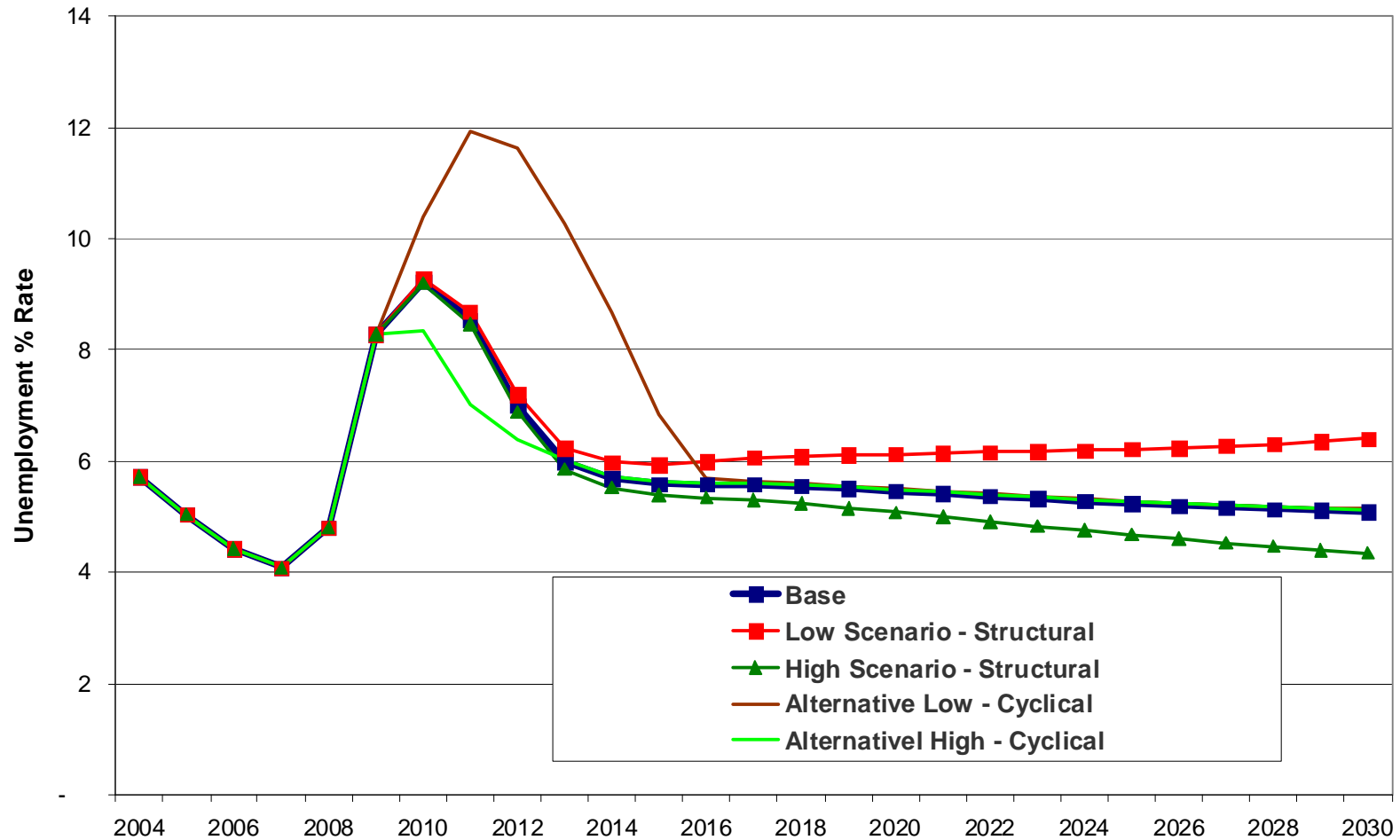
- Use per customer (UPC) growth is a function of lagged UPC growth, plus the effect of changes in variables such as prices, unemployment and employment
- Customer growth is a function of lagged customer growth, plus the effect of changes in variables such as population or manufacturing employment

- **Structural** Scenarios are based on Washington's Office of Financial Management's population projections
 - Low-to-Base (11-County): -0.4% Population AARG
 - High-to-Base (11-County): +0.4% Population AARG
- Estimates the long-term structural change to customer growth rather than shorter cyclical impacts
- **Cyclical** Scenarios are based on Moody's Macroeconomic scenarios
- Estimates the short-term change to economic variables based on different national economic outcomes

Unemployment Impacts Residential Load



Unemployment - Macro Scenarios Gas Service Territory

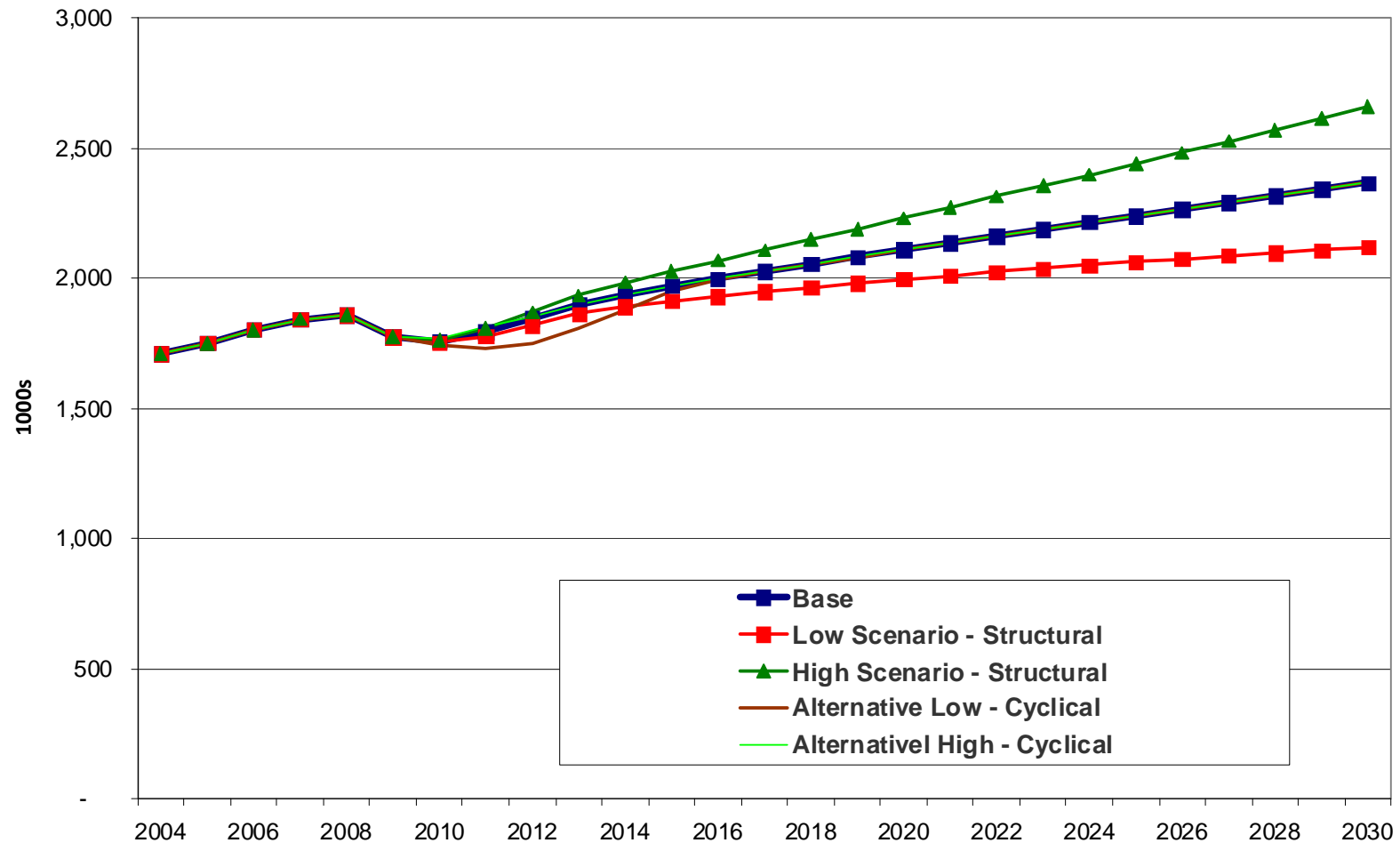


Employment Impacts Commercial Loads



Employment - Macro Scenarios

Gas Service Territory

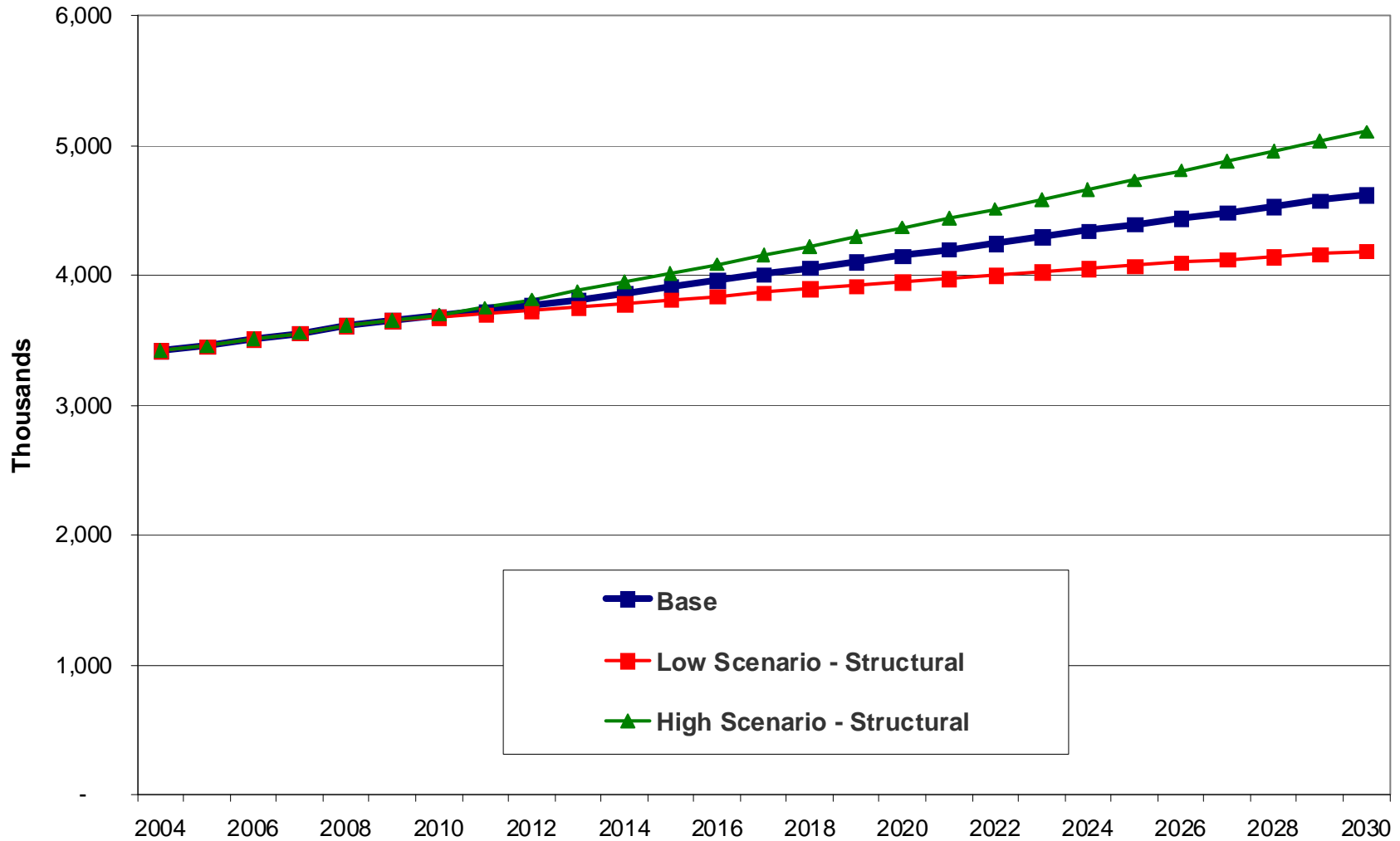


Population Impacts Customer Growth



Population - Macro Scenarios

Gas Service Territory





RPS Cost Cap Calculation Details



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WAC 480-109-030 (1)



Instead of meeting its annual renewable resource target in WAC [480-109-020](#), a utility may make one of three demonstrations.

- (1) A utility may invest at least four percent of its total annual retail revenue requirement on the incremental costs of eligible renewable resources, renewable energy credits, or a combination of both.

The incremental cost of an eligible renewable resource is the difference between the levelized delivered system cost of the eligible renewable resource and the levelized delivered cost of an equivalent amount of reasonably available nonrenewable resource.

The system analysis used will be reasonably consistent with principles used in the utility's resource planning and acquisition analyses.

(Note: This is one entire paragraph in the WAC. It has been broken apart here to make it easier to follow each component.)



Analytic Framework

- Contemporaneous with decision making
- Compare revenue requirement cost of each renewable resource to equivalent non-renewable
- Equivalent non-renewable
 - Capacity
 - Energy
 - Imputed Debt



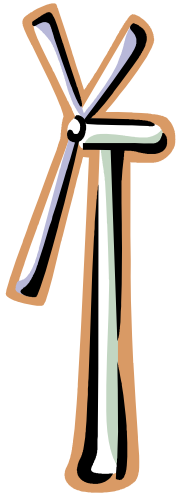


Eligible Renewable Resources

| | Nameplate (MW) | Annual Energy (aMW) | Commercial Online Date | Market Price/Peaker Assumptions | Capacity Credit Assumption |
|-----------------------------|----------------|---------------------|------------------------|---------------------------------|----------------------------|
| Hopkins Ridge | 149.4 | 53.3 | Dec 2005 | 2004 RFP | 20% |
| Wild Horse | 228.6 | 73.4 | Dec 2006 | 2006 RFP | 17.2% |
| Klondike III | 50 | 18.0 | Dec 2007 | 2006 RFP | 15.6% |
| Hopkins Infill | 7.2 | 2.4 | Dec 2007 | 2007 IRP | 20% |
| Wild Horse Expansion | 44 | 10.5 | Dec 2009 | 2007 IRP | 15% |
| Lower Snake River I | 342 | 101.8 | Apr 2012 | 2010 Trends | 5% |
| Snoqualmie Upgrades | 6.1 | 3.9 | Mar 2013 | 2009 Trends | 95% |
| Lower Baker Upgrades | 30 | 12.5 | May 2013 | 2011 IRP Base | 95% |
| Generic Wind 2020 | 300 | 89.7 | Jan 2020 | 2011 IRP Base | 1.8% |
| Generic Wind 2027 | 100 | 29.9 | Jan 2027 | 2011 IRP Base | 1.8% |
| Generic Biomass 2020 | 25 | 21.25 | Jan 2020 | 2011 IRP Base | 93% |
| Generic Biomass 2029 | 25 | 21.25 | Jan 2029 | 2011 IRP Base | 93% |



Wild Horse: Equivalent Non-Renewable



Wild Horse Wind Facility

Nameplate: 228.6 MW

Annual Energy: 642,814 MWh

Capacity: $228.6 * 17.2\% = 39 \text{ MW}$

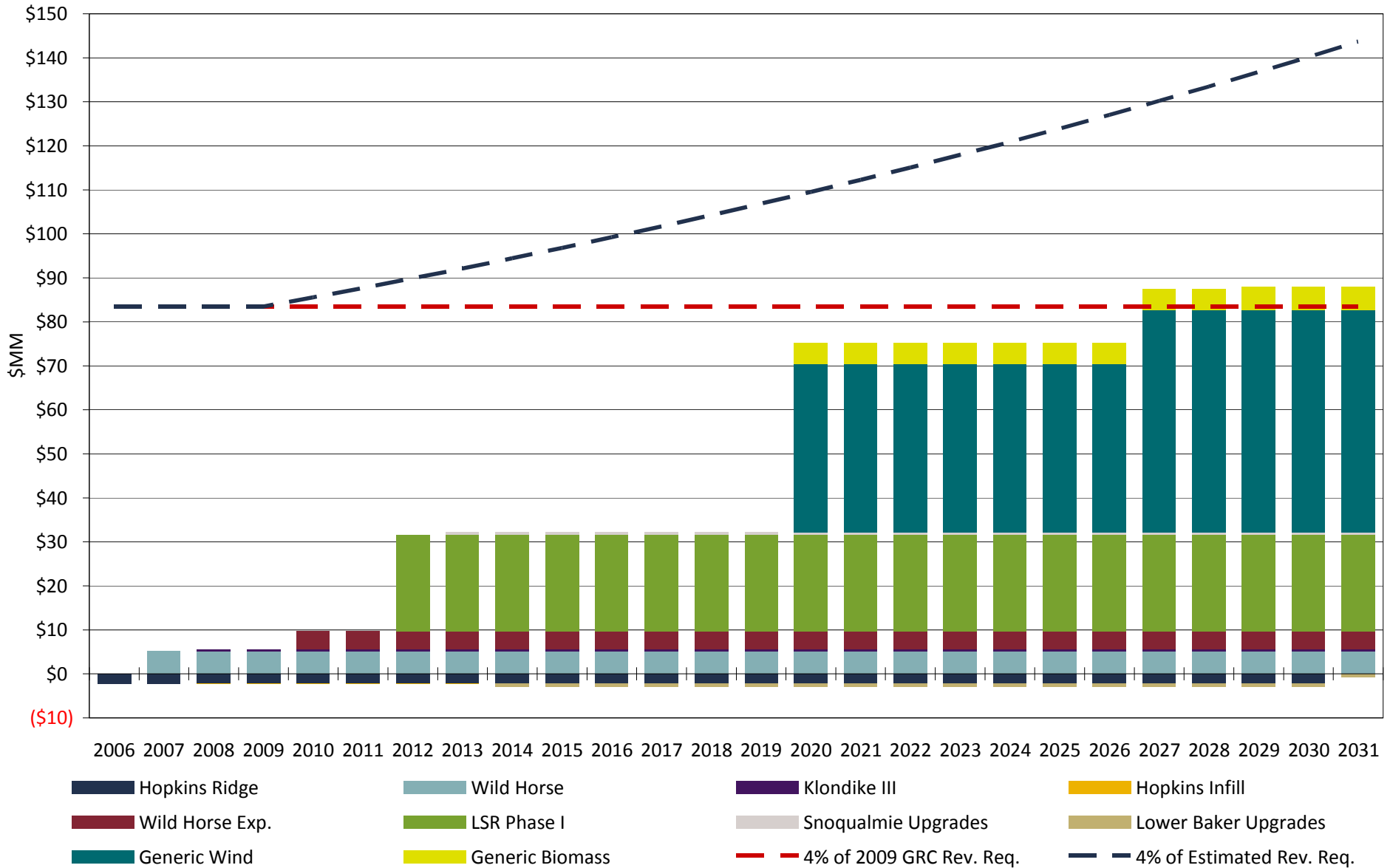


Market + Peaker

Annual Market : 642,814 MWh

Peaker Nameplate: 39 MW

Expect to Stay Under 4% Rev Req Cap





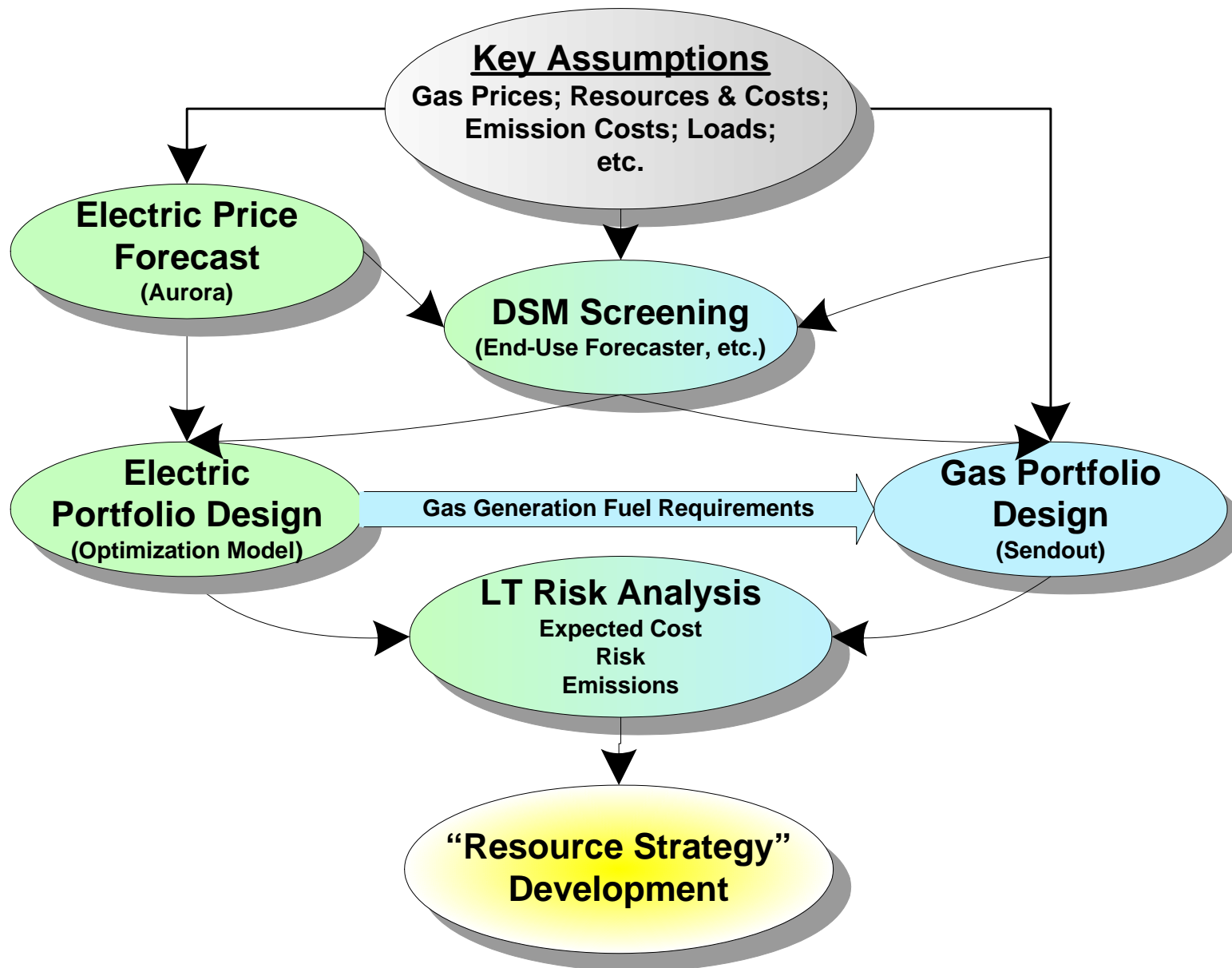
Some Analytical Methodology Details



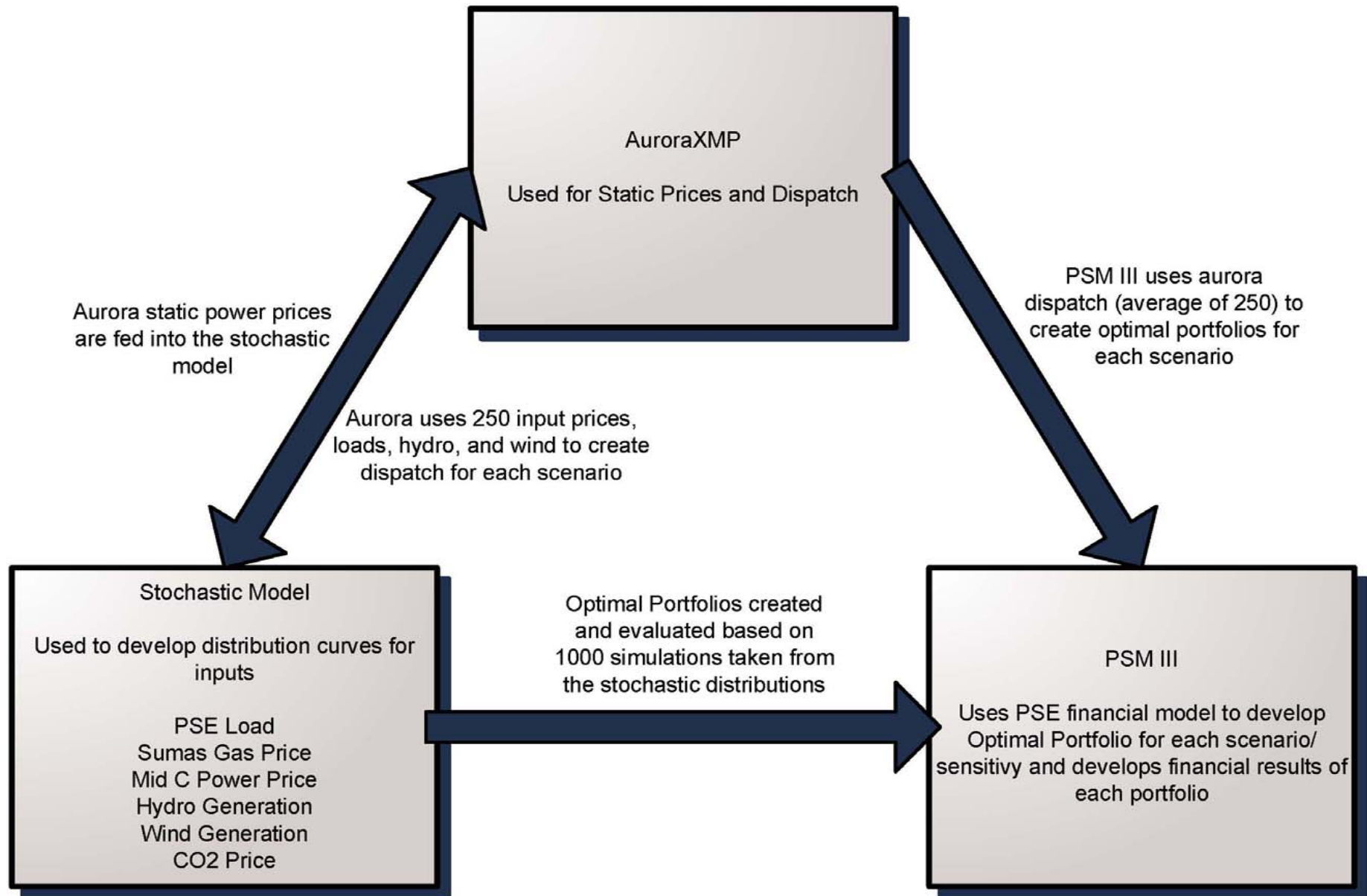
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Resource Planning Portfolio Analysis Process



Electric Analysis Methodology



Consistency with Council Methodology

<http://www.nwcouncil.org/energy/powerplan/6/supplycurves/l937/default.htm>



Council

See 2. a & b

- Wide array tech, all sectors
- Saturations
- New/Existing Units
- Measure Life/Substitutions
- Measure Shapes
- Measure Interactions

Technical Potential

See 3. a - e

- Econ Screening-TRC
- Shaped Energy/Capacity
- Full Incremental Cost
- T&D Savings & Losses
- "Environmental Benefits"
- NEB/10% Credit

Economic Potential

See 4. a - c

- Targets from IRP Analysis
- DSM Versus All Resources
- B&C from Econ Screen
- Lost Opportunity/Discretion
- Adjusted Historic Ramps
- Revise Based on Exp.

Achievable Potential

PSE

See 2. a & b

- Wide array tech, all sectors
- Saturations
- New/existing units
- Measure life/substitutions
- Measure shapes
- Measure interactions

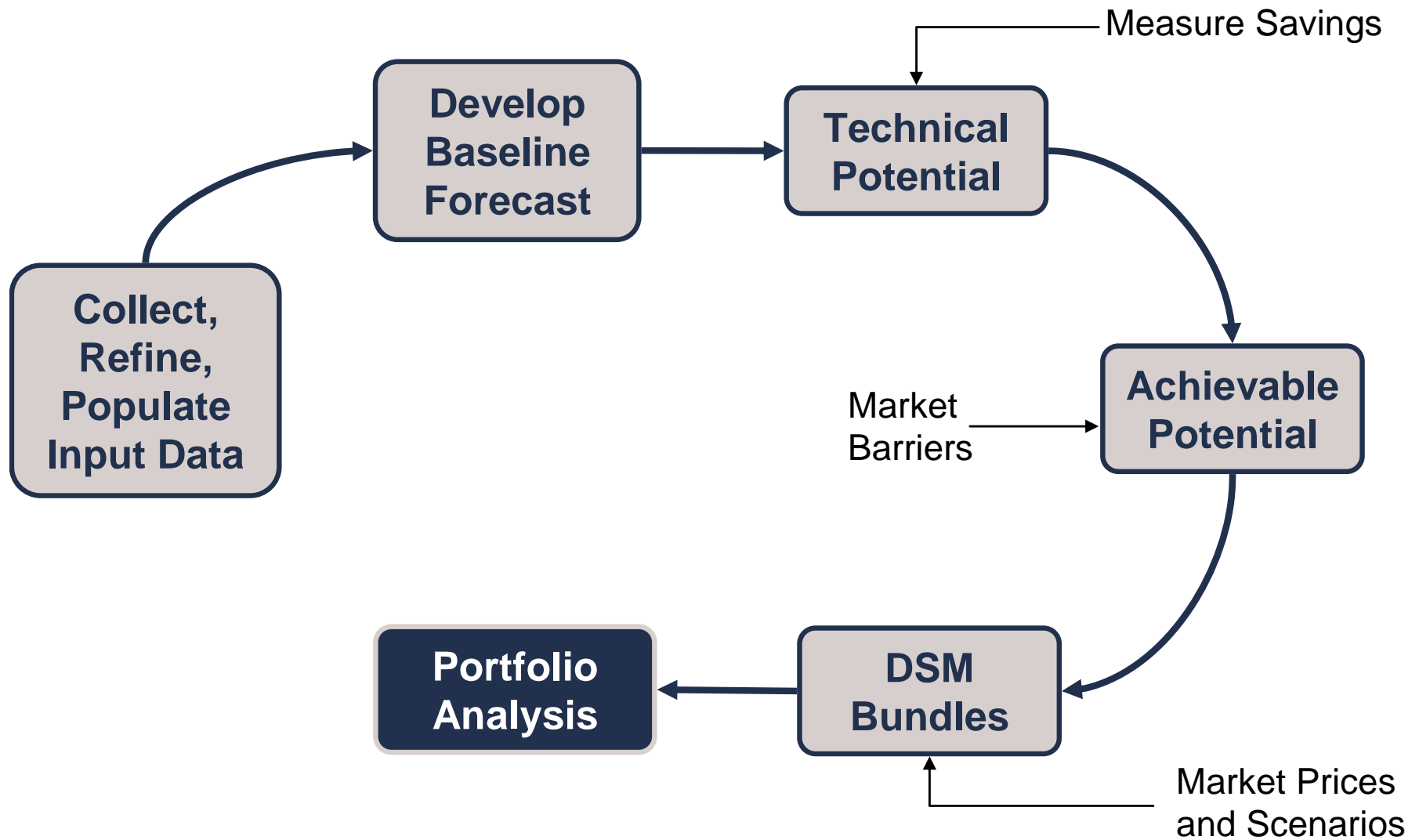
See 3. a - e

- Econ Screening-**Bundles**
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See 4. a - c

- Targets from IRP Analysis
- DSM Versus All Resources
- B&C from Econ Screen
- Lost Opportunity/Discretion
- Adjusted Historic Ramps
- Revise Based on Exp.

Overview: Assessing DSR Resource Potential





Some LOLP and Wind ELCC Details



August 11, 2011

Planning Margin Details

- Uses Loss of Load Probability Approach
- Stochastic Framework To Examine Possible Convergence of Drivers to Meeting Load
- Analytical Framework Unlocks Potential for Understanding Complex Impact on Reliability

Normal Peak*15.7% + Operating Reserves ~ 5% LOLP





PSE's LOLP



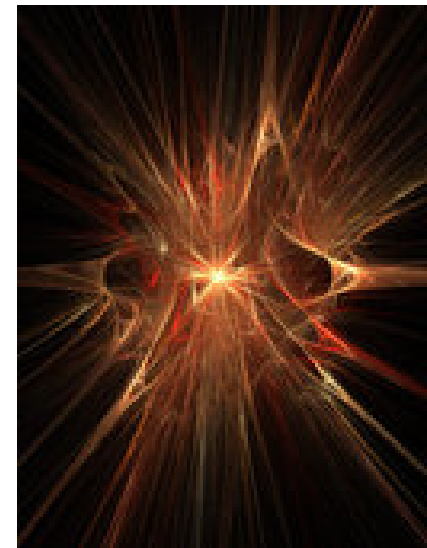
- 3000 Draws—8760 Hours for Sample Years Monthly
- Definition of Event
 - Event is a draw in which one or more hours show (load + operating reserves) > resources
 - Contingency reserves cover forced outage for 1st hr
- LOLP is $\text{Sum (Events)}/3000$

-



Sources of Variability

- Temperature Impact on Load
- Forced Outage: Likelihood
- Forced Outage: Duration
- Critical Hydro Conditions
- New for 2011 IRP: Wind



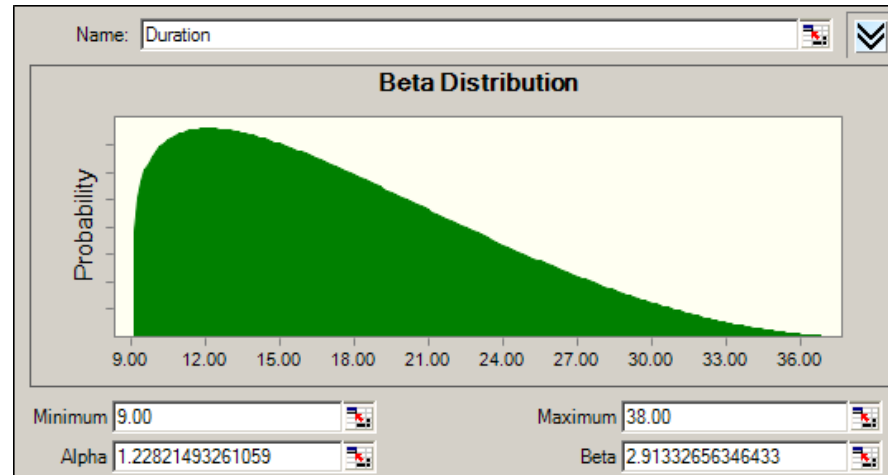
Temperature Impact on Loads

Jul 21

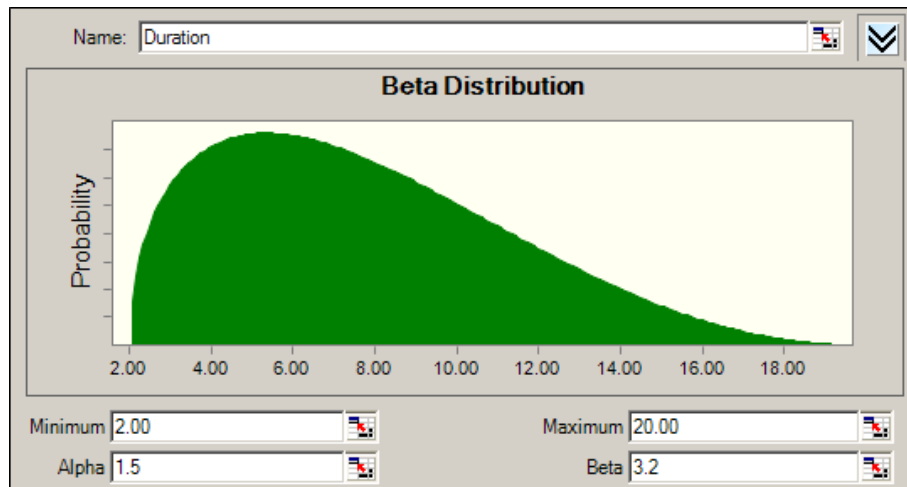
- ◆ Annual Hourly Temperature Draws
- ◆ Actual Data Since 1950

Thermal Plant Outage Distributions

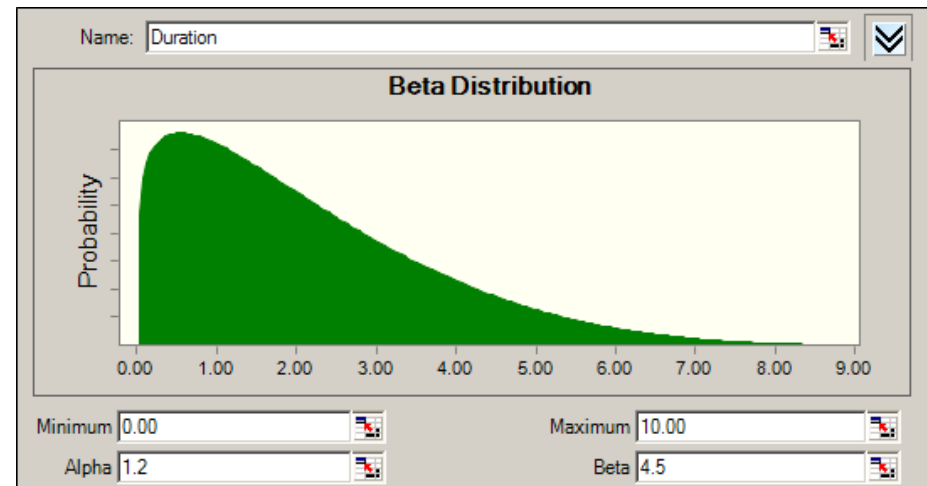
Coal



Gas CCCT



CT





Hydro

- Hydro Storage Extremely Complex in an LOLP
- Simplification: Critical Hydro Reduces Capacity-Historic
 - May Overstate Hydro Reliability/Understate Capacity Need
- Correlated to Temperature





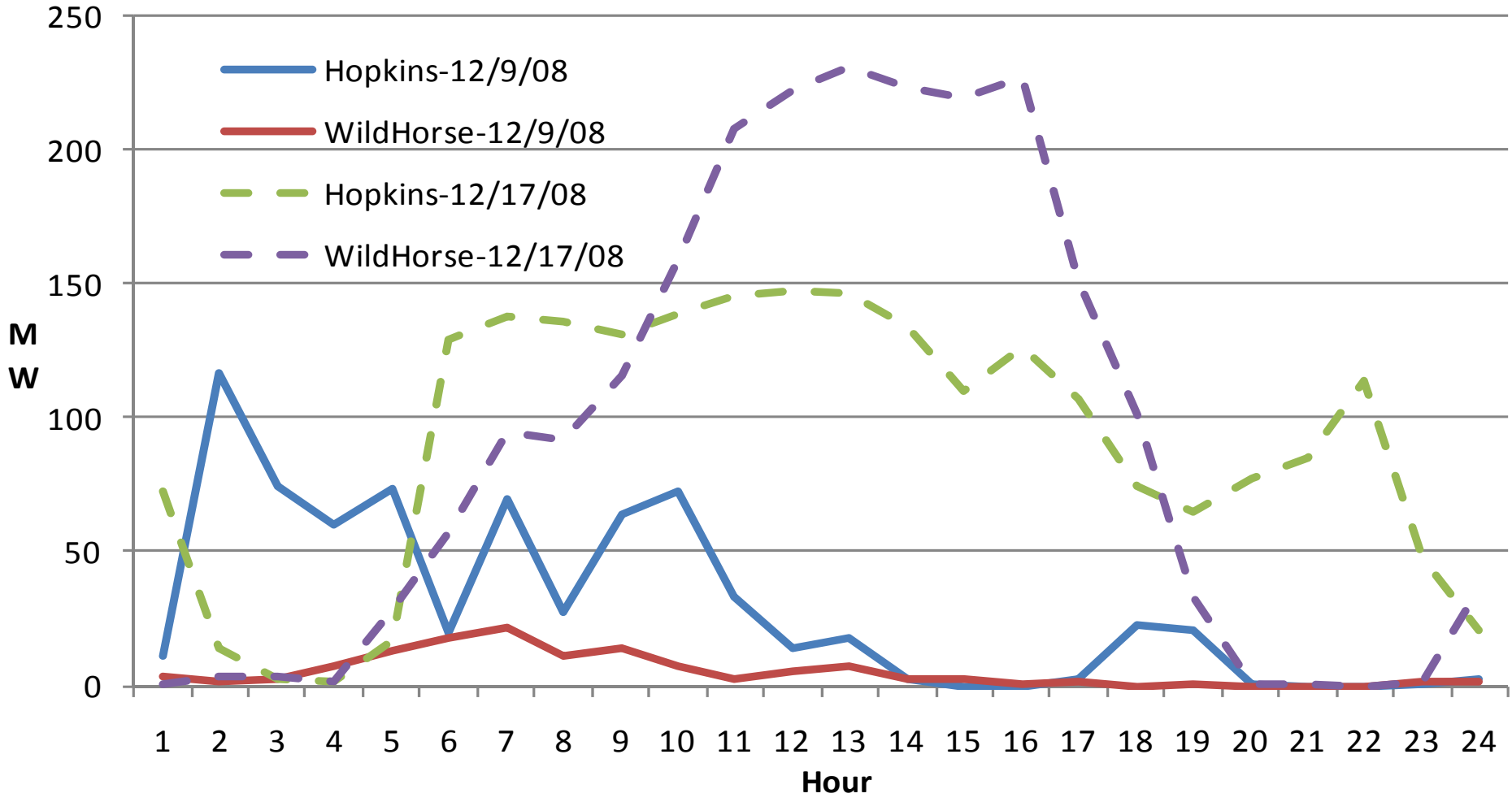
Wind Distributions

- Derived from 3.5 years of historical data from Hopkins Ridge and Wild Horse
- Draws of daily profiles are made within each month
- Each day has an equal probability of being chosen
- Draws across wind farms are synchronized on a daily basis
- LSR draws are based on lagged Hopkins profile scaled to its nameplate capacity
- Generic SE WA or Kittitas wind profiles are based on Hopkins or Wild Horse profiles, respectively, and scaled to 100 MW capacity

Example of Daily Wind Profile Draws for December 1



Daily Wind Profile Example for Two Draws

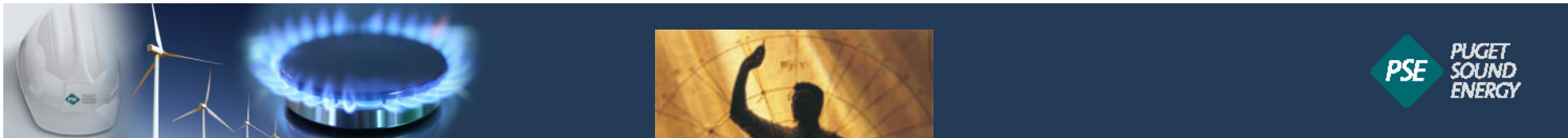




Results of LOLP and Planning Margin

| LOLP Results | | | | Planning Margin Calculation | | | |
|---------------------------------|--------------------------|---------------------|----------------|----------------------------------|--|-----------------------|------------------------------------|
| Existing Resource Capacity (MW) | Additional Capacity (MW) | Total Capacity (MW) | Resulting LOLP | Required Operating Reserves (MW) | Total Capacity Net of Op Reserves (MW) | Normal Peak Load (MW) | Planning Margin Net of Op Reserves |
| a | b | c = a+b | d | e | f = c-e | g | h = (f/g) - 1 |
| 5260 | 0 | 5260 | 55.9% | 250 | 5010 | 5236 | -4.3% |
| 5260 | 150 | 5410 | 38.2% | 261 | 5149 | 5236 | -1.7% |
| 5260 | 300 | 5560 | 23.5% | 271 | 5289 | 5236 | 1.0% |
| 5260 | 450 | 5710 | 17.4% | 282 | 5428 | 5236 | 3.7% |
| 5260 | 600 | 5860 | 13.9% | 292 | 5568 | 5236 | 6.3% |
| 5260 | 750 | 6010 | 11.0% | 303 | 5707 | 5236 | 9.0% |
| 5260 | 900 | 6160 | 8.8% | 313 | 5847 | 5236 | 11.7% |
| 5260 | 1050 | 6310 | 6.1% | 324 | 5986 | 5236 | 14.3% |
| 5260 | 1125 | 6385 | 5.0% | 329 | 6056 | 5236 | 15.7% |
| 5260 | 1200 | 6460 | 3.9% | 334 | 6126 | 5236 | 17.0% |
| 5260 | 1350 | 6610 | 2.6% | 345 | 6265 | 5236 | 19.6% |
| 5260 | 1500 | 6760 | 0.8% | 355 | 6405 | 5236 | 22.3% |

-



Wind ELCC Study

- Goal: Estimate Capacity Contribution of Wind to PSE's Portfolio
- Effective Load Carrying Capability Approach
 - Estimate equivalent thermal resource to achieve same impact on LOLP as the wind added.
- Key Findings:
 - Wind is not the go-to capacity resource
 - PSE's existing wind has slightly higher capacity value than previously assumed based on regional study @ 5%
 - Adding more wind in same location shows declining capacity contribution...similar to trends in PacifiCorp's '07 IRP
 - Not much diversity in primary Northwest wind basins
 - Note: Individual utility portfolio & load are important



ELCC-Analytical Framework

- Incorporate given amount of wind into LOLP model
- Determine corresponding amount of peaker to match LOLP impact

| | Starting Capacity | Wind Addition | Thermal Addition | Resulting LOLP |
|-------------------------------|-------------------|---------------|------------------|----------------|
| Hopkins Ridge | | | | |
| Add Hopkins Ridge | 5684 | 157 | 1150 | 5% |
| "Equivalent" Peaker | 5684 | 0 | <u>1173</u> | 5% |
| | | | -23 | |
| Hopkins Ridge Capacity: | 157 | | | |
| Equivalent Peaker: | 23 | | | |
| Ratio: ELCC Hopkins Ridge: | 14.8% | | | |
| Starting + Effective Hopkins: | 5707 | | | |

Contribution of Wind: ELCC Conclusion

Table 1
Effective Load Carrying Capability of Wind

| Summary All Wind | Wind Capacity | Effective Thermal Capacity | ELCC | |
|----------------------------------|----------------------|-----------------------------------|-------------|---------------|
| Hopkins Ridge | 157 | 23 | 14.8% | (Supply Only) |
| Wild Horse | 272 | 39 | 14.5% | |
| Lower Snake River | 342 | 33 | 9.6% | |
| Generic SE WA (w/Added Trans) | 100 | 2 | 1.8% | |
| Generic Kittitas (w/Added Trans) | 100 | 5 | 4.9% | |

- **Key Findings:**
 - Wind is not the go-to capacity resource.
 - PSE's existing wind has slightly higher capacity value than previously assumed based on regional study @ 5%.
 - Adding more wind in same location shows declining capacity contribution...similar to trends in PacifiCorp's '07 IRP.
 - Not much diversity in primary Northwest wind basins.
 - Note: Individual utility portfolio & load are important.