

January 2012: PSE Storm Response





- Storm Response Review
- KEMA Report Status
- Customer call center operations
- Community and media communications
- Questions

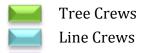
Key challenges

- Hazardous weather conditions
- On-going damage due to accumulated ice and snow
- Out of right-of-way trees and limbs
- Thurston, Pierce and South King Counties hardest hit

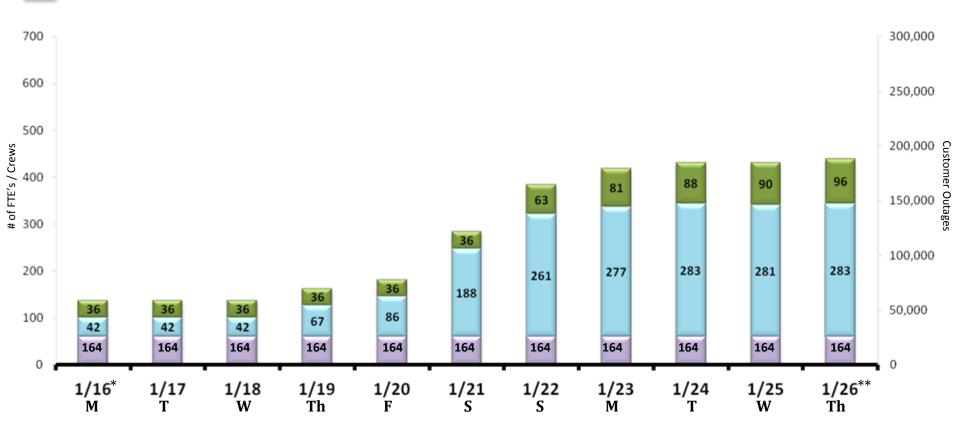




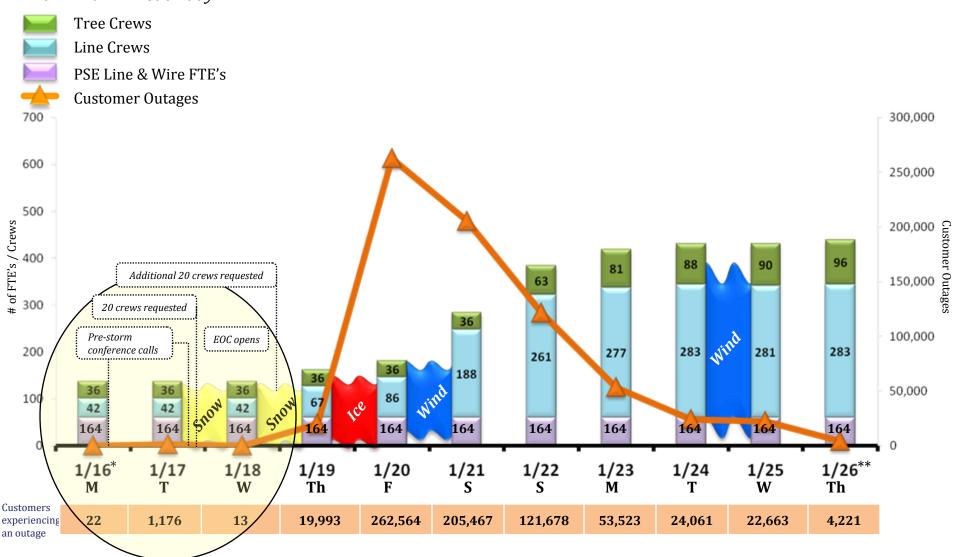
At 6:00 am PT each day



PSE Line & Wire FTE's



At 6:00 am PT each day



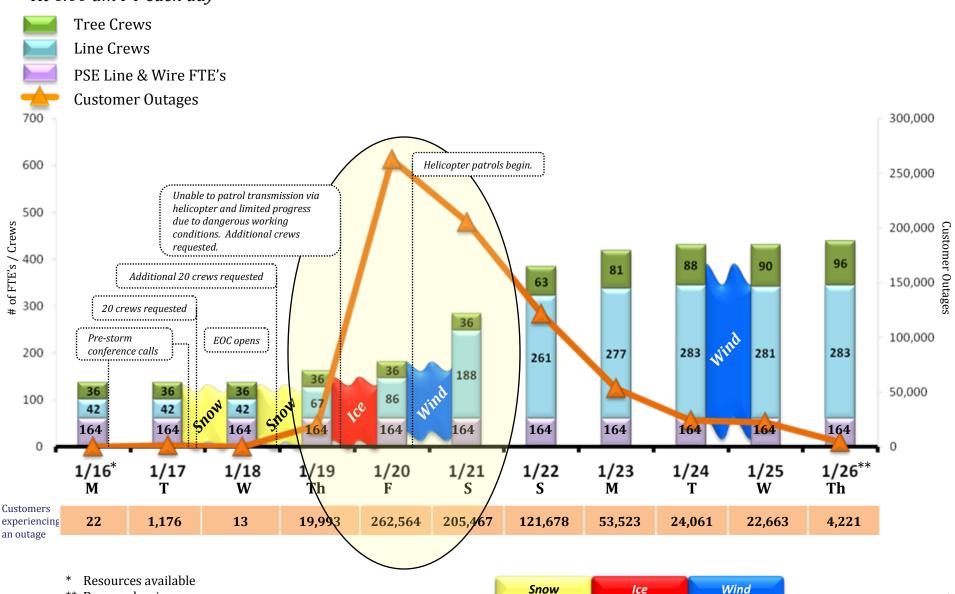
^{*} Resources available

^{**} Began releasing crews

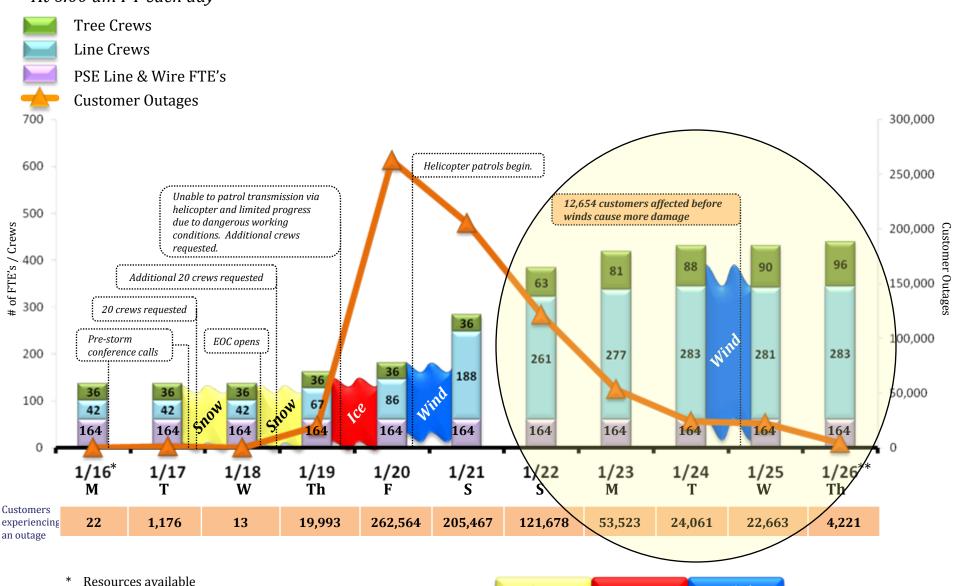
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** Began releasing crews



At 6:00 am PT each day



^{**} Began releasing crews



Damage and restoration

Replaced:

- 87 miles of overhead wire
- 209 poles

Repaired:

19,400 wire splices

Restoration effort:

- 285 line crews
- 98 tree crews
- 191 consecutive hours of EOC and field operations



Above / below: crews work around the clock



Storm costs



Storm costs are still estimates

- Invoices being processed
- Temporary-to-permanent repair continues

Deferred storm expense

\$55 million as of January 31

\$50 customer outage credit

- Approximately 46,000 customers
- **\$2.3** million
- Paid by shareholders





PSE Vegetation Management

Program	2010	2011	2012 Budget
Distribution & High Voltage Distribution Vegetation Management	\$11.7 million	\$10.2 million	\$11.3 million
	2,768 miles	2,579 miles	2,678 miles
Transmission (230 kV) Vegetation Management	\$1.0 million	\$1.3 million	\$0.9 million
	330 miles	370 miles	380 miles
Off Right-of-Way Hazard Tree Removal	\$2.2 million	\$1.9 million	\$2.1 million
	4,737 trees removed	6,214 trees removed	6,000 trees removed
Totals	\$14.9 million	\$13.4 million	\$14.3 million
	3,098 miles	2,949 miles	3,058 miles

Program effectiveness evaluation

2009 study by Ecological Solutions, Inc.

- PSE's pruning and maintenance cycles are appropriate for the local tree growth rates
- PSE's rate of tree-caused service interruptions are not due to a sub-standard vegetation management programs

^{*} Study was filed in the 2009 general rate case (UE-090704).

Undergrounding

- Nearly half of PSE distribution system is underground
 - 10,200 miles of underground distribution
 - 10,700 miles of overhead distribution
- Underground conversions occur predominately through
 Schedules 73 and 74 approximately 30 miles per year
- Undergrounding is not a panacea
 - Significantly higher cost to install and repair
 - Growth/capacity limitations
 - Outage duration is typically longer than overhead

2007 KEMA Review

- PSE commissioned third party review with KEMA after the December 2006 storm
- 5-month effort in reviewing restoration practices
- 20 major recommendations with multiple actions
- PSE filed initial report and subsequent updates annually
- All recommendations completed but two:
 - Outage management system (OMS) go live date is anticipated this summer
 - Mapping of cross-country transmission access roads onto the Geospatial Information System (GIS) platform, once GIS is fully implemented

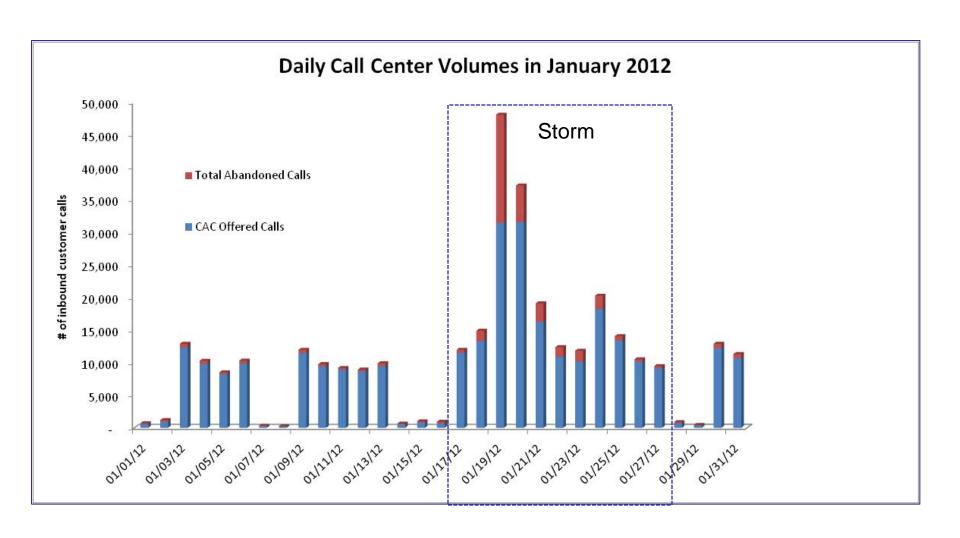
OMS/GIS

- OMS is limited when transmission and substations are out early in a major storm
- OMS/GIS provides improved capability of capturing field information (e.g. wire down) for prioritization
- As transmission and substations are restored, customer feedback and OMS predictive models will help identify locations of the issues and prioritize restoration efforts





Customer calls peaked on day 2





Customer email communication





Call Center - Technology Impacts

Background: EZRoute is a call overflow service that PSE has implemented to automatically increase "call handling" capacity during high volume situations, such as storms. This service is provided by Century Link.

January 19 EZ Route Limited Customer Access

Duration: 1.5 hours (8:30AM – 10:00AM)

Customer Impact: Some customers experienced a busy signal, a series of clicks, or disconnects when

routed to EZ Route

Root Cause: A system update at Century Link inadvertently reduced PSE's capacity on EZRoute

January 19 PSE Call Center Voice Response System Outage

Duration: 8.5 hours (11:19AM – 8:00PM)

Customer Impact: All customers calls were routed to EZRoute. This allowed access to agents for

emergencies only. Some customers experienced busy signals.

Root Cause: A feature that logs system information exceeded capacity due to call volume, impacting

the system's ability to handle calls.

January 23 EZ Route "Transfer to Agent" Issue

Duration: 5 hours (7:40AM – 12:50PM)

Customer Impact: Customers overflowing to EZRoute received a busy signal when attempting to transfer

to a PSE agent

Root Cause: Century Link experienced a network outage that affected the EZRoute service



Communicating with customers

- **PSE. Com**: 385,156 visitors (217% increase)
- Service Alert Map (SAM): 549,686 views during the storm
- Outage reporting on PSE.com : 26,763
- Flickr photography social media website: 1.6 million page views (400%+ increase)
- Facebook social media website: 6,719 friends (5,700+ increase from pre-storm)
- **Twitter** social media website: 5,724 followers (3,000+ increase from pre-storm)





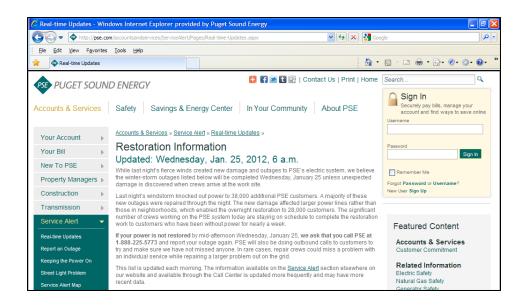






Communicating with the community

- Face-to-face communication at community information centers
 - Rochester substation
 - Rochester shopping center
 - Olympia office open through the weekend
- Posting community restoration estimates on PSE.com





Yelm

Griffin



APPENDIX



Hardest hit areas

