

**BEFORE THE**  
**WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**

**IN THE MATTER OF THE CONTINUED )**  
**COSTING AND PRICING OF UNBUNDLED )**  
**NETWORK ELEMENTS, TRANSPORT, )**  
**TERMINATION AND RESALE )**

**DOCKET NO. UT-003013**  
**PART B**

**PART B RESPONSE TESTIMONY OF**  
**THOMAS H. WEISS**  
**ON BEHALF OF**  
**JOINT INTERVENORS**  
**NON-PROPRIETARY VERSION**

October 23, 2000

1 **I. INTRODUCTION**

2 **Q. MR. WEISS, PLEASE STATE YOUR BUSINESS ADDRESS AND**  
3 **OCCUPATION.**

4 A. I am an engineer employed as President of Weiss Consulting, Inc. Our business  
5 address is 205 E. Spring Street, Fuquay-Varina, NC, 27526.

6

7 **Q. WHAT IS YOUR EDUCATIONAL BACKGROUND AND**  
8 **PROFESSIONAL EXPERIENCE IN THE PUBLIC UTILITY FILED?**

9 A. I am a Registered Professional Engineer with a total of over thirty years of  
10 experience in the communications industry. My professional education includes a  
11 Bachelor of Science degree in electrical engineering and a Master of Science  
12 degree in business management with emphasis in finance and micro economics.  
13 My employment experience includes eight years in engineering and financial  
14 management positions with a major domestic telecommunications utility; and  
15 over twenty-two years as an engineering and economic consultant to federal and  
16 state governments, private businesses, and consumer groups.

17

18 My consulting practice has focused on telecommunications technology,  
19 management and regulatory issues, principally as those issues impact the service  
20 provided by, and the prices charged for service by domestic telecommunications  
21 utilities, including the former Regional Bell Operating Companies; the former  
22 GTE Telephone Operating Companies; AT&T and other interexchange carriers;  
23 and various independent telephone companies. I have presented expert testimony

1 on communications engineering matters in Federal and state courts and, primarily  
2 on behalf of regulatory commission staffs, in over one-hundred and thirty  
3 proceedings before public utility regulators in twenty-three states and the District  
4 of Columbia. I also have testified on economic and regulatory issues before the  
5 Federal Energy Regulatory Commission.

6

7 **Q. PLEASE BRIEFLY DESCRIBE YOUR WORK HISTORY AS A**  
8 **CONSULTANT IN THE TELECOMMUNICATIONS INDUSTRY.**

9 A. In June 1994, I founded Weiss Consulting, Inc. to providing telecommunications  
10 technical, management and economic consulting services to federal and state  
11 governments, to businesses in their capacities as providers and consumers of  
12 telecommunications products and services, and to consumer groups. From  
13 October 1997 through March 2000, I served as a management consultant (with the  
14 title of Vice President – Operations Research) to a troubled mid-size independent  
15 telephone company in the northeastern United States. Working with the  
16 company’s Chairman and Chief Executive Officer, I was charged with improving  
17 the company’s cost and revenue performance, building an effective executive  
18 staff, and improving the company’s relations with its regulators.

19

20 From 1986 to 1994, I was employed as Vice President of Baker G. Clay &  
21 Associates, Inc. (BGC&A), a public utility consulting firm located in Annapolis,  
22 MD. While with BGC&A, I provided technical and economic consulting services  
23 to federal and state governments, to businesses in their capacity as consumers of

1 telecommunications products and services, and consumer groups; and electric,  
2 and natural gas transportation and distribution services in wholesale and retail and  
3 retail markets.

4  
5 From 1978 to 1986, I was employed as Senior Consultant with Hess & Lim, Inc.  
6 (H&L), a public utility consulting firm headquartered in Greenbelt, MD. My  
7 duties and responsibilities at H&L were the same as those described above for  
8 BGC&A.

9

10 **Q. EARLIER YOU OBSERVED THAT YOUR EMPLOYMENT**  
11 **EXPERIENCE INCLUDES EIGHT YEARS IN ENGINEERING AND**  
12 **FINANCIAL MANAGEMENT POSITIONS WITH A MAJOR DOMESTIC**  
13 **TELECOMMUNICATIONS UTILITY. PLEASE BRIEFLY DESCRIBE**  
14 **THAT EMPLOYMENT EXPERIENCE.**

15 A. From January 1970, when I completed my professional education, until June  
16 1978, when I accepted the position with H&L, I was employed by General  
17 Telephone Company of the Southeast, a local exchange operating company  
18 owned by GTE Corporation, in a series of progressively more responsible  
19 management positions as described below:

20 1970 - 1973 Supervising Plant Extension Engineer responsible to the General  
21 Plant Extension Engineer for development of capital investment  
22 deployment plans.

23



1 (IEEE), Communications Society, Computer Society, Network Society; a  
2 Member of the National Society of Professional Engineers and the Maryland  
3 Society of Professional Engineers, both of the Private Practice Divisions.  
4

5 I am the author of *Public Utility Plant Investment Decisions in the Face of*  
6 *Advancing Technology and Regulatory Policy Reform*, Proceedings of the 27th  
7 Annual Regulatory Conference, Iowa State University, Ames (1988). I have been  
8 an invited speaker and panel member at the 1984 Public Utilities Conference,  
9 University of Georgia College of Business; and at the 1988 Iowa State University  
10 Regulatory Conference. I have served as a member of the faculty at the 1989  
11 United States Telephone Association (USTA) Advanced Management Workshop  
12 sponsored by the University of Kansas at Lawrence.  
13

14 **Q. PLEASE BRIEFLY DESCRIBE YOUR EXPERIENCE AS AN EXPERT**  
15 **WITNESS BEFORE FEDERAL AND STATE COURTS.**

16 A. On behalf of GTE Corporation, I presented my findings in expert testimony on  
17 telecommunications network management and engineering matters before the  
18 United States District Court for the Northern District of Dallas in Civil Action No.  
19 3-96-CV-1970-D, GTE Card Services, Incorporated, et al. v. AT&T Corporation.

20  
21 On behalf of Sun Company, Inc. (R&M), I presented expert testimony on  
22 telecommunications outside plant engineering and administration matters before

1 the Washtenaw County (Michigan) Circuit Court in Case No. 93-689-NZ,  
2 Michigan Bell Telephone Company v Sun Company, Inc. (R&M).

3

4 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

5 A. On behalf of ATG, ELI, NewEdge, NEXTLINK, Northpoint, GST, Global  
6 Crossing, WorldCom, Inc., AT&T of Pacific Northwest and TCG-Seattle  
7 (collectively referred to as “the Joint Intervenors”), I address certain aspects of the  
8 positions taken in testimonies filed in this Phase B of this docket on August 4,  
9 2000 by Qwest and Verizon (collectively referred to as “the ILECs”).

10

11 **Q. WHAT ASPECTS OF THESE FILINGS WILL YOU BE ADDRESSING?**

12 A. My testimony addresses the Non Recurring Charges (NRCs) proposed by the  
13 ILECs. I also address plant material investment cost analyses that form the bases  
14 of certain recurring rates proposed by both Qwest and Verizon.

15

16 As to non-recurring charges, my testimony focuses on NRCs proposed by Qwest  
17 and Verizon with respect to:<sup>1</sup> unbundled distribution sub-loops, first and  
18 additional; unbundled feeder subloops, first and additional; quotation preparation  
19 fees for field connection points; existing DS-1 capable and DS-3 capable loops,  
20 first and additional; new DS-1 capable and DS-3 capable basic loops, first and  
21 additional; DS-1 capable and DS-3 capable loops w/coordinated installation and  
22 testing, first and additional; existing DS-1 capable and DS-3 capable loops

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<sup>1</sup> Listing reflects Qwest terminology.

1 w/coordinated installation but w/o coordinated testing, first and additional; DS-0  
2 Enhanced Extended Link (EEL), first and additional; DS-1 EEL, first and  
3 additional.

4  
5 I critically analyze the ILEC's proposed plant material investment costs for DS-1  
6 capable loops, DS-3 capable loops, and the sub-loop elements that comprise these  
7 digital service facilities. Since these loop types are components of EELs and  
8 UNE-Ps, I also implicitly address those items. Ultimately, the recurring rates for  
9 EELs and UNE-Ps combine the recurring rates for certain individual components  
10 previously established by the Commission with the recurring rates for other  
11 elements being addressed in this proceeding. I also comment on Qwest's analyses  
12 of its investment cost for OC3 and OC12 interoffice transport.

13  
14 Finally, I comment on technical aspects of Qwest's proposal to include the costs  
15 of inside wire and intrabuilding cable in the recurring rates that Qwest would  
16 charge for unbundled voice-grade (DS-0) distribution subloops.

17

18 **Q. HOW IS YOUR TESTIMONY ORGANIZED?**

19 A. In Section II, I address the incremental plant material investment amounts which  
20 the ILECs claim as the basis for their recurring rate proposals. In Section III, I  
21 address the companies' claims for direct costs associated with installing UNEs for  
22 the benefit of CLECs (i.e., NRCs). In Section IV, I comment on Qwest's proposal



1 to include the costs of house and riser cable in the investment associated with the  
2 distribution subloop.

3

4 **II. RECURRING COST STUDIES**

5 **Q. FOR WHAT QWEST ELEMENTS HAVE YOU EVALUATED THE**  
6 **PLANT INVESTMENT FOR RECURRING COSTS?**

7 A. DS-1 loops, DS-3 loops and DS-1 subloops. Due to the untimely arrival of the  
8 electronic version of Qwest's DS-1 Loop model (October 17, 2000), I have been  
9 unable to fully evaluate Qwest's model and its underlying assumptions. Thus, I  
10 would like to reserve the right to file supplemental testimony by no later than  
11 October 31, 2000 to address Qwest's DS-1 capable loop studies. I also present  
12 my observations regarding Qwest's development of incremental investments  
13 associated with OC3 and OC12 interoffice transport. Since Qwest filed a revised  
14 analysis of these transport circuit costs about one month after it filed its original  
15 analysis, I would like to present the results of my detailed review of the  
16 incremental investment costs of OC3 and OC12 transport no later than by October  
17 31, 2000.

18

19 **Q. PLEASE EXPLAIN YOUR UNDERSTANDING OF APPROACH TAKEN**  
20 **BY QWEST TO DEVELOP THE INCREMENTAL INVESTMENT COSTS**  
21 **OF UNE ELEMENTS.**

22 A. First, Qwest describes the architecture(s) which it believes will characterize the  
23 provision of individual UNEs on a forward-looking basis. Using its assumed

1 architecture as a basis, the company then estimates its cost to purchase the  
2 equipment required to place the architecture in its network. The company then  
3 estimates the incremental direct material costs of UNEs, by assumed architecture  
4 type, applying standard digital heirarchy relationships to the architecture-specific  
5 cost of materials. For example, to develop the direct material costs of a DS-3, the  
6 company applies the ratio of 3 DS-3s to 1 OC-3 to the cost of an OC-3 in order to  
7 compute the incremental material cost of a DS-3 from the material cost of an OC-  
8 3. Incremental material costs are then adjusted to reflect UNE fill or utilization;  
9 in-plant factors are then applied to the fill-adjusted material costs to produce  
10 estimates of the company's incremental direct investment cost of materials  
11 necessary to place UNE investments into the network.

12

13 **Q. WHAT ARE YOUR FINDINGS WITH RESPECT TO QWEST'S**  
14 **APPROACH TO DETERMINING ITS INVESTMENT COST OF UNE**  
15 **ELEMENTS?**

16 A. My review of the company's studies included a critical evaluation of the basic  
17 material costs (i.e., the costs charged to the company by the original equipment  
18 manufacturers (OEM)) claimed by Qwest to be applicable to each UNE. My  
19 review of the OEM costs claimed by Qwest showed that claimed costs of  
20 optical/digital material are in-line with the cost of such materials generally  
21 experienced by large telecommunications companies in the current market. For  
22 example, Qwest calculates the incremental direct material investment cost for a  
23 single DS-3 capable loop derived from a SONET architecture to be approximately

1           \$[ ]; my calculation of that same figure is approximately [ ];. Accordingly,  
2           I do not propose adjustments to Qwest's claims for its OEM costs.

3  
4           Qwest, however, has severely overstated the unit direct, in-plant investment costs  
5           of UNEs by applying very low, unsubstantiated plant utilization rates and very  
6           high, Total In-Plant Factors (TIF).<sup>2</sup>

7  
8           For example, with respect to plant utilization, Qwest assumes, without  
9           substantiation, that on average, only [ ]; DS-3s will be used out of every [ ] DS-  
10          3s that it derives from OC-3s. That ratio represents an astoundly low [ ] percent  
11          ([ ]) utilization factor for DS-3s derived from OC-3s and, in effect, that  
12          assumption alone inflates the incremental direct material cost of DS-3-capable  
13          loops by over 140 percent. I have adjusted the company's proposed UNE plant  
14          utilization factors to better reflect forward-looking plant utilization rates that  
15          would be experienced in a competitive market.

16  
17          As to TIF factors, Qwest, again without substantiation, inflates incremental direct  
18          material costs by as much as [ ] percent to account for installation costs, sales  
19          taxes, etc. of certain hard wired digital electronic circuit equipment (e.g.,  
20          equipment shelves). In effect, use of TIF factors at such levels as proposed by  
21          Qwest implies that the company's cost simply to install digital electronic circuit

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<sup>2</sup> The so-called Total In-Plant Factor (TIF) is used to convert UNE unit material costs to the level of UNE unit investment cost as the unit investment would appear on the company's books.

1 equipment (exclusive of the equipment cost) represents well over 100 percent of  
2 the direct material cost of the equipment alone. I have adjusted Qwest's proposed  
3 incremental UNE investment costs to reflect total incremental installed costs that  
4 are more consistent with my experience in the industry.

5  
6 **Q. HOW ARE YOUR PROPOSED INCREMENTAL DIRECT UNE**  
7 **INVESTMENT COSTS USED TO DEVELOP UNE RATES?**

8 A. My proposed incremental UNE investments are provided directly to Mr. Klick to  
9 be converted to annual recurring costs and monthly rates for digital signal (DS)  
10 capable loops, and the related subloops. The following table shows my proposals  
11 for Qwest incremental investments in DS-3 capable loops compared with those  
12 offered by Qwest.

13 Table 1 [ CONFIDENTIAL MATERIAL REDACTED ]  
14

15 The outside plant information which appears in Table 1 is used by Mr. Klick to  
16 develop UNE rates proposals for DS-3 capable subloops.

17  
18 Since Qwest failed to provide its incremental direct investment cost analysis for  
19 DS-1 capable loops until October 17, 2000 (only 3 days before the scheduled  
20 filing of this testimony), I did not complete my review of Qwest's analysis of its  
21 claimed DS-1 capable loops in time to present my proposals with respect to it at  
22 this time. I would like to reserve the right to file supplemental response testimony  
23 with respect to Qwest's DS-1 capable loop and the associated subloops no later  
24 than October 31, 2000.

1

2 **Q. SPECIFICALLY, WHAT ADJUSTMENTS DO YOU PROPOSE BE MADE**  
3 **TO QWEST’S DS-3 CAPABLE LOOP INVESTMENT COST ANALYSIS?**

4 A. Based on my experience, I believe that a forward-looking fill factor of 85% is  
5 appropriate for a single DS-3 multiplexed from OC3. Use of the 85% fill factor  
6 implies that 10 DS-3s out of every 12 DS-3s derived from OC-3 will be used  
7 productively by Qwest; this assumption compares to Qwest’s assumption that 5  
8 DS-3s of every 12 DS-3s will be used productively.

9

10 With respect to the TIF factor, again based on my experience, I propose that  
11 Qwest studies be based on TIFs of 1.40 for hardwired circuit equipment and 1.20  
12 for plug-in circuit equipment, with additives of 0.06 to each of these factors to  
13 allow for the costs of warehousing hardwire and plug-in inventory where  
14 appropriate.

15

16 **Q. HAVE YOU REVIEWED VERIZON’S CLAIMS OF ITS DIRECT**  
17 **INVESTMENT COST TO PROVIDE DS-3 CAPABLE AND DS-1**  
18 **CAPABLE LOOPS?**

19 A. Yes. However, Verizon’s cost studies with respect to DS-1 capable and DS-3  
20 capable loops are cryptic at best with no support other than a breakdown of  
21 investment costs by sub-account, by OEM cost of material and by the costs of  
22 engineering and installation. With these studies, however, I was able to determine  
23 that Verizon’s claimed unit OEM material costs are reasonable relative to what I

1 know to be the OEM costs of material experienced by other similarly-situated  
2 large telecommunications service providers.

3

4 Thus, it appears that Verizon has based its incremental investment costs per DS-1  
5 capable loop and DS-3 capable loop on sound OEM material investment cost  
6 amounts. However, this does not mean that I agree with Verizon's overall  
7 approach to developing its weighted investment costs in the various architectures  
8 used to produce such loops.

9

10 Verizon develops its claimed cost of DS-1 capable loops based on the weighted  
11 average cost of five different DS-1 capable loop architectures; for DS-3 capable  
12 loops, Verizon uses the weighted average cost of four different DS-3 capable loop  
13 architectures. That is, in both cases, the company appears to develop loop costs  
14 based on a mix of the circuit architecture that it has actually deployed in  
15 Washington state.

16

17 For the reasons described earlier with respect to Qwest's studies, I have advised  
18 Mr. Klick that, for loops derived from optical/digital multiplex arrangements, a  
19 reasonable fill factor is about 85%.

20

21 I have also advised Mr. Klick that the provision of DS-1 capable loops over  
22 metallic cable facilities does not represent a forward-looking loop architecture.  
23 Verizon's DS-1 capable loop cost analysis reflects the cost of metallic loop

1 architecture for [ ] of DS-1 capable loops based apparently on Verizon's current  
2 actual DS-1 loop architecture deployment in the state. I have advised Mr. Klick  
3 that Verizon's mix of DS-1 capable loop architectures, as embodied in its costs  
4 study, should be modified to give no weight to the metallic loop architecture and  
5 shift the incidence of metallic loops to reflect them as being provisioned using the  
6 OC3/DS-1 technology.

7

8 **Q. EARLIER, YOU PROPOSED THAT THE PLANT UTILIZATION**  
9 **FACTOR FOR SONET AND DIGITAL SIGNAL (DS) MULTIPLEX**  
10 **TECHNOLOGY SHOULD BE 85 PERCENT. PLEASE EXPLAIN WHY**  
11 **THE 85 PERCENT UTILIZATION RATIO IS APPROPRIATE FOR USE**  
12 **IN FORWARD-LOOKING COST STUDIES WHICH REFLECT THE**  
13 **DEPLOYMENT OF OPTICAL/DIGITAL TECHNOLOGY.**

14 A. The recommendation of 85% reflects several factors. First, aside from  
15 consideration of the future market, today's market for communication services  
16 demands the deployment of optical/digital facilities. Thus, even those  
17 telecommunication services which are currently provided over metallic plant  
18 facilities are migrating toward optical/digital architecture. For example, the  
19 demand for Asymmetric Digital Subscriber Line (ADSL) service in the residential  
20 market is growing strongly and pressure is building in that same market for  
21 deployment of High-Speed Digital Subscriber Line (HDSL) service. This same  
22 residential market growth phenomenon is reflected in the business market but at  
23 an even higher rate. In short, growth in demand for digital service at the most

1 fundamental levels of the network is fueling demand for digital service at ever  
2 higher levels in the digital signal hierarchy.

3  
4 Second, one need look no further than the ILEC's cost studies in this case to see  
5 that optical/digital technology exhibits impressive economies of scale.<sup>3</sup> Given  
6 this fact, it is economically rational for the service providers (such as both the  
7 ILECs and CLECs in this case) to reject the concept of providing service using  
8 older, technologically obsolete metallic facilities, analog electronics systems and  
9 earlier-vintage digital electronic systems in favor of deploying lower cost current  
10 optical/digital technology. In fact, some ILECs have made the conscious decision  
11 to deploy digital systems exclusively throughout their networks, including that  
12 portion of the network known as the loop or access line. These ILECs even have  
13 specific objectives to migrate existing metallic facilities to digital. In short,  
14 because of end-user demand for and economies of scale exhibited by  
15 optical/digital technology, the industry is moving rapidly and with conviction to  
16 optical/digital technology.

17  
18 Coupled with this demand phenomenon and, in large part, because of it,  
19 manufacturers of optical/digital equipment have designed their systems in a  
20 modular fashion. They have also developed highly efficient means of shortening  
21 the time interval between the event of a customer's order and delivery of the

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<sup>3</sup> For example, see Verizon's study of its costs to provide DS-1 capable loops -- file designated "OutBd\_WtHiCap" where the incremental costs of DS-1 capable loops is shown to drop precipitously as the optical channel (OC) rate increases.



1 ordered equipment. This means that the ILEC and CLEC consumers of this  
2 optical/digital technology have greater flexibility in their plant provisioning  
3 processes. In short, the time between when need for a new plant is first observed  
4 and the time when that plant is available for service is greatly shorter than it has  
5 been in the past. As a result, both ILEC and CLEC consumers of this modern  
6 equipment can engage in “Just-in-Time” (JIT) plant provisioning practices.<sup>4</sup> JIT  
7 practices enable the ILEC and CLEC consumers to delay bringing new  
8 optical/digital plant capacity on line until existing capacity is nearly 100% utilized  
9 -- that is, until the “fill factor” on existing plant approaches 100%. So as to give  
10 the ILECs (in this case) maximum benefit of any doubt with regard to their own  
11 plant provisioning practices and their effect on fill factor, I have not proposed that  
12 a purely JIT-based fill factor be used to determine the cost of optical/digital  
13 facilities in this proceeding. Instead, I recommended use of the 85 percent factor  
14 described earlier.

15

16 **Q. ALSO EARLIER, YOU PROPOSE THAT THE ILEC’S COST STUDIES**  
17 **BE ADJUSTED TO REFLECT TOTAL IN-PLANT FACTORS OF 1.40**  
18 **AND 1.20, RESPECTIVELY, FOR OPTICAL/DIGITAL HARD WIRED**  
19 **AND PLUG-IN PLANT INVESTMENTS. PLEASE DESCRIBE YOUR**  
20 **REASONING FOR PROPOSING THESE FACTORS.**

21 A. My proposals with regard to TIF factors are grounded in my experience both as an  
22 engineering/economic consultant and as an executive officer of an operating

---

<sup>4</sup> JIT provisioning minimizes capital carrying costs, transportation costs and equipment storage costs.

1 telephone company. For optical/digital plant, I have observed TIF factors ranging  
2 from Verizon's [ ] for optical fiber terminal equipment to the over [ ] for the  
3 hardwired portions of digital multiplex equipment which appears in Qwest's  
4 studies.<sup>5</sup> All other TIF information to which I have access indicate that the costs  
5 of bringing OEM equipment into a telephone company plant base fall between  
6 Verizon's and Qwest's figures cited above. In general, my recommendations  
7 represent my observations of ILEC and independent telco plant records which  
8 indicate that an appropriate TIF for modern optical/digital plant ranges from 1.35  
9 to 1.55 for hardwired equipment and 1.10 to 1.25 for plug-in units. These ranges  
10 assume that the TIF includes sales taxes, telco engineering, and OEM installation  
11 charges; my TIF recommendations reflect these same components.

12

13 **III. NON-RECURRING CHARGES**

14 **Q. PLEASE BRIEFLY DESCRIBE YOUR UNDERSTANDING OF THE**  
15 **TECHNIQUES WHICH QWEST AND VERIZON HAVE EMPLOYED TO**  
16 **DEVELOP THEIR POSITIONS ON THE DIRECT COSTS ASSOCIATED**  
17 **WITH NON-RECURRING CHARGES.**

18 A. The ILEC's estimate the units of time and other resources which they believe to  
19 be necessary to achieve installation of various UNEs; they estimate the unit cost  
20 of the resources, then compute the product of the unit resources (time)  
21 requirements and unit resource costs (loaded labor rates); finally, they sum those  
22 products to yield its estimates of the direct non-recurring costs for them to make

---

<sup>5</sup> The 2.11 TIF for hardwired mix equipment in Qwest's studies is the highest TIF I have observed for a modern plant.

1 individual UNEs available for use by CLECs. Both contend that the results  
2 yielded by this approach conform to Total Element Long Run Incremental Cost  
3 (TELRIC) theory as espoused by the FCC as the means to estimate prices of  
4 UNEs for the purpose of effecting the transition to a competitive local exchange  
5 telecommunications network.

6  
7 The ILEC NRC cost studies identify functions and estimate unit labor resource  
8 requirements basically at the work group level (e.g., at the level in the service  
9 provisioning organizations where several individual functional activities can be  
10 undertaken such as logging-in requests for service, order error correction, order  
11 entry, responding to inquiries, etc.). The studies do not recognize that automated  
12 OSS systems are available and would be used on a forward-looking basis to  
13 perform many service initiation functions that previously may have been  
14 performed manually. Qwest's proposed NRCs include costs that necessarily  
15 pertain to disconnection when service is terminated; Verizon's NRC proposals  
16 account separately for disconnection costs.

17

18 **Q. PLEASE DESCRIBE YOUR UNDERSTANDING OF QWEST'S**  
19 **APPROACH TO THE DEVELOPMENT OF UNIT RESOURCE**  
20 **REQUIREMENTS IN ITS STUDIES OF NRC COSTS.**

21 A. The principal resource at issue in NRC cost studies is labor. Qwest's estimates of  
22 the amount of labor required to complete NRC-related activities are developed by  
23 employees that Qwest refers to as subject matter experts (SMEs); the SMEs

1 provide single point estimates of the times required to perform NRC-related  
2 activities. For Qwest's NRC cost studies, it is this nominal estimate from the  
3 SME process that is multiplied by a labor rate to yield the cost for work groups to  
4 complete the activities necessary to bring UNEs to CLECs.

5  
6 Verizon's approach to the development of direct NRC-related costs differs  
7 somewhat from that taken by Qwest. Verizon claims that its labor time estimates  
8 are the product of time and motion studies. In other respects, both Verizon's and  
9 Qwest's NRC-related cost studies are very similar.

10

11 **Q. DID YOU REVEIW QWEST'S NRC COST STUDIES?**

12 A. Yes, I did.

13

14 **Q. WHAT ARE THE RESULTS OF YOUR REVIEW?**

15 A. Qwest's studies of its direct NRC costs are flawed in several respects. First,  
16 Qwest's NRC cost study results improperly include costs of disconnecting UNEs  
17 in the NRC proposed for establishing the UNE on behalf of CLECs. Second,  
18 Qwest's claimed NRC costs wrongfully include costs of work activities that are  
19 performed currently on a manual basis but which, on a forward-looking basis,  
20 would be performed by an efficient Operations Support System (OSS). Third, the  
21 studies include instances where certain activities are incorrectly accounted-for  
22 twice (i.e., duplicate work activities). Fourth, the studies include some instances  
23 where unnecessary activities are reflected in the costs. Finally, Qwest's NRC cost

1 studies are predicated, in error, on minutely detailed work activity listings which,  
2 as I noted above, form the work activity input assumptions for which the Qwest's  
3 SMEs provide their time estimates.

4

5 **Q. HAVE YOU ADJUSTED QWEST'S NRC COST STUDIES TO REFLECT**  
6 **YOUR FINDINGS AND RECOMMENDATIONS TO THE**  
7 **COMMISSION?**

8 A. Yes, I have. The results of my analysis are shown in Exhibit\_THW - 2C.

9

10 **Q. SPECIFICALLY, HOW HAVE YOU ADJUSTED QWEST'S NRC COST**  
11 **STUDIES?**

12 A. First, to recognize that the costs of disconnecting UNE's are not properly  
13 recovered in the costs of providing UNEs to CLECs, I have simply removed  
14 Qwest's disconnection cost estimates from the company's NRC cost model. This  
15 proposal and recommendation is consistent with the Commission's earlier findings  
16 and decisions regarding disconnection costs.<sup>6</sup>

17

18 As to UNE ordering and associated plant record functions, I have removed the  
19 costs of activities associated with these functions so as to recognize that such  
20 activities will not be performed manually, as the company's study assumes, but,  
21 rather in an automated fashion by Qwest's OSS system. I understand that the

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<sup>6</sup> Docket No. UT-960369, *et al.*, Eighth Supplemental Interim Order establishing costs for determining prices in Phase II; and notice of prehearing conference (May 11, 1998), ¶¶ 472, 474, 478, and 519.

1 costs of the OSS system will be recovered separately by Qwest according to the  
2 Commission's decisions on OSS cost recovery from Phase A of this proceeding.

3

4 My review of Qwest's NRC studies reveals that the costs of certain field and  
5 central office testing activities are duplicated in the studies. The duplication  
6 occurs because late in the service establishment process, the activities of Service  
7 Delivery Implementation group include circuit testing efforts that had been  
8 performed earlier in the service provisioning process by field and central office  
9 personnel. My recommended NRCs exclude the cost of this duplicate testing  
10 effort by the Service Delivery Implementation group.

11

12 Also in Qwest's NRC studies, I observed several instances where the company's  
13 proposed NRC includes activities in the nature of checking or verifying whether  
14 earlier work had been performed. Most such instances relate to activity that is  
15 performed in connection within the service ordering function where I have  
16 excluded most costs from the NRCs because the associated activities would be  
17 performed by the OSS system. However, the activities of the Service Delivery  
18 Implementation group (which occur toward the end of the service delivery  
19 process) include an activity described as "Verify Local Network Operations  
20 (LNO) Circuit. At this late stage in the service delivery process (where the  
21 Service Delivers Implementation group becomes involved) it is not necessary to  
22 verify whether a circuit may or may not be available, or whether it is the proper  
23 sort of circuit for the service being installed. That activity should be covered well

1 earlier in the service establishment process and it should be maintained intact  
2 throughout the process.

3

4 **Q. DO YOU HAVE ANY OTHER OBSERVATIONS WITH REGARD TO**  
5 **QWEST'S NRC STUDIES?**

6 A. Yes. I note that the studies generally break out work functions into a series of  
7 several activities which, when completed, would complete the overall function.  
8 That is, Qwest separates its NRC-related work requirements into a large number  
9 of relatively simpler activities for which the SMEs are expected to estimate time  
10 requirements. The SME tends to view each one in the series of small activities as  
11 being mutually exclusive and provides work time estimates as that basis rather  
12 than estimating time requirements to perform the overall function. In effect, this  
13 approach fails to consider that certain work activities can be performed in parallel  
14 or in combination with other activities with the result being that the overall work  
15 function can actually be performed in less time than that indicated by the sum of  
16 the work times associated with individual activities. Qwest's NRC cost studies  
17 include examples of such tendencies to overstate time requirements -- for  
18 example, the time required the company to disconnect a customer from its  
19 network so that the customers can take advantage of a CLEC's offering. In  
20 Qwest's NRC cost study, the sum of the minutes required to perform the six  
21 individual activities associated with removing the customers from Qwest's system  
22 is 9 minutes; I estimate the overall time required to remove the customers from

1 Qwest's system at 3 minutes. My recommendations include that adjustment to  
2 Qwest's NRC cost studies.

3

4 **Q. HAVE YOU REVIEWED VERIZON'S PROPOSALS FOR NRCS?**

5 A. Yes, I have generally reviewed Verizon's NRC cost studies and I have observed  
6 several problems with them.

7

8 First, I note that while Verizon claims to have based its NRC work time estimates  
9 on time and motion studies, no effort has been made by the company to explain  
10 time studies or to provide documentation in support of the study results. In fact,  
11 Verizon's studies show the work time estimates as being hard coded into its NRC  
12 cost model. This is of concern especially since, in some cases, the time estimates  
13 appear to be very high given the description of the activity to which the estimate  
14 is related. For example, Verizon estimates that [REDACTED] are  
15 required to do field work at the customer location for sub-loop distribution  
16 interconnection. From the detail included in the company's NRC cost analysis, it  
17 is not possible to know specifically what activities are included in the nearly  
18 [REDACTED] work time estimate. However, since the activities pertain to  
19 work to unbundle the distribution sub-loop at the customer location, I conclude  
20 that the activity would involve disconnecting the distribution sub-loop from the  
21 intra-building cable. In either event, I do not see how the activity could consume  
22 well over two hours of an installer's time. While several time estimates appear to  
23 high in Verizon's NRC cost study, I can not say with any degree of certainty that



1 the time estimates are faulty. Accordingly, I do not attempt to adjust these  
2 estimates at this time. I do note, however, that some of the estimates appear to be  
3 logically defective and, therefore, worthy of further investigation.

4  
5 My review of Verizon's claimed NRC costs studies reveal that the proposed  
6 charges include costs of the company's OSS system. In my discussion of Qwest's  
7 NRC studies, I observed that the Commission has yet to decide on the method it  
8 would use to allow ILEC to recover its OSS-related costs and that the decision in  
9 that regard is expected with the Commission's decision in Phase A of this  
10 proceeding. Since the Commission has not ruled that OSS-related costs should be  
11 included in Verizon's NRCs, it is wrong for Verizon to attempt to include those  
12 costs in its NRCs at this time.

13  
14 Like Qwest's NRC cost study, Verizon's NRC proposals also include the costs of  
15 service ordering and provisioning activities that would be handled, on a forward-  
16 looking basis, by an efficient OSS system. Since the NRCs at issue here should  
17 reflect forward-looking technology , work flows and methods, and since modern  
18 OSS systems represent that efficient paradigm, Verizon's NRC cost analyses  
19 should reflect that service ordering and provisioning activities are performed  
20 through the automated system. Accordingly, I recommend that the Commission  
21 require Verizon's NRCs to reflect service ordering and provisioning costs as being  
22 performed by the Verizon's OSS system.

23

1 **Q. HAVE YOU PREPARED AN EXHIBIT WHICH SHOWS YOUR**  
2 **RECOMMENDATIONS REGARDING VERIZON'S NRCS?**

3 A. Yes. I have prepared Exhibit\_THW - 3C for that purpose.  
4

5 **IV. OTHER ISSUES**

6 **Q. QWEST PROPOSES TO INCLUDE THE COSTS OF HOUSE AND RISER**  
7 **CABLE IN THE RATES THAT IT PROPOSES FOR DISTRIBUTION**  
8 **SUBLOOPS. DO YOU HAVE ANY COMMENTS FROM AN**  
9 **ENGINEERING PERSPECTIVE WITH RESPECT TO THIS QWEST**  
10 **PROPOSAL?**

11 A. First, I note that the FCC has required ILECs nationwide to provide CLECs with  
12 unbundled access to subloops at whatever point in the loop such access may be  
13 technically feasible.<sup>7</sup> The FCC defines “technically feasible points” to “..include  
14 a point near the customer premises, such as the point of interconnection between  
15 the drop and the distribution cable, the NID or the MPOE.”<sup>8</sup> However, primarily  
16 with respect to ILEC claims that any given technically feasible point may not  
17 include space necessary to effect a CLEC’s access to that point, the FCC found  
18 that, when such questions arise, they are best settled by state commissions  
19 because they can examine the incumbent’s specific situation and determine

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<sup>7</sup> FCC Docket No. 96-98 (FCC 99-238), Third Report and Order and Fourth Further Notice of Proposed Rulemaking, •205.

<sup>8</sup> Id. at •210.

1 whether, in reality, it is technically feasible to unbundle the subloop where a  
2 competing carrier requests.<sup>9</sup>

3  
4 From an engineering perspective, in virtually all cases where distribution  
5 subloops enter a customer’s premises, a readily-accessible point of demarcation  
6 exists between the distribution subloop and the premises inside wire, house cable  
7 or riser cable. Such a demarcation point is known variously as a NID (network  
8 interface device), a terminal, a backboard, and MPOE (minimum point of entry),  
9 etc. Regardless of how the point is designated, in every case, it represents a  
10 “technically feasible point” of interconnection because the network can readily be  
11 opened at that point and interconnections can readily be made there.

12  
13 From the FCC’s perspective, the only remaining question of technical feasibility  
14 is whether sufficient space exists in the vicinity of the terminal reasonably to  
15 allow the interconnection. From an engineering perspective, virtually all points of  
16 demarcation between distribution subloops and inside wire, house cable or riser  
17 cable are located in spaces that would readily allow access for interconnection.  
18 Only in very rare instances is it possible that space around the terminal is  
19 insufficient to allow for interconnection. Only in such rare cases, should the  
20 Commission become involved.

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21  
<sup>9</sup> Id. at •224.

1           Given the foregoing discussion, from an engineering perspective, the distribution  
2           subloop and the inside wire, house cable, or riser cable to which the distribution  
3           subloop is connected must both be considered as separate supplements of the loop  
4           and, therefore, priced as such.

5

6   **Q.    DOES THAT CONCLUDE YOUR RESPONSE TESTIMONY AT THIS**  
7   **TIME?**

8   **A.    Yes, it does.**