



NW Natural Draft 2022 Integrated Resource Plan



NW Natural[®]

We grew up here.

Forward Looking Statement

This and other presentations made by NW Natural from time to time, may contain forward-looking statements within the meaning of the U.S. Private Securities Litigation Reform Act of 1995. Forward-looking statements can be identified by words such as “anticipates,” “assumes,” “intends,” “plans,” “seeks,” “believes,” “estimates,” “expects”, “will”, and similar references to future periods. Examples of forward-looking statements include, but are not limited to, statements regarding the following: plans; objectives; assumptions, estimates; expectations; timing; goals; strategies; commitments; future events; investments; models; forecasts; timing and amount of capital expenditures; risks and risk profile; utility system and infrastructure investment; reliability and resiliency; third-party projects; storage, pipeline and other infrastructure investments; commodity costs; competitive advantage; customer service; customer and business growth; forecasts of customers’ future energy; capacity and environmental compliance needs; projected demand-side, supply-side, and other resources; resource options; emissions; energy requirements; environmental policy; effects of the global pandemic; economic uncertainty and future economic expectations; population growth; effects of global unrest; natural gas market volatility; weather and weather volatility; local, state and federal requirements relevant to energy or climate change and NW Natural’s ability to comply with, and costs related to, such requirements, as well as the efficacy of those requirements in reducing emissions; development and delivery of renewable energy; current and potential changes to building codes; load forecasting methodology; emissions compliance options; population trends; housing trends; gas supply levels, characteristics and areas of origin; natural gas production and market dynamics; renewable natural gas and hydrogen development, availability and markets; ability to use and blend renewable natural gas and hydrogen into existing gas systems; characteristics and feasibility of end-use equipment, and innovation and timing of readiness related thereto; avoided costs; energy efficiency; environmental attributes and availability and markets relating thereto; avoided costs; system planning and modeling; business risk; gas storage development, costs, timing or returns related thereto; financial positions and performance; liquidity, strategic goals, greenhouse gas emissions, carbon savings, gas reserves and investments and regulatory recoveries related thereto, hedge efficacy, cash flows and adequacy thereof, return on equity, capital structure, return on invested capital, revenues and earnings and timing thereof, margins, operations and maintenance expense, dividends, credit ratings and profile, the regulatory environment, effects of regulatory disallowance, timing or effects of future regulatory proceedings or future regulatory approvals, regulatory prudence reviews, effects of legislation, and other statements that are other than statements of historical facts.

Forward-looking statements are based on our current expectations and assumptions regarding our business, the economy and other future conditions. Because forward-looking statements relate to the future, they are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict. Our actual results may differ materially from those contemplated by the forward-looking statements, so we caution you against relying on any of these forward-looking statements. They are neither statements of historical fact nor guarantees or assurances of future performance. Important factors that could cause actual results to differ materially from those in the forward-looking statements are discussed by reference to the factors described in Part I, Item 1A “Risk Factors,” and Part II, Item 7 and Item 7A “Management’s Discussion and Analysis of Financial Condition and Results of Operations,” and “Quantitative and Qualitative Disclosure about Market Risk” in the Company’s most recent Annual Report on Form 10-K, and in Part I, Items 2 and 3 “Management’s Discussion and Analysis of Financial Condition and Results of Operations” and “Quantitative and Qualitative Disclosures About Market Risk”, and Part II, Item 1A, “Risk Factors”, in the Company’s quarterly reports filed thereafter.

S&P Global Commodity Insights Gas Price Forecast Disclaimer

Source: S&P Global Commodity Insights. This content is extracted from and was developed as part of an ongoing subscription service. No part of this content was developed for or is meant to reflect a specific endorsement of a policy or regulatory outcome. The use of this content was approved in advance by S&P Global Commodity Insights. Any further use or redistribution of this content is strictly prohibited without written permission by S&P Global Commodity Insights. Copyright 2022, all rights reserved.

Table of Contents and Figures

Introduction

Forward Looking Statement and Gas Price Disclaimer

Table of Contents and Figures

Glossary

Common Acronyms and Abbreviations

Chapter 1: Executive Summary

1.1 Overview

1.1.1 About NW Natural

Figure 1.1: NW Natural's Service Territory

1.1.2 IRP Planning Process

Figure 1.2: Integrated Resource Planning Process

1.2 Planning Environment

1.2.1 Economic Outlook and Energy Markets

Figure 1.3: Oregon Population Growth Slowing

Figure 1.4: Historical Natural Gas Prices and Forecasts by Trading Hub

1.3 Environmental Policy

1.3.1 Climate Policy Enacted Since Last IRP

Oregon

Figure 1.5: NW Natural OR Emissions- Historical Trend and Impact of SB 98 and CPP

Washington

Figure 1.6: NW Natural WA Emissions- Historical Trend and Free Allowances in CCA

1.4 Determining Resource Needs

1.4.1 Energy and Capacity Needs

Figure 1.7: Monthly Sales Load by End Use

Figure 1.8: Annual Deliveries (Including Transportation) Forecast Range

Figure 1.9: Peak Day Load Resource Balance

1.5 Resource Options to Meet Needs

1.5.1 Energy and Capacity Options

1.5.2 Emissions Policy Compliance Options

1.5.3 Energy Efficiency

Figure 1.10: Oregon Sales Customer Energy Efficiency Forecast: 2022 vs 2018 IRP

1.5.4 Supply-Side Low GHG Resources

1.5.5 Compliance Mechanisms

Figure 1.11: Emissions Compliance Option Base Case Cost Trajectories

1.6 Resource Selection and Preferred Portfolio

1.6.1 Capacity Results

1.6.2 Emissions Compliance Results

Figure 1.12: Base Case Oregon CPP Compliance Trajectory

Figure 1.13: Base Case Washington Cap-and-Invest Compliance Trajectory

1.7 Action Plan Covering the Next Two to Four Years

Chapter 2: Planning Environment and Environmental Policy

2.1 Planning Environment Overview

Figure 2.1: Integrated Resource Planning Process Diagram

2.2 Economic and Demographic Factors

2.2.1 U.S. Economic and Demographic Outlook

Figure 2.2 Inflation at a 40-Year High

2.2.2 Oregon Economic and Demographic Outlook

Figure 2.3: Real Gross Domestic Product, Perfect Change, Annualized

Figure 2.4: Oregon Employment Nearly Recovered

Figure 2.5: Oregon Population Growth Slowing

Figure 2.6: Oregon Housing Pries Increasing Much Faster than U.S.

2.2.3 NW Natural System Area Economic and Demographic Outlook

Figure 2.7: Pandemic Employment Impacts Across NW Natural Territory

Figure 2.8: Single Family Building Permits in Key Metro Areas Growing

2.3 Natural Gas Prices

Figure 2.9: Historical Natural Gas Prices

2.3.1 Natural Gas Supply Sources

Figure 2.10: Supply Diversity by Location January 2019 – December 2019

2.3.2. Natural Gas Price Forecast

Figure 2.11: Historical Natural Gas Prices and Forecasts by Trading Hub

Figure 2.12: Mean and Range of Natural Gas Price Forecasts by Trading Hub

2.3.3 Current Conditions

2.4 RNG and Hydrogen Markets

Figure 2.13: RNG Projects

2.5 Enabling Technologies

- 2.5.1 Efficient Gas Water Heaters
- 2.5.2 Efficient Rooftop Units
- 2.5.3 High-Performance Windows
- 2.5.4 Other Portfolio Activities

2.6 Environmental Policy- Overview

- 2.6.1. Environmental Policy – Federal
- 2.6.2. Environmental Policy / Codes – OR
 - Oregon Climate Protection Program (CPP)*
 - Senate Bill 98 (SB 98)*
 - Status of Oregon Codes*
 - Potential Impacts of Oregon House Bill 3055*
- 2.6.3. Environmental Policy / Codes – WA
 - Washington Climate Commitment Act (CCA)*
 - House Bill 1257 (HB 1257)*
 - Status of Washington Codes*
- 2.6.4. Environmental Policy – Local

Chapter 3: Resource Needs

Table 3.1: System Resource Planning by Customer Type

3.1 Overview

Figure 3.1: Load Forecast Model Flow Diagram

3.2 Customer Forecast – Reference Case

Figure 3.2: Load Forecast Model Flow Diagram – Customer Counts

Table 3.2: Customer Count Series

Figure 3.3: Customer Count Forecast Process Diagram

3.2.1 Subject Matter Expert Panel

3.2.2 Econometric Models

Table 3.3: Exogenous Variables used in Econometric Customer Forecast Models

3.2.3 SME and Econometric Blending

3.2.4 Residential and Commercial Customer Count Forecast – Reference Case

Figure 3.4: System Residential Customers – Reference Case

Figure 3.5: System Commercial Customers – Reference Case

Table 3.4: Customer Forecasting Comparison between the 2022 and 2018 IRP

3.3 Climate Change Adjusted Weather Forecasts

Table 3.5: Planning Standard Descriptions

Figure 3.6: Load Forecast Model Flow Diagram – Weather Patterns

3.3.1 Expected Weather

3.3.2 Design Winter Weather

3.3.3 Design Peak Weather

3.3.4 Weather Patterns for Resource Planning

Figure 3.7: Weather Patterns for Resource Planning

Figure 3.8: Portland Example Annual Expected and Design HDDs

3.4 Residential and Small Commercial Use per Customer – Reference Case

3.4.1 Use per Customer Regression Model

Figure 3.9: Load Forecast Model Flow Diagram – UPC Models

Table 3.6: UPC Regression Data Details

Figure 3.10: UPC model

Figure 3.11: UPC Model Predicted Values

Figure 3.12: First Year Residential Annual Usage per Customer

Figure 3.13: First Year Commercial Annual Usage per Customer

3.4.2 Cost-Effective Energy Efficiency – Reference Case

Figure 3.14: OR Residential Cumulative Annual Savings and UPC Adjustment

3.4.3 Annual Use per Customer and Annual Forecast – Reference Case

Figure 3.15: Trend in Use per Customer With and Without Energy Efficiency – Reference Case

Figure 3.16: Residential and Small Commercial Annual Demand Forecast

3.5 Industrial, Large Commercial and Compressed Natural Gas (CNG) Load Forecast – Reference Case

Figure 3.17: Load Forecast Model Flow Diagram – Industrial, Large Commercial and CNG Load Forecast

3.5.1 Econometric Forecasts

3.5.2 SME Panel Forecasts

3.5.3 Compressed Natural Gas Service

3.5.4 Industrial, Large Commercial Load, and CNG Forecast - Reference Case

Figure 3.18: System Industrial Load by Service – Reference Case

3.6 Expected Weather Annual Load Forecast – Reference Case

Figure 3.19: Load Forecast Model Flow Diagram – Expected Annual Load Forecast

Figure 3.20: Expected Weather Annual Sales– Reference Case

Figure 3.21: Expected Weather Annual Throughput – Reference Case

3.7 Daily System Load Model

Figure 3.22: Load Forecast Model Flow Diagram – Daily System Load

3.7.1 Daily Demand Drivers

Figure 3.23: Daily Firm Sales Load and Temperature

Figure 3.24: Average Winter (Nov-Feb) Firm Sales Daily Use by Weekday

3.7.2 Interaction Effects

3.7.3 Firm Sales Daily System Load Regression Model

3.8 Capacity Requirement Planning Standard

3.9 Design Day Peak Savings from Energy Efficiency

Figure 3.25: DSM Peak Day Savings Trend and Forecast

3.10 Peak Day Forecast – Reference Case

Figure 3.26 Load Forecast Model Flow Diagram – Peak Day Load Forecast

Figure 3.27: Peak Day Load Forecast Flow Chart

Figure 3.28: Peak Day Load Forecast Without DSM

Figure 3.29: Peak Day Load Comparison 2018 IRP to 2022 IRP

Figure 3.30: End Use Load Forecast Model

3.11 End Use Load Forecast Model

Chapter 4:

4.1 Avoided Costs – Overview

4.2. Avoided Cost Components

Table 4.1: Avoided Costs Components and Application Summary

4.2.1. Commodity Related Avoided Costs

Gas and Transport Costs

Greenhouse Gas Emissions Compliance Costs

Commodity Price Risk Reduction Value or the Hedge Value of DSM

4.2.2. Infrastructure Related Avoided Costs

Supply Capacity Costs

Figure 4.1: Residential Space Heating Peak Day Savings Estimate and Peak to Annual Ration

Table 4.2: End Use Specific Peak Day Usage/Savings Ratios

Distribution Capacity Costs

Table 4.3: End Use Specific Peak Hour Usage/Savings Ratios

4.2.3. Unquantified Conservation Avoided Costs

Ten Percent Northwest Power and Conservation Council Conservation Credit

4.3. Demand-side Applications of Avoided Costs

4.3.1. Avoided Costs and DSM in the Overall IRP Process

Figure 4.2: NW Natural IRP Process

4.3.2. Avoided Cost Component Breakdown Through time

Figure 4.3: Example Avoided Cost Breakdown Through Time – Oregon Residential Space Heat

Figure 4.4: Oregon 20-Year Levelized Avoided Costs by End Use

Figure 4.5: Washington 20-Year Levelized Avoided Costs by End Use

Table 4.4: Energy Efficiency Avoided Cost Summary Results by End Use and State

4.3.3. Avoided Costs Results Across IRPS

Figure 4.6: Levelized Avoided Costs: 2018, 2016, 2014 IRPs – Oregon Example

4.3.4. Avoided Costs for Carbon Emissions Reductions

Figure 4.7: Avoided Costs by Incremental State Carbon Policy Scenarios – Oregon Example

4.4. Supply-side Applications of Avoided Costs

4.4.1. Avoided Costs of Low Carbon Gas Supply

Table 4.5: Costs Avoided by Low Carbon Resource Type

4.4.2. Avoided Costs of On-System Gas Supply

Chapter 5: Demand-side Resources

5.1 Energy Trust Background

5.2 Energy Trust Forecast Overview and High-Level Results

Figure 5.1: 20-year Savings Potential by Sector and Potential Type

Figure 5.2: Annual Savings Projection Comparisons for 2018 and 2022 IRPs, with Actual Savings since 2010

5.3 Energy Trust Resource Assessment Economic Modeling Tool

Table 5.1: Three Categories of Savings Potential Identified by the RA Model

5.4 Methodology for Determining the Cost-Effective DSM Potential

Figure 5.3: Energy Trust's 20-year DSM Forecast Determination Methodology

Table 5.2: The Progression to Program Savings Projections

5.5 RA Model Results and Outputs

5.5.1 Forecasted Savings Potential by Type

Table 5.3: Summary of Cumulative Modeled Savings Potential – 2022-2041

Figure 5.4: Summary of Cumulative Modeled Savings Potential – 2022-2041 – by Sector and Type of Potential

Figure 5.5: 20-year Cumulative Cost-Effective Potential by End Use

Figure 5.6: Cumulative 20-year Potential by Savings Type, Detailing the Contributions of Commercially Available and Emerging Technology

Table 5.4: Cumulative Cost-Effective Potential (2022-2041) Due to Use of Cost-effectiveness Override

5.5.2 Supply Curve and Levelized Costs

Figure 5.7: 20-year Gas Supply Curve

5.6 2022 Model Results Compared to 2018

Table 5.5: Total 2022 IRP Cost-Effective Modeled Potential Compared to 2018 and IRP Modeled Potential by Sector

Table 5.6: Key Changes in Model the Increased Potential from 2018 IRP to 2022 IRP

5.7 Final Savings Projection

Table 5.7: 20-year Cumulative Savings Potential by Type, Including Final Savings Projection

Figure 5.8: 20-year Annual Savings Projection by Sector

Figure 5.9: Annual Savings Projection by Sector-Measure Type

5.8 Final Savings Projection Extended to 2050

Table 5.8: 20-year and 29-year Final Savings Projection

Figure 5.10: NW Natural's Annual Therms Savings Projection by Sector through 2050

Figure 5.11: NW Natural's Annual Gross Savings Projection by Sector through 2050

5.9 Peak Savings Deployment

Figure 5.12: NW Natural's Annual Peak-Day Savings Projection by Sector

Figure 5.13: NW Natural's Annual Peak-Hour Savings Projection by Sector

5.10 Conservation Potential Assessment in Washington

5.10.1 Background

5.10.2 Analysis Approach

Table 5.9: Types of Potential and Definitions

Figure 5.13: Approach for Energy Efficiency Measure Characterization and Assessment

5.10.3 Baseline Projection

Table 5.10: Baseline Projection Summary by Sector, Selected Years (mTherms)

Figure 5.14: Baseline Projection Summary by Sector (mTherms)

5.10.4 DSM Potential

Table 5.11: Summary of Energy Efficiency Potential (mTherms)

Figure 5.15: Summary of Annual Cumulative Energy Efficiency Potential (mTherms)

Table 5.12: Cumulative TRC Achievable Economic Potential by Sector, Selected Years (mTherms)

Table 5.13: Peak Day Potential Summary (mTherms)

Table 5.14: Peak Hour Potential Summary (mTherms)

5.11 DSM Potential for Transportation Customers

5.11.1 Background

5.11.2 Methodology

5.11.3 Results Summary

Table 5.15: Summary Potential Results – Reference Case

Figure 5.16: Reference Case Cumulative Potential

5.12 Enabling Technologies

5.12.1 Gas Heat Pumps/Gas Heat Pump Water Heaters

Figure 5.17 Gas-Fired Heat Pumps

Figure 5.18 Gas Heat Pump Technology Readiness by Manufacturer

5.12.2 Hybrid Heating Systems

Figure 5.19 Efficiency of Electric Heat Pumps and Ambient Temperature

5.13 Key Demand-Side Input Assumptions

Figure 5.20 Assumptions on Enabling Technology Adoption Over Time

Table 5.16 Assumptions on Cost for Enabling Technologies

5.14 Low Income Programs

5.14.1. Oregon Low-Income Energy Efficiency Program (OLIEE)

Table 5.17: Homes Served through OLIEE Program

5.14.2 Washington Low-Income Energy Efficiency Program (WA-LIEE)

Table 5.18: Homes Served through WA-LIEE Program

Chapter 6:

6.1 Overview

6.2 Supply-side Resource Types

6.3 Renewable Natural Gas

6.3.1 Renewable Thermal Certificates (RTCs)

6.3.2 Renewable Natural Gas Procurement

6.3.3. RNG Supply

6.4 Power-to-gas

Figure 6.1: Schematic of Polymer Electrolyte Membrane (PEM) Electrolysis

6.4.1 Power-to-gas and the Need for Seasonal Energy Storage

Figure 6.2: Expected Curtailed Power in Future High-renewable Electricity Scenarios

Figure 6.3: Comparative Energy Storage Resources: Size and Duration

6.4.2 Power-to-gas Existing Technologies and Trends

6.4.3 The Economics of Power-to-gas for the Direct-use Natural Gas System

Figure 6.4: Electrolyzer Fixed Cost per MMBtu vs. Facility Capital Costs

Figure 6.5: Electrolyzer Fixed Cost per MMBtu vs. Utilization Factor

Figure 6.6: Mid-Columbia Trading Hub Peak Wholesale Electricity Prices, Daily Low

6.4.4 Power-to-gas as a Direct-use Natural Gas Supply Resource

6.5 RNG and Hydrogen Evaluation Methodology

6.6 Current Resources

6.6.1. Gas Supply Contracts

6.6.2 Pipeline Capacity

Figure 6.7: Pacific Northwest Infrastructure and Capacities (in MDth/day)

Firm Pipeline Transport Contracts

Segmented Capacity

Table 6.1: Segmented Capacity Availability Assumption

6.6.3 Storage Assets

Table 6.2: Firm Storage Resources

6.6.4 On-system Production Resources

Mist Production

On-system production

6.6.5 Industrial Recall Options

6.6.6 Renewable Natural Gas RTC (Renewable Thermal Certificates) Offtakes

6.6.7 Renewable Natural Gas Development

Figure 6.8: Tyson Lexington Skid 1

6.7 Future Compliance Resource Options

6.7.1 Biofuel RNG Assumptions

Table 6.3: Biofuels Supply Curve and Tranched Portfolio Cost

6.7.2 Green Hydrogen

6.7.3 Synthetic Methane

6.7.4 Community Climate Investments (CCIs)

6.7.5 Tradable Emission Allowances

6.7.6 Offsets

6.7.7 Compliance Resource Comparison

Table 6.4: Biofuels Cost and Quantity Assumptions

Table 6.5: Long-term Compliance vs Short-term Flexibility

Figure 6.9: Compliance Resource Price Paths

6.8 Future Capacity Resource Options

6.8.1 On-system production for Capacity

6.8.2 Mist Recall

Figure 6.10: Mist Recall Decision Timeline

6.8.3 Portland Cold Box Investment

6.8.4 Alternatives to Portland LNG Cold Box Investment

Figure 6.11: Portland LNG Gas Flow Diagram

Table 6.6: Cold Box Alternatives

6.8.5 Newport Takeaway Options

6.8.6 Mist Expansion

6.8.7 Upstream Pipeline Expansion

6.8.8 Capacity Resource Comparison

Table 6.7: Capacity Resource Cost and Deliverability

6.9 Portland LNG Cold Box Project

6.9.1 Primary Role Played by Portland LNG

6.9.2 Cold Box Project Background

Figure 6.12 Portland LNG Cold Box

Figure 6.13: Overview Map of Project Area

6.9.3 Cost Estimate of Cold Box Replacement

Table 6.8: Portland Cold Box Cost Estimates

Chapter 7: Portfolio Selection

7.1 Portfolio Selection -Overview

Figure 7.1: Resource Requirement

7.2 Resource Planning Optimization Model (PLEXOS)

Table 7.1: Decision Variables and Constraints

Figure 7.2: Peak Day Capacity Load Resource Balance

Figure 7.3 Oregon CPP Emission Compliance Needs

Figure 7.4: Washington Cap-and-Invest Emissions Compliance Situation

7.3 Base Case and Risk Analysis Overview

Table 7.2: Stochastic Variables for Risk Analysis

7.4 Reference Case

Figure 7.5: Oregon Reference Case - Compliance Resources

Figure 7.6: Washington Reference Case - Compliance Resources

7.5 Base Case

Figure 7.7: Oregon Base Case - Compliance Resources

Figure 7.8: Washington Base Case - Compliance Resources

7.6 Carbon Neutral

Figure 7.9: Oregon Carbon Neutral - Compliance Resources

Figure 7.10: Washington Carbon Neutral - Compliance Resources

7.7 New Customer Moratorium

Figure 7.11: Oregon New Customer Moratorium - Compliance Resources

Figure 7.12: Washington New Customer Moratorium - Compliance Resources

7.8 Building Electrification

Figure 7.13: Oregon Building Electrification - Compliance Resources

Figure 7.14: Washington Building Electrification - Compliance Resources

7.9 RNG&H2 Federal Policy Support

Figure 7.15: Oregon RNG&H2 Federal Policy Support - Compliance Resources

Figure 7.16: Washington RNG&H2 Federal Policy Support - Compliance Resources

7.10 Limited RNG Availability

Figure 7.17: Oregon Limited RNG Availability - Compliance Resources

Figure 7.18: Washington Limited RNG Availability - Compliance Resources

7.11 Supply-Focused Decarbonization

Figure 7.19: Oregon Supply-Focused Decarbonization - Compliance Resources

Figure 7.20: Washington Supply-Focused Decarbonization - Compliance Resources

Chapter 8: Distribution System Planning

8.1 Introduction

8.2 Distribution System Planning Process

Figure 8.1: Distribution System Planning Process

8.3 Forecasting Peak Hour Load

Figure 8.2: Distribution System Planning Process – Peak Hour

8.3.1 Estimating Peak Hour Load

Figure 8.3 Hood River Area Intraday Load Shapes

Figure 8.4: Hood River and Portland, Oregon, Distribution Systems

8.3.2 Peak Hour Loads

Table 8.1: Areas with a Peak Hour Load Forecast

8.4 Distribution System Planning Tools and Standards

8.4.1 System Modeling

Figure 8.5: Distribution System Planning Process – System Modeling

Figure 8.6: Data Used in Synergi™ Models

8.4.2 Customer Management Module (CMM)

8.4.3 Reinforcement Standards

Figure 8.7: Distribution System Planning Process – Reinforcement Standards

8.4.4 Identification of Distribution System Needs

Figure 8.8: Illustration of Hood River Area Pressure Issues

8.5 Distribution System Resources

8.5.1 Existing Distribution System

8.5.2 Future Distribution System Planning Resources

Figure 8.9: Distribution System Planning Alternatives

Figure 8.10: Purpose of Non-pipeline Solutions

8.5.3 Supply-Side Options – Pipeline-related Resources

Pipelines

Upgrading

Table 8.2: Pipeline Capacity Example

Figure 8.11: Illustration of Hood River Area Pressure Issues and Resolution

8.5.4 Supply-side Options - Non-pipeline Resources

GeoRNG

Satellite Storage

8.5.5 Demand Side Resources

Demand-side Resources- Non-pipeline Solutions

Figure 8.12: Just in Time Supply-side Solutions

Figure 8.13: Timing for Demand-side Non-pipeline Solution

Figure 8.14: Distribution System Planning with Uncertainty

GeoTEE

Figure 8.15: GeoTEE Phases

GeoDR

Hydrogen Blending

Figure 8.16: Hydrogen Blending Pressure Drop

8.6 Distribution system projects – 2022 IRP action item

8.6.1 Forest Grove Feeder Uprate

Figure 8.17: Forest Grove Feeder System Identification

CMM

Figure 8.18: Forest Grove District Regulator Inlet Pressure - CMM vs EPPR

Analysis

Figure 8.19: Existing System Peak Model

Figure 8.20: Forest Grove District Regulator Inlet Pressure Over Various Temperatures

Figure 8.21: Pressure Drop Vs Demand

Figure 8.22: 40% Pressure Drop for the Existing System

Figure 8.23: EPPR Data - February 23, 2022

Figure 8.24: Proposed System Reinforcement

Figure 8.25: Uprated System Peak Model

Figure 8.26: Pressure Improvement

Uprate Scope

Hydrogen Compatibility

Figure 8.27: Uprated System Peak Model with 10% Hydrogen Blend

Project Alternatives

Table 8.3: Distribution System Projects

Chapter 9: Public Participation

9.1. Public Participation

9.2. Technical Working Groups

9.3. Community and Equity Advisory Group

Appendices

Appendix A – IRP Requirements

Appendix B – Load Forecast/ Resource Needs

B.1 Customer Count Forecast Technical Details

Table B.1: Dependent and Independent Variables used in Equations (1) – (4)

Table B.2: Parameter Estimates for Equations (1) – (4)

B.1.2 Allocations

Allocation to Months

Figure B.1: Monthly Shares of Calendar Year-over-Year Change in Customers

Allocation to Load Centers

Table B.3: Average Annual Customer Reference Case Change Rates – 2022-2050

Allocation to Components of Customer Change

Table B.4: UPC Model Coefficients

Table B.5: Model Coefficients – Daily System Load

Appendix C – Avoided Costs

C.1 Levelized Avoided Costs by State and End Use

Table C.1: Avoided Cost Summary by State, Year, and Policy

Figure C.1: Oregon 30-year Levelized Avoided Costs by End Use

Figure C.2: Washington 30-year Levelized Avoided Costs by End Use

Table C.2: Avoided Cost by Year and End Use

C.2 Avoided Costs by IRP and State

Figure C.3: Oregon Levelized Costs by IRP

Figure C.4: Washington Levelized Costs by IRP

Figure C.4: Washington Levelized Costs by IRP

Figure C.5: Oregon Change in Levelized Costs: 2022 IRP vs 2018 IRP Update

Figure C.6: Washington Change in Levelized Costs: 2022 IRP vs 2018 IRP Update

C.3 Total Avoided Costs by End Use and Year

Figure C.7: Oregon Total Avoided Costs by End Use and Year

Figure C.8: Washington Total Avoided Costs by End Use and Year

Figure C.9: Residential Space Heating Avoided Cost Breakdown – Oregon

Figure C.10: Residential Space Heating Avoided Cost Breakdown – Washington

Appendix D – Demand-side Resources

D.1 Deployment Summary

Table D.1: Oregon Deployment Summary 2022-2031

Table D.2: Oregon Deployment Summary 2032-2041

Table D.3: Oregon Deployment Summary 2041-2050

D.2 Measure Levels

Table D.4: Oregon 20-Year Cumulative Potential (Commercial)

Table D.4 – continued: Oregon 20-Year Cumulative Potential (Commercial)

Table D.5: Oregon 20-Year Cumulative Potential (Industrial)

Table D.6: Oregon 20-Year Cumulative Potential (Residential)

Table D.6 – continued: Oregon 20-Year Cumulative Potential (Residential)

Table D.6 – continued: Oregon 20-Year Cumulative Potential (Residential)

Appendix E – Supply-side Resources

E.1 Gas Purchasing Common Practices

E.2 Pipeline Charges

Table E.1: Three Cost Components for Pipeline Charges

E.3 Gas Supply Contracts

Table E.2: NW Natural Firm Off-System Gas Supply Contracts for the 2021/2022 Tracker Year

Table E.3: NW Natural Firm Transportation Capacity for the 2021/2022 Tracker Year

Table E.4: NW Natural Firm Storage Resources for the 2021/2022 Tracker Year

Table E.5: NW Natural Other Resources: Recall Agreements, City Deliveries and Mist Production for the 2021/2022 Tracker Year

Table E.6: NW Natural Peak Day Resource Summary for the 2021/2022 Tracker Year

E.4 Chehalis Compressor Analysis

Figure E.1 Implied Reliability of Segmented Capacity

Table E.7 Jackson Prairie Related Transportation Agreements

Appendix F – Portfolio Selection

Appendix G – TWG Attendance

Appendix H – Meeting for the Public Bill Insert

Appendix I – Draft Comments

Glossary

AECO	Alberta Energy Company
AEG	Applied Economics Group
AGA	American Gas Association
AMA	Asset Management Agreement
ARIMA	Autoregressive integrated moving average
Base Case	An analytical scenario (e.g., forecast scenario) in which currently expected conditions are assumed to occur
Baseload demand	Refers to utility customer demand that is constant over the year
Bcf	A billion cubic feet
Biogas	Gaseous fuel, especially methane, produced by fermentation of organic matter
Biomethane	A naturally occurring gas which is produced by anaerobic digestion of organic matter such as dead animal or plant material, manure, sewage, organic waste, etc.
Boiler	A large furnace in which water-filled tubes are heated to produce steam
Book and Claim Accounting	A chain of custody model which recognizes that environmental attributes (e.g., RTCs) can be separated from physical product and possession of environmental attribute can be used to deliver sustainable product
Brown Gas	The physical gas product from an RNG project where the environmental attributes have been separated and the RTC is not included
Btu	British thermal unit
Bundled RNG	RNG including the physical gas molecules and renewable thermal certificate (RTC)
CAGR	Compounded Annual Growth Rate
Capacity	The maximum load that a gas pipeline or gas storage facility can carry under existing service conditions

Cap-and-Invest Program	Section of Washington’s CCA, regulated by the Department of Ecology, which sets emissions caps, allowances, and trading mechanisms
Carbon cap	A limit on the amount of allowable carbon produced in a given region for a defined time period
Carbon Cap and Trade	A market mechanism to limit carbon emissions. Carbon emissions are capped at a certain level. Allowances are provided to companies and these allowances can be traded. The market sets the price of the allowances, creating a market incentive to reduce carbon emissions
Carbon credits or allowances	A fixed amount of carbon emissions to be produced is set for a period of time, and allowances or credits are allocated to carbon generators. The idea is that entities producing less carbon than their allowed amount can sell their allowances to other parties who are producing more than their allowed credit allowance. Often these can be traded or re-sold
CCA	Washington Climate Commitment Act
CCA allowances	A Cap-and-Invest Program mechanism for covered entities to obtain such allowances to cover emissions not reduced within a particular compliance period
CCI credit	“an instrument issued by DEQ to track a covered fuel supplier's payment of community climate investment funds, and which may be used in lieu of a compliance instrument, as further provided and limited in this division.” Or. Admin. R. 340-271-0020
CHP	Combined Heat and Power
CIS	Customer Information System
Citygate	Meter stations which serve as designated point(s) on a distribution system where the distributor takes delivery of its gas supply from a pipeline source
CNG	Compressed natural gas
CO ²	Carbon dioxide
CO ² e	Carbon dioxide equivalent
Common Carrier Pipeline	A pipeline that is connected to the continent-wide natural gas pipeline grid

Compliance obligation	“Total quantity of covered emissions from a covered fuel supplier rounded to the nearest metric ton of CO ₂ e.” Or. Admin. R. 340-271-0020
Conservation Potential Assessment (CPA)	Analysis performed to provide an outlook on the potential amount of energy efficiency or energy conservation that is available within a given area or territory over a defined period of time
CMM	Customer Management Module
CPI	Consumer Price Index
CPP	Oregon Climate Protection Program
CUB	Oregon Citizens’ Utility Board
City gate	The point of delivery at which a local gas distribution company takes custody of gas from an interstate pipeline
Class B (pipeline system)	A pipeline system operating at 60 psig or less
Cogeneration	The use of a single prime fuel source to generate both electrical and thermal energy in order to optimize the efficiency of the fuel used. Usually the dominant demand is for thermal energy, with any excess electrical energy being transmitted into the lines of local power supply company.
Curtailement	A method to balance natural gas requirements with available supply. Usually there is a hierarchy of customers for the curtailment plan. A customer may be required to partially cut back or totally eliminate its take of gas depending on the severity of the shortfall between gas supply and demand and a customer’s position in the hierarchy
Degree day	The number of degrees that the average outdoor temperature falls below or exceeds a base value in a given period of time
Demand-side resource	An energy resource such as conservation that is based on how energy is used, not produced
Deterministic	A defined set of properties, constraints, or equations that explicitly defines the relationship between variables; deterministic solutions provide a single outcome; contrast with stochastic
DR	Demand response

DSM	Demand-side management
Dth	Dekatherm (or dekatherm)
Discount rate	An interest rate that reflects the value of money over time. In comparing alternatives for a decision, a discount rate is applied to make different monetary stream flows equivalent, in terms of a present value or a levelized value
Distribution/Distribution System	The pipeline system that transports gas from interstate pipelines to customers.
EE	Energy efficiency EE is a reduction in energy use, production, or distribution as a result of greater efficiency.
EFRC	Energy Frontier Research Center
EIA	U.S. Energy Information Administration
Energy savings	A term used to define the reduced energy usage as a result of energy efficiency initiatives
End-use consumer	Someone who uses energy to run equipment or appliances, such as for space heating and cooling, ventilation, refrigeration, and lighting
EPA	Environmental Protection Agency
EPPR	Electronic Portable Pressure Recorder
ERU	Emission Reduction Unit
ETO	Energy Trust of Oregon
Entitlement	An event during which gas shippers must not take delivery of more than a specified volume of gas in a day
Exogenous (variable)	A variable that is independent or determined outside of the model
FERC	Federal Energy Regulatory Commission
Firm (Sales, Service, Customers)	Service offered to customers under schedules or contracts which anticipate no interruptions. The period of service may be for only a specified part of the year as in off-peak service. Certain firm service contracts may contain clauses which permit unexpected interruption in case the supply to residential customers is threatened during an emergency.

GAP; GASP	Gas Acquisition Plan; Gas Acquisition Strategy and Policies
Gasco	Portland LNG plant
Gas Day	A period of twenty-four consecutive hours, coextensive with a "gas day" as defined in the tariff of the Transporter delivering Gas to the Delivery Point in a particular transaction
GeoTEE	Geographically Targeted Energy Efficiency
GIS	Geographical information system
GHG	Greenhouse gas
GTI	Gas Technology Institute
HDD	Heating degree day
Hedging	Any method of minimizing the risk of price change.
Henry Hub	A natural gas referencing price point
Incremental costs	Additional costs that a utility would incur by operating a power plant, the cost of the next MMBtu generated or purchased, or the cost of producing and/or transporting the next available unit of energy above the current base cost previously determined
Interstate pipeline	Pipelines owned and operated by pipeline companies, where 3rd party shippers contract for firm and interruptible capacity
Interruptible (service, i.e., Sales or Transportation and also customers(s) of such service)	A transportation service similar to firm service in operation, but a lower priority for scheduling, subject to interruption if capacity is required for firm service. Interruptible customers trade the risk of occasional and temporary supply interruptions in return for a lower service rate.
Jackson Prairie	A gas storage facility near Centralia, Washington, contracted by NW Natural
LDC	Local distribution company
Least-cost planning	Method of meeting future energy needs by acquiring the lowest cost resources first, considering all possible means of meeting energy needs and all resource costs including construction, operation, transmission, distribution, fuel, waste

	disposal, end-of-cycle, consumer, and environmental costs
Levelized (cost)	Equal periodic cost where the present value is equivalent to that of an unequal stream of periodic costs (typically expressed as a periodic rate; e.g., levelized cost per year)
LNG	Liquefied natural gas
Load	The demand for energy/power averaged over a specific time period
Load center	Geographical service area or collection of areas defined by NW Natural
Load factor	Ratio of total energy (example: therms) used in a period divided by the possible total energy used within the period, if used at the peak demand during the entire period.
MAOP	Maximum allowable operating pressure
MAPE	Mean absolute percentage error
Marginal cost	The cost of producing the marginal, or next, unit
Mcf/day	A thousand cubic feet per day
MDDO	Maximum daily delivery obligation
MDT	A thousand dekatherms
MMcf/day	A million cubic feet per day
MMDT	A million dekatherms
MPH (or mph)	Velocity in miles per hour
MSA	Metropolitan Statistical Area: a geographical area as defined by the U.S. Office of Management and Budget (OMB)
MTCO ² e	A metric ton of carbon dioxide equivalent
Monte Carlo (simulation, analysis)	Statistical methods based on repeated sampling to simulate probability-based outcomes
Moving average	A statistical average calculated over a rolling period in time series data
NEEA	Northwest Energy Efficiency Alliance
NGL	Natural gas liquids

Nominations	The process of scheduling gas on the interstate pipeline. The shipper notifies the pipeline the volume and receipt point and the delivering receipt point in accordance with the transportation contract
Non-pipeline alternatives	Strategies to use natural gas more efficiently so that new pipeline capacity is not needed
Normal distribution	Commonly used probability distribution in statistical analysis
Normal weather	Expected weather conditions based on observed historical data
NPVRR (also PVRR)	Net present value revenue requirement
NWIGU	Northwest Industrial Gas Users
NWGA	Northwest Gas Association
NWPCC	Northwest Power and Conservation Council
NWPL	Northwest Pipeline
ODOE	Oregon Department of Energy
OEA	State of Oregon's Office of Economic Analysis
Off-peak	Refers to a period of relatively low demand on a natural gas system. This can also refer to low demand months
OFO	Operational flow orders
OLIEE	Oregon Low Income Energy Efficiency
OPUC	Public Utility Commission of Oregon
Outage	A period, scheduled or unexpected, during which the transmission of power stops or a particular power-producing facility ceases to provide generation
PGA	Purchased gas adjustment
P2G	Power-to-gas
PST	Pacific Standard Time
PVRR (also NPVRR)	Present value of revenue requirement

Peak (day, hour)	A period in which a maximum value of a process (e.g., gas demand) occurs or is expected to occur
Peak day shaving	A peak day is the one day (24 hours) of maximum system deliveries of gas during a year. Peak shaving is a load management technique where supplemental supplies, such as LNG or storage gas, are used to accommodate seasonal periods of peak customer demand.
PLEXOS®	Optimization modeling software used by NW Natural
PSIG	Pounds per square inch gauge
REC	Renewable energy certificate
Reference Case	An analytical scenario (e.g., forecast scenario) to which other scenarios are compared
RIN	Renewable identification number
RMSE	Root mean squared error
RNG	<p>Renewable natural gas. “RNG” is gas that satisfies the definition of “renewable natural gas” or “renewable hydrogen” in either Oregon or Washington.</p> <p>Oregon definition per ORS 757.392(7): “Renewable natural gas” means any of the following products processed to meet pipeline quality standards or transportation fuel grade requirements: (a) Biogas that is upgraded to meet natural gas pipeline quality standards such that it may blend with, or substitute for, geologic natural gas; (b) Hydrogen gas derived from renewable energy sources; or (c) Methane gas derived from any combination of: a. Biogas; b. Hydrogen gas or carbon oxides derived from renewable energy sources; or c. Waste carbon dioxide.</p> <p>Washington definitions per RCW 54.04.190(6): "Renewable natural gas" means a gas consisting largely of methane and other hydrocarbons derived from the decomposition of organic material in landfills, wastewater treatment facilities, and anaerobic digesters.</p>

	"Renewable hydrogen" means hydrogen produced using renewable resources both as the source for the hydrogen and the source for the energy input into the production process.
RPS	Renewable portfolio standards
RTC	Renewable thermal certificate An RTC is a <i>sole</i> claim to the environmental benefits of a dekatherm of RNG, separate from the physical gas of RNG (i.e., unbundled RNG)
Sales (service, customers)	Service provided whereby NW Natural acquires gas supply and delivers it to customers
SCADA (system)	Supervisory Control and Data Acquisition
SME panel	A panel composed of subject matter experts
Stochastic	The property of being randomly distributed or including a random component; a stochastic variable often feeds into a forecast, property or constraint providing a range of outcomes; contrasts with deterministic
Synergi™	A computer-based model used to simulate the physical natural gas system
T-DSM	Targeted demand-side management
TF-1	Northwest Pipeline's rate schedule designation for firm, year-round transportation service on its system
TF-2	Northwest Pipeline's rate schedule designation for firm transportation service on its system from certain storage facilities (e.g., Jackson Prairie). TF-2 service may have the same scheduling priority as, or may be subordinate/secondary in priority to, TF-1 service
Therm	Unit of measurement 1 Therm = 29.3 KWh
Transportation (service, customers)	Service provided whereby a customer purchases natural gas directly from a supplier but pays the utility to transport the gas over its distribution system to the customer's facility
UPC	Use per customer
WACOG	Weighted average cost of gas

Weatherization	The use of structural changes, such as storm windows and insulation, in order to decrease use of heating fuel
Weather normalization	A method of averaging energy use under normal conditions. Also known as weather corrected, normalization enables comparison of energy use across periods of time or geography
W & P	Woods & Poole forecasting service
WUTC	Washington Utilities & Transportation Commission

Common Acronyms and Abbreviations

AECO Alberta Energy Company	EIA US Energy Information Administration
AEG Applied Economics Group	EPA US Environmental Protection Agency
AGA American Gas Association	ERU Emission reduction unit
AMA Asset Management Agreement	ETO Energy Trust of Oregon
ARIMA Autoregressive Integrated Moving Average	FERC Federal Energy Regulatory Agency
Bcf Billion cubic feet	GAP Gas Acquisition Plan
Btu British thermal unit	GASP Gas Acquisition Strategy and Policies
CAGR Compound growth rate	GIS Geographic Information Systems
CCA Climate Commitment Act	GHG Greenhouse gas
CCI Community Climate Investment	GTI Gas Technology Institute
CD Contract Demand	HDD Heating degree day
CHP Combined heat & power	IRP Integrated Resource Plan
CIS Customer Information system	LDC Local distribution company
CMM Customer Management Module	LNG Liquefied natural gas
CNG Compressed natural gas	MAOP Maximum allowable operating pressure
CO² Carbon Dioxide	MAPE Mean absolute percentage error
CO²e Carbon Dioxide equivalent	Mbtu - Thousand British thermal unit
CPI Consumer Price Index	Mcf Thousand cubic feet
CPA Conservation Potential Assessment	MDDO Maximum daily delivery obligation
CPP Climate Protection Program	MDT Thousand dekatherms
CUB Oregon Citizens' Utility Board	MMbtu Million British thermal unit
DEQ Department of Environmental Quality	MMcf Million cubic feet
DR Demand response	MMDT Million dekatherms
DSM Demand side management	MPH Miles per hour
Dth Dekatherm	MSA Metropolitan Statistical Area
EE Energy efficiency	NEEA Northwest Energy Efficiency Alliance
EFRC Energy Frontier Research Center	NGL Natural gas liquids

NWIGU Northwest Industrial Gas Users

NWGA Northwest Gas Association

NWPCC Northwest Power Council

NWPL Northwest Pipeline

NPVRR (also PVRR) Net present value
revenue requirement

ODOE Oregon Department of Energy

OEA Oregon Office of Economic Analysis

OFO Operational flow order

OLIEE Oregon Low Income Energy Efficiency

OPUC Oregon Public Utility Commission

PGA Purchased Gas Agreement

P2G Power-to-gas

PSIG Pounds per square inch gauge

PST Pacific Standard Time

REC Renewable Energy Certificate

RIN Renewable Identification Number

RMSE Root mean squared error

RNG Renewable Natural Gas

RPS Renewable Portfolio Standards

RTC Renewable Thermal Certificate

SCADA Supervisory Control and Data
Acquisition

SME Subject matter expert

T-DSM Targeted demand side management

UPC Use per customer

WACOG Weighted average cost of gas

W & P Woods and Poole forecasting service

WUTC Washington Utilities and
Transportation Commission

Chapter 1
Executive Summary

1.1 Overview

1.1.1 About NW Natural

NW Natural is a natural gas local distribution and storage utility headquartered in Portland, Oregon with a 163-year history. NW Natural serves approximately 2.5 million people in Oregon and Washington via nearly 800,000 customer accounts. The service territory includes the Portland-Vancouver metropolitan area, the Willamette Valley, much of the Oregon Coast, and a portion of the Columbia River Gorge. Approximately 89% of NW Natural’s customers reside in Oregon, with the other 11% in the state of Washington. Residential customers account for roughly 90% of our customer accounts.

Figure 1.1: NW Natural’s Service Territory



1.1.2 IRP Planning Process

Guided by the economic, political, and technological landscape in which we operate, and consistent with the requirements for Integrated Resource Planning set forth in Oregon Administrative Rule (OAR) 860-027-400 and Washington Administrative Code (WAC) 480-90-238, NW Natural develops a resource acquisition plan (an Integrated Resource Plan, or IRP) on approximately two-year cycles, with this plan looking out to 2050.

The IRP is the result of a rigorous analytical process that follows three broad steps:

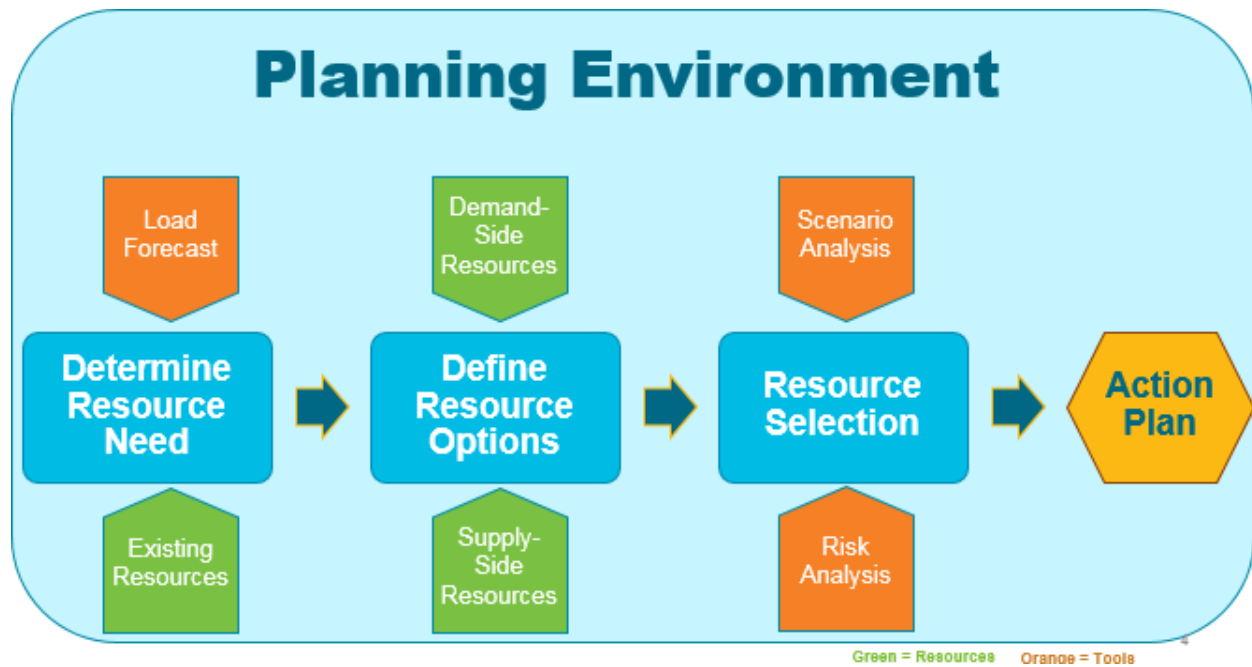
- 1) forecasting our customers’ future energy, capacity, and environmental compliance needs;
- 2) determining the options available to meet those needs, inclusive of both resource options that

1.1

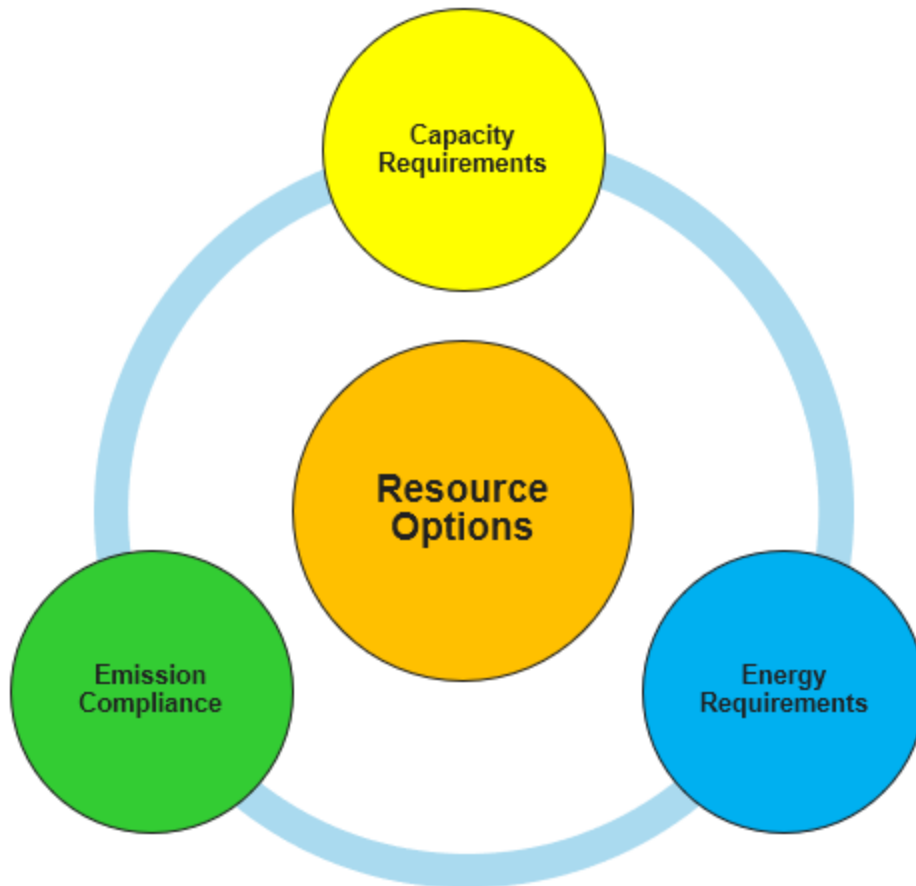
This is a draft document for discussion purposes and as such should not be used for investment purposes.

help reduce the amount of gas our customers use (demand-side resources) and options that help us serve their natural gas needs (supply-side resources); and 3) identifying the portfolio of resources with the best combination of cost and risk for our customers (see Figure 1.2).

Figure 1.2: Integrated Resource Planning Process



NW Natural conducts this involved analytical process to ensure that we have adequate gas supply to meet customer needs on each day and across a year (energy planning) and during the coldest days we might experience (system capacity planning), that we can distribute the gas we bring onto our system so that each of our customers can be served reliably (distribution system planning), and that we acquire resources that will allow us to comply with environmental compliance laws and rules (environmental compliance planning).



Given the iterative nature of IRPs through time, this IRP should not be viewed as a “set it and forget it” plan, but rather a snapshot of the resource portfolio that shows as the “least cost-least risk” way to meet customers’ needs going forward with the information currently available. While each IRP has a long planning horizon the primary output of each IRP is the Action Plan, which details the activities we propose taking before the next IRP (the next two to four years). As such, the actions detailed in the Action Plan are the near-term activities that are needed to serve customer needs now while allowing the utility to remain on a path that supports longer-term needs, noting that the next IRP will also include an Action Plan that will rely upon updated analysis.

1.2 Planning Environment

Broader market and policy conditions and developments influence our customer’s gas needs and the resource options that are suitable for us to serve those needs. While the planning environment presents analytical challenges and uncertainty in every IRP, the combination of the dynamic environmental policy associated with the energy transition in the Pacific Northwest, the current uncertainty in energy markets and the broader economy, and

1.3

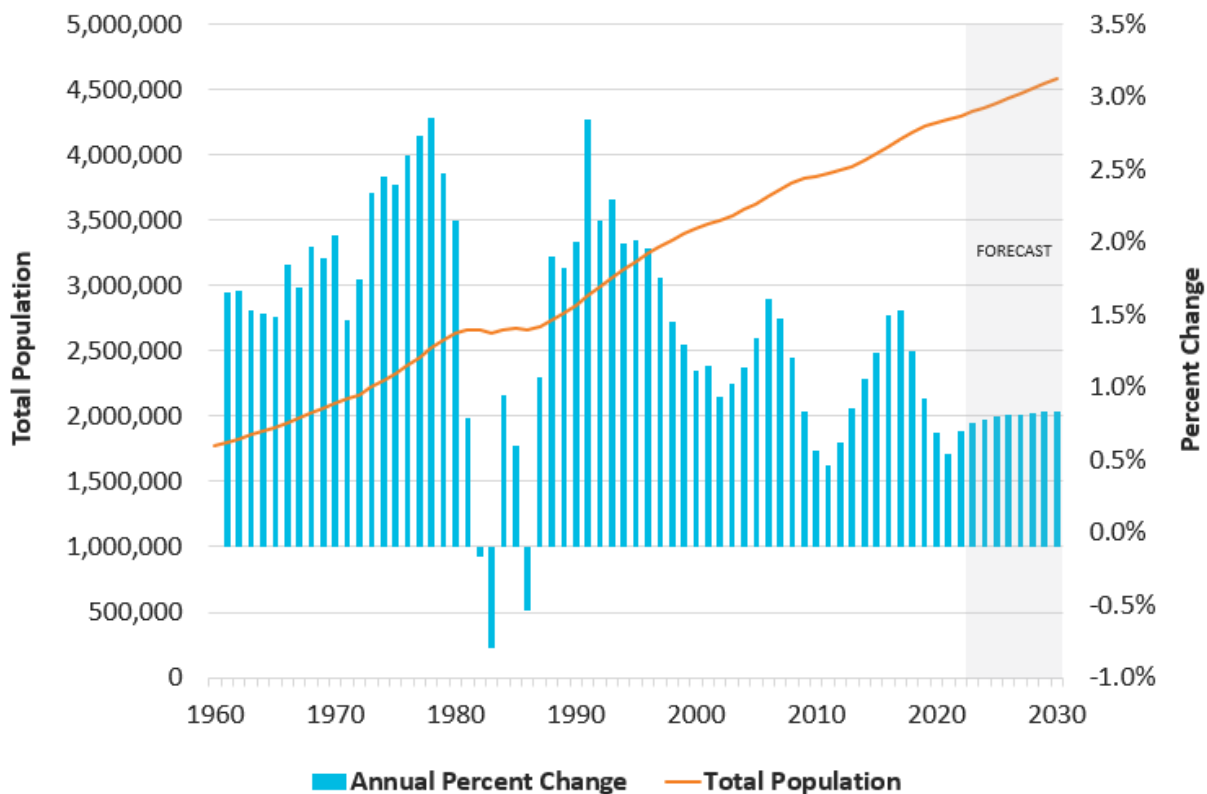
This is a draft document for discussion purposes and as such should not be used for investment purposes.

adjustments associated with the COVID-19 pandemic make the current planning environment particularly challenging.

1.2.1 Economic Outlook and Energy Markets

The broader economy is an important driver of the expected customer growth and gas use of NW Natural customers. When NW Natural completed its last IRP in 2018 our service territory, like the rest of the United States, was roughly a decade into the recovery from the Great Recession of the 2007-2009 period. While the 2018 IRP did not contemplate the COVID-19 pandemic or the current environment of high inflation and the acuteness of the housing shortage in our service territory, the customer growth projected in the 2018 IRP has largely materialized. As we draft this IRP a high level of economic uncertainty has settled on the Pacific Northwest, the United States, and the globe. While employment in NW Natural’s service territory has largely recovered to pre-pandemic levels, high inflation, increasing interest rates, housing affordability, a potential recession on the horizon, and living preferences in the context of less employees tied to an office changed by the pandemic all could impact NW Natural customer growth and residential, commercial, and industrial gas usage moving forward. These and other factors have slowed expected population growth in our service territory.

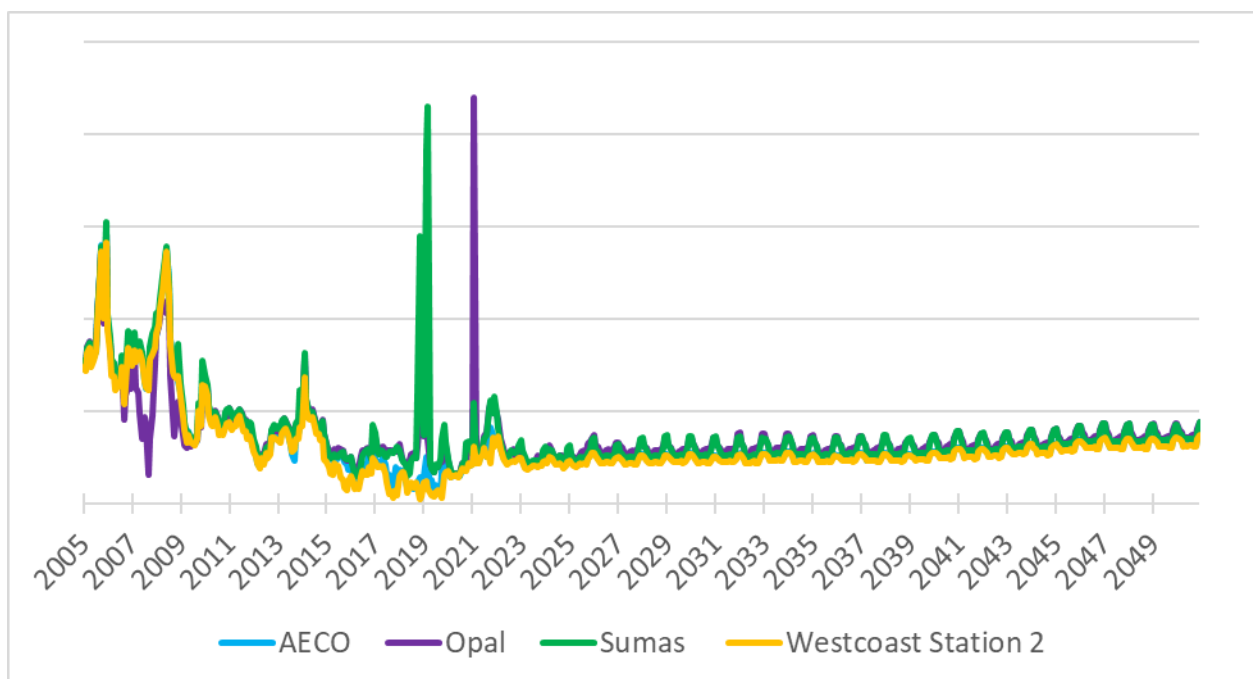
Figure 1.3: Oregon Population Growth Slowing



Source: U.S. Census Bureau, Portland State University Population Research Center, Oregon Office of Economic Analysis.

While the conventional natural gas markets NW Natural purchases gas on behalf of our customers are currently experiencing prices higher than in recent years due primarily to the shock to global energy markets due largely to Russia’s invasion of Ukraine, prices of conventional gas are expected to return to levels consistent with prices in recent years over the medium- and long-term. However, while long-term expectations in conventional gas prices have not changed substantially compared to the 2018 IRP, limited capacity in regional and national natural gas infrastructure is driving an increase in price *volatility*, particularly during extreme weather events when NW Natural customers’ gas needs are highest. Market dynamics suggest this current environment of more volatile prices during extreme weather is likely to continue, even as prices fall back to those in line with recent years.

Figure 1.4: Historical Natural Gas Prices and Forecasts by Trading Hub¹



1.3 Environmental Policy

The single largest driver of change in this IRP is climate policy established in Oregon and Washington in recent years, and uncertainty about potential additional policies that could impact NW Natural’s resource planning. NW Natural has implemented changes over recent IRP cycles to assess and evaluate low-GHG emissions supply resources, forecast emissions, and analyze demand- and supply-side resources on an apples-to-apples basis within the context of

¹ Source: ©2022 IHS Markit. All rights reserved. The use of this content was authorized in advance. Any further use or redistribution of this content is strictly prohibited without prior written permission by IHS Markit.

not only energy needs but also GHG emissions. These innovations, along with new analytical tools developed for this IRP, are needed to evaluate customer needs given newly established climate policy under which for the first time, NW Natural is a covered entity with compliance obligations under GHG emissions cap programs. Also, while NW Natural plans its resources on a service-territory wide basis for energy and capacity needs to the benefit of customers in both Oregon and Washington, differing climate policy in the two states requires that our emissions planning be conducted at the state level.

1.3.1 Climate Policy Enacted Since Last IRP

Oregon

1. **SB 98**- Passed in 2019 SB 98 encourages the development of renewable natural gas (RNG) and allows natural gas utilities to procure RNG at the following voluntary targets as a percentage of natural gas sales with:

Year	RNG Target (% of gas sales)
2020-2024	5%
2025-2029	10%
2030-2034	15%
2035-2039	20%
2040-2044	25%
2045-2050	30%

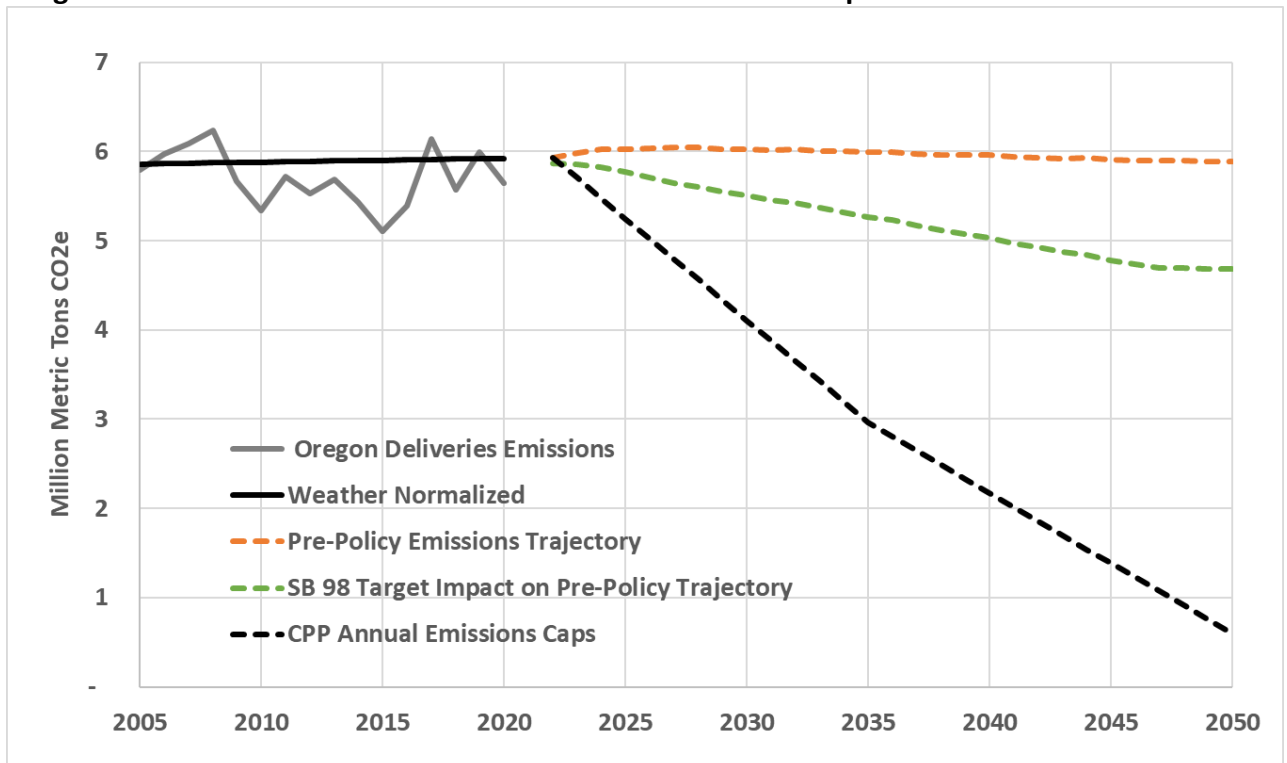
Rules for program implementation were established at the Oregon Public Utility Commission in 2020 and NW Natural has begun delivering RNG to its customers for the targets in SB 98. The law states that it may not be allowed to continue to pursue additional RNG qualified investments if the incremental cost of RNG exceeds 5 percent of total revenue requirement in a given year.

2. **Climate Protection Program (CPP)**- GHG emissions cap program established with an initial compliance year of 2022 administered by the Oregon Department of Environmental Quality (ODEQ). The CPP was established from direction from Executive Order 20-04 issued by Gov. Brown in 2020. The program includes roughly half of the state's emissions and primarily covers the transportation and natural gas utility sectors. The CPP has three-year compliance periods and sets annual emissions compliance limits for natural gas utilities and emissions associated and establishes gas utilities as the covered party for the emissions associated with the use of gas on utility transportation

rate schedules. The CPP is not a typical cap-and-trade system that include state-sanctioned allowance auctions.

Figure 1.5 shows the expected impact of SB 98 and the CPP relative to a pre-policy emissions trajectory to show the requirements of the CPP relative to historical trends and detail the emissions reductions requirement that is a key driver of the activities in this IRP.

Figure 1.5: NW Natural OR Emissions- Historical Trend and Impact of SB 98 and CPP



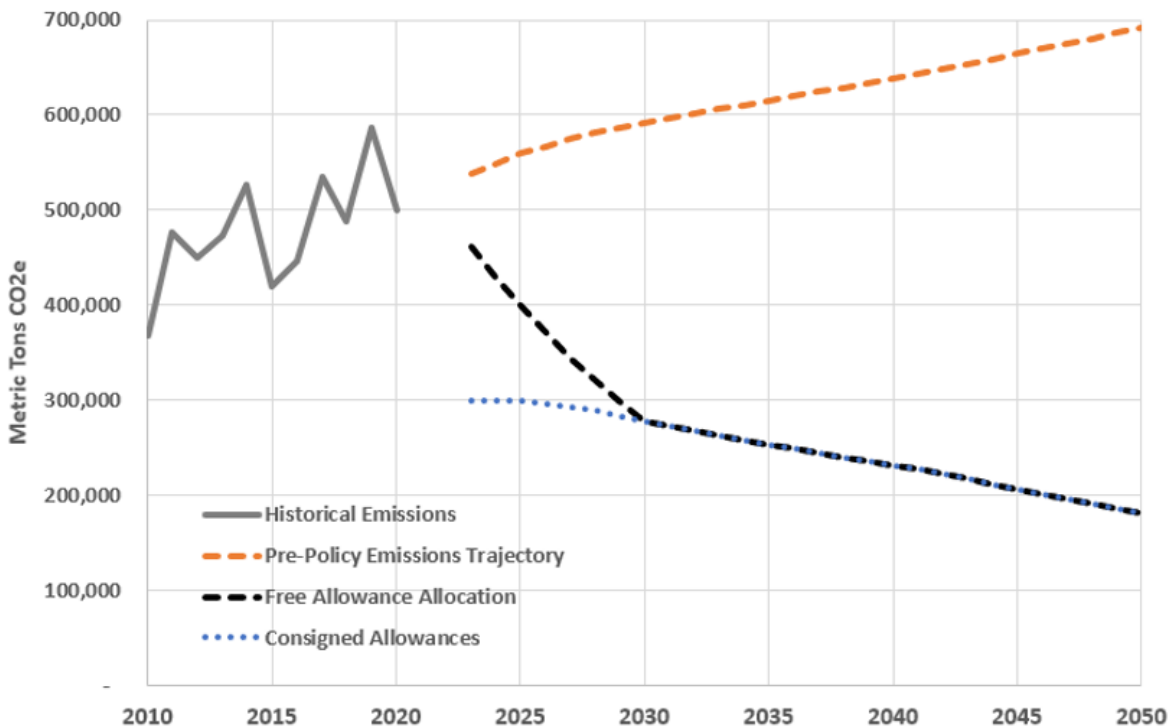
Washington

1. **HB 1257**- Passed in 2019. Established a requirement for natural gas utilities to establish a voluntary renewable natural gas option for customers, conduct energy efficiency forecasts (or conservation potential assessments (CPAs)) with economically incented targets, and use the social cost of carbon for resource planning.
2. **Climate Commitment Act (CCA)**- Passed in 2021. Directs establishment of a cap-and-invest program with similar provisions as the trading program currently in practice in California. The cap-and-invest program is currently in rulemaking. Covered parties need to demonstrate they have compliance instruments equal to their emissions over 4-year compliance periods. The program will establish a state-sanctioned allowance trading program and provides free and consigned emissions allowances to natural gas utilities

for some of their customers’ expected emissions. Gas utilities are established as the point of regulation for most customers on gas transportation schedules.

3. **Building Codes Updates-** Residential building codes were updated in 2018 and commercial codes in 2022. Both updates made it more challenging to meet energy and emissions standards with the most common natural gas equipment installed in homes and businesses today.

Figure 1.6: NW Natural WA Emissions- Historical Trend and Free Allowances in CCA



For gas utilities the climate policies established since the filing of our last IRP are transformative policies that have generated transformative changes in NW Natural’s resource planning and the Action Plan in this IRP. In fact, waiting for the OR-CPP rules to be finalized was the primary driver of NW Natural delaying its IRP until 2022. While these programs have provided certainty by establishing emissions reduction requirements with natural gas utilities as covered parties, they also create substantial uncertainty in resource planning and a heightened focus on resources that can help reduce GHG emissions.

Furthermore, there is still substantial policy uncertainty given that additional local, state, or federal climate policies are currently being considered could restrict growth and incent electrification. This policy uncertainty manifests in key planning assumptions important to

conducting IRP analysis and requires different tools to analyze in detail outcomes that represent large changes from current trends.

The climate policies enacted since our last IRP, current uncertainty, and stakeholder feedback through the IRP process were the impetus for the following changes in this IRP:

1. Switching to the PLEXOS software for the resource planning optimization model
 - The change to the far more flexible PLEXOS software allowed NW Natural to develop the complex model needed to conduct robust emissions compliance planning to develop appropriate strategies for emissions compliance in both Oregon and Washington.
2. More detailed assumptions about low-GHG emitting resources
 - While NW Natural has analyzed both low carbon supply-side (e.g. RNG, clean hydrogen, etc.) and demand-side (e.g. natural gas heat pumps) resources in prior IRPs, these resources did not show as cost-effective resources in the near term given that we did not have authority to procure these resources if they were more expensive than conventional gas. Emissions cap programs change this dynamic and put greater reliance on understanding these resources in as much detail as is possible.
3. Change in load forecasting methodology
 - Given the transformative emissions policies that have been established and the current policy uncertainty, we have decided it is no longer appropriate to project forward historical trends to project our customers' needs. We have deployed forecasting techniques that project a change from historical trends. Additionally, we have modeled dual-fuel (or hybrid) gas-electric space heating for the first time in this IRP.
4. Including transportation schedule loads in our optimization modeling
 - In previous IRPs NW Natural's gas supply and emissions planning did not include loads on gas transportation rate schedules (though transportation loads were included in distribution system planning) since NW Natural does not need to supply (only distribute) gas to these customers. However, given that gas utilities were made the point of regulation for transportation schedule emissions in both the OR-CPP and WA-CCA it is required that these loads be included in our resource modeling to appropriately model emissions compliance.
 - Furthermore, given that there are not currently utility affiliated energy efficiency programs that serve transportation schedule customers there is discussion in both Oregon and Washington about establishing energy efficiency programs for transportation schedule customers to be part of the utilities'

emissions compliance options. In anticipation that energy efficiency programs for transportation customers might be established, and to better understand what cost-effective energy efficiency might be available to contribute to emissions compliance obligations, NW Natural had an independent consultant conduct the CPA for its transportation customers. Like existing energy efficiency programs, this CPA showed meaningful cost-effective savings in the context of compliance with the OR-CPP and WA-CCA.

To account for the uncertainty detailed above, utilizing insights and recommendations from stakeholders NW Natural developed multiple scenarios to understand the least-cost resource portfolio under a wide range of “what if” potential futures to supplement the reference case. Complying with the provisions of the OR-CPP and the WA-CCA is required of all scenarios.

<u>2022 IRP Scenarios- Summary Version</u>		1	2	3	4	5	6	7
		Base Case - Balanced Approach	Carbon Neutral by 2050	New Direct Use Gas Customer Moratorium in 2025	Building Electrification	RNG and H2 Production Tax Credit	Limited RNG Availability	Supply-Focused Decarbonization
Demand-Side	Customer Growth	Current Expectations		No New Customers After 2025		Current Expectations		
	Space and Water Heating Equipment	Moderate gas powered heat pump and hybrid heating adoption		High electrification of existing residential and small commercial load	Full electrification of existing residential and small commercial load by 2050	Moderate gas heat pump and hybrid heating adoption		No gas powered heat pumps and low levels of hybrid heating
	Industrial Load Efficiency	Moderate increase	High increase	Moderate increase			Limited increase	
	Building Shell Improvement	Energy Trust projection	Energy Trust high sensitivity projection	Ajusted Energy Trust projection		Energy Trust projection		
Supply-Side	Renewable Natural Gas	Moderate availability and cost assumption	Moderately-high availability and moderate cost assumption	Moderate availability and cost		Moderate availability and low cost to customers	Low availability and moderately high cost	Moderate availability and cost assumption
	Hydrogen	Moderate blending and dedicated system deployment allowed; moderate cost assumption						
OR- Community Climate Investments		Costs and limits defined in CPP rule						

1.4 Determining Resource Needs

1.4.1 Energy and Capacity Needs

On an annual basis, NW Natural’s sales load² consists predominantly of space heating. During peak conditions, sales load and total deliveries are driven by space heat. Because of the needs for space heating, our loads are very seasonal and have peaks that are much higher than average daily loads. After adjusting for expected energy efficiency acquisition over the planning

² “Sales” load is a bundled service where NW Natural provides a bundled service that includes both the natural gas commodity and delivery services, whereas “transportation” load does not include sale of the natural gas commodity, simply delivery of the gas purchased by another gas supplier

horizon, peak capacity needs are expected to grow 0.4% annually over the planning horizon while annual deliveries are expected to fall 1.1% annually. However, load expectations over the next 2-4 years differ with the trend out to 2050 and align closely with current trends. While these forecasts represent our base case expectations, there is uncertainty in load forecasting – particularly in the later years of the 20-year planning horizon – so expected resource decisions are tested for robustness using a wide range of peak capacity and annual load forecasts.

Figure 1.7: Monthly Sales Load by End Use

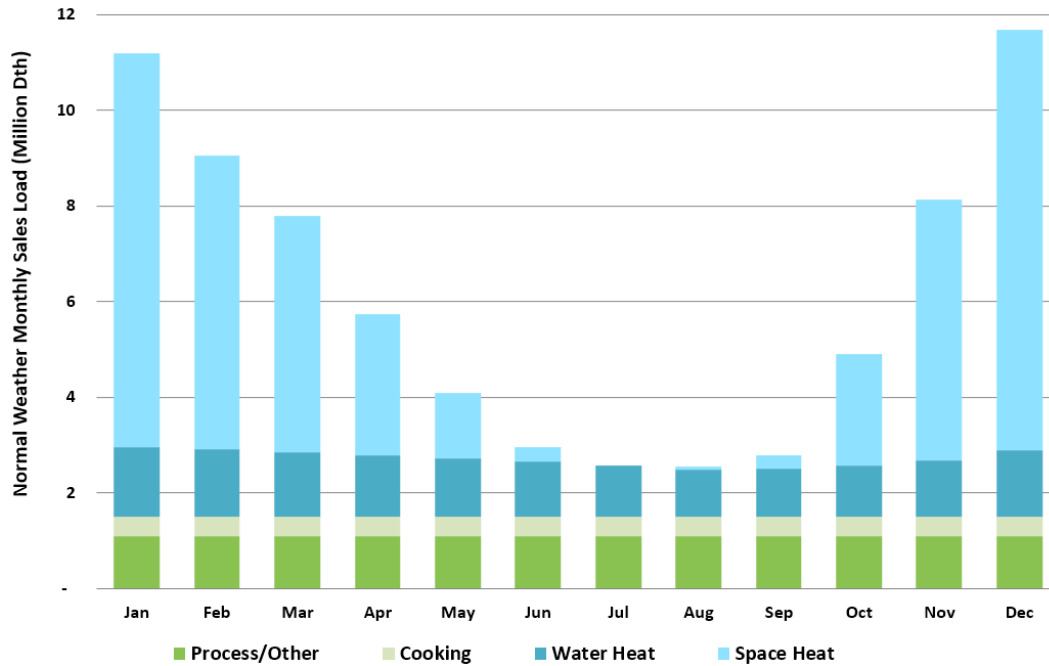
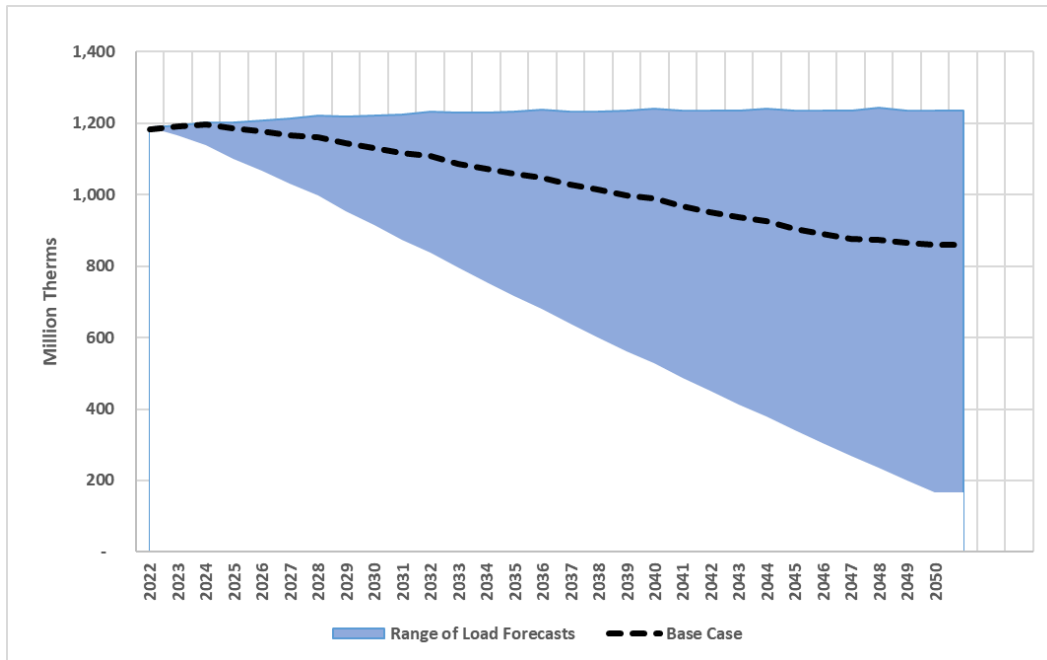
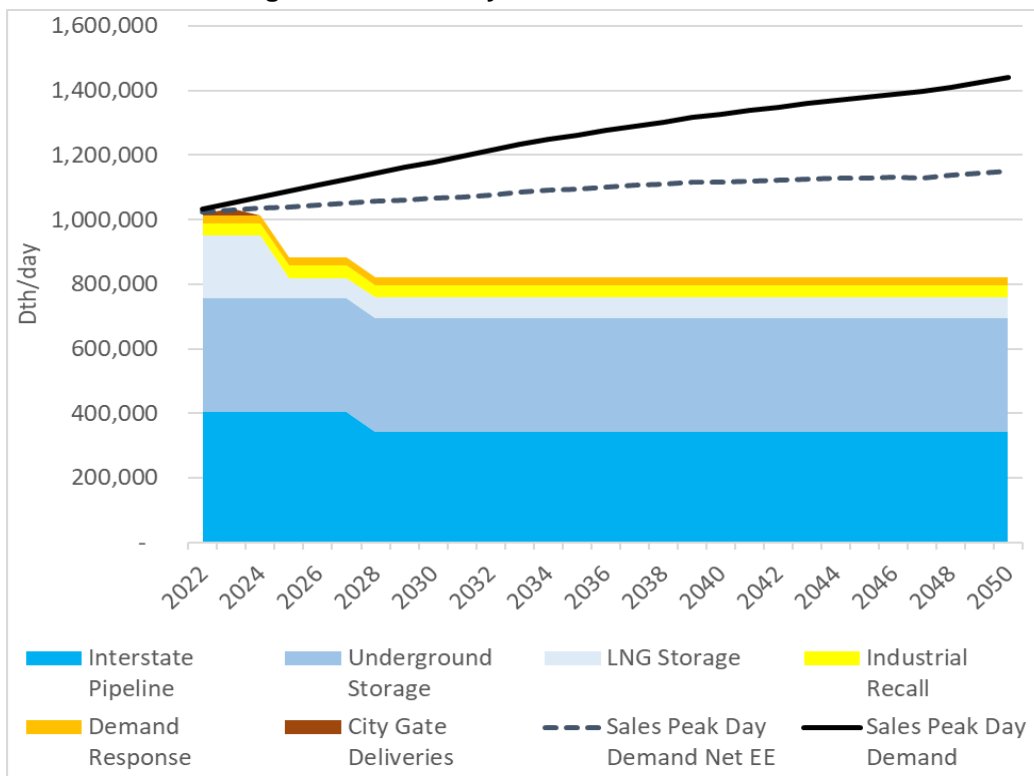


Figure 1.8: Annual Deliveries (Including Transportation) Forecast Range



The base case peak load forecast, in coordination with assumptions about the availability of shown above translates to the capacity load-resource balance shown in Figure 1.9.

Figure 1.9: Peak Day Load Resource Balance



1.5 Resource Options to Meet Needs

1.5.1 Energy and Capacity Options

Figure 1.9 shows the peak capacity load resource balance that NW Natural needs to fill to ensure that it can reliably serve customers in the event of an extreme cold event. As the figure shows, without action to replace the Cold Box at the Company’s Portland liquified natural gas (LNG) facility a resource that NW Natural relies upon from to serve customers during peak periods would no longer be available and its capabilities would need to be replaced. The table below shows the capacity resource options analyzed to fill the resource deficiency depicted in for the base case Figure 1.9 and the scenarios shown above.

Capacity Resource	Cost (\$/Dth/day)	Daily Deliverability (Dth/day)
Mist Recall	\$ 0.09	As needed Max: 203,800
Newport Takeaway 1	\$ 0.14	16,125
Newport Takeaway 2	\$ 1.00	13,975
Newport Takeaway 3	\$ 1.41	12,900
Mist Expansion	\$ 0.62	100,000
Upstream Pipeline Expansion	\$ 2.12	50,000
Portland LNG - Cold Box	\$ 0.06	130,800
Interstate Pipeline Looping Plus Required Mist Recall	\$ 0.39	130,800
Central” NWN System Pipeline Plus Required Mist Recall	\$ 0.35	130,800

1.5.2 Emissions Policy Compliance Options

The options that can be used to reduce or offset emissions for compliance vary between the OR-CPP and the WA-CCA. In addition to resources like energy efficiency, RNG, clean hydrogen, and hydrogen derived synthetic gas that directly reduce emissions and contribute to compliance. Some emissions reduction options are more flexible than others and can be procured to and used for emissions compliance on short timeframes, while others require a longer lead time for construction (e.g., development of a new RNG or hydrogen project) or

attrition through time (e.g., energy efficiency). The table below shows the options evaluated by NW Natural for compliance with the OR-CPP and WA-CCA.

Emissions Compliance Options	Long-term Compliance Option	Short-term Compliance Flexibility
Energy Efficiency	✓	
Development RNG	✓	
RNG offtake from existing project	✓	✓
Development Hydrogen	✓	
Development Synthetic Gas	✓	
Community Climate Investments**	✓	✓
Banking	✓	✓
Allowance Trading at Auction*	✓	✓
Bilateral Allowance Trading**	✓	
Offsets*	✓	✓

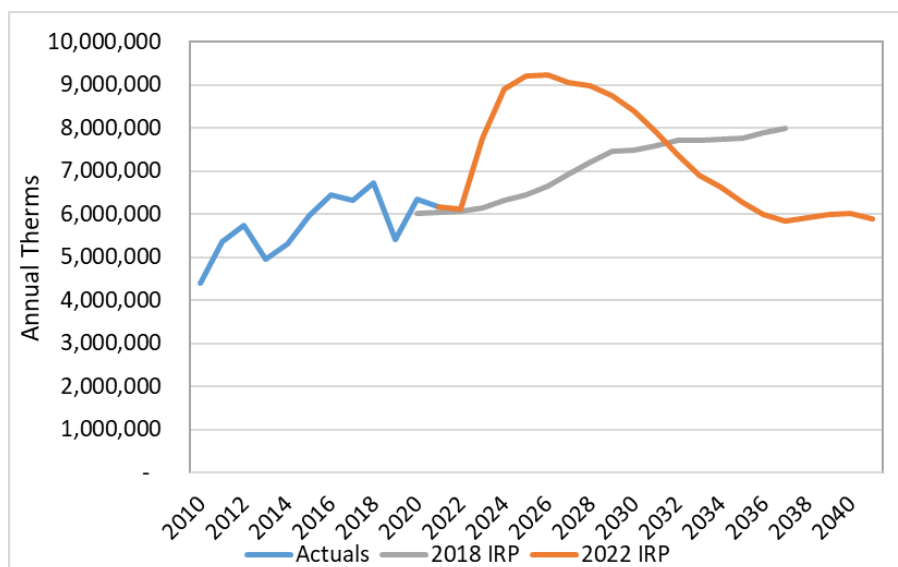
* Only an option under Washington Cap-and-Invest

** Only an option under Oregon Climate Protection Program

1.5.3 Energy Efficiency

The OR-CPP substantially changed avoided GHG emissions costs compared to the last IRP, leading to a sizeable increase in near- to mid-term energy efficiency expectations for customers with a bundled gas sales service, as can be seen in Figure 1.10:

Figure 1.10: Oregon Sales Customer Energy Efficiency Forecast: 2022 vs 2018 IRP



1.5.4 Supply-Side Low GHG Resources

This IRP focuses on assessing the cost and availability of RNG, clean hydrogen and synthetic gas derived from clean hydrogen combined with carbon capture. Independent third parties served

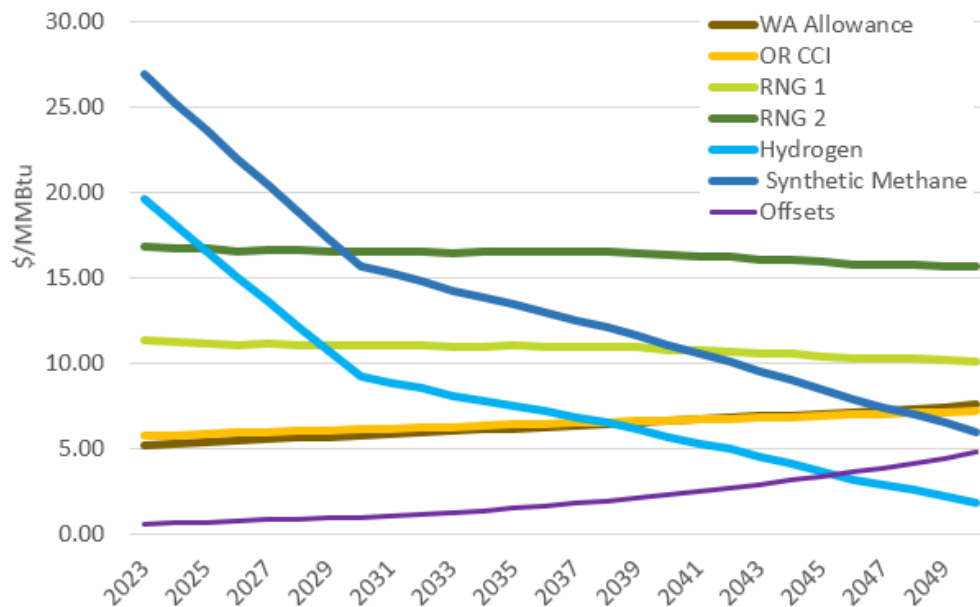
as the primary source for establishing many of these assumptions, where NW Natural’s experience in the biofuel RNG market served a key role in understanding prices and validating availability.

1.5.5 Compliance Mechanisms

Both the OR-CPP and the WA-CCA have options that are allowed for compliance that are not direct emissions reductions from NW Natural customers. In simplistic terms, from NW Natural’s customers’ perspective, these options can be thought of as offsets. In the OR-CPP the purchase of CCIs serve this role, whereas emissions offsets and emissions allowances can be used for compliance in the WA-CCA. Prices for CCIs are set in rule, where offsets need to be acquired by covered parties in the WA-CCA and the allowance trading market, with bounds set in rule, determine the prices of allowances in the program (noting that the Social Cost of Carbon replaces the cost of allowances for resource decision-making purposes in complying with the WA-CCA).

Like other key inputs, these prices and availabilities are somewhat uncertain, and ranges for these assumptions are deployed in both scenario and stochastic risk assessment, where base case assumptions for these resources are shown in Figure 1.11.

Figure 1.11: Emissions Compliance Option Base Case Cost Trajectories



1.6 Resource Selection and Preferred Portfolio

Using the newly developed PLEXOS model least-cost portfolio optimization was conducted on the reference case, the base case, and the other scenarios. While there is substantial long-term uncertainty in the levels of capacity needed and what (and how much) emissions reduction

resources are the lowest cost options for customers, this work resulted in the emergence of clear paths forward in terms of ensuring reliability (capacity planning) and meeting emissions compliance obligations in the near-term (i.e., the period covered by the action plan in this IRP). In other words, the results show that an Action Plan in this IRP can be developed that represents a low regret path forward.

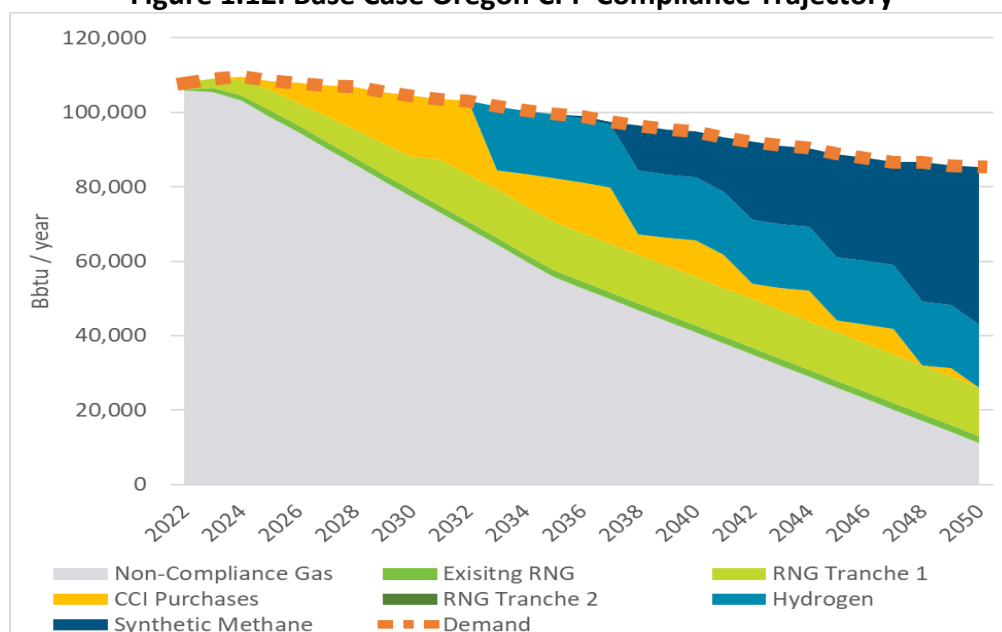
1.6.1 Capacity Results

All scenarios show that replacing the Cold Box at the Portland LNG facility to retain its capabilities moving forward is the cheapest way to serve customer needs. Additionally, all scenarios rely upon recalling deliverability from NW Natural’s Mist storage facility to serve and expected capacity needs over the next 20 years.

1.6.2 Emissions Compliance Results

Figures 1.12 and 1.13 show the least-cost compliance options in the base case.

Figure 1.12: Base Case Oregon CPP Compliance Trajectory

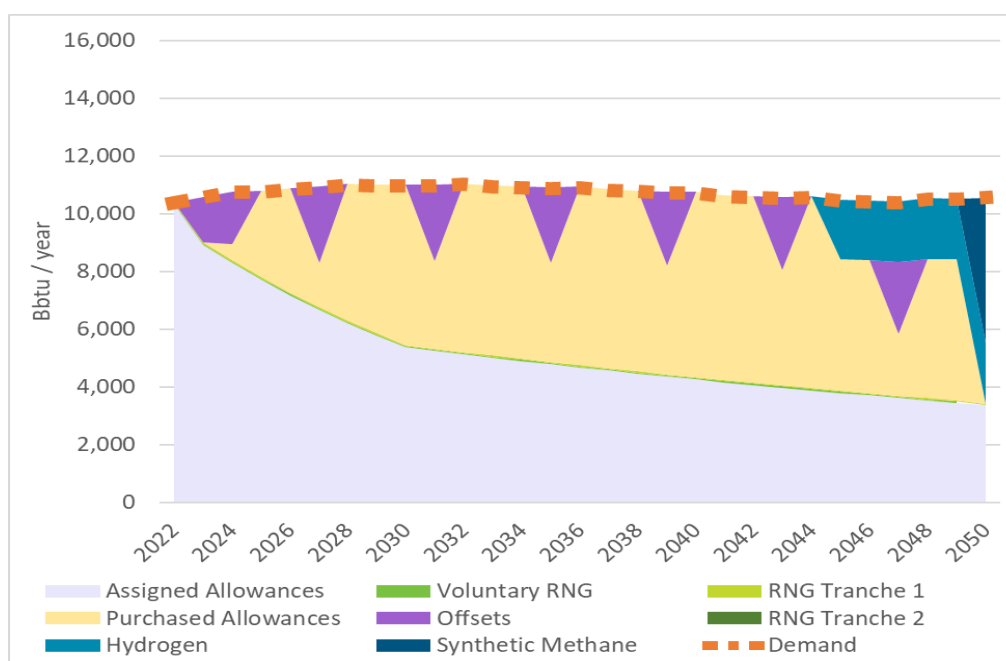


The base case shows that in the OR-CPPs first compliance period (2022-2024) expected SB 98 RNG – of which biofuels are shown as the lowest cost option – make up the majority of the needed compliance action. In the base case a small amount of the lowest cost incremental option – CCIs – are needed in 2024. This result, that SB 98 RNG is supplemented by CCIs as needed is seen in all scenarios. In no scenario does the CCIs projected approach the limit for CCIs in the first compliance period. Since the amount of RNG needed to achieve SB 98 targets varies by scenario due to differences in load (SB 98 targets are a percentage of sales load), higher load scenarios show more SB 98 RNG and lower load scenarios show smaller amounts SB 98 RNG, though the difference is small given that load cannot change materially from current levels by the end of 2024. Also, even in scenarios with aggressive load reductions going

forward, the amount of RNG that aligns with near-term SB 98 targets would be able to be utilized for compliance (i.e., not “wasted” in terms of compliance needs). Furthermore, over the first compliance period it is not anticipated that RNG or clean hydrogen would be cheaper than CCIs, making a strategy of purchasing compliance needs, in excess of SB 98, a robust option.

Looking at the base case and across scenarios shows a consistent trend in expected emissions compliance resources through time. In the near-term biofuel RNG is the cheapest option and is used to meet SB 98 targets, whereas renewable hydrogen is expected to become the incremental resource starting around 2030, and once blending limits are reached around 2040, synthetic methane (or methanated renewable hydrogen) becomes the cheapest resources, expected to become cheaper than CCIs and WA allowances in later years in the planning horizon.

Figure 1.13: Base Case Washington Cap-and-Invest Compliance Trajectory



For compliance with the Washington Cap-and-Invest program the results show that it is expected that offsets are the lowest cost compliance option, and if compliance offsets can be procured at prices seen in today’s market that they should be acquired to the maximum amount and used for compliance. There is still work that needs to be done to understand what offsets might be available on tribal lands and what they might cost, but if these can be procured at a price lower than the expected price of allowances they would also be acquired for compliance. Allowance purchases show as the lowest cost option to fill in the remaining compliance need over the first compliance period (2023-2027), even if allowance prices are at the price ceiling currently detailed in the draft rule. As such a strategy of purchasing allowances

in the quarterly auction adjusting in real time to load expectations and weather over the compliance period is a strategy that is robust across scenarios.

1.7 Action Plan Covering the Next Two to Four Years

The Action Plan turns the results of the IRP analysis into discrete near-term activities that represent the best combination of least cost and least risk over the IRP planning horizon. The action items in this Action Plan are robust in regard to a wide range of potential future outcomes and therefore all represent low regret ways to move forward in the current environment.

Capacity Resource Action Items

1. Acquire 20,000 Dth/day of deliverability from either recalling Mist, a city gate deal, or a combination of both for the 2023-24 gas year. Acquire an incremental 5,000 Dth/Day of deliverability from either recalling Mist, a city gate deal, or a combination of both for each of the 2024-25 and 2025-26 gas years.
2. Replace the Cold Box at the Portland liquified natural gas (LNG) facility for a targeted in-service date of 2026 at an estimated cost of \$7.5 to \$15 million.
3. Scope a residential and small commercial demand response program to supplement our large commercial and industrial programs and file by 2024.

Emissions Compliance Action Items

4. Working through Energy Trust of Oregon acquire 8.2 million therms of first year savings in 2023 and 9.4 million therms of first year savings in 2024, or the amount identified by the Energy Trust board.
5. In Oregon, to achieve SB 98 targets, seek to acquire 3.5 million Dths of renewable natural gas (RNG) in 2024 and 4.2 million Dths of RNG in 2025, representing 5% and 6% of a low sensitivity of normal weather sales load in 2024 and 2025.
6. Work with Energy Trust of Oregon, the Alliance of Western Energy Consumers and other stakeholders to develop energy efficiency programs for transportation schedule customers by 2024.
7. In Oregon, purchase Community Climate Investments representing any additional Climate Protection Plan (CPP) compliance needs for years 2022 and 2023 in Q4 2023 and for year 2024 in Q4 2024 based upon actual emissions to ensure compliance with the 2022-2024 compliance period.
8. In Washington, acquire carbon offsets compliant with the Climate Commitment Act's Cap-and-Invest program for 5% of expected weather emissions in year 2023 and 2024. Seek to acquire additional offsets representing 3% of expected weather emissions allowed for CCA compliance on tribal lands, and if they can be acquired for a lower

price than the program allowance price floor for years 2023 and 2024, acquire these offsets.

9. In Washington, purchase emissions allowances equal to emissions at an estimate of the 95th percentile of need for annual compliance net of voluntary RNG, carbon offsets, and freely allocated but not consigned allowances.

Distribution System Action Items:

10. In Oregon, uprate the Forest Grove Feeder (also known as the McKay Creek Feeder) to be in service for the 2025 gas year at an estimated cost of \$3.0 to \$7.0 million.

Chapter 2
Planning Environment and Environmental Policy

2.1 Planning Environment Overview

Fundamental in developing an IRP is an understanding of the planning environment and potential impacts to the plan now and in the future. The planning environment is a holistic review of potential risks, opportunities and important factors that can impact the IRP. As shown in Figure 2.1, it is the backdrop that informs our planning:

Figure 2.1: Integrated Resource Planning Process Diagram



When evaluating the planning environment NW Natural considers:

- Economic and demographic factors
- Commodity price forecast
- Environmental policy
- New technology or game changers
- Load service environment

NW Natural takes these factors into consideration for our load forecast, potential future resources, and risk analysis. These factors are discussed in more detail below.

2.2 Economic and Demographic Factors

Economic and demographic factors are important underlying drivers of load growth. Changes in customer volume and usage patterns, especially for industrial customers, are impacted by broader trends in the economy and changing demographics.

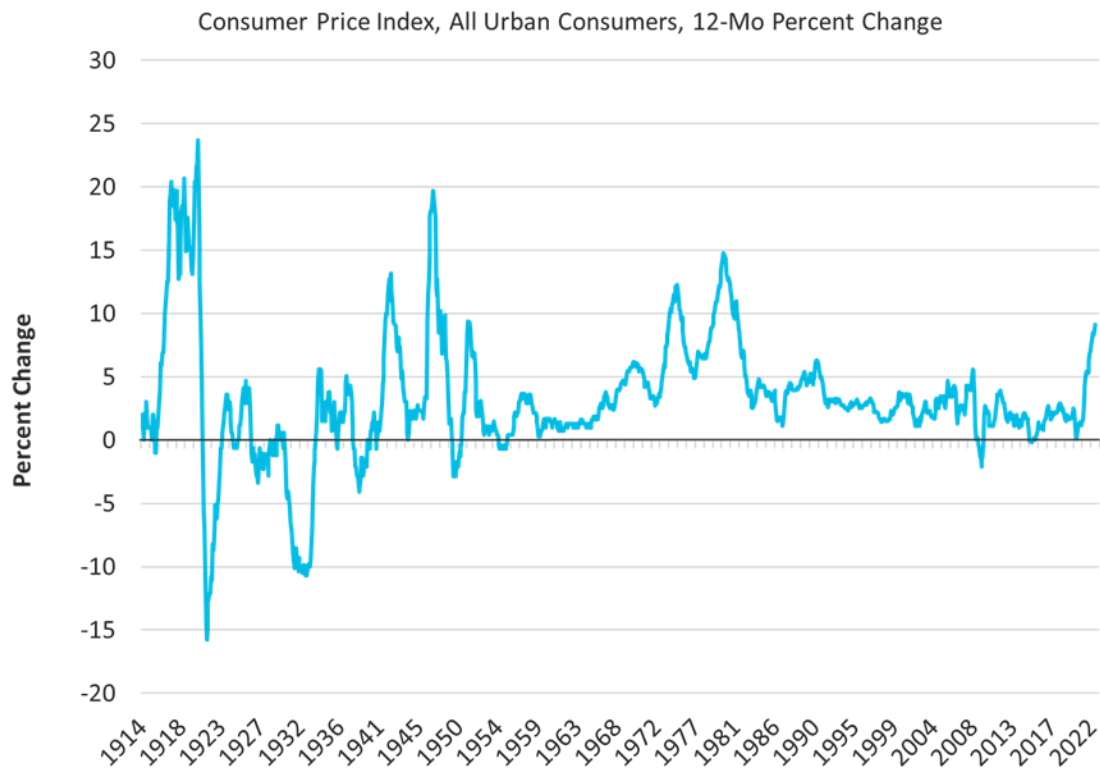
2.2.1 U.S. Economic and Demographic Outlook

The U.S. economy continues its recovery from the COVID-19 pandemic, but inflation and uncertainty are slowing growth. In May 2022, the unemployment rate was 3.6 percent, virtually

the same rate as the 3.5 percent rate from February 2020 before the COVID-19 pandemic. Similarly, total nonfarm employment in May 2022 was 99.5 percent of employment in February 2020. The labor market appears to be back at full employment, and while leisure and hospitality employment is still down 7.9 percent from pre-COVID-19 levels, employment has grown and shifted to other industries like transportation and warehousing, and professional and business services, making up the difference. The labor force participation rate is increasing, but remains below pre-COVID-19 levels, contributing to the extremely tight labor market.

But the economy is slowing. On one hand, economic growth ought to slow given labor constraints, but beyond the labor market, inflation, supply chain issues, and uncertainty surrounding monetary and fiscal policy, as well as geopolitical risks and energy supply shocks from the war in Ukraine, are putting downward pressure on growth. Massive deficit spending in the wake of COVID-19 and expansionary monetary policy by the Federal Reserve boosted the money supply in the U.S. to unprecedented levels in 2020 and 2021, which led to inflation. Energy price increases caused by the war in Ukraine further exacerbated inflation in early 2022. The Consumer Price Index in June 2022 was 9.1 percent higher year-over-year, following 8.6, 8.3, and 8.5 percent increases the previous three months. This is the highest year-over-year inflation since 1981 (Figure 2.2).

Figure 2.2: Inflation at a 40-Year High



Source: U.S. Bureau of Labor Statistics.

The Federal Reserve has the unenviable task of trying to engineer a “soft landing” from this high inflationary environment. Historically, this rarely happens, and it has never happened with inflation this high, and the unemployment rate this low. Nonetheless, the Federal Open Market Committee (FOMC) has begun raising interest rates, with a 25-basis point increase in March 2022, a 50-point hike in May, and a 75-point hike in June, the highest increase since 1994. The Fed is also beginning to reduce its holdings of Treasury securities and mortgage-backed securities, shrinking the Fed’s balance sheet and further shifting from a policy of quantitative easing to one of tightening. Forward guidance from the FOMC indicates more rate increases in 2022, up to 50 or 75-basis points at a time.

First quarter GDP in 2022 declined 1.5 percent, after increasing 6.9 percent in the fourth quarter of 2021. The drop in GDP was due to decreased inventories, higher imports, and decreased federal spending. Consumer spending, business investment, and the labor market remain strong, however, so market response to the lower GDP reading was tepid. GDP is projected to turn positive in the second quarter of 2022, but economists and business leaders have increased their probability of recession in their forecasting, with the chance of recession over the next 12-24 months as high as 50 percent.¹ The spreads between short and long-term

¹ National Association for Business Economics, “NABE Outlook Survey, May 2022,” www.nabe.com, May 23, 2022, https://nabe.com/NABE/Surveys/Outlook_Surveys/May-2022-Outlook-Survey-Summary.aspx; Reade Pickert and Kyungjin Yoo, “U.S. Recession Odds Within the Next Year Now 30%, Survey Shows,” www.bloomberg.com, May 13, 2022, <https://www.bloomberg.com/news/articles/2022->

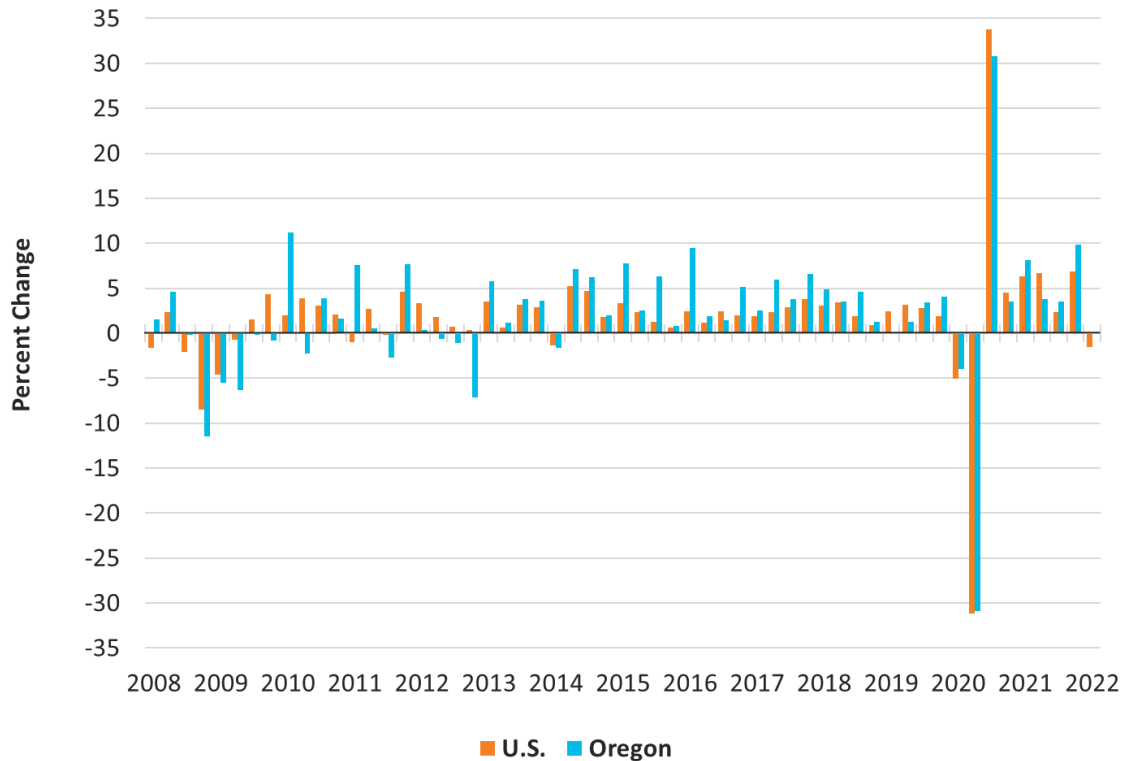
Treasuries have shrunk significantly, a potential signal of recession. The yield on two-year Treasuries was briefly higher than ten-year Treasuries in April 2022 and again in June 2022, but the yield curve inversions did not last long. The S&P 500 officially fell into bear market (decline of 20 percent or more from previous peak) territory in June 2022. Stagflation – high inflation coupled with little to no economic growth – is a real possibility in the near-term, especially if efforts by the Fed do not lead to significantly lower inflation, but slow growth.

2.2.2 Oregon Economic and Demographic Outlook

During and after the recession of 2008 and 2009, Oregon GDP and employment followed similar trends to past economic cycles of greater loss during recession and greater gains in expansion years (Figure 2.3). Oregon’s more cyclical economy is the result of larger-than-average durable goods manufacturing and related industries. Oregon’s economy benefits from this industry concentration over time, with stronger GDP growth across cycles than the U.S. The recession caused by COVID-19 was different, though, since job losses were concentrated in industries like leisure and hospitality, air transportation, and retail trade – service industries that all states have in similar concentrations. As a result, negative GDP and employment impacts across states were more similar than a typical recession. Oregon’s economic recovery coming out of the COVID-19 pandemic largely mirrors trends nationally.

05-13/odds-of-a-us-recession-within-next-year-now-30-survey-shows#xj4y7vzkg; Prerane Bhat and Indradip Ghosh, “No Respite from Fed Rate Hikes This Year, Chances Rising of Four 50 bps in a Row – Reuters poll,” [www.reuters.com](https://www.reuters.com/markets/us/poll-no-respite-fed-rate-hikes-this-year-chances-rising-four-50-bps-row-2022-06-10/), June 9, 2022, <https://www.reuters.com/markets/us/poll-no-respite-fed-rate-hikes-this-year-chances-rising-four-50-bps-row-2022-06-10/>; Isabella Simonetti and Jason Karaian, “‘Uncomfortably high’: What economists say about the chance of recession,” *The New York Times*, June 28, 2022, <https://www.nytimes.com/2022/06/28/business/recession-probability-us.html#:~:text=S%26P%20Global%20Ratings%3A%20Beth%20Ann,walking%20out%20of%202023%20unscathed.%E2%80%9D>.

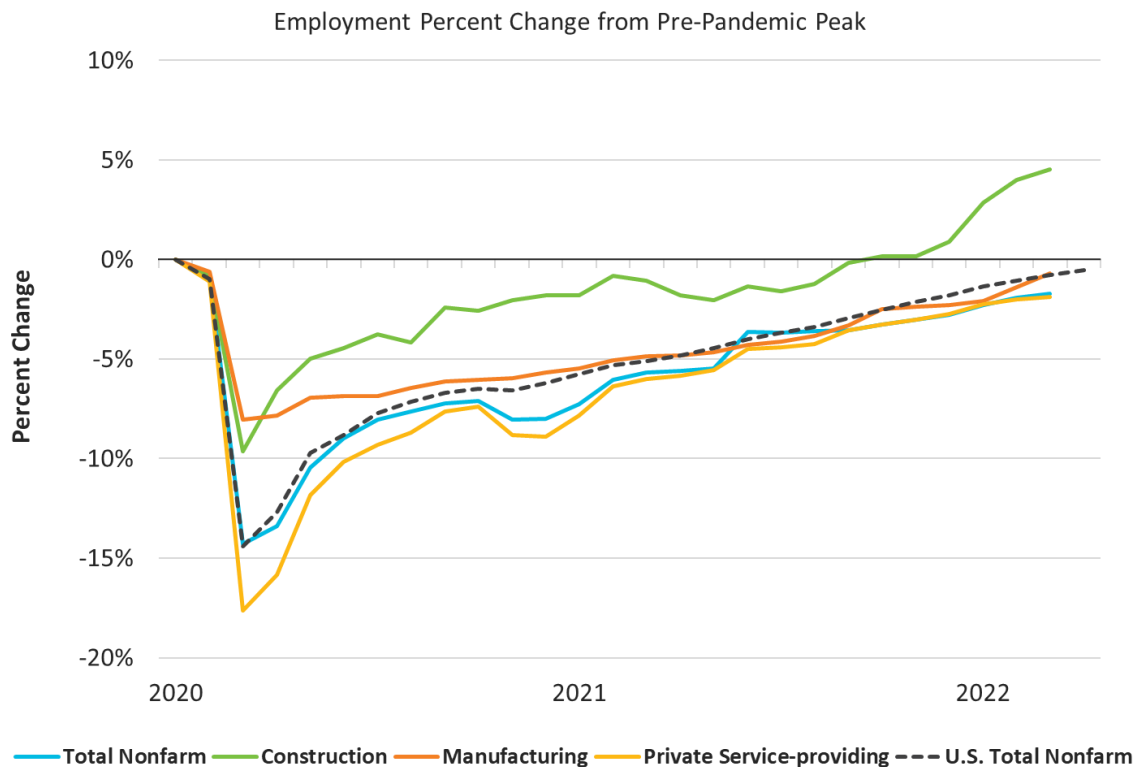
Figure 2.3: Real Gross Domestic Product, Percent Change, Annualized



Source: U.S. Bureau of Economic Analysis.

Oregon manufacturing employment declined 8 percent in April 2020 and has nearly recovered all jobs lost two years later. This is welcome news for Oregon’s economy since jobs lost in manufacturing during recessions do not all come back historically. Some amount of structural job loss is typically realized, which reduces hard-to-replace, accessible, middle-wage jobs for Oregonians. Construction employment in Oregon is well above its pre-pandemic peak thanks to a strong rebound in residential building and related specialty trade contractors. Service industries experienced the largest employment declines during the pandemic and have recovered 89 percent of jobs lost through April 2020.

Figure 2.4: Oregon Employment Nearly Recovered



Source: Oregon Employment Department, Current Employment Statistics, Official Oregon Series; U.S. Bureau of Labor Statistics.

The Oregon Office of Economic Analysis (OEA) June 2022 forecast projects Oregon will return to pre-pandemic peak employment in the fall of 2022. All major industries are expected to have regained all jobs lost by the end of 2022, except leisure and hospitality, where employment is projected to return to its pre-pandemic peak in 2026. The baseline forecast calls for continued growth over the next five years, but at a slower rate. Employment growth is forecasted to be 3.8 percent in 2022, 2.3 percent in 2023, and down to 1.1 percent in 2024. Unfortunately, since the June 2022 forecast was published, inflation has only gotten worse. The 75-point interest rate increase prescribed by the FOMC at its June meeting is an indication the Fed is, perhaps, serious about getting rid of inflation. With interest rates on the rise, economic activity is slowing, such as building permits and home sales. So far, the labor market remains solid, but further contractionary monetary policy moves are expected to lead to higher unemployment going forward as the economy cools.

Recent demographic trends in Oregon have created some uncertainty for demographic forecasters in the state. Demographics are typically easier to forecast than the economy, especially in Oregon, which has enjoyed strong population growth for many years. That changed with COVID-19, and perhaps to a lesser degree, with the perceived lower quality of life experienced by Oregonians in the wake of protests, increased homelessness, and increased crime throughout the state, particularly in Portland. Immigration into the U.S. and migration between states slowed dramatically during the pandemic. Net migration into the U.S. dropped

to 247,000 in 2021 – a 48 percent decline from 2020 – and was down 76 percent from last decade’s high in 2016.² Similarly, Oregon’s number of foreign-born prime working age adults was 90,000 lower in the first half of 2022 than it was in 2016, a decline of nearly one-third.³ While migration between states will increase with the pandemic largely behind us, it is unclear what immigration into the U.S. will look like going forward due to uncertainty surrounding immigration policies at the federal level. Another wrinkle is the impact of increased remote workers in the U.S. It is an open question whether a larger share of remote workers in the U.S. could have a positive, negative, or net zero impact on Oregon’s population and economy (or no impact at all). Oregon has historically attracted young, educated workers who see Oregon as a lower cost, higher quality of life destination than other places on the west coast. However, Oregon has a high personal income tax that remote workers may want to avoid. It is the 12th most expensive state in the U.S., up 8 spots from 2010 when it ranked 20th, and had the fourth highest increase in prices between 2015 and 2020.⁴ That said, California and Washington are still more expensive than Oregon.

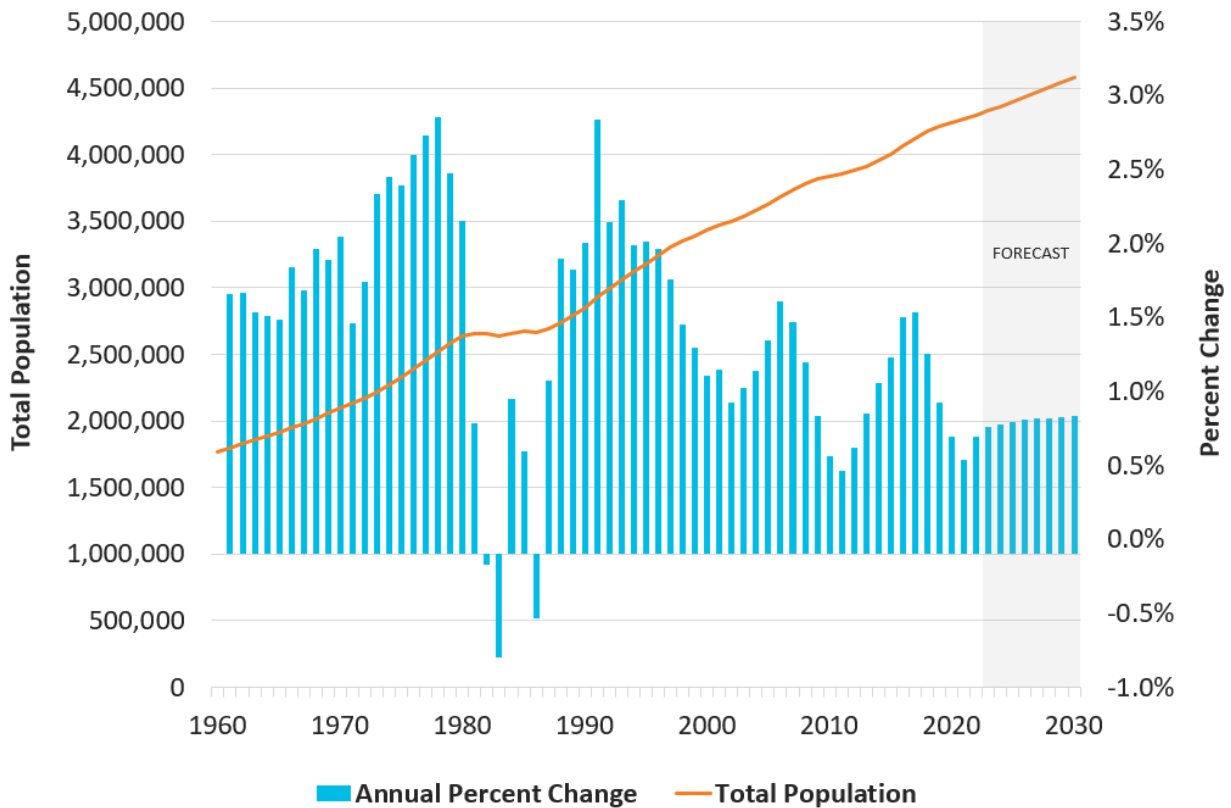
The latest demographic forecast from the OEA shows Oregon’s population continuing to grow over the next decade, but at a slower rate than it has over the past three decades (Figure 2.5). Factors in the lower growth rate include slower growth trends since 2015, reduced migration during the pandemic, an aging population, and declining birth rate. A slower growing population will constrain potential labor force in Oregon, limiting economic growth as well. One of the potential barriers to higher growth is Oregon’s affordability, in particular, its lack of affordable housing.

² Jason Schachter, Pete Borsella, and Anthony Knapp, “New Population Estimates Show COVID-19 Pandemic Significantly Disrupted Migration Across Borders,” U.S. Census Bureau, December 21, 2021, <https://www.census.gov/library/stories/2021/12/net-international-migration-at-lowest-levels-in-decades.html>.

³ IPUMS-CPS, University of Minnesota, www.ipus.org, retrieved June 21, 2022.

⁴ U.S. Bureau of Economic Analysis, Regional Economic Accounts, Regional Price Parities by state, www.bea.gov, retrieved June 21, 2022.

Figure 2.5: Oregon Population Growth Slowing



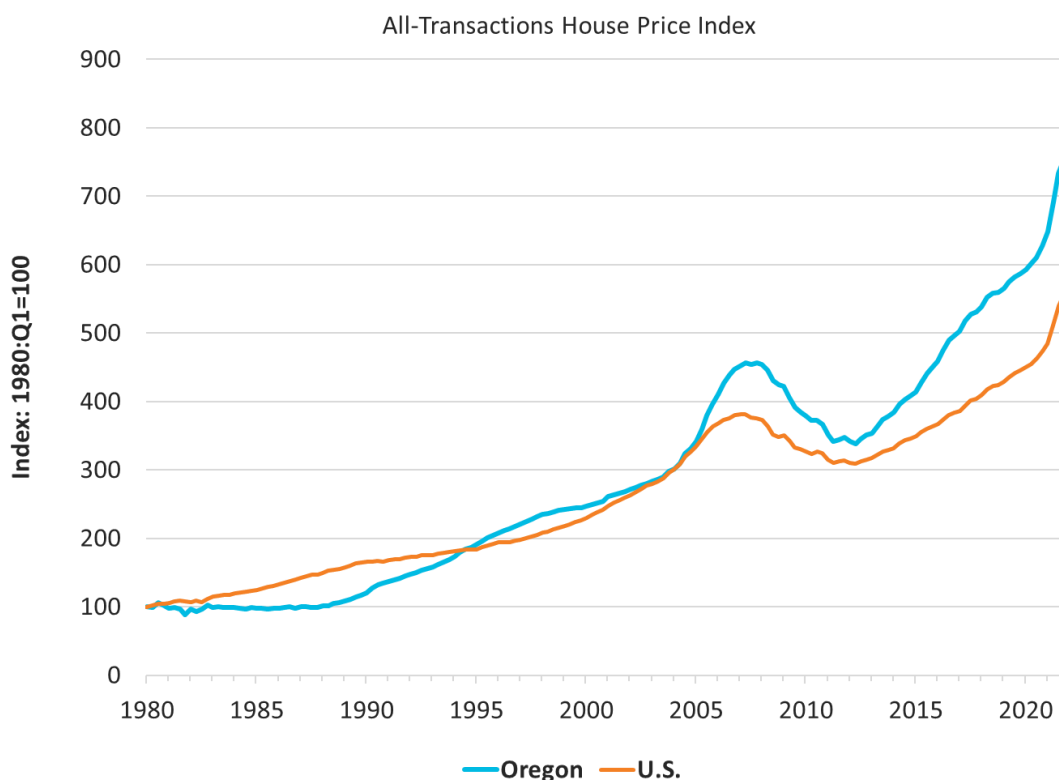
Source: U.S. Census Bureau, Portland State University Population Research Center, Oregon Office of Economic Analysis.

Housing affordability continues to be a problem in Oregon, as supply is not keeping up with demand. Oregon has underproduced about 110,000 housing units as of 2021, which is 19 percent of total units needed in the state.⁵ Demand remains strong, with prices at record highs and inventories at record lows.⁶ Oregon house prices increased at a much faster rate than prices in the U.S. over the past decade (Figure 2.6). Oregon prices were 20 percent higher in the first quarter of 2022 than they were the year before, which was equal to the highest quarterly year-over-year percent change experienced before the Great Recession in the first quarter of 2006.

⁵ ECONorthwest. *Implementing a Regional Housing Needs Analysis Methodology in Oregon: Approach, Results, and Initial Recommendation*. Portland, Oregon: ECONorthwest, 2021. Accessed June 30, 2022. <https://www.oregon.gov/ohcs/about-us/Documents/RHNA/RHNA-Technical-Report.pdf>.

⁶ Realtor.com. *Housing Inventory Core Metrics*. Accessed June 30, 2022 via Federal Reserve Bank of St. Louis, Federal Reserve Economic Data. <https://fred.stlouisfed.org/series/ACTLISCOUOR>.

Figure 2.6: Oregon House Prices Increasing Much Faster than U.S.



Source: Federal Housing Finance Agency, FHFA House Price Index.

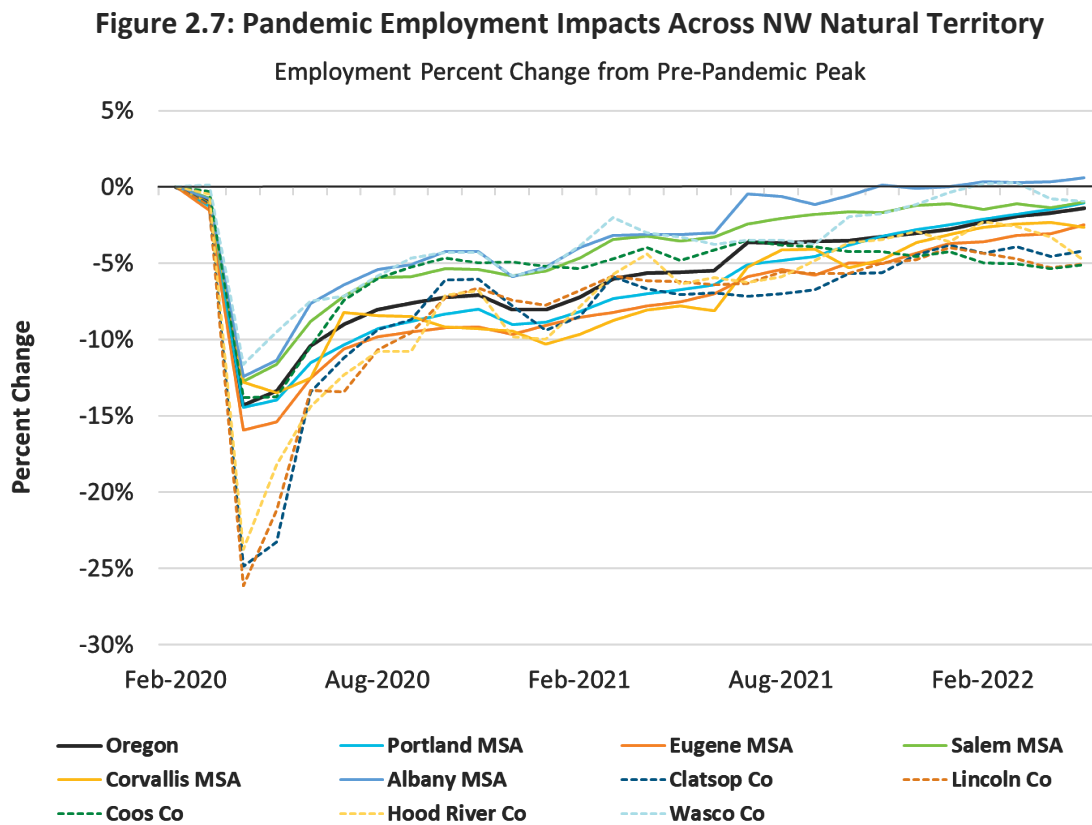
Growth appears to be slowing, though, as a result of increasing interest rates brought on by the Federal Reserve’s actions to tamp down inflation. At the end of June 2022, the 30-year fixed rate mortgage average in the U.S. was 5.7 percent, almost double what it was a year earlier.⁷ In May 2022, active residential listings in Oregon were up to 7,252 from 5,400 in May 2021. This is still a very low number of listings, but the increase year-over-year is a sign the market is becoming less tight. This trend is likely to continue as further interest rate increases are expected from the Fed in 2022. The OEA also expects housing starts in Oregon to decline in 2022. Housing starts are forecasted to grow from 2023 to 2030, but at a slower rate than they did pre-pandemic. Most of the slower growth in starts is tied to slower population growth.

2.2.3 NW Natural System Area Economic and Demographic Outlook

The COVID-19 pandemic impacted cities and counties differently across the Company’s service territory. In the service territory, as well as across the U.S., the pandemic had a larger negative impact in communities with above average concentrations of service sector employment in leisure and hospitality, arts, entertainment, and recreation, personal services, and air transportation. Employment in these industries is typically more concentrated in metropolitan areas than rural areas and in areas with significant tourism. Throughout the Company’s service territory, employment declined the most in Lincoln, Clatsop, and Hood River counties – rural

⁷ Freddie Mac. Primary Mortgage Market Survey. Accessed June 30, 2022 via Federal Reserve Back of St. Louis, Federal Reserve Economic Data. <https://fred.stlouisfed.org/series/MORTGAGE30US>.

areas with significant tourism (Figure 2.7). The Portland and Eugene metro areas also experienced larger employment declines than average across the state.



Source: Oregon Employment Department, Current Employment Statistics, Official Oregon Series.

Employment was 95-100 percent recovered in all areas as of May 2022. Wasco County, Albany, and Salem, which experienced the least amount of job loss during the pandemic, have nearly recovered all jobs lost. Coos, Lincoln, and Hood River counties were still down 5 percent from their pre-pandemic peaks. The Portland MSA has recovered 99 percent of jobs lost. Oregon is forecasted to recover all jobs lost during the pandemic by the fall of 2022, but areas that experienced larger job losses in the most impacted industries will take longer to recover.⁸

The pandemic led to lower rates of migration across the nation and migration out of larger cities. Total population in the Portland metro area declined by about 4,600 in 2021 from 2020. More significantly, Multnomah County’s population dropped by 12,500, a decline of 1.5 percent. It remains to be seen how much this population shift out of larger cities and into suburbs and less populated areas will influence growth patterns going forward, but forecasters expect population growth to return to the Portland metro area, albeit at slower rates than experienced over the decade preceding the pandemic.⁹ Population forecasts for metro areas

⁸ Oregon Office of Economic Analysis, *Oregon Economic and Revenue Forecast, June 2022*. Salem, Oregon: Department of Administrative Services, 2022. Accessed July 6, 2022. <https://www.oregon.gov/das/OEA/Documents/forecast0622.pdf>.

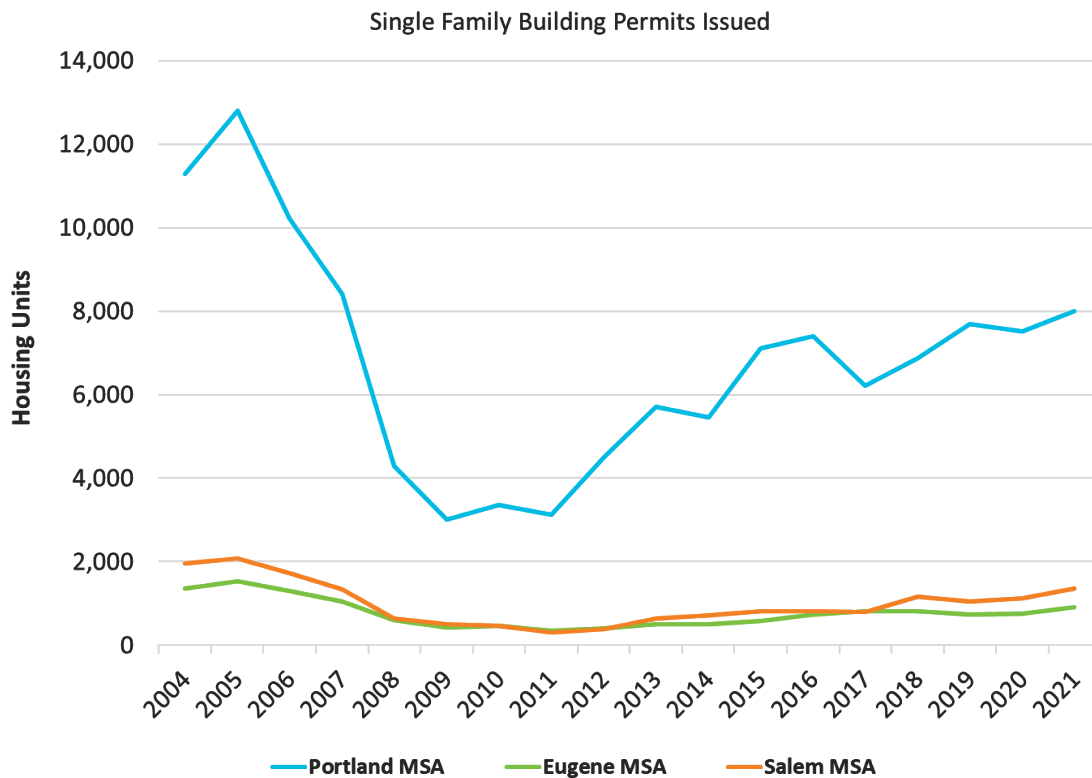
⁹ Metro (MPO), *Portland-area 2045 Population and Housing Forecasts by City and County*. Portland, Oregon: Metro, 2021. Accessed July 5, 2022. <https://www.oregonmetro.gov/sites/default/files/2021/03/26/2045-regional-population-housing-forecast-by-city-county.pdf>.

and counties in the Company’s service territory have not been developed since the onset of the pandemic. Based on the current population forecast for Oregon developed by the OEA, population growth across the service territory will be slower between 2020 and 2030 than it was between 2010 and 2020.

Like Oregon, housing affordability in the service territory is an area of concern. Figure 2.8 shows recent trends in single family building permits in the territory’s three largest metro areas and, while growth in permits has continued to rise from lows experienced after the Great Recession, the pace of housing construction does not appear to be meeting increased demand in the area based on price and inventory trends. This was the case before the pandemic, but the situation worsened even more during the pandemic with extraordinarily low mortgage rates, migration out of cities to suburbs, and higher household incomes. The S&P CoreLogic Case-Shiller Portland Home Price Index increased at an annualized rate of 5.2 percent between April 2010 and April 2020. In the two years since, it increased at a 17.4 annualized rate. Increasing mortgage rates, brought on by interest rate increases by the Fed, have begun to dampen sales and prices in region. In the Portland metro area, pending sales were down 27.5 percent in June 2022 from a year ago.¹⁰ The median sale price appears to have topped out as well and inventory is beginning to rise. Similar trends are occurring in Eugene, Salem, and other areas of the service territory.

¹⁰ RMLS, *Market Action, June 2022*. Portland, Oregon: RMLS, 2022. Accessed July 11, 2022. <https://www.rmlsweb.com/v2/public2/loadfile.asp?id=12507>.

Figure 2.8: Single Family Building Permits in Key Metro Areas Growing



Source: U.S. Census Bureau, Building Permits Survey.

2.3 Natural Gas Prices

Like many commodities, volatility in natural gas prices are influenced by numerous factors, including macro-economic factors, weather, power generation demand, and production constraints and development in new and traditional supplies — such as more efficient extraction technologies or additional access to RNG. Figure 2.9 depicts how natural gas prices have been changing over time.

Figure 2.9: Historical Natural Gas Prices
Historical Henry Hub Spot Prices



Source: Morningstar

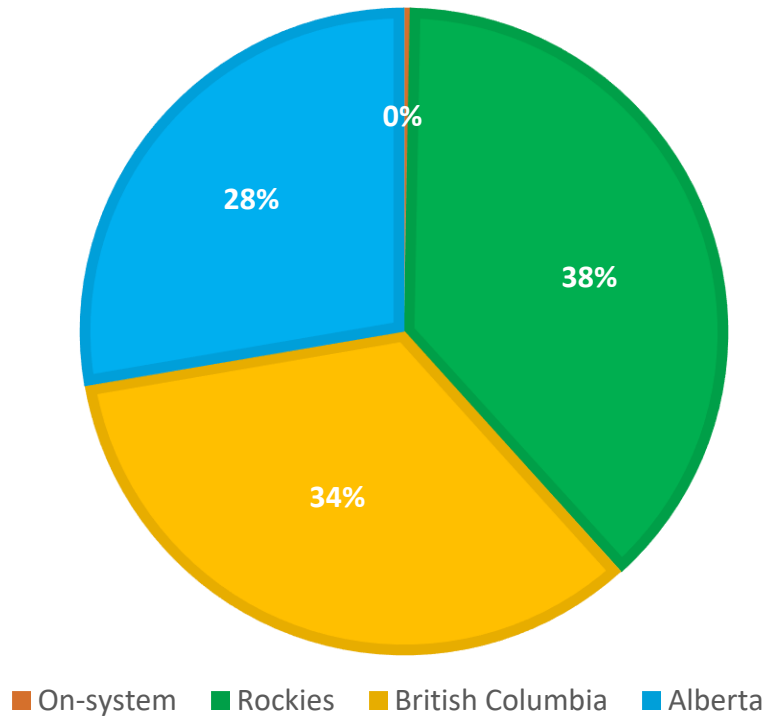
2.3.1 Natural Gas Supply Sources

NW Natural purchases natural gas on behalf of all sales customers. Purchasing natural gas from producers located in Canada or the Western US requires the corresponding interstate/interprovincial pipeline capacity rights to ship the gas from the location of production to our service territory. NW Natural, as customer of the interstate/interprovincial pipeline companies, holds capacity contracts that allow us to ship conventional gas that is purchased from out-of-state production basins and deliver it to NW Natural's service territory.

NW Natural's current upstream pipeline capacity contracts allow us to access and buy Canadian natural gas, which is shipped south from British Columbia and Alberta, and natural gas coming out of the Rockies, primarily in Wyoming and Colorado. In 2021, these contracts enabled us to purchase roughly 38% of our supplies from Rockies, 28% from Alberta and 34% from British Columbia (See Figure 2.10).¹¹ Looking forward, gas from RNG sources, either with or without environmental attributes, will become a larger share of the Company's supply purchases.

¹¹ There is a small amount of gas being produced at Mist that comes onto our system through a third-party producer and new RNG interconnections that began to flow onto our system in 2021.

Figure 2.10: Supply Diversity by Location January 2021-December 2021



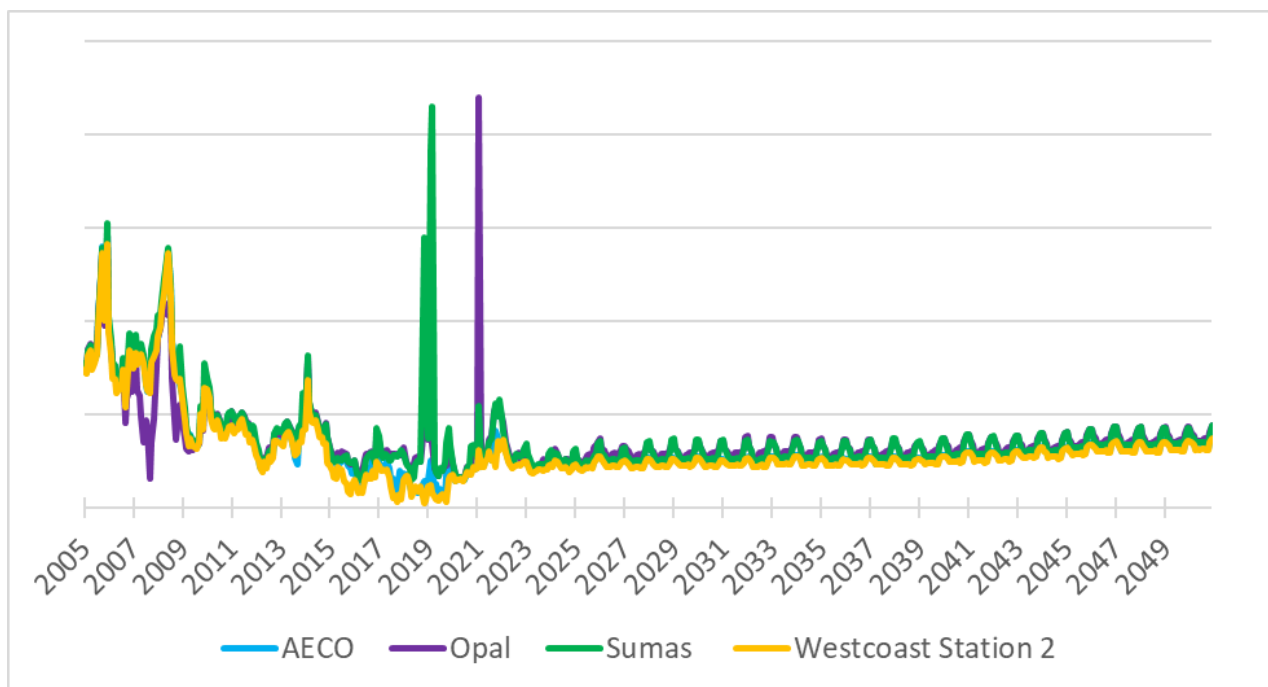
While our contracts allow us to access various points along the interstate/interprovincial pipelines, the gas prices we pay for gas produced in these basins are closely correlated with three major natural gas trading hubs in the corresponding production areas: AECO (Alberta), Opal (Rockies), and Westcoast Station 2 (British Columbia). Additionally, NW Natural purchases gas at a fourth trading hub at Sumas, which is on the Washington (U.S.)/British Columbia (Canada) border, however, there is no major production operations associated with Sumas.¹²

¹² Purchases at Sumas are group together with British Columbia in Figure 2.10, however; Sumas is a trading hub and most of the gas being bought and sold at this location is likely being transported from either Alberta or Northern British Columbia.

2.3.2. Natural Gas Price Forecast

NW Natural subscribes to a gas market fundamentals forecasting service through a third-party, IHS Markit.¹³ IHS Markit implements a nation-wide supply and demand fundamentals model for the natural gas sector. Using this model IHS Markit publishes a long-term gas price forecasts for numerous natural gas hubs around the U.S. and Canada. The IRP uses these gas price forecasts as the expected gas price for the four natural gas price hubs where the company purchases gas, AECO, Opal (i.e., Rockies), Sumas and West Coast Station 2. Natural gas prices will vary by location and time of year. As demand increases in a specific region and pipeline capacity to ship gas into that area becomes constrained, prices in the constrained region can spike. Figure 2.11 shows both historical prices and forecasted prices for these four hubs. Figure 2.12 shows average and range of gas prices in the forecast.

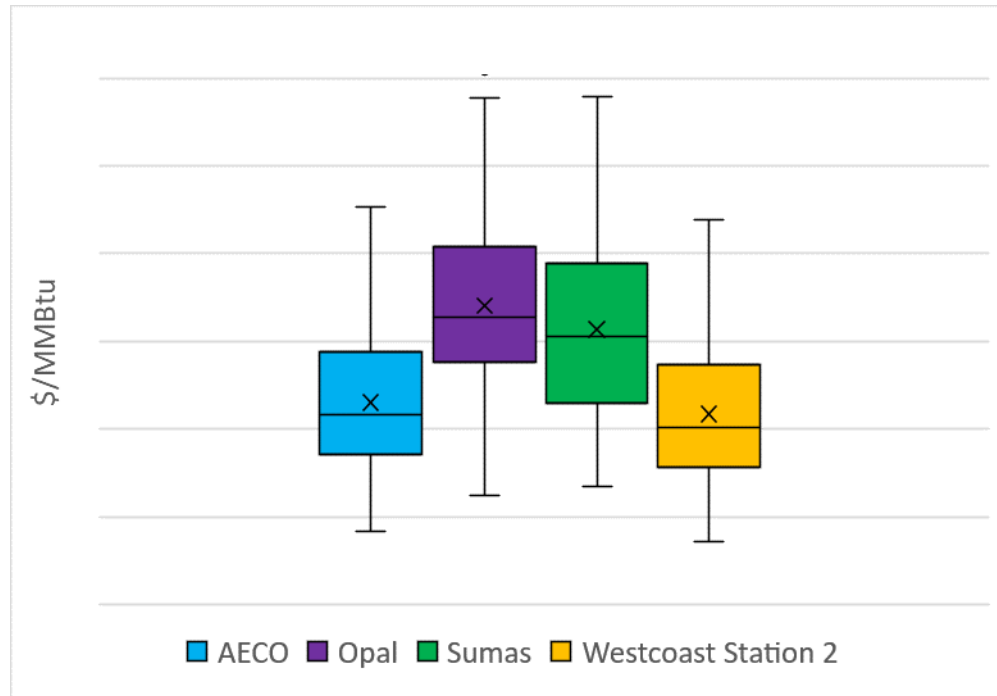
Figure 2.11: Historical Natural Gas Prices and Forecasts by Trading Hub¹⁴



¹³ IHS now owned by S&P Global.

¹⁴ Source: ©2022 IHS Markit. All rights reserved. The use of this content was authorized in advance. Any further use or redistribution of this content is strictly prohibited without prior written permission by IHS Markit.

Figure 2.12: Mean and Range of Natural Gas Price Forecasts by Trading Hub¹⁵



2.3.3 Current Conditions

While demand has continued to recover following the impact of the COVID-19 pandemic, production growth has lagged as producers have focused on capital discipline. The market has been additionally strained with an increase in LNG and Mexico pipeline exports, strong demand for natural gas generation, and a low storage inventory. Without additional supply to balance demand, the market has faced sustained high prices.

With new LNG export facilities and expansions, the seven big U.S. export plants are expected to have a capacity of 13.8 Bcf/d by the end of 2022. LNG exports have hit record levels due to the capacity additions along with strong global demand as a result of Russia’s invasion of Ukraine. While a June 8 fire at Freeport LNG has taken the facility offline until late 2022, the additional 2 Bcf/d of supply added to the market has been swallowed up by strong demand for natural gas generation and injections into storage. LNG exports have increased from an average of 6.5 Bcf/d in 2020 to 9.8 Bcf/d in 2021 to 11.2 Bcf/d for the first half of 2022. The EIA expects LNG exports to increase to 12.7 Bcf/d in 2023.¹⁶ LNG export growth will be constrained until the Golden Pass LNG Terminal is online in 2024, which will increase export capacity to 16.3 Bcf/d.

Despite high prices, power sector demand for natural gas generation is near record levels from 2020 as gas-to-coal fuel switching for electric generation is less flexible and new renewable

¹⁵ Source: ©2022 IHS Markit. All rights reserved. The use of this content was authorized in advance. Any further use or redistribution of this content is strictly prohibited without prior written permission by IHS Markit.

¹⁶ Source: EIA, Short Term Energy Outlook, July 12, 2022

generating capacity is facing construction delays due to supply-chain issues.¹⁷ Coal generation is constrained due to low coal stockpiles resulting from low production and increased exports, rail transport issues, and coal plant retirements. More than 100 GW of coal retired across the US over the past 10 years and an estimated 90 GW of retirements have been announced or are planned by 2030.¹⁸ Demand for natural gas in the electric power sector is expected to grow through 2025 even as new renewable energy resources come online.¹⁹

Storage inventory is expected to head into the winter of 2022-23 below average. The EIA is forecasting that storage will end the 2022 injection season around 6% below the five-year average. This creates anxiety in the market in the event of a colder-than-normal winter.

An increase in crude oil and natural gas prices have contributed to increased drilling activity. Dry gas production is growing in the Haynesville region and the Permian Basin. Associated gas production, which is dependent on the crude oil market, is also expected to grow in the Permian Basin as high oil prices have led to plans to increase oil production. The EIA forecasts that dry natural gas production will increase 2.7 Bcf/d or 3% compared to 2021 and 3.7 Bcf/d or 4% in 2023.²⁰ Gas production from the Montney region in northern British Columbia and Alberta, Canada has also been increasing. Canadian production is currently just below the April 2006 all-time record high as Canadian producers were in better financial shape than U.S. producers and were able to boost production when prices began to rise.²¹

Volatility has been up due to the continual shifts in the market. Volatility of U.S. natural gas futures prices reached a record-high level in February with the 30-day historical volatility of gas futures reaching 179.1%. Upward price pressure and volatility will remain until supply and demand are balanced.

2.4 RNG and Hydrogen Markets

The renewable natural gas (RNG) market in the United States has matured significantly over the last several years. Whereas in previous years, most of the financing of new RNG projects came from private equity, this year saw substantial development and acquisition activities from large established players in the oil and natural gas and asset management space, such as Kinder Morgan and BlackRock. As can be seen in Figure 2.13, this year the RNG industry reached the milestone of over 250 operational projects in the U.S. and Canada²², up from 100 projects just three years ago in 2019.²³

¹⁷ Source: Platts Gas Daily, “Gas demand from US power generators continues at record pace in July”, July 11, 2022

¹⁸ Source: IHS Markit, North American Power Market Outlook, July 14, 2022

¹⁹ Source: IHS Markit, North American Natural Gas Short-Term Outlook, June 2022

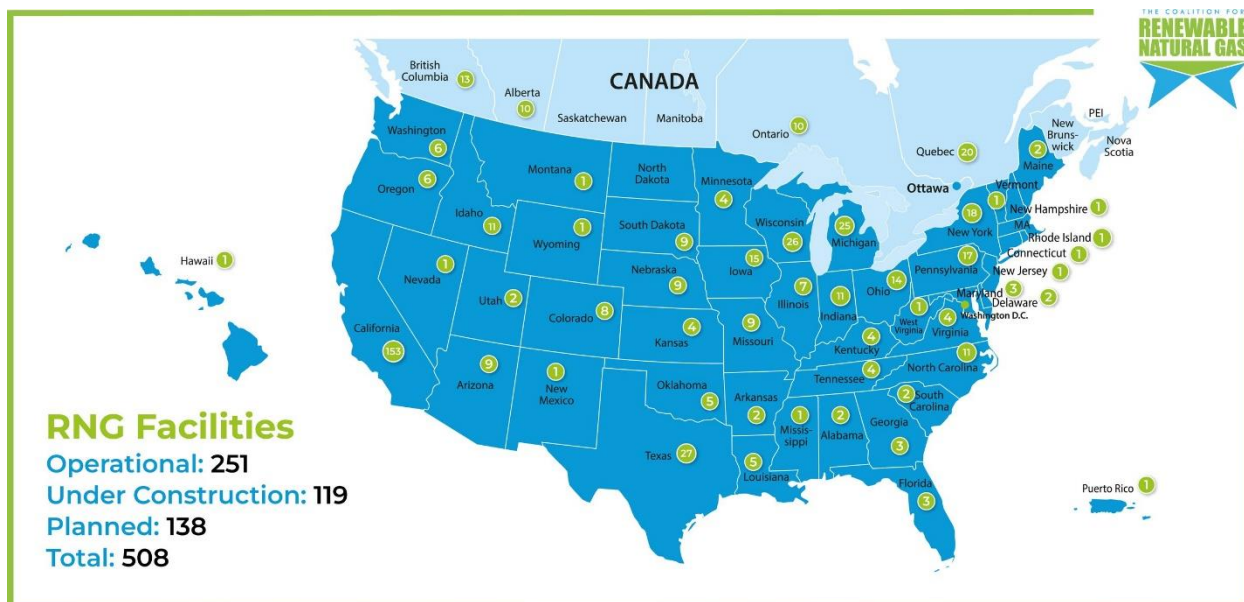
²⁰ Source: EIA, Short Term Energy Outlook, July 12, 2022

²¹ Source: Platts Gas Daily, “West Canada spot gas prices plummet as production soars to 16-year highs”, July 11, 2022

²² <https://www.rngcoalition.com/media-room>

²³ <https://www.rngcoalition.com/renewable-natural-gas-market-surpasses-100-project-pinnacle-in-north-america>

Figure 2.13: RNG Projects²⁴



The key markets that have historically driven RNG project development are transportation fuel-driven, such as the federal United States Environmental Protection Agency’s Renewable Fuel Standard and the California Low Carbon Fuel Standard and Oregon Clean Fuels Program. The value of certain RNG that can qualify for the generation of credits under the federal program has been hovering around \$35/mmbtu, and the value for certain RNG that is selling into the Oregon Clean Fuels Program has been \$50/mmbtu and up, depending on the resource. These revenue opportunities have driven the strong growth in project development and have helped to grow a more established RNG industry. An increasing number of engineering and construction firms now have RNG experience, and NW Natural has seen a growing number of traditional energy project engineering and construction firms building out dedicated RNG teams.

NW Natural issues annual RFPs for RNG resources. Our 2022 RFP process is currently ongoing, but we received 20 individual bids from RNG developers and brokers and are currently reviewing the bids. There continues to be a strong response to our annual RFPs and a clear interest in selling RNG into markets such as gas utilities that can offer revenue opportunities separate and distinct from the transportation fuel credit markets. Those markets, while lucrative, are also highly volatile, and very hard to forecast or hedge against.

Hydrogen markets continue to be based on the lowest-cost available feedstocks and direct on-site use of the commodity for processes such as liquid fuels refining and fertilizer production. There is minimal large-scale use of non-fossil sources due to costs and limited carbon policies

²⁴ <https://www.rngcoalition.com/infographic>

incentivizing lower-carbon sources. For off-site hydrogen use, costs are higher due to liquifying and truck transportation costs.

That said, there are signs the hydrogen market is changing. NW Natural has received responses in its annual RNG RFP for hydrogen at competitive prices, even lower than many RNG sources. Hydrogen developers are finding sources of low-cost electricity in regions outside of Oregon to use for electrolytic hydrogen production. Direct injection of hydrogen into interstate pipelines has yet to become widespread; developers are therefore exploring methanation to produce synthetic methane still at competitive prices. Transmission system hydrogen blending is predicted to become available in the future, at which time these methanation plants can be repurposed to produce hydrogen only at lower production costs.

NW Natural and many other gas utilities are predicting increased hydrogen production in their regions and are preparing for wide-scale hydrogen blending. Hydrogen developers have expressed interest in developing projects in our region and by preparing for blending, NW Natural is positioning itself to accept large volumes of clean hydrogen to reduce the carbon intensity of its energy and potential enable other segments to decarbonize, such as heavy-duty transport, aviation, and maritime shipping. Economies of scale generated through large hydrogen production projects for utility use can decrease the costs of hydrogen for these other industries.

2.5 Efficient End Use Equipment

To accelerate the development and market adoption of efficient natural gas products, practices, and services, NW Natural partners with the Energy Trust of Oregon and natural gas utilities in Oregon and Washington through the Northwest Energy Efficiency Alliance (NEEA) to create a long-term market transformation strategy to ultimately increase consumer choices for the efficient use of natural gas in the Northwest.

There are three initiatives currently in NEEA's portfolio representing a technical savings potential of over 360 million annual therms in the Northwest. The specific technologies and associated saving anticipated to deliver those savings are outlined below.

2.5.1 Efficient Gas Water Heaters

The Efficient Gas Water Heater program seeks to transform the residential gas water heating market, making gas-fired heat pump water heaters the standard in gas water heating appliances. These units use half the energy of today's standard tanked gas water heaters and therefore represent tremendous savings opportunity. NEEA's 2020-2024 Business Plan²⁵ indicates a significant market for this product in the Northwest (1.7 million customers) and a high cumulative savings potential (over 200 million annual therms). NEEA is working to achieve this goal through exploring opportunities to accelerate adoption of currently available efficient products while driving manufacturers to develop and commercialize heat pump water heater

²⁵ NEEA's 2020-2024 Business Plan can be found at: [NEEA-2020-2024-Strategic-and-Business-Plans.pdf](#)

technology, and ultimately influencing federal manufacturing standards for natural gas water heaters. Broad commercialization of heat pump water heaters is estimated by 2025.

2.5.2 Efficient Rooftop Units

Rooftop units (RTUs) are heating and air conditioning appliances fueled by natural gas and are prevalent in low rise commercial buildings in the Northwest. RTUs are often purchased as a like-for-like replacement based on cost and availability and, therefore, strategic efficiency improvements may achieve savings without onerous customer adaptation.

NEEA identified best practices for effectively adopting RTU's with more efficient furnace components. Through additional modeling in 2020, NEEA staff identified several other, commercially available efficiency measures beyond the furnace (heating component of the RTU system) that could provide significant whole system efficiency gains and are not currently valued by existing metrics or widely used by manufacturers.

Current efficiency metrics and specifications focus only on some of the energy used by RTUs; for example, TE (thermal efficiency that measures a gas furnace's efficiency in converting fuel to energy) only accounts for the efficiency of the burner in the gas furnace (which is only one component of the RTU), and does not consider the efficiency of controls, insulation, damper leakage, and performance in different climates. To meet the need for a more comprehensive view of efficiency, updated metrics and specifications for RTUs are needed. To this end, NEEA is developing and promoting a new efficient Gas RTU national specification, comprehensive test procedure and associated Qualified Products List (QPL) that recognizes the efficiency improvements provided by these additional RTU characteristics that voluntary programs can reference and will provide modes to value higher system efficiency in the market. Ultimately, the program aims to lock in this efficiency shift through state codes and Federal Standards to represent a 10% efficiency gain above 2020 standards. This effort has the potential to save over 80 million annual therms in the Northwest.

2.5.3 High-Performance Windows

New technology advancements in ultra-thin glass production and low-conductivity gases that are inserted in between the panes of glass, have created the opportunity for a new caliber of high-performance windows. Designed to be the same width and virtually the same weight as existing double-glazed windows, new triple-paned windows offer a sleek and non-invasive retrofit solution for existing homes with poor-performing windows. They can also help builders in the new construction market reach above-code program targets more easily than other options. NEEA's High-Performance Windows program will focus on stimulating national builder and consumer demand, influencing the ENERGY STAR[®] specification to reach higher performance levels, and including high-performance windows in building codes. The efficiency of windows is measured in U-Values, the lower the U-Value number, the better the thermal performance of the window.²⁶ Today ENERGY STAR[®] rated windows for the northern climate

²⁶ The typical U-Values on windows is a measurement of heat loss and the rate at which it is lost. U-Values indicate the overall performance in retaining heat and preventing it from escaping to the outside. U-Values are measure in Watts per square metre Kelvin, or W/m² K.

zone have a U-Value of 0.27; the long-term goal of this program is for windows with a 0.20 U-Value, or less, to reach over 50% share of sales in the Northwest which will benefit both natural gas- and electrically-heated homes and have the potential to save over 80 million annual therms in the Northwest.

2.5.4 Other Portfolio Activities

NEEA also recognizes the necessity of other activities to advance the portfolio, such as scanning for new technologies and codes and standards work, the activities for which are closely coordinated with the strategies and activities of the alliance’s Market Transformation programs. For additional detail, please refer to NEEA’s 2020-2024 Business Plan.²⁷

2.6 Environmental Policy- Overview

Both Oregon and Washington have adopted climate policies that call for transformative change in energy systems. While state policy is driving much of the change, federal and local policies continue to influence NW Natural investments. The emission reduction targets in both states are aggressive but the policy structures are quite different. Most notably options for compliance and compliance periods in state carbon goals are not the same across both states. This requires greater differentiation as the company works to decarbonize the system at large and to comply with the laws in both states. Each law is detailed more completely below in Sections 2.6.2 and 2.6.3.

In addition to the transformative climate policy that sets carbon emission reduction goals, the environmental policy landscape in each state includes additional important elements including such factors as policy movement in building codes and renewable energy procurement.

2.6.1. Environmental Policy – Federal

At the federal level, greenhouse gas emissions from the natural gas supply chain continue to be a focus of the Environmental Protection Agency (EPA) agenda. Under 40 CFR Part 98, the Greenhouse Gas Reporting Rule, NW Natural reports to EPA the emissions from the use of our product by our customers and the fugitive emissions from our system. Emissions are reported for operations in both Oregon and Washington. At this time, there is not a federal carbon market or cap on emissions. NW Natural emissions are limited by policy at the state level.

To spur innovation in alternative fuels there is ongoing work at the federal level for financial incentives for the development of hydrogen and renewable natural gas (RNG). Much like incentives that were provided to alternative electricity generation projects, hydrogen and RNG projects would benefit greatly from federal investments as these markets develop. One example of such investments is the Regional Clean Hydrogen Hub program administered by the US Department of Energy (US DOE). As part of the 2021 Bipartisan Infrastructure Law, \$8,000,000,000 was allocated to the US DOE to support the development of at least 4 regional

²⁷ <https://neea.org/img/documents/NEEA-2020-2024-Strategic-and-Business-Plans.pdf> <https://neea.org/img/documents/NEEA-2020-2024-Strategic-and-Business-Plans.pdf>

clean hydrogen hubs to improve clean hydrogen production, processing, delivery, storage, and end use.

2.6.2. Environmental Policy / Codes – OR

Oregon Climate Protection Program (CPP)

On March 10th, 2020, Governor Kate Brown issued Executive Order 20-04 directing state agencies to take actions and regulate greenhouse gas emissions. The Climate Protection Program (CPP) was developed as an outcome of this executive order with Department of Environmental Quality (DEQ) as the administrator and regulator. Following a formal rulemaking process, the program went into effect on January 1, 2022.

The CPP sets a declining limit, or cap, on greenhouse gas emissions from fossil fuels used throughout the state of Oregon, including diesel, gasoline, natural gas and propane, used in transportation, residential, commercial and industrial settings (the program is not inclusive of fossil fuel used in electric generation). The CPP also regulates site-specific greenhouse gas emissions at large stationary sources, such as emissions from industrial processes. The program baseline is set at average greenhouse gas emissions from covered entities from years 2017-2019. Reductions from this baseline are set at 50% by 2035 and 90% by 2050.

NW Natural is the entity responsible for decarbonizing all load delivered on the company's system. This includes not only sales customers- those customers for whom the company purchases and delivers the commodity but also transportation schedule customers. Transport schedule customers purchase the commodity they use directly from marketers and suppliers and pay NW Natural for delivery via the distribution system. This customer segment has not historically had rate funded energy efficiency programs.

Covered entities emissions are reported annually through the existing DEQ greenhouse gas reporting program and compliance will be demonstrated by each covered entity at the end of each three-year compliance period. To comply, covered entities like NW Natural can work to reduce usage through efficiency measures, introduce renewable and low carbon alternative fuels, trade for additional compliance instruments with other covered entities, or purchase a limited amount of Community Climate Investments (CCI).

CCI are a unique compliance tool developed by DEQ specifically for the CPP. These tools were designed to focus on funding emission reduction projects benefitting underrepresented communities. In the rulemaking, DEQ established a set dollar amount that a regulated entity must invest in an approved project to earn a credit. The regulated entities using this compliance tool will pay a DEQ designated third party to invest in projects that reduce or remove greenhouse gas emissions in Oregon's communities.

These instruments are not conventional offsets. The program requires all CCI investments be located in Oregon and intends to prioritize investments in environmental justice and other impacted communities. CCIs are not available for purchase in the first year of the CPP as that

part of the program and its administration is still under development. CCI's are projected to be available by the first demonstration of compliance. Per the rule making, the price of CCIs will be set at \$71/ton for the first compliance period and raise over time. Use of CCI's as a compliance instrument is limited to 10% of the compliance demonstration during the first compliance period (2022-2024), 15% during the second compliance period (2025-2027), and 20% during the subsequent compliance periods (2028-2050).

Senate Bill 98 (SB 98)

NW Natural worked collaboratively with legislators and renewable natural gas (RNG) stakeholders to create SB 98, a groundbreaking bill that was signed into law by Oregon Governor Kate Brown in 2019. In 2020, rulemaking for SB 98 was completed and NW Natural was able to begin procuring RNG for our customers. SB 98 sets the following voluntary targets of 5% RNG for 2020-2024 period, 10% for 2025-2029, 15% by 2030, 20% by 2035 and 30% by 2050. It enables utilities to procure RNG through offtake contracts or invest and own cleaning and conditioning equipment required to bring raw biogas and landfill gas up to pipeline quality, as well as allowing the facilities to connect to the local distribution system. The rule does contain cost containment measures that only allow for up to 5% of the utility's revenue requirement to be used to cover the incremental cost of investments in RNG infrastructure. The RNG procured under SB 98 may be acquired locally or from sources across the nation.

Status of Oregon Codes

The 2021 Oregon Residential Specialty Code (ORSC) went into effect in April 2021 and is based on the 2018 International Residential Code. The current ORSC is fuel neutral. The next residential code cycle process began in June 2022 and will be effective in the fall of 2023. Review of proposals and the discussion process is expected to begin in August 2022.

Oregon commercial energy code is currently based on the national ASHRAE 90.1 – 2019 standard. The ASHRAE 90.1 – 2019 standard became effective in 2021 and is fuel neutral. The Oregon Building Codes Division has expressed intent to continue use of the national ASHRAE standard for the next commercial energy code cycle.

We expect future code cycles to continue to encourage electric heat pump technology adoption with opportunities for hybrid and gas heat pump technologies as well. For example, commercial and industrial gas heat pumps are available now and are comparable in price to their electric counterparts. We fully anticipate residential gas heat pumps, now in late-stage pilots, to be commercially available soon. In turn, we would expect building codes to reflect these high-efficiency options, as they lower emissions while reducing grid reliability risks.

Potential Impacts of Oregon House Bill 3055

Oregon House Bill (HB) 3055, effective September 25, 2021, creates new provisions and amends numerous Oregon Revised Statutes (ORS) including ORS Chapter 757 - Utility Regulation Generally. The majority of HB 3055 focuses on State programs outside of natural gas planning, however, Section 23 creates allowances and pathways for natural gas utilities to recover costs

for expenses for investments in infrastructure to support the adoption and service of alternative fuel vehicles if particular conditions are met.²⁸ Such conditions are as follows:

Allows natural gas utilities to recover costs from investments related to infrastructure to support the adoption and service of alternative fuel vehicles if they can reasonably be expected to:

- *Support vehicles that are powered by renewable natural gas or hydrogen;*
- *Support reductions in transportation sector greenhouse gas emissions over time; and,*
- *Benefit the natural gas utility system; or that revenues from natural gas utilities from fueling alternative forms of transportation vehicles offset utilities' fixed costs that may otherwise be charged to retail natural gas customers*

It is unclear at this point to what extent this legislation will have on the CNG market locally and regionally.

2.6.3. Environmental Policy / Codes – WA

Washington Climate Commitment Act (CCA)

In 2021, the Washington Legislature passed the Climate Commitment Act (or CCA) which establishes a state-wide program to reduce carbon pollution and achieve greenhouse gas limits set in state law (RCW 70A.45.020). The Climate Commitment Act (CCA) caps and sets reduction targets for greenhouse gas emissions from identified emitting sources and industries. The program will start Jan. 1, 2023.

The primary regulator of the CCA is Washington Department of Ecology (Ecology). The agency is in the process, throughout 2022, of developing rules to implement the cap on carbon emissions, including mechanisms for the sale and tracking of tradable emission allowances, along with compliance and accountability measures. Long term, the program is intended to allow for linkage with similar programs in other states/jurisdictions. California has been identified as the most likely first partner.

The cap-and-invest program works by setting a limit, or 'cap', on greenhouse gas emissions in the state, and then lowering that cap over time to ensure Washington meets the greenhouse gas targets. The program baseline is set at average covered entity greenhouse gas emissions from years 2015-2019. Reductions from this baseline are set at 45% by 2035, 70% reduction by 2050 and 95% by 2050.

When it launches on Jan. 1, 2023, the cap-and-invest program will cover industrial facilities, certain fuel suppliers, in-state electricity generators, electricity importers, and natural gas distributors with annual greenhouse gas emissions above 25,000 metric tons of carbon dioxide equivalent. Over time additional portions of the economy will be moved under the program. On Jan. 1, 2027, the program adds waste-to-energy facilities and on Jan. 1, 2031, the program adds railroad companies.

²⁸ <https://www.oregon.gov/puc/Documents/2021-Legislative-Summary.pdf>

All participating entities must obtain allowances equal to their covered emissions. The Legislature determined that 'emissions-intensive, trade exposed' entities (EITEs), natural gas utilities, and electric utilities will be issued some allowances at no cost. Businesses can also buy and sell allowances on a secondary market. The total number of allowances issued each year will be equal to the 'emissions cap' and will decrease over time to meet statutory limits. Most businesses will purchase their allowances at auction. Ecology will host quarterly emission allowance auctions for covered entities. Funds from the auction of emission allowances are intended to support new investments in climate resiliency programs, lower carbon transportation, and addressing health disparities across the state. Ecology is proposing floor and ceiling prices for allowances to prevent allowance prices from going too high.

A portion of a covered entity's compliance obligation can be covered by credits generated by projects that reduce, remove, or avoid greenhouse gas emissions, called offset projects. Covered entities can meet up to 5% of their obligations with offset credits through 2026 (plus an additional 3% for offset projects on tribal lands), and 4% from 2027 to 2030 (plus an additional 2% for projects on tribal lands). To qualify under the CCA, offset projects must result in greenhouse gas reductions that are real, permanent, quantifiable, verifiable, and enforceable. They must also be in addition to emissions reductions that are required by law.

The cap-and -invest program is still in the final stages of rulemaking and will not be complete before the publication of this plan. As such it is possible that some details included may shift before implementation.

House Bill 1257 (HB 1257)

House Bill 1257, The Washington Clean Buildings Bill, passed in 2019. HB 1257 adopts energy performance standards, aimed at reducing the energy intensity of Washington's commercial building stock, for commercial buildings exceeding 50,000 square feet. Buildings that fit this category will be required under the law to meet Energy-Use Intensity targets (EUI) to reduce greenhouse gas emissions.

HB 1257 also adopts two new programs directly applicable to Washington's natural gas distribution utilities. Firstly, the legislation requires utilities to identify and acquire all natural gas conservation measures that are available and cost-effective. To achieve this goal, the legislation requires the utilities to establish a conservation acquisition target every two years (also referred to as a biennial energy efficiency plan). To identify all conservation measures the company contracted the consulting firm AEG to conduct a conservation potential assessment (CPA).

Secondly, the legislation required all Washington natural gas utilities to offer a voluntary renewable natural gas tariff and the legislation permits natural gas utilities to propose a renewable natural gas program for a portion of the gas delivered to all retail customers. NW Natural's voluntary renewable natural gas offering was approved by the Washington commission in March of 2022 and went live for customer participation in July of 2022.

Status of Washington Codes

Washington’s new residential code went into effect in February 2021. This change made it more expensive to build a single-family home with gas compared to electric – with the cost differential varying depending on the home size, equipment choices, and shell measures selected. Despite this change, many homebuilders are opting to build with gas cooking and fireplaces, although some continue to build with gas space heating as well. New residential code development began in May 2022 and includes a prohibition on gas furnaces and water heating for residential new construction but allows for gas heat pumps and hybrid systems. The code draft will not be decided on until after the public comment period, which takes place from September to October 2022. The State Building Codes Council (SBCC) will take action on the new code in November 2022.

Washington commercial code changes were approved in April 2022 by the SBCC (with a final vote scheduled for November 2022) and will prohibit gas space and water heating in new construction and retrofits, with very limited exceptions beginning July 2023.

However, we are proposing and anticipate gas heat pumps and hybrid systems will be permitted through a Washington commercial building codes amendment to be consistent with Residential codes and reflect the efficiency and operating costs benefits of these systems.

2.6.4. Environmental Policy – Local

In NW Natural’s service territory several local jurisdictions (e.g. cities and counties) have or are in the process of creating Climate Action Plans as a means of addressing and reducing carbon emissions within the jurisdiction. The plans vary across the territory between direct actions that municipal facilities and operations can take to reduce emissions to plans that encompass the activities of all citizens, institutions, and businesses. Most plans include a focus on a number of activities to reduce the use of fossil fuels in transportation and buildings. Within this spectrum of options, some municipalities consider banning natural gas or in some way limiting the growth of natural gas infrastructure.

Chapter 3
Resource Needs

This chapter examines the future resource requirements for NW Natural’s system. This includes resources needed for capacity, energy, and emissions compliance. Establishing resource need begins with the load (i.e., demand) forecast, which is the focus of this Chapter. The resources needed are ultimately determined by demand specific type of customer. Table 3.1 lays out how system resources are planned to meet capacity, energy, and emissions compliance needs by customer type.

Table 3.1: System Resource Planning by Customer Type

Gas Supply System Resource Planning			
Customer Type	Design Winter Weather Energy Requirements	Peak Day Capacity Requirements	Emissions Compliance
Firm Sales	✓	✓	✓
Interruptible Sales	✓		✓
Firm Transport			✓
Interruptible Transport			✓

3.1 Overview

Given the planning environment as outlined in the previous chapter, this IRP develops a range of load forecasts over a 28-year planning horizon from 2022 to 2050. The resulting demand and emissions reduction requirements from these load forecasts determine the need for *gas supply and compliance resources*, which include options for both demand-side and supply-side resources and are discussed in detail in the following chapters). Developing a range of load forecasts and understanding the potential uncertainty of the load is a critical first step to determining the resource need.

NW Natural’s load forecasts are compiled from several bottom-up modeling components including customer count forecast, use per customer modeling, industrial load forecast, and energy efficiency projections, and are combined with a top-down daily/hourly system load modeling approach. Each of these components of the load forecast is done at a selected granularity of time, geography, and customer type and allocated to lower levels where necessary. This component-by-component approach to load forecasting provides a deep understanding of the demand drivers, while balancing model complexity with accuracy and precision.

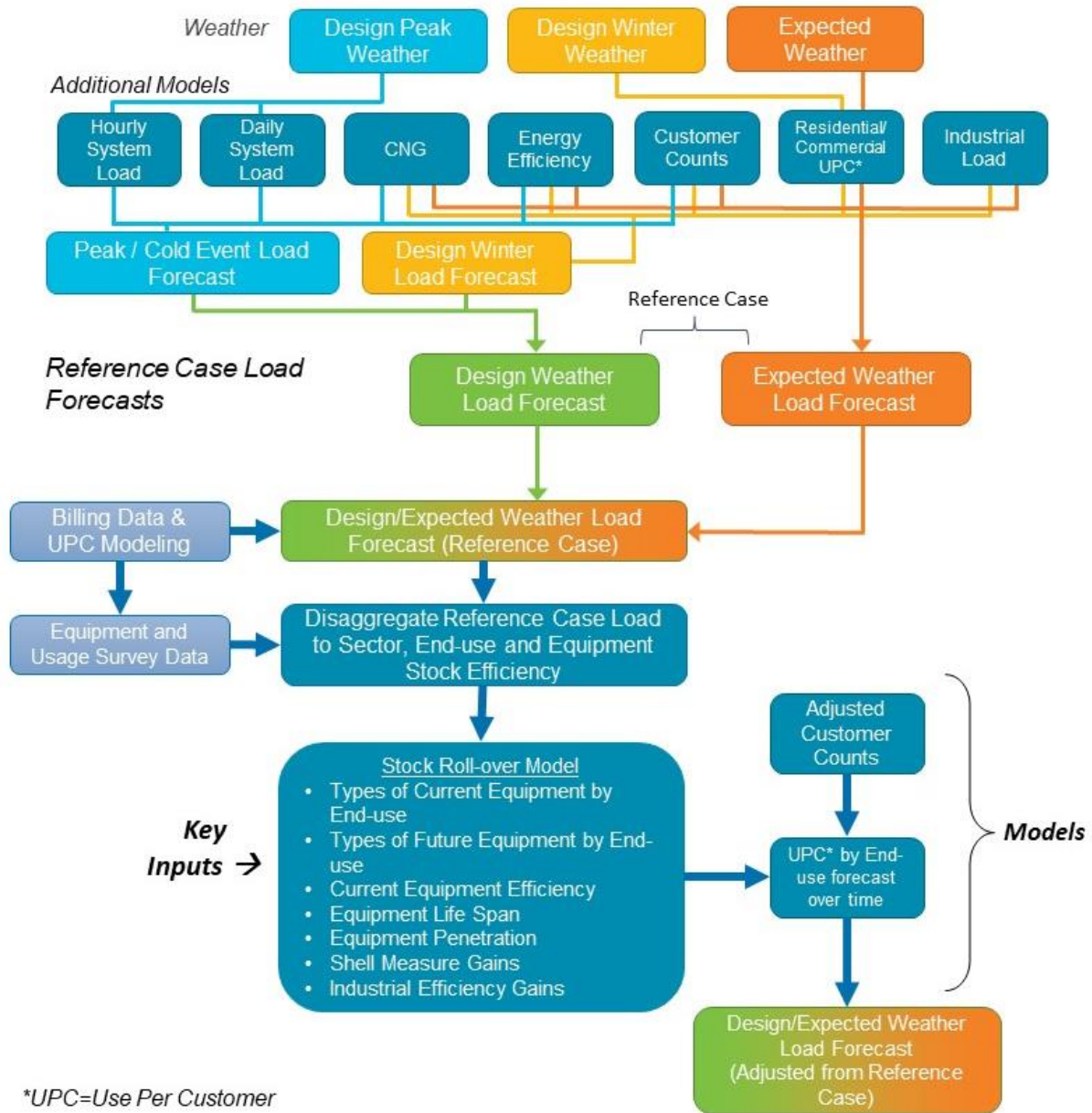
3.2

This is a draft document for discussion purposes and as such should not be used for investment purposes.

NW Natural’s load forecasts start with historical data, input from subject matter experts (SME), and econometric models to project historical trends into the future. The combination of these historical trend models builds a *reference case* load forecast, which serves as a starting point for developing a range of load forecasts. The reference case represents a business-as-usual perspective, where the future looks like the past. Given the changing policy landscape, the imperative to address climate change, and the company’s own carbon commitment goals, load forecasts are likely to deviate from these historical trends. To adequately model changes to these historical trends, NW Natural implements an end-use load forecasting model using the reference case as an anchoring point to adjust for changing expectations. This IRP’s base case, scenarios, and stochastic forecasts all require the reference case as a starting point.

NW Natural first implemented end-use load forecasting in the 2018 IRP to analyze several scenarios. This IRP expands the use of the end-use load forecasting model to all scenarios (to be discussed in more detail later in this chapter) in combination with Monte Carlo simulations to create a range of potential load forecasts. Figure 3.1 illustrates a high-level flow chart for the various models needed to develop the reference case for a given weather pattern and how it then feeds into the end-use load forecasting model. The rest of this chapter is arranged by following this diagram through the different components of the load forecasting model.

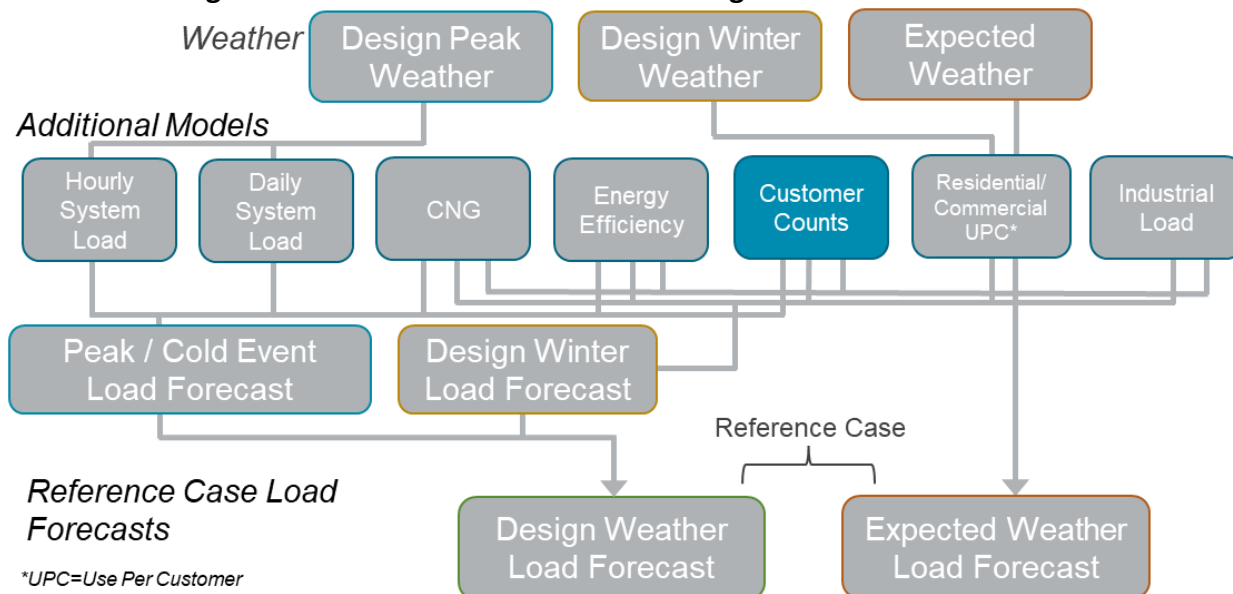
Figure 3.1: Load Forecast Model Flow Diagram



3.2 Customer Forecast – Reference Case

NW Natural serves a wide variety of homes and businesses where multiple people typically live in a single home and hundreds of consumers may patron a single business. As a common practice, the IRP defines a single customer as a natural gas meter in service. The customer count (i.e., meter count) forecast for residential and commercial customers is a critical input of the load forecast models (see Figure 3.2).

Figure 3.2: Load Forecast Model Flow Diagram – Customer Counts



NW Natural develops separate customer count forecasts for residential customers and commercial customers with four and three sub-classes, respectively. Each sub-class is allocated across ten load centers, which comprise NW Natural’s service territory (see Table 3.2). In total, 70 separate customer count series are generated from the sub-class and load center combination. The customer count forecast is developed at this granular level as customer usage profiles are distinctly different across both sub-class and location (e.g., gas usage for the average residential house on the Pacific coast is very different than the average residential home in Portland).

Table 3.2: Customer Count Series

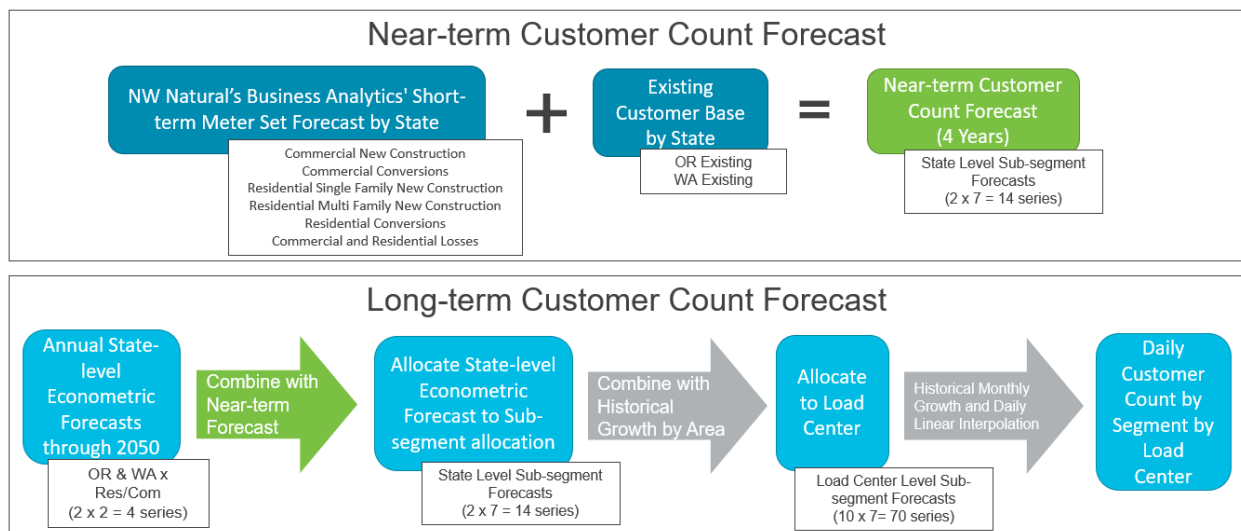
Class	Sub-class	Load Center [†]
Residential	Existing	Albany Astoria The Dalles OR The Dalles WA Coos Bay Eugene Lincoln City Portland Salem Vancouver
	New Construction – Single Family	
New Construction – Multi Family		
Conversions		
Commercial	Existing	
	New Construction	
	Conversions	

X

[†]The 10 Load centers include a broader area than indicated by its name (e.g., the Vancouver load center includes all of NW Natural’s service territory in Clark County).

The IRP customer count forecast for the planning horizon combines a near-term customer count forecast provided by internal subject matter experts (SME), with an econometric model that captures long-term trends. The near-term forecast is projected by state and sub-class, while the econometric model is estimated by class (residential and commercial) and by state. Using historical data and growth rates, these forecasts are combined and allocated to each load center as illustrated in Figure 3.3.¹ Note that the IRP models do not forecast the number of industrial or large commercial customers due to the extreme difference in usage profiles among these customers. Load forecasting for these large usage customers is discussed later in this chapter.

Figure 3.3: Customer Count Forecast Process Diagram



3.2.1 Subject Matter Expert Panel

NW Natural’s customer forecasts blend two different types of forecasts, that is, econometric method-based long-term trend forecasts as detailed in the following section and near-term forecasts provided a panel of internal subject matter experts (SME panel). The SME panel is composed of NW Natural employees from multiple departments across the company. The panel meets quarterly to update its previous forecast and prepares a budgetary forecast in the fourth quarter. The panel uses quantitative macroeconomic information such as the number of Oregon housing starts forecasted by Oregon’s Office of Economic Analysis (OEA) or state immigration numbers, and qualitative information including up-to-date intel about potential multifamily new construction housing customer additions or information gathered directly from the trade ally community. Using information from departments across the company, the panel develops a near-term annual forecast for residential and commercial customer counts.

¹ See NW Natural’s 2018 IRP, Chapter 3, Section 2.2 in which NW Natural evaluated several alternative bottoms-ups approaches for the customer count forecast including estimating sub-segments (referred to as components in the 2018 IRP) at the load center level. For a variety of reasons, including data availability and predictive power, NW Natural concluded that a top down statewide forecast for residential and commercial customer counts was the appropriate methodology.

3.2.2 Econometric Models

NW Natural used some of the same steps in its approach to developing and evaluating econometric models for customer forecasts in the 2022 IRP as in the 2018 IRP Update #3, 2018 IRP and 2016 IRP. These include the use of annual data, ensuring stationarity of dependent variables, and evaluating multiple explanatory variables and their transformations.

Annual data is used for two primary reasons. First, a much longer time series is available for customer data at an annual frequency than at a monthly frequency. Second, potential explanatory variables are typically not available at a monthly frequency, but at quarterly or annual frequencies. This is often the case for both historical and forecast values.

NW Natural tested dependent variables for stationarity and differenced where stationarity was not indicated. The Company assessed econometric models with alternative autoregressive integrated moving average (ARIMA) structures for each forecast, generally selecting the structure with the best information criterion value.

NW Natural also evaluated multiple potential explanatory variables for each customer forecast. These included transformations of values, such as differencing, moving averages, leads/lags, and their combinations. The Company eliminated from further consideration explanatory variables with less satisfactory results, such as limited correlation with the dependent variable or an indication of a non-normal distribution of model errors.

Econometric models are developed by class and by state. Table 3.3 shows the explanatory variables and source used in the econometric customer forecasting models. Technical details for the econometric forecast can be found in Appendix B.

Table 3.3: Exogenous Variables used in Econometric Customer Forecast Models

Model	Oregon Models (Source)	Washington Models (Source)
Residential	U.S. Housing Starts (OEA)	U.S. Housing Starts (OEA)
Commercial	Oregon Population (OEA)	Oregon Nonfarm Employment (OEA)

3.2.3 SME and Econometric Blending

Timing requirements of the IRP process are such that NW Natural finalized customer forecasts in the 2022 IRP before 2021 annual data was available. Therefore, the first forecast year is 2021. The Company used the SME panel forecast for years between 2021 and 2023 as demonstrated in the 2018 IRP that the SME panel forecast is arguably more accurate than the econometric forecast in the near term.² For year 2024, the Company blends the two types of customer forecasts, with the SME panel forecast and the econometric forecast receiving a one-

² See NW Natural's 2018 IRP, Chapter 3 pages 3.8-3.10 for a detailed comparison.

half weight each. For years 2025 forward, the Company added the rate of change from the econometric customer forecast to the value of the customer forecast of the prior year. This merges the state by class econometric model to the state by sub-class SME forecast. Counts are then allocated to load center and daily counts.

3.2.4 Residential and Commercial Customer Count Forecast – Reference Case

As shown in Table 3.2 the customer count forecast models develop 70 separate series by load center and sub-class. Figure 3.4 and Figure 3.5 aggregates those series for the system residential and system commercial counts respectively. See Appendix B for state specific breakouts.

Figure 3.4: System Residential Customers – Reference Case

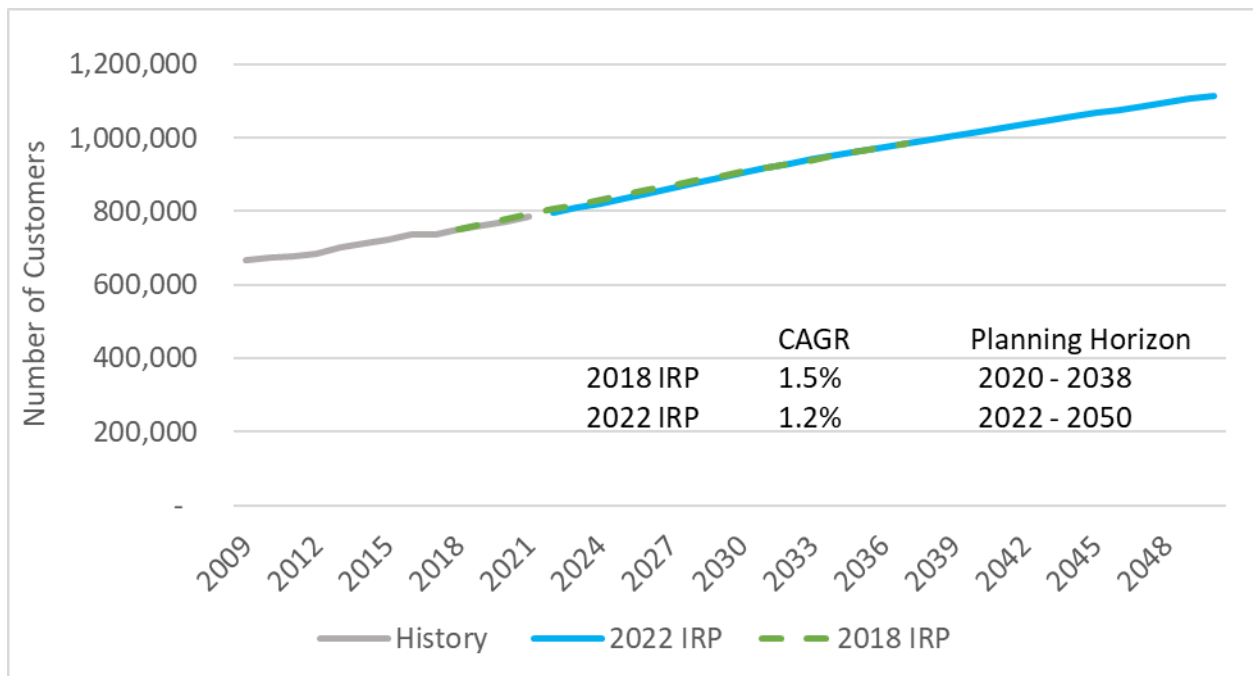


Figure 3.5: System Commercial Customers– Reference Case³

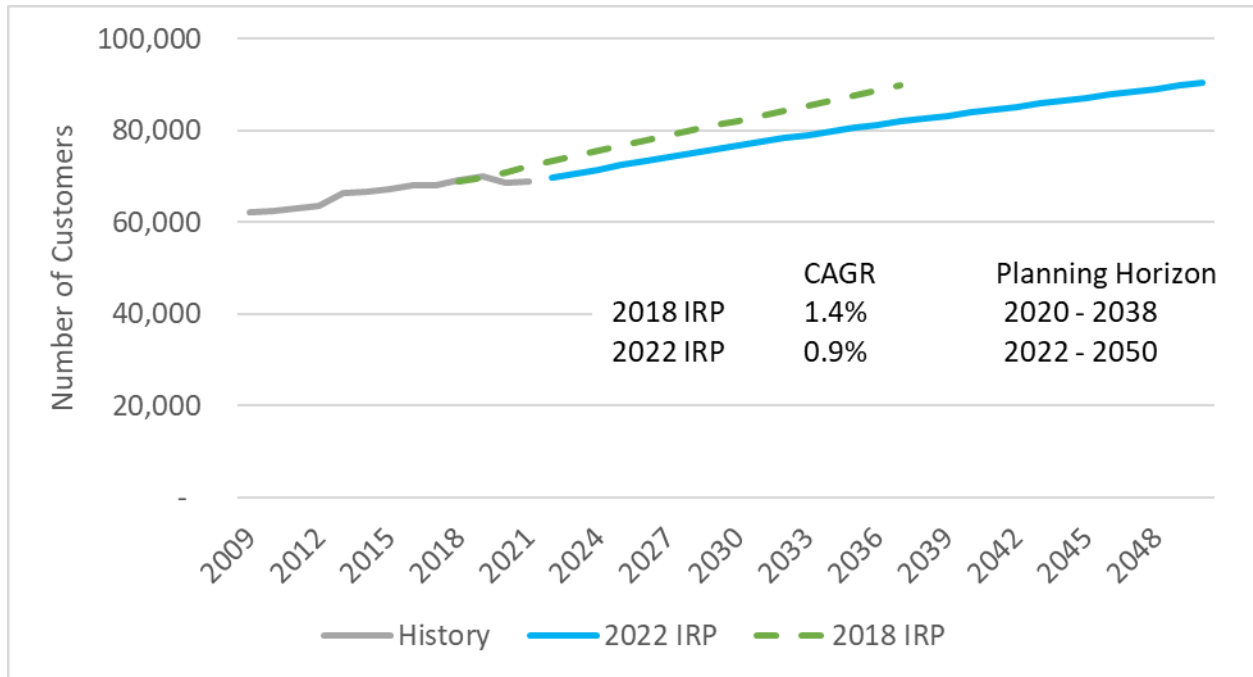


Table 3.4 summarizes the primary similarities and differences between customer forecasts in the 2022 IRP and the 2018 IRP.⁴

³ Figure 3.5 includes customer counts for large commercial customers on rate schedules 31/32/41/42, but these customer counts are subtracted from the commercial customer count that is used in the use-per-customer model, which estimates small commercial customer usage. This is discussed later in this chapter.

⁴ These are the same changes made for the 2018 IRP Update #3. There were no changes in methodology between the 2018 IRP Update #3 and the 2022 IRP. Only data was updated.

Table 3.4: Customer Forecasting Comparison between the 2022 and 2018 IRP

	2022 IRP	2018 IRP Update
Econometric Models	<u>State by Class</u> Oregon Residential Oregon Commercial Washington Residential Washington Commercial	<u>State by Class</u> Oregon Residential Oregon Commercial Washington Residential Washington Commercial
Left-hand side variable	Right-hand side variable (source)	
Residential customers (OR)	OR Housing Starts (OEA)	U.S. Housing Starts (OEA)
Residential customers (WA)	U.S. Housing Starts [†] (OEA)	U.S. Housing Starts (OEA)
Commercial customers (OR)	OR Population [‡] (OEA)	OR Population (OEA)
Commercial customers [◆] (WA)	OR Nonfarm Employment (OEA)	OR Nonfarm Employment (OEA)
Year of SME panel and econometric forecast blending	Year 4 - 2024	Year 4 - 2020

[†] Right-hand side variable for WA residential model – US Housing Starts – transformed to log form from level form

[‡] Right-hand side variable for OR commercial model – Oregon population – transformed to log form from level form

[◆] Autoregressive terms in 2018 WA commercial model no longer statistically significant and were dropped

3.3 Climate Change Adjusted Weather Forecasts

Climate change is impacting weather patterns across the globe, including here in the Pacific Northwest. As weather is a primary driver for gas usage and a critical input for forecasting load, the long-term trends in weather are important to consider for NW Natural’s long-term resource planning. This section explains how the Company incorporates climate change trends into our load forecast modeling.⁵

NW Natural develops weather forecasts, which incorporates data from climate models from the Intergovernmental Panel on Climate Change (IPCC). These climate model predictions are available on a coarse grid of about 300 square kilometers. The coarse grid predictions are further downscaled using a local weather to get weather projections for NW Natural’s service territory. The downscaled projections of the IPCC climate models are available through a website maintained by the Lawrence Livermore National Laboratory (LLNL) and are matched to weather stations for each load center.⁶ The IPCC publishes numerous models from several different agencies around the world. For a robust outlook of weather trends, the IPCC recommends

IPCC Climate Models
<ul style="list-style-type: none"> • @ccsm4.6 • @cnrm-cm5.1 • @gfdl-cm3.1 • @hadgem2-cc.1 • @miroc5.1

⁵ NW Natural has included climate change models into our long-term load forecasts for several years, but first presented these changes to external stakeholder through the IRP Update #3.

⁶ Downscaling of the IPCC data to NW Natural’s service territory if made available by Archive Collaborators (i.e. Bureau of Reclamation, California-Nevada Climate Applications Program, Climate Analytics Group, Cooperative Institute for Research in Environmental Sciences, Lawrence Livermore National Laboratory, National Center for Atmospheric Research, Santa Clara University, Scripps Institution of Oceanography, Southwest Climate Adaptation Science Center, U.S. Army Corps of Engineers, and U.S. Geological Survey). The downscaling tool is free to use and is hosted on a website maintained by Lawrence Livermore National Laboratory (LLNL): https://gdo-dcp.ucllnl.org/downscaled_cmip_projections

using an ensemble of climate models. We selected the five climate models to inform the long-term trends in annual HDDs forecasted out to 2050.

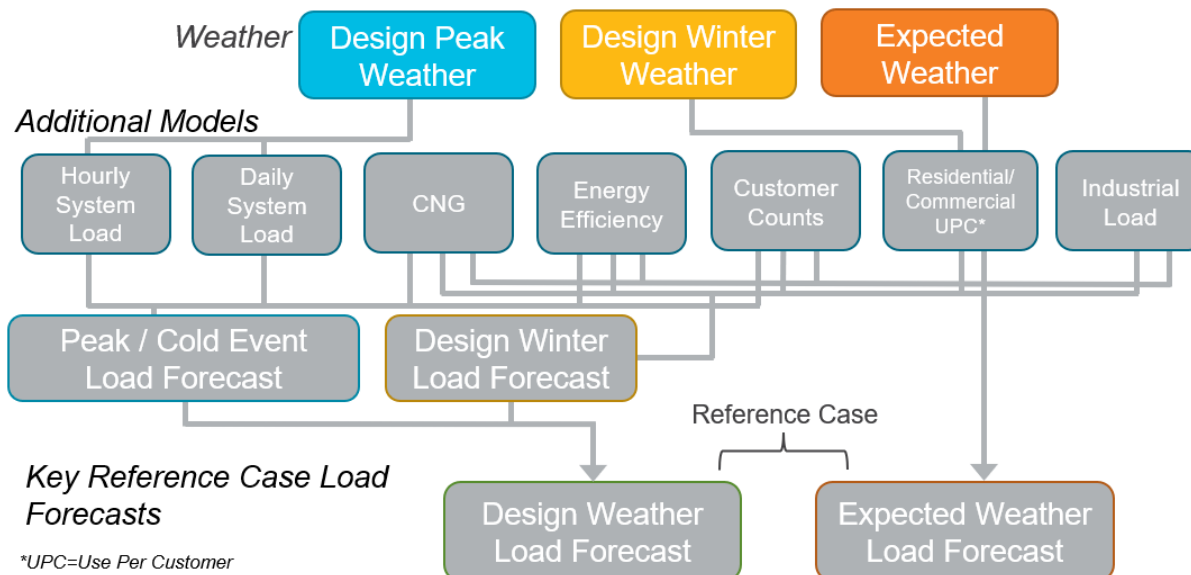
The IRP implements several deterministic and stochastic weather pattern forecasts as inputs into the demand models to establish resource requirements. Table 3.5 describes the three primary deterministic weather patterns.

Table 3.5: Planning Standard Descriptions

Weather Pattern	Description	Purpose
Expected Weather	Expected weather is similar to "normal weather" uses in previous IRPs, however; expected weather is now incorporating long-term climate change trends based on cumulative annual HDDs. The expectation into the future is that on average weather would be reflected by expected weather.	Expected weather is the baseline used for emissions compliance planning and resource portfolio evaluation as expected weather will be a primary driver for expected natural gas and compliance costs.
Design Winter Weather	Cold winter weather adjusted from the expected weather based as a 90th percentile severe winter, based on cumulative winter HDDs (November-April).	The design winter weather drives annual energy requirements, ensuring resources are planned adequately to meet annual energy requirement to sufficiently manage a colder than usual winter.
Design Peak Weather	The design peak day uses historical data to simulate a 1-in-100 year winter event.	Peak day weather drives the system capacity requirement for each forecasted winter in NW Natural's IRP. Peak hour weather drives the distribution capacity requirement for a specific area on NW Natural's distribution system.

Figure 3.6 shows the load forecast flow chart illustrating how different weather inputs are used in demand forecasting models. See Appendix B for technical details on how these weather forecasts are generated.

Figure 3.6: Load Forecast Model Flow Diagram – Weather Patterns



3.3.1 Expected Weather

Since NW Natural’s load is primarily driven by heating requirements, the expected weather forecast focuses on the expected level of annual HDDs out to 2050. The expected annual HDDs is based on the average of the annual HDDs from the five selected IPCC climate models for each load center. Intra-year shaping is then applied for each month and then intra-month shaping is applied to each day to generate a daily forecasted temperature. This daily shaping is developed using a representative temperature pattern that is applied to each year in the forecast. In other words, each year in the forecast will have the same shape, but overall temperatures are increasing (i.e., HDDs are decreasing) over the planning horizon. Using a representative weather pattern, creates realistic volatility in daily temperatures, which is important for modeling resource dispatching.

3.3.2 Design Winter Weather

Design winter weather is generated to ensure our resource plan is adequate to serve customers during a colder than normal winter. This is particularly important for storage resource planning, such that the storage facilities maintain a sufficient inventory level to serve customers throughout colder than normal winter. NW Natural uses a 90th percentile design winter planning standard based on cumulative winter (Nov-April) HDDs. The design winter weather is developed as an adjustment to the expected weather forecast for the winter months, thus incorporating climate change trends for those winter months.

3.3.3 Design Peak Weather

Design peak weather includes a five-day cold event where NW Natural’s system experiences a peak day on the third day of the five-day cold snap. Temperatures for this design peak weather for each location is based on temperatures from February 3, 1989, where system weighted

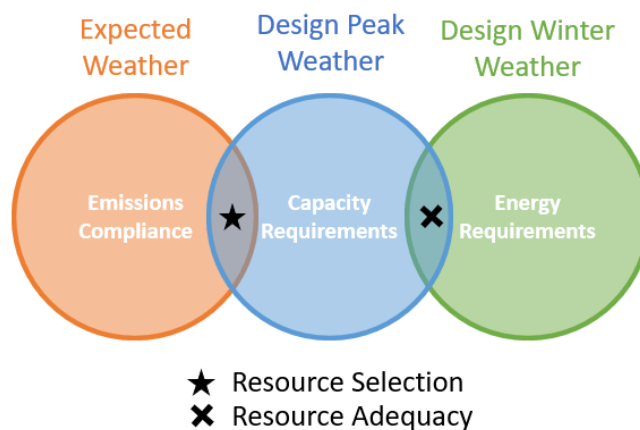
temperatures fell to 10°F. Note that the peak day sales load forecast is discussed in more detail later in this chapter and is a function of many more drivers than temperature, but the design peak weather describe here is used in combination with the UPC model to allocate the peak day to each load center. For gas supply planning in the IRP design peak weather is modeled from February 1st to February 5th for each year over the planning horizon.

3.3.4 Weather Patterns for Resource Planning

In previous IRPs, NW Natural has used the combination of design winter weather and design peak weather to ensure the selected resource portfolio could meet both capacity requirements and total annual energy requirements. Capacity requirements, specifically the ability to serve customers on a peak day, has been the primary driver for resource selection in previous IRPs. Resource selection for this IRP will need to fulfill an additional emission reduction requirement to comply with the state legislated emissions targets for utilities. Due to modeling limitations, a single weather pattern, and therefore daily demand profile, must be used per run in the cost minimizing resource selection model.

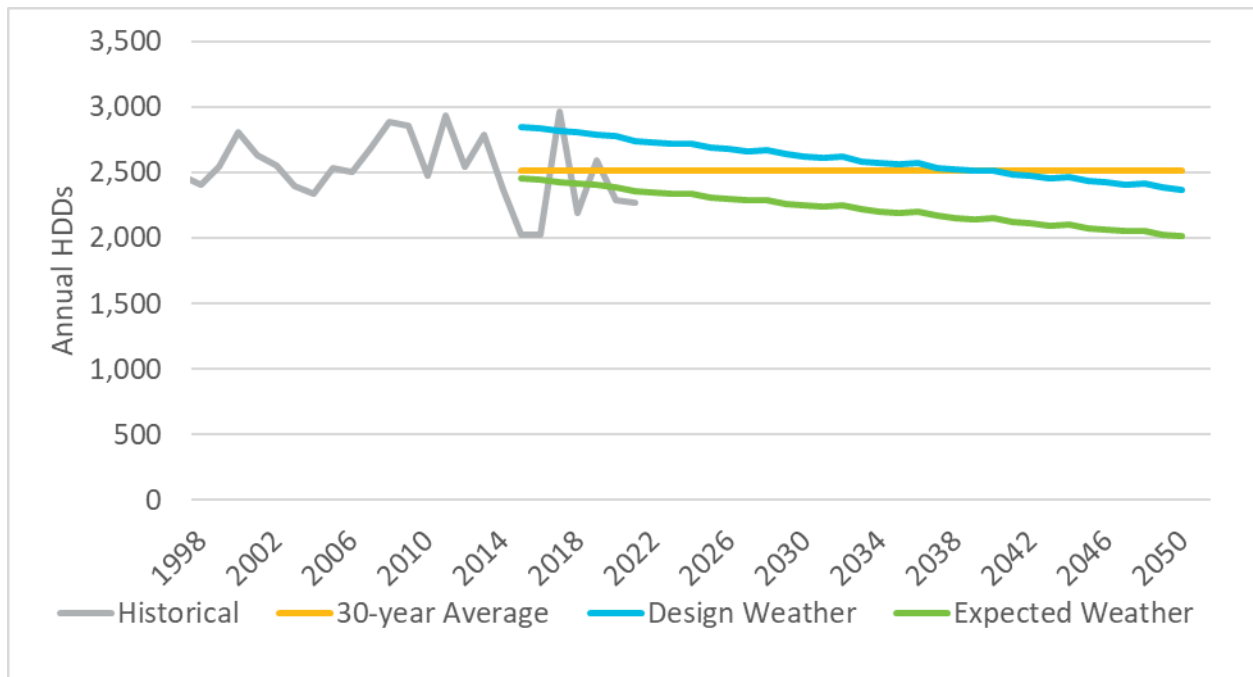
As emissions compliance and capacity requirements are critical to the long-term resource plan, this IRP uses expected weather with a single design peak day for resource selection. This will ensure that the model selects a least cost resource portfolio that meets both capacity and emission reduction requirements. The combination of design peak and design winter weather is still used to test the resource adequacy of preferred portfolio of resources as illustrated by Figure 3.7.

Figure 3.7: Weather Patterns for Resource Planning



The climate change models predict as substantial decrease in annual HDDs over the planning horizon. Figure 3.8 illustrates the annual HDDs for expected weather and design weather for the Portland load center used for this IRP. The 30-year average is simply shown for historical context.

Figure 3.8: Portland Example Annual Expected and Design HDDs



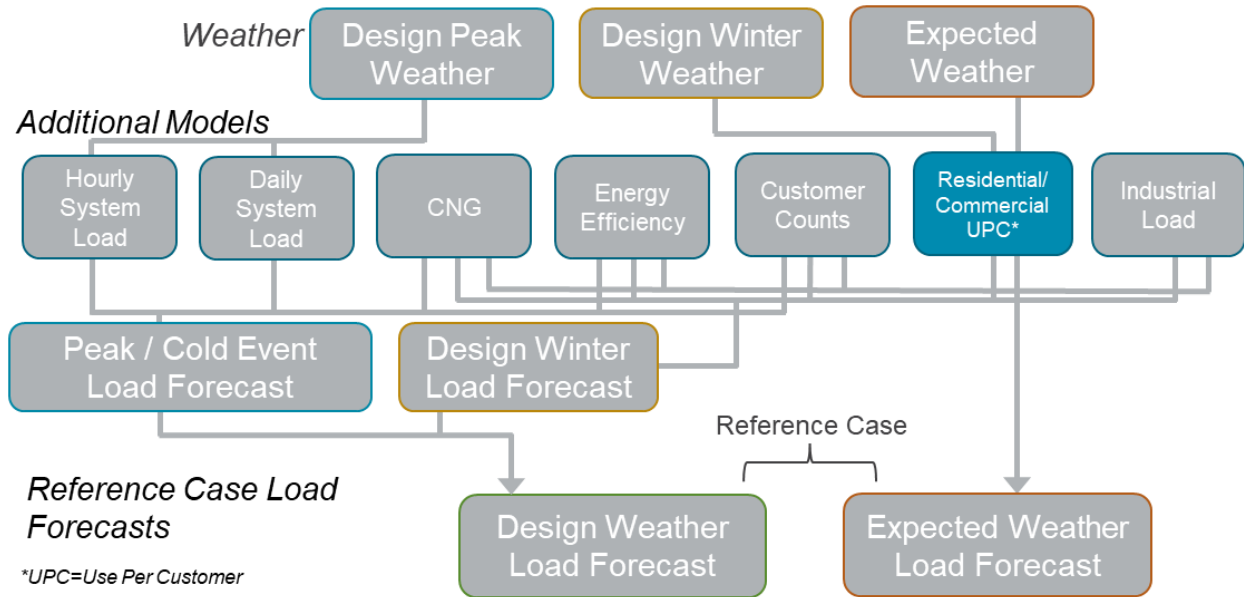
3.4 Residential and Small Commercial Use per Customer – Reference Case

The reference case demand for residential and small commercial customers is developed by first modeling daily use per customer (UPC) demand as a function of daily temperatures.⁷ UPC models match up historical billing data with historical weather data and are estimated for each sub-class of customer by location. The daily weather patterns then feed into these UPC models (see Figure 3.9) which are then multiplied by the customer count forecast to create daily residential and commercial load forecasts. Energy efficiency adjustments are made at the state and customer class level to create the reference case demand for residential and small commercial.

⁷ Load from large commercial customer on rate schedules 31/32/41/42 is estimate along-side the industrial load and is discussed in the industrial load section.

3.4.1 Use per Customer Regression Model

Figure 3.9: Load Forecast Model Flow Diagram – UPC Models



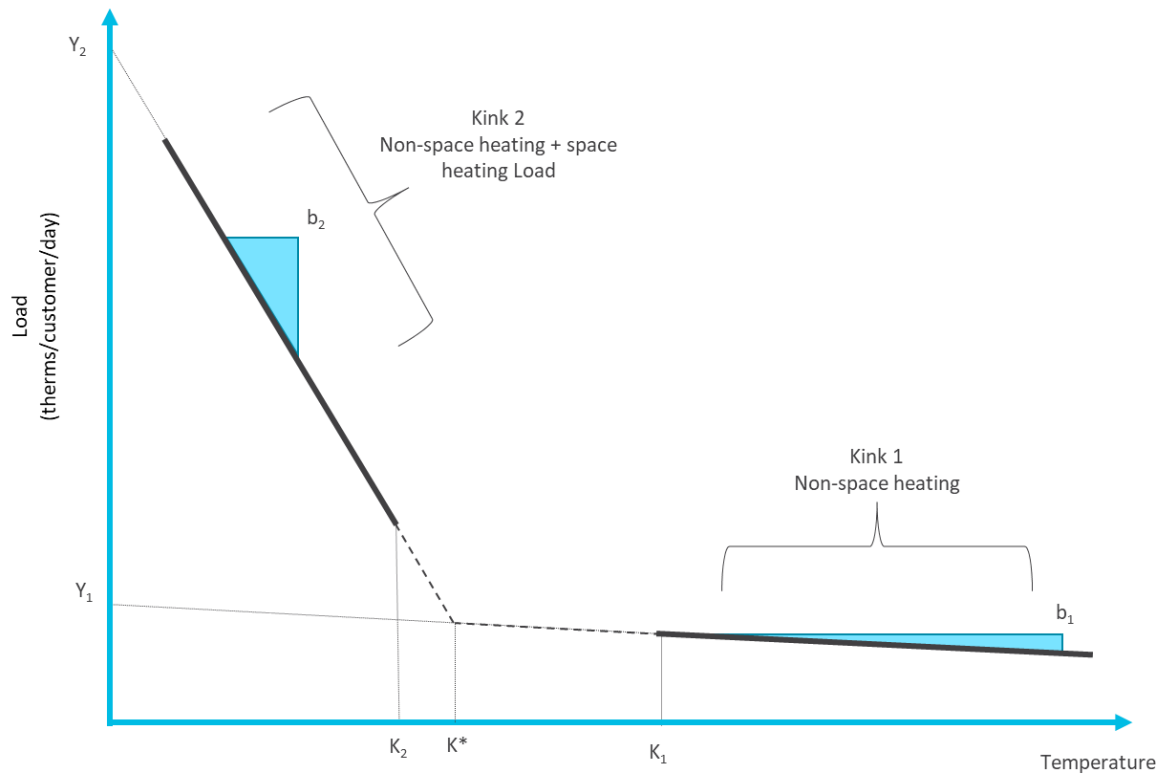
The UPC models estimates a two-segment piece-wise demand function for each customer sub-class and location. Demand functions for existing customers are estimated by load center and demand functions for new construction and conversion customers are estimated by state. Table 3.6 lays out the details of the billing data used in each UPC model.

Table 3.6: UPC Regression Data Details

Sub-class	Bills Used In Regression Model	Geographic Grouping
Residential Existing	All current residential customers	Load Center
Residential Conversion	Residential new construction/conversions since 2018	State
Residential Single-family New Construction		
Residential Multi-family New Construction		
Commercial Existing	All current commercial customers	Load Center
Commercial Conversion	Small commercial new construction/conversions since 2018	State
Commercial New Construction		

The two segments of the piece-wise demand function represent customer demand as 1) non-heating load at warmer temperatures and 2) heating + non-heating load at colder temperatures. A simplified model is illustrated by Figure 3.10.

Figure 3.10: UPC model



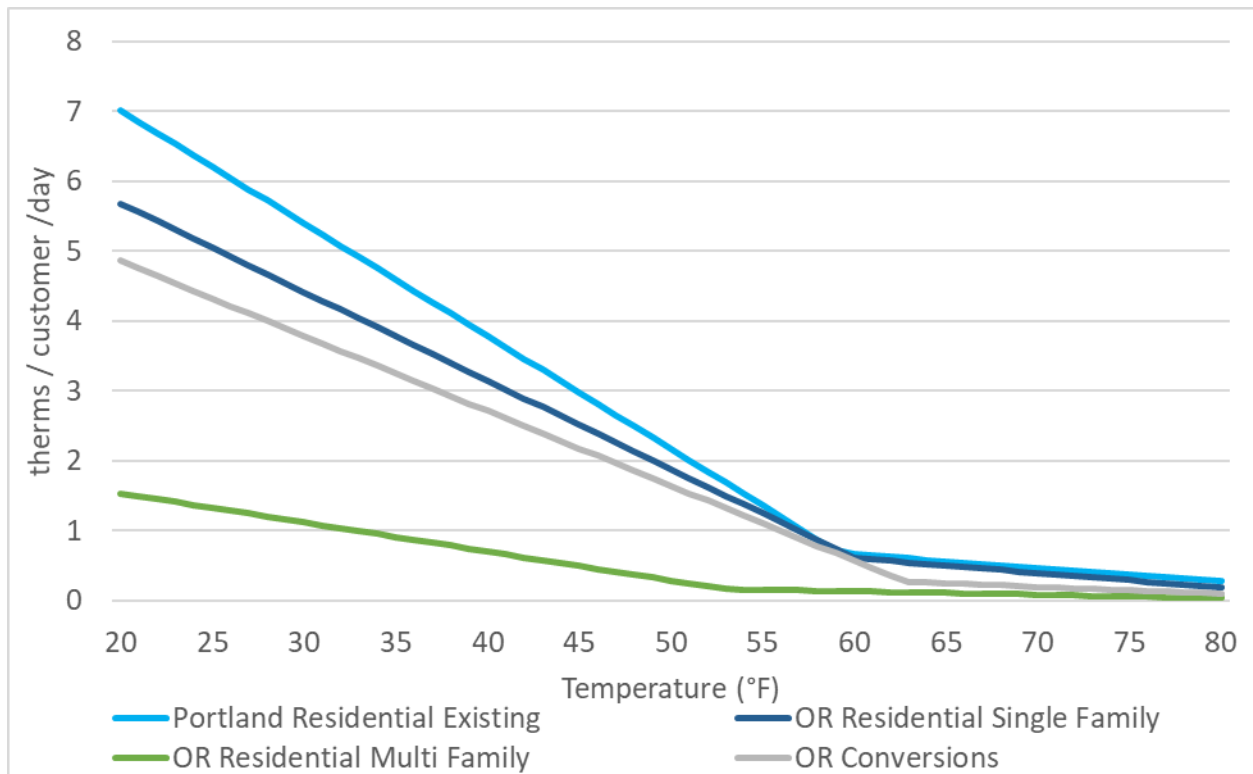
The temperature point (K*) for when heating load starts for the average customer varies by location and customer sub-class. K* is calculated based on where the two regression lines intersect.⁸ Regression models are used to estimate the parameters b₁, b₂, Y₁, and Y₂ for each of the models outlined by Table 3.2. Given these parameters, use per customer demand as a function of temperature (T) is specified as:

$$\begin{aligned}
 & \text{Use Per Customers (UPC)} \\
 & = Y_1 + b_1 * (T) \quad \text{if : } T \geq K^* \\
 & = Y_2 + b_2 * (T) \quad \text{if : } T < K^*
 \end{aligned}$$

A table with b₁, b₂, Y₁, Y₂, K₁, K₂, and K* parameters for each model is listed in Appendix B. Figure 3.11 shows the predicted values for four of the residential UPC models as an example.

⁸ Due to the nature of the monthly billing data used in the UPC model, data points with temperatures above K₁ are used for kink 1 regressions and data points with temperatures below K₂ are used for kink 2 regressions.

Figure 3.11: UPC Model Predicted Values

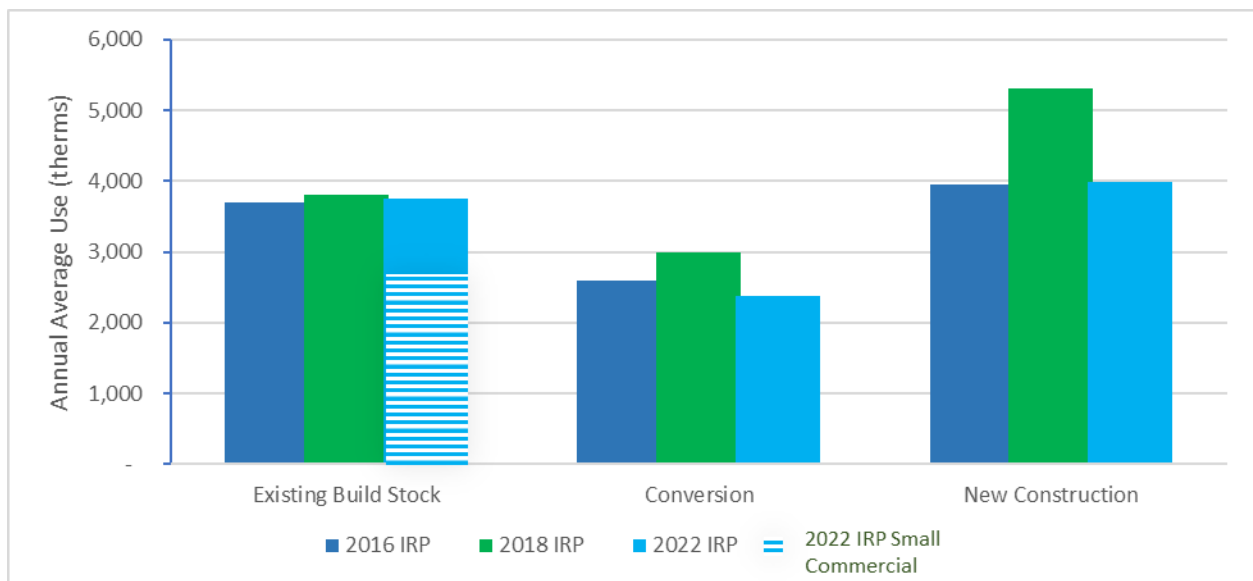


Figures 3.12 and 3.13 show the forecasted first year estimates of usage per customers for residential and commercial customer classes, respectively. While residential existing customer usage has remained almost unchanged over several IRPs, residential conversion, and new construction in the 2022 IRP have seen a reduction of 30% and 41%, respectively, in estimated annual usage compared with the 2016 IRP. In contrast, commercial customer usage is slightly lower (about 9% lower for the commercial conversion customers) between the 2022 and the 2016 IRPs.

Figure 3.12: First Year Residential Annual Usage per Customer



Figure 3.13: First Year Commercial Annual Usage per Customer



By multiplying the customer count forecast by the UPC model conditional on a given weather pattern (i.e., temperature) provides daily load for each sub-class and load center.

3.4.2 Cost-Effective Energy Efficiency – Reference Case

The Energy Trust of Oregon (Energy Trust) currently administers energy efficiency programs for residential, commercial, and industrial sales customers in Oregon and residential and commercial sales customers in Washington. NW Natural is working to establish energy efficiency programs for industrial sales customers in Washington and transportation customers

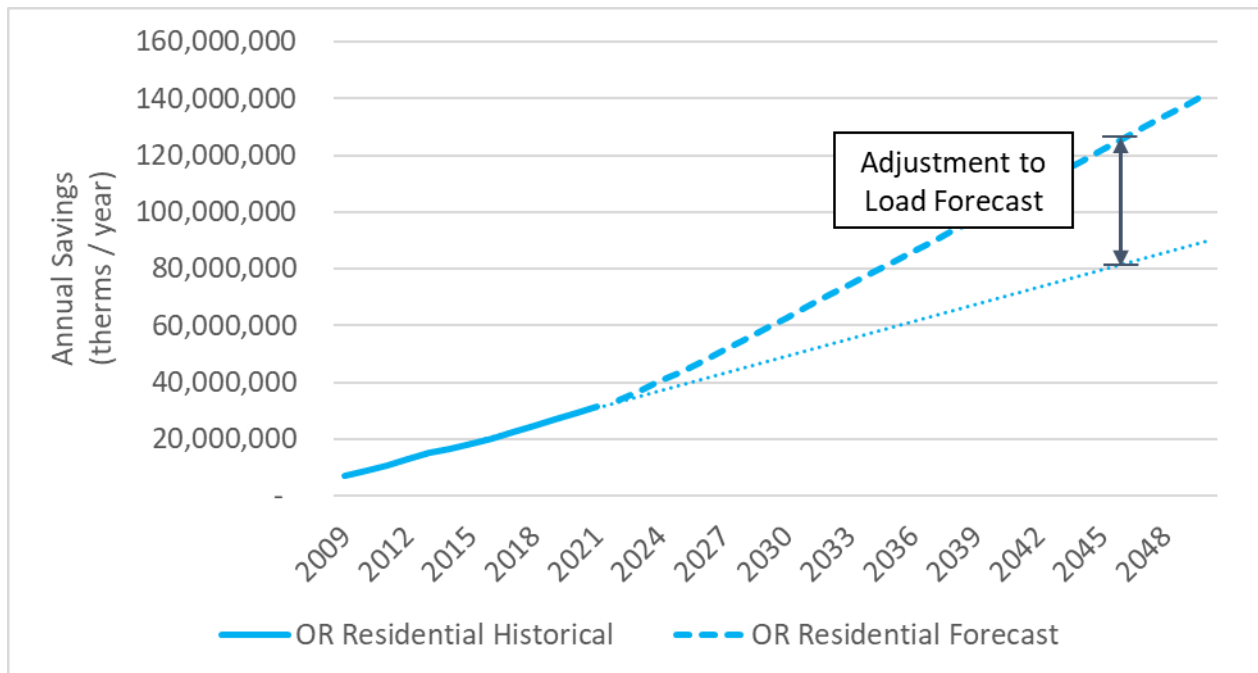
across the system to further the therm savings, and therefore maximize emission reductions from energy efficiency for the whole gas system.

Energy Trust provides NW Natural with a therm savings forecast, known as a resource assessment (RA) or conservation potential assessment (CPA), for the incentive programs currently being offered in Oregon. Additionally, NW Natural hired a third-party consultant, Applied Energy Group (AEG), to conduct a CPA for Washington sales customers. AEG also conducted two high-level CPAs for transport customers in NW Natural’s system, one for Oregon and one for Washington. See Chapter 5 for details for these various CPAs.

Customer Type	CPA Developer
Oregon	
Sales Residential Commercial Industrial	Energy Trust
Transport	AEG
Washington	
Sales Residential Commercial Industrial	AEG
Transport	

Historical billing data used in the UPC models will reflect underlining trends in customer usage, but the UPC models by themselves will not reflect forecasted ramping up of incentivized energy efficiency programs. NW Natural uses the CPAs provided by Energy Trust and AEG to adjust output from the UPC models by the difference between the historical energy efficiency trend and the forecast from the CPA for cumulative therm savings. Figure 3.14 illustrates this difference and the adjustment made to the UPC modeled forecast for Oregon residential savings. These adjustments are done by state and customer type. Annual savings predictions are allocated to the day and load center based on load. A similar adjustment is made for design peak day savings to the peak day forecast discussed later in this chapter.

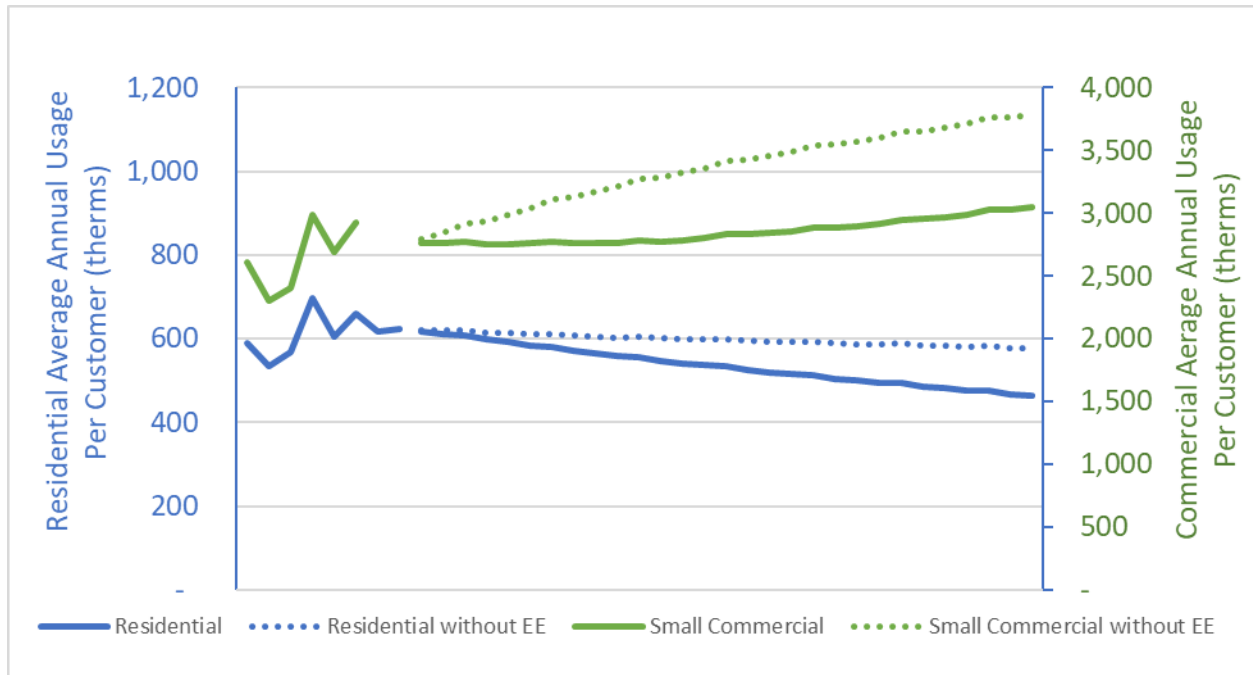
Figure 3.14: OR Residential Cumulative Annual Savings and UPC Adjustment



3.4.3 Annual Use per Customer and Annual Forecast – Reference Case

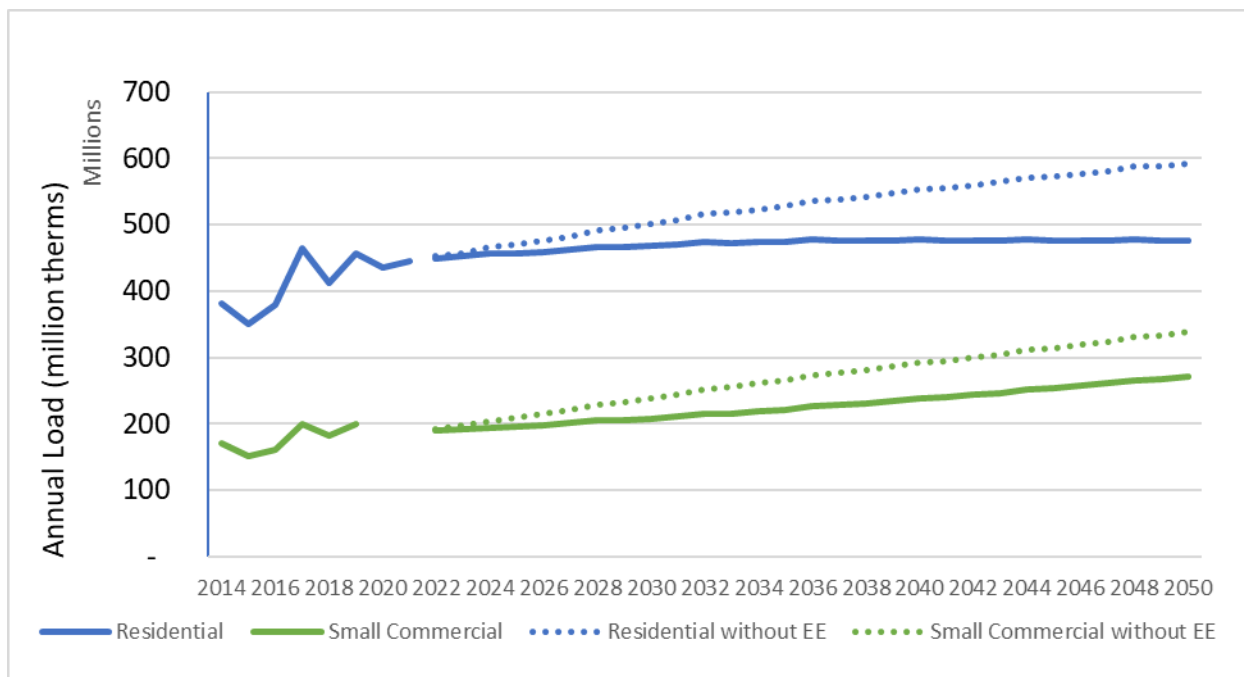
Figure 3.15 shows NW Natural’s forecast of average annual use per customer for residential and commercial customers before and after incentivized energy efficiency savings. Residential average annual use per customer for the reference case declines, while commercial average annual use per customer for the reference case increases over the planning horizon. This increase in the reference case commercial UPC is reflective of the new construction commercial customers on average using more gas than existing customers.

Figure 3.15: Trend in Use per Customer With and Without Energy Efficiency – Reference Case



Multiplying the customer count forecast and the daily use per customer forecast provides a daily residential and small commercial forecast. Aggregating the daily number for each year provides the annual load forecasts for residential and small commercial customers (Figure 3.16). Due to declines in residential UPC and increases in residential customers over the planning horizon, the annual residential reference case demand grows slowly till 2040 before beginning to decline. Small commercial reference case total demand increases throughout the planning horizon driven by increases in commercial customers.

Figure 3.16: Residential and Small Commercial Annual Demand Forecast

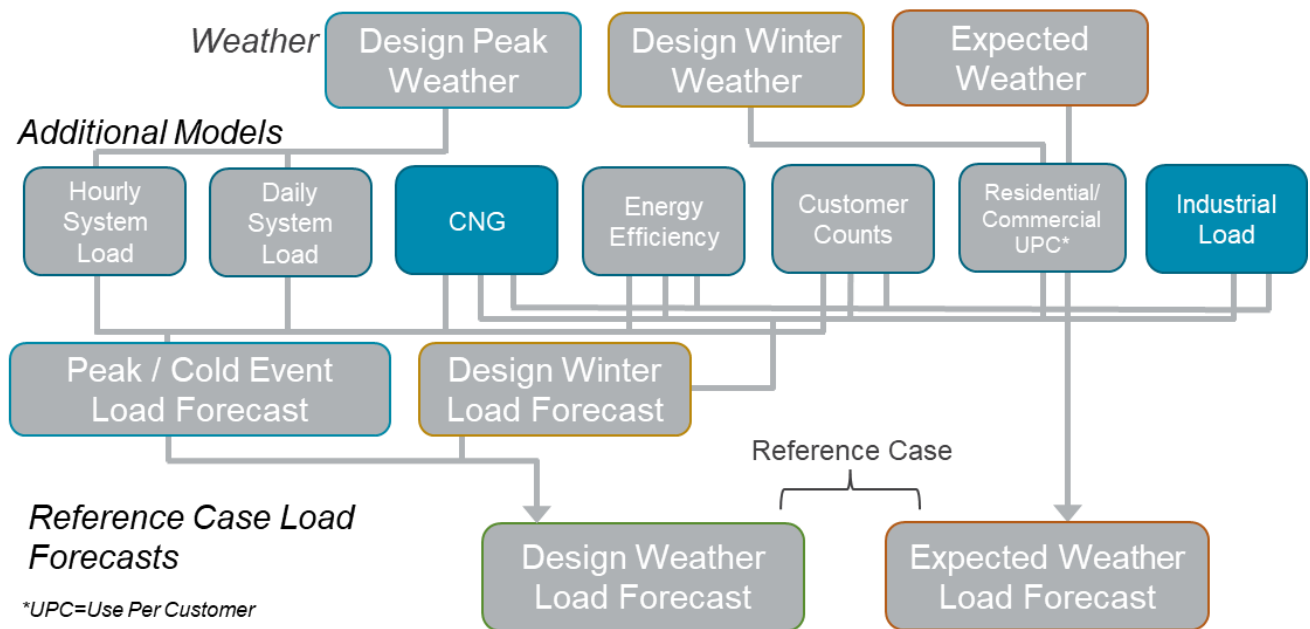


3.5 Industrial, Large Commercial and Compressed Natural Gas (CNG) Load Forecast – Reference Case

As noted earlier, NW Natural does not forecast Industrial load by forecasting use per customer and multiplying by forecasted customers due to the extreme differences in usage levels by these customers. Instead, we directly forecast the annual load of all industrial customers and large commercial customers. NW Natural’s industrial load can then be allocated into four categories of service: firm sales, firm transportation, interruptible sales, and interruptible transportation.⁹ Large commercial sales load is forecasted separately but is include as a part of the industrial load box in the Figure 3.17 flow chart.

⁹ There are a few large commercial customers on transportation rate schedules. Load from these customers is included in the industrial load forecast (i.e., not the large commercial sales forecast) and is not separated out from the overall transport load forecast.

Figure 3.17: Load Forecast Model Flow Diagram – Industrial, Large Commercial and CNG Load Forecast



3.5.1 Econometric Forecasts

NW Natural uses methods to develop an econometric forecast of industrial load like the methodology for the long-term econometric models implemented for residential and commercial customer counts, including an ARIMA structure and exogenous variable selection. Forecasting approaches involving separately forecasting loads for each industrial class of service were generally unsuccessful.¹⁰ Therefore, NW Natural forecasts the aggregate industrial load (for all classes of service) and allocates the total to individual classes of service as well as to month and load center. Large commercial sales load is forecasted separately. See Appendix B for technical details related to the econometric models used to forecast industrial load.

3.5.2 SME Panel Forecasts

Similar to customer forecasts, NW Natural also uses an SME panel forecast of industrial load to blend with the econometric forecast discussed above. More specifically, NW Natural uses the SME panel forecast for 2022 and 2023, an equally weighted blend of the two forecasts for 2024, and the econometric forecast for 2025 forward.

3.5.3 Compressed Natural Gas Service

The 2022 IRP load forecast includes a load forecast associated with NW Natural’s compressed natural gas (CNG) service, which NW Natural has previously labeled as an emerging market in previous IRPs. NW Natural’s relies on SME who work with CNG customers to develop the CNG

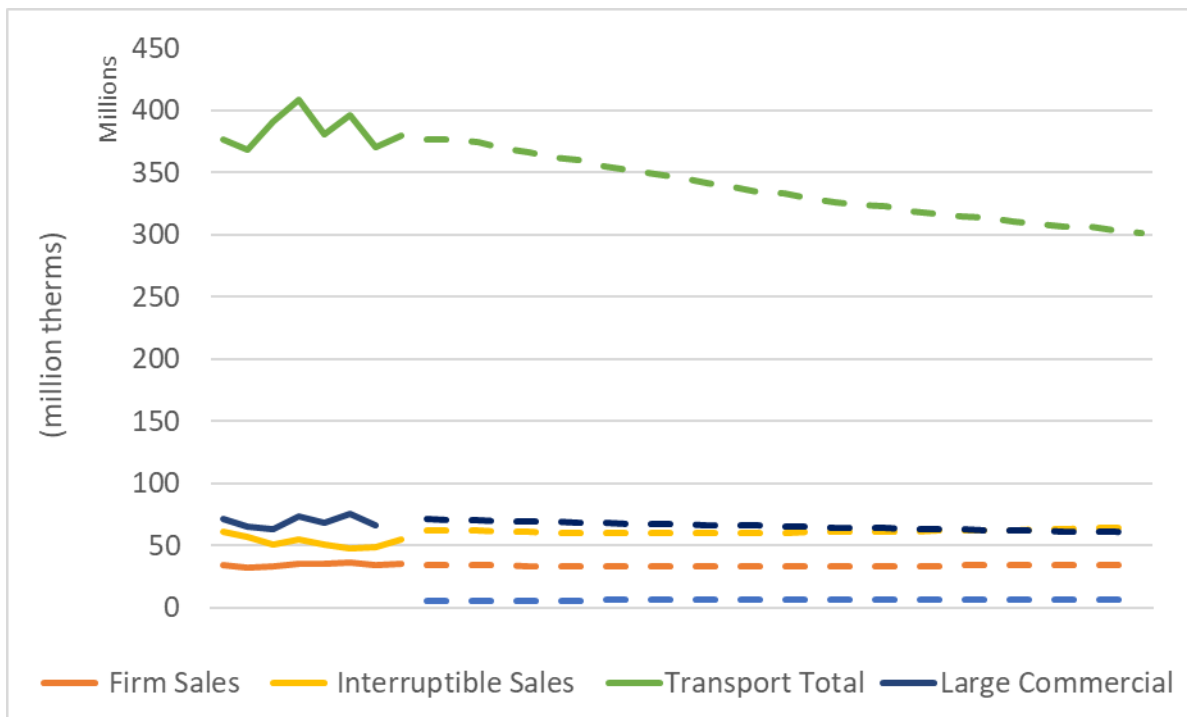
¹⁰ The industrial classes of service are firm sales, interruptible sales, firm transportation, and interruptible transportation.

load forecast. CNG customer load is forecasted to be less than 0.5% of NW Natural’s annual throughput for any year over the planning horizon (see Figure 3.21).

3.5.4 Industrial, Large Commercial Load, and CNG Forecast - Reference Case

NW Natural uses the composition of the SME panel industrial load forecast, which is by service category, to allocate the total industrial load to the four classes of service for 2022 forward. Figure 3.18 shows the annual industrial load by service category and large commercial sales load.

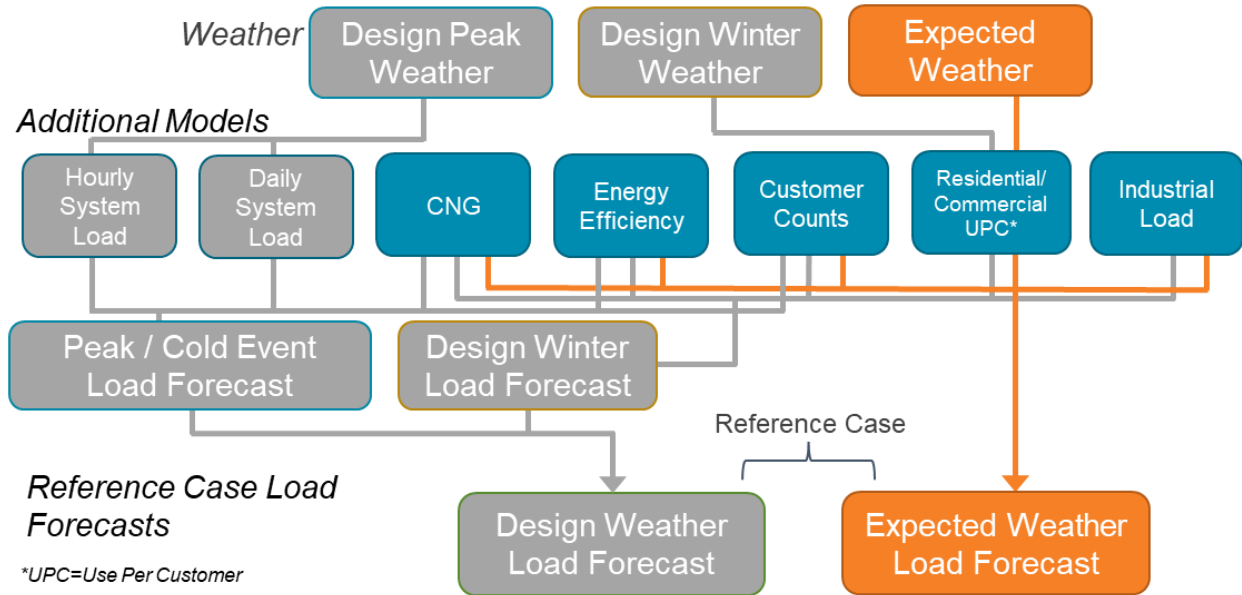
Figure 3.18: System Industrial Load by Service – Reference Case



NW Natural uses details provided in the SME panel forecast of industrial load to allocate these load forecasts by service type from annual to monthly and from system totals to load centers.

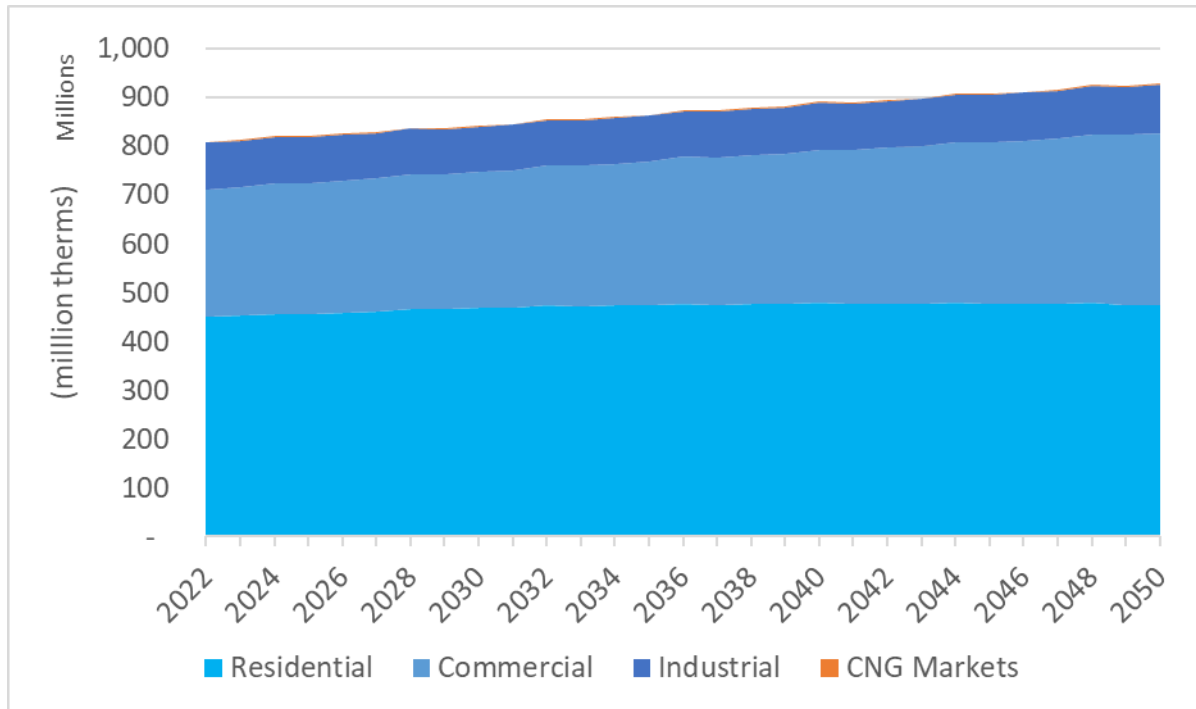
3.6 Expected Weather Annual Load Forecast – Reference Case

Figure 3.19: Load Forecast Model Flow Diagram – Expected Annual Load Forecast



Combining the expected weather, the customer counts, the residential UPC models, the small commercial UPC models, the industrial load, the large commercial sales load, the CNG market forecasts and energy efficiency forecast provides the total reference case expected weather load forecast (Figure 3.20).

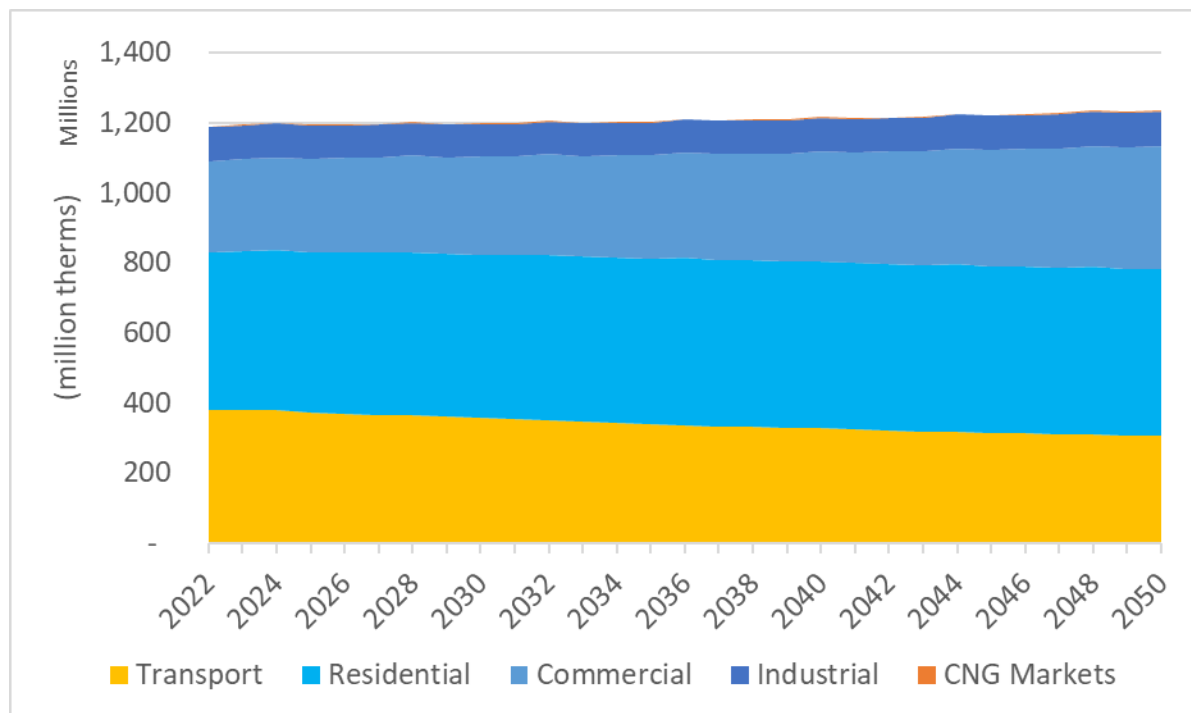
Figure 3.20: Expected Weather Annual Sales – Reference Case¹¹



Emission compliance will be based on total throughput (i.e., sales load plus transport).

¹¹ Similar to Figure 3.21, the forecast is adjusted for energy efficiency forecasts.

Figure 3.21: Expected Weather Annual Throughput – Reference Case¹²



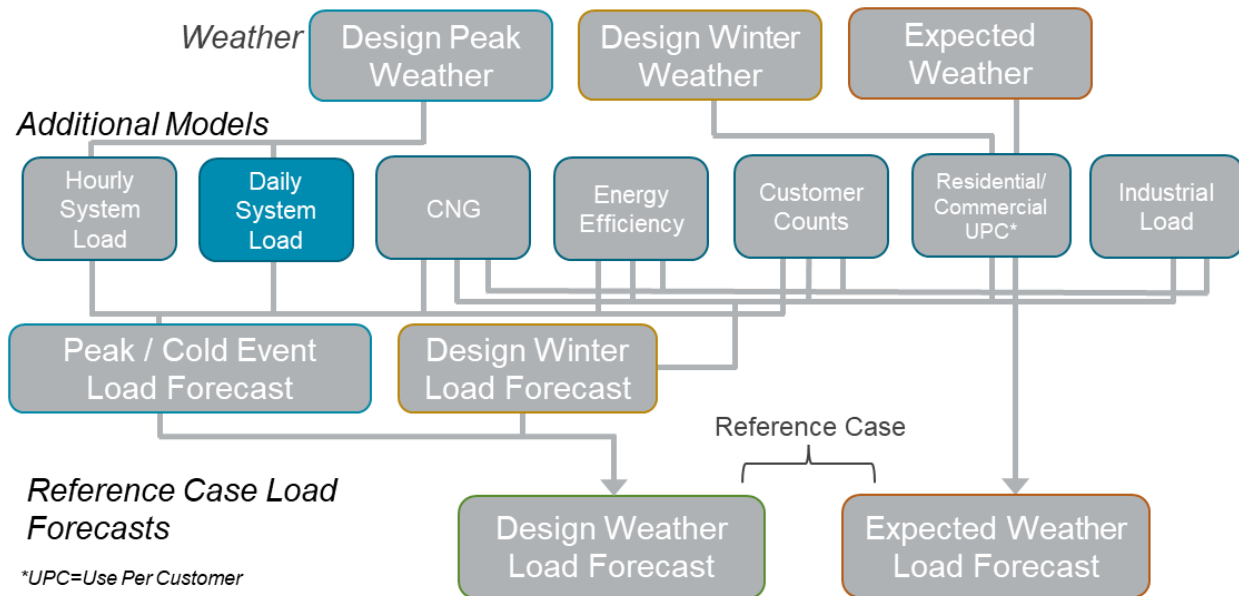
3.7 Daily System Load Model

The daily system load model is an econometric model that measures the relationship between daily firm sales load and its drivers such as temperature. Using historical data of daily firm sales load and drivers, the model statistically estimates coefficients, which represent the effect of each daily driver.¹³ These coefficients are subsequently used as an input into the peak day planning standard, discussed in the next section. The daily system load model for resource planning is used to predict daily firm sales during peak demand conditions created from a combination of several factors. Ultimately, the daily system load model used for the peak day firm sales load forecast that determines the daily capacity requirements for resource planning (see Figure 3.22).

¹² The total annual throughput forecast is adjusted for energy efficiency forecasts.

¹³ The daily system load model focuses on daily firm sales as NW Natural must buy the gas and have enough capacity resources to bring that gas on system during a peak day. Daily load for a gas day (7 a.m. - 7 a.m.) is used as gas is typically scheduled for an entire day in a day-ahead market. Hourly load is relevant for distribution system planning, but not necessary for supply planning and gas scheduling.

Figure 3.22: Load Forecast Model Flow Diagram – Daily System Load

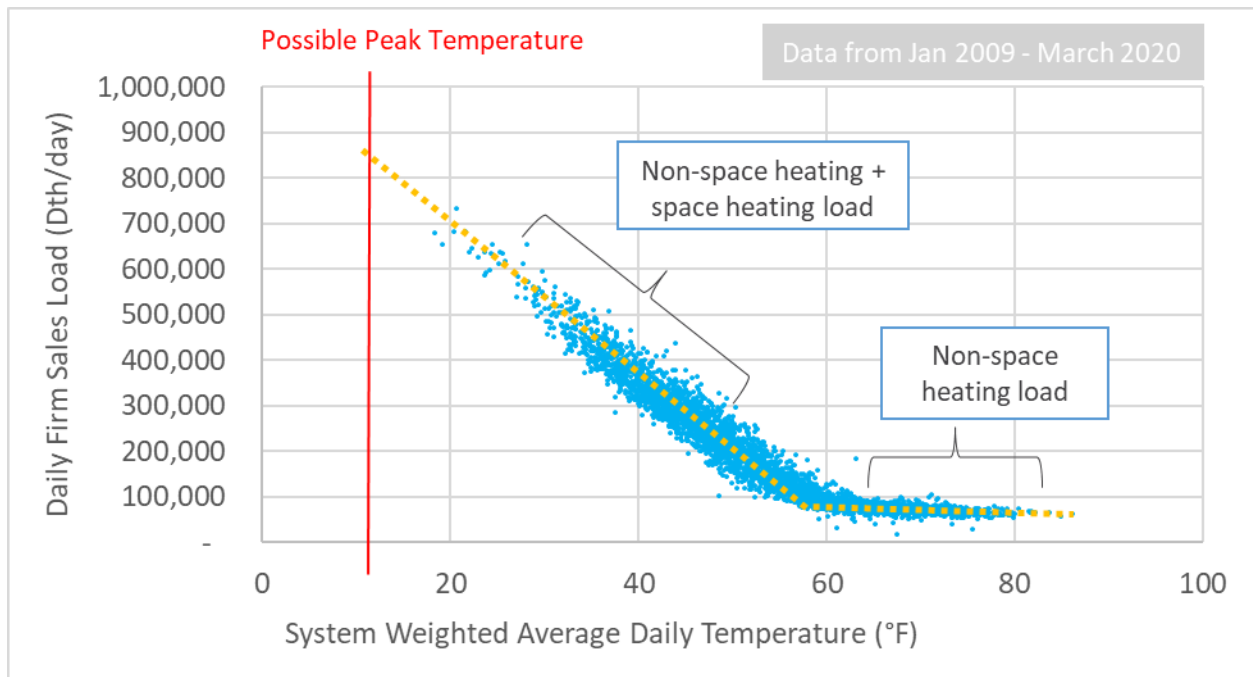


3.7.1 Daily Demand Drivers

The daily system load model includes 11 drivers: temperature, daily lagged temperature, solar radiation, wind speed, snow depth, customer count, day of the week indicator variables, a holiday indicator variable, a time trend, water heater water inlet temperature and a indicator variable for the pandemic shutdown in March of 2020. During peak conditions roughly 84% of NW Natural’s sales throughput is used for space heating. Therefore, weather is a prominent driver of peak load and peak conditions. Peak conditions take place on very cold and windy winter weekdays when temperature drops and gas demand for space heating spikes. Figure 3.23 shows a scatter plot of temperature and a daily firm sales load. This figure illustrates that a negative linear relationship exists between daily load and temperature. There is a structural break in this relationship at 58°F as space heating equipment (e.g., furnaces) kicks on at temperatures less than 58°F. To capture this relationship the daily system load model is estimated in two versions: average daily temperature less than 59°F and average daily temperature greater than 59°F.¹⁴ The coefficients from the less than 59°F model version are used as inputs into the peak day planning standard.

¹⁴ Daily temperatures are calculated as system-weighted daily averages from hourly weather data.

Figure 3.23: Daily Firm Sales Load and Temperature



In addition to temperature, NW Natural includes a daily lagged temperature variable into the model. The necessity of including a temperature lag is due to the physical location of where data is collected and the speed at which gas flows through pipelines. Data on daily flow is collected at NW Natural’s gate stations and at our on-system storage locations. Additionally, data is collected at the end use location for interruptible sales and transportation customers who have higher frequency meters that record their daily usage. Non-firm sales customer usage is subtracted coincidentally from the flow coming from the gate stations and on-system storage, but these customers could be located far from the gate station. Since gas does not flow instantaneously, there is a delay between when customers use gas and when it flows through the gate stations.¹⁵ Including a lagged temperature variable helps capture this lagged data response to changes in weather.

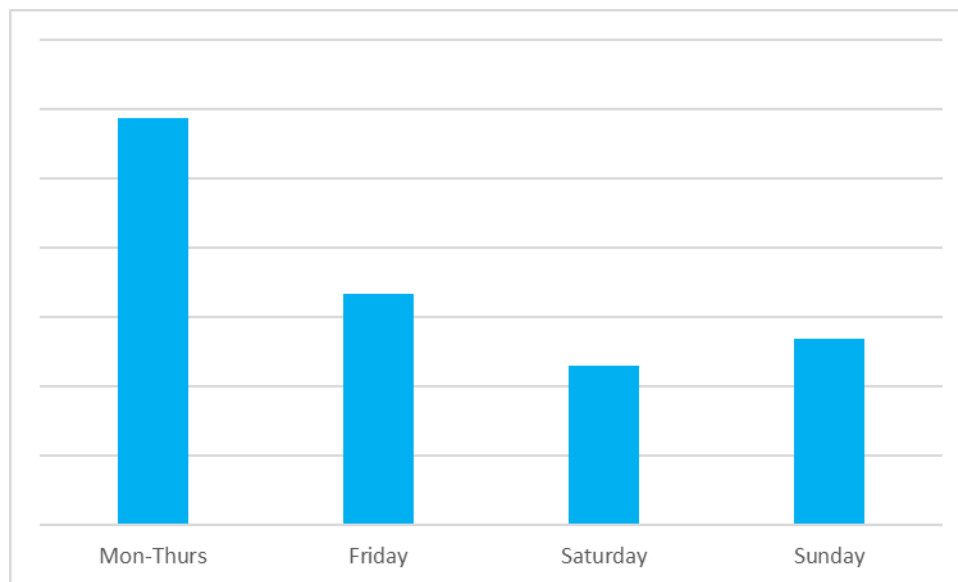
Wind and solar radiation have positive and negative impacts on daily load, respectively. High winds cool building structures, which in turn require additional gas to maintain space heating. Conversely, higher solar radiation heats buildings and hence reduces heating demand.

The day of the week also impacts natural gas load. The data shows a statistically significant increase in daily load during a weekday relative to a Saturday or Sunday. This is mainly driven by schools and businesses closing for the weekend. Daily load on Friday also shows a significant

¹⁵ The duration of the delay is dependent on several factors including the pipeline distance from the gate station and the speed of gas flow (which is dependent on the overall demand and pipeline pressure). This delayed response is applicable to all customers, i.e., firm sales customers as well.

decrease in daily load relative to Monday through Thursday.¹⁶ Figure 3.24 shows daily average use for Monday–Thursday, Friday, Saturday, and Sunday. To capture this effect the model includes Friday, Saturday, and Sunday indicator, or dummy, variables.¹⁷ A similar effect is captured by a holiday indicator variable.¹⁸

Figure 3.24: Average Winter (Nov-Feb) Firm Sales Daily Use by Weekday



Snow depth and water heater inlet temperature were first introduced in the 2018 IRP daily system load model and are used again in the 2022 IRP model. Snow depth is a proxy for business closures and the effect is like the effect of a weekend or holiday. Since snow depth is often correlated with cold weather, this effect is less intuitive. After controlling for other weather drivers, additional snow depth causes more schools and businesses to shut down and has a statistically significant negative impact on load.¹⁹ NW Natural uses Bull Run River water temperature as a proxy for water heater inlet temperature.²⁰ Colder inlet water temperature requires additional heat to warm and thus has a negative effect on load meaning that load will increase.

The impact from the COVID-19 economic shutdown was overall negative as school and business closed for social distancing. It is likely that residential usage increased from people spending more time at home, either from unemployment or remote working, but the system data used for this model indicates an overall decrease in firm sales load. As the data for this model ends in

¹⁶ For a 7 a.m. - 7 a.m. gas day, Friday includes 7 hours of Saturday. Including these hours into a Friday is a primary reason why Friday is different than other weekdays.

¹⁷ Throughout this section weekday refers to a Monday through Thursday.

¹⁸ Holidays are identified as federal holidays where most business and schools close. If the holiday falls on weekend the following Monday is considered a holiday as this a typical practice for schools and businesses to grant the following Monday as a holiday.

¹⁹ NW Natural initially tried to attain data on school closures, but could not find sufficient data.

²⁰ Portland is NW Natural's largest load center with data on surface water temperature readily available through the U.S. Geological Survey (USGS).

March of 2021, the longer-term impacts of COVID-19 on load is yet to be discovered, however; by including an indicator variable for the COVID-19 shutdown we account for its immediate impact during the 2020-2021 winter.

The last two drivers include customer counts and a time trend. Customer growth has increased over the past decade and has a positive impact on NW Natural’s daily load.²¹ Counter to customer growth, through energy efficiency efforts and changes in customer profiles,²² use per customer is declining. To account for this change over time the model includes a time trend.

Driver Variable	Impact on Load
Temperature	(-)
Previous Day Temperature	(-)
Solar Radiation	(-)
Wind Speed	(+)
Snow Depth	(-)
Water Heater Inlet Temperature	(-)
Fri/Sat/Sun or Holiday	(-)
Customer Count	(+)
Time Trend	(-)
COVID 19	(-)

3.7.2 Interaction Effects

Beginning with the 2018 IRP daily system load model, we have been incorporating interaction effects between variables, primarily temperature and other independent variables. The reason for including interaction effects starts with recognizing that a single driver alone fails to sufficiently explain changes in daily demand primarily used for space heating. For example, demand on a warm summer day with no wind will not be very different from demand on a windy summer day. However, the impact of wind greatly increases as temperatures decrease. In other words, demand on a cold windy day will be much greater than demand on a day with the same temperature and no wind. For more technical details on the daily system load model see Appendix B.

3.7.3 Firm Sales Daily System Load Regression Model

Daily load drivers constitute the independent, or right-hand-side, variables in the econometric model and daily system firm sales is the dependent, or left-hand-side, variable.

$$System\ Firm\ Sales_t = \alpha + \sum_{i=1}^{23} \beta_i Drivers_{it} + \epsilon_t$$

Where α is a constant, β_i are the estimated coefficients, i is an index for drivers, t is a daily index and ϵ is a random error.

²¹ A negative impact means that the values of the attribute go in the opposite direction as load. Whereas a positive impact means the values of the attribute go in the same direction as load. As an example, as temperature increases, load decreases and correspondingly, as temperatures drop, load increases.

²² For example, the addition of higher efficiency new construction homes.

The right-hand-side variables include the previous day's temperature, solar radiation, wind speed, snow depth, customer count, Friday, Saturday, Sunday and holiday dummy variables, a time trend, and the Bull Run River water temperature. Temperature interacts with each dependent variable except for the Bull Run River water temperature. The data shows that the efficiency of insulated water heaters is independent of the outside temperature and therefore an interaction between temperature and the water heater inlet water temperature is not considered in this model.

3.8 Capacity Requirement Planning Standard

Developing a planning standard is important for selecting the right mix of resources to cost-effectively serve customers and ensure the reliability of the service under design peak weather conditions. Gas supply capacity requirements refers to the daily maximum volume of gas that the system can deliver to customers. In the 2018 IRP, NW Natural implemented a new planning standard that uses statistics and Monte Carlo simulation of the demand drivers to set a standard that the company's resource capacity can serve the highest firm sales demand day going into each future winter with 99% certainty. This is equivalent to planning for a 1-in-a-100-year weather event.²³ This IRP uses the same planning standard as the 2018 IRP.

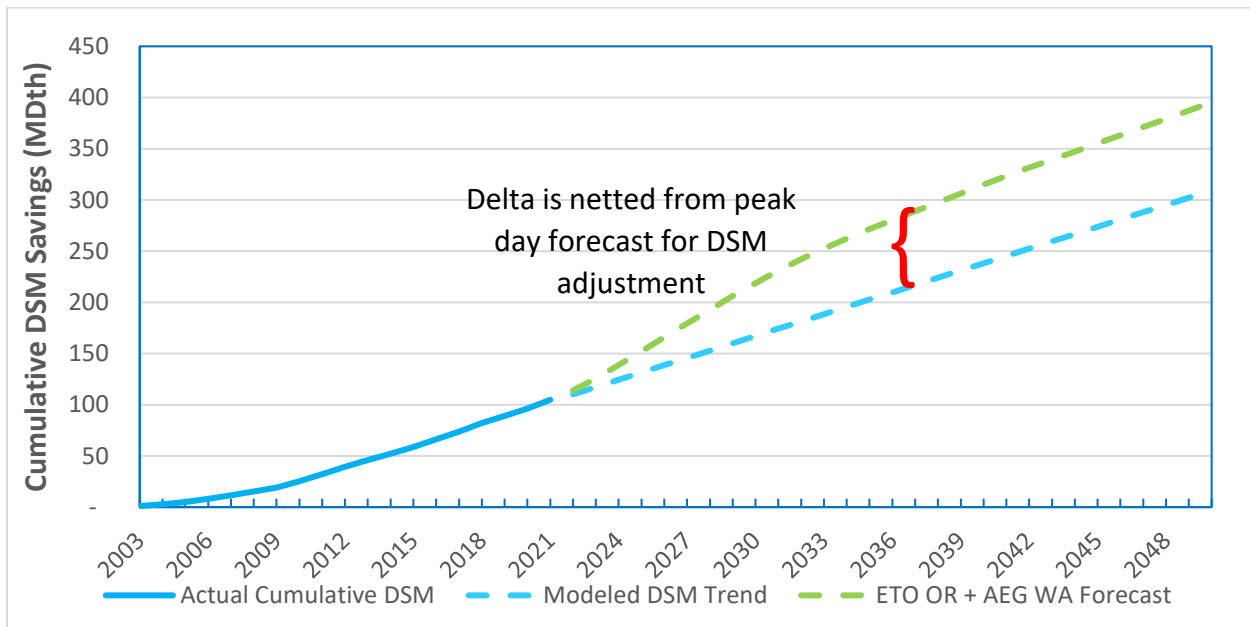
Using the regression coefficients from the firm sales daily system load model and the Monte Carlo simulation of the demand drivers create a distribution of peak day demand under potential peak conditions. Using this distribution and accounting for model error the 99th percentile pulled from this distribution.

3.9 Design Day Peak Savings from Energy Efficiency

The 99th percentile load requirement includes a time trend capturing underlying trends in the data, part of which is driven by past energy efficiency programs. There is an adjustment to the 99th percentile to account for design peak therm energy savings forecast, similar to the adjustment discussed for annual therm savings. These design peak therm savings are calculated using peak factors estimated by NW Natural for each end-use and are further discussed in Chapter 4, Section 3. These factors are applied to the annual sales savings forecasted by the Energy Trust (Oregon sales) and AEG (Washington sales). Figure 3.25 illustrates the adjustment made to the 99th percentile load requirement.

²³ As weather is random, a 1-in-a-100-year event has a probability of occurring more often than once every 100 years. On the other side of the coin, this type of event also has the probability of not occurring within a 100-year timeline. See the 2018 IRP Chapter 3, Section 7.2 for a detail discussion on this topic.

Figure 3.25: DSM Peak Day Savings Trend and Forecast



3.10 Peak Day Forecast – Reference Case

The peak day load forecast, which is modeled as the third day of a cold event, combines the customer forecast, peak day therm savings energy efficiency forecast, the daily system load model, and the peak day planning standard.²⁴ The combination of these models results in a forecast of the gas supply capacity requirements over the planning horizon (see Figure 3.26).²⁵

²⁴ Note that peak day contribution from CNG markets are included in the peak day forecast, but are de minimis.

²⁵ Peak day is defined, per the peak day planning standard, as the firm resource requirement needed to have a 99% chance to be able to meet the highest firm sales demand day in a gas year.

Figure 3.26 Load Forecast Model Flow Diagram – Peak Day Load Forecast

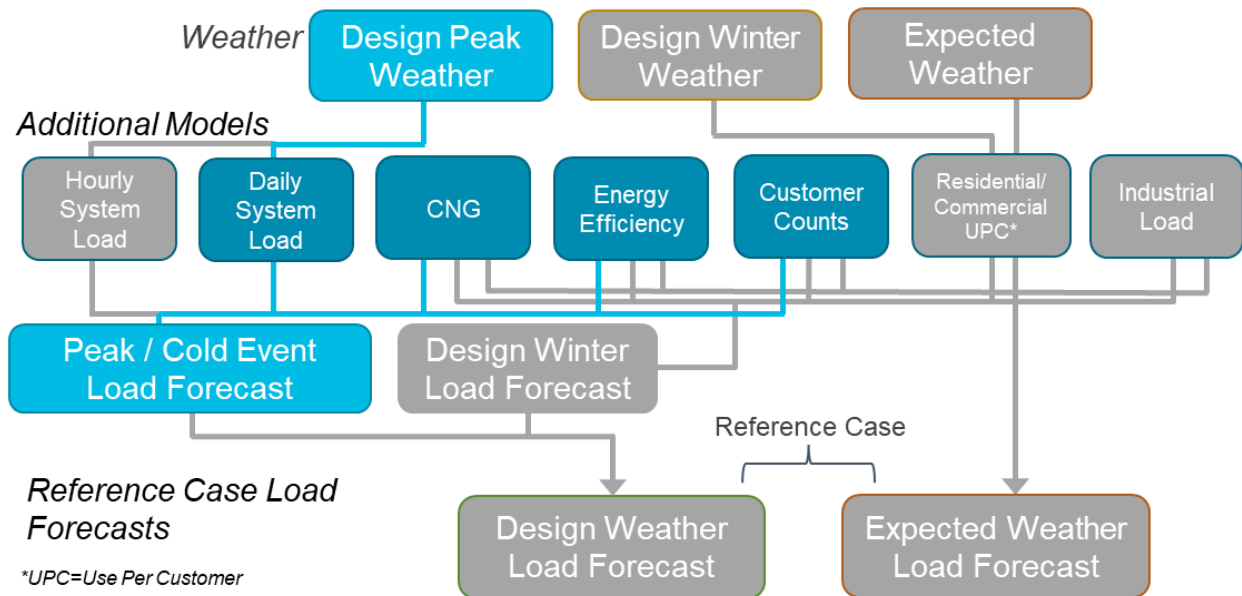
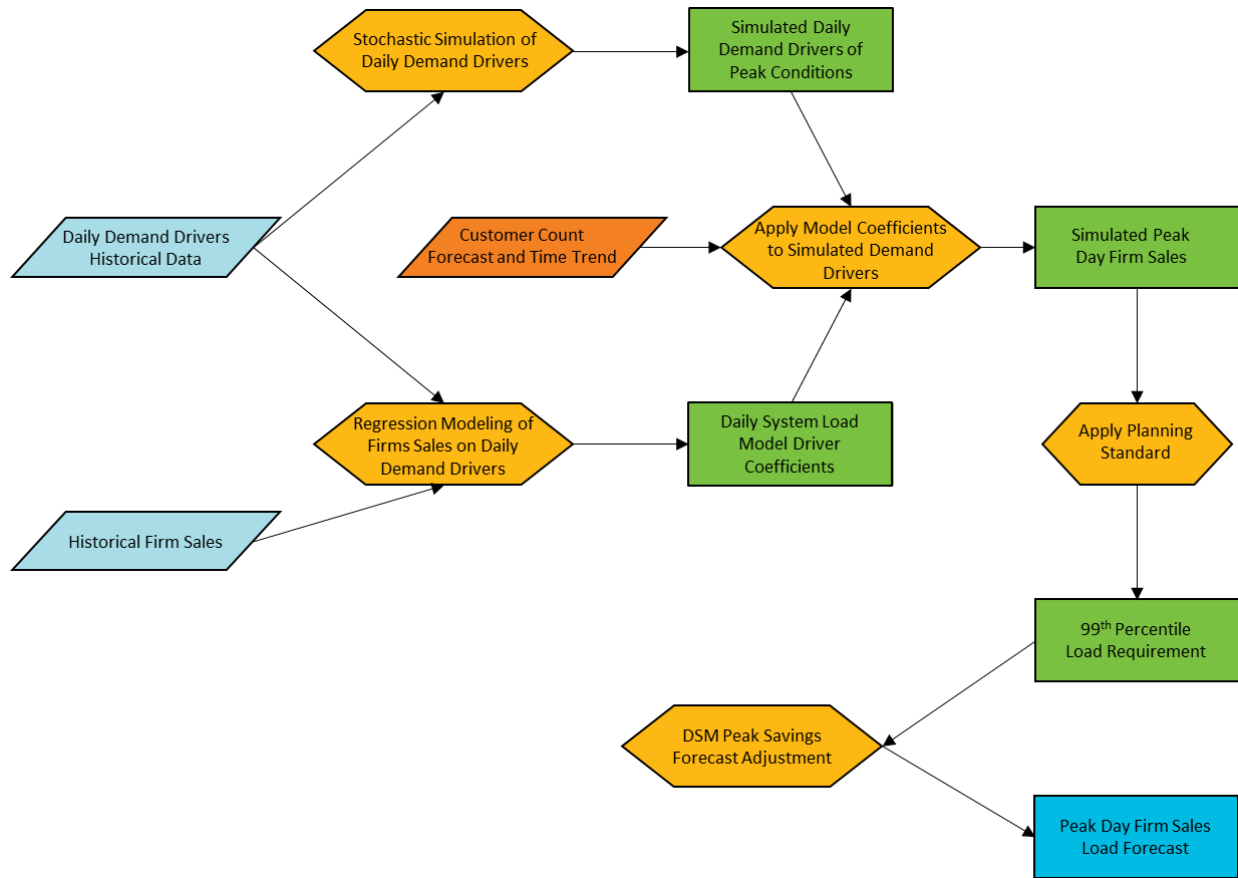


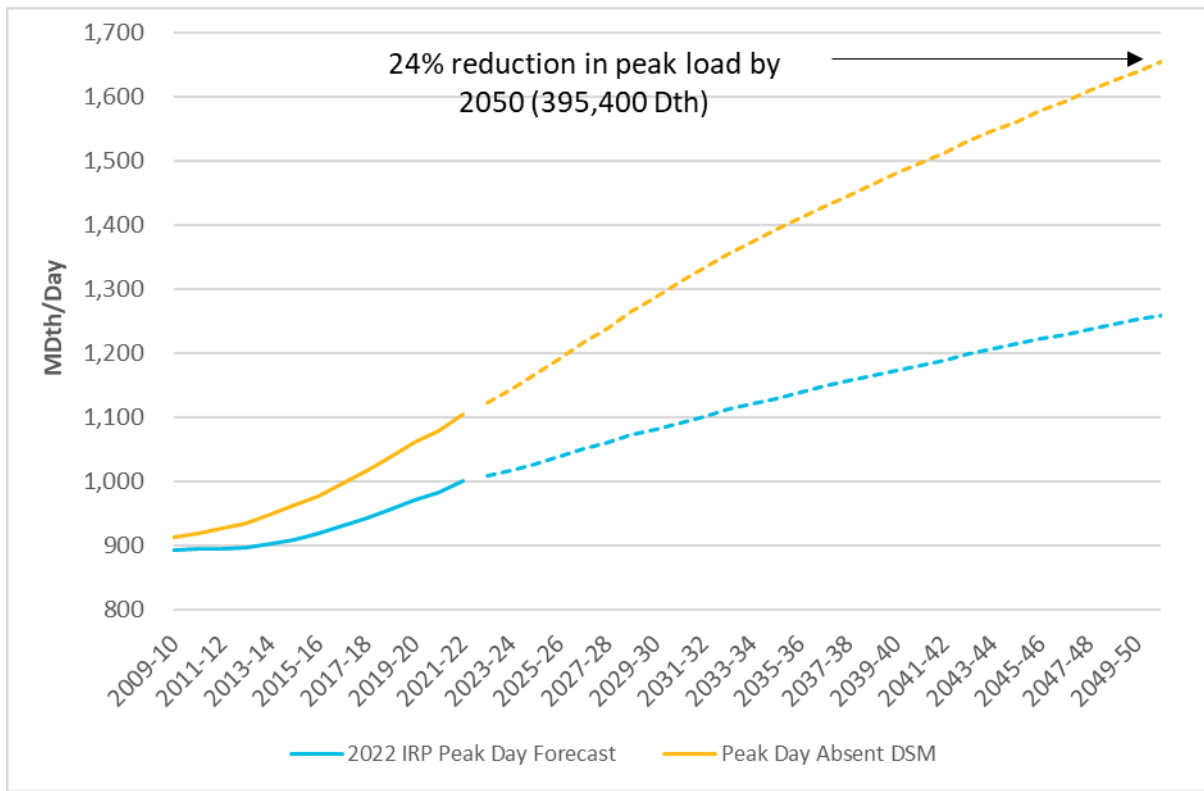
Figure 3.27 illustrates a flow chart for how the daily system load model, forecast of design peak day therm savings, and the planning standard are combined to develop the peak day forecast.

Figure 3.27: Peak Day Load Forecast Flow Chart



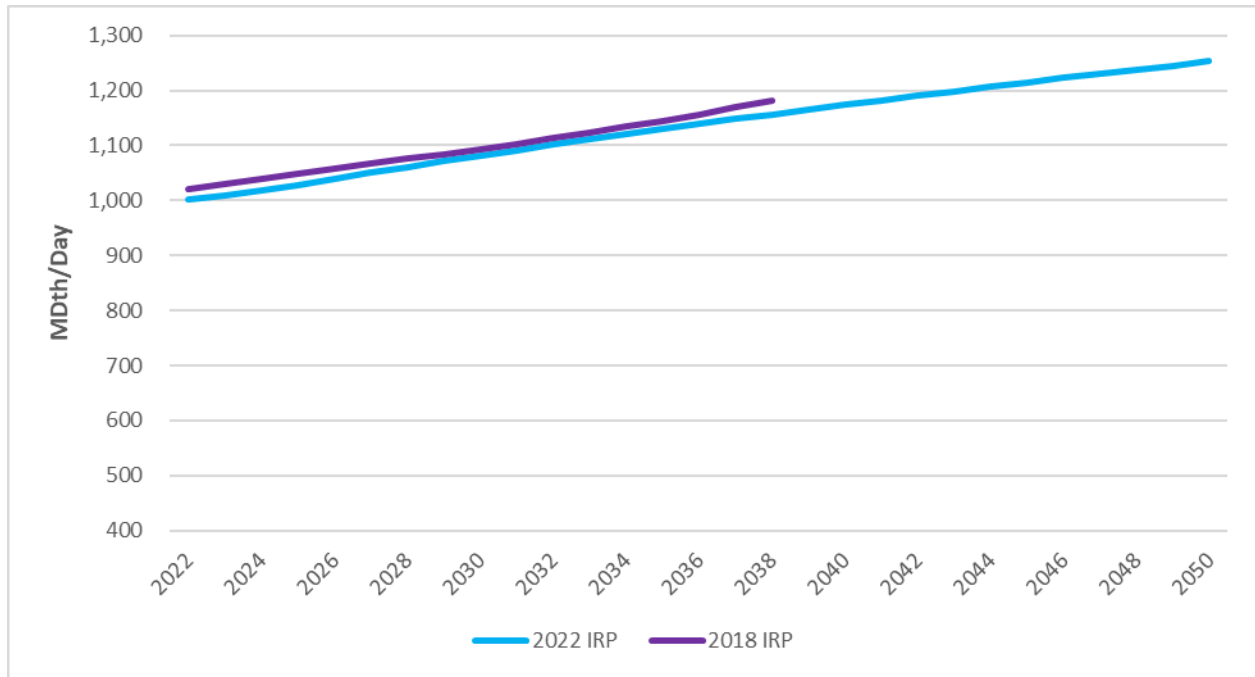
The impact of DSM programs has been and will continue to be a significant way to reduce annual load, but also generates significant savings on peak, particularly measures related to space heating. Figure 3.28 shows the peak day forecast, absent any DSM programs relative to the 2022 IRP peak day forecast adjusted for ETO and AEG’s DSM forecast.

Figure 3.28: Peak Day Load Forecast Without DSM



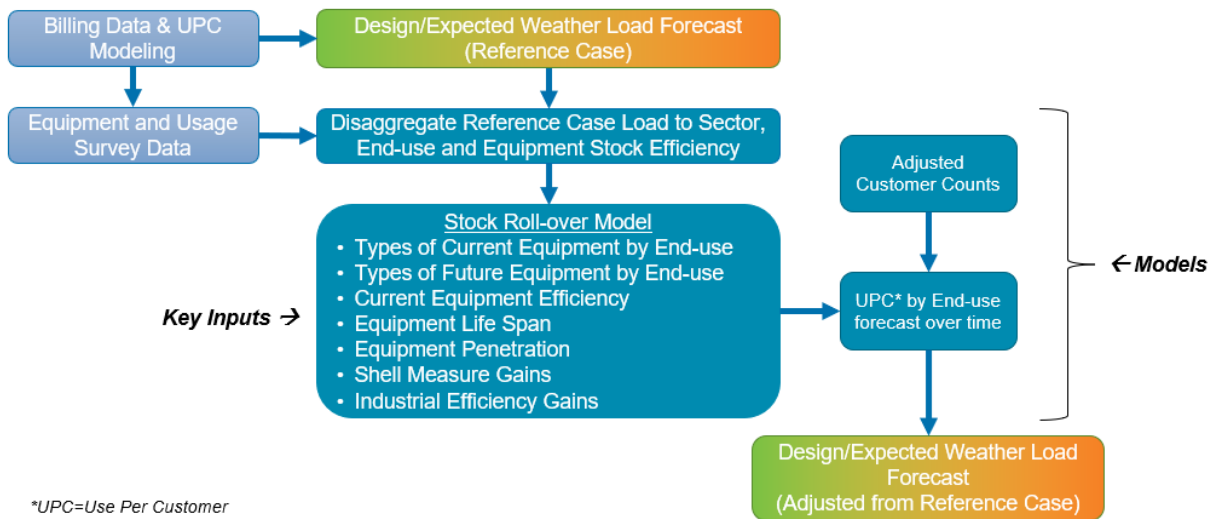
By 2050, DSM programs will reduce peak day load by about 395,400 Dth or 24% of peak load. This is roughly the capacity equivalent of three Portland LNG facilities. Compared to the 2018 IRP, the reference case peak day forecast is lower by 1.5% by in 2038 as shown in Figure 3.29.

Figure 3.29: Peak Day Load Comparison 2018 IRP to 2022 IRP

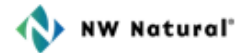


3.11 End Use Load Forecast Model

Figure 3.30: End Use Load Forecast Model



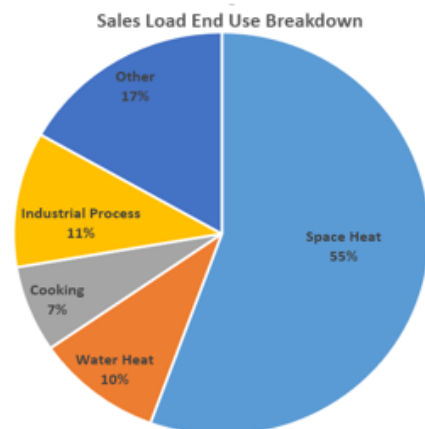
End-Use Forecasting Context



- End-use load forecasting still relies on previous models to develop the reference case and implements a stock roll-over model to obtain estimated use per customer by sector and end-use
- The stock roll-over model is the tool to adjust the reference case to reflect shifts from historical trends
 - For a given sector and end-use, the reference case can become the forecast (either for the base case or a scenario) if no shifts from historical trends are expected
 - The stock roll-over model gives us the flexibility to incorporate potential shifts caused by fundamental changes in policy
- While being a more flexible tool to make adjustments to the reference case, the stock roll-over model requires assumptions regarding key inputs
 - Adoption rates of new or more equipment
 - Equipment life span
 - Assumptions about improvement in building shells and/or industrial process efficiency gains

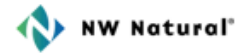
Sales by End-use

- Roughly 2/3 of gas delivered is to sales customers
- Space heating drives sales load, accounting for more than half of sales load
- The average efficiency of the installed equipment within the building stock is a major determinant of the load within each end-use category
- The average efficiency is determined by the make up of the equipment in the building stock
- Newly installed equipment, typically replaced when old equipment dies or installed for new customers, changes the average efficiency over time



Space Heating Equipment Example	Relative Efficiencies
Furnace Stock Efficiency	89%
High Efficiency Furnace Install	95%
Gas-fired Heat Pump	140%
Dual Fuel System	90% when used

End-Use Load Disaggregation- Residential Example



End Use	Time Period	All Customer Annual Average Usage	Annual Average Usage by Customers who Have Space or Water Heating	All Customer Average Peak Share of Annual Usage
Primary Space Heating	Normal Weather Annual Usage	494	565	0.768719
	Peak Day	7.26	8.31	0.011311
	Peak Hour	0.356	0.407	0.000554
Water Heating	Normal Weather Annual Usage	117	176	0.181856
	Peak Day	0.38	0.57	0.000592
	Peak Hour	0.025	0.038	0.000039
Other Load	Normal Weather Annual Usage	32	N/A	0.049425
	Peak Day	0.410	N/A	0.000639
	Peak Hour	0.021	N/A	0.000032
Total	Normal Weather Annual Usage	642	N/A	1.000000
	Peak Day	8.05	N/A	0.012541
	Peak Hour	0.401	N/A	0.000625

End use load forecasting requires determining:

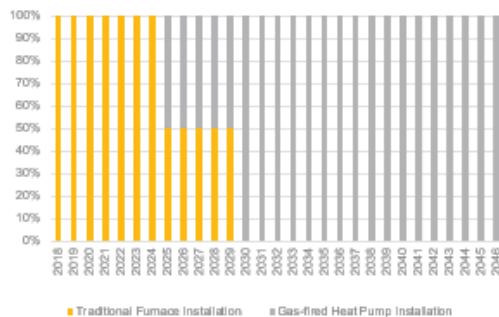
1. What share of NW Natural customers use natural gas for the end use?
2. What is the average efficiency of the equipment used for the end use?

	Space Heating	Water Heating
Share of Customers gas is primary source:	87%	65%
Average efficiency of equipment for end use:	89%	73%

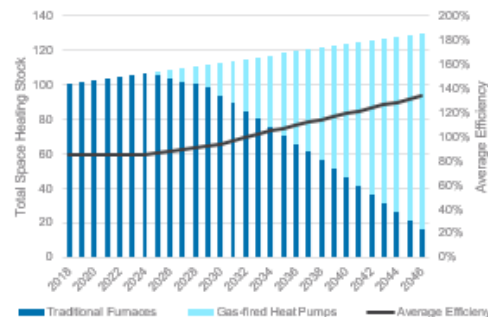
Stock Turnover Model – Space Heat Example



Breakdown of Units Installed by Year

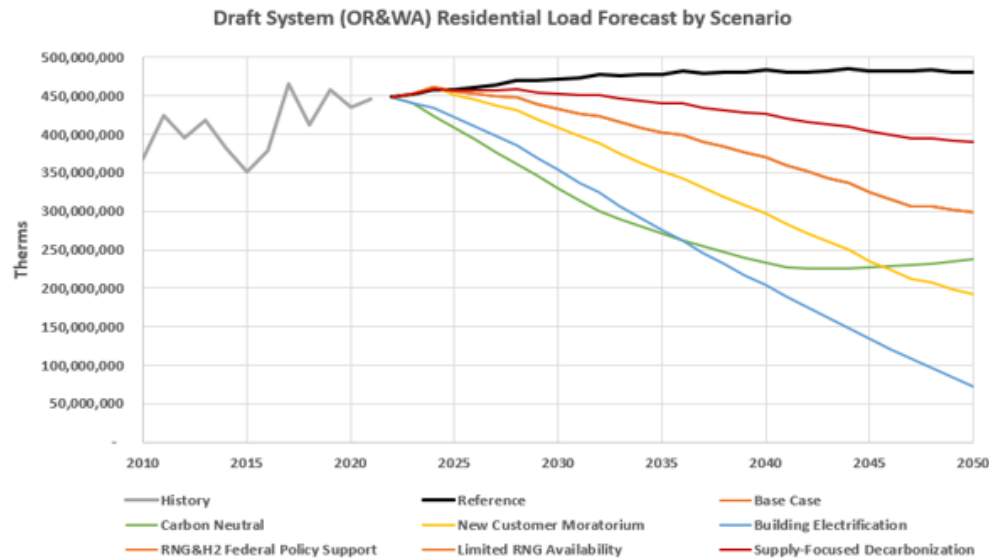
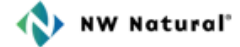


Impact on Equipment Penetration



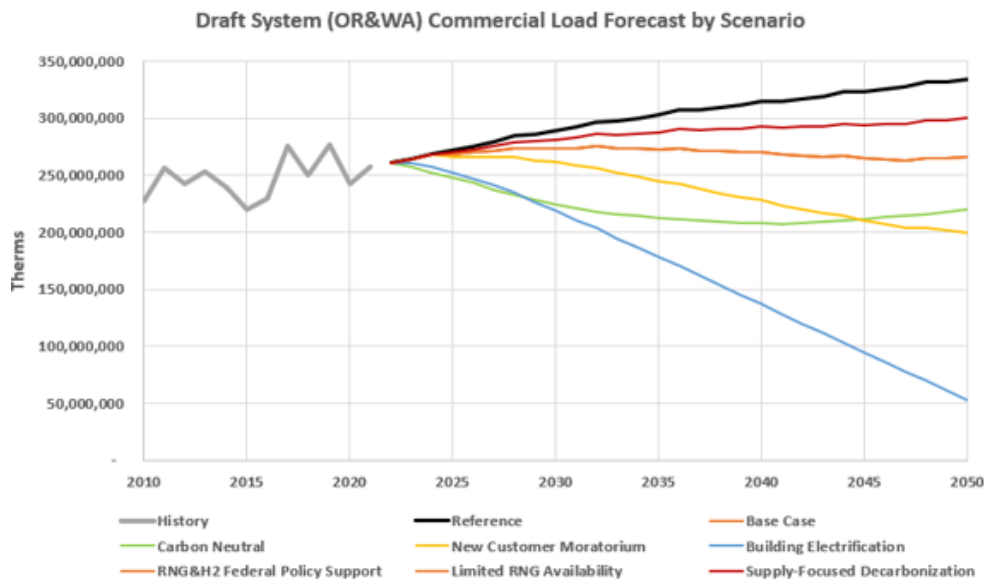
- As the new equipment is installed, the total stock mix and average efficiency of equipment providing energy services within the building stock changes over time
- Changes in efficiency different from historical trends are largely not accounted for in our reference case
- End-use load forecasting methodology starts with the reference case, but can account for shifts in trends due to things like emerging technologies and the policy environment

Draft* Residential Load by Scenario



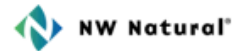
*Draft to indicate general range of loads to be considered. Final assumptions for load scenarios still being developed from stakeholder feedback

Draft* Commercial Load by Scenario

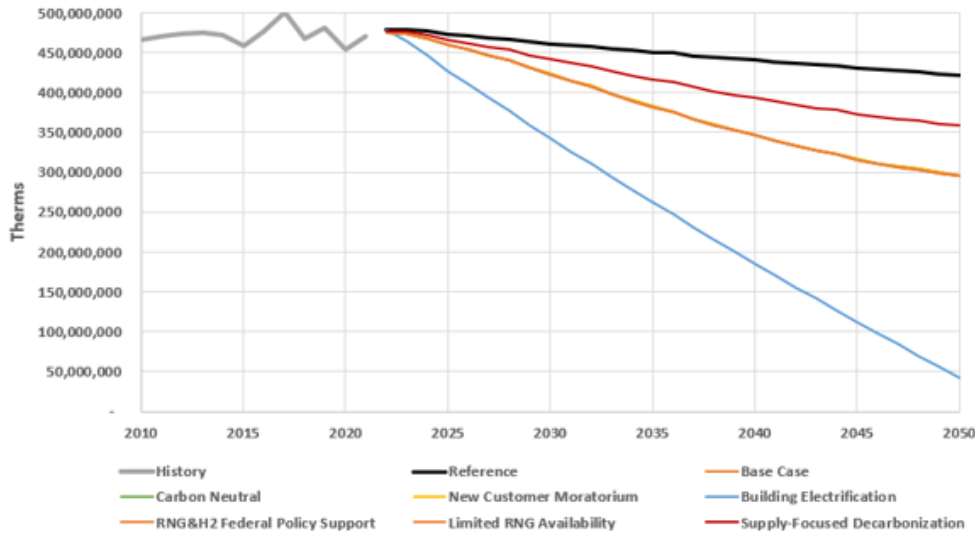


*Draft to indicate general range of loads to be considered. Final assumptions for load scenarios still being developed from stakeholder feedback

Draft* Industrial Load by Scenario



Draft System (OR&WA) Industrial Load (Including Transport) Forecast by Scenario

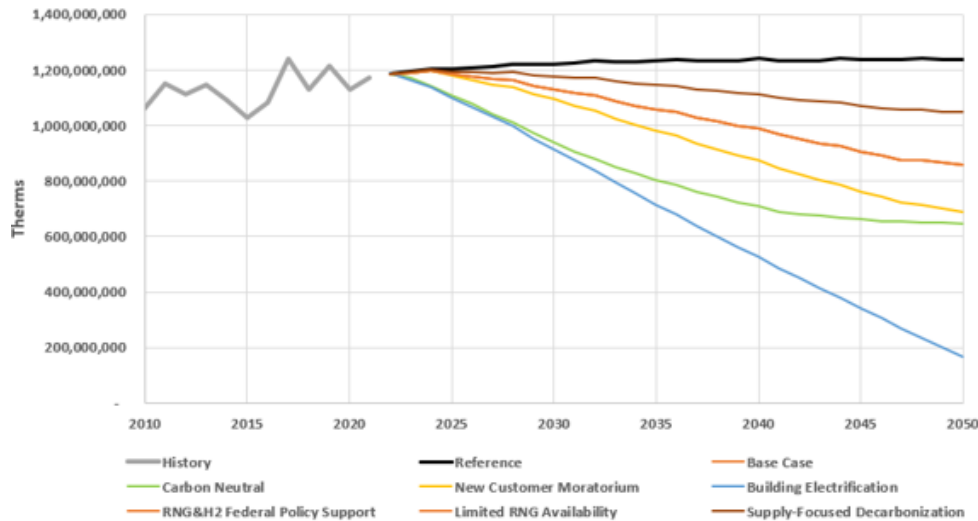


*Draft to indicate general range of loads to be considered. Final assumptions for load scenarios still being developed from stakeholder feedback

Draft* Total Loads by Scenario

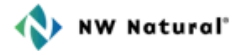


Draft System (OR&WA) Total Deliveries Load Forecast by Scenario



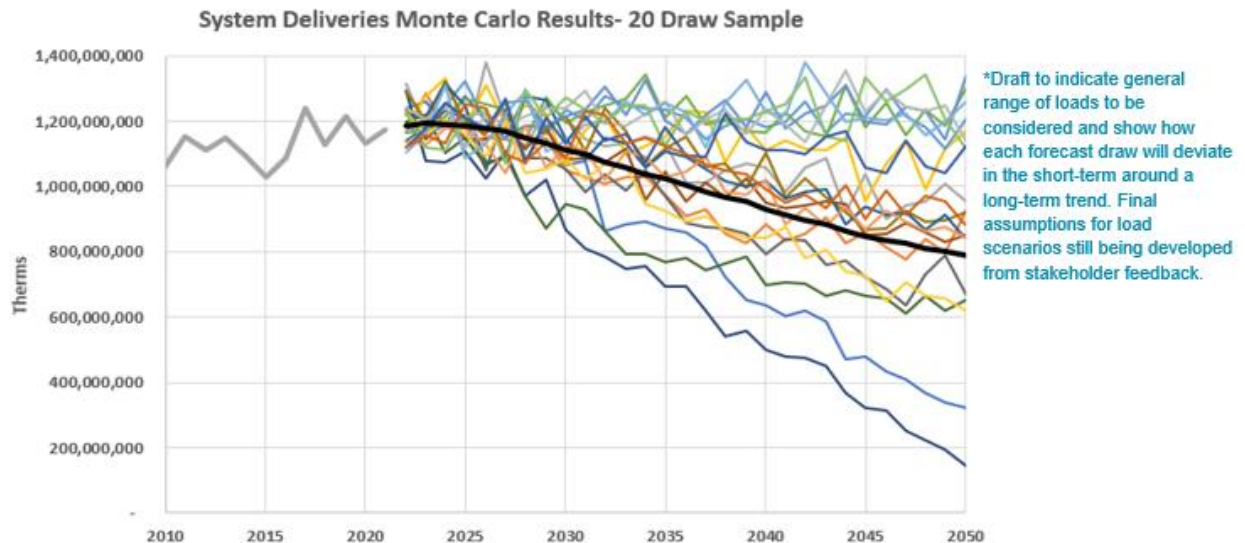
*Draft to indicate general range of loads to be considered. Final assumptions for load scenarios still being developed from stakeholder feedback

Stochastic Monte Carlo Load Simulation



- Long-term variance in load determined by load scenarios
 - Current assumptions
 - Path deviation for a load scenario can start any year between 2022 and 2028
 - All scenarios equally likely
- Short-term variance in load determined by weather and economic uncertainties
 - Current assumptions
 - Standard deviation in annual heating degree days from weather modeling combined with economic deviation
 - Economic deviation from history of non-weather

Load Simulations for Optimization



Chapter 4
Avoided Costs

4.1 Avoided Costs – Overview

As part of the IRP process, NW Natural forecasts avoided costs over the planning horizon. Total avoided cost is an estimate of the cost to serve the marginal unit of demand with conventional supply-side resources. This incremental cost represents the cost that could be avoided if that unit of gas were not demanded, due to efforts such as demand-side management (DSM), or through on-system supply side resources such as locally sourced renewable natural gas.

Therefore, the avoided cost forecast can be used as a guideline for comparing the cost of acquiring gas and supply-side resources to meet demand with other options so that the most cost-effective solutions are identified to meet customer needs. Practically, the avoided cost forecast is a key component of the cost-effectiveness test that is conducted by Energy Trust of Oregon (ETO) and Applied Energy Group (AEG) to determine the DSM savings projections for Oregon (ETO) and Washington (AEG) detailed in Chapter Five.

Chapter Four details the methodology used to calculate each component of NW Natural's avoided costs. The methodology we used to calculate our avoided cost forecast has seen continued improvement since the 2014 IRP, and we are working with ETO and AEG to make additional improvements implementable within the broader distribution planning and IRP processes. For the 2022 IRP, NW Natural's avoided cost forecast features the following key methodological improvements:

- Avoided costs have been applied to more diversified on-system and low carbon supply-side resources so the entire value these resources provide to customers is included when they are evaluated against conventional resources.
- Environmental incremental policy compliance costs for recent Climate Protection Program (CPP) and Community Climate Investments (CCI) for Oregon and Climate Compliance Act (CCA) for Washington have been explicitly included in its portfolio modeling assumptions to generate state-specific avoided costs in NW Natural's territory.

This chapter also presents the avoided costs results for both the demand-side and the supply-side resources to which the concept is applied. NW Natural continues to work on improving its methodologies and internal processes relative to avoided costs in a continuing effort to ensure that all resources, be they demand- or supply-side, are evaluated on a fair and consistent basis in a fully integrated process.

4.2. Avoided Cost Components

Table 4.1 summarizes each of the components of avoided costs and shows which components are included in the evaluation of the different resource options NW Natural considers in its resource planning. Additionally, Table 4.1 shows which values of the avoided costs components vary by end use or supply resource.

Table 4.1 Avoided Costs Components and Application Summary

Costs Avoided		Resource Option Application					
		Demand-Side Resources			Supply-Side Resources		
		Energy Efficiency	Demand Response		Low-Carbon Gas Supply		Recall Agreements
Interruptible Schedules	Other DR		On-System Resources	Off-System Resources			
Commodity Related Avoided Costs	Natural Gas Purchase and Transport Costs	✓			✓	✓	
	Greenhouse Gas Compliance Costs	✓			✓	✓	
	Commodity Price Risk Reduction Value	✓			✓	✓	
Infrastructure Related Avoided Costs	Supply Capacity Costs	✓	✓	✓	✓		✓
	Distribution System Costs	✓	✓	✓	✓		
Unquantified Conservation Costs	10% Northwest Power & Conservation Council Credit	✓					

4.2.1. Commodity Related Avoided Costs

These avoided costs are those that apply equally on a per unit of natural gas saved or supplied basis. This is to say that for these components it is either irrelevant or somewhat unimportant when the energy is saved or supplied.¹ For example, it is irrelevant from a greenhouse gas (GHG) emissions compliance cost perspective whether the emissions occur during a peak period or any other time of the year.

Gas and Transport Costs

This component represents the cost of the natural gas commodity itself. The main driver of these costs is the base case natural gas price forecast detailed in Chapter Two, though it also includes the following minor costs: 1) “line losses,” or the amount of gas that is used to deliver gas from where it is purchased to where it is consumed; 2) applicable variable transmissions costs; and 3) storage inventory carrying costs. On any given day in the forecast period the avoided gas and transport costs represent the cost of the last unit of gas sold during that particular day,² where that unit may be from an expected daily spot purchase or a storage withdrawal depending on the load that needs to be served and gas prices on that day. This daily figure comes from the resource planning optimization model and is aggregated to the monthly level. Note that avoided commodity and transport costs varied not only through time but also across end uses since each end use has its own estimate based on the seasonal usage or supply portfolio of that resource and the seasonality of natural gas prices exhibited in the price forecast. The details of this calculation can be found in Appendix C.

¹ Noting that seasonality of natural gas prices and the storage resources in NW Natural’s portfolio make it inaccurate to claim that when the energy is saved or served has no impact on these avoided costs.

² Which by cost minimization protocols is the most expensive unit of gas purchased that day.

Greenhouse Gas Emissions Compliance Costs

NW Natural explicitly includes environmental incremental policy compliance costs for the CPP in Oregon and the CCA in Washington in its portfolio modeling assumptions (in addition to the current policies embedded in the gas price forecasts provided by a third-party consultant). Potential compliance costs are hence separately generated by state to meet environmental policy requirements specific to each state in NW Natural’s territory.

Commodity Price Risk Reduction Value or the Hedge Value of DSM

While the “cost to achieve natural gas price certainty” is a more descriptive name for this component of avoided costs, this component is more commonly referred to as the “hedge value of DSM.”³ Natural gas prices are volatile and uncertain, particularly when analyzing long-term price forecasts as is necessary to 1) forecast costs in IRPs; and 2) evaluate the cost-effectiveness of resource options that provide energy savings or gas supply for multiple years (and in the case of DSM, sometimes indefinitely). If price hedging is not used to remove or mitigate this price volatility and uncertainty, customers are exposed to changes in the trend of prices in the long-term, and price fluctuations around this long-term trend in the short-term. DSM savings are a type of long-term hedge: if the actual energy savings that are going to be acquired and the costs to obtain those savings are known with certainty, acquiring demand-side savings removes the price risk associated with unhedged supply resources that would be necessary if energy savings were not acquired.

The hedge value of DSM represents the risk premium gas purchasers need to pay (i.e., the cost to fix the price) to obtain a long-term fixed price financial hedge at the time of the IRP analysis.⁴ When the hedge value of DSM is added to the gas and transport costs described above, it represents the fixed price of gas that could be obtained through financial hedging instruments. In practical terms this combination replaces the spot price forecast as the price of gas for evaluating demand-side resources. The same hedge value is applied in both states and to all end uses and is the least significant component of avoided costs. In the current natural gas market, dynamics are such that long-term hedges can be procured at a price that is lower than forecasted spot prices over the hedge period. However, when market forces lead to a calculated hedge value that is negative, a value of zero is assigned.

4.2.2. Infrastructure Related Avoided Costs

Infrastructure needs are driven by peak loads. Consequently, the extent to which resources reduce or supply energy on peak determines the infrastructure costs they avoid. To estimate infrastructure costs avoided for any resource there are two pieces that need to be calculated:

- 1) the incremental cost of serving additional peak load; and
- 2) the amount energy that would be saved or supplied during a peak

³ See OPUC docket No. UM 1622 for a lengthy discussion of the hedge value of DSM in avoided costs. Also, see page 10 and Appendix 1 of NW Natural’s reply comments in the Company’s 2016 IRP proceeding (OPUC docket No. LC 64) for a detailed history on how the hedge value of DSM came to be included in the NW Natural’s avoided costs starting with the 2016 IRP. (<https://edocs.puc.state.or.us/efdocs/HAC/lc64hac115929.pdf>).

⁴ Inclusive of the costs of assessing and managing counterparty risk of financial hedging.

4.3

This is a draft document for discussion purposes and as such should not be used for investment purposes.

Note that the incremental cost of serving additional peak load is the same for all resources but the energy supplied or saved on peak is resource specific. Take energy efficiency as an example. A significant share of the energy savings achieved through DSM programs comes from large industrial customers, though many of these customers elect to be on interruptible schedules.⁵ These customers are interrupted during peak events, so they do not contribute to peak load or the infrastructure designed to serve it. Therefore, savings acquired for interruptible customers avoid commodity related costs, but do not avoid infrastructure related costs related to peak planning. On the other hand, DSM measures that target space heating, by contrast, result in relatively pronounced peak day load reductions (recall that space heating represents the vast majority of the peak load) in addition to the energy savings they provide on an annual basis.

There are two infrastructure-related avoided costs components — supply capacity avoided costs and distribution system avoided costs. Supply capacity resources are the resources we use to get gas onto our system of pipelines and are primarily interstate pipeline capacity and storage resources. Distribution system resources are the assets, primarily smaller pipelines, on NW Natural’s system that distribute the gas that arrives at NW Natural’s system via its supply resources to customers as it is demanded. Note that supply resources are held on a service territory-wide portfolio basis and serve both states, so supply capacity costs avoided per unit of gas are the same in both states. However, distribution assets are separate in Oregon and Washington, so distribution capacity costs avoided differ by state based upon the expected costs of the distribution system in that state. Per Commission guidance and industry best practices, infrastructure resource costs are based upon the costs of the incremental capacity resource (i.e., cost of the marginal resource) needed to meet customer needs.

Supply Capacity Costs

NW Natural’s methodology for estimating supply capacity costs has not changed since the last IRP and has been applied to the end uses considered for DSM and the on-system supply resources discussed in Chapter Six.

1) Estimating the incremental infrastructure costs of serving peak day load:

Given the longstanding process of coordination between NW Natural and ETO/AEG (see Figure 4.2 in Section 4.3 for a visual depiction of this coordination) the DSM savings projections provided by ETO and AEG are completed before the supply resource optimization. Therefore, the incremental supply resources that would be saved for each year in the planning horizon with DSM need to be assumed before the supply resource optimization to assign a cost for the supply capacity costs being avoided. The assumptions made about what supply portfolio resources would be acquired in each year were not significantly different from the actual supply

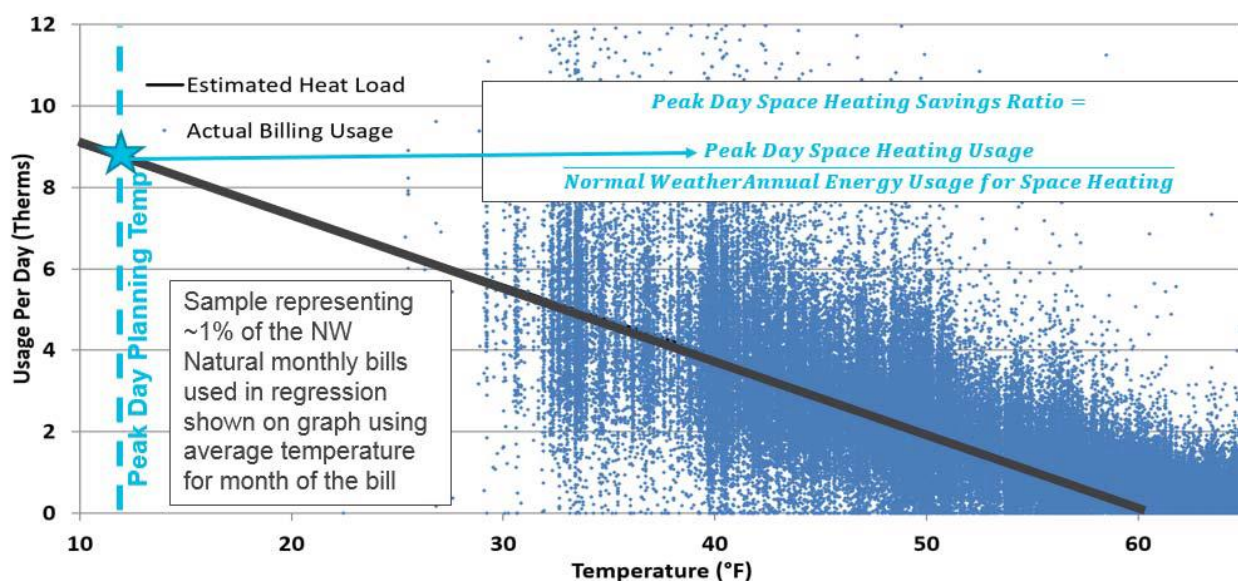
⁵ Note that interruptible customers pay a lower rate than firm customers, with the difference in rate being the estimated infrastructure costs that are saved by interrupting customers during peak events.

resource choices detailed in Chapter Seven.⁶ For supply-side resources, the supply capacity costs avoided are determined within the resource planning optimization.

2) Estimating the energy savings or supply on a peak day for each resource option:

To give an idea of how this calculation works, the largest contributor to peak day load — residential space heating — is used as an example. Figure 4.1 shows daily usage for NW Natural residential customers who use natural gas to heat their homes.⁷ While there is much variation in usage due to differences in customer equipment efficiency, behavior, home type and size, and relative shell efficiency, the average NW Natural residential customer’s space heating usage across temperatures is depicted by the black line. As the graph shows, using an estimate of the temperature that corresponds with NW Natural’s peak day planning standard (see Chapter Three), an average residential customer would use roughly nine therms of gas for space heating on a peak day.

Figure 4.1: Residential Space Heating Peak Day Savings Estimate and Peak to Annual Ratio



In conjunction with an estimate of the average annual usage for space heating under normal Weather, this peak day usage estimate can be used to determine the share of annual space heating load that occurs on a planning peak day. Assuming the savings shape and the load shape are the same, this ratio can be multiplied by the ETO and AEG’s annual savings estimated for each residential space heating measure to estimate the peak savings for that measure. This can then be used to calculate the supply infrastructure avoided costs on an energy basis. Similarly, the peak day to annual usage ratios were calculated for all the end uses considered. These ratios are shown in Table 4.2.

⁶ Note that the avoided cost figures have been updated and will be used by Energy Trust for budgeting if the avoided costs in the 2018 IRP are acknowledged.

⁷ Note that if a thermostat is set to a fixed temperature and the efficiency of the customer’s space heating equipment is not a function of temperature (which is generally true of any natural gas space heating equipment currently used by NW Natural customers) usage will be linear in temperature.

Table 4.2: End Use Specific Peak Day Usage/Savings Ratios

Peak DAY Usage to Normal Weather Annual Usage Factors for SUPPLY Costs		Source of Information
Residential Space Heating (Including Hearths and Fireplaces)	0.01983	NW Natural Regressions
Commercial Space Heating	0.01769	NW Natural Regressions
Water Heating	0.00330	NW Natural Regressions and NEEA Water Heater Study
Cooking	0.00356	Analysis of ODOE RECS Data
Process Load	0.00274	Annual/365

Distribution Capacity Costs

The same general process undertaken for supply resource capacity costs avoided is also completed for avoided distribution capacity costs, with the key metric being the incremental costs associated with enhancing or reinforcing the distribution system to serve peak hour demand, rather than peak day demand.

1) Estimating the incremental infrastructure costs of serving growing peak hour load:

This state-specific calculation relies on historical data of the costs to reinforce NW Natural’s distribution system and is based on an average of the revenue requirement of reinforcement projects that were completed over the previous five years. Note that these costs do not include the costs associated with installing new services or meters, operation and maintenance costs, or with commodity purchases or our supply capacity resources. They represent only the cost of service revenue requirement of capital expenditures to reinforce the distribution system so that it is sufficient to reliably serve all our customers. The primary driver of these costs is growing peak hour load. Therefore, to estimate the cost of reinforcing NW Natural’s distribution system as peak hour load grows, the growth in peak hour load for each of Oregon and Washington over the same five years was estimated using the peak hour load forecasting technique described in Chapter Eight. Dividing the revenue requirement from the sum of the reinforcement projects over the past five years by the growth in peak hour load over the same period, gives an estimate of the cost of incremental peak hour load on a per unit of peak hour load for the two states in our service territory. This is the estimate of the costs that would be avoided by serving or saving a unit of gas on a peak hour. This methodology has been applied since the 2018 IRP.

2) Estimating The energy savings or supply on a peak day for each resource option

For each resource considered, the amount of natural gas it will supply or save on a peak hour is what is determined for each resource evaluated. Given that the peak hour is typically the hour starting at 7 a.m. on the peak day, this is done by estimating the share of peak day savings/supply that will occur during that hour and multiplying this factor by the peak day factors in Table 4.2. Take again the largest contributor to peak hour load — residential space heating — as an example: dividing the peak hour space heating load (7 a.m.) by the total space heating load for the peak day, provides an estimate of the share of peak day load served during

the peak hour that distribution system infrastructure is designed to serve. This estimate was made using two sources, NW Natural system hourly flow regressions and the Electric Power Research Institute (EPRI) residential peak space heating load shape. These sources were averaged to calculate the hourly to daily peak hour factor for residential space heating. Using NW Natural’s hourly load forecasting methodology described in Chapter Eight, subtracting summer loads from peak day loads for each hour of the day provides an estimate of space heating load on a peak day, which can then be turned into the peak hour factor described above. For residential space heating, this factor is 5.79%.⁸ Multiplying this factor times the peak day factor in Table 4.2 gives an estimate that the average residential NW Natural customer would use the equivalent of 0.115% of their normal weather *annual* residential space heating load on a peak hour. This figure, along with the peak hour to annual usage ratios for the other end uses considered in this IRP, is shown in Table 4.3.

Table 4.3: End Use Specific Peak Hour Usage/Savings Ratios

Peak HOUR Usage to Normal Weather Annual Usage Factors for DISTRIBUTION System Costs		Source of Information
Residential Space Heating	0.00115	NWN System Hourly Flows & EPRI Load Shape
Hearths and Fireplaces	0.00058	EPRI Load Shape
Commercial Space Heating	0.00139	NWN System Hourly Flows & EPRI Load Shape
Water Heating	0.00026	NWN System Hourly Flows & Ecotope Water Heating Study
Cooking	0.00071	EPRI Load Shape
Process Load	0.00011	Daily/24

Multiplying the factor shown in Table 4.3 by the annual normal weather usage for each end use measure or on-system supply resource gives an estimate of the energy saved or supplied on a peak hour, which can be multiplied by the estimate of the cost of serving an additional unit of peak hour load to estimate the costs avoided by that measure or supply resource.

4.2.3. Unquantified Conservation Avoided Costs

Ten Percent Northwest Power and Conservation Council Conservation Credit

This credit is applied for DSM and is calculated from a summation of all the components of avoided costs except the hedge value of DSM and the GHG compliance cost components. Note that even though the 10% conservation credit is applied consistently across all DSM resources, the actual credit included in avoided costs varies since some of the avoided costs components vary by state, end use, and/or time. While the credit was originally designed to apply to DSM, it is unclear whether it should also be applied to supply-side resources that also conserve the use of conventional natural gas (most notably renewable natural gas) so that demand- and supply-side resources are treated on a fair and consistent basis per Oregon PUC’s IRP guidelines. NW Natural has not included the Conservation Credit in the avoided costs of any resources except DSM in this IRP, but it warrants consideration in future IRPs.

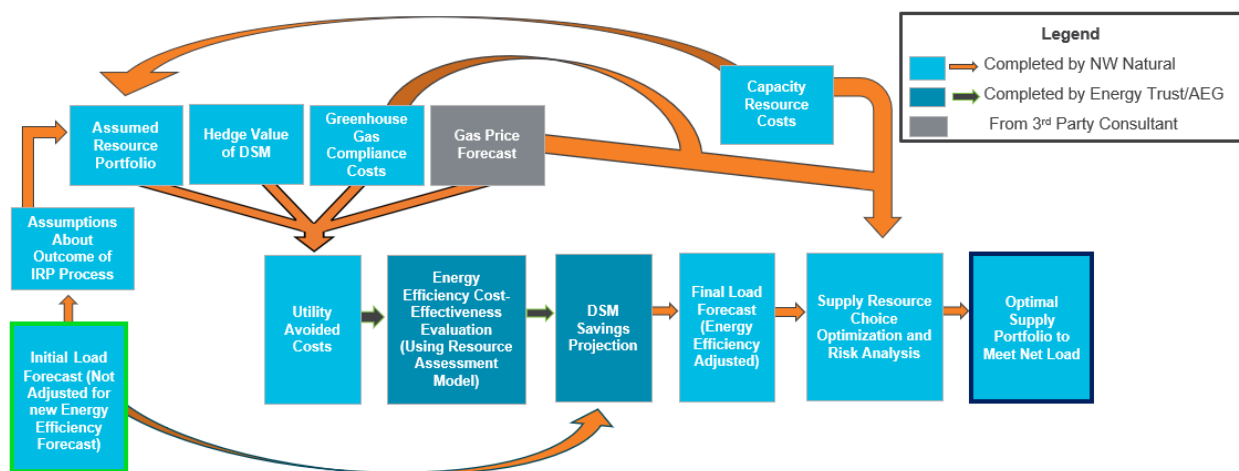
⁸ Note that a flat load has a factor of 1/24, or 4.17%.

4.3. Demand-side Applications of Avoided Costs

4.3.1. Avoided Costs and DSM in the Overall IRP Process

Figure 4.2 details how avoided costs and DSM energy savings are integrated into the broader IRP process and shows what work is completed by NW Natural and what work is completed by ETO or AEG. Note that estimating the infrastructure (capacity) costs that can be avoided with DSM complicates the general process of obtaining the DSM savings projections from ETO and AEG. This complexity arises because the DSM savings projection has to be made before supply-side resource choice modeling to net the DSM savings projection out of load and start the supply-side resource optimization. That is, assumptions about what supply-side capacity resources to choose need to be made before the resource optimization process has begun for ETO and AEG to complete their cost-effectiveness test and savings projections for DSM required by the IRP.⁹

Figure 4.2: NW Natural IRP Process



4.3.2. Avoided Cost Component Breakdown Through Time

For each end use, avoided costs vary through time (and by state). Figure 4.3 uses Oregon residential space heating as an example to show the component breakdown of avoided costs through time for this end use.¹⁰ It is interesting to note that in contrast to the 2018 IRP, a similar sharp increase in avoided costs is perceived in 2031 but due to different reasons. In the 2018 IRP the sharp increase in avoided costs was due to supply capacity costs increasing dramatically as the Mist storage was expected to be exhausted in 2030. In this IRP, assumption about Mist Recall has changed: the Mist storage capacity may be recalled and transferred for use by core utility customers so this avoided costs component is forecasted to be small and steady throughout the planning horizon.¹¹ As shown in Figure 4.3, the sharp increase in avoided costs in this IRP comes from a significant increase in avoided GHG compliance costs. This is

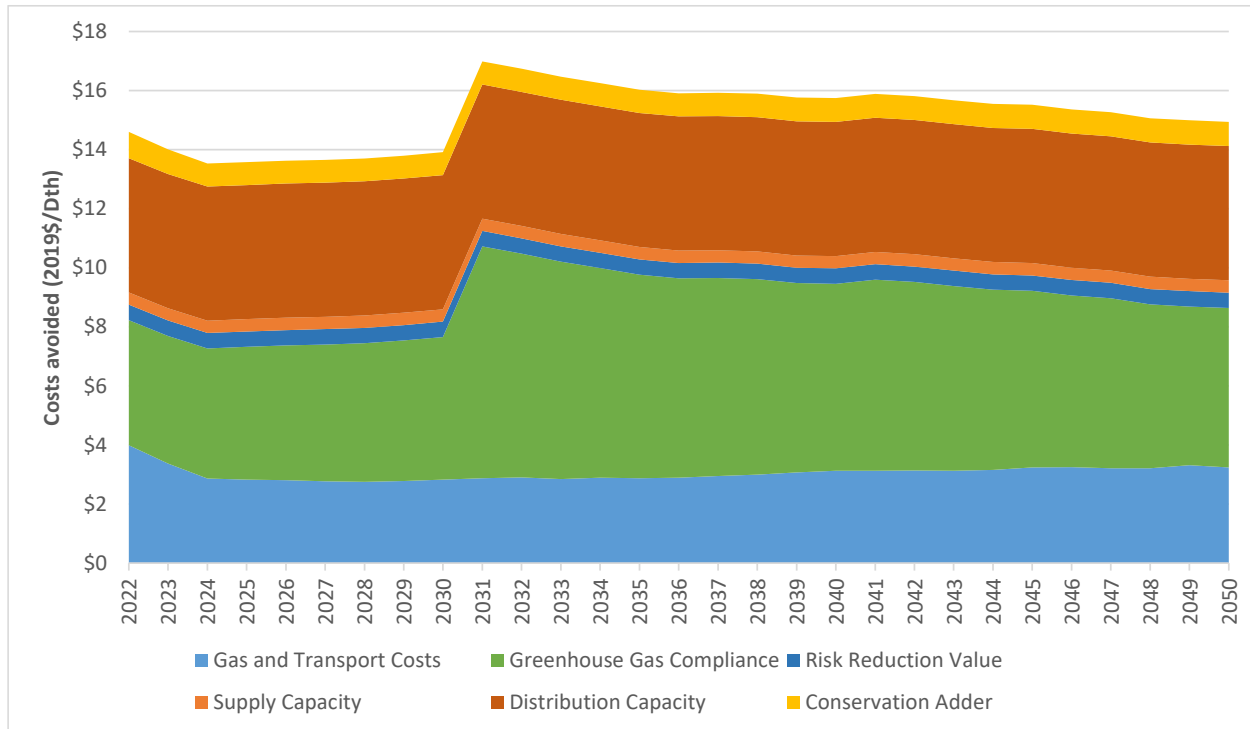
⁹ Note that the work done by ETO and AEG to complete their DSM savings projections, and the projections for this IRP cycle, are the topic of Chapter Five.

¹⁰ See Appendix C for the same graph for each end use and also for Washington State.

¹¹ See Chapter Six for a more detailed discussion regarding the Mist storage recall.

because when RNG becomes the marginal resource for acquisition rather than the price of CCIs in the modeling system, so DSM will at the point go from offsetting purchases of CCIs to purchases of renewable supply. Note that space heating has the largest impact on peak loads so the distribution infrastructure costs avoided are largest for space heating relative to the other end uses.

Figure 4.3: Example Avoided Cost Breakdown Through Time – Oregon Residential Space Heating



Figures 4.4 (Oregon), 4.5 (Washington) and Table 4.4 summarize the component breakdown of avoided costs by end use and by state. The values are presented in levelized terms to provide a more succinct summary of the results. Note that the first bar (far left) in Figure 4.4 is a levelized representation of the time path shown in Figure 4.3.

Figure 4.4: Oregon 30-year Levelized Avoided Costs by End Use

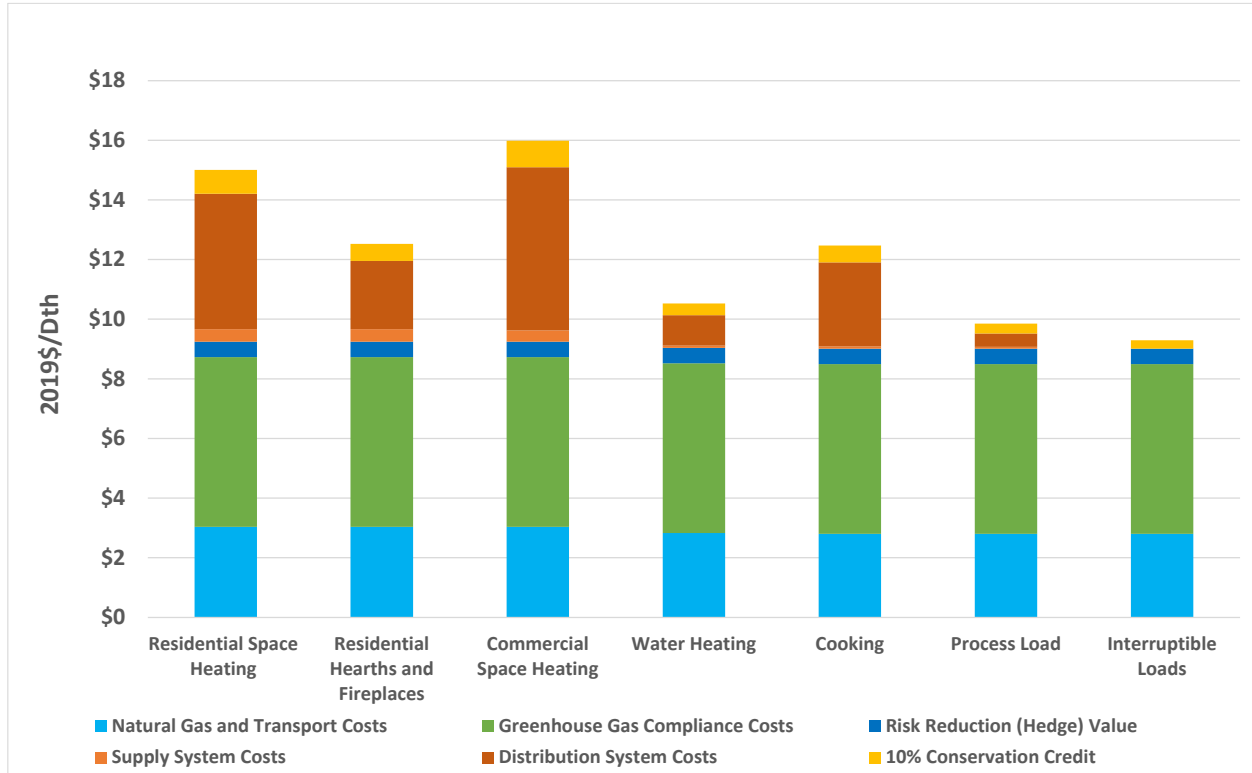


Figure 4.5: Washington 30-year Levelized Avoided Costs by End Use

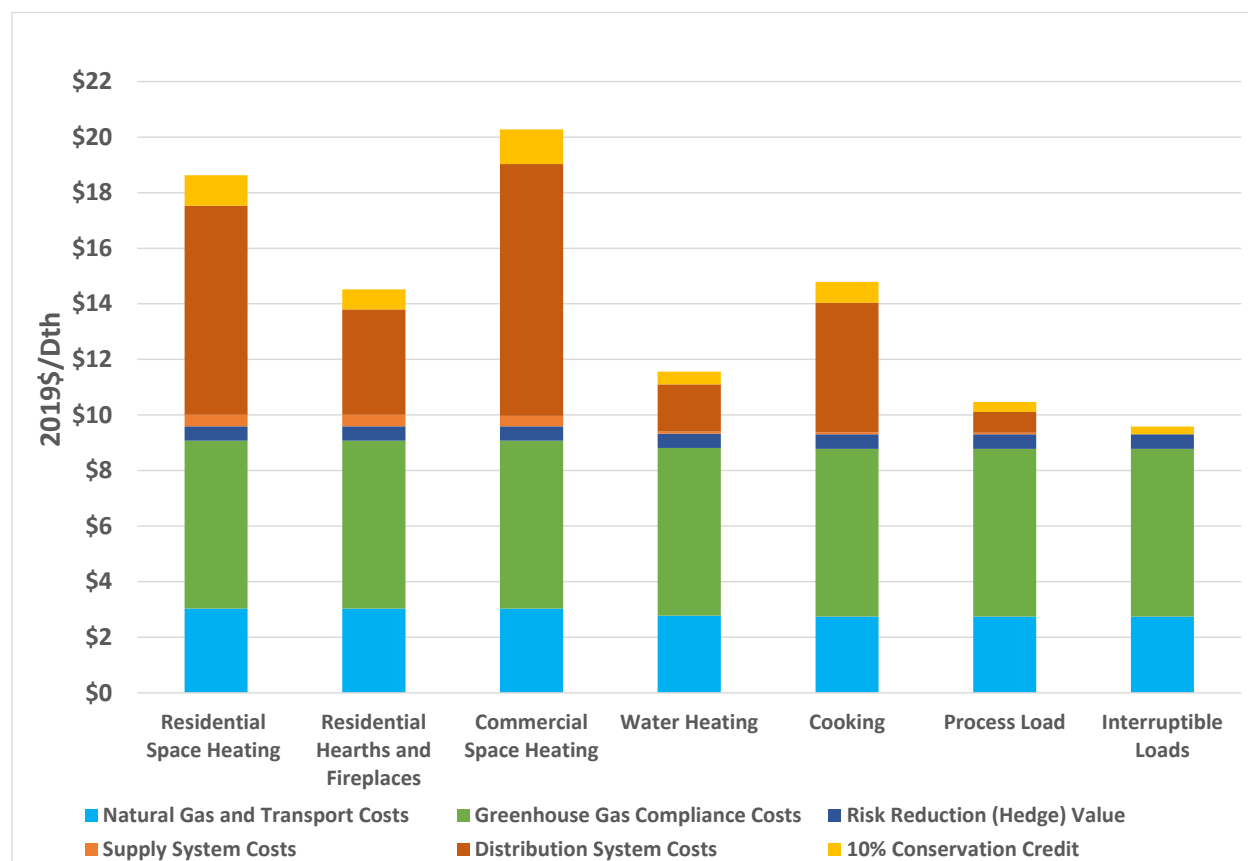


Table 4.4: Energy Efficiency Avoided Cost Summary Results by End Use and State (2019\$/Dth)

		Commodity Costs			Capacity Costs		10% Conservation Credit	Total Avoided Costs
		Natural Gas Commodity and Transport	Greenhouse Gas Compliance Costs	Risk Reduction (Hedge) Value	Supply Capacity Costs Avoided	Distribution System Resources		
Oregon	Residential Space Heating	\$3.04	\$5.69	\$0.52	\$0.42	\$4.54	\$0.80	\$15.01
	Residential Hearths and Fireplaces	\$3.04			\$0.42	\$2.28	\$0.57	\$12.52
	Commercial Space Heating	\$3.04			\$0.37	\$5.47	\$0.89	\$15.98
	Water Heating	\$2.83			\$0.07	\$1.03	\$0.39	\$10.53
	Cooking	\$2.80			\$0.08	\$2.81	\$0.57	\$12.47
	Process Load	\$2.80			\$0.06	\$0.45	\$0.33	\$9.85
	Interruptible Loads	\$2.80			X	X	\$0.28	\$9.29
Washington	Residential Space Heating	\$3.04	\$6.04	\$0.52	\$0.42	\$7.52	\$1.10	\$18.63
	Residential Hearths and Fireplaces	\$3.04			\$0.42	\$3.78	\$0.72	\$14.52
	Commercial Space Heating	\$3.04			\$0.37	\$9.07	\$1.25	\$20.28
	Water Heating	\$2.78			\$0.07	\$1.70	\$0.46	\$11.56
	Cooking	\$2.75			\$0.08	\$4.66	\$0.75	\$14.79
	Process Load	\$2.75			\$0.06	\$0.75	\$0.36	\$10.47
	Interruptible Loads	\$2.75			X	X	\$0.28	\$9.58

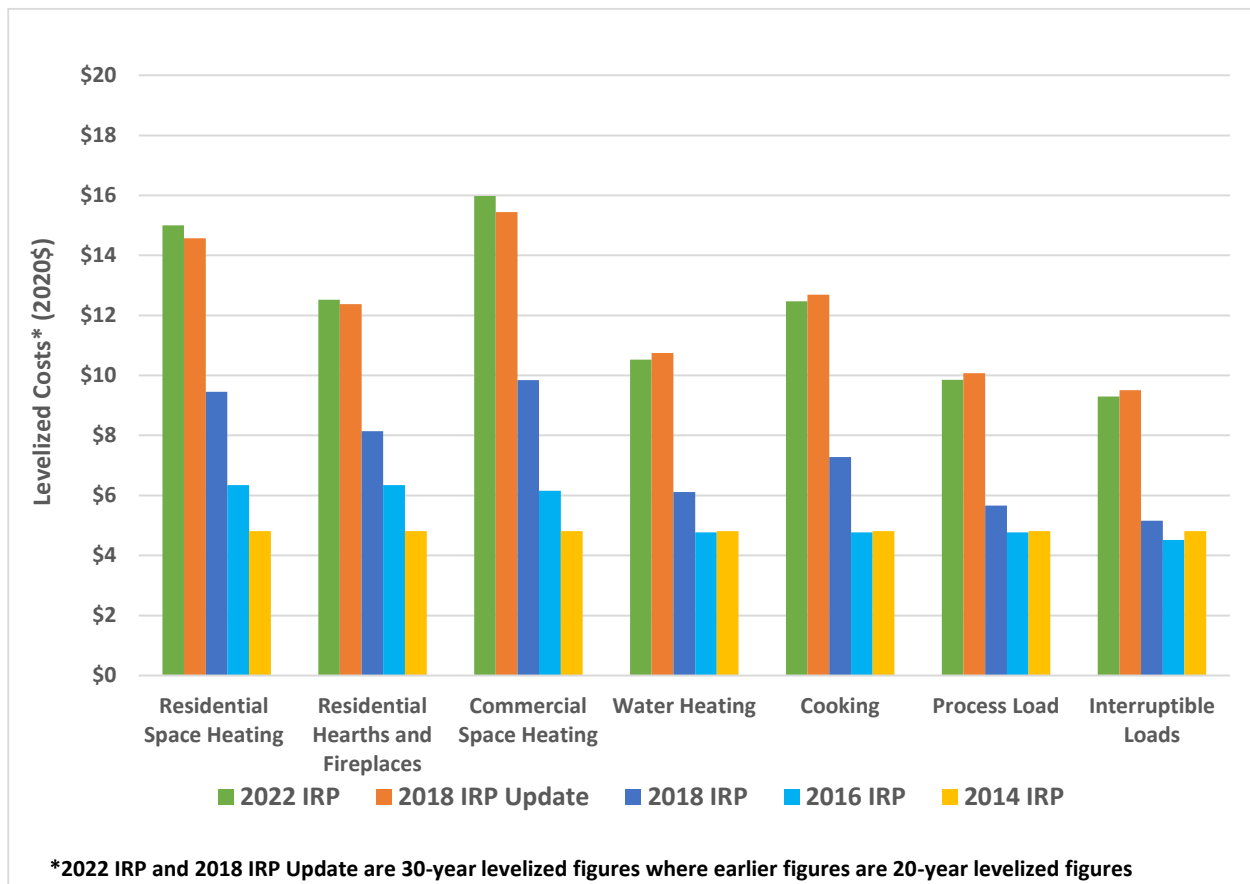
Table 4.4. shows that Washington avoided costs are generally higher than Oregon avoided costs, due largely to the differences in distribution capacity costs across the states and higher emissions compliance costs. Relative to Oregon, Washington avoided costs are more than 24%

higher for residential space heating, 27% higher for commercial space heating, and 10% higher for water heating.

4.3.3. Avoided Costs Results Across IRPS

Figure 4.6 shows avoided costs for Oregon by end use evaluated in the 2022 IRP, the avoided costs from the 2018 and 2016 IRPs, and those filed in the 2014 IRP (which were constant across end uses). Improvements to NW Natural’s methodology for calculating peak savings from DSM are visible in the marked increase in estimated avoided costs for space heating measures.

Figure 4.6: Levelized Avoided Costs: 2022, 2018, 2016, and 2014 IRPs – Oregon Example¹²



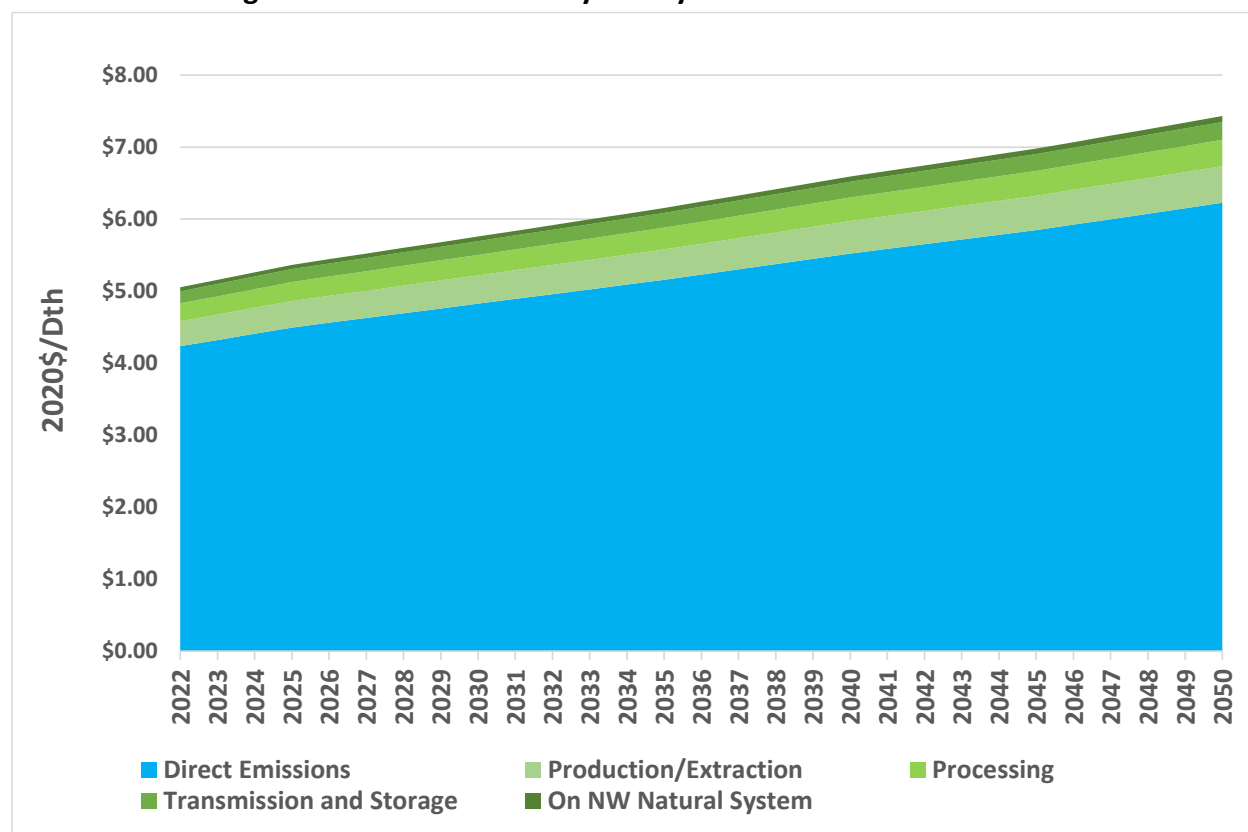
4.3.4. Avoided Costs for Carbon Emissions Reductions

As is discussed in Chapters Two, full compliance with the federal and state climate and environmental policies and regulations is a key requirement for this IRP. Potential GHG emissions compliance costs are consequently an important component of avoided costs. Figure 4.7 shows how avoided costs for emissions reduction across the life cycle of natural gas change over the planning horizon 2022-2050. Note that the avoided costs for GHG emissions reduction

¹² Please refer to Appendix C for Washington system estimates.

come mostly from direct emissions (i.e., combustion of natural gas), accounting for 84 percent of the total. The GHG costs avoided from production/extraction, processing, transportation and storage, and on NW Natural system are seven, five, three, and one percent in the total, respectively.

Figure 4.7: Avoided Costs by Life Cycle of Natural Gas and Year



4.4. Supply-side Applications of Avoided Costs

Non-conventional supply-side resources can also avoid costs associated with conventional resources. There are two primary examples where this can occur: 1) natural gas supply resources with lower carbon intensities, and 2) natural gas supply resources that are injected directly onto NW Natural’s pipeline network ("on-system gas supply"). It is important to note that lower carbon on-system supply resources avoid both GHG compliance costs and the infrastructure costs associated with off-system gas supply.

4.4.1. Avoided Costs of Low Carbon Gas Supply

Natural gas supply alternatives that have a carbon intensity lower than conventional natural gas avoid expected GHG compliance costs, and the costs avoided depend upon the carbon intensity of the resource. For example, if a source of renewable natural gas has a carbon intensity of zero, it would avoid all of the expected GHG compliance costs associated with conventional natural gas. Chapter Six details the average carbon intensities of different types of

renewable natural gas. The specific avoided cost items applied to these lower carbon gas supply resources are shown in Table 4.5, which shows that GHG compliance costs avoided are applied to all low carbon gas resources.

Table 4.5: Costs Avoided by Low Carbon Resource Type

Costs Avoided by Resource Type	Conventional Gas Purchase and Transport Costs	Greenhouse Gas Compliance Costs	Gas Supply Capacity Costs- On-System Dispatch	Gas Supply displacement from bundled product	Distribution Capacity Costs
On-System Bundled RNG Purchase	X	X	X		X
RNG with Delivery to NW Natural- Bundled	X	X	X	X	
RNG with Sale of Brown Gas- Bundled - Choose Sales Hub	X	X			
Unbundled Environmental Attribute Purchase		X			

4.4.2. Avoided Costs of On-System Gas Supply

As described above, on-system natural gas supply avoids the incremental costs associated with serving peak load based upon how much gas is supplied directly onto NW Natural’s system during a peak hour and day. The amount of gas supplied during peak times is resource-specific and the more on-system resources can supply gas directly onto NW Natural’s system during peak times, the more value the resource provides to NW Natural’s system and customers via delayed or avoided infrastructure investments. Like with demand-side resources, avoided supply capacity infrastructure costs from on-system gas supply are determined by multiplying the cost to bring an additional unit of peak day load onto NW Natural’s system by the amount of gas the resource is expected to supply on a peak day. Similarly, avoided distribution system enhancement costs are calculated by multiplying the costs to serve an additional unit of peak hour load on NW Natural’s distribution system by the amount of gas the resource is expected to supply on a peak hour.

Chapter 5
Demand-Side Resources

5.1 Energy Trust Background

As the administrator for NW Natural energy efficiency programs, the Energy Trust provides the following information (shown in maroon text).

In 2002, as part of an agreement that allowed NW Natural to implement a decoupling mechanism, the Public Utility Commission of Oregon directed the Company to collect a public purpose charge for the funding of its residential and commercial energy efficiency programs and low-income programs, and to transfer the responsibility of energy efficiency programs to a third party.¹

NW Natural chose Energy Trust as its program administrator. Energy Trust is a non-profit organization that was established as a result of electric direct access legislation adopted in 2002 to administer the Oregon-based, investor-owned electric utilities' energy efficiency programs. Energy Trust began managing NW Natural's residential and commercial program in 2003. The programs are outlined in the Company's Tariff Schedule 350 and funded through the public purpose charge, Schedule 301.

After NW Natural's 2008 IRP² identified that cost-effective industrial savings were available, the Company worked with Energy Trust to launch an Industrial demand-side management (DSM) program in Oregon. This program is available to large Firm and Interruptible Sales customers, but not transportation customers. Costs for the program, described in Schedule 360 of the Company's tariff, are deferred for recovery a year later through the charge published annually in Schedule 188.

With the exception of the first few years of the residential and commercial programs in Oregon when gas customers were just learning about the availability of incentives for energy efficient equipment, Energy Trust has been meeting and even exceeding the annual savings targets derived through the biannual IRP analysis of the available, cost-effective DSM potential.

Since October 1, 2009, NW Natural has provided energy efficiency programs to its Washington Residential and Commercial customers in compliance with the direction provided by the WUTC in the Company's 2008 rate case.³ The programs were developed and continue to evolve under the oversight of the Energy Efficiency Advisory Group (EEAG), which is comprised of interested parties to the Company's 2008 rate case. Energy Trust administers the programs, leveraging the offerings available in Oregon to customers located in Washington.⁴

5.2 Energy Trust Forecast Overview and High-Level Results

Energy Trust developed a 20-year DSM resource forecast for NW Natural territory in Oregon using Energy Trust's DSM resource assessment modeling tool (hereinafter 'RA Model') to

¹ See Order No. 02-634 in Docket No. UG 143.

² See Docket No. LC 45.

³ See Order No. 4 in Docket UG-080546.

⁴ The program's parameters are provided in the Company's Schedule G and its Energy Efficiency Plan, which by reference is part of the Tariff. The program is funded through a charge collected in accordance with Schedule 215.

identify the total 20-year cost effective modeled savings potential. Energy Trust then deploys this cost-effective potential exogenously to the RA model into an annual savings projection based on past program experience, knowledge of current and developing markets, and future codes and standards. This final 20-year savings projection is provided to NW Natural for inclusion in the Company’s forecasts. The 2022 IRP results show that NW Natural can save 41.2 million therms⁵ in Oregon in the next five years from 2022 to 2026 and over 147.1 million therms by 2041.⁶ These results represent a 37% and 6% increase respectively in cost-effective DSM potential over the prior IRP in 2018. The two main drivers of this increased potential are:

- 1) *Increased budgets and program forecast:* NW Natural and Energy Trust coordinated on assumptions associated with accelerating the energy efficiency forecast to reflect increased annual program budgets in the first five years of the IRP.
- 2) *Measure additions and updates:* Energy Trust added several new emerging technologies to the model and updated measure level assumption for several of the existing measures

Figure 5.1 depicts the full suite of savings potential identified both in the model (Technical, Achievable, Cost-effective achievable) as well as the amount included in the final savings projection by Sector.

⁵ The savings discussed in this chapter and appendices, depicted in all tables and the following figures showing savings projections are in gross savings for Oregon unless otherwise explicitly noted. Energy Trust publicly reports its Oregon savings and goals in gross savings as determined in consultation with OPUC and stakeholders in 2019. Energy Trust public reports prior to 2020 included net savings which are adjusted for market effects including free ridership and spillover. Prior Energy Trust DSM chapters for NWN IRP were in gross savings. Gross savings are not adjusted for market effects and most accurately reflect the reductions NW Natural will see on their system.

⁶ Includes over 6.6 million therms of market transformation savings resulting from code changes driven by Energy Trust’s New Buildings Program. Also includes 4.5 million therms from a large project adder incorporated into the savings forecast; more details on this adder are included later in this chapter.

Figure 5.1: 20-year Savings Potential by Sector and Potential Type

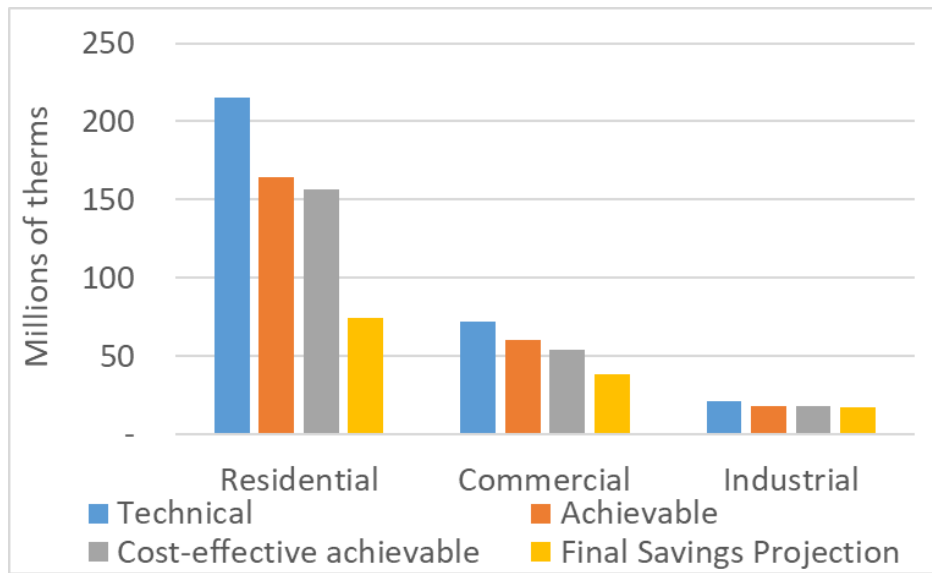
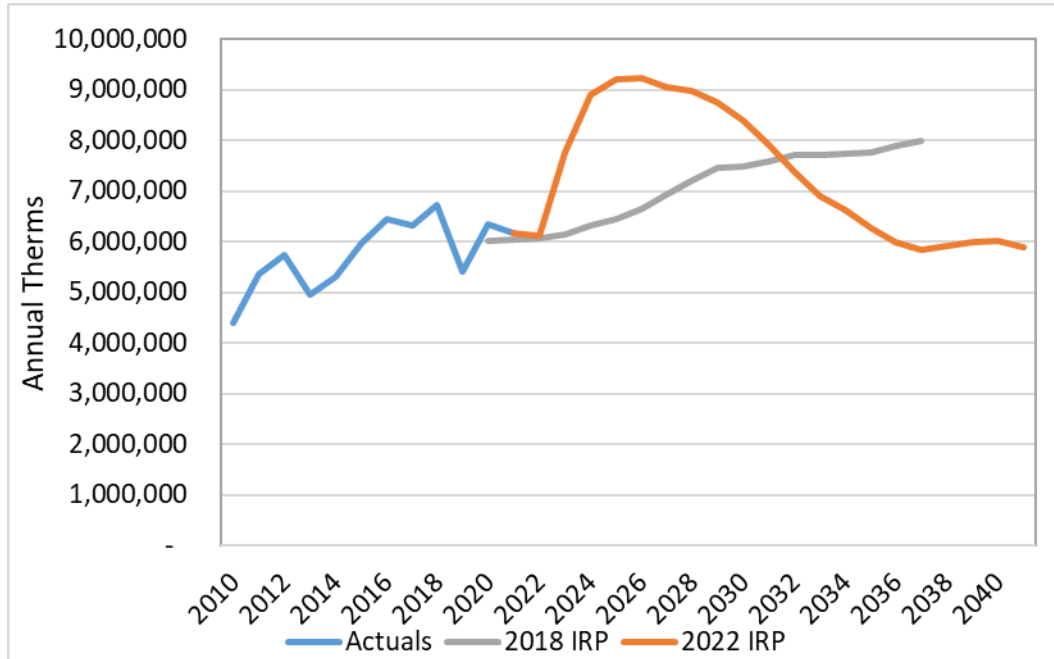


Figure 5.2 links actual historical savings going back to 2010 to the new savings projection for the 2022 IRP. It also compares the 2022 IRP forecast to the 2018 IRP forecast.

Figure 5.2: Annual Savings Projection Comparison for 2018 and 2022 IRPs, with Actual savings since 2010



5.3 Energy Trust Resource Assessment Economic Modeling Tool

Energy Trust owns, operates, and maintains a RA Model to perform the complex calculation process to create DSM forecasts for each of the utilities it serves, including NW Natural. The tool estimates the total technical, achievable, and cost-effective achievable potential for acquiring DSM resources in NW Natural’s service territory across residential, commercial, and industrial sectors. The model primarily takes a bottom-up approach that begins with estimating available measure level savings and related cost and market penetration assumptions. These measure level savings are scaled up to NW Natural’s service territory based on a set of applicability assumptions for each measure adjusted based on NW Natural inputs, such as customer and load forecasts, among others. The product of all these factors results in the total 20-year DSM savings potential available that can be acquired by providing energy efficiency services to NW Natural’s customers.

In the intervening years since NW Natural’s 2018 IRP, Energy Trust has made several updates and improvements to the RA model. These enhancements contributed to the increase in energy efficiency potential identified in this DSM forecast:

- *Refreshed measure level assumptions* – Measure inputs for measures spanning residential, commercial, and industrial program sectors were reviewed and updated using a combination of Energy Trust primary data review and analysis, regional secondary sources, and engineering analysis. The refreshed assumptions include baseline adjustments, savings and costs updates, as well as density assumptions pertaining to where measures can be installed and existing measure saturation rates.
- *Lost opportunity measures and unconstrained potential to replace failed equipment* – Lost opportunity measures are constrained in each year by the assumed failed equipment burnout rate as a percentage of total stock. Energy Trust has aligned how the RA model treats lost opportunity measures to be consistent with Northwest Power and Conservation Council (NWPPCC) methodology, constraining replace on burnout turnover exogenously to the RA model and allowing lost opportunities to recycle throughout the forecast period.
- *Updated achievability assumptions to align with NWPPCC methodology* – Energy Trust has updated achievability assumptions to be consistent with what was used in the most recent power plan. Historically achievability rates were assumed to be 85% for all measures. NWPPCC has updated these rates for some measures based on market research. At a high level these changes result in greater achievability for market transformation and codes and standards, and lower achievability for shell measures.

Table 5.1 shows a graphical representation of the three categories of savings potential identified by Energy Trust’s RA Model. The following methodology section describes the inputs and methods to calculate each of these potential types in detail.

5.4

This is a draft document for discussion purposes and as such should not be used for investment purposes.

Section Provided by Energy Trust of Oregon

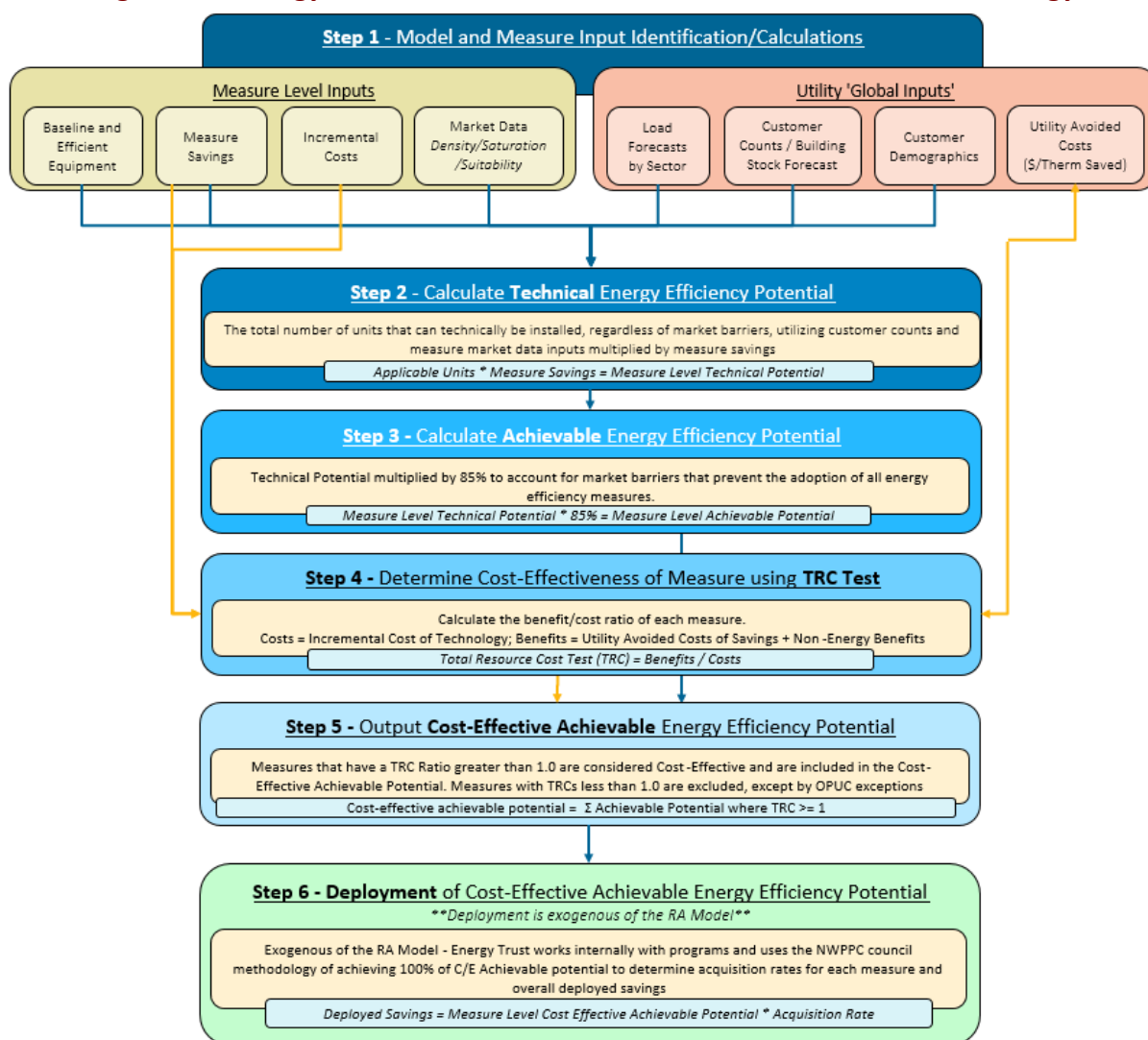
Table 5.1: Three categories of savings potential identified by the RA Model

Not technically feasible	Technical Potential		
Not technically feasible	Market barriers	Achievable Potential	
Not technically feasible	Market barriers	Not cost effective	Cost-Effective Potential

5.4 Methodology for Determining the Cost-Effective DSM Potential

Energy Trust’s DSM resource assessment follows six overarching steps from initial calculations to deployed savings, as shown in Figure 5.3. Steps 1 through 5 (Measure Identification/Input Development to Cost Effective Achievable Output) are calculated within Energy Trust’s RA Model. This results in the total cost-effective potential that is achievable over the forecast horizon. The actual deployment of these savings (the acquisition percentage of the total potential each year – Step 6 of Figure 4.3) is done exogenously of the RA model and is explained in further detail in the next section. The remainder of this section provides further detail on steps 1 – 5 of the overall methodology shown in Figure 5.3.

Figure 5.3: Energy Trust’s 20-Year DSM Forecast Determination Methodology



Step 1: Model and Measure Input Identification/Calculations

The first step of the modeling process is to identify and characterize the list of measures to include in the model, as well as receive and format utility ‘global’ inputs for use in the model. Energy Trust compiles and loads a list of all commercially available and emerging technology measures for residential, commercial, industrial and agricultural applications installed in new or existing structures. The list of measures is meant to reflect the full suite of measures offered by Energy Trust, plus a spectrum of emerging technologies.⁷

⁷ An emerging technology is defined as technology that is not yet commercially available but is in some stage of development with a reasonable chance of becoming commercially available within a 20-year timeframe. The model is capable of quantifying costs, potential, and risks associated with uncertain, but high-saving emerging technology measures. The savings from emerging technology measures are reduced by a risk-adjustment factor

Simultaneous to this effort, Energy Trust collects necessary data from the utility to run the model and scale the measure level savings to a given service territory (known as ‘global inputs’).

- **Measure Level Inputs:**

Once the measures to include in the model have been identified, they must be characterized in order to determine their savings potential and cost-effectiveness. The characterization inputs are determined through a combination of Energy Trust primary data analysis, regional secondary sources⁸, and engineering analysis. There are over 30 measure level inputs that feed into the model, but on a high level, the inputs are put into the following categories:

1. *Measure Definition and Equipment Identification:* This is the definition of the efficient equipment and the baseline equipment it is replacing (e.g. a 70+% EF gas storage water heater replacing an 60% EF baseline gas water heater).
2. *Measure Savings:* the therms savings associated with an efficient measure calculated by comparing the baseline and efficient measure consumptions.
3. *Incremental Costs:* The incremental cost of an efficient measure over the baseline. The definition of incremental cost depends upon the replacement type of the measure. If a measure is a Retrofit measure, the incremental cost of a measure is the full cost of the equipment and installation. If the measure is a Replace on Burnout or New Construction measure, the incremental cost of the measure is the difference between the cost of the efficient measure and the cost of the baseline measure.
4. *Market Data:* Market data of a measure includes the density, saturation, and suitability of a measure. A density is the number of measure units that can be installed per scaling basis (e.g. the average number of showers per home for showerhead measures). The saturation is the average saturation of the density that is already efficient (e.g. 50% of the showers already have a low flow showerhead). Suitability of a measure is a percentage input to represent the percent of the density that the efficient measure is actually suitable to be installed in. These data inputs are all generally derived from regional market data sources such as RBSA and CBSA.

- **Utility Global Inputs:**

The RA Model requires several utility level inputs to create the DSM forecast. These inputs include:

based on what stage of development the technology is in. The concept is that the incremental risk-adjusted savings from emerging technology measures will result in a reasonable amount of savings over standard measures for those few technologies that eventually come to market without having to try and pick winners and losers.

⁸ Secondary Regional Data sources include: The Northwest Power Planning Council (NWPPC), the Regional Technical Forum (the technical arm of the NWPPC), and market reports such as NEEA’s Residential and Commercial Building Stock Assessments (RBSA and CBSA)

1. *Customer and Load Forecasts:* These inputs are essential to scale the measure level savings to a utility service territory. For example, residential measures are characterized on a scaling basis ‘per home’, so the measure densities are calculated as the number of measures per home. The model then takes the number of homes that NW Natural serves currently and the forecasted number of homes to scale the measure level potential to their entire service territory.
2. *Customer Stock Demographics:* These data points are utility specific and identify the percentage of stock that utilize different heating fuels for both space heating and water heating. The RA Model uses these inputs to segment the total stocks to the stocks that are applicable to a measure (e.g. gas storage water heaters are only applicable to customers that have gas water heat).
3. *Utility Avoided Costs:* Avoided costs are the net present value of avoided commodity and commodity-related costs as well as avoided supply-side and demand-side resource costs associated with energy efficiency savings represented as \$s per therm saved. Please see Chapter 4 for more detail. Avoided costs are the primary ‘benefit’ of energy efficiency in the cost effectiveness screen.

Step 2: Calculate Technical Energy Efficiency Potential

Once measures have been characterized and utility data loaded into the model, the next step is to determine the technical potential that could be saved. Technical potential is defined as the total potential of a measure in the service territory that could be achieved regardless of market barriers, representing the maximum potential savings available. The model calculates technical potential by multiplying the number of applicable units for a measure in the service territory by the measure’s savings. The model determines the total number of applicable units for a measure utilizing several of the measure level and utility inputs referenced above:

<i>Total applicable units =</i>	<i>Measure Density * Baseline Saturation * Suitability Factor * Heat Fuel Multipliers (if applicable) * Total Utility Stock (e.g. # of homes)</i>
<i>Technical Potential =</i>	<i>Total Applicable Units * Measure Savings</i>

The measure level technical potential is then summed up to show the total technical potential across all sectors. This savings potential does not take into account the various market barriers that will limit a 100 percent adoption rate.

Step 3: Calculate Achievable Energy Efficiency Potential

Achievable potential is simply a reduction to the technical potential based on each measure’s achievability assumption rate, to account for market barriers that prevent total adoption of all cost-effective measures. Historically the achievable potential was defined as 85 percent of the technical potential. The Northwest Power and Conservation Council (NWPCC) updated the achievability assumption for certain measures in the most recent power plan, and Energy Trust has aligned the RA model with these assumptions. Many measures still have 85 percent achievability while market transformation and codes and standards are assumed to be closer to 100% achievable while shell measures are closer to 60% achievable.

<i>Achievable Potential =</i>	<i>Technical Potential * achievability%</i>
-------------------------------	---

Step 4: Determine Cost Effectiveness of Measure using TRC Test

The RA Model screens all DSM measures in every year of the forecast horizon using the Total Resource Cost (TRC) test, a benefit-cost ratio (BCR) that measures the cost effectiveness of the investment being made in a DSM measure. This test evaluates the total present value of benefits attributable to the measure divided by the total present value of all costs. A TRC test value equal to or greater than 1.0 means the value of benefits is equal to or exceeds the costs of the measure, and is therefore cost-effective and contributes to the total amount of cost-effective potential. The TRC is expressed formulaically as follows:

$$TRC = \text{Present Value of Benefits} / \text{Present Value of Costs}$$

Where the *Present Value of Benefits* includes the sum of the following two components:

- a) **Avoided Costs:** The present value of natural gas energy saved over the life of the measure, as determined by the total therms saved multiplied by NW Natural’s avoided cost per therm.⁹ The net present-value of these benefits is calculated based on the measure’s expected lifespan using the Company’s discount rate.¹⁰
- b) Non-energy benefits are also included when present and quantifiable by a reasonable and practical method (ex. water savings from low-flow showerheads, Operations and Maintenance (O&M) cost reductions from advanced controls).

Where the *Present Value of Costs* includes:

- a) Incentives paid to the participant; and

⁹ See Chapter Four for a discussion of NW Natural’s avoided cost.

¹⁰ NW Natural’s real after-tax annual discount rates used in the 2018 IRP are 3.83 percent for Oregon.

- b) The participant’s remaining out-of-pocket costs for the installed cost of the measures after incentives, minus state and federal tax credits.

The cost effectiveness screen is a critical component for Energy Trust modeling and program planning because Energy Trust is only allowed to incentivize cost-effective measures, unless an exception has been granted by the OPUC.

Step 5: Quantify the Output of Cost-Effective Achievable Energy Efficiency Potential

The RA Model’s final output of potential is the quantified cost-effective achievable potential. If a measure passes the TRC test described above, then *achievable savings* from a measure is included in this potential. If the measure does not pass the TRC test above, the measure is not included in cost-effective achievable potential. However, the cost-effectiveness screen is overridden for some measures under two specific conditions: 1) The OPUC has granted an exception to offer non-cost-effective measures under strict conditions or 2) the measure is cost-effective when using blended gas avoided costs¹¹ and is therefore offered by Energy Trust programs.

Step 6: Deployment of Cost-Effective Achievable Energy Efficiency Potential

After determining the cumulative 20-year¹² cost-effective achievable modeled potential, Energy Trust develops a savings projection based on past program experience, knowledge of current and developing markets, and future codes and standards. The savings projection is a 20-year forecast of energy savings that will result in a reduction of load on NW Natural’s system. Energy Trust ramp rates are based on Northwest Power and Conservation Council method and ramp rates, but calibrated to be specific to Energy Trust. Retrofit measure potential continues until 100% of the cost-effective achievable potential is acquired and saving potential is exhausted. Lost opportunity measures continue to ramp up to 100% of annual available cost-effective achievable potential at which point all savings are realized annually. Hard to reach measures or emerging technologies do not ramp to 100%. This savings forecast includes savings from program activity for existing measures and emerging technologies, expected savings from market transformation efforts that drive improvements in codes and standards, and a forecast of what Energy Trust is describing as a ‘large project adder’, savings that account for large unidentified projects that consistently appear in Energy Trust’s historical savings record and have been a source of overachievement against IRP targets in prior years. The evolution from modeled technical potential to savings projections is depicted in Table 5.2.

¹¹ Energy Trust uses blended avoided costs for measure development and cost-effectiveness screening to provide uniform gas offerings throughout Oregon. Utility specific avoided costs are used in RA modeling to align inputs with utility IRPs.

¹² Energy Trust provided NW Natural with a final savings projection extended to 2050. These results are discussed in section 5.8.

Table 5.2: The Progression to Program Savings Projections

Not Technically Feasible	Technical Potential			
Not Technically Feasible	Market Barriers	Achievable Potential		
Not Technically Feasible	Market Barriers	Not Cost Effective	Cost Effective Potential	
Not Technically Feasible	Market Barriers	Not Cost Effective	Program Design, Market Penetration	Final Savings Projection

5.5 RA Model Results and Outputs

The RA Model outputs results by potential type, as well as several other useful outputs, including a supply curve based on the levelized cost of energy efficiency measures. This section discusses the overall model results by potential type and provides an overview of the supply curve.

5.5.1 Forecasted Savings Potential by Type

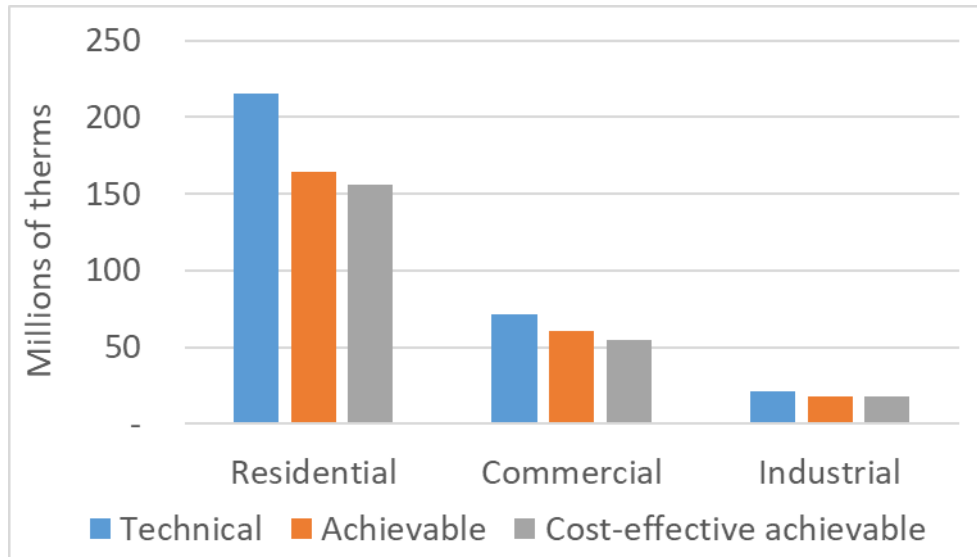
Table 5.3 summarizes the technical, achievable, and cost-effective potential for NW Natural’s system in Oregon by market sector. These savings represent the total 20-year cumulative savings potential identified in the RA Model by the three types identified in Table 5.1. Modeled savings represent the full spectrum of potential identified in Energy Trust’s resource assessment model through time, prior to deployment of these savings into the final annual savings projection.

Table 5.3: Summary of Cumulative Modeled Savings Potential - 2022–2041

Sector	Technical Potential (Therms)	Achievable Potential (Therms)	Cost-effective achievable Potential (Therms)
Residential	215,276,957	164,364,887	156,369,194
Commercial	71,737,121	60,455,169	54,208,488
Industrial	21,290,701	18,097,096	18,097,096
Total	308,304,779	242,917,152	228,674,778

Figure 5.4 shows cumulative forecasted savings potential across the three sectors Energy Trust serves, as well as the type of potential identified in NW Natural’s service territory.

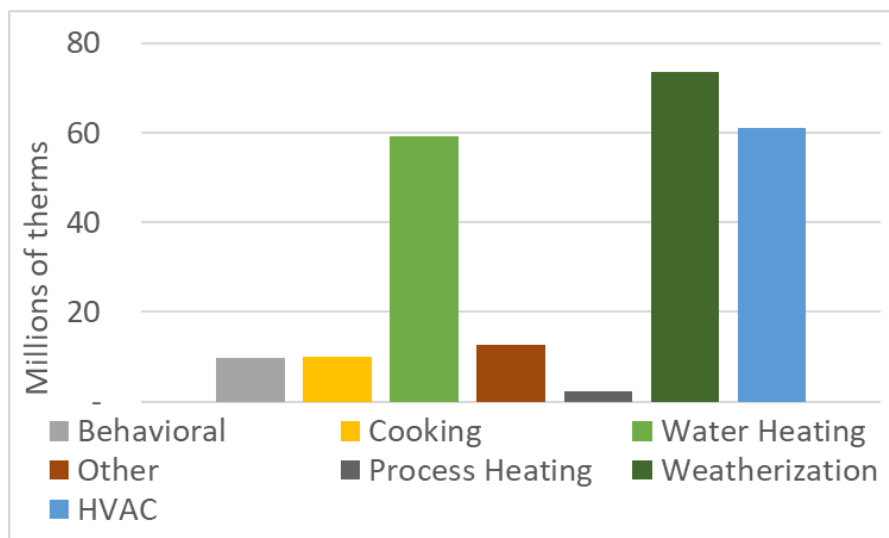
Figure 5.4: Summary of Cumulative Modeled Savings Potential - 2022–2041 - by Sector and type of Potential



These results show that for the Residential and Commercial Sectors, approximately 73 and 76 percent of the technical potential identified in the model is found to be cost effective, with the majority of the DSM potential coming from the residential sector. For the Industrial Sector, 85 percent of the achievable potential identified is found to be cost effective.

Figure 5.5 provides a breakdown of NW Natural’s 20-year cost-effective DSM savings potential by end use.

Figure 5.5: 20-year Cumulative Cost-Effective Potential by End Use



The weatherization and HVAC end uses top the list and represent all measures that save space heat. Water heating includes water heating equipment from all sectors. Behavioral consists primarily of potential from Energy Trust’s commercial strategic energy management measure, a

5.12

This is a draft document for discussion purposes and as such should not be used for investment purposes.

service where Energy Trust energy experts provide training to facilities teams and staff to develop the skills to identify operations and maintenance changes that make a difference in a building’s energy use. The other category consists primarily of a commercial new construction design measure that is 10 percent better than code.

Figure 5.6 shows the amount of emerging technology savings within each category of DSM potential, highlighting the contributions of commercially available and emerging technology DSM. This graph shows that while over 66 million therms of the DSM technical potential consists of emerging technology, once the cost-effectiveness screen is applied, over 42 million, or 64 percent of that potential remains. For commercially available measures, of the 241 million therms of technical potential, over 185 million, or 77 percent of the potential remains. 19 percent of the total cost-effective potential identified in the model is from emerging technology measures including gas heat pump water heaters for both residential and commercial.

Figure 5.6: Cumulative 20-year potential by savings type, detailing the contributions of commercially available and emerging technology.

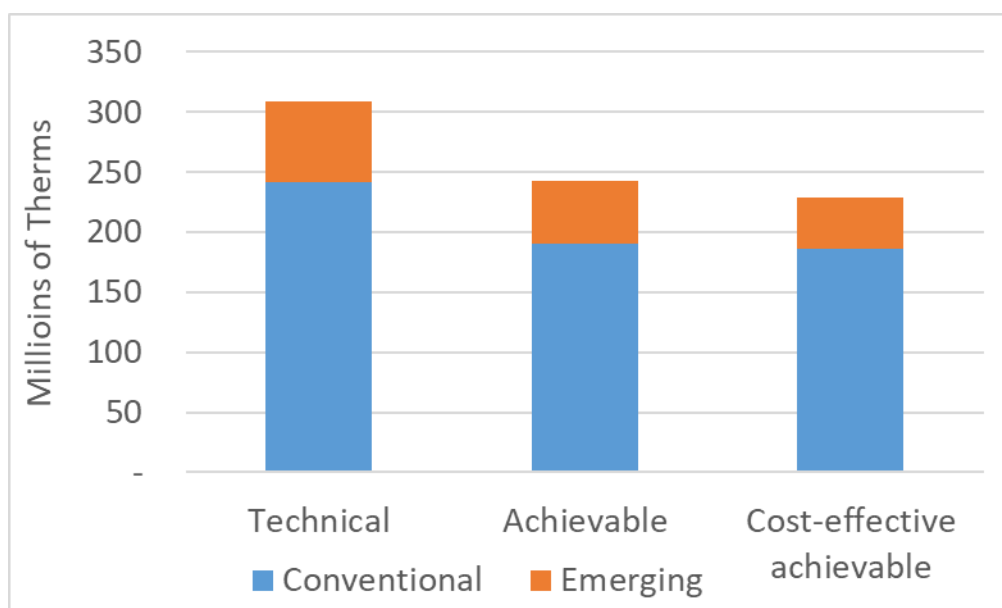


Table 5.4 shows the savings potential in the resource assessment model that was added by employing the cost-effectiveness override option in the model. The cost-effectiveness override option forces non-cost-effective potential into the cost-effective potential results and is used when a measure meets one of the following two criteria.

1. The measure is not cost-effective but is offered through Energy Trust programs under an OPUC exception and is expected to be brought into cost-effective compliance in the near future.

2. The measure is cost-effective using Energy Trust’s blended gas avoided costs and is currently offered through Energy Trust programs, but is not cost-effective when modeled with NW Natural-specific avoided costs.

Table 5.4: Cumulative Cost-Effective Potential (2022-2041) due to use of Cost-effectiveness override

Sector	Yes CE Override	No CE Override	Difference
Residential	156.37	125.04	31.33
Commercial	54.21	47.19	7.01
Industrial	18.10	18.10	0
Total	228.67	190.33	38.35

In this IRP, 17 percent of the cost-effective potential identified by the model is due to the use of the cost-effective override for measures with exceptions. The measures that had this option applied to them for measures under OPUC exception included manufactured home replacement, clothes washers, and attic, floor, and wall insulation. Measures overridden due to ETO’s use of blended avoided costs are residential whole home new construction measures.

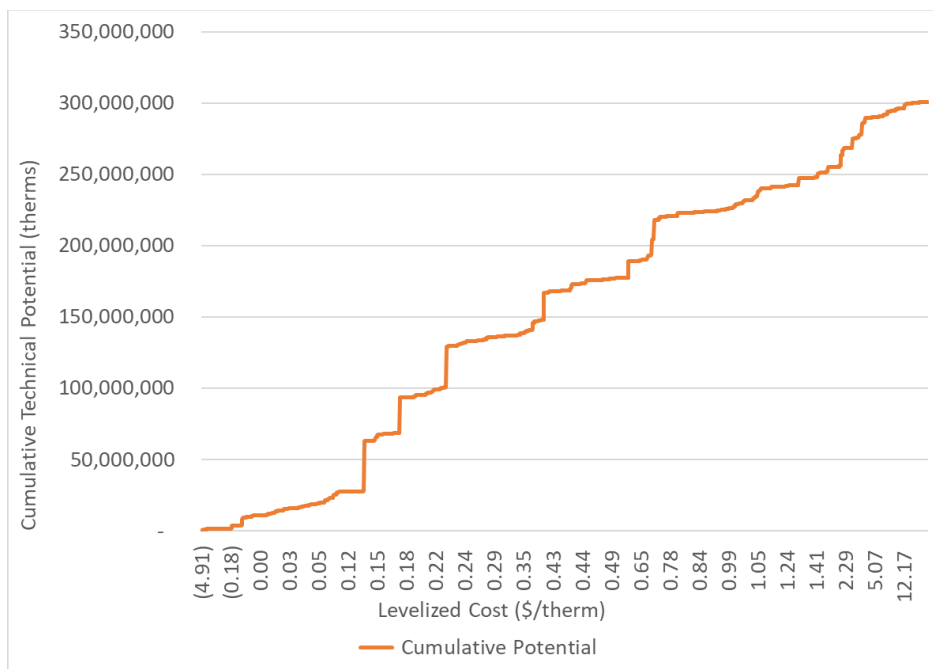
5.5.2 Supply Curve and Levelized Costs

An additional output of the RA Model is a resource supply curve developed from the levelized cost of energy of each measure that graphically depicts the total potential therms that could be saved at various costs for all measures.

The levelized cost for each measure is determined by calculating the present value of the total cost of the measure over its economic life, converted to equal annual payments, per therm of energy savings. The levelized cost calculation starts with the customer’s incremental total resource cost (TRC) of a given measure. The total cost is amortized over an estimated measure lifetime using the NW Natural’s Oregon discount rate of 3.83 percent. The annualized measure cost is then divided by the annual energy savings, in therms.

Figure 5.7 shows the supply curve developed for this IRP that can be used for comparing demand-side and supply-side resources.

Figure 5.7: 20-year Gas Supply Curve.¹³



5.6 2022 Model Results Compared to 2018

Table 5.5 shows the total modeled potential for DSM in this IRP compared to the prior IRP in 2018. The increased potential is primarily found in the residential sector and is primarily driven by emerging technology, new measures that are being offered by programs, and changes in modeling assumptions. This modeled savings amount is mitigated by the amount of savings potential selected for deployment as shown in the final savings projection beginning on page 5.17. Only a portion of the cost-effective potential from lost opportunity measures, such as new construction and replacement of end-of-life equipment, is expected to be acquired given program budgets, incentive levels, and customer decision making preferences. Assumptions based on historical program performance are considered when generating the final annual savings projection. The final savings projection relies on program input and forecasts of what amount of the modeled cost-effective potential Energy Trust anticipates acquiring through programs, code improvements and market transformation.

¹³ Measures with negative levelized costs have a high proportion of non-energy benefits, which outweigh the incremental total resource cost of the measures.

Table 5.5: Total 2022 IRP Cost-Effective Modeled Potential compared to 2018 and IRP modeled potential by Sector

	Total Cost-Effective Potential 2018 OR IRP (Millions of therms) 2018-2037	Total Cost-Effective Potential 2022 IRP (Millions of therms) 2022-2041
Residential	115.8	156.4
Commercial	62.8	54.2
Industrial	16.5	18.1
All DSM	195.1	228.7

Table 5.6 builds off Table 5.5 and details the key factors that drove the change in cost-effective potential for DSM in this IRP compared to the prior IRPs in 2018. The primary emerging technologies, Gas Heat Pump Water Heaters and Gas Fired Heat Pumps, are broken out separately in the table below and make up 13.56 MM therms of the total 23.02 MM therm savings from emerging technologies.

Table 5.6: Key Changes in Model that Increased Potential from 2018 IRP to 2022 IRP

Change Component	Change in DSM Savings (Millions of Therms) from 2018 to 2022 IRPs	% of Total
Emerging Technology ¹⁴	23.02	69%
<i>Gas Heat Pump Water Heater</i>	<i>13.11</i>	
<i>Gas Heat Pump</i>	<i>0.45</i>	
New Measures	25.01	75%
Removed Measures	-25.08	-75%
CE override	29.98	89%
Change in Model Assumptions	-21.02	-63%
Total Change from 2018 to 2022 IRP	33.56	95%

5.7 Final Savings Projection

The results of the final savings projection show that Energy Trust can save 41.2 million therms across NW Natural’s system in Oregon in the next five years from 2022 to 2026 and over 147.1 million therms by 2041.

¹⁴ Emerging technology is made up of condensing gas rooftop units, gas absorption heat pump water heaters, gas fired heat pumps, industrial advanced wall insulation, and thin triple pane windows. Gas heat pump water heaters constitute 13.11 million therms of the emerging technology potential.

The final savings projection of 147.1 million therms by 2041 in NW Natural’s service territory in Oregon, contains a reduction to the full cost-effective potential shown in Table 5.7. This is due to additional market-related constraints on the ability to capture all market activity in a given year for measures meant to replace equipment that fails and measures associated with the construction of new homes and buildings, otherwise known as ‘lost opportunity’ measures. These are measure opportunities that appear in a given year, but if lost, do not reappear again as savings potential until their useful life has passed. These savings are depicted in the savings deployment scenarios beginning on the next page.

Table 5.7 depicts savings projections for NW Natural’s Oregon system. The ‘Other’ sector referenced in the savings projections include the large project adder, Commercial New Buildings market transformation savings, and code savings from several commercial cooking measures that result in a market baseline equivalent to efficient technology. Both Commercial market transformation and cooking savings were forecasted outside of that Sector’s standard savings as Energy Trust does not claim those savings.

Table 5.7: 20-Year Cumulative Savings Potential by type, including final savings projection

	Technical	Achievable	Cost-effective	Energy Trust Savings Projection
Residential	215.28	164.36	156.37	74.14
Commercial	71.74	60.46	54.21	38.09
Industrial	21.29	18.10	18.10	16.74
Other	0	0	0	18.12
All DSM	308.30	242.92	228.67	147.08

Figure 5.8 shows the annual savings projection by Sector. The growth in savings from 2022 to 2025 is a result of discussions with NW Natural to increase efficiency spending to accelerate cost effective potential acquisition in the near forecast term. These increases reflect Energy Trust’s best attempt to estimate increased savings potential without running these estimates through the more comprehensive planning that accommodates our annual budgeting process. Energy Trust will use these savings targets as a starting point for constructing savings goals for the 2023-2024 budget and presenting the anticipated budget needs that will accompany these savings goals. The eventual savings goals and the revenue needed to fund the budget will be negotiated, per usual practice, as a component of the budget process. Furthermore, the magnitude of the savings increases reflected in the attached savings targets for 2023-2026 are subject to evolving program designs and offerings that will need to be tested to validate their resulting efficacy.

Figure 5.8: 20-Year Annual Savings Projection by Sector

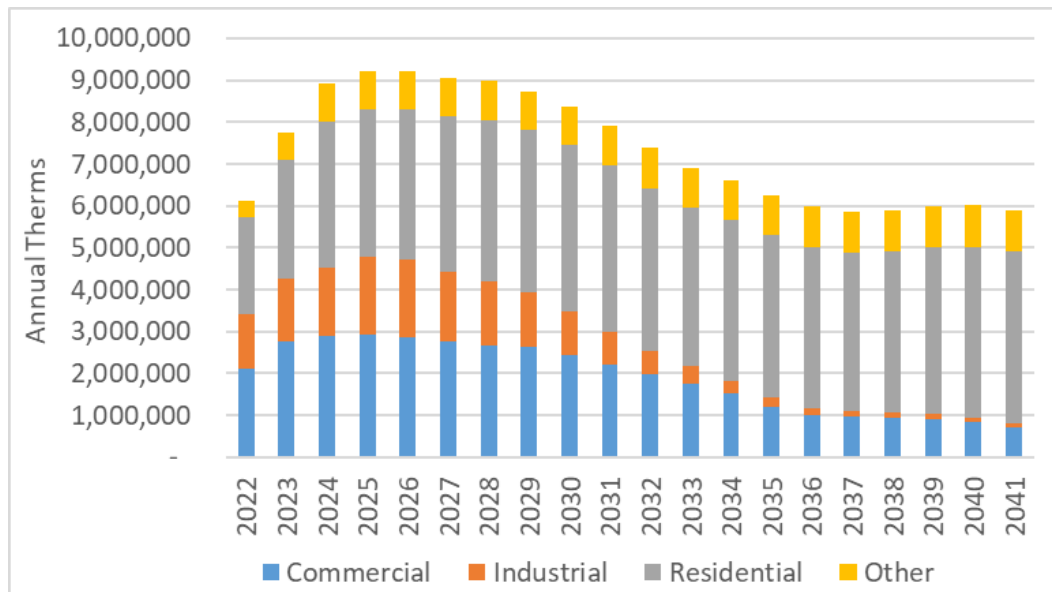
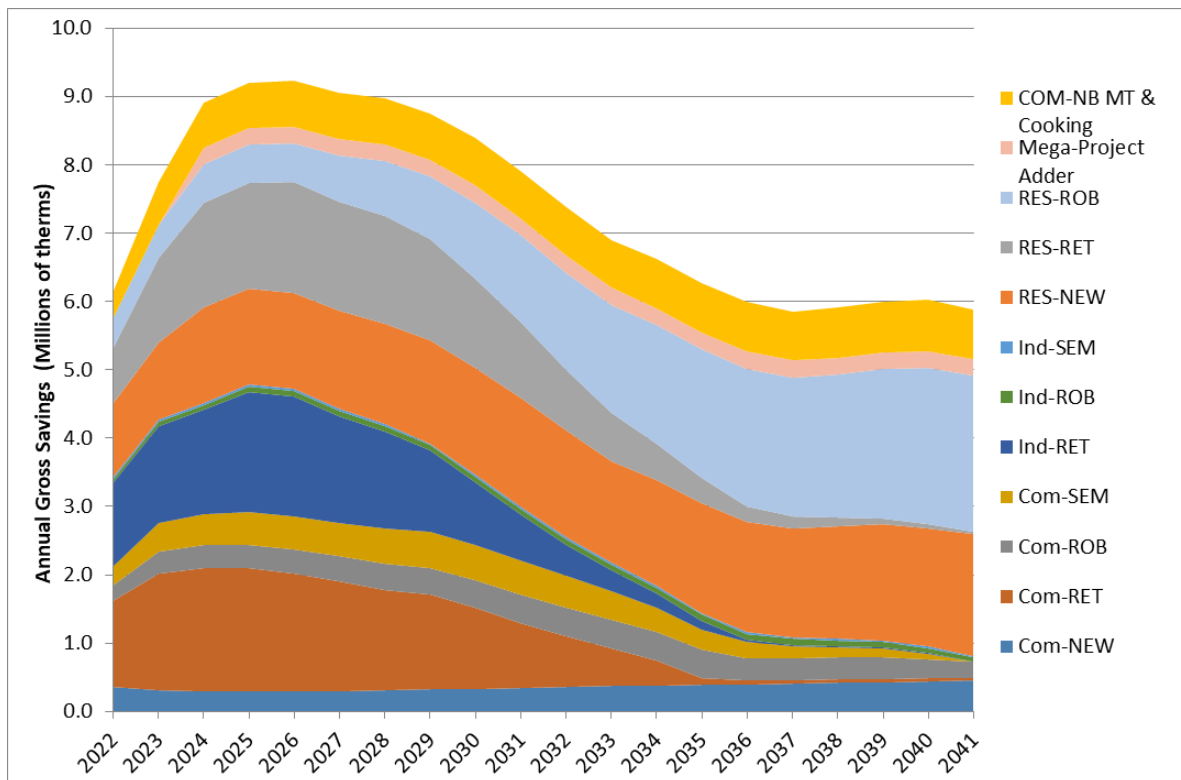


Figure 5.9 shows the annual savings projection by Sector-Measure Type. This view provides greater detail into the types of savings being forecasted and their relative contribution through time.

Figure 5.9: Annual Savings Projection by Sector-Measure Type



5.8 Final Savings Projection Extended to 2050

The Energy Trust RA model is configured to calculate savings potential results over a 20-year forecast horizon. Energy Trust then deploys the cost-effective achievable potential exogenously to the RA model as described in section 5.7 above. This deployment methodology has been modified to extend the final savings projection through 2050 to align with NW Natural’s IRP horizon by continuing the energy efficiency acquisition curves for the additional nine years. This projection is different depending on the curve that was applied. As stated previously, Energy Trust ramp rates are based on Northwest Power and Conservation Council method and ramp rates, but calibrated to be specific to Energy Trust. Retrofit measure potential continues until 100% of the cost-effective achievable potential is acquired and savings potential is exhausted. Lost opportunity measures continue to ramp up to 100% of annual available cost-effective achievable potential at which point all savings are realized annually. Hard to reach measures or emerging technologies do not ramp to 100%.

Table 5.8: 20-year and 29-year Final Savings Projection

	20-Year Savings Projection	9-Year Savings Extension	Total Final Savings through 2050
Residential	74.14	35.92	110.05
Commercial	38.09	6.66	44.75
Industrial	16.74	0.21	16.95
Other	18.12	5.86	23.97
All DSM	147.08	48.65	195.73

Figure 5.10: Annual Savings Projection by Sector through 2050

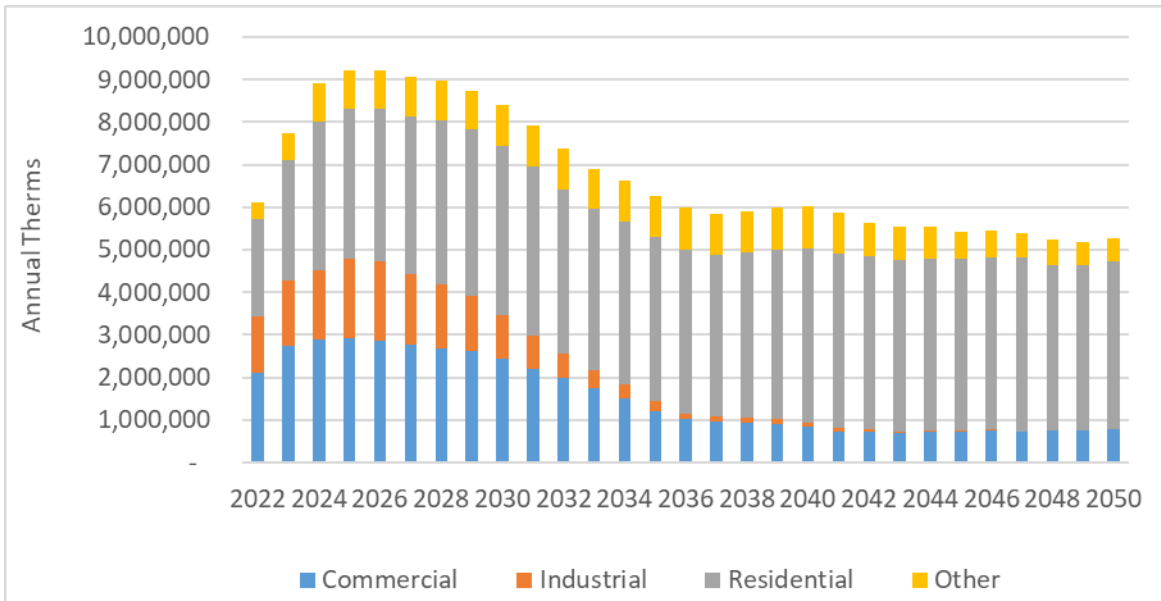
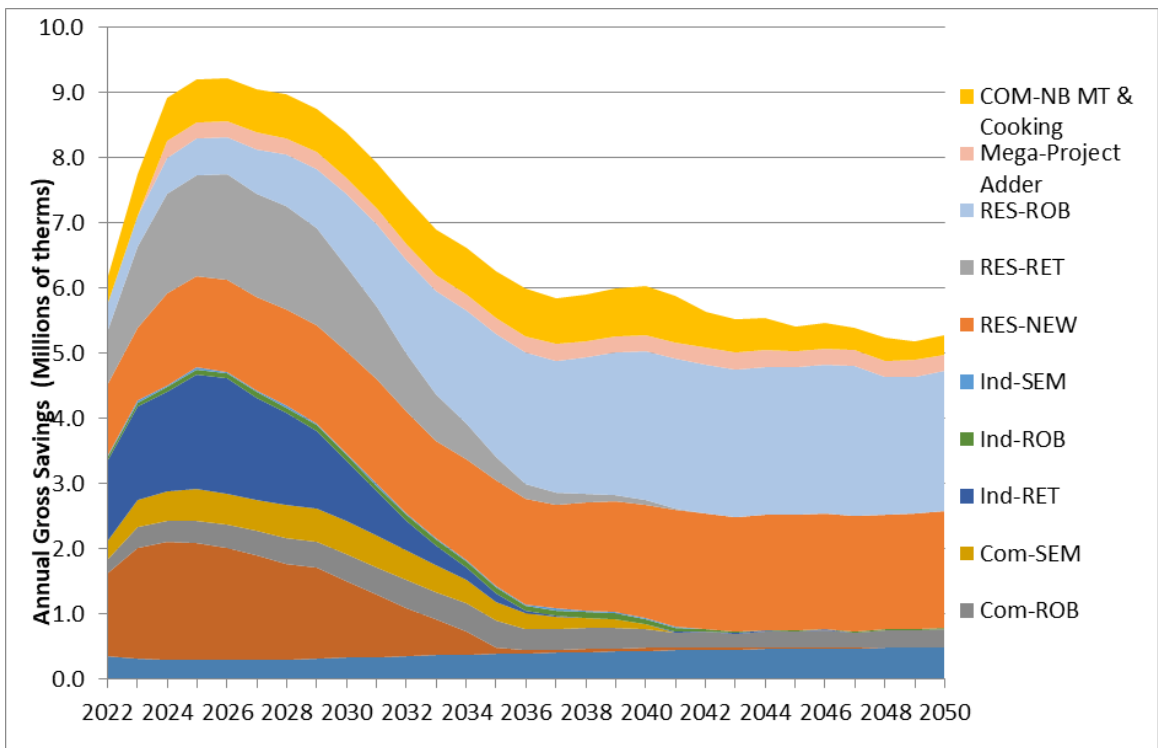


Figure 5.11: Annual Savings Projection by Sector through 2050



5.9 Peak Savings Deployment

Figures 5.12 and 5.13 detail the amount of peak-day and peak-hour savings that Energy Trust forecasts to acquire as calculated from the annual savings projection using peak-day/annual use and peak-hour/annual use coincident load factors developed by NW Natural.

5.20

This is a draft document for discussion purposes and as such should not be used for investment purposes.

Figure 5.12: NW Natural’s Annual Peak-Day Savings Projection by Sector

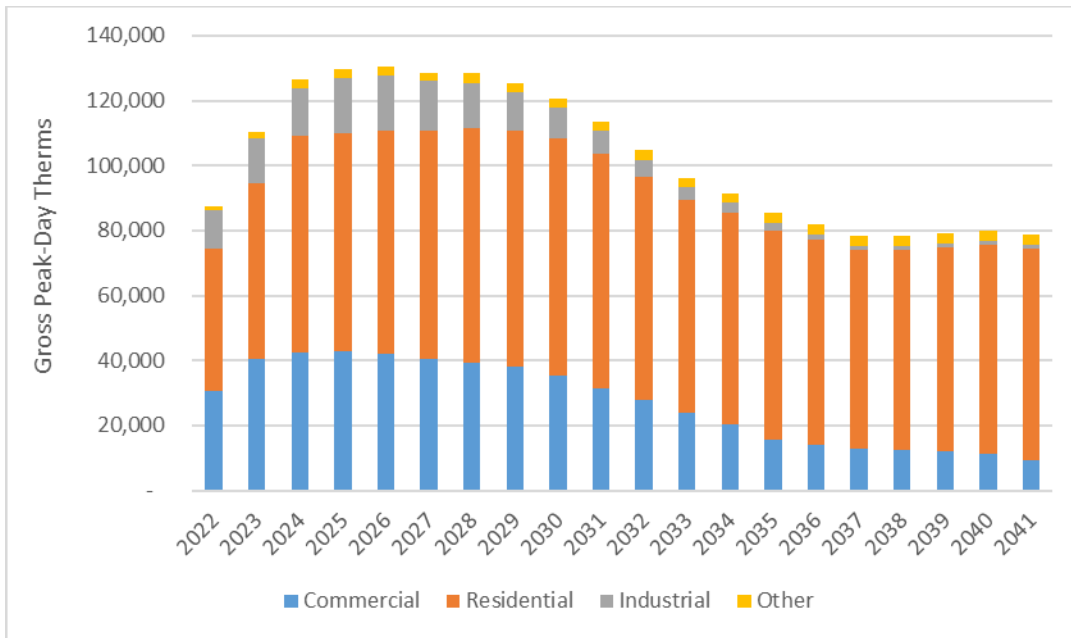
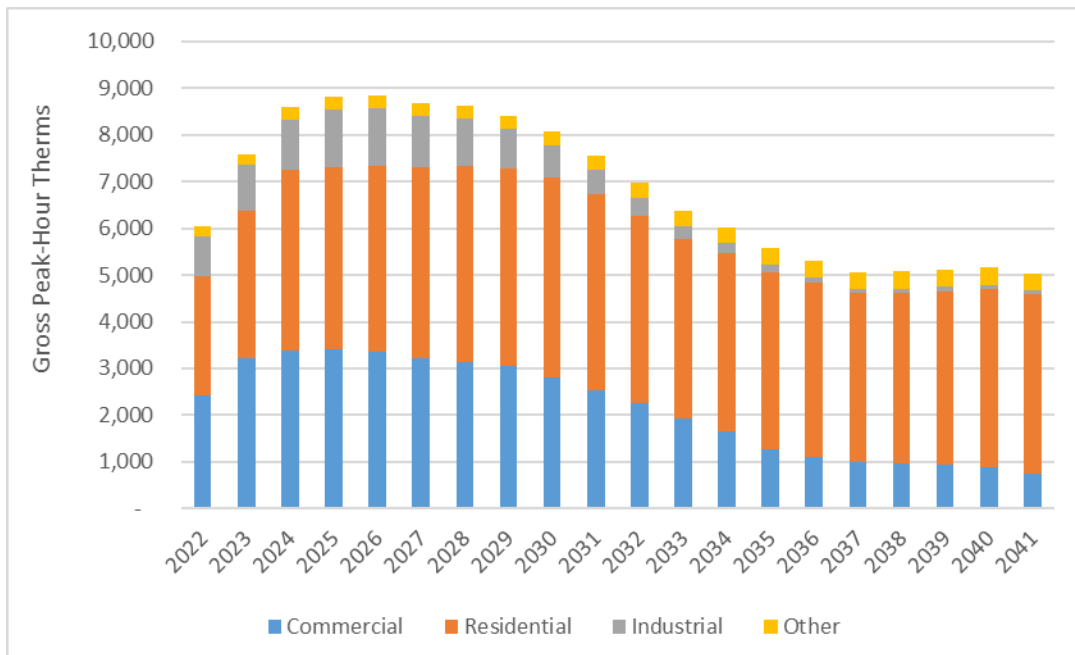


Figure 5.13: NW Natural’s Annual Peak-Hour Savings Projection by Sector



Residential and Commercial heating measures have the greatest savings coincident with peak, and in this forecast contribute the most peak savings potential. The total peak-day savings over the 20-year savings projection is 2,055,067 therms or 1.4% of the 147.1 million therm savings

5.21

This is a draft document for discussion purposes and as such should not be used for investment purposes.

projection. The total peak-hour savings over the 20-year savings projection is 136,898 therms or 0.09% of the 147.1 million therm savings projection.

5.10 Conservation Potential Assessment in Washington

This section is extracted and summarized from the final report of the 2021 NW Natural Washington Conservation Potential Assessment submitted by Applied Energy Group (AEG) to NW Natural. ¹⁵

5.10.1 Background

In early 2021, NW Natural contracted with Applied Energy Group (AEG), a consulting firm known for its services to the energy industry including gas utilities, to conduct an assessment of available conservation potential in its Washington service territory. AEG applied standard industry and northwest regional methodologies to develop reliable estimates of technical, achievable technical, and achievable economic potential from two different cost-effectiveness perspectives for the period from 2022-2051. AEG completed the assessment in collaboration with NW Natural and ETO using information specific to NW Natural’s customers and existing energy efficiency programs wherever possible and delivered the final study report to NW Natural in July 2021.

5.10.2 Analysis Approach

To perform the conservation potential analysis, AEG used a bottom-up approach following the major steps:

- 1) Performed a market characterization to describe sector-level natural gas use for the residential, commercial, and industrial sectors for the base year, 2019. This included extensive use of NW Natural data and other secondary data sources from NEEA and the Energy Information Administration (EIA).
- 2) Developed a baseline projection of energy consumption by sector, segment, end use, and technology for 2022 through 2051.
- 3) Defined and characterized several hundred EE measures to be applied to all sectors, segments, and end uses.
- 4) Estimated technical, achievable technical, and achievable economic energy savings at the measure level for 2022-2051. Achievable economic potential was assessed using both the Total Resource Cost (TRC) and Utility Cost Test (UCT) screens.

More specifically, AEG used its Load Management Analysis and Planning tool (LoadMAP™) version 5.0 to develop both the baseline projection and the estimates of potential. Built in Excel, the LoadMAP framework possesses key features that embody basic principles of rigorous end-use models, accommodates different levels of segmentation, includes algorithms that independently account for new and existing appliances and building stock, and balances the competing needs of simplicity and robustness. The LoadMAP model provides projections of

¹⁵ The 2021 Washington Conservation Potential Study is available at the following URL:
<https://apiproxy.utc.wa.gov/cases/GetDocument?docID=3&year=2021&docketNumber=210773>

baseline energy use by sector, segment, end use, and technology for existing and new buildings. It also provides forecasts of total energy use and energy-efficiency savings associated with the various types of potential.¹⁶

Three types of potential were analyzed in this AEG study: technical, achievable technical, and achievable economic. Table 5.9 provides detailed definitions on each type of potential.

Table 5.9: Types of Potential and Definitions

Potential Type	Definition
Technical	Everyone chooses the most efficient option regardless of cost at time of equipment replacement or measure adoption.
Achievable Technical	A modified technical potential that accounts for likely measure adoption within the market
Achievable Economic	A subset of achievable technical potential that includes only cost-effective measures

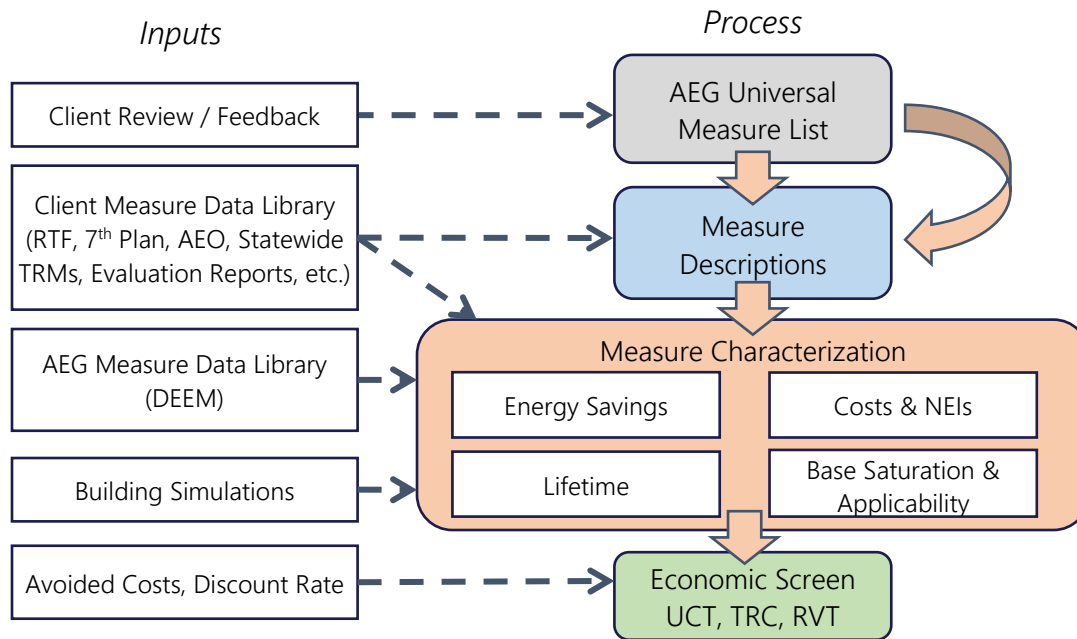
AEG developed the reference baseline in alignment with NW Natural’s long-term demand forecast, but some modifications to account for known future conditions were also made. Inputs to the baseline projection include:

- 1) Current economic and load growth forecasts (i.e., customer growth, climate change assumptions)
- 2) Trends in fuel shares and equipment saturations
- 3) Existing and approved changes to building codes and equipment standards

To develop NW Natural’s DSM measure list, in addition to its own databases, AEG also used datasets provided by NW Natural and ETO. As shown in Figure 5.13, first, a list of measures is identified; each measure is then assigned an applicability for each market sector and segment and is characterized with appropriate savings, costs, and other attributes; then cost-effectiveness screening is performed. NW Natural provided feedback during each step of the process to ensure measure assumptions and results lined up with real-world programmatic experience.

¹⁶ The model computes energy forecasts for each type of potential for each end use as an intermediate calculation. Annual-energy savings are calculated as the difference between the value in the baseline projection and the value in the potential forecast (e.g., the technical potential forecast).

Figure 5.13: Approach for Energy Efficiency Measure Characterization and Assessment



5.10.3 Baseline Projection

Prior to developing estimates of energy conservation potential, baseline projections of annual natural gas use for 2022 through 2051 by customer segment and end use in the absence of new utility energy-efficiency programs were developed. The savings from past programs are embedded in the forecast, but the baseline projection assumes that those past programs cease to exist in the future to avoid double counting potential opportunities. Thus, the potential analysis captures all possible savings from future programs.

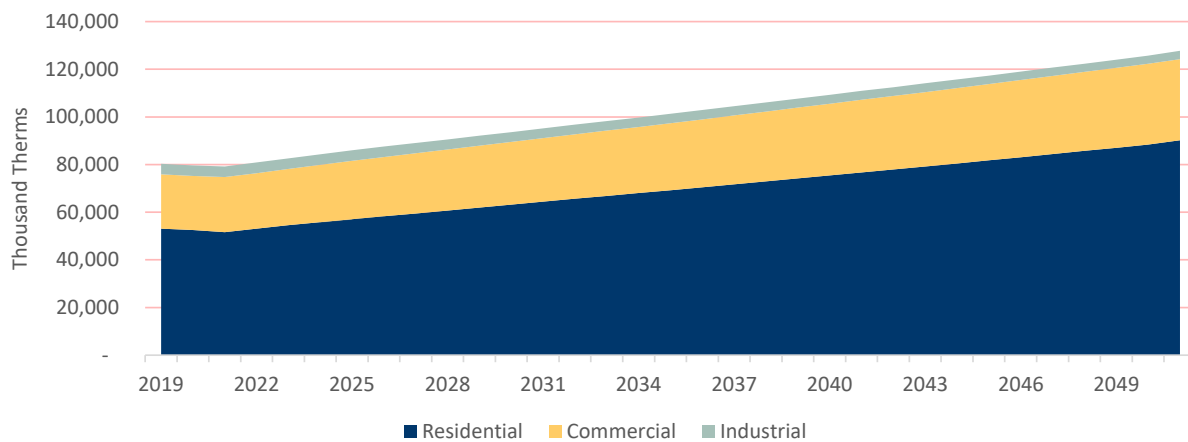
Table Error! Use the Home tab to apply Heading 1, Chap Num to the text that you want to appear here. and **Error! Reference source not found.** provide a summary of the baseline projection for annual use by sector for the entire NW Natural Washington service territory. Base year (2019) values¹⁷ are weather normalized using HDD data provided by NW Natural’s load forecast department. Years 2021 forward include the impact of climate trends through projected heating degree days (HDDs) supplied by NW Natural. Overall, the forecast shows modest growth in natural gas consumption, at an average rate of about 1.4% per year.

¹⁷ NW Natural also provided 2020 consumption data for AEG’s consideration in aligning the baseline projection with NW Natural’s forecast

Table Error! Use the Home tab to apply Heading 1,Chap Num to the text that you want to appear here.5.10: Baseline Projection Summary by Sector, Selected Years (mTherms)

Sector	2019	2020	2021	2022	2023	2024	2031	2040	2050	% Change ('19-'50)	Avg. Growth
Residential	53,096	52,500	51,552	53,041	54,507	55,765	64,452	75,477	88,376	66.4%	1.6%
Commercial	22,840	22,754	23,213	23,350	23,623	24,112	26,657	30,083	33,935	48.6%	1.3%
Industrial	4,382	4,379	4,400	4,440	4,450	4,405	4,120	3,753	3,435	-21.6%	-0.8%
Total	80,319	79,633	79,166	80,831	82,581	84,282	95,229	109,312	125,747	56.6%	1.4%

Figure 5.14: Baseline Projection Summary by Sector (mTherms)



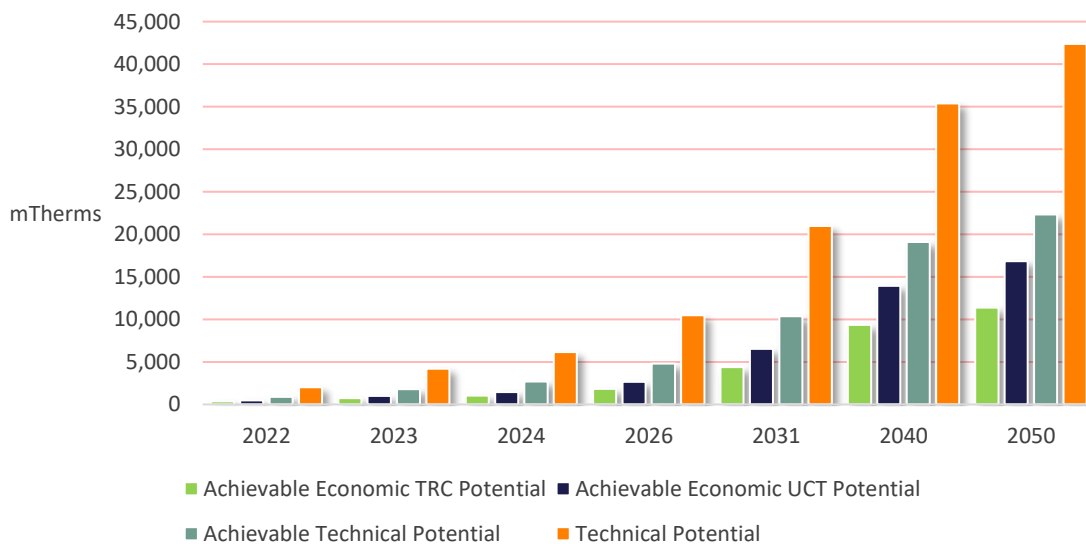
5.10.4 DSM Potential

Error! Reference source not found. and **Error! Reference source not found.** summarize the energy conservation savings in terms of annual energy use for all measures for four levels of potential relative to the baseline projection. Savings are represented in cumulative terms, reflecting the effects of persistent savings in prior years in addition to new savings. This allows for the reporting of annual savings impacts as they actually impact each year of the forecast.

Table Error! Use the Home tab to apply Heading 1,Chap Num to the text that you want to appear here.5.11: Summary of Energy Efficiency Potential (mTherms)

Scenario	2022	2023	2024	2026	2031	2040	2050
Baseline Load Projection (mTherms)	80,831	82,581	84,282	87,530	95,229	109,312	125,747
Cumulative Savings (mTherms)							
TRC Achievable Economic Potential	354	725	1,036	1,827	4,390	9,345	11,392
UCT Achievable Economic Potential	477	992	1,470	2,671	6,523	13,936	16,818
Achievable Technical Potential	874	1,799	2,702	4,808	10,350	19,102	22,321
Technical Potential	2,033	4,189	6,160	10,491	20,957	35,383	42,373
Cumulative Savings (% of Baseline)							
TRC Achievable Economic Potential	0.4%	0.9%	1.2%	2.1%	4.6%	8.5%	9.1%
UCT Achievable Economic Potential	0.6%	1.2%	1.7%	3.1%	6.8%	12.7%	13.4%
Achievable Technical Potential	1.1%	2.2%	3.2%	5.5%	10.9%	17.5%	17.8%
Technical Potential	2.5%	5.1%	7.3%	12.0%	22.0%	32.4%	33.7%

Figure 5.15: Summary of Annual Cumulative Energy Efficiency Potential (mTherms)



Error! Reference source not found. summarizes TRC achievable potential by market sector for selected years. In general, residential and commercial potential are well balanced and dominant since industrial sales customer consumption represents a small percentage of the baseline and potential for this sector is also relatively small in size. In 2022, TRC achievable economic potential is 182 mTherms, or 0.3% of the baseline projection for the residential sector, 155 mTherms, or 0.7% of the baseline projection for the commercial sector, and 16

mTherms, or 0.4% of the baseline projection for the industrial sector, respectively. By 2050, cumulative savings are 6,612 mTherms, or 7.5% of the baseline for the residential sector, 4,526 mTherms, or 13.7% of the baseline for the commercial sector, and 254 mTherms, or 7.4% of the baseline for industrial sector, respectively. Overall, in 2022, first-year savings are 354 mTherms, or 0.4% of the baseline projection. Cumulative savings in 2031 are 4,390 mTherms, or 4.6% of the baseline. By 2050 cumulative TRC achievable economic potential reaches 11,392 mTherms, or 9.1% of the baseline.

Table Error! Use the Home tab to apply Heading 1,Chap Num to the text that you want to appear here.5.12: Cumulative TRC Achievable Economic Potential by Sector, Selected Years (mTherms)

Sector	2022	2023	2024	2026	2031	2040	2050
Residential	182	369	478	837	2,250	5,380	6,612
Commercial	155	323	509	908	1,979	3,713	4,526
Industrial	16	33	49	82	162	253	254
Total	354	725	1,036	1,827	4,390	9,345	11,392

Error! Reference source not found. and **Error! Reference source not found.** present the total reference baseline and potential savings for the peak day and peak hour, respectively. Peak day and hour impacts are estimated using the annual energy savings and conversion factors that relate peak day or hour consumption to annual consumption by end use obtained from NW Natural.

Table Error! Use the Home tab to apply Heading 1,Chap Num to the text that you want to appear here.5.13: Peak Day Potential Summary (mTherms)

Scenario	2022	2023	2024	2026	2031	2040	2050
Peak Day Savings (mTherms)							
TRC Achievable Economic Potential	5	11	16	27	60	124	148
UCT Achievable Economic Potential	7	15	22	38	85	179	208
Achievable Technical Potential	11	23	34	60	127	238	272
Technical Potential	27	55	79	134	265	473	563
Energy Savings (% of Baseline)							
TRC Achievable Economic Potential	0.5%	1.1%	1.4%	2.4%	4.9%	8.9%	9.3%
UCT Achievable Economic Potential	0.7%	1.4%	2.0%	3.4%	6.9%	12.8%	13.0%
Achievable Technical Potential	1.1%	2.2%	3.2%	5.4%	10.3%	17.0%	17.0%
Technical Potential	2.6%	5.2%	7.3%	11.9%	21.6%	33.8%	35.3%

Table Error! Use the Home tab to apply Heading 1,Chap Num to the text that you want to appear here.5.14: Peak Hour Potential Summary (mTherms)

Scenario	2022	2023	2024	2026	2031	2040	2050
Peak Hour Savings (mTherms)							
TRC Achievable Economic Potential	0.4	0.7	1.1	1.9	4.5	9.6	11.5
UCT Achievable Economic Potential	0.5	1.0	1.5	2.8	6.8	14.5	17.5
Achievable Technical Potential	0.9	1.9	2.8	5.0	10.9	20.1	23.4
Technical Potential	2.1	4.4	6.5	11.1	22.3	37.4	44.8
Energy Savings (% of Baseline)							
TRC Achievable Economic Potential	0.5%	0.9%	1.3%	2.2%	4.8%	8.8%	9.2%
UCT Achievable Economic Potential	0.6%	1.2%	1.8%	3.2%	7.3%	13.4%	14.0%
Achievable Technical Potential	1.1%	2.3%	3.4%	5.8%	11.6%	18.5%	18.8%
Technical Potential	2.7%	5.4%	7.8%	12.9%	23.6%	34.5%	35.9%

Key opportunities for savings include residential furnace and water heating equipment upgrades and weatherization, as well as behavioral programs and kitchen equipment. For detailed top DSM measures contributing to the potential savings reported above, refer to the 2021 Washington Conservation Potential Study.¹⁸

5.11 DSM Potential for Oregon Transportation Customers

5.11.1 Background

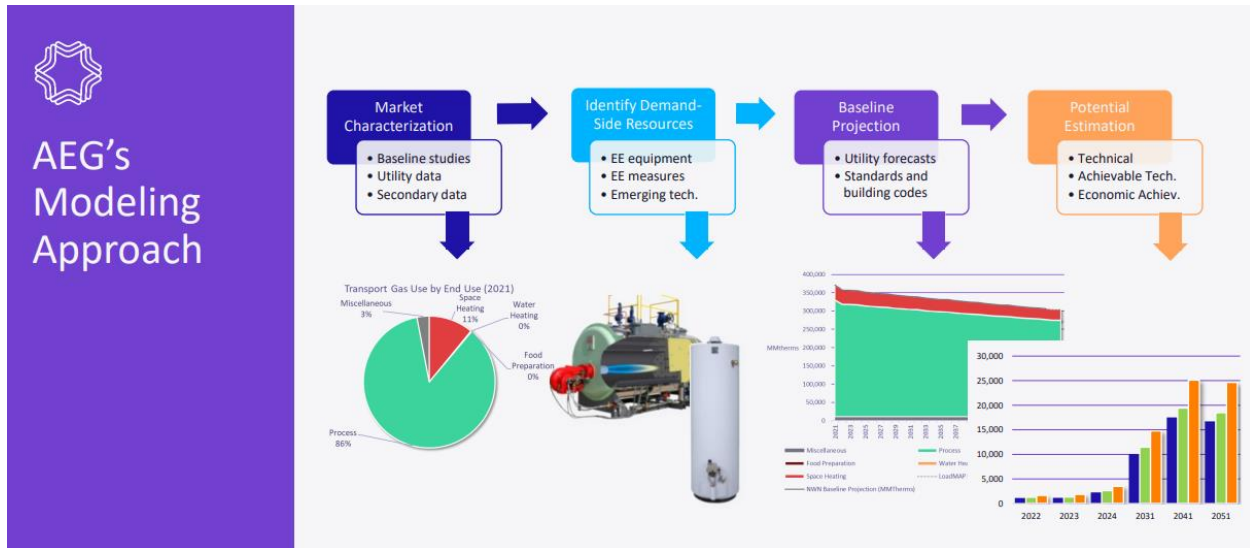
With the passing of Executive Order 20-04 in March 2020, statewide greenhouse gas emissions from large stationary sources, transportation fuel, and other liquid and gaseous fuels will be limited by new goals from the Oregon Department of Environmental Quality (DEQ). The resulting Climate Protection Program (CPP) formalizes emission reduction requirements for Oregon’s natural gas utilities, including the responsibility for on-site emission of natural gas transportation customers.¹⁹ NW Natural’s transportation customers have not historically paid into the public purpose charge and thus are currently not eligible to participate in natural gas energy efficiency programs administered by ETO. NW Natural engaged AEG to assess the potential that exists with Oregon transportation customers and inform what DSM programs for transportation customers could look like in the future.

¹⁸ The 2021 Washington Conservation Potential Study is available at the following URL:
<https://apiproxy.utc.wa.gov/cases/GetDocument?docID=3&year=2021&docketNumber=210773>

¹⁹ Transportation customers are non-residential natural gas consumers, typically large industrial users, who purchase natural gas from an alternate supplier, but use NW Natural’s distribution system to deliver the fuel to their sites.

The Washington Conservation Potential Assessment (CPA) that AEG completed for NW Natural in 2021 provided a starting point to assess the potential for energy efficiency to reduce greenhouse gas (GHG) emissions at transportation customer sites.²⁰ AEG used many of the same data sources from the Washington CPA, updated as appropriate to capture Oregon transportation customer characteristics.

5.11.2 Methodology



Key Data Sources

NW Natural Data

- ✔ Customer account data including SIC codes
- ✔ Customer equipment database including nameplate BTU
 - Vetted and adjusted by NW Natural field techs
- ✔ Transport customer class energy totals and forecast
- ✔ Washington CPA conducted by AEG served as a starting point for many measure characterizations and applicable market/adoption rate assumptions

Additional Data Sources:

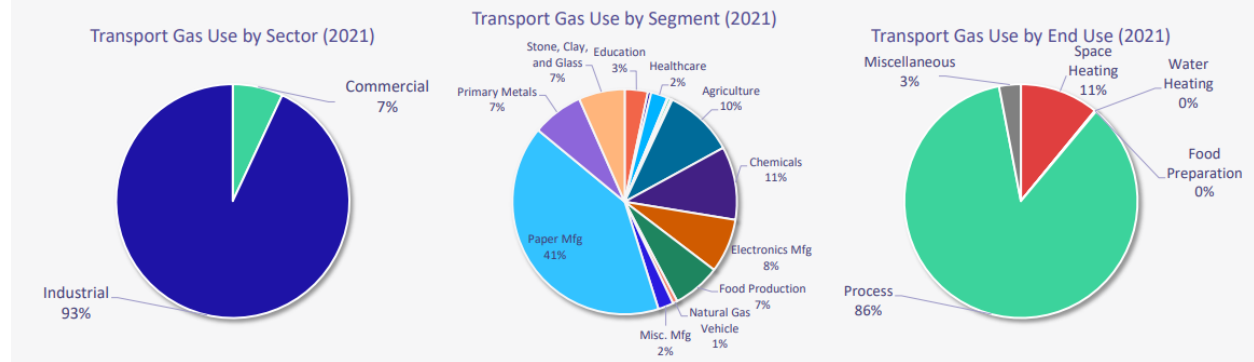
- ✔ Benchmarking/comparison:
 - NEEA's Commercial Building Stock Assessments (2014 and 2019)
 - US Energy Information Administration (EIA) Manufacturing Energy Consumption Survey (MECS)
- ✔ Projections
 - US EIA Annual Energy Outlook (AEO) reference case forecast (equipment stock turnover assumptions)
 - Northwest Power and Conservation Council measure adoption ramp rates

²⁰ The 2021 Washington Conservation Potential Study is available at the following URL:
<https://apiproxy.utc.wa.gov/cases/GetDocument?docID=3&year=2021&docketNumber=210773>

Market Characterization



- ✔ Define energy-consumption characteristics in the base year of the study (2021).
- ✔ Incorporates NW Natural’s actual consumption and customer counts to develop “Control Totals” – values to which the model will be calibrated.
- ✔ Grounds the analysis in NW Natural data and provides enough detail to project assumptions forward to develop a baseline energy projection.
- ✔ After separating gas consumption into sectors and segments, it is allocated to specific end uses and technologies.



Considerations for this Analysis

- ✔ Available potential is largely a function of baseline consumption – segments with the highest baseline consumption are likely to have the highest potential
- ✔ Potential studies rely on average information, which may not reflect conditions or opportunities for any single customer
 - This is particularly relevant for this study, where a small number of customers represent a large share of transport load
 - Ramp rates are derived from the Northwest Power and Conservation Council’s 2021 Power Plan and reflect expected adoption across a broad set of customers. Actual adoption of energy efficiency for large transport customers may be lumpier based on cycles for implementing large capital projects
- ✔ Equipment data provided from NW Natural’s system contain some uncertainty around frequency of use which could affect the actual impact of measures

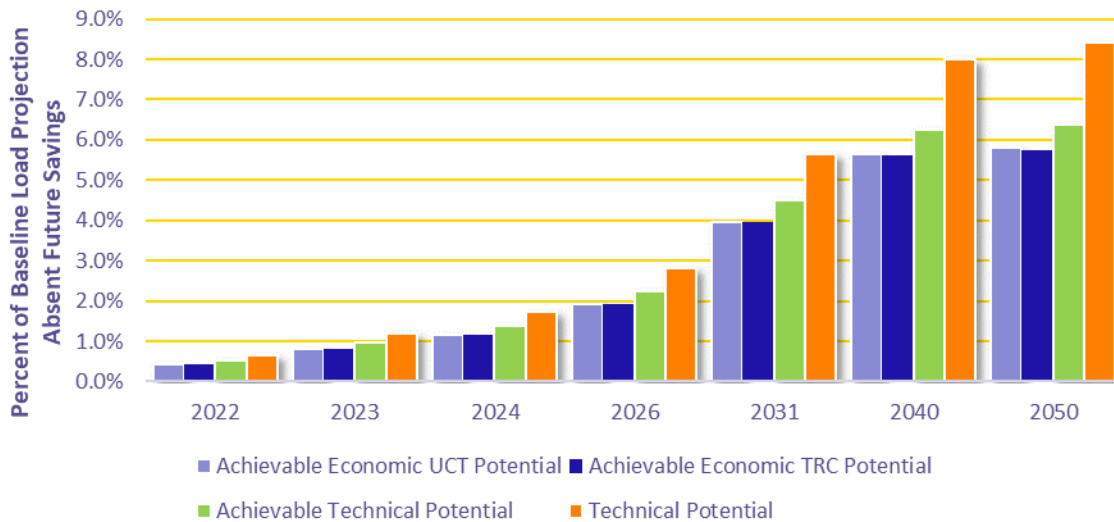
5.11.3 Results Summary

A summary of the identified DSM potential for the reference case at Oregon transportation customer sites is presented in Table 5.15 and Figure 5.16. It can be seen that a majority of the potential is assumed to be acquired over 10 years, and almost all over 20 years. Only a small amount of potential remains for acquisition from 2042-2051, primarily for equipment that was not assumed to be upgraded during the first 20 years of the forecast period. More specifically, in 2022, first-year TRC achievable economic potential savings are 1,531 mTherms, or 0.43% of the baseline projection. Cumulative savings in 2031 are 13,424 mTherms, or 3.95% of the baseline. By 2050 cumulative TRC achievable economic potential slowly increases to 17,481 mTherms, or 5.75% of the baseline.

Table 5.15: Summary Potential Results – Reference Case

Scenario	2022	2023	2024	2026	2031	2040	2050
Baseline Load Projection Absent Future Savings (mTherms)	357,025	357,418	355,616	350,191	340,047	323,605	304,190
Cumulative Savings (mTherms)							
TRC Achievable Economic Potential	1,531	2,883	4,155	6,721	13,424	18,166	17,481
UCT Achievable Economic Potential	1,537	2,894	4,170	6,746	13,480	18,287	17,655
Achievable Technical Potential	1,844	3,448	4,929	7,867	15,346	20,220	19,392
Technical Potential	2,291	4,298	6,158	9,842	19,167	25,882	25,622
Cumulative Savings (% of Baseline)							
TRC Achievable Economic Potential	0.43%	0.81%	1.17%	1.92%	3.95%	5.61%	5.75%
UCT Achievable Economic Potential	0.43%	0.81%	1.17%	1.93%	3.96%	5.65%	5.80%
Achievable Technical Potential	0.52%	0.96%	1.39%	2.25%	4.51%	6.25%	6.37%
Technical Potential	0.64%	1.20%	1.73%	2.81%	5.64%	8.00%	8.42%

Figure 5.16: Reference Case Cumulative Potential



5.12 Potential Widespread Deployment of Emerging End-Use Equipment

As discussed in Chapter Two- Planning Environment- there are enabling technologies that can help NW Natural meet both its resource and compliance needs. Those technologies include but are not limited to:

- Gas Heat Pumps/Gas Heat Pump Water Heaters
- Hybrid Heating Systems

5.12.1 Gas Heat Pumps/Gas Heat Pump Water Heaters

Gas heat pumps are similar to heat pump technology on the electric side but are thermally driven using natural gas. They have the potential to reduce emissions and energy consumption by 40% or greater than existing natural gas furnaces and as they typically do not require back up heating, provide good opportunities for peak load management.

As shown in Figure 5.17²¹, GTI identified gas heat pumps that are either on or near the market for both residential and commercial applications. In both markets, gas heat pumps can be used for space heating and cooling, for water heating or as “Combi” systems providing both hot water and space heating.

²¹ NW Natural 2022 IRP Third Technical Working Group, April 13, 2022. This presentation and others may be found at <https://www.nwnatural.com/about-us/rates-and-regulations/resource-planning>

Figure 5.17 Gas-Fired Heat Pumps

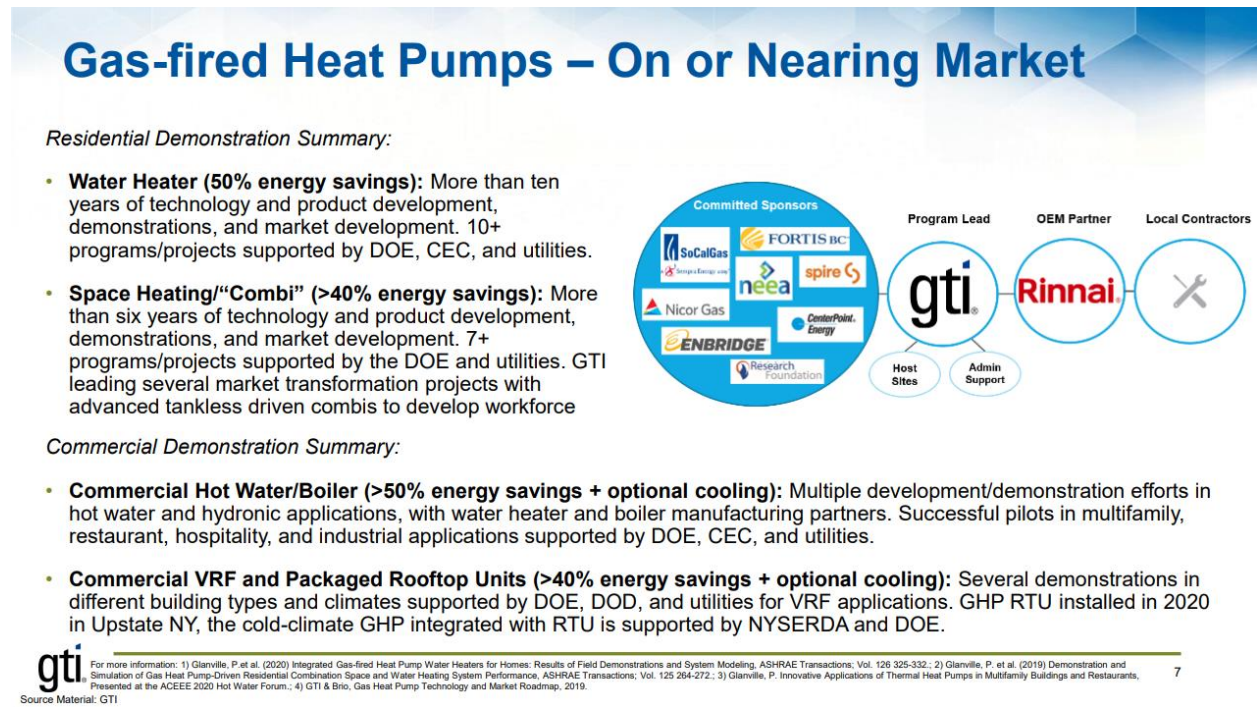


Figure 5.18 also shows the technology readiness of heat pumps from different manufacturers.

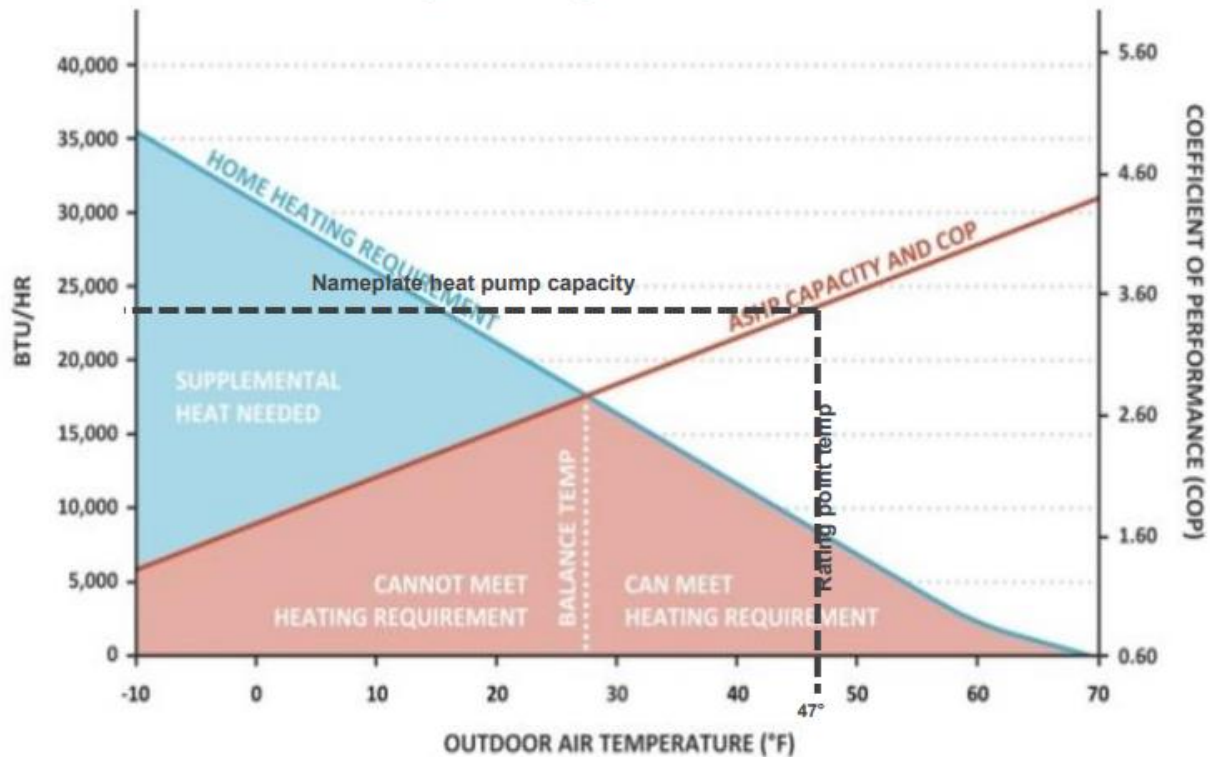
Figure 5.18 Gas Heat Pump Technology Readiness by Manufacturer

<h2 style="margin: 0;">Technology Readiness</h2> <p style="margin: 0; font-size: small;">Green: Commercially available in North America Source: Enbridge, NEEA, GTI</p>				
Manufacturer	Type	Primary Applications	Primary Sectors	Technology Readiness for North America
	Absorption	Space and DWH heating Cooling (possible)	<ul style="list-style-type: none"> • Commercial • Residential 	<ul style="list-style-type: none"> • Commercial size unit commercially available • Residential unit available in Europe. Efforts underway to bring it to NA
	Engine driven	Space heating and cooling	<ul style="list-style-type: none"> • Commercial 	<ul style="list-style-type: none"> • Commercially available
	Absorption	Space and DHW heating	<ul style="list-style-type: none"> • Residential • Small commercial 	<ul style="list-style-type: none"> • Field trials of pre-production unit underway
	Absorption	Space and DHW heating	<ul style="list-style-type: none"> • Residential • Commercial 	<ul style="list-style-type: none"> • Commercially available in China • Lab testing and field trials of production unit underway in NA
	Thermal compression	Space heating, cooling and DHW heating	<ul style="list-style-type: none"> • Residential • Small commercial 	<ul style="list-style-type: none"> • Lab testing and field trials of pre-production unit underway
	Adsorption	Space and DHW heating	<ul style="list-style-type: none"> • Residential • Small commercial 	<ul style="list-style-type: none"> • Lab testing in Europe
	Absorption	DHW heating	<ul style="list-style-type: none"> • Residential 	<ul style="list-style-type: none"> • Lab testing and field trials planned

5.12.2 Hybrid Heating Systems

While not a new technology, hybrid systems use electric heat pumps with direct use natural gas as back up for peak periods. Typically, electric heat pumps use resistance heating as back-up systems to heat pumps to help maintain comfort during cold temperatures. As can be seen in Figure 5.20, electric heat pumps are efficient, but efficiencies decline as temperatures decrease due to the use of resistance back up heating. This contributes to large peaks to utility loads and is expensive to customers.

Figure 5.19 Efficiency of Electric Heat Pumps and Ambient Temperature



Hybrid heating systems consist of using an electric heat pump as the main source of space heating, but it is teamed with a natural gas furnace for back up heat. The benefit of using both energy systems is that it helps with energy system resource adequacy. With the natural gas energy system providing peak heat, these dual-fuel systems serve as demand response for the electric grid and allows the existing seasonal storage infrastructure to serve peak needs in a region that is capacity constrained. By displacing resistance back up heat and using natural gas only in times of cold temperatures not only does this help with resource adequacy but it also supports energy efficiency and decarbonization efforts. Decarbonization efforts are further supported as both energy systems use more renewable energy or low carbon energy.

5.13 Key Demand-Side Input Assumptions

NW Natural’s primary driver of our demand-side assumptions are based on the forecasts that are discussed above and have been provided by both ETO and AEG. We adjust our load forecasts for these projections in the recognition that there is also DSM included in our historical data used to train our load forecasting models. These DSM efforts are material and NW Natural expects a reduction of roughly 20% in load in its reference case by 2050 from programs for sales customers. Assuming that DSM programs for our transportation schedule customers begins in 2024, NW Natural expects a reduction of 10% of its transportation load in

its reference case by 2050. All load sensitivities and simulation draws adjust for electrification assumptions so that savings are not being claimed from an energy need not served by NW Natural.

The following figure and table set forth the key assumptions NW Natural used for the enabling equipment penetration and costs in both its reference case and scenarios. Figure 5.21 shows the percent of installations per year of gas heat pumps for residential space heating, gas heat pump water heaters for residential water heating, gas heat pumps for commercial space heating, and hybrid heating for both residential and commercial applications.

Figure 5.20 Assumptions on Enabling Technology Adoption Over Time

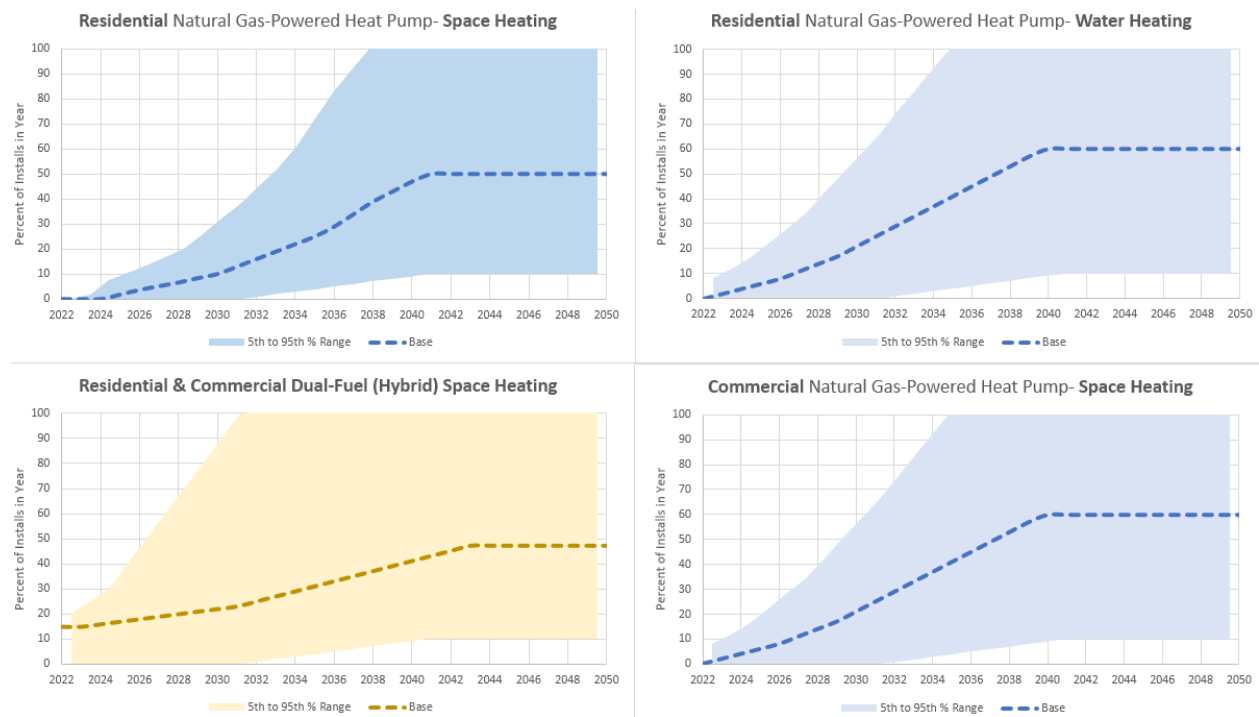


Table 5.16 represents NW Natural’s assumptions of cost for these enabling technologies.

Table 5.16 Assumptions on Cost for Enabling Technologies

Incremental Demand-Side Measure Costs	Incentive	Total Cost to Utility	Cost Range (5th and 90th Percentile)
Residential Hybrid Heating Incremental Incentive (2020\$/System Install)	\$1,200	\$1,600	+/- 30%
Residential Hybrid Heating Share of Incentive paid by non-CCI funds (%)	25%	\$400	+/- 50%
Residential Gas Heat Pump Incentive (2020\$/System Install)	\$3,000	\$4,000	+/- 40%
Residential Gas Heat Pump Water Heater Incentive (2020\$/System Install)	\$1,200	\$1,600	+/- 40%
Commercial Hybrid Heating Incremental Incentive (2020\$/System Install)	\$3,000	\$4,000	+/- 30%
Commercial Hybrid Heating Share of Incentive paid by non-CCI funds (%)	25%	\$1,000	+/- 40%
Commercial Gas Heat Pump Incentive (2020\$/System Install)	\$10,000	\$13,333	+/- 30%
First Year Transport Load Savings Cost (2020\$/1st year therm saved)		\$1.79	+/- 100%

5.14 Low Income Programs

5.14.1. Oregon Low-Income Energy Efficiency Program (OLIEE)

Since 2002, a portion of the public purpose funding collected by NW Natural has been allocated for Oregon Low-Income Energy Efficiency (OLIEE) through a surcharge to Oregon Residential and Commercial customers’ energy bills. The OLIEE program attempts to provide equitable access to DSM by funding high-efficiency equipment and weatherization measures to income qualified homes. The program consists of two parts: The Community Action Program (CAP), and the Open Solicitation Program (OSP).

The CAP provides energy evaluations of low-income dwellings and funding for qualifying DSM measures. In conjunction with DSM, health, safety, and repair (HSR) projects like improving ventilation may also receive funds through the CAP. The program is administered by 10 CAP agencies throughout the Oregon service territory.

OSP focuses on projects that do not fit into the CAP framework, including but not limited to, new affordable housing or temporary living space retrofits. NW Natural invites proposals that serve low-income qualified customers and allocates funds based on availability. Bi-annual meetings are held with both the CAP agencies and OLIEE Advisory Committee (OAC) to ensure proper implementation of the programs. Historical engagement in the OLIEE program is shown in Table 5.17.

Table 5.17: Homes Served through OLIEE Program

Homes Served through OLIEE Program		
Program Year	Homes	Therms Saved
2015-2016	231	52,817
2016-2017	260	59,232
2017-2018	299	103,708
2018-2019	260	73,441
2019-2020	248	68,320
2020-2021	341	60,394

5.14.2 Washington Low-Income Energy Efficiency Program (WA-LIEE)

In 2009, NW Natural launched a revised low-income program identified as WA-LIEE (Washington Low-Income Energy Efficiency). Modeled after Oregon’s low-income CAP program, the WA-LIEE program reimburses administering agencies for installing weatherization measures that are cost-effective when analyzed in aggregate.

In Washington, two agencies co-administer the program. The program is informed by input from NW Natural’s Energy Efficiency Advisory Group (EEAG). Homes with gas in SW Washington tend to be newer construction with less of a need for weatherization, and only 2% of NW Natural’s customers in Washington qualify as low-income. Barriers such as these limit participation. NW Natural continues to evaluate how to support agencies and adjust the program to increase the number of homes served per year. Table 5.18 shows the historical number of homes treated through the WA-LIEE program.

Table 5.18: Homes Served through WA-LIEE Program

Homes Served through WA-LIEE Program		
Program Year	Homes	Therms Saved
2016	16	6,132
2017	13	6,048
2018	16	7,578
2019	22	20,170
2020	3	1,132
2021	11	3,568

Chapter 6

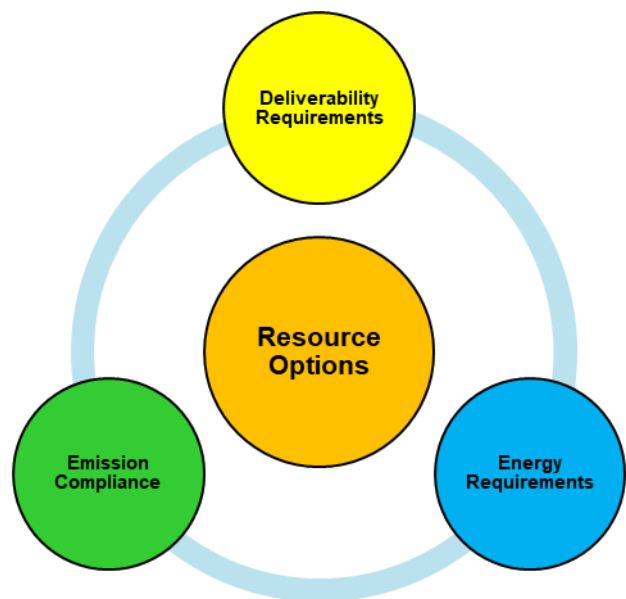
Supply-Side and Compliance Resources

6.1 Overview

This chapter of the IRP discusses both current and potential supply-side resources that NW Natural uses to deliver conventional natural gas and renewable natural gas to customers. Supply-side resources include not only the gas itself, but also the upstream interstate pipeline capacity required to ship the gas, NW Natural's gas storage options, and other on-system resource options. Additionally, agreements for acquiring renewable thermal certificates (RTCs) on the behalf of customers and other emissions compliance resources, such as community climate investments (CCIs) are discussed in this chapter. Meeting compliance obligations in both Oregon and Washington over the planning horizon is a major focus for this IRP. While these compliance resources may not actually provide gas supply to the system, they are discussed in this supply-side resource chapter of this IRP.¹

This suite of supply-side resources focused on in this chapter are associated with serving customers at the system level and meeting emissions requirements in both Oregon and Washington. Supply-side resource options associated with alleviating constraints in specific areas of the distribution system are discussed in Chapter 8.

All resources vary across three dynamics as to the value for what each resource provides to NW Natural's system; 1) the daily deliverability or capacity value, 2) the overall energy a resource can provide throughout the year, and 3) the contribution to emissions reduction under an emissions constraint. For example, a year-round pipeline capacity contract provides capacity every day of the year but needs to be paired with gas purchases to provide energy. Storage LNG facilities are limited on the amount of energy they can provide but can provide a lot of capacity for serving peak demand. Off-system RNG gas contracts provide emissions compliance requirements, but by themselves do not provide any capacity to the system. All these different resources also vary in costs, availability, and risks.²



¹ Future discussion could help assess if resources needed for emissions compliance should be classified under a separate category as compliance resources such as CCIs do not clearly fall under the binary classification of demand-side or supply-side resources.

²Also, as done previously, potential resources are discussed in this chapter that ultimately are deemed too speculative to include in the portfolio choice analysis in Chapter Seven, with explanations for why they ended up on the "cutting room floor."

The rest of this chapter discussion includes general types of supply-side resources, NW Natural’s current resource portfolio, future emissions compliance resource options, and future capacity resources options available for NW Natural to address resource need. These current and future options are inputs to the resource planning optimization model discuss in Chapter 7.

6.2 Supply-side Resource Types

The ability to plan for customer requirement variations while maintaining reliability of service is best accomplished by having a diversity of resources available. The portfolio of supply-side resources available to NW Natural can be categorized under various primary resource types:

Natural gas, RNG, or hydrogen supply contracts – these are contract agreements for natural gas or RNG to be purchased from a producer or gas marketer for a specified volume for a given period and at a specific location known as a receipt point.³ Natural gas supply contracts are purchased on a term basis, for example baseload contracts- or purchased on the spot (daily) market and must be used in conjunction with other supply-side resources, such as interstate pipeline contracts, to ship the gas from the receipt point to a delivery point connected to NW Natural’s system, known as a citygate.⁴ See Appendix E for further details about gas purchasing practices. RNG and Hydrogen are discussed in further detail later in this chapter.

Unbundled environmental attribute purchases – these purchases do not provide capacity nor energy to NW Natural’s system but are a pathway for reducing carbon emissions or meeting state carbon reduction targets on behalf of NW Natural customers. One example is the purchasing of renewable thermal certificates (RTCs) that give NW Natural’s customers the rights to emissions reductions from RNG. In other words, other parties cannot claim the emissions reductions for RTCs purchased by NW Natural. Another example is NW Natural’s smart energy program that allows customer to sign up to offset their natural gas usage.

Interstate/interprovincial pipeline capacity – NW Natural contracts with pipeline companies in the US and Canada to ship natural gas from receipt points, where gas is injected into the interstate/interprovincial pipeline, to delivery points where NW Natural physically takes custody of the gas. These capacity rights are used to ship gas supplies purchased for NW Natural sales customers to NW Natural’s system.⁵

On-system production resources – On-system production resources are non-storage resources that produce gas and inject directly onto NW Natural’s system. This primarily consists of injections from renewable methane sources, but also includes a minimal amount of Mist

³ Receipt points are commonly locations or gate stations on an interstate pipeline.

⁴ The term ship is use purposefully here to refer to either physically flowing gas or moving gas via displacement on the interstate/interprovincial pipeline, as the pipeline contracts commonly refer to their customers, such as NW Natural as shippers.

⁵ Transport customers are responsible for their own capacity and gas purchases upstream of NW Natural’s system.

production gas still being collected from producing wells next to the underground Mist storage facility (a.k.a. Miller Station). The current on-system resources from renewable methane sources do not have environmental attributes, or RTCs, associated with the injected gas, however; future on-system renewable methane source could be bundled with the RTCs and used for emissions compliance for NW Natural customers.

Underground Storage – There are 387 active underground natural gas storage fields in the Lower 48 states.⁶ These facilities utilize depleted oil or gas production wells, natural aquifers, or salt caverns to store gas supplies. The geological properties of each of these underground facilities offers an effective means of storing large amounts of natural gas which can be accessed relatively quickly to meet seasonal demand shifts throughout the year.⁷ Utilities, gas marketers, and other shippers of natural gas contract with the storage facility owners for both storage capacity (the total amount of gas stored underground) and storage deliverability (the amount of gas that can be withdrawn from storage in a day).⁸ While the storage capacity is a function of the geological properties of each facility, the storage deliverability is a function of the wells drilled into the formation and the piping and compression infrastructure used to withdraw stored gas. Note that storage capacity helps meet annual energy requirements, whereas storage deliverability helps meet system capacity requirements as discussed at the start of this chapter.

In addition, deliverability from underground storage can be a function of the storage inventory level (i.e., how full the storage facility is at any given time). When the facility is full, the pressure of the gas underground is high and therefore will flow freely out of the ground. As the facility empties, pressure declines and deliverability will also decline. Due to the physics of these facilities, storage contracts often include clauses known as “ratchets”, which specify the deliverability as a function of a customer’s capacity inventory level.

Above-ground LNG Storage – Above-ground LNG tanks and facilities super-cool natural gas into a liquid, known as liquefaction, and are an effective way to store more energy per volumetric unit (e.g., cubic foot) compared to its gaseous form. LNG storage facilities reverse the process, known as vaporization, to quickly inject gas back into the system to meet spikes in demand. Compared to underground storage, these facilities have a higher ratio of storage deliverability to their overall storage capacity and are well-suited as “peaker” units to help meet demand spikes when temperatures plummet.

⁶ <https://www.eia.gov/naturalgas/storagecapacity>

⁷ For more information: <https://www.eia.gov/naturalgas/storage/basics/>

Industrial recall options – NW Natural contracts with several industrial counterparties for recall options wherein we would pay the replacement fuel price for an industrial company to switch to an alternative fuel source to propane, fuel oil or diesel and provide us with the natural gas supplies that they would have otherwise consumed. Note that these contracts are not with sales customers therefore would not be considered demand response. These contracts are agreements that provide additional interstate pipeline capacity and natural gas supplies if called upon. These contracts are limited to the number of days we can call on them in a winter season.

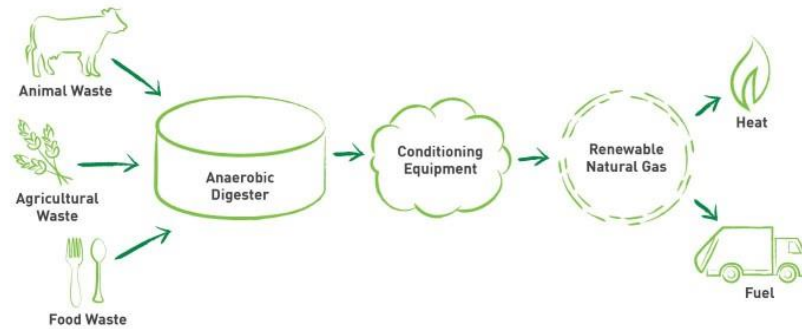
Citygate deliveries – The "citygate" is the point of delivery at which gas is transferred from an interstate or intrastate pipeline to a local distribution company's custody. Citygate contracts are for gas supplies delivered directly to NW Natural's service territory by the counterparty utilizing their own NWP pipeline capacity. Such deliveries could be arranged as baseload supplies, or on a swing basis, i.e., delivered or not each day at the option of NW Natural.

NW Natural has utilized citygate delivery agreements, on occasion, when cost effective. Such agreements usually take the form of swing arrangements that allow up to five days' usage during the period of December through February. As a near-term capacity resource city gate deliveries are relatively inexpensive, but if the option for deliveries is utilized, the commodity price for the delivered volumes is index-based and expected to be extremely high. The long-term reliability of citygate deliveries is very uncertain to be evaluated as a long-term option for IRP analysis, but these options are evaluated as an alternative for meeting design peak demand going into each winter.

6.3 Renewable Natural Gas

As discussed in Chapter two, there has been a lot of activity in the RNG space. A good place to start is with how natural gas is made as shown in the below slide *How is RNG Made* and while covered in Chapter Two, the slides below revisit the policy backdrop that is supporting RNG and Hydrogen resources.

How is RNG made?



Prepared for IRP Working Group - Not to be used for investment purposes

68

Policy Environment for Procuring RNG and Hydrogen



- **Oregon Senate Bill 98**
 - Volumetric targets for RNG procurement for Oregon sales customers
- **Oregon Climate Protection Program (CPP)**
 - Compliance will include RNG and hydrogen (above and beyond Senate Bill 98 volumes) when cost-effective to procure
- **Washington House Bill 1257**
 - Establishes both an option for delivery for RNG to all gas customers as well as a requirement to offer customers voluntary RNG tariff
- **Washington Climate Commitment Act (CCA)**
 - Sets emission cap that applies to gas utilities, which can use RNG and hydrogen as a compliance tool
- **Voluntary offerings to customers**
 - Building options for customers in Oregon and Washington to procure greater amounts of RNG and hydrogen

Prepared for IRP Working Group - Not to be used for investment purposes

69

Oregon Senate Bill 98



- Gas utilities can purchase RNG (including hydrogen) for all customers as part of our utility resource mix. This is a significant change, as prior to the passage of the bill, we could only buy the least-cost gas, which was not RNG.
- Gas utilities can invest in and own the equipment necessary to bring raw biogas and landfill gas up to pipeline quality, as well as the facilities to connect to the local gas distribution system.
- We must adhere to a spending limit to protect customers: we can spend up to 5% of our annual Revenue Requirement on the incremental cost of RNG.

**Large Gas Utility
Volumetric Targets**

	% Target
2020 - 2024	5%
2025 - 2029	10%
2030 - 2034	15%
2035 - 2039	20%
2040 - 2044	25%
2045 - 2050	30%

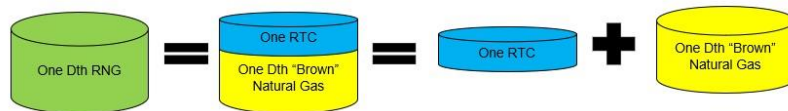
6.3.1 Renewable Thermal Certificates (RTCs)

An RTC is a sole claim to the environmental benefits of a dekatherm of thermal energy from sources such as RNG, hydrogen or synthetic methane, and is separate from the physical gas (i.e. unbundled RNG or hydrogen). RTCs are procured in order to meet compliance needs, to show how NW Natural is procuring renewable resources on behalf of its customers. Contracts for RTCs are typically between NW Natural and either a direct producer of RNG or a broker/marketer looking to sell RTCs. The below slides talk more about RTCs and the mechanism for tracking RTCs.

How is RNG Transacted?



- Renewable Thermal Certificates (RTCs) are instruments that represent the legal property rights to the 'renewable -ness' (i.e. environmental attributes) of RNG
 - One RTC is created for every Dth of RNG produced and injected into the "common carrier" network or an LDC's distribution system. RTCs can be unbundled from the underlying gas and sold separately.

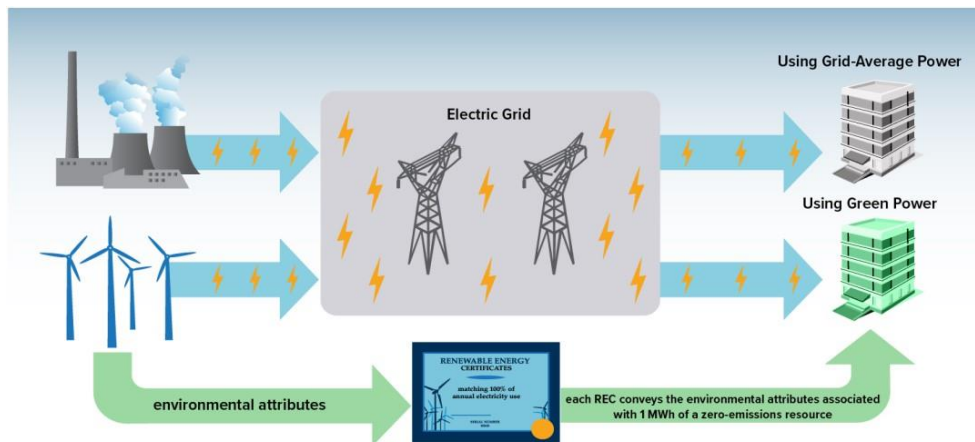


- RTCs are issued, tracked, transferred, and retired through M -RETS, an online certificate system
- To satisfy SB98 goals, we will need to show how many RTCs are retired each year

Prepared for IRP Working Group - Not to be used for investment purposes .

72

RTCs: Same Structure as Electric Renewable Energy Certificates (RECs)



Prepared for IRP Working Group - Not to be used for investment purposes .

73

Transacting RTCs: M-RETS



18,974 RTCs

Account	M-RETS ID	Generator	Pipeline Connected	Thermal Resource	Feedstock	Vintage	Lc
SB98	T3831	Wasatch Resource Recovery, LLC	Yes	Renewable Natural Gas	Biomethane produced from the high-solids (g...	01/2022	U
SB98	T3831	Wasatch Resource Recovery, LLC	Yes	Renewable Natural Gas	Biomethane produced from the high-solids (g...	05/2021	U
SB98	T3831	Wasatch Resource Recovery, LLC	Yes	Renewable Natural Gas	Biomethane produced from the high-solids (g...	12/2021	U
SB98	T3831	Wasatch Resource Recovery, LLC	Yes	Renewable Natural Gas	Biomethane produced from the high-solids (g...	06/2021	U

Rows per page: 25 14 of 4

- M-RETS is the Midwest Renewable Energy Tracking System
- It got its start as the tracking platform for electricity RECs traded within the Midcontinent Independent System Operator (MISO) markets

Prepared for IRP Working Group - Not to be used for investment purposes

74

6.3.2 Renewable Natural Gas Procurement

NW Natural uses a request for proposal process for determining what renewable resources might be available. The below slides discuss our procurement process, considerations, and due diligence.

RNG Procurement and Development Timeline Considerations



- 3rd Annual RFP for RNG Resources
 - Planned Release: April 14th
 - Short-listed respondents notified: mid-June
 - Diligence conducted on short-listed respondents: June/July
 - Final agreements negotiated throughout 3Q and 4Q 2022
- Rolling evaluation of other offtake resources in between RFP processes
- Rolling evaluation of RNG development opportunities
 - Non-disclosure agreement to collect initial data
 - Non-binding term sheet to explore economic agreements with feedstock owner, developer, etc.
 - Extensive diligence process to assess project economics and risks, including technical, legal, regulatory, financial, environmental, etc.
- Projects must be continually evaluated and acted on, which makes it hard to put specific resources into an IRP:
 - Typically must decide about whether to enter into definitive agreements within a set timeline (e.g., within an exclusivity period, or in response to a formal bid process with a hard deadline)
 - All projects, regardless of timing or whether they are identified through the RFP process, are evaluated on the same metrics, which include incremental cost to customers, project risks, volume availability, etc.

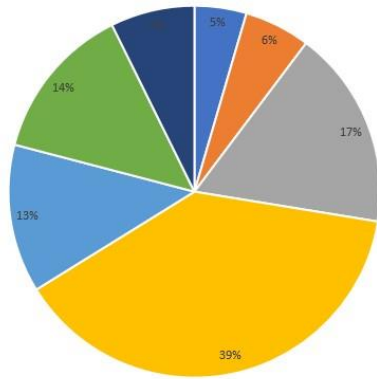
Prepared for IRP Working Group - Not to be used for investment purposes

75

2021 Request for Proposal Responses



2021 RFP by Feedstock



- Total number of responses: 27
- Average term of contract: 14 years
- Average annual volume of resource: 597,806 mmbtu
- Bundled vs. unbundled: 52% / 48%

■ Agricultural Waste ■ Food Processing ■ Food waste ■ Landfill ■ Manure ■ Wood Waste ■ WWTP

Prepared for IRP Working Group - Not to be used for investment purposes

76

Example: Diligence on RNG Resources



Team	Diligence Findings	Outstanding
Accounting	No concerns	None
Tax	Tax outcomes are consistent with expectations	None
Financial Risk/Credit	Brown gas marketer may require further credit support	Review of brown gas offtake proposal
Legal	Risks are mitigated through investment agreements and contracts	Finalize and execute Interconnection Agreement
Strategic Planning	No concerns	None
Rates/Regulatory	Will need to file in WA prior to effective date	Finalize timing of WA filing
Investor Relations	No significant concerns	None
Financial Planning/Treasury	No concerns	None
Environmental/Environmental Policy	No concerns	None
Engineering	No significant concerns	None
Gas Supply	No significant concerns	Finalize offtake w/ 3 party marketer
Risk/Land	No concerns	
Corp. Communications/Public Affairs	No concerns	Finalize communications plan

Prepared for IRP Working Group - Not to be used for investment purposes

77

6.3.3. RNG Supply

RNG Supply has been and continues to be a topic of conversation. The American Gas Foundation in 2019⁹ and the RNG supply potential was re-evaluated for AGA’s 2021 Net-Zero report. The results of

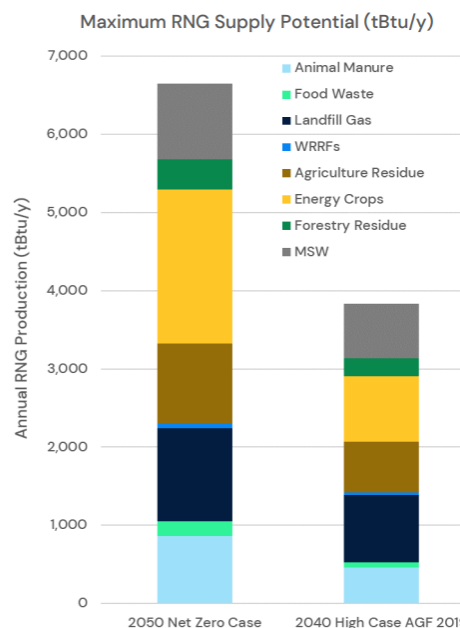
⁹ <https://gasfoundation.org/2019/12/18/renewable-sources-of-natural-gas/>

6.9

This is a draft document for discussion purposes and as such should not be used for investment purposes.

these reports was presented at one of NW Natural’s Technical Working Groups¹⁰. A key slide from the presentation is provided below.

- Since the 2019 report, heightened focus on aggressive long-term GHG emission reductions, referred to as ‘deep decarbonization’.
 - Deep decarbonization typically reflects emission reduction targets of between 80–100% by 2050 (e.g. Net-Zero).
- Deep decarbonization requires aggressive deployment of emission reduction measures across the economy:
 - GHG-free electricity grids, comprehensive transportation electrification, and deployment of low or zero carbon fuels.
 - Renewed focus on the role that bioenergy can play to reach these aggressive GHG emission reduction targets.
- RNG supply potential was re-evaluated for AGA’s 2021 Net-Zero report in this context:
 - Focused on 2050 timeframe, consistent with aggressive GHG targets.
 - 2050 Net-Zero RNG supply case uses same feedstock data from 2019 report, but captures closer to 50% of technical potential in 2050.
 - Supply increased to reflect ‘all hands on deck’ approach to economy-wide deep decarbonization, while maintaining a conservative approach to feedstock constraints and limitations.



→ RNG Supply – 2021 Net-Zero Case



ICF proprietary and confidential. Do not copy, distribute, or disclose.

6.3.3 National RNG Supply

6.4 Power-to-gas

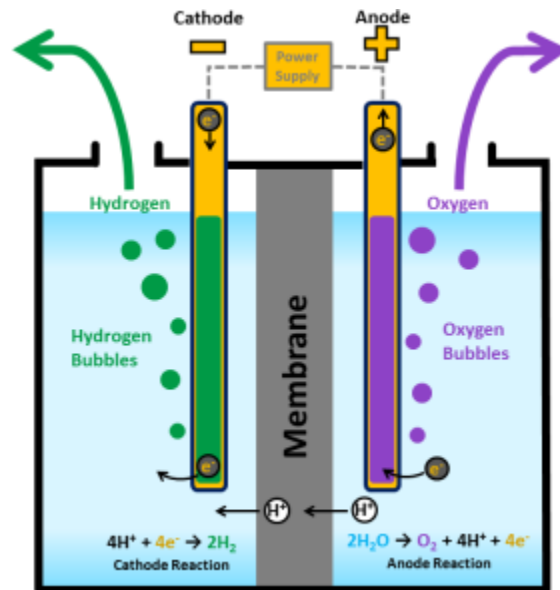
Power-to-gas (P2G) describes a suite of technologies that use electrolysis in an electrolyzer to separate water molecules into oxygen and hydrogen. P2G produces useful hydrogen that can be used as an energy source onsite (as in a fuel cell) or injected into a gas grid to produce energy that is very similar to typical natural gas. There are limitations in the amount of hydrogen that can be blended into the natural gas system, but current pilots are exploring blending up to 20% hydrogen within existing natural gas grids.¹¹ A discussion of P2G as a potential resource option is new to NW Natural’s IRP process.

Figure 6.X shows the basic reaction that occurs within an electrolyzer during electrolysis. An electrolyzer uses electricity to conduct this process, and if the electricity is sourced from zero-carbon resources, the entire production of hydrogen and oxygen is virtually zero-emissions.

¹⁰ For more information, please see TWG 3, <https://www.nwnatural.com/about-us/rates-and-regulations/resource-planning>

¹¹ See, e.g., the HyDeploy project: <https://hydeploy.co.uk/>.

Figure 6.1: Schematic of Polymer Electrolyte Membrane (PEM) Electrolysis



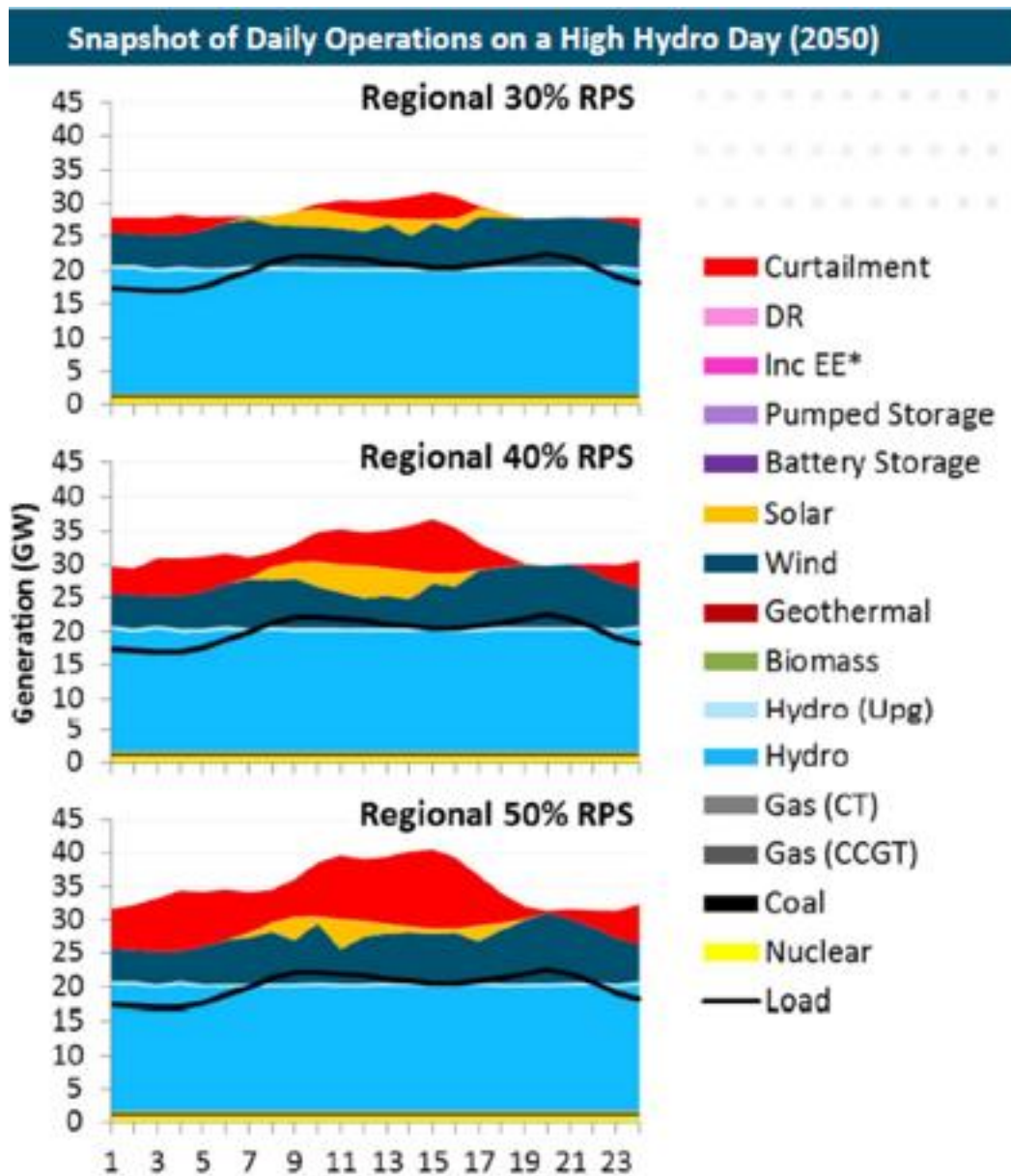
Source: U.S. Department of Energy. <https://www.energy.gov/eere/fuelcells/hydrogen-production-electrolysis>

NW Natural is currently considering P2G projects that would blend hydrogen directly into the pipeline, at overall percentages likely far below 20%. NW Natural is reviewing research related to the impacts of varying percentages of hydrogen on system components and end use appliances to better understand the maximum potential of using hydrogen to meet different energy demands on our system with zero emissions.

6.4.1 Power-to-gas and the Need for Seasonal Energy Storage

As renewable electricity goals and targets in the region ramp up over time, the amount of electricity that will need to be curtailed due to oversupply is expected to rise. See Figure 6.X for one analysis of the impact of rising renewable portfolio standards on the overall amount of curtailed power.

Figure 6.2: Expected Curtailed Power in Future High-renewable Electricity Scenarios

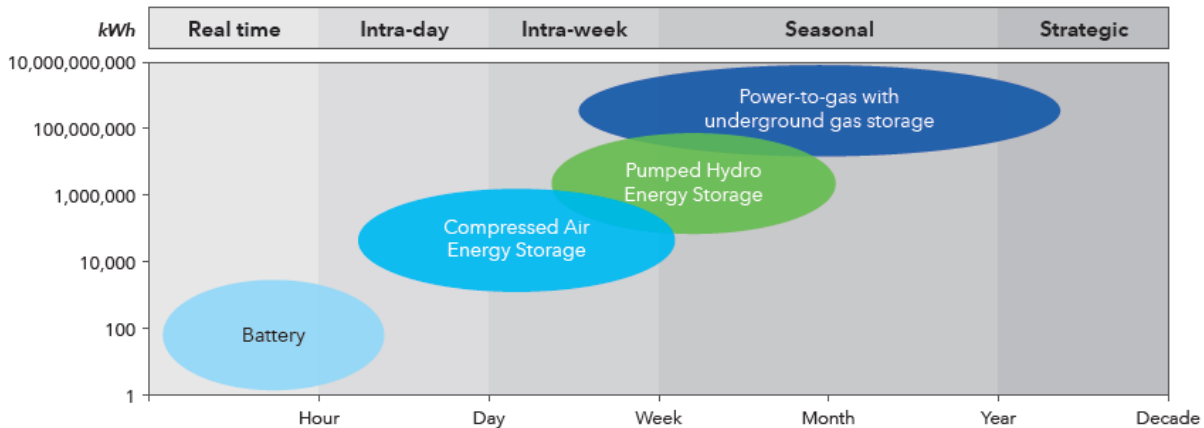


Source: https://www.ethree.com/wp-content/uploads/2018/01/E3_PGP_GHGReductionStudy_2017-12-15_FINAL.pdf.

Curtailment events and the consequent energy storage needs are very different in the Pacific Northwest compared to other regions. In our region, excess generation occurs over a longer time period, and is less predictable day-to-day, due to the nature of the region’s renewable resources. Thus, shorter-duration energy storage resources, such as batteries, which are well-equipped to handle energy storage needs over the course of several hours, are less well-suited to handle the energy storage needs we will

experience in our region, which will stretch over weeks or perhaps months.¹² For this reason, energy storage resources that can store energy over longer time periods are necessary.

Figure 6.3: Comparative Energy Storage Resources: Size and Duration



Source: http://www.europeanpowertogas.com/media/files/European%20Power%20to%20Gas_White%20Paper.pdf

As seen in Figure 6.X, power-to-gas is one technology that can help store energy over much longer time periods than batteries and other shorter-duration energy storage resources. Hydrogen generated by excess power can be used immediately in the natural gas system, displacing natural gas purchases and turning what would otherwise be wasted energy into usable energy. A power-to-gas system can run for days, weeks, and months at a time, providing an energy storage service to the grid for very long durations. The overall amount of energy that can be stored is dependent on the size of the natural gas system to which it is connected, and the available gas storage technologies attached to that system. In the case of NW Natural, energy can be stored and withdrawn from the existing distribution system as well as our significant underground storage resources, including Mist.

6.4.2 Power-to-gas Existing Technologies and Trends

There are three primary electrolyzer technologies that are available today for power-to-gas applications. These are:

- Alkaline
- Proton exchange membrane (PEM)
- Solid oxide (SOE)

Of these technologies, alkaline electrolyzers have been in operation much longer than the other two. They are also less expensive than the other technologies, and more efficient in their production of

¹² See pp. xiii – xv in the Pacific Northwest Low Carbon Scenario Analysis: https://www.ethree.com/wp-content/uploads/2018/01/E3_PGP_GHGReductionStudy_2017-12-15_FINAL.pdf.

hydrogen. However, PEM technologies have advances over alkaline electrolyzers such as faster ramp-up times and a smaller footprint. SOE technology is less developed, but offers the distinct advantage of using heat as one of the inputs to generate hydrogen, so it could potentially offer a productive use for existing waste heat resources. The choice of electrolyzer depends on the situation and the manner in which it will be operated.

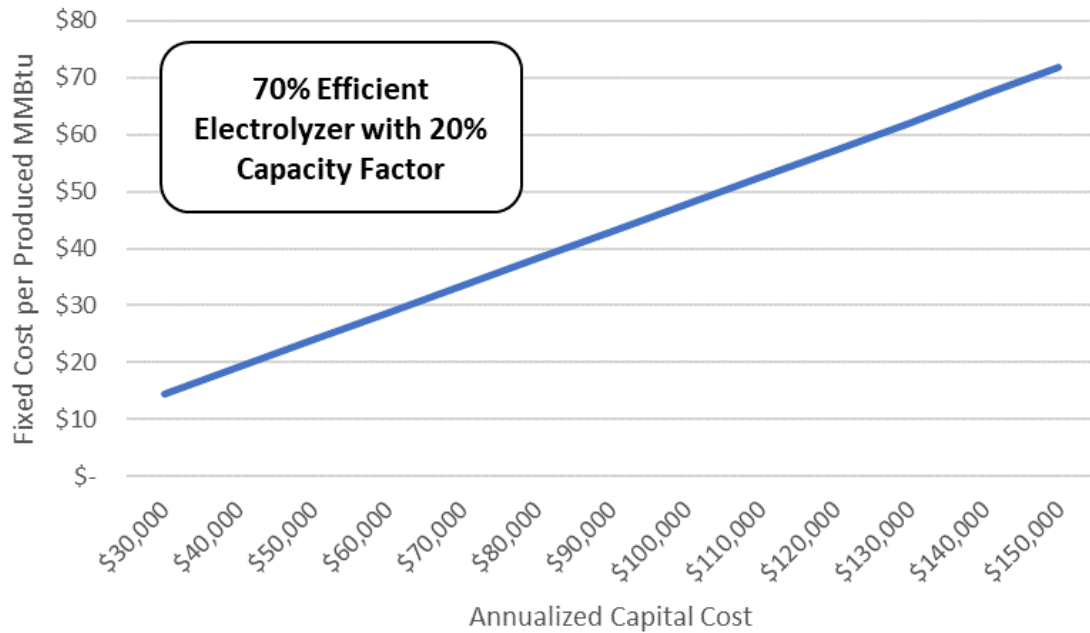
Today most P2G projects are located in Europe, where P2G has been identified as a critical component of a low-carbon future. In the U.S., several demonstration projects exist, and several projects are being designed in Canada.

6.4.3 The Economics of Power-to-gas for the Direct-use Natural Gas System

When P2G is utilized as a supply-side resource for the direct-use natural gas system, its economics are driven primarily by technology costs (i.e. electrolyzer and methanation facility costs), the price of electricity used as a feedstock, and how often the built facility is used to produce deliverable gas — its utilization factor. Additionally, the functional and emissions attributes of the various P2G technologies influence its relative cost effectiveness for a regional natural gas system.

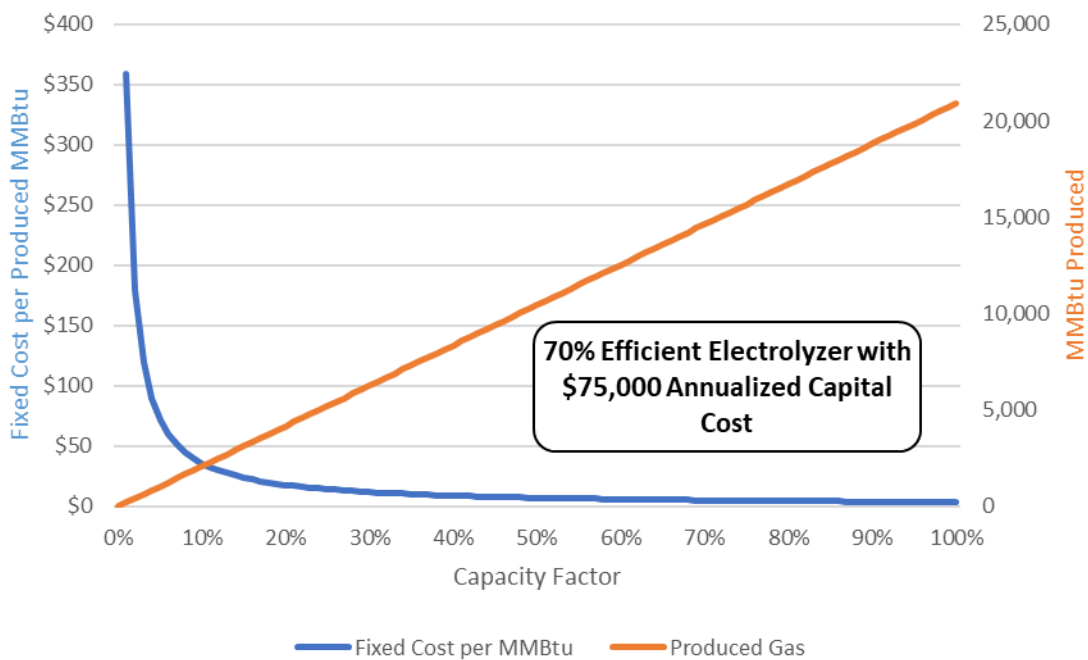
A 2018 report commissioned by NW Natural found recent commercial-scale electrolyzer projects with construction costs between \$500 and \$1000 per kW of capability, a range consistent with other recent industry estimates. As with most emerging technologies, these costs are expected to decline through time. At a given facility cost level, the ultimate costs of hydrogen delivered to the natural gas system on a per-unit basis depends on the extent to which a built facility is utilized, often referred to as its capacity factor or utilization factor. For illustration, Figures 6.10 and 6.11 isolate the impact of these two factors on the per-unit cost to produce gas. First, Figure 6.X summarizes a range of per-MMBtu costs associated with varying facility capital costs, assuming a facility with 1 MW capability, 70% efficiency in turning electricity into gas energy, and a 20% capacity factor.

Figure 6.4: Electrolyzer Fixed Cost per MMBtu vs. Facility Capital Costs



And below, Figure 6.5 illustrates the cost impact of capacity factor on a 70% efficient 1 MW electrolyzer with a \$75,000 annualized capital cost. If the facility is operated at capacity for an entire year, the capital (fixed) cost per MMBtu of produced gas would be \$3.59. If the facility were operated during only half the hours of the year, this cost would double to \$7.18/MMBtu.

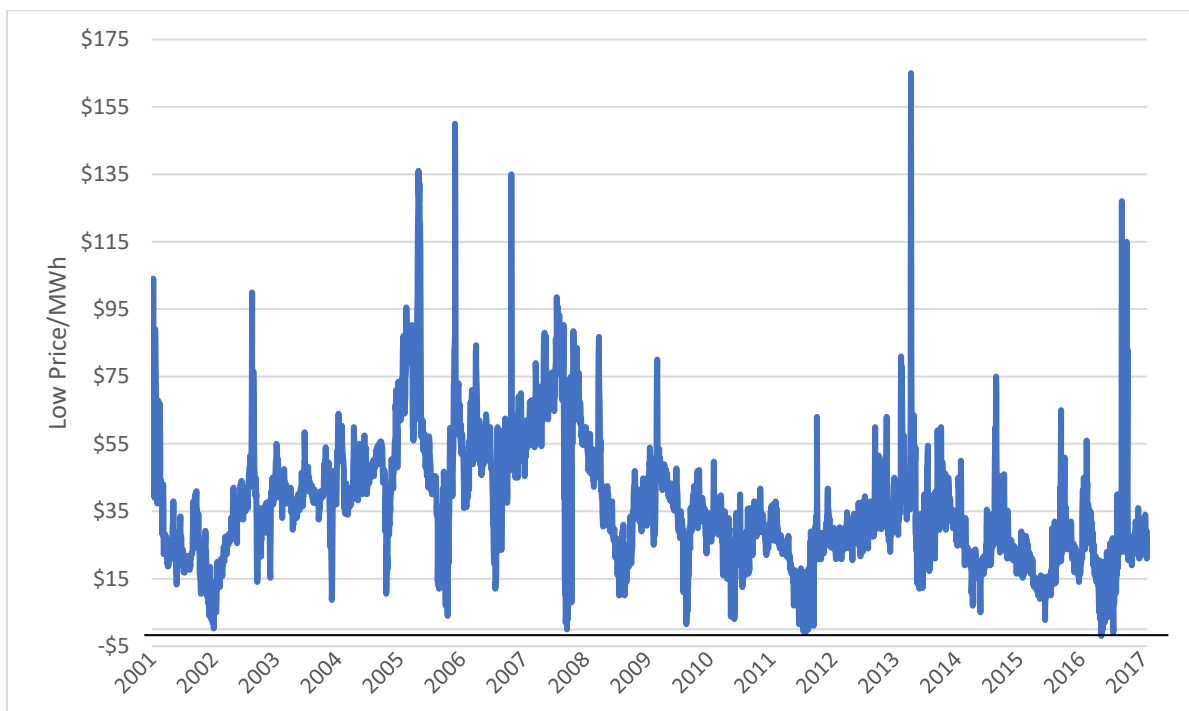
Figure 6.5: Electrolyzer Fixed Cost per MMBtu vs. Utilization Factor



While hydrogen produced by P2G technology must be blended with conventional natural gas to be used directly by most appliances, an additional conversion to methane (methanation) produces gas that is fully interchangeable with pipeline natural gas. Electrolysis may currently have more visibility in research and pilot programs in the U.S. and elsewhere, but several methanation facilities are in use in the U.S. and Europe, and the technology costs associated with this additional step in the P2G process are expected to fall over the coming decades.

For a direct-use natural gas system, P2G is essentially an opportunistic resource — by taking advantage of transitory surpluses in electricity markets, a gas utility can produce low-cost, carbon-neutral fuel for its customers. Thus, the availability of low-cost (or no-cost) electricity directly affects a P2G facility’s utilization factor and overall economics. In the Pacific Northwest, electricity prices often fall to very low (and sometimes negative) levels during the spring season, as snowmelt increases hydro flows and electricity demand wanes with warming weather. At the Mid-Columbia power market, for reference, peak wholesale power prices have dropped below \$0.01 per kWh on an average of roughly nine days per year over the last decade (Figure 6.6).

Figure 6.6: Mid-Columbia Trading Hub Peak Wholesale Electricity Prices, Daily Low



As the penetration of renewable generation resources increases in the region as a result of both market and policy forces, periods of curtailment (excess generation) are expected to increase in duration and frequency, and both power-to-hydrogen and power-to-methane technologies are recognized as well positioned for large scale and extended-duration storage. For NW Natural, the utilization rates of our

power-to-gas facilities used for direct-use energy will likewise depend on this growing availability of low-cost electricity.

Given the opportunistic nature of P2G as a direct-use supply resource for the natural gas system, and limits on the amount of hydrogen that can be blended with conventional gas, it is worth noting that gas storage would likely play a key role in the integration of the two. At modest levels of hydrogen production, the product could be injected directly into local distribution networks; at higher levels, a combination of dispersed production/injection sites and storage would likely be used to incorporate hydrogen gas into the system.

A final but significant contributing factor in the cost-effectiveness of P2G for a natural gas utility is that its value would not be limited to that of the commodity it produces — its energy value. On-system P2G facilities would also serve as capacity resources, providing options for peak day production and delivery, and distribution system support during peak hours of the year, providing similar value to demand-side resources like energy efficiency measures.

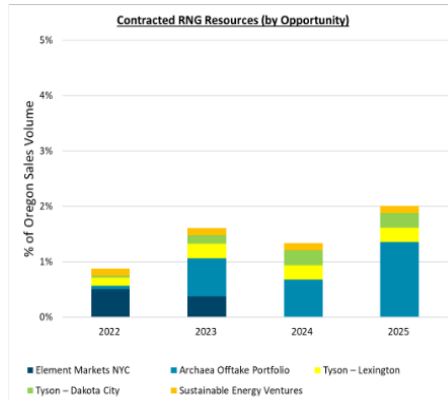
6.4.4 Power-to-gas as a Direct-use Natural Gas Supply Resource

P2G is a relatively new and evolving technology, and as noted above its economics are substantially changing over time. As such, NW Natural draws from existing literature, industry reports, and internal consultants' reports for modeling purposes.

For portfolio analysis in the 2018 IRP, NW Natural models electrolyzer technology with construction capital costs declining over the planning horizon, and utilization factor modestly rising as policy-compliant renewable resources increase as a share of electricity generation. Electricity “feedstock” prices are assumed to be zero but limited in availability, which constrains the assumed capacity factor of the modeled resource. However, we will continue to investigate the economics of purchasing low-cost (but not free) electricity for use in P2G production — the cost-effectiveness threshold in this regard depends on expected pipeline gas prices and transport costs, rather than a requirement that electricity be absolutely free. To capture the value of on-system P2G to NW Natural's distribution system, avoided costs described in Chapter Four are applied to the modeled resource.

The slide *Summary: Current Committed RNG Portfolio* shows a summary of current committed RNG Portfolio as March 2022. As our actual experience with RNG grows, we are able to build and refine the supply curve shown in slide *Building a Supply Curve for RNG*.

Summary: Current Committed RNG Portfolio

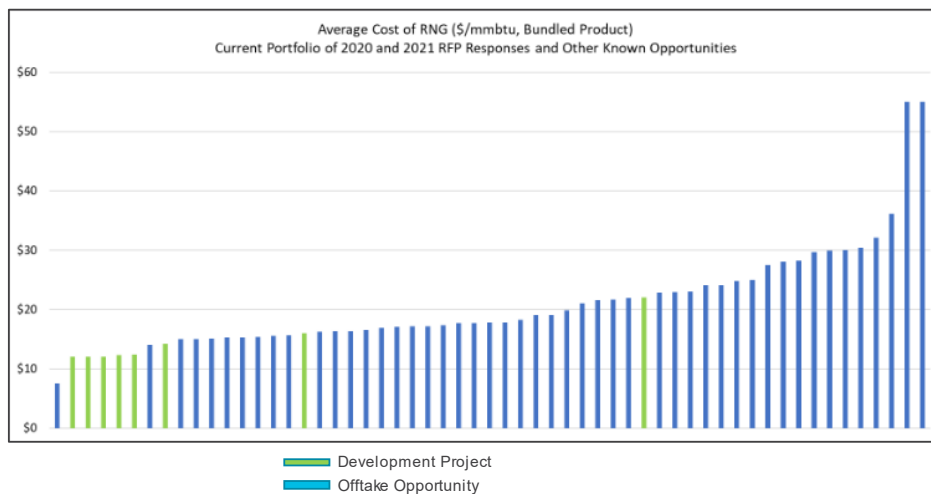


For these 5 resources, the weighted risk-adjusted incremental cost is projected to be \$7.38/ mmbtu

Prepared for IRP Working Group - Not to be used for investment purposes

81

Building a Supply Curve for RNG



Prepared for IRP Working Group - Not to be used for investment purposes

- Chart: 2020 and 2021 RFP responses, as well as the development projects NW Natural is currently evaluating
- Total production represented in chart: 35.3 million mmbtu/year (about 49% of all of NW Natural's annual sales in Oregon in 2021)
- New RFP to be issued next month
- Proposed supply tranches, +/- variability:
 - \$14.00/mmbtu
 - \$19.00/mmbtu

82

6.5 RNG and Hydrogen Evaluation Methodology

Given SB98 and knowing that NW Natural was planning to acquire RNG resources on behalf of customers, NW Natural included an evaluation methodology in its 2018 IRP. In response, the Oregon OPUC opened up several dockets that inform the RNG evaluation process. The below slides discuss the history, methodology, and more detailed aspects of the methodology itself.

Renewable Resource Evaluation Methodology History



- In Oregon and Washington specific resources evaluated in Integrated Resource Plans (IRPs)
- Opportunities to acquire specific RNG resources do not align with infrequent IRP timing
- Low-GHG gas supply resources are evaluated using NW Natural's renewable resource evaluation methodology
 - First proposed in 2018 Integrated Resource Plan (Included as Appendix H in 2018 IRP)
 - Discussed at stakeholder workshops held by NW Natural
 - Deliberated in rounds of comments informed by data request process
 - Methodology updated and approved in Oregon Public Utility Commission (OPUC) Docket No. UM 2030
 - Stakeholder workshops held by Oregon Public Utility Commission
 - Updated proposal presented by NW Natural
 - Further deliberation and rounds of comments and data requests
 - OPUC rules resulting from RNG bill SB 98 require methodology to be updated in each IRP
 - NW Natural is now using methodology to evaluate RNG resources and procuring RNG
 - Small modifications to streamline implementation are being proposed in 2022 IRP

Prepared for IRP Working Group - Not to be used for investment purposes

17

Oregon SB 98 Rules (AR 632)



- OAR 860-150-0200 Incremental Costs
- (1) For the purposes of ORS 757.396, a large natural gas utility must calculate its total incremental annual cost as follows: (a) A large natural gas utility must apply a cost - effectiveness calculation to all RNG that the utility acquires for its retail natural gas customers. The cost-effectiveness calculation must be consistent with the methodology used to evaluate RNG resources in the utility's most recently acknowledged integrated resource plan, or integrated resource plan update, or as the utility may otherwise be directed by order of the Commission;
- (b)-(e) For each purchase of RNG the dollar value of the difference between the levelized cost of the purchased RNG and the levelized cost of a ... purchase of a comparable quantity of geologic natural gas of the same vintage and contract duration represents the incremental cost of that purchased RNG

Prepared for IRP Working Group - Not to be used for investment purposes

18

Key Aspects of RNG Evaluation Methodology



- Application of numerous resource planning and rate-making concepts and accounting:
 - Comparing resources on a fair and consistent basis
 - Least cost/least risk planning standard
 - Incremental costs
 - Avoided costs
 - Cost of service
 - Levelized costs
 - Accounting for risk/risk-adjustment

Prepared for IRP Working Group - Not to be used for investment purposes

19

Key Terms



- **RNG** = Renewable Natural Gas
 - While this methodology is a way to evaluate all low-GHG sources of gas including biofuels, clean hydrogen and synthetic methane, to avoid using the mouthful "low-GHG gas supply evaluation methodology" we will colloquially refer to the methodology as the RNG methodology in this presentation (noting that definitions for "RNG" sometimes means biofuels and sometimes can include other sources of renewable gases)
- **RTC** = Renewable thermal certificate
 - An RTC is a *sole* claim to the environmental benefits of a decatherm of RNG, separate from the physical gas of RNG (i.e. **unbundled RNG**)
 - Gaseous fuel version of electric REC (renewable energy credit)
- **Bundled RNG** = RNG including the physical gas molecule (physical gas molecules + RTC)
- **Brown Gas** = The physical gas product from an RNG project where the environmental attributes have been separated and the RTC is not included
 - Note brown gas not RNG even though it comes from an RNG project as the environmental claims are not included. Brown gas is equivalent to conventional gas on the natural gas market
- **Book and Claim Accounting**- recognition that environmental attributes (e.g. RTCs) can be separated from physical product and possession of environmental attribute can be used to deliver sustainable product
 - Relative to RNG this means that "retirement" of an RTC represents delivery of a unit RNG to customers
- **Common Carrier Pipeline**- a pipeline that is connected to the continentwide natural gas pipeline grid

Prepared for IRP Working Group - Not to be used for investment purposes

20

Project Types of Low-GHG Resources



- There can be many variations of these general groupings of RNG project types:

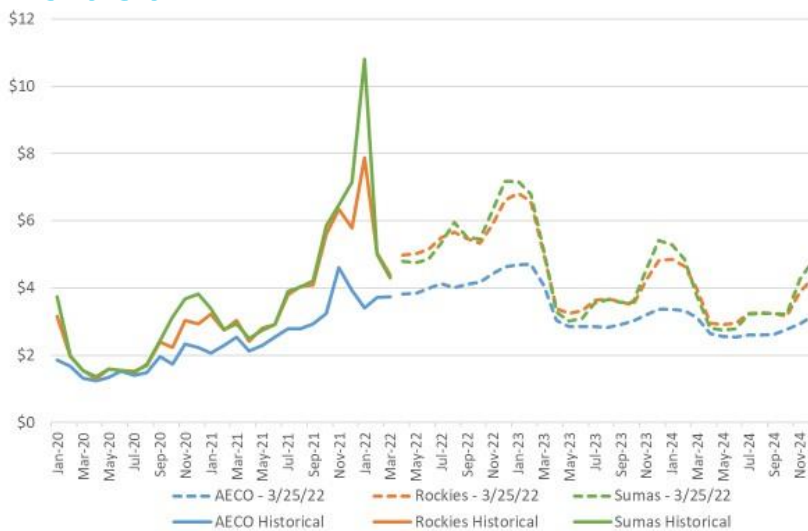
	RTC Acquired	Attach physical gas to obtain bundled RNG for Incremental Cost	Sale of "Brown" gas	Avoided Commodity Costs	Avoided Capacity Costs
Unbundled Environmental Attribute (RTC) Purchase	✓	✓			
Bundled RNG Delivered to NW Natural's System	✓			✓	
Bundled RNG with Brown Gas Sales	✓	✓	✓	✓*	
On-System Bundled RNG	✓		✓	✓	✓

*net impact to customers is the difference between the price of the marginal unit of conventional gas purchased by NW Natural to serve its load and the price of the brown gas sold from the bundled RNG

Prepared for IRP Working Group - Not to be used for investment purposes

21

Energy and Transport Costs Avoided



Avoided energy costs on each day is the associated with the **marginal** purchase on that day

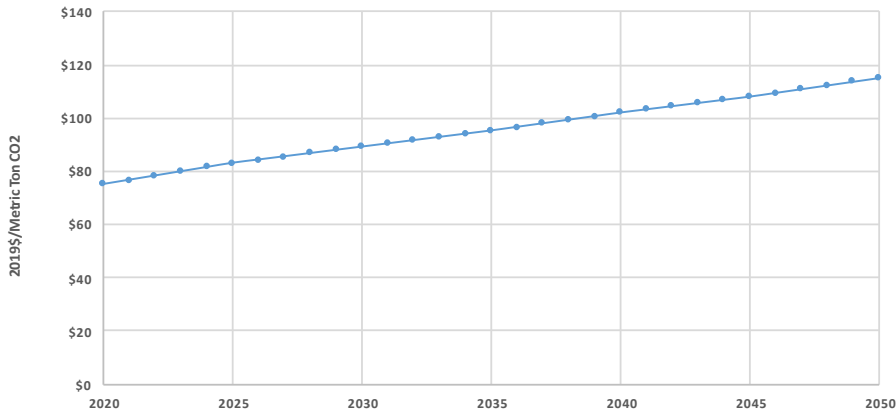
Prepared for IRP Working Group - Not to be used for investment purposes

23

Avoided Greenhouse Gas Compliance Costs



Social Cost of Carbon Designated by WA HB 1257 and Utilized in OR DEQ CPP Rulemaking



<https://www.utc.wa.gov/regulatedIndustries/utilities/Pages/SocialCostofCarbon.aspx>

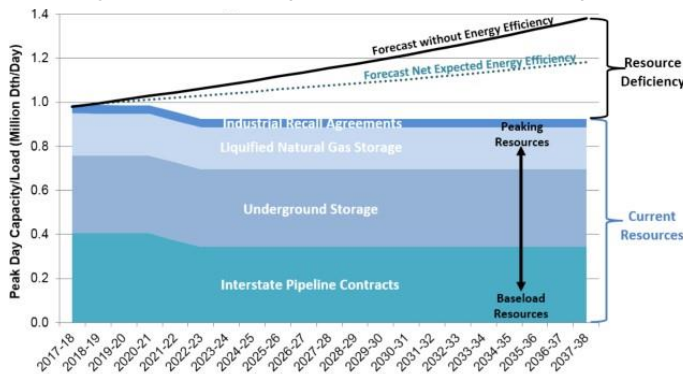
Prepared for IRP Working Group - Not to be used for investment purposes

24

Infrastructure Costs Avoided with Peak Saving



Supply Capacity Resources & Peak Day Forecast (2018 IRP Update)



- Capacity resources are procured based upon peak day (supply capacity) and peak hour (distribution capacity) needs

Gas injected onto or delivered on the system on a peak day contributes to capacity resource portfolio and avoids infrastructure costs

- Often referred to as a “capacity deferral”

Prepared for IRP Working Group - Not to be used for investment purposes.

25

Comparing the Cost of RNG with Conventional Gas



- **All-in Cost of Gas= Commodity cost of gas + GHG Compliance costs + Supply Infrastructure Costs + Distribution System Capacity Costs**
- The first inclination in comparing the cost of RNG with the cost of conventional gas is to compare the commodity cost of the two types of natural gas
- This is not a complete comparison, as energy, *environmental and capacity costs* should be considered and account for risk
- Comparing the “all-in” cost of different natural gas supply resources is more appropriate
- “All-in” cost represents the total cost to deliver a unit of natural gas to customers (i.e. what customers pay for a unit of gas)
- Comparing the “all-in” cost of different gas resources complies with IRP Guidelines
- Incremental cost of RNG = All -in cost of RNG – All-in Cost of Conventional Gas

Prepared for IRP Working Group - Not to be used for investment purposes

26

Cost Calculations



- In general, “all -in costs” of RNG projects calculated with the following equation:

$$\text{Annual all-in cost of RNG (R)} = \text{Cost of biomethane} + (\text{Emissions compliance costs}) - \text{Avoided infrastructure costs}$$

- Calculation will examine the entire lifespan of the project with the simplified equation:

$$R_T = M_T + E_T - I_T$$

* $I_T=0$ for Off-system RNG

Prepared for IRP Working Group - Not to be used for investment purposes

27

Detailed Methodology and Tools



- Summary equation:

$$R_T = M_T + E_T - I_T$$

- Detailed RNG cost equation is with substitution:

$$R_T = X_T - S_T A_T - D H_T + \sum_{t=1}^{365} [P_{T,t} + Y_{T,t}^{RNG} + N^{RNG} G_T] Q_{T,t}$$

All-in Costs

- Compared to the conventional supply:

$$C_T = \sum_{t=1}^{365} [V_{T,t} + Y_{T,t}^{CONV} + N^{CONV} G_T] Q_{T,t}$$

All-in Costs

Commodity Costs

Prepared for IRP Working Group - Not to be used for investment purposes

28

Components Zoomed In



Term	Units	Description	Source	Project Specific?	Input or Output of Optimization?	Treated as Uncertain?
R	\$/Year	Annual all-in cost of prospective renewable natural gas project	Output of RNG evaluation process	Yes	Output	Yes
C	\$/Year	Annual all-in cost of conventional natural gas alternative	Output of RNG evaluation process	Yes	Output	Yes
M	\$/Year	Annual costs of natural gas and the associated facilities and operations to access it	Output of RNG evaluation process	Yes	Output	Yes
E	\$/Year	Annual greenhouse gas emissions compliance costs	Output of RNG evaluation process	Yes	Output	Yes
I	\$/Year	Annual infrastructure costs avoided with on-system supply	Output of RNG evaluation process	Yes	Output	Yes
Q	Dth	Expected or contracted daily quantity of RNG supplied by project	Project evaluation or RNG supplier counterparty	Yes	Input	If no contractual obligation
P	\$/Dth	Contracted or expected volumetric price of RNG	Project evaluation or RNG supplier counterparty; Max cost-effective price determined in SENDOUT if NWN initiating negotiations	Yes	Input if responding to offer, Output if NWN initiating offer	If no contractual obligation
T	Year	Year relative to current year, where the current year T = 0, next year T = 1, etc.	Project evaluation or RNG supplier counterparty	Yes	Input if responding to offer, Output if NWN initiating offer	contractual obligation
k	Year	When the RNG purchase starts In # of years in the future; k = RNG start year - current year	Project evaluation or RNG supplier counterparty	Yes	Input if responding to offer, Output if NWN initiating offer	contractual obligation

Prepared for IRP Working Group - Not to be used for investment purposes

29

Components Zoomed In

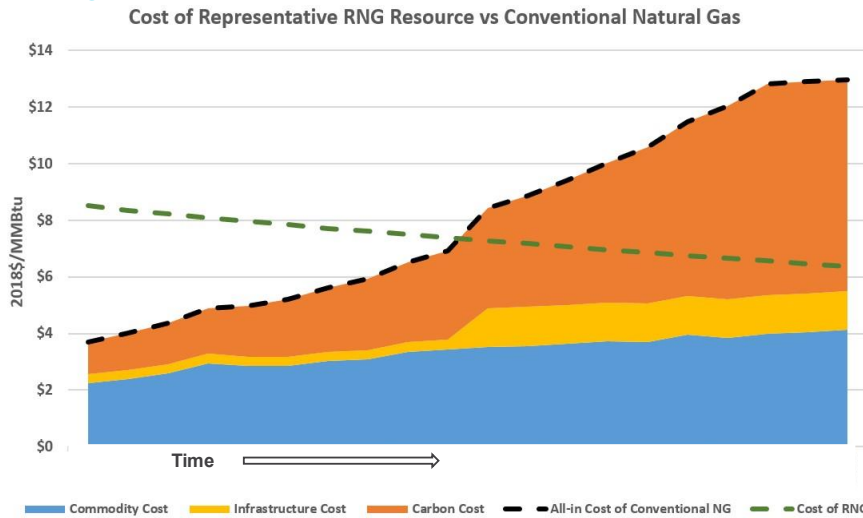


Term	Units	Description	Source	Project Specific?	Input or Output of Optimization?	Treated as Uncertain?
Z	Years	Duration of RNG purchase in years	Project evaluation or RNG supplier counterparty	Yes	Input if responding to offer, Output if NWN initiating offer	If no contractual obligation
t	Days	Day number in year F from 1 to 365	N/A	No	Input	No
V	\$/Dth	Price of conventional gas that would be displaced by RNG project	Average price of last Q quantity of conventional gas dispatched in SENDOUT run without RNG project	Yes	Output	Yes
Y	\$/Dth	Variable transport costs to deliver gas to NWN's system; superscripted with R for RNG	For off-system RNG - based upon geographic location of project; For conventional gas - determined from last gas dispatched in SENDOUT	Yes	Output	No
X	\$/Year	Annual revenue requirement of capital costs to access resource	Engineering project evaluation or RNG supplier counterparty	Yes	Input	If no contractual obligation
N	Tons CO ₂ e /Dth	Greenhouse gas intensity of natural gas being considered	From actual project certification if available, from California Air & Resources Board by biogas type if no certification has been completed	Yes	Input	No
G	\$/TonCO ₂ e	Volumetric Greenhouse gas emissions compliance costs/price	Expected greenhouse gas compliance costs from the most recently acknowledged IRP	No	Input	Yes
S	\$/Dth	System supply capacity cost to serve one Dth of peak DAY load	Calculated within SENDOUT based upon marginal supply capacity resource that is being deferred using Base Case resource availability from the last IRP	No	Output	Yes
A	Dth	Minimum natural gas supplied on a peak DAY by project	Project evaluation or contractual obligation from RNG supplier counterparty	Yes	Input	If no contractual obligation
D	\$/Dth	Distribution system capacity cost to serve one DTH of peak HOUR load	Distribution system cost to serve peak hour load from avoided costs in most recently acknowledged IRP	No	Input	No
H	Dth	Minimum natural gas supplied on a peak HOUR by project	Project evaluation or contractual obligation from RNG supplier counterparty	Yes	Input	If no contractual obligation
d	% rate	Discount Rate	Discount rate from most recently acknowledged IRP	No	Input	No

Prepared for IRP Working Group - Not to be used for investment purposes

30

Comparing RNG vs Conventional Gas Costs: Accounting for Time



Prepared for IRP Working Group - Not to be used for investment purposes

31



Risks Accounted for in RNG Methodology

- There are two main types of risks for NW Natural’s customers
 1. Market Risks
 2. Policy Risks

Market risks are easier to quantify and include:

	Risk	Source of Base Case	Source of Risk Distribution	
Market Risks	RNG Project	RNG Volumes/Production	Contract/Renewables Team	Renewables Team
		Project Delay	Contract/Renewables Team	Renewables Team
		Early Project Closure	Contract/Renewables Team	Renewables Team
		Capital Investment Costs	Contract/Renewables Team	Renewables Team
		Price of Brown Gas Sales	3rd Party Consultant	Historic Data per IRP
		Biogas Supply/Offtake Price	Contract/Renewables Team	Renewables Team
		Fixed O&M Costs	Contract/Renewables Team	Renewables Team
		Variable O&M Costs	Contract/Renewables Team	Renewables Team
	Avoided Costs	Price of Conventional Gas	3rd Party Consultant	Historic Data per IRP
		GHG Compliance Costs	CPP and CCA Rules Forecast	Scenarios per IRP
Capacity Costs		Avoided Costs in IRP	Historical Data	

- Unresolved policy decisions also represent risk to NW Natural customers and are generally around complicated issues regarding “carbon” accounting

Prepared for IRP Working Group - Not to be used for investment purposes

Incremental Cost: Accounting for Risk



- Mathematically, the incremental cost of the RNG project is represented by:

$$\text{Incremental Cost}(IC) = rPVRR(R) - rPVRR(C)$$

- rPVRR = risk adjusted present value of revenue requirement
- While the base case estimate of incremental cost is the best estimate of the cost of the project and is used for RNG portfolio cost estimates and SB 98 compliance filings, prospective projects are compared for decision making using risk-adjusted incremental costs

Accounting for Risk Cont.



- Stochastic simulation (Monte Carlo) is used to estimate 500 incremental costs for each RNG project
- NW Natural's risk-adjusted metric based upon assumption that customers are risk-averse in terms of their utility bills
- $RALIC = [\text{Base Case IC} \times 0.75] + [95^{\text{th}} \text{ Percentile IC} \times 0.25]$

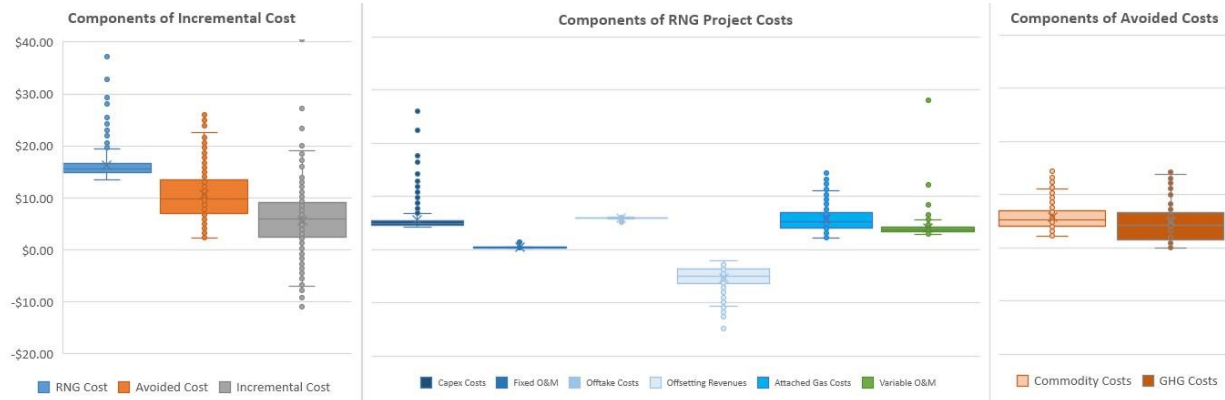
Risk-Adder

- RALIC = Risk-adjusted Levelized Incremental Cost
- Prospective projects are compared against each other using first-year RALIC (FYRALIC) for decision making purposes
- Note it is always the case the $RALIC > IC$

Accounting for Uncertainty



All components that are not contractually obligated are treated as uncertain



Prepared for IRP Working Group - Not to be used for investment purposes

35

Methodology Implementation



- Key Questions:
 - How do we align the evaluation methodology with a RNG resource decision process that works in the RNG market?
 - How do compare potential RNG resources while maintaining an updated comparison that is on an apples-to-apples basis?
- The Low-GHG Gas Supply Resource Incremental Cost Evaluation Model was developed to apply the concepts just discussed and align with RNG resource decision making while allowing for many resources to be evaluated and compared at any given time

Prepared for IRP Working Group - Not to be used for investment purposes

36

6.6 Current Resources

NW Natural’s current portfolio of resources sufficiently meets energy and capacity requirements for customers and are on track to achieve RNG targets outlined by SB 98. This section discusses NW Natural’s current resource portfolio.

6.6.1. Gas Supply Contracts

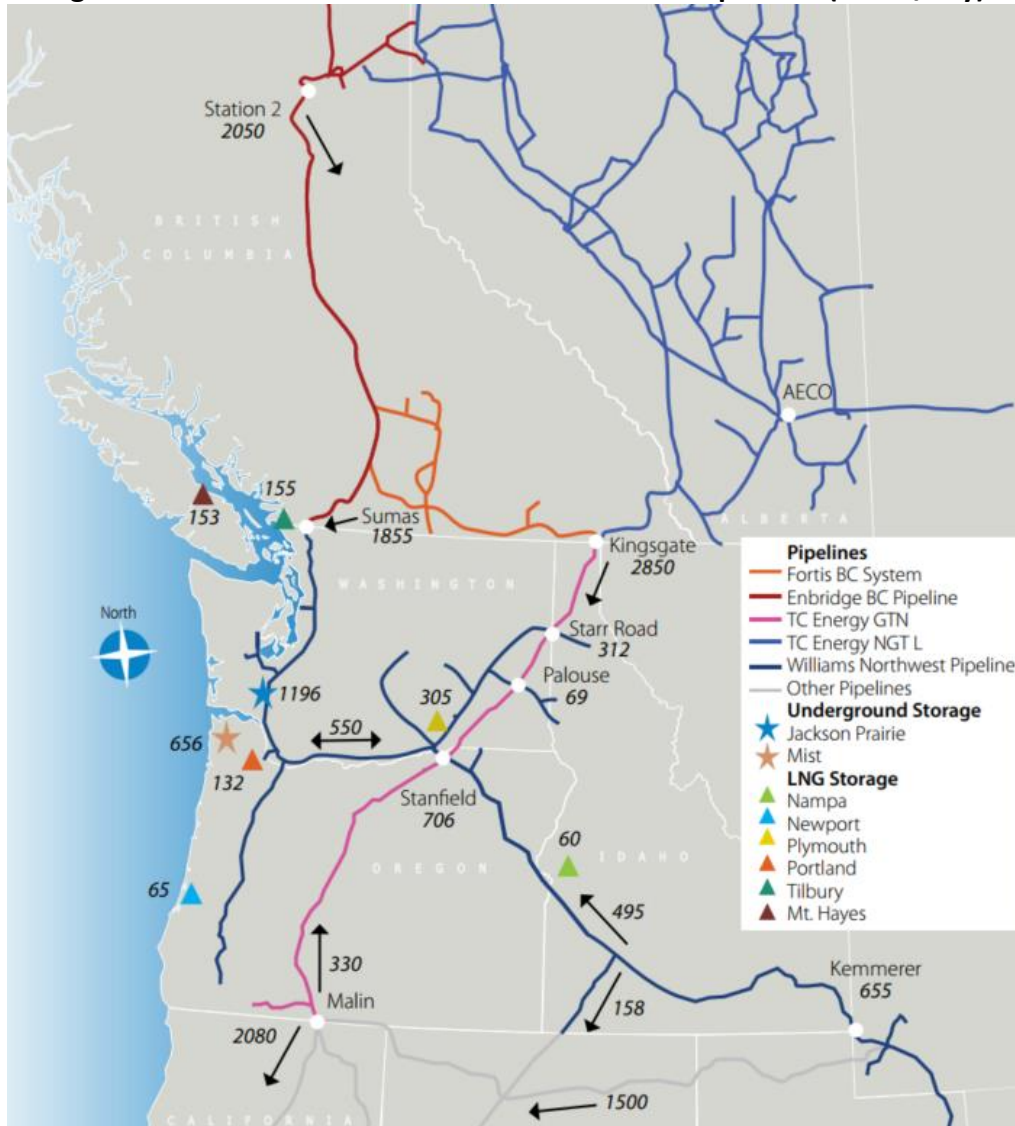
NW Natural has a portfolio of term supply contracts for each year, which are presented and reviewed in the annual purchased gas adjustment (PGA) proceedings in Oregon and Washington. The most recently approved portfolio of term contracts — for the 2021-22 PGA period — is included in Appendix E, Table E.2. Some contracts are designated using the term “Baseload Quantity,” which refers to a contractual obligation for daily delivery and payment, while contracts designated as “Swing Supply” mean one party has an option to deliver or receive all, some, or none of the indicated volumes at its sole discretion.

In addition to term contracts, NW Natural buys certain gas volumes on the “spot” market, meaning the volumes, pricing and delivery points are negotiated on a real-time basis for delivery the following day or other near-term period, but no more than a month in advance. NW Natural maintains a diversified array of suppliers from whom gas can be bought on a spot or term basis.

6.6.2 Pipeline Capacity

A map showing the existing natural gas pipeline and storage infrastructure in the Pacific Northwest is shown in Figure 6.7. Total pipeline capacities in the map are shown in thousands of Dths per day (MDth/day).

Figure 6.7: Pacific Northwest Infrastructure and Capacities (MDth/day)



Source: Northwest Gas Association, 2022 Gas Outlook

Firm Pipeline Transport Contracts

NW Natural holds firm transportation contracts for capacity on Williams Northwest Pipeline (NWP), over which all of NW Natural’s supplies must flow except for the small amount of natural gas that comes from on-system resources, which are less than 1% of annual purchases.

For gas sourced in the U.S. Rockies, transportation over NWP is all that is needed to bring the supplies to NW Natural’s territory.

For gas sourced in British Columbia, purchases are either made directly into the NWP system at the international border (called Sumas on the U.S. side and Huntington on the Canadian side) or purchased in Northern British Columbia at a trading hub called Station 2. Extending northward from the international border is the T-South pipeline system (owned by and referred to as Enbridge BC Pipeline in Figure 6.1), which creates a connection between Station 2 and Sumas/Huntington. Purchases made at Station 2 first require transportation by Enbridge before reaching the Sumas/Huntington interconnection point and movement onward by NWP to NW Natural.

For gas sourced in Alberta, purchases are made at the trading hub known as AECO. Gas sourced at the AECO hub reaches the NW Natural system via four pipeline systems, three owned by TC Energy, and the fourth being NWP. Starting in Alberta with NOVA Gas Transmission Limited (NGTL or NOVA), the molecules, then travel along the Foothills pipeline in southeastern British Columbia.¹³ The molecules continue south on this pipeline to the international border, at the Kingsgate point in northern Idaho, into Gas Transmission Northwest (GTN) pipeline, which extends southward and connects to NWP at Starr Road, in eastern Washington (near Spokane) and at Stanfield, in northeastern Oregon.

NW Natural has released a small portion of our NWP capacity to one customer but has retained certain heating season recall rights, discussed above as an Industrial recall option. Details of the current portfolio of pipeline transportation contracts are provided in Appendix E, Table E.3.

Since the implementation of the Federal Energy Regulatory Commission's (FERC) Order 636 in 1993, capacity rights on U.S. interstate pipelines have been commoditized, i.e., capacity can be bought and sold like other commodities. These acquisitions and releases occur over electronic bulletin board systems maintained by the pipelines, under rules laid out by FERC. To further facilitate transactional efficiency and a national market, interstate pipelines have standardized many definitions and procedures through the efforts of the industry-supported North American Energy Standards Board (NAESB), with the direction and approval of FERC. Capacity trades can also occur on the Canadian pipelines. In general, Canadian pipeline transactions are consistent with most of the NAESB standards.

Except for a small percentage of on-system supply, all the gas supplied to NW Natural customers must be transported over the NWP system, which is fully subscribed in the areas served by NW Natural. Usage among NWP capacity holders tends to peak in a nearly coincident fashion as cold weather blankets the Pacific Northwest region. Similarly, NWP capacity that may

¹³ The small section of Foothills pipeline in southeastern BC is shown as a part of the NGTL system in Figure 6.1

be available during off-peak months tends to be available from many capacity holders at the same time. This means that NW Natural is rarely in a position to release capacity during high value periods of the year, and it would be unusual for capacity to be available for acquisition during peak load conditions.

Given the dynamics of market growth and pipeline expansion, NW Natural will continue to monitor and leverage the capacity release mechanism whenever appropriate, but primarily this will mean continuing to use our asset management agreement (AMA) with a third party to find value-added transactions that benefit customers.

Segmented Capacity

Segmented capacity is secondary firm capacity that is deemed reliable due to the high probability that it will be available during times of peak usage. This reliability assumption is validated every IRP cycle through an analysis of NWP flow data through the Chehalis Compressor Station along the I-5 corridor. The analysis uses the prior three to five winters to validate that there is sufficient North to South capacity available as the weather gets colder. These assumptions are based on current market dynamics as the ability to schedule segmented capacity is more reliable as weather becomes colder (see Appendix E for the Chehalis compressor analysis). For more details on the process of segmentation see Chapter 6 section 3.3 in the 2018 IRP.

For many years now, NW Natural has segmented capacity and flexed the receipt and delivery points to create useful, albeit secondary, firm transportation on the NWP system. This segmented capacity flows from the north (Sumas) in a path that has not experienced constraints, during the coldest weather events in recent years. Utilizing segment capacity does not incur an additional demand charge and only incurs NWP's variable and fuel charges in addition to the Sumas commodity costs. Because of this low opportunity cost, segmented capacity is very valuable resource for customers.

Modeling of segmented capacity began in 2014 with 43,800 Dth/day included in the analysis. Another 16,900 Dth/day of segmented capacity was subsequently created in 2016. This combined amount of 60,700 Dth/day was included in the both the 2016 and 2018 IRPs. This amount remains in the current IRP planning until 2027 when certain constraints in the Sumas market are expected to increase the risk of being able to procure spot gas on a peak day. This IRP does not rely on segmented capacity to meet peak demand starting in the 2027-2028 gas year, but does allow it to be used on colder non-peak days at 30,000 Dth/day the rest of the year (see Table 6.1).

Table 6.1: Segmented Capacity Availability Assumption

Timeframe	Design Peak Day Availability	Non-Design Peak Day Availability
2022 – Oct 2027	60,700 Dth/day	60,700 Dth/day when temperature is < 40
Nov 2027 – 2050	0 Dth/day	30,000 Dth/day when temperature is < 40

6.6.3 Storage Assets

NW Natural relies on four existing storage facilities in and around our market area to augment the supplies shipped from British Columbia, Alberta and the U.S. Rockies. These consist of underground storage at Mist and Jackson Prairie, and LNG plants located in Portland and Newport, Oregon.

NW Natural owns and operates Mist, Portland LNG, and Newport LNG, all of which reside within NW Natural’s service territory. Hence, gas typically is injected into storage at these facilities during warm periods and withdrawn when needed during cold periods directly onto NW Natural’s system.

In contrast, Jackson Prairie underground storage is located about 80 miles north of Portland near Centralia, Washington, i.e., outside NW Natural’s service territory. Jackson Prairie has been owned and operated by other parties since its commissioning in the 1970s. NW Natural contracts for Jackson Prairie storage service from NWP. Several separate contracts with NWP provide for the transportation service from Jackson Prairie to the NW Natural citygate.

Table 6.2 shows the maximum storage capacity and deliverability of these four firm storage resources.

Table 6.2: Firm Storage Resources¹⁴

Facility	Maximum Daily Deliverability (Dth/day)	Maximum Seasonal Storage Working Capacity (Dth)
Mist (reserved for Utility Sales Customers)	305,000	12,213,605 *
Newport LNG	64,500 *	752,500 *
Portland LNG	130,800 *	368,776 *
Jackson Prairie	46,030	1,120,288

Notes: Newport LNG tank maximum capacity currently de-rated pending results of the CO2 removal project, and the available capacity also takes into account a minimum 20% tank level needed for normal operations. Portland LNG maximum capacity currently de-rated due to seismic analysis, and the available capacity also considers a minimum 20% tank level needed for normal operations.

The Mist storage deliverability and seasonal capacity shown in Table 6.2 represent the portion of the facilities reserved for utility service. Mist began storage operations in 1989 and currently has a maximum daily deliverability of 480 million cubic feet¹⁵ per day (MMcf/day) with peak hourly deliverability at a rate of 515 MMcf/day, and a total working gas capacity of 17.3 billion cubic feet (Bcf). These volumetric figures are converted to energy values (Dth) using the heat content of the injected gas. That heat content conversion factor had been relatively constant at 1,010 Btu/cf in prior years but has increased and stabilized at around 1,060 Btu/cf over the past several years.

Storage capacity and deliverability in excess of core needs is made available for the non-utility storage business and AMA activities. As core needs grow, existing storage capacity may be recalled and transferred for use by core utility customers, which NW Natural refers to as Mist recall discussed later in this chapter.

¹⁴The numbers in this table marked with an asterisk (*) originated from volumetric units (e.g., Bcf) and have been converted to energy units (Dth) using the heat content (Btu per cf) of the applicable facility, which may differ very slightly from the assumed heat content factors used in other portions of this IRP. The other numbers in this table do not need to be adjusted for heat content because they originate from contracts (Jackson Prairie) or deliverability calculations (Mist) that are specified in energy units. These values based on the heat content are firm storage resources as of Nov 2021.

¹⁵All uses of cubic feet in this chapter assume “standard conditions” of gas measurement, i.e., temperature of 60oF and pressure of 14.7 pounds per square inch absolute.

6.6.4 On-system Production Resources

On-system production resources produce methane and do not require upstream capacity resources. In other words, these resources produce and inject gas directly onto NW Natural's system.

Mist Production

Natural gas wells owned by a third-party in the Mist area continue to produce small quantities of low Btu gas which NW Natural purchases and blends into larger volumes of gas supplies at Miller Station. Over time these wells continue to deplete, and new wells have not been drilled for several years. Unless there is a renewed interest in exploration and production of natural gas in the Mist area, it is expected that these volumes will continue to decline over time.

On-system production

Currently two producing RNG projects are interconnected to the NW Natural distribution system and another one is expected to come online later in 2022. NW Natural currently only purchases the underlying 'brown gas' from these projects and does not have rights to the environmental attributes associated with this RNG. Expected volumes from these projects are modeled into our gas supplies in the IRP.

6.6.5 Industrial Recall Options

NW Natural has contracts with three industrial companies located on or near our distribution system wherein we can call on natural gas supplies if needed in the winter. The price of these contracts is tied to an alternate fuel source that the industrial company could use if we were to call on their flowing natural gas supplies. If called upon, these supplies would be delivered to NW Natural at our citygate on the industrial customers' capacity with NWP. Each contract has specific terms outlining when we can call on the capacity and at what volume. Contracts range from 1,000 Dth/day to 30,000 Dth/day.

6.6.6 Renewable Natural Gas RTC (Renewable Thermal Certificates) Offtakes

NW Natural has entered into three offtake agreements to purchase RNG from operating RNG projects. Current agreements total about 938,000 in 2022 (over 1% of Oregon sales volume). Most will be delivered to Oregon customers and will be a part of the Oregon PGA, but some RNG will likely be used for other programs, such as those in Washington and future voluntary tariffs. The below slides discuss these Offtake agreements.

- Offtake #1
 - Five-year term
 - About 200 Dth/day
 - Organic waste processing facility in Utah
 - Fixed price per RTC; purchase what is delivered

- Offtake #2
 - Two-year term, with option for one year extension
 - About 1,000 Dth/day
 - Wastewater treatment plant in New York plus dairy-based agricultural waste in Wisconsin
 - Fixed price per RTC; only purchase what is delivered

- Offtake #3
 - 21-year term
 - Production ranges from 500,000-1,000,000 Dth/year
 - Landfill facilities (multiple)
 - Fixed price per RTC; only purchase what is delivered; required minimums, damages for failure to deliver

6.6.7 Renewable Natural Gas Development

NW Natural partnered to develop an RNG upgrading and conditioning facility at the Tyson Fresh Meats facility in Lexington, Nebraska.

- The plant and RNG facility
 - Beef packaging plant built in 1990
 - Employs 2,700 people
 - The facility is expected to produce 84,587 MMBtu in 2022

- Scope of RNG Project
 - Utilize biogas off existing lagoons
 - Implement biogas flow balancing control systems
 - Invest in upgrading technology (membrane technology)
 - Develop interconnection to local gas pipelines
 - NW Natural buys the RNG from this project and retires the RTCs on behalf of NW Natural customers.

Figure 6.8: Tyson Lexington Skid 1



6.7 Future Compliance Resource Options

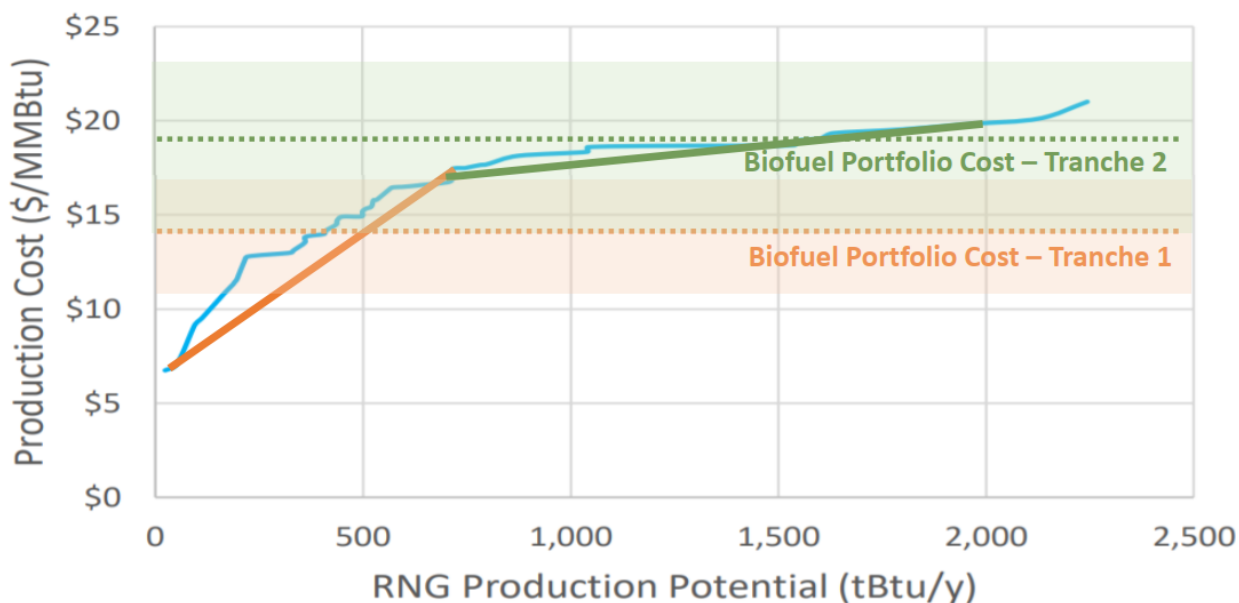
As 2022 is the first compliance year for Oregon and 2023 is the first compliance year for Washington, acquiring resources to meet compliance obligations is an immediate issue. This section outlines the various non-demand-side resources available to meet emissions compliance obligations.

6.7.1 Biofuel RNG Assumptions

As discussed in detail above and through participation in the RNG market and our annual RFP process, NW Natural maintains a deep understanding of the RNG market. Additionally, through origination and evaluation processes, NW Natural tracks production, equipment costs, and development costs for potential projects that might develop in the future. This understanding has shaped our assumptions for this IRP, including:

- Maximum available RNG to NW Natural is 75% of our customers' population weighted share of the national RNG supply potential.
- Not all RNG resources are available at all times, so using a traditional supply curve is inappropriate; we are employing a tranching portfolio approach.
- 1/3 of resource available to NW Natural (~13 million MMBtu per year) can be acquired for a portfolio cost of \$14/MMBtu +/- \$3/MMBtu (Tranche 1).
- The remaining 2/3 of the resource can be acquired for a portfolio cost of \$19/MMBtu +/- \$5/MMBtu (Tranche 2)

Table 6.3: Biofuels Supply Curve and Tranched Portfolio Cost¹⁶



6.7.2 Green Hydrogen

Hydrogen can serve as an emissions compliance resource depending on the feedstock source. Hydrogen produced from *green* sources, such as renewable electricity or biomass, and utilized by NW Natural customers displaces conventional natural gas that would have been used otherwise. Green hydrogen can be sourced from many sources, including electrolysis of water (electricity is used to split the molecule into hydrogen and oxygen), gasification or pyrolysis of woody biomass, cracking of imported ammonia, etc. These sources are becoming increasingly economically viable to produce hydrogen and are predicted to lower the production cost of hydrogen over the planning horizon.

6.7.3 Synthetic Methane

Green hydrogen can be combined with waste CO₂ to produce synthetic methane using chemical or biological processes. The molecule is identical to methane molecules sourced from fossil or renewable sources and can be directly injected into natural gas transmission and distribution systems. Producing synthetic methane uses approximately 15% of the original chemical energy from the hydrogen; however, economies of scale through large production plants can decrease these costs such that they are competitive with small scale distributed hydrogen production. Synthetic methane does not have the energy dilution effects nor possible material compatibility effects that direct hydrogen injection has; therefore, large amounts can be produced and injected much easier as long as a suitable (i.e., low-cost and steady) waste carbon source can be found. NW Natural is pursuing synthetic methane projects where low-cost green hydrogen is available and direct hydrogen blending is not possible. In addition,

¹⁶ Supply Curve (Blue Line) Source: "Renewable Source of Natural Gas." American Gas Foundation Study Prepared by ICF (2019). RNG supply potential adjusted for update in "Net Zero Emissions Opportunities for Gas Utilities." American Gas Association Prepared by ICF (2022).

RNG projects which have low-cost electricity nearby are also being explored for synthetic methane “bolt-on” projects, as RNG has the requisite low-cost and steady waste CO₂ supply. By adding synthetic methane to RNG projects, almost twice the amount of gas can be produced at the site while leveraging the existing gas interconnect and compression infrastructure.

6.7.4 Community Climate Investments (CCIs)

As was discussed in Chapter Two, CCIs are a unique compliance tool developed by DEQ specifically for the CPP. These tools were designed to focus on funding emission reduction projects benefitting underrepresented communities. CCIs are projected to be available by the first demonstration of compliance. Per the rule making, the price of CCIs will be set at \$71/ton for the first compliance period and raise over time. Use of CCIs as a compliance instrument is limited to 10% of the compliance demonstration during the first compliance period (2022-2024), 15% during the second compliance period (2025-2027), and 20% during the subsequent compliance periods (2028-2050).

6.7.5 Tradable Emission Allowances

Discussed further in Chapter Two, rules are being developed by the Washington Department of Ecology to implement a cap on carbon emissions. Mechanisms for the sale and tracking of tradable emissions allowances are included in that rule making. Long term, the program is intended to link with similar programs in other states/jurisdictions, such as California. The cap-and-invest program works by setting a limit on greenhouse gas emissions in state, and then lowering that cap over time. The program baseline is set at average covered entity greenhouse gas emissions from years 2015-2019. Reductions from this baseline are set at 45% by 2035, 70% reduction by 2050 and 95% by 2050.

NW Natural will be assigned some free allowances over the planning horizon but will be required to hold total allowances equal to the company’s covered Washington customer’s emissions. This will likely require the utility to purchase allowances at the quarterly allowance auctions. As NW Natural is a relatively small participant in the allowance market, the utility should be able to purchase as many allowances as needed.

6.7.6 Offsets

The CCA allows covered parties to purchase offsets up-to 5% of their emission within the first compliance period. An additional 3% of offsets can be purchased for project on tribal lands. For a total of 8% in the first compliance period (2023-2026). This decreases to 4% of offsets and 2% for projects on tribal lands, total 6% for all subsequent compliance periods.

6.7.7 Compliance Resource Comparison

Table 6.4: Biofuels Cost and Quantity Assumptions

Resource	Cost			Volumes Available		
	10th Percentile	Base	90th Percentile	10th Percentile	Base	90th Percentile
Biofuels RNG Tranche 1	\$10.50	\$14.00	\$16.50	-50%	13 Million Dekatherms	+100%
Biofuels RNG Tranche 2	\$14.00	\$19.00	\$24.00	-50%	27 Million Dekatherms	+100%
Hydrogen					20% combined blending and dedicated systems	40% Combined
2022	-20%	\$23.00	+40%	10% Combined		
2050	-50%	\$6.00	+70%			
Synthetic Methane					Unlimited	
2022	-20%	\$32.00	+40%			
2050	-50%	\$9.00	+70%			

Table 6.5: Long-term Compliance vs Short-term Flexibility

Table 6.5:

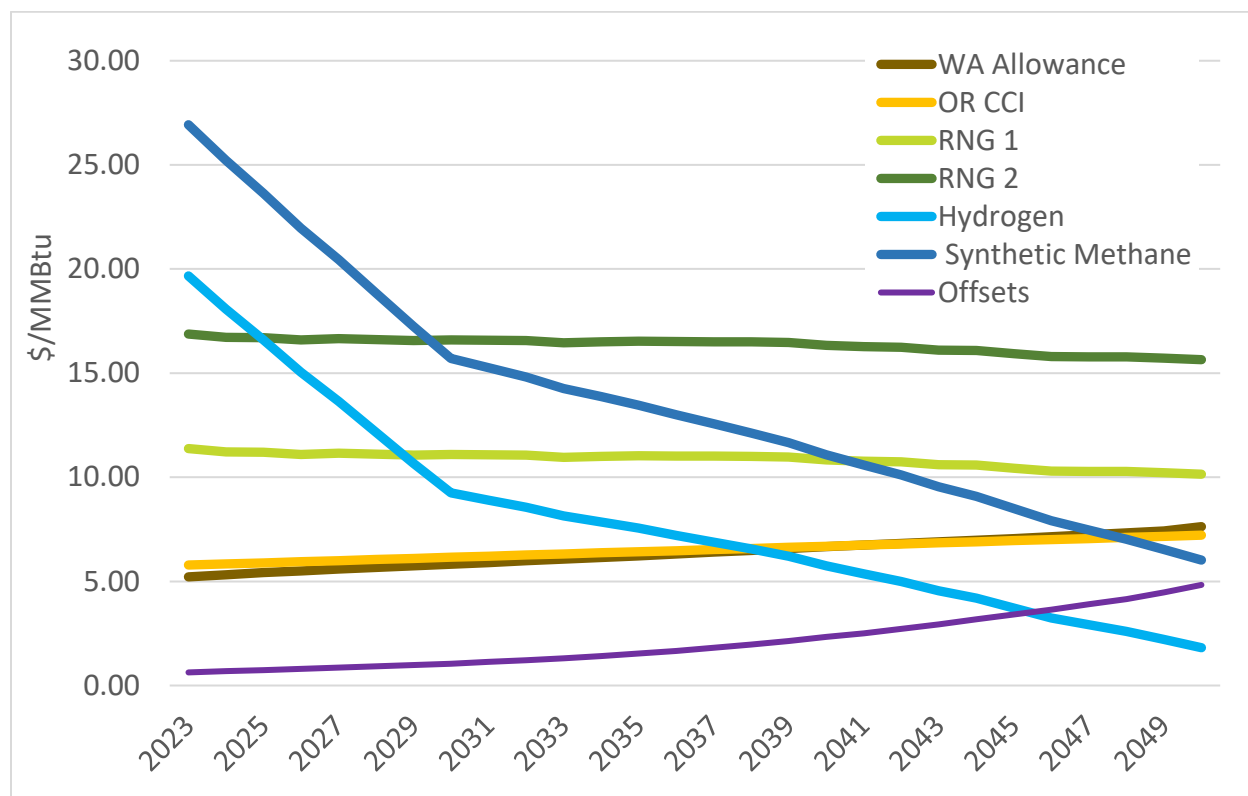
Emissions Compliance Options	Long-term Compliance Option	Short-term Compliance Flexibility
Energy Efficiency	✓	
Development RNG	✓	
RNG offtake from existing project	✓	✓
Development Hydrogen	✓	
Development Synthetic Gas	✓	
Community Climate Investments**	✓	✓
Banking	✓	✓
Allowance Trading at Auction*	✓	✓
Bilateral Allowance Trading**	✓	
Offsets*	✓	✓

* Only an option under Washington Cap-and-Invest

** Only an option under Oregon Climate Protection Program

Figure 6.9 shows the price paths for the compliance resources over the planning horizon.

Figure 6.9: Compliance Resource Price Paths



6.8 Future Capacity Resource Options

NW Natural considers additional gas supply resource options including Mist recall, further Mist expansion, and the acquisition of new interstate pipeline capacity. The primary alternatives are described in more detail below.

6.8.1 On-system production for Capacity

RNG and Hydrogen projects located within NW Natural service territory can inject molecules directly onto the system and provide energy to the system without needing upstream or storage capacity resources. NW Natural is applying for project approval of a 1MW hydrogen electrolyzer using the Senate Bill 844 voluntary emissions reduction program. The electrolyzer would produce approximately 4,300MMBtu of hydrogen to be blended into the natural gas distribution system. This is a small amount of energy that does not significantly impact supply side resource planning today; however, the learnings will be used to enable much larger scale projects connected to directly onto NW Natural’s system in the coming years.

As we better understand the costs and availability of these utility-scale projects, future IRP will be able to evaluate them as a potential capacity resource option but are not being considered for capacity in this IRP. Depending on the economics, on-system production resources could be

selected as an emissions compliance resource and the value of being on-system and providing capacity is included in the cost evaluation.

6.8.2 Mist Recall

In addition to the existing Mist storage capacity currently reserved for the core utility sales customers (see Table 6.2), NW Natural has developed additional capacity in advance of core customer need. This capacity currently serves the interstate/intrastate storage (ISS) market but could be recalled for service to NW Natural’s utility customers as those third-party firm storage agreements expire.

Mist is ideally located in NW Natural’s service territory, eliminating the need for upstream interstate pipeline transportation service to deliver the gas during the heating season. Due to its location, Mist is particularly well suited to meet load requirements in the Portland area, which can then free up other capacity resources to meet incremental system requirements.

There are three practical considerations that apply to Mist recall:

1. Recall decisions to transition capacity to the utility portfolio are made roughly a year prior to the core utility’s forecasted capacity need. On or about May 1, NW Natural wants to start filling any recalled storage capacity over the summer months to have the maximum inventory in place by the start of the following heating season. Working backwards from May 1, ISS customers need advance notice to empty their gas inventory accounts if their capacity is going to be recalled by NW Natural. NW Natural informs the ISS customer of a recall before the heating season if their contract will not be renewed. Accordingly, we have established the prior summer as the time at which operationally we must make our recall decisions. This timeline is depicted in Figure 6.10.

Figure 6.10: Mist Recall Decision Timeline

Summer This Year	Winter Season	Next Year
Core recall decision made Inform applicable ISS customer(s) if contract will not be renewed	Applicable ISS customer(s) empty inventory if contract is terminating	Core recall is effective May 1 Core injections spring/summer/fall Core withdrawals available Nov. 1

2. Mist ISS contracts are of various durations. While limiting Mist ISS contracts to 1-year terms would maximize the capacity available for recall each year, it also would limit ISS revenues, which utility customer’s share in a portion of those revenues. Accordingly, ISS contracts have staggered start dates and durations that create a profile of capacity available for recall that increases over time, in effect mirroring expectations of rising resource requirements.
3. Recalls are rounded (up or down) to the closest 5,000 Dth/day of deliverability. This is done to simplify the administration of recalls and the marketing of ISS service but are modelled as a completely divisible product in the resource planning optimization model discussed in Chapter 7. For scale, 5,000 Dth/day is roughly 0.5% of the current resource stack daily deliverability. The ability to recall Mist in such small increments is a very valuable property that allows customers pay for a capacity resource as needed.

6.8.3 Portland Cold Box Investment

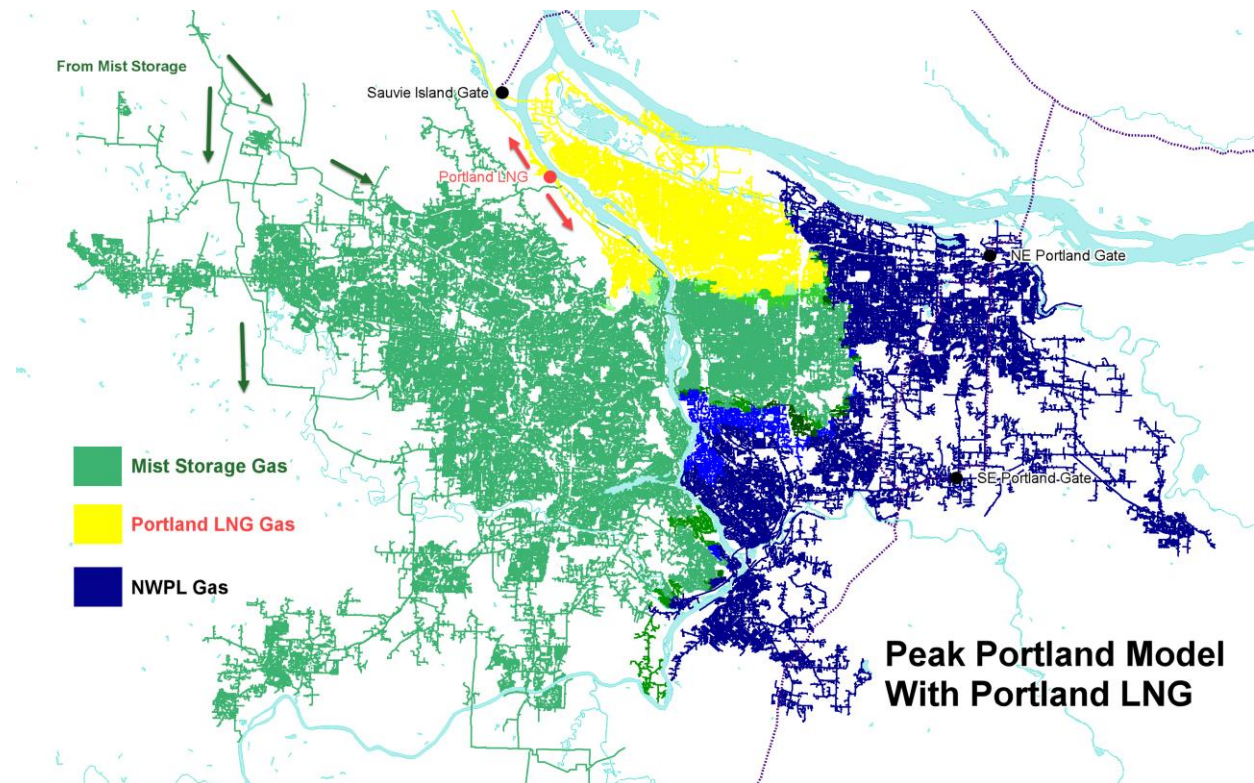
The Portland LNG Plant is a liquified natural gas production and storage facility located in Portland, Oregon. The Portland LNG Plant serves as a winter peak shaving facility to address gas supply and system pressure needs on the coldest winter days. This facility in NW Portland is ideally located to assure reliable gas service to Portland area customers under peak demand conditions. The facility provides 130,800 Dth/day of capacity to NW Natural’s system and is in need of investment in a new cold box.

The current cold box at Portland LNG is 54 years old. This places it well past its design life and it is currently showing signs of performance issues. Without an investment in the cold box the Portland LNG facility would not be able to liquify natural gas to be ready to be withdrawn during a peak event. This investment is critical for the Portland LNG plant to remain in NW Natural’s capacity resource stack and is modelled in the IRP as an option for selection in 2024. Without the cold box investment, the Portland LNG facility becomes unavailable. Further details on the Portland LNG cold box investment and the alternatives to having the facility operational are discussed later in this chapter.

6.8.4 Alternatives to Portland LNG Cold Box Investment

During a peak event, the gas being withdrawn from Portland LNG supports the pressures on the distribution system serving Northern Portland (see yellow area in Figure 6.11).

Figure 6.11: Portland LNG Gas Flow Diagram



Without the Portland LNG facility additional pipeline enhancements would be required to support pressure on the distribution system in addition to recalling Mist deliverability. There are two primary alternatives explored in this IRP. Firstly, there is a Central NWN system pipeline whereby NW Natural would build a pipeline itself combined with 130,800 of Mist Recall. The second alternative would be a contract with NW Pipeline to loop their current interstate pipeline, also combining with 130,800 of Mist Recall (See Table 6.6).

Table 6.6: Cold Box Alternatives

Alternative	Installation Cost	Additional Resources Required
Central NWN System Pipeline	\$111 Million	Mist Recall
Interstate Pipeline Looping	\$87 Million	Mist Recall

6.8.5 Newport Takeaway Options

As previously mentioned, the daily deliverability of the Newport LNG facility provides 60 MMcf/day (64,500 Dth/day when adjusted for heat content) of system capacity under design peak conditions. This is due to pipeline infrastructure limitations flowing gas out from the central coast back towards Salem. However, the Newport LNG facility has the equipment and permitting necessary to vaporize and deliver up to 100 MMcf/day. To match the pipeline takeaway capability to Newport vaporization capacity of 100 MMcf/day, infrastructure additions would be needed on the Newport to Salem pipeline, known as the Central Coast feeder and other related pipelines. This would provide an incremental 40 MMcf/day (43,000 Dth/day). The 2018 IRP identified a three phased approach that could be done separately and sequentially at various costs to achieve the full 40 MMcf/day of incremental takeaway capability.¹⁷

1. Central Coast Feeder 1 – would increase the maximum pressure rating of 40 miles of the Central Coast Feeder, adding 15 MMcf/day (16,125 Dth/day) at an estimated cost range of \$7-16 million.
2. Central Coast Feeder 2 – would add a new compressor station near Lincoln City, Oregon, adding 13 MMcf/day (13,975 Dth/day) at an estimated cost of roughly \$29-66 million.
3. Central Coast Feeder 3 – would boost the Lincoln City compressor horsepower, add another new compressor station to the west of Salem, and make piping improvements between Salem and Albany, all to add 12 MMcf/day (12,900 Dth/day) at an estimated cost of roughly \$39-86 million.

The physical gas flow would require that these three improvement projects would have to be undertaken sequentially in the above order. If this were not the case, selection of these

¹⁷ The 2016 IRP and the 2014 IRP evaluated a similar single project call the Christensen Compressor project.

projects would still proceed in this order due to the increase costs of each phase (see Table 6.7 for an apples-to-apples cost comparison for resource capacity).

6.8.6 Mist Expansion

The storage currently in service at Mist for core customers, the capacity already developed for future Mist recall that currently serves the ISS market, and the capacity recently developed as North Mist for PGE, collectively do not exhaust the Mist gas field’s storage potential. That is, other Mist production reservoirs remain that could be developed by NW Natural into additional storage resources. The primary impediment in doing so is not geological, but the challenges associated with developing new pipeline capacity to move additional gas from a new Mist storage reservoir(s) to NW Natural’s load centers.

A Mist expansion project which could be developed for core customer use, , which would involve 100 MMcf/day (rounded to 100,000 Dth/day) of maximum delivery capacity coupled with a maximum storage capacity of around 4.0 billion cubic feet (4 Bcf, or 4 million Dth). Any Mist Expansion would require new compressor stations, additional wells, pipelines and associated infrastructure. If shown to be a least costs least risk resource a Mist expansion would be developed exclusively for utility use.

While design of a new storage facility itself is relatively straightforward, a larger consideration is transporting the stored gas to NW Natural’s load centers during the heating season — the “takeaway” pipeline(s). With exhaustion of all available Mist recall capacity, the existing primary takeaway pipelines from Mist will be at their maximum capacities and incapable of transporting additional gas during the heating season.

A Mist expansion project involves expanding the storage capacity and sharing the pipeline constructed for PGE northbound from Mist to the Kelso-Beaver Pipeline (KB Pipeline) and onto NWP’s system near Kelso, Washington. NW Natural would contract with NWP for transport to NW Natural’s load centers.

The analysis assumes NWP is willing to offer a storage-related transportation service on its mainline, and on the GPL moving upstream of Molalla, on a firm basis and at a cost reflective of similar offerings that have occurred in the recent past.

NW Natural estimates the investment cost of a Mist expansion with 100 MMcf/day of deliverability and roughly 4 Bcf of storage capacity to be in the range of \$150 to \$240 million.¹⁸

¹⁸ A regulatory concern has been raised in the past regarding the utility’s direct movement of gas stored at Mist out of Oregon to serve our load centers in Washington; specifically, the concern involves the potential violation of NW Natural’s Hinshaw Exemption with FERC. However,

6.8.7 Upstream Pipeline Expansion

NW Natural holds existing contract demand and gate station capacity on: 1) NWP’s mainline serving our service areas from Portland to the north coast of Oregon, Clark County in Washington, and various small communities located along or near the Columbia River in both Oregon and Washington; and 2) NWP’s Grants Pass Lateral (GPL) serving our loads in the Willamette Valley region of Oregon from Portland south to the Eugene area, as well as the central coast (e.g., Lincoln City, Newport) and south coast (e.g., Coos Bay) areas. Therefore, consideration of incremental NWP capacity, separately on the mainline and on the GPL, is a starting point for NW Natural’s assessment of incremental interstate pipeline capacity in this IRP.

Since NW Natural effectively is interconnected only to NWP, a subscription to more NWP mainline capacity traditionally has been a prerequisite to holding more upstream capacity of equivalent amounts (e.g., from GTN). There could be exceptions when market dynamics indicate some advantage to holding more or less upstream capacity. For example, as upstream pipelines continue to expand into new supply regions and/or to serve new markets, an evolution of trading hubs may occur; opening up the more liquid trading points while others fade into disuse. The construction of an LNG export terminal in the Pacific Northwest or British Columbia and/or the construction of a new pipeline transporting Arctic gas (either from Alaska or the Mackenzie Delta) are examples of market developments that could cause NW Natural to reconfigure or add to our upstream pipeline contracts. Under these market conditions, it may be beneficial to hold transportation capacity upstream of NWP leading to these new supply points and trading hubs.

The timing for new regional pipelines will be driven by the growth in regional gas demand. From NW Natural’s perspective, new regional pipelines could improve gas system resiliency and enhance reliability, which may be particularly important given the convergence and interdependencies of the electric and gas systems. Some proposed projects could provide the additional benefit of mitigating Sumas price risks potentially arising from future British Columbia LNG export terminals. By comparison, meeting regional demand growth via incremental NWP expansions from Sumas essentially “doubles down” on an existing pathway and, at the same time, is a potential lost opportunity to protect customers from a risk management perspective.

preliminary legal analysis has indicated that a viable structure could be created to make this arrangement work without adversely impacting NW Natural’s Hinshaw Exemption.

In this IRP, NW Natural has evaluated the potential acquisition of interstate pipeline capacity via an expansion of the NWP system between Sumas and Portland. This incremental NWP capacity from Sumas is designed to serve only NW Natural’s load growth needs. Accordingly, it would have a relatively small scale and would not benefit from the economies of scale from an expansion built to serve the whole region.¹⁹ Having a NW Natural specific expansion as any option enables the IRP to select the resource at the point in time when customers would be need.

The acquisition of incremental pipeline capacity spans a wide range of lead times. It would be dependent on the length of regulatory permitting times, and the time required to construct the required facilities, which could include restrictive periods due to environmental considerations. A pipeline expansion for NW Natural from Sumas to Portland is restricted from being selected for at least 5 years in the resource planning optimization model.

6.8.8 Capacity Resource Comparison

Table 6.7: Capacity Resource Cost and Deliverability

Capacity Resource	Cost (\$/Dth/day)	Daily Deliverability (Dth/day)
Mist Recall	\$ 0.09	As needed Max: 203,800
Newport Takeaway 1	\$ 0.14	16,125
Newport Takeaway 2	\$ 1.00	13,975
Newport Takeaway 3	\$ 1.41	12,900
Mist Expansion	\$ 0.62	100,000
Upstream Pipeline Expansion	\$ 2.12	50,000
Portland LNG - Cold Box	\$ 0.06	130,800
Interstate Pipeline Looping Plus Required Mist Recall	\$ 0.39	130,800
Central” NWN System Pipeline Plus Required Mist Recall	\$ 0.35	130,800

¹⁹ Such as in the case when a pipeline expansion is being proposed and an open season is held to solicit interest from perspective customers.

6.9 Portland LNG Cold Box Project

Portland LNG was constructed by Chicago Bridge & Iron (CB&I) and commissioned in 1968 as one of the first LNG utility facilities used for LNG liquefaction, storage, and LNG vaporization for supplemental winter supply.

The Portland LNG facility's nominal capacity includes:

- One single containment LNG storage tank with a capacity of 175,000 barrels (7,350,000 gallons) of LNG.
- One flow-by-expander liquefaction cycle with a net LNG liquefaction capacity of 2.15 MMCFD (26,000 gpd).
- A net of 15.06 MMCFD tail gas is sent to the distribution system from pretreatment, LNG liquefaction, and vapor recovery operations during LNG liquefaction mode.
- Three submerged combustion vaporizers (SCVs) have a combined peak send-out capacity of 120,000 MCFD at 400 psig.
- One LNG truck loading bay using LNG tank pumps with a 506 gpm max rate.

6.9.1 Primary Role Played by Portland LNG

Due to its location, Portland LNG is a critical resource for meeting our customer's peak needs in the Portland Metro Area. As mentioned above, Portland LNG is considered an 'on-system' gas supply resource. Gas is typically placed into storage at this facility during off-peak periods, which is also known as 'liquefaction' (for the LNG facilities). When needed, this on-system resource does not require further transportation on the NW Pipeline interstate pipeline system, but rather uses vaporization from the LNG facility to supply gas directly to NW Natural's system. Portland LNG's central location and proximity to Portland makes it a valuable peaking resource. As discussed above, the facility is in need of investment in a new cold box.

6.9.2 Cold Box Project Background

The Cold Box is an essential component in an LNG liquefaction plant, and it is where natural gas is cooled to cryogenic temperatures to convert the gas to liquid. Once liquefied, it is pumped from the Cold Box to the onsite insulated storage tank where it can later be used in the winter. The Portland Cold Box, see Figure 6.12, is made up of multiple aluminum heat exchangers, which are encased in a single unit measuring approximately 15 feet in height.

Figure 6.12 Portland LNG Cold Box



The Cold Box at Portland LNG is 54 years old. This places it well past its design life and it is currently showing signs of performance issues. Accordingly, NW Natural engaged Sanborn, Head, and Associates, who specialize in LNG, to provide a report and recommendation specific to the Cold Box at the Portland facility (“Sanborn Cold Box Report”). The Sanborn Cold Box Report determined that the Cold Box is proposed for replacement to improve safety and reliability.

The Cold Box replacement is necessary in order to continue to rely upon Portland LNG as a firm resource to serve NW Natural’s current needs. Should the Cold Box fail, the ramifications to the plant would be significant. For example, if a failure occurred at the beginning of the production season, this would leave the facility without a reasonable means to refill the storage tank, because a replacement unit would require approximately two years to install. As described by Sanborn and Head, repairs to this type of equipment can be very costly or even impractical. As a result, all remaining LNG may boil off prior to equipment replacement (depending on the tank level at the time of failure), which in turn, would allow the large LNG tank to warm significantly, inducing stress on the tank due to thermal expansion. Customers would also be left without the

benefit of backup storage to support periods of peak demand during cold weather or other supply constraints.

Figure 6.13: Overview Map of Project Area



6.9.3 Cost Estimate of Cold Box Replacement

Table 6.8 lists the major project components as well as their costs. These capital costs include a 50% contingency.

Table 6.8: Portland Cold Box Cost Estimates

Project Components	Cost
Engineering, Design, & Construction Management	\$1,340,000
Major Equipment	\$4,310,000
Cold Box System Integration	\$1,330,000
Civil/Site Construction	\$390,000
Permitting	\$120,000
Subtotal	\$ 7,490,00
Total +50% Contingency	\$11,235,000

Chapter 7
Portfolio Selection

Gas Supply Resource Portfolio Selection

A primary purpose of an IRP is to evaluate near-term decisions over a long-term planning horizon and how those decisions would be viewed under a range of circumstances. Some of these near-term decisions involve investments in long lived assets or signing long term contracts, such as an RNG off-take agreement. The long-term view of varying futures allows a robust evaluation of any near-term decision that require action before engaging stakeholders again in the next IRP process. The aim of a least cost least risk IRP is to put forth an action plan with low regret outcomes. All the material discussed in the previous chapters accumulate to this chapter, which discusses the cost minimizing resource selection and risk analysis.

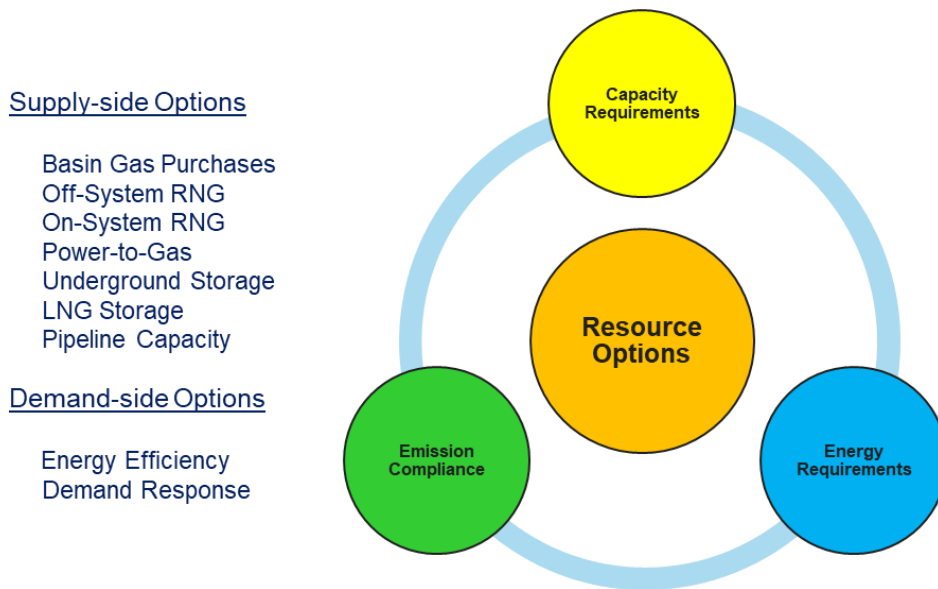
7.1 Portfolio Selection -Overview

Gas supply resource planning must acquire the appropriate mix of resources with the best combination of cost and risk to meet three primary requirements:

1. Emissions reduction requirements, emission compliance following the rules of the CPP in Oregon and the CCA in Washington
2. Capacity requirements, being able to reliably serve customers during a design peak cold event when loss of customers service due to resource constraints occurs at the same time when it is the most dangerous time for customers to lose service
3. Annual energy requirements, having the resources to reliably serve customers throughout the year.

Resource options offer very different emissions, capacity, and energy services. Additionally, resource options all vary in costs and availability. For example, NW Natural's Newport LNG facility provides a significant amount of capacity, but limited amount of total energy before being completely emptied. On the other hand, upstream pipeline capacity with conventional gas purchases can provide 365 days of both capacity and energy, some of which is needed during the summer to fill NW Natural's storage facilities. Off-system purchases of RNG help meet emission compliance, but do not provide either capacity nor energy to the system, whereas an on-system RNG can help meet all three requirements.

Figure 7.1: Resource Requirement



Due to the complexity of these various options and how they interact with each other, NW Natural must implement an optimization software called PLEXOS to select the least cost portfolio of resources. For this IRP NW Natural uses expected weather load with a single peak day in the resource planning optimization model to select least cost portfolio of resources that fulfills the capacity and emission reduction requirements. Design weather load is used as secondary check to ensure the preferred resource portfolio can meet total annual energy requirements.

7.2 Resource Planning Optimization Model (PLEXOS)

PLEXOS implements a mixed integer program (MIP) algorithm, which triangulates a least cost solution that minimizes net present value system costs of the entire resource portfolio over the planning horizon.¹ The software does this by making operational selections, known as decision variables, but is constrained based on the inputs of the model that represent real world limitations. Table 7.1 provides a high-level list of the decision variables and constraints of the model.

¹ PLEXOS is new for this IRP and provides superior flexibility and software support over the previous software being used for NW Natural's IRPs. The previous software and modeling implemented a linear program (LP) algorithm for cost minimization optimization. MIP algorithms are more complex, but allow for integer-based decisions, such as a binary build or not build decisions.

Table 7.1: Decision Variables and Constraints

Decision Variable	Constraints
<ul style="list-style-type: none"> • Daily purchases for RNG, hydrogen, synthetic methane, and conventional gas • Acquisition of resources required to serve demand • Daily storage operations (injections and withdrawals) 	<ul style="list-style-type: none"> • All demand is served • NW Natural meets emissions compliance • Pipeline constraints • Storage constraints • Supply constraints

The PLEXOS model takes in all the information discussed in the previous chapters. This includes demand forecast, resources options, price forecasts, compliance obligations, etc. Given these inputs, the cost minimization algorithm of the PLEXOS model has perfect foresight of the future and optimizes across time accordingly. In other words, it can choose to inject into storage in one period to avoid paying high costs in the future. The reality is that we do not have perfect foresight and face a lot of uncertainty and risk across several factors which could impact the decisions the company makes on behalf of customers. Using the model in combination with a risk analysis cost least risk set of resource choices robust to many future outcomes.

Defining Resource Needs

Figures 7.2 shows the projected peak day resource deficiency when the base case peak day load forecast is shown along with capacity resources.

Figure 7.2: Peak Day Capacity Load Resource Balance

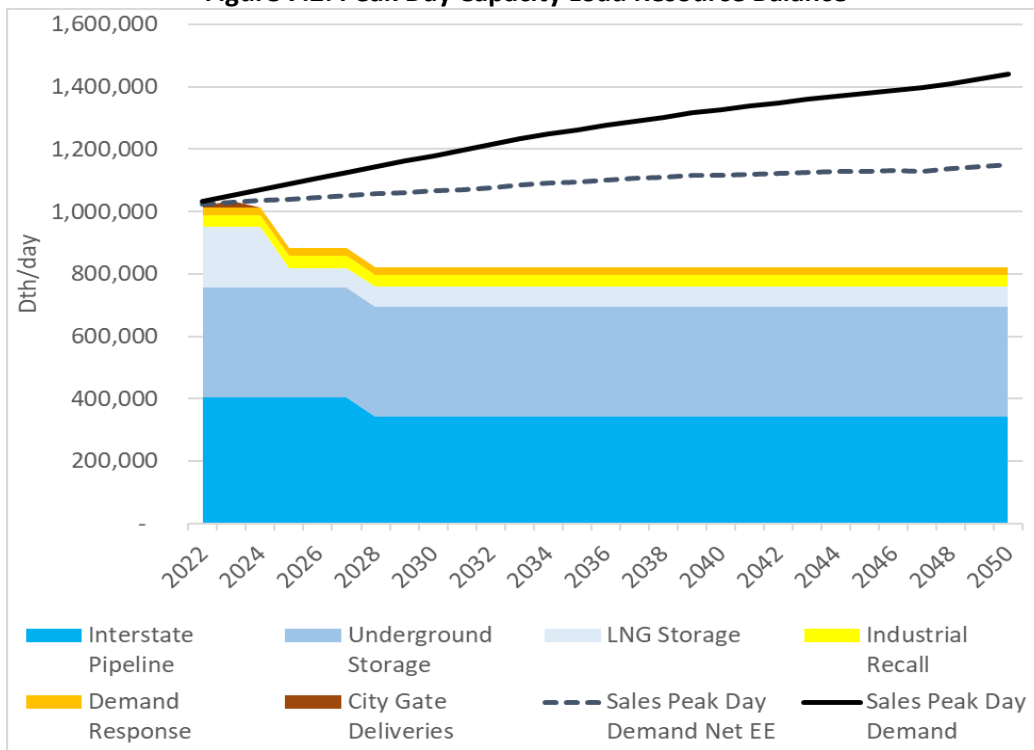


Figure 7.3 Oregon CPP Emission Compliance Needs

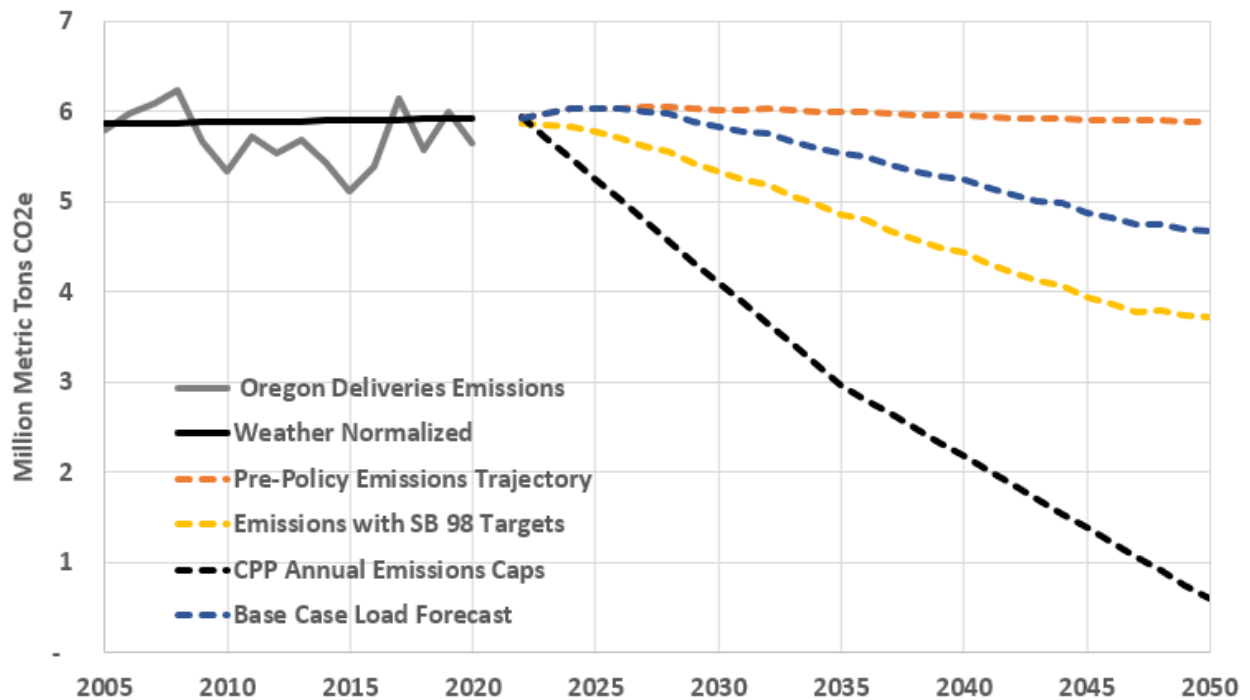
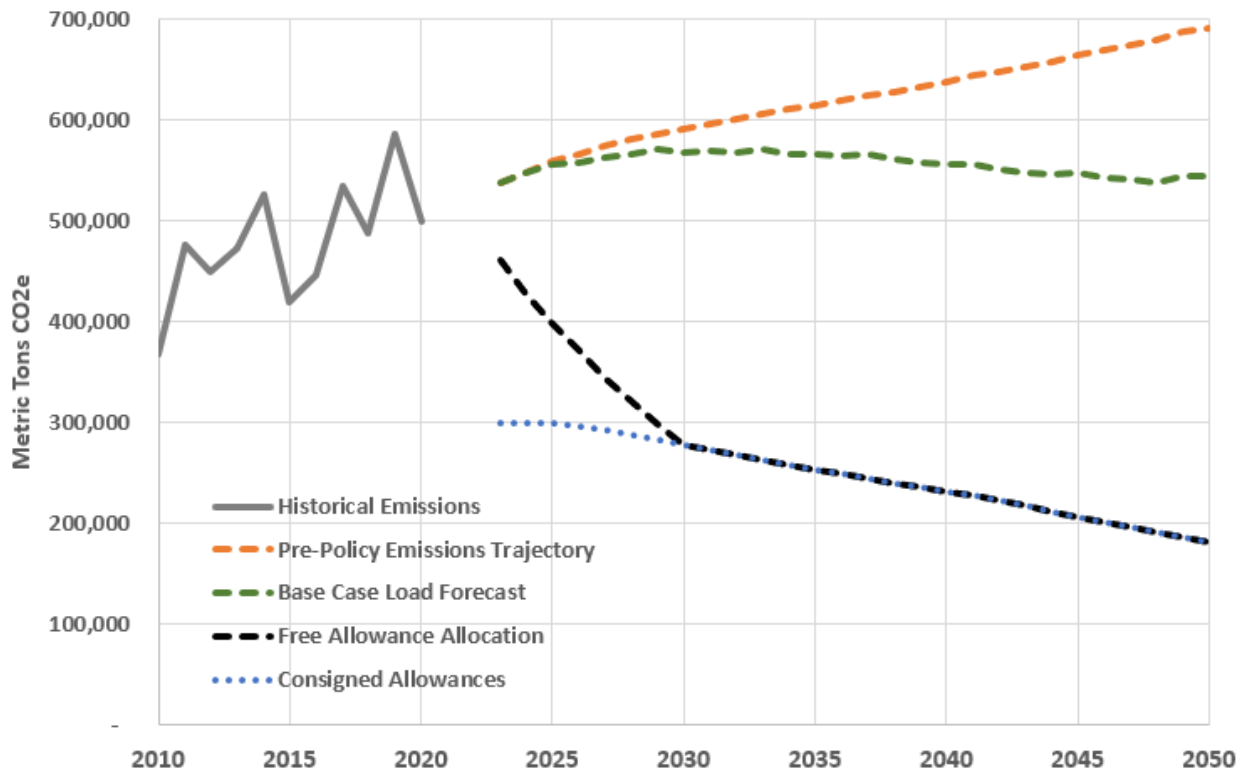


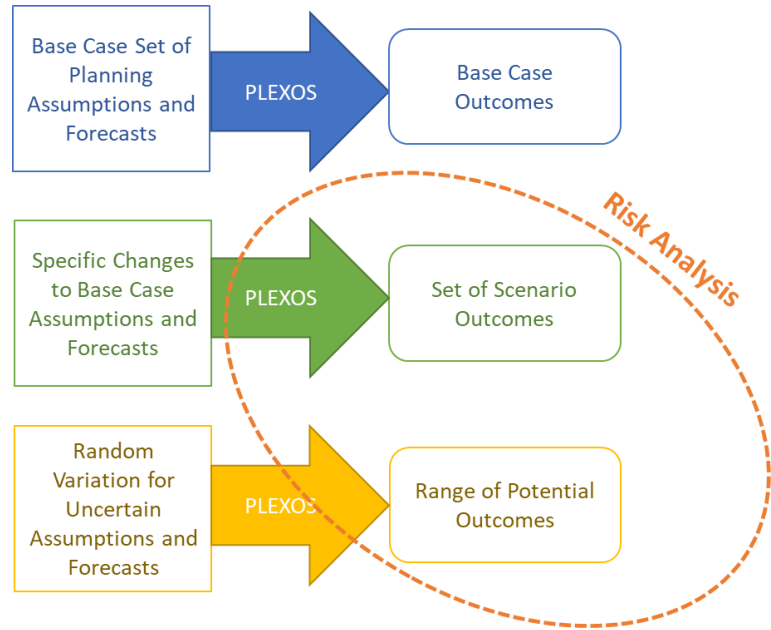
Figure 7.4: Washington Cap-and-Invest Emissions Compliance Situation



7.3 Base Case and Risk Analysis Overview

For this IRP, our base case is different than the reference case (see Chapter 3) and is a change from previous IRPs. The base case represents the company's expectation of the future for the key set of planning assumptions and forecasts. The PLEXOS takes in all the base case information and produces a least cost solution. This solution includes daily purchases of conventional gas, annual low-GHG supply resource contract decisions, daily storage operations, and capacity resource investments, along with the emissions and costs associated with each of components.

Our risk analysis includes two approaches to testing resource selection. The first approach is to view the world through a specific set of circumstances, known as scenarios. The benefit of using scenarios allows stakeholders to understand the implications for resource planning given a specific set of circumstances, for example building electrification, which can be bookend set of circumstances. Each scenario makes one or two significant deviations from the base case to understand the implication



of that change. For example, scenario 5 examines the impact of a federal policy aimed at reducing the costs of RNG and Hydrogen. How the future ultimately unfolds will not be a single scenario, but likely a combination of all scenarios.

The second approach for risk analysis uses stochastic simulations that randomly varies independent factors that could impact resource decisions. This is done for many simulations (a.k.a. draws) that produces a wide range of outcomes.² Table 7.2 lists the factors that are varied in the stochastic risk analysis for this IRP. The base case outcomes, scenario outcomes, and range of outcomes from the stochastic analysis are used to inform the action plan.

² One of the benefits of moving to PLEXOS is the ability to optimize the resource selection for each individual draw. Due to the limitations of the previous software, prior IRPs ran Monte Carlo simulation of only costs and demand for a fixed resource portfolio. PLEXOS has the flexibility to input simulations for any key assumption, forecast or constraint and will optimize resource selection for that specific draw.

Table 7.2: Stochastic Variables for Risk Analysis

Stochastic Variables
<u>Demand</u>
Weather
Customer Growth Rates
Growth Moratorium Start Dates
Customer Losses
Gas Heat Pump and Hybrid Heating Penetration
Building Shell Improvements
Industrial Energy Efficiency
<u>Supply Costs</u>
Capacity Resource Costs
Price of Conventional Natural Gas
Price of RNG Tranche 1
Price of RNG Tranche 2
Price of Hydrogen
Cost of Methanation
Washington Allowance Prices
Washington Offset Prices
<u>Supply Availability</u>
Maximum Allowable Hydrogen Blend onto the System
Maximum Quantity of RNG Tranche 1 Available
Maximum Quantity of RNG Tranche 2 Available

7.4. Reference Case

Table 7.5: Oregon Reference Case - Compliance Resources

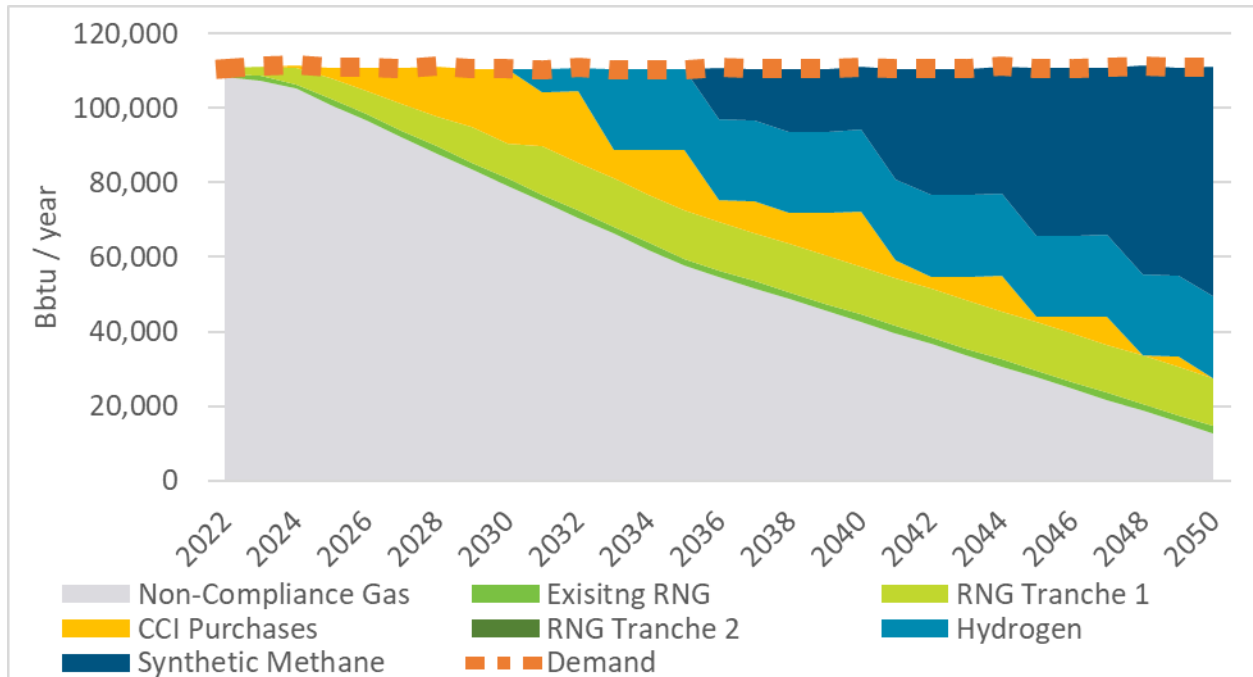
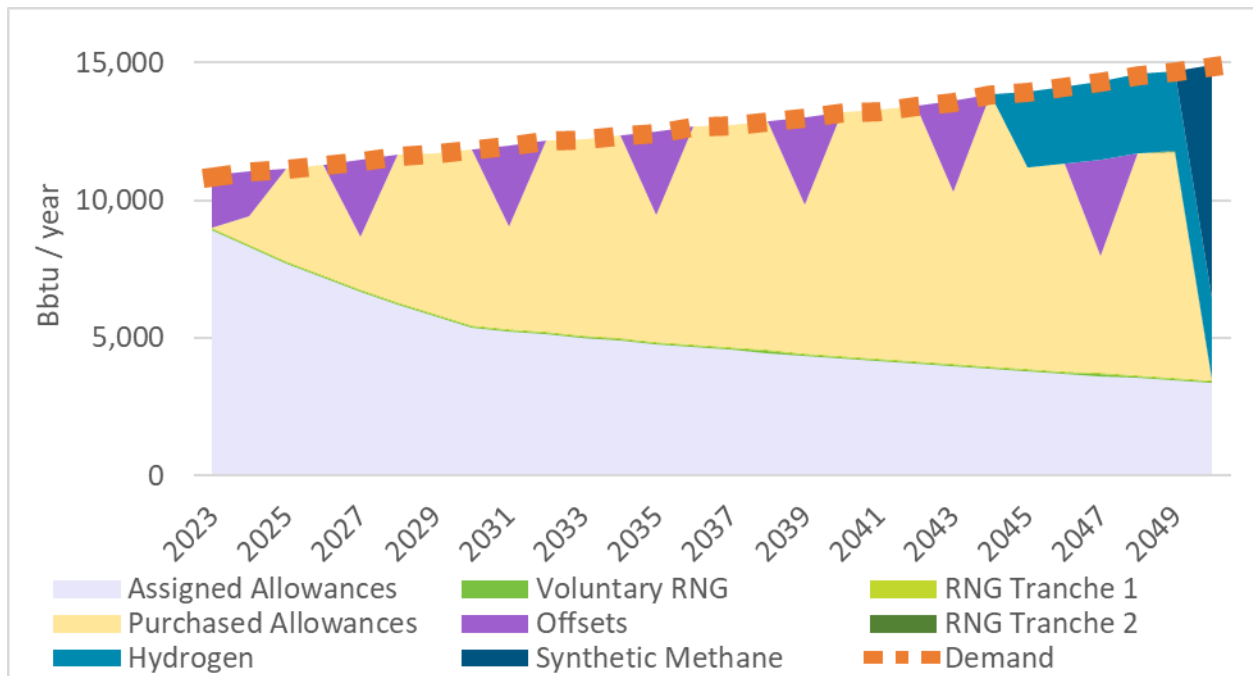


Table 7.6: Washington Reference Case - Compliance Resources



7.5 Base Case

Figure 7.7: Oregon Base Case - Compliance Resources

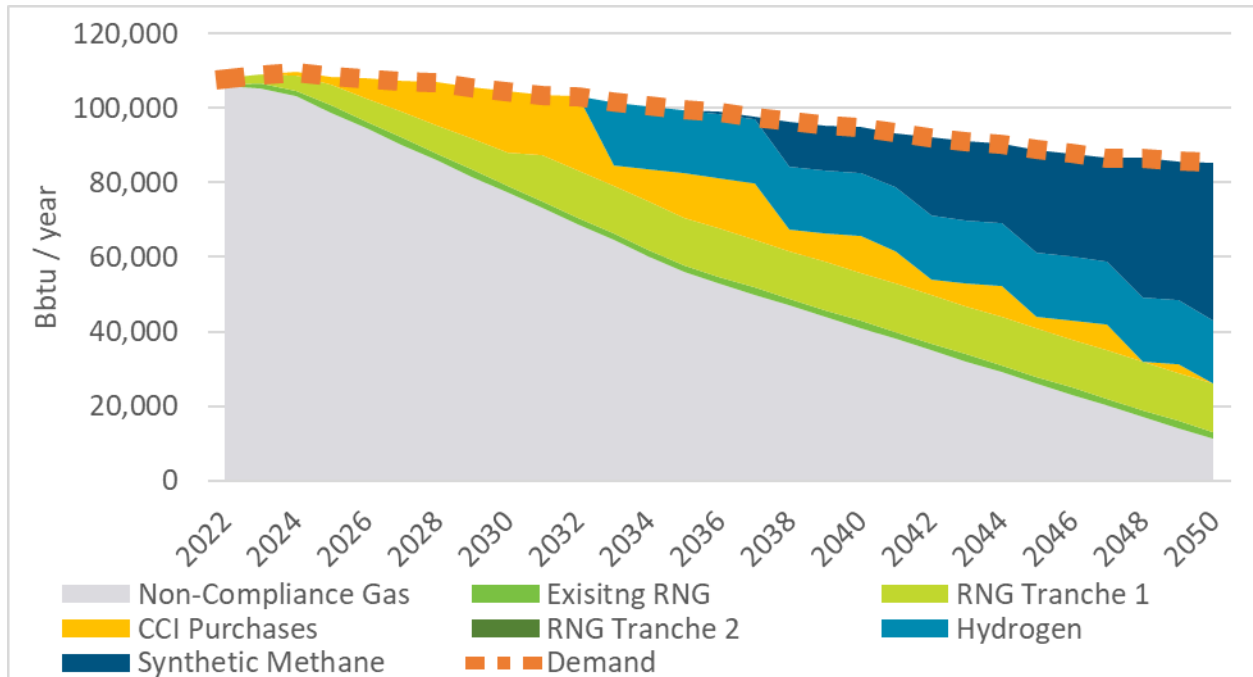
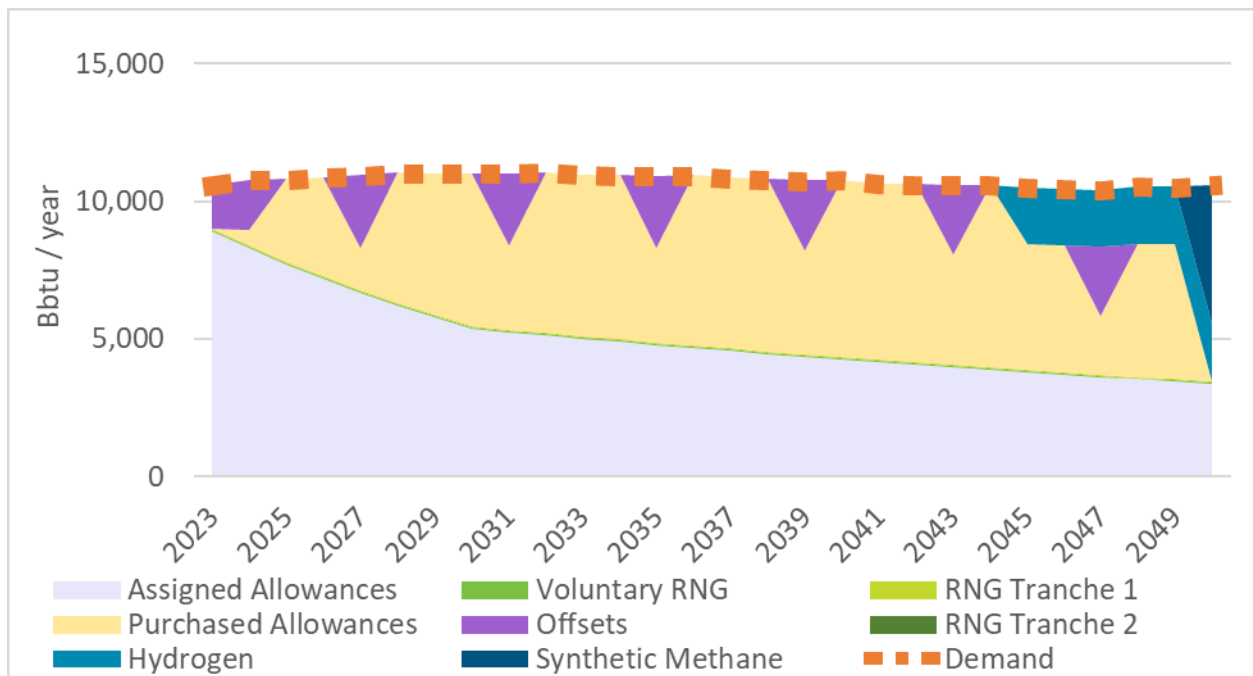


Figure 7.8: Washington Base Case - Compliance Resources



7.6 Carbon Neutral

Figure 7.9: Oregon Carbon Neutral - Compliance Resources

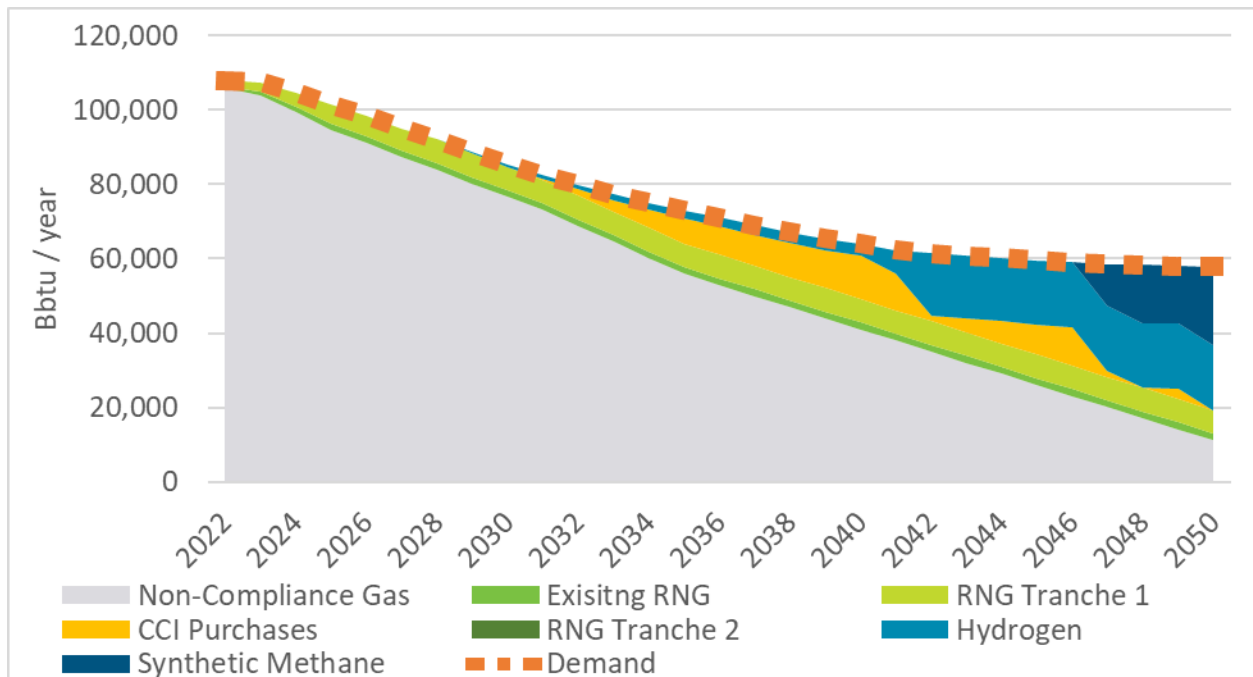
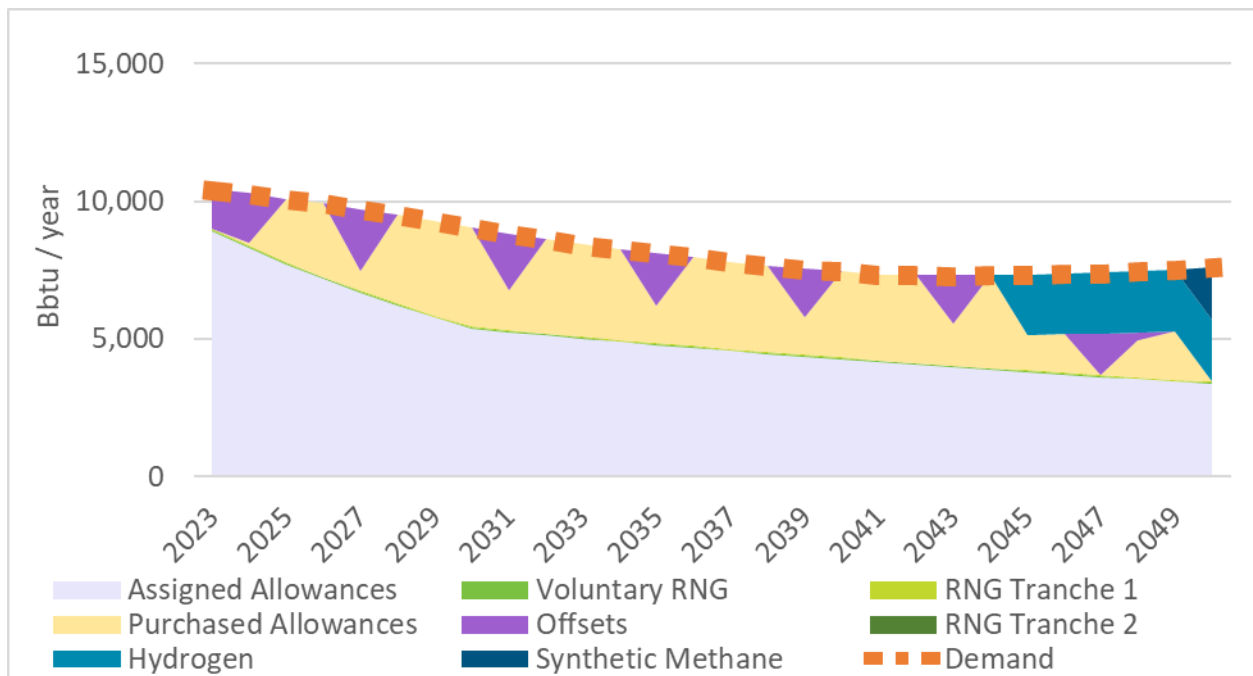


Figure 7.10: Washington Carbon Neutral - Compliance Resources



7.7 New Customer Moratorium

Figure 7.11: Oregon New Customer Moratorium - Compliance Resources

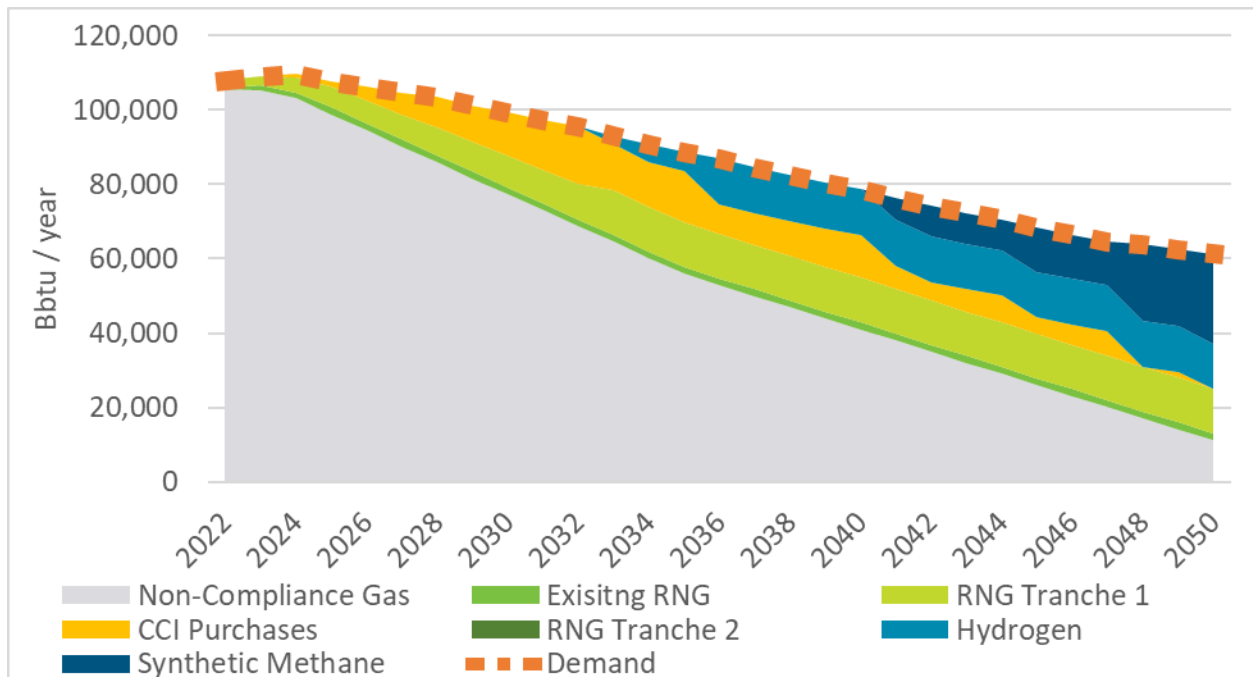
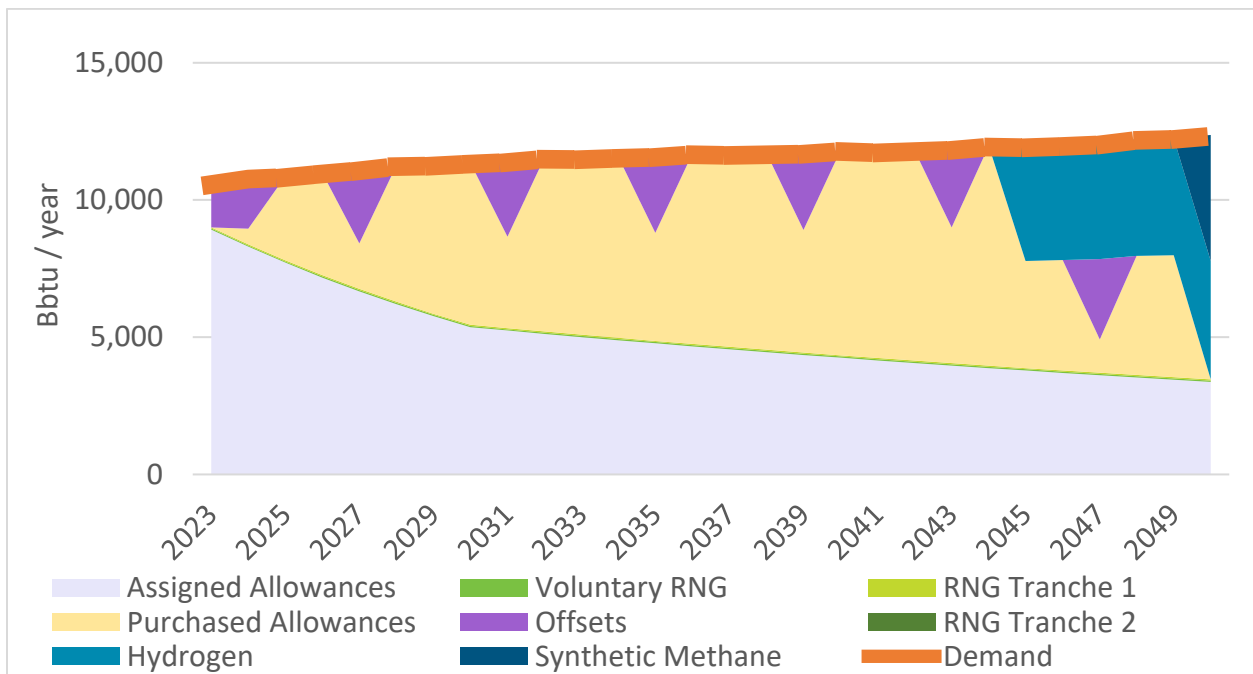


Figure 7.12: Washington New Customer Moratorium - Compliance Resources



7.8 Building Electrification

Figure 7.13: Oregon Building Electrification - Compliance Resources

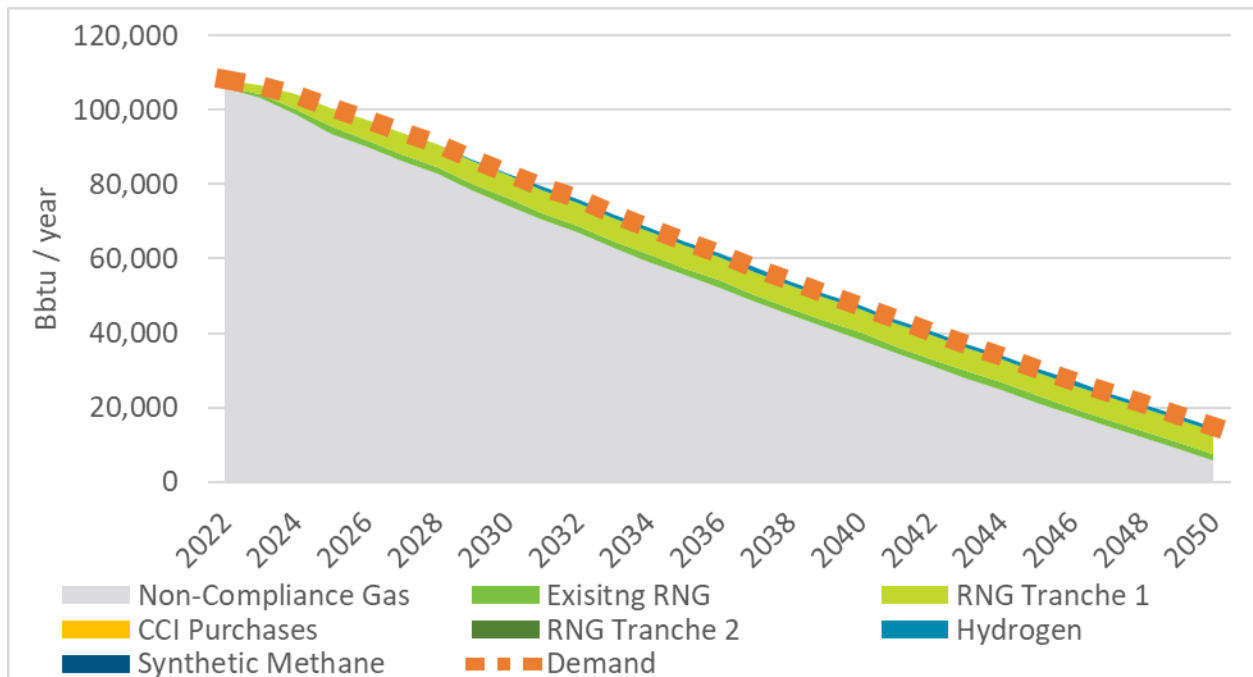
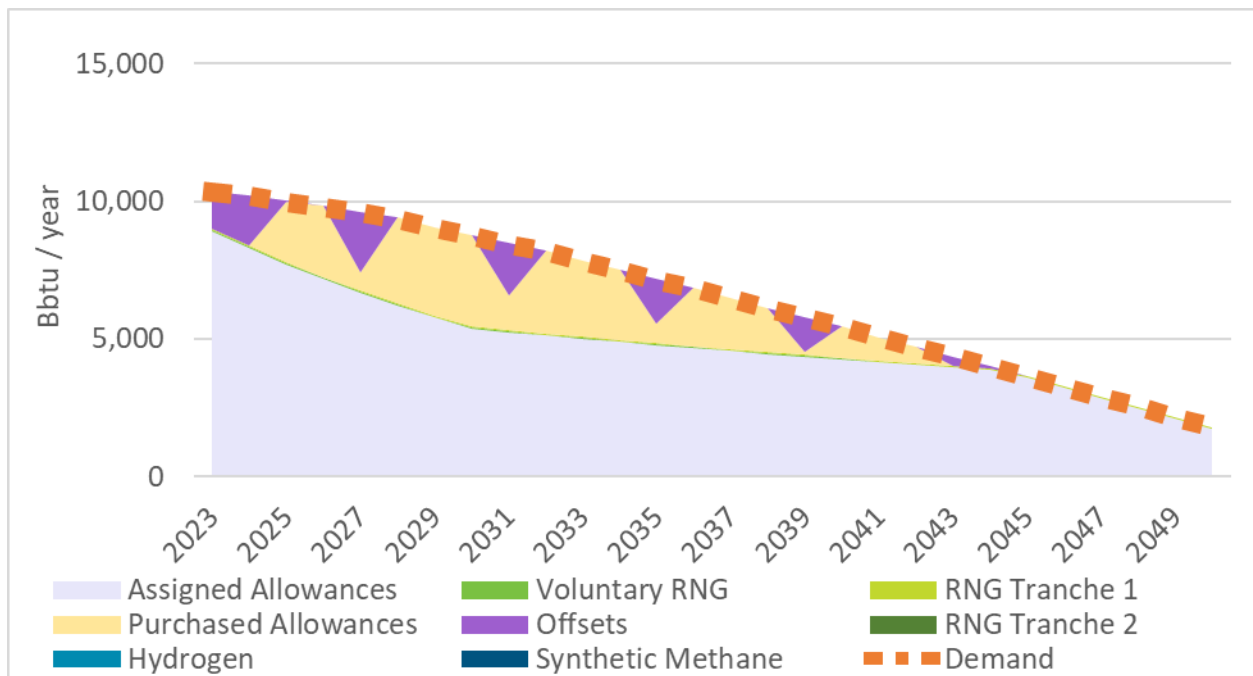


Figure 7.14: Washington Building Electrification - Compliance Resources



7.9 RNG&H2 Federal Policy Support

Figure 7.15: Oregon RNG&H2 Federal Policy Support - Compliance Resources

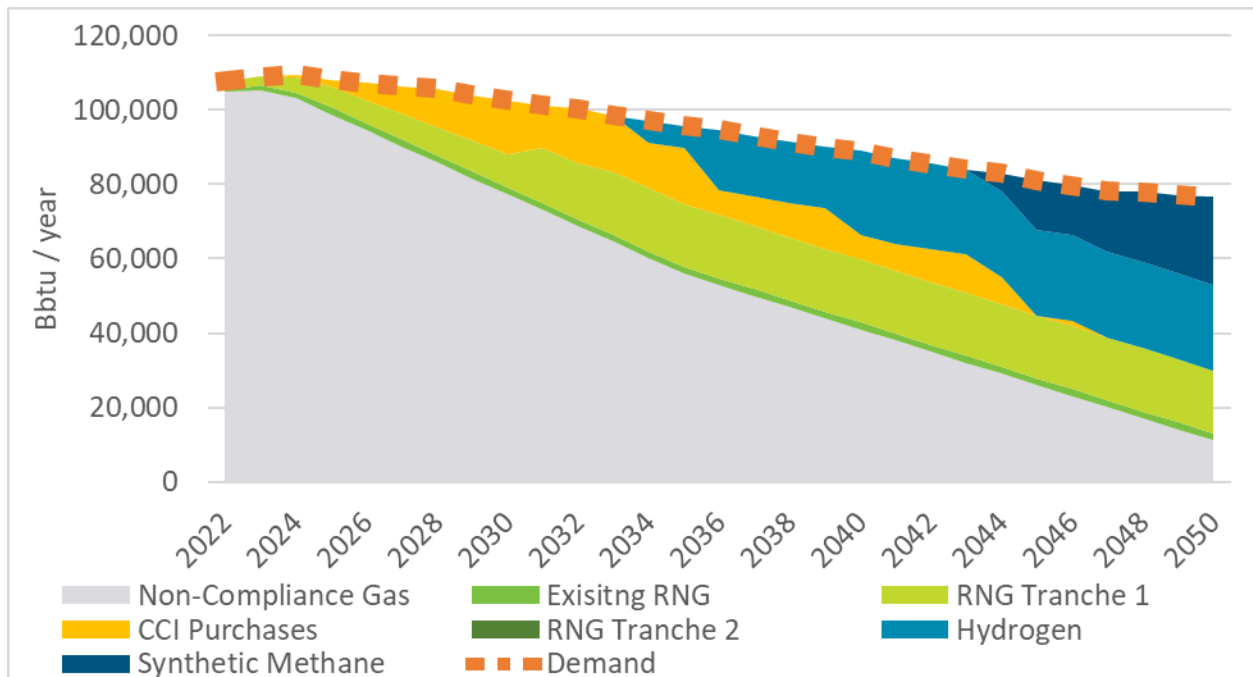
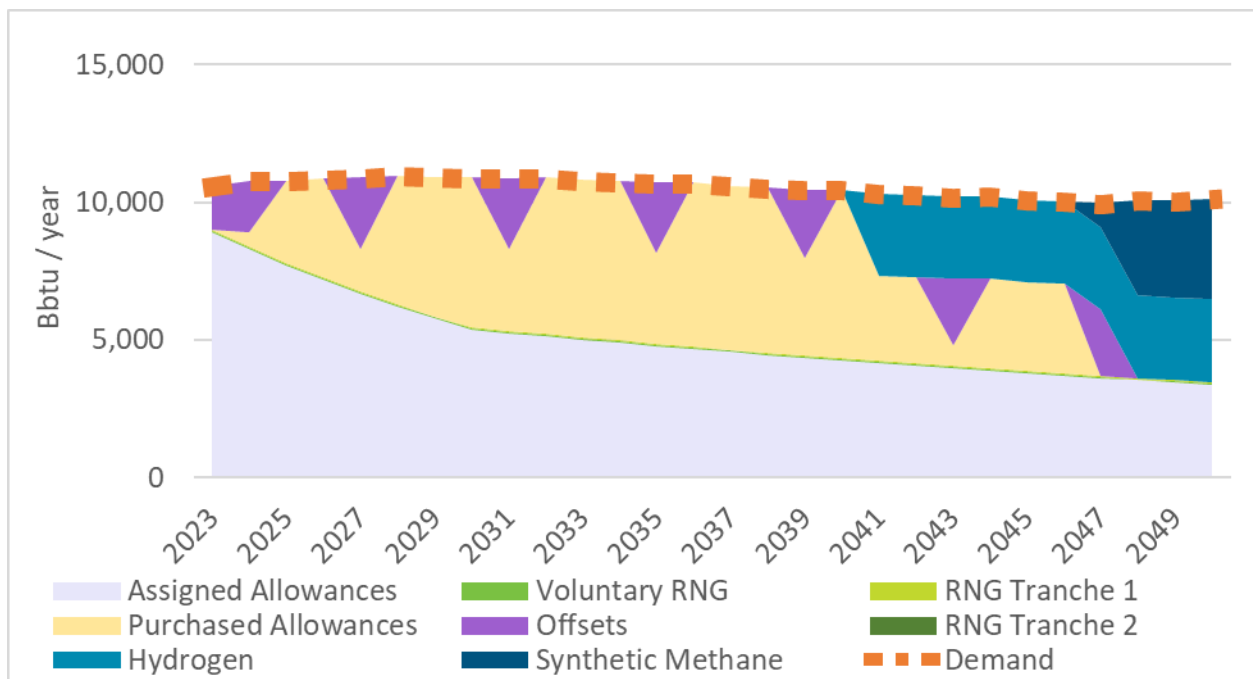


Figure 7.16: Washington RNG&H2 Federal Policy Support - Compliance Resources



7.10 Limited RNG Availability

Figure 7.17: Oregon Limited RNG Availability - Compliance Resources

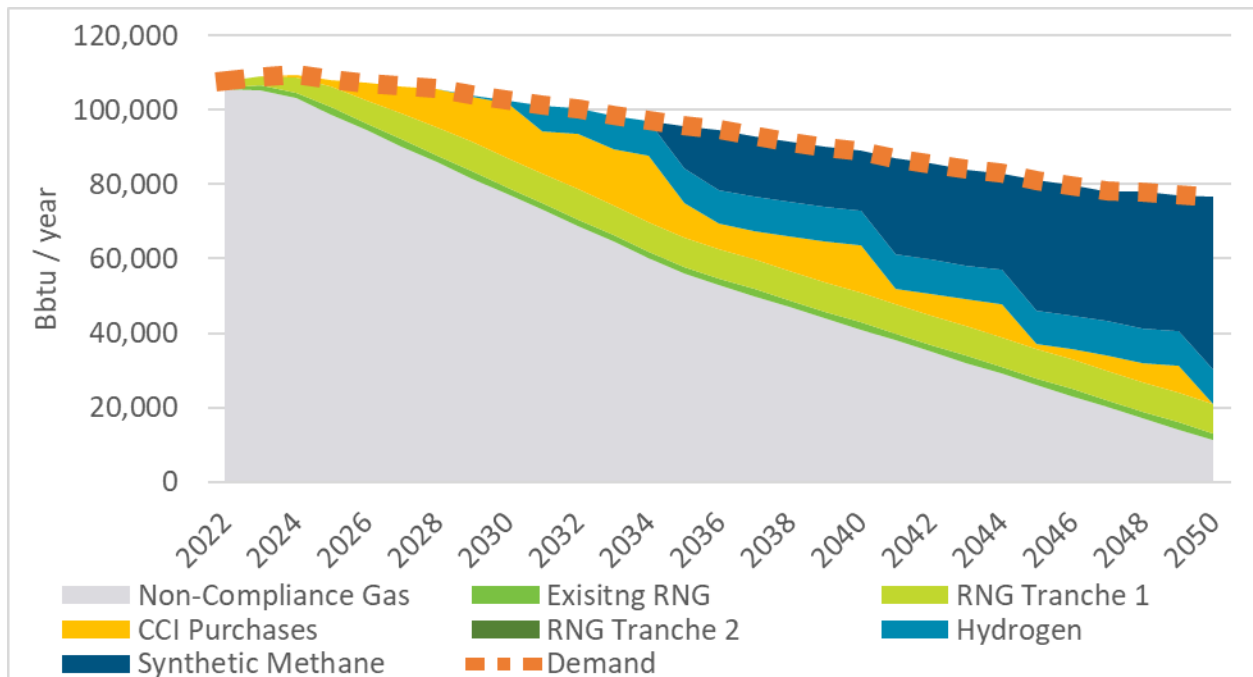
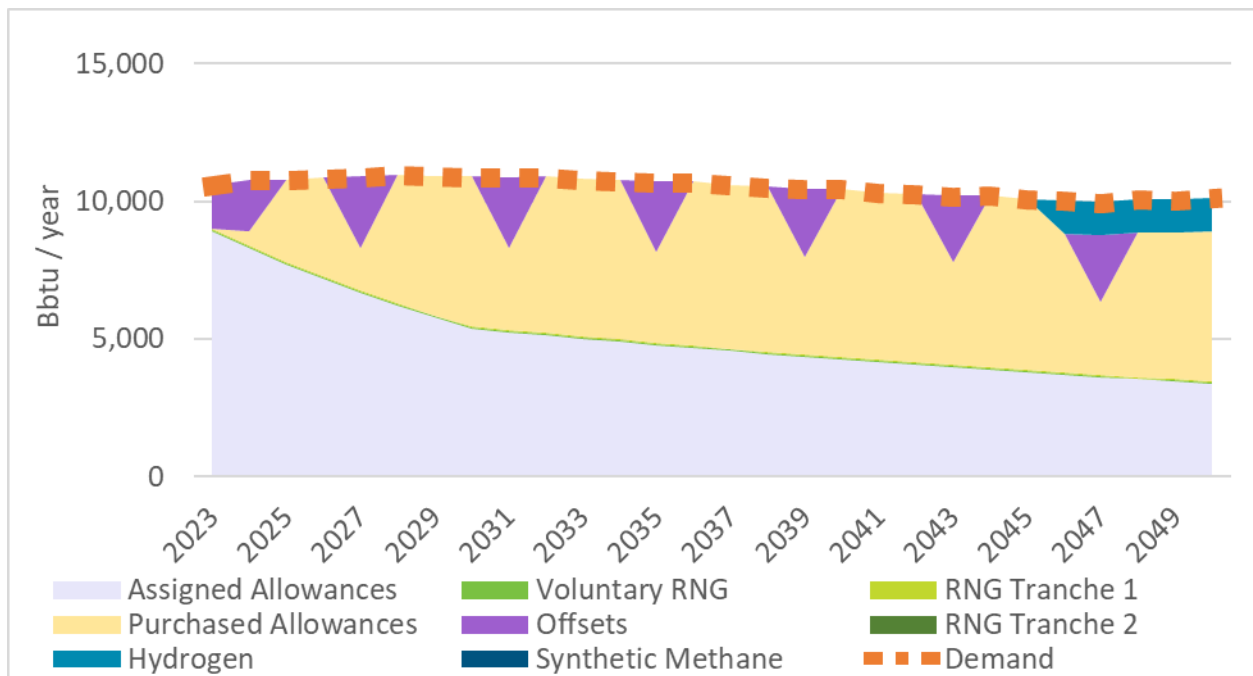


Figure 7.18: Washington Limited RNG Availability - Compliance Resources



7.11 Supply-Focused Decarbonization

Figure 7.19: Oregon Supply-Focused Decarbonization - Compliance Resources

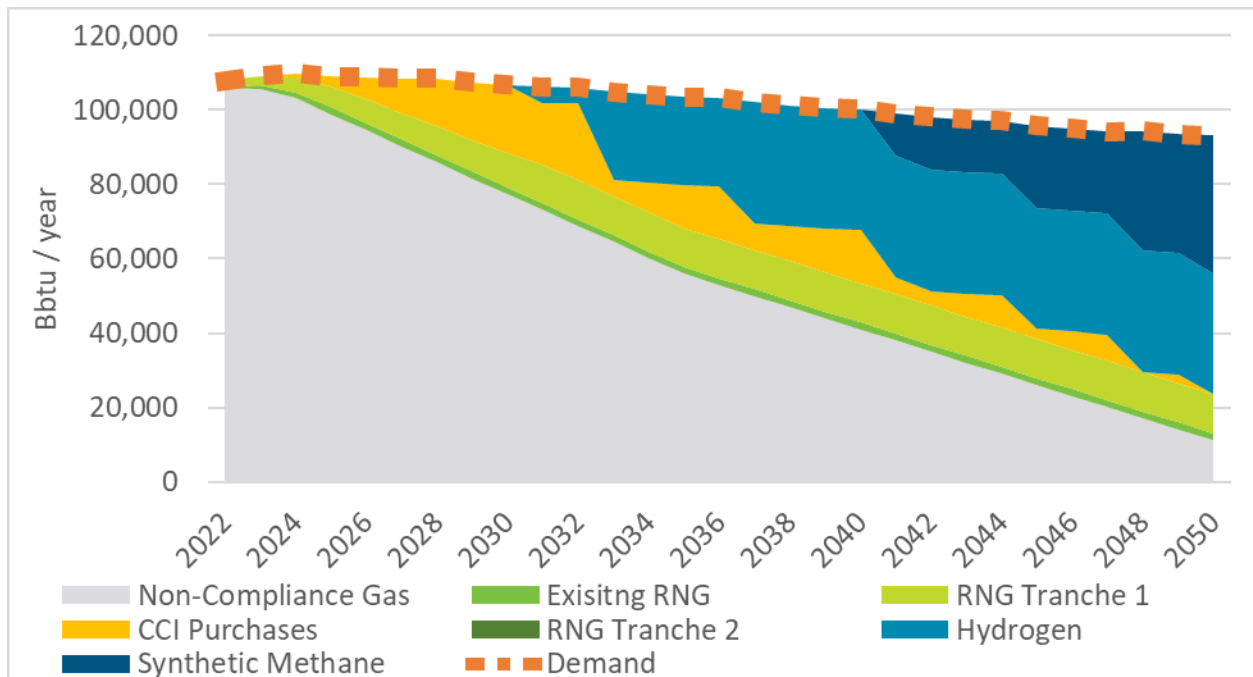
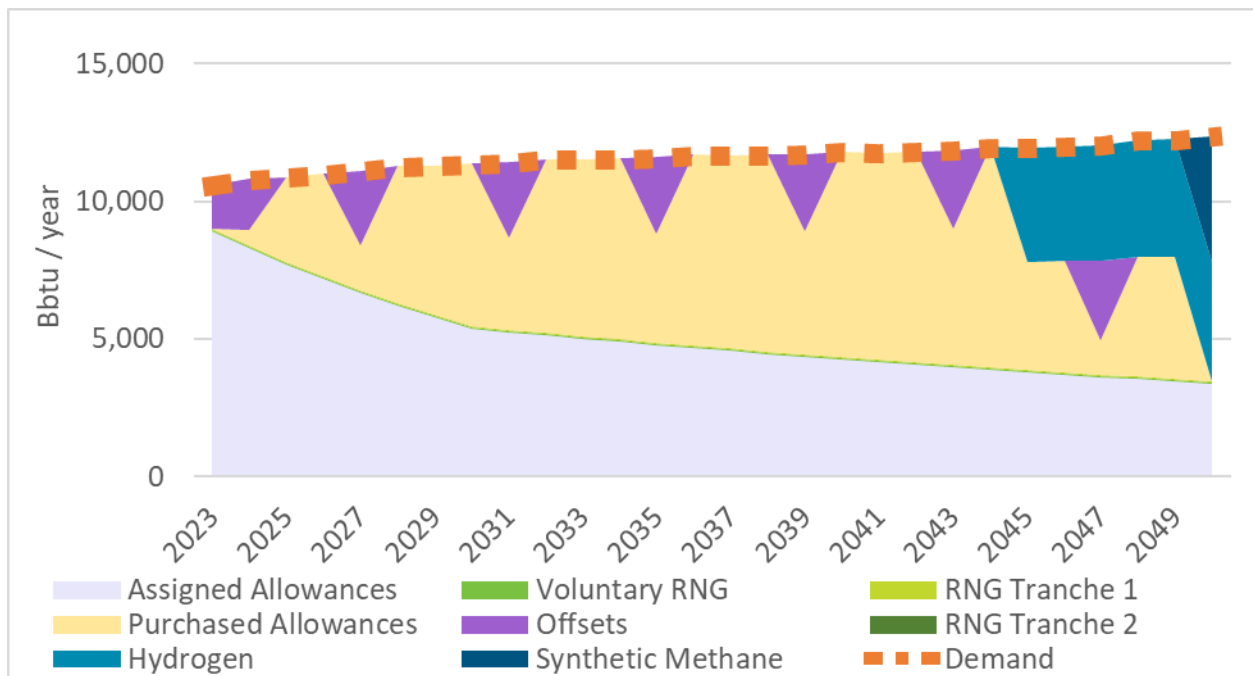


Figure 7.20: Washington Supply-Focused Decarbonization - Compliance Resources



The base case shows that in the OR-CPPs first compliance period (2022-2024) expected SB 98 RNG – of which biofuels are shown as the lowest cost option – make up the majority of the needed compliance action. In the base case a small amount of the lowest cost incremental option – CCIs – are needed in 2024. This result, that SB 98 RNG is supplemented by CCIs as needed is seen in all scenarios. In no scenario does the CCIs projected approach the limit for CCIs in the first compliance period. Since the amount of RNG needed to achieve SB 98 targets varies by scenario due to differences in load (SB 98 targets are a percentage of sales load), higher load scenarios show more SB 98 RNG and lower load scenarios show smaller amounts SB 98 RNG, though the difference is small given that load cannot change materially from current levels by the end of 2024. Also, even in scenarios with aggressive load reductions going forward, the amount of RNG that aligns with near-term SB 98 targets would be able to be utilized for compliance (i.e. not “wasted” in terms of compliance needs). Furthermore, over the first compliance period it is not anticipated that RNG or clean hydrogen would be cheaper than CCIs, making a strategy of purchasing compliance needs in excess of SB 98 a robust option.

Looking at the base case and across scenarios shows a consistent trend in expected emissions compliance resources through time. In the near-term biofuel RNG is the cheapest option and is used to meet SB 98 targets, whereas renewable hydrogen is expected to become the incremental resource starting around 2030, and once blending limits are reached around 2040, synthetic methane (or methanated renewable hydrogen) becomes the cheapest resources, expected to become cheaper than CCIs and WA allowances in later years in the planning horizon.

For compliance with the Washington Cap-and-Invest program the results show that it is expected that offsets are the lowest cost compliance option, and if compliance offsets can be procured at prices seen in today’s market that they should be acquired to the maximum amount and used for compliance. There is still work that needs to be done to understand what offsets might be available on tribal lands and what they might cost, but if these can be procured at a price lower than the expected price of allowances they would also be acquired for compliance. Allowance purchases show as the lowest cost option to fill in the remaining compliance need over the first compliance period (2023-2027), even if allowance prices are at the price ceiling currently detailed in the draft rule. As such a strategy of purchasing allowances in the quarterly auction adjusting in real time to load expectations and weather over the compliance period is a strategy that is robust across scenarios.

Chapter 8
Distribution System Planning

8.1 Introduction

Distribution System Planning is an IRP unto itself. It requires a very similar process of identification of needs at the distribution level, identification of resources both demand-side and distribution supply side, and then a risk-adjusted resource selection. Some of the unique aspects of distribution system planning include:

- Demand: Forecast peak hour usage for the area in question net of demand-side actions
- Supply: Model distribution system based on actual pipe placement and specifications
- Modeling: Use of different software/modeling tools to simulate system under peak conditions and/or use field measurements during cold periods
- Apply system planning criteria to identify areas of concern before planning criteria are exceeded – Ongoing field monitoring of pressures and customer growth informs which areas to investigate

This chapter discusses NW Natural’s distribution system planning process and includes an overview of our needs assessment process and tools including our improved engineering and computer modeling methods that allow for more forward-looking distribution system planning. This is followed by a discussion about our distribution system resources both existing and future options in addition to pipeline and non-pipeline solutions. The chapter concludes with the identification and discussion of a distribution project included in the action plan.

8.2 Distribution System Planning Process

NW Natural’s distribution system planning process ensures that NW Natural:

- Operates a distribution system capable of meeting firm service customers’ peak hour demands
- Minimizes system reinforcement costs by selecting the most cost-effective alternative
- Plans for future needs in a timely fashion
- Addresses distribution system needs related to localized customer demand

The goals of distribution system planning are the design of a distribution system meeting firm service customers’ current natural gas needs under peak hour conditions¹ and to plan for reinforcement to serve future firm service requirements. Distribution system planning identifies operational problems and areas within the distribution system requiring reinforcement due to existing requirements and/or future requirements based on load indicators. By knowing where and under what conditions pressure problems may occur, NW Natural can incorporate

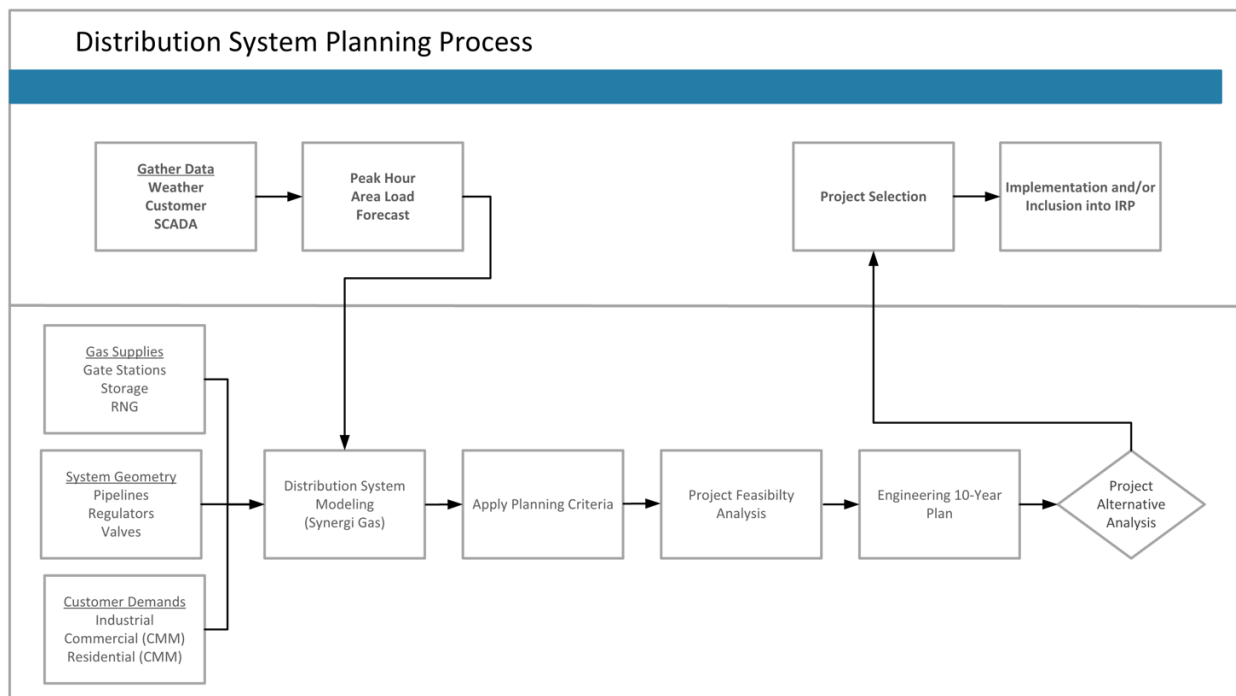
¹ NW Natural uses a peak hour standard for distribution system planning, as usage by firm service customers over a 24-hour period in colder weather has a diurnal pattern that includes an hour in which use is maximal. NW Natural discussed its peak hour standard with stakeholders in the fifth Technical Working Group meeting. See also the discussion of use of peak day load forecasts in Chapter Three.

necessary reinforcement projects into annual budgets and distribution project planning thereby avoiding costly reactive and potential emergency solutions.

NW Natural’s engineering department—collaborating with the construction and marketing departments and incorporating input from external economic development and planning agencies—plans the expansion, reinforcement, and replacement of NW Natural’s distribution system facilities. This planning process requires forecasting customer peak hour demand, determining potential distribution system constraints, analyzing potential solutions, and assessing the costs of viable alternatives. Planning is ongoing and integrates the requirements associated with known public works projects, customer growth, and other aspects into NW Natural’s construction forecasts.

NW Natural’s engineering department annually reviews and updates a forward looking 10-year plan for larger projects. The 10-year plan provides budgetary forecasts and company-wide vision and prioritization to the distribution system planning process. NW Natural selects projects from the 10-year plan for inclusion in the IRP based on estimated cost, system needs, supply implications, as well as timing considerations related to the IRP.

Figure 8.1: Distribution System Planning Process



For projects that will be completed within one to three years, NW Natural’s distribution system engineers complete a planning process that documents system modeling and modeling results,

selects an initial route where a new pipeline facility is indicated, provides an associated high-level cost estimate, and includes an analysis of alternatives, which NW Natural discusses in Section 8.5. These projects may be included in the IRP action plan. Figure 8.1 shows the distribution system planning process in a flow chart diagram.

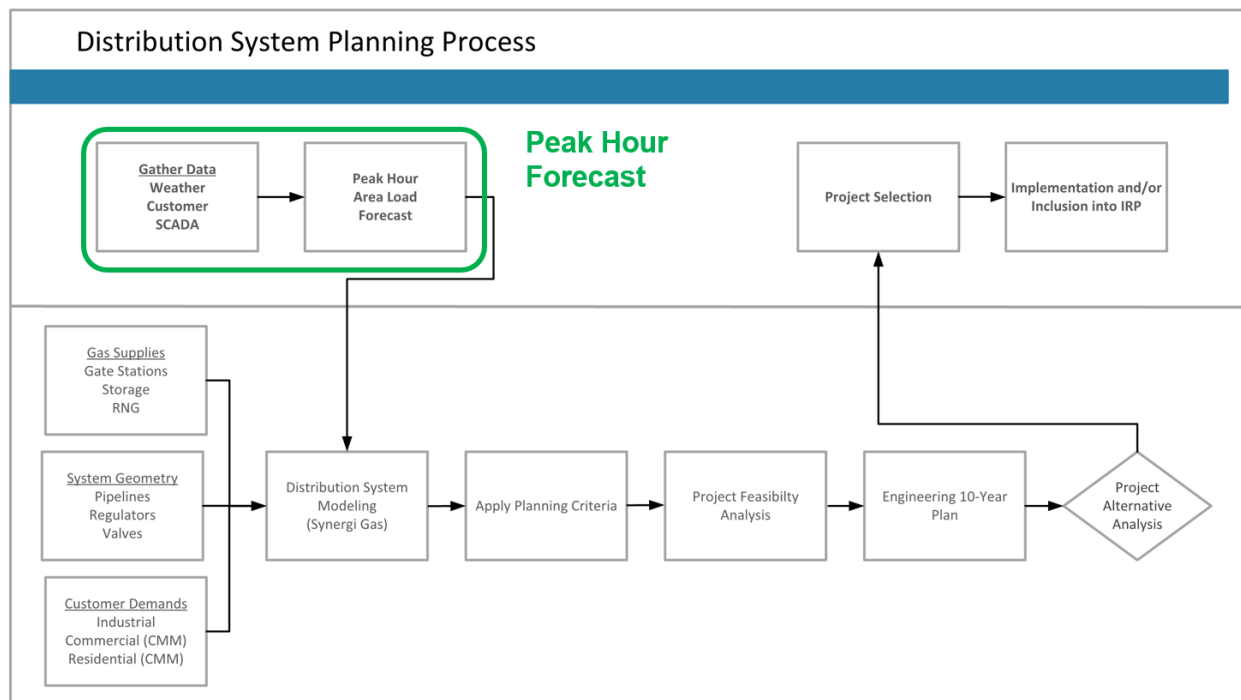
Projects that are forecasted to be completed within a four-to-seven-year timeframe include a project description, preliminary modeling documentation, preliminary schedule, and a high-level cost estimate. A project to be completed in the fourth year is likely to be an action item in the current IRP, while a project targeted for completion in years five through seven may be an action item in a future IRP.

Projects to be completed in the eight-to-ten-year timeframe include preliminary modeling documentation and a high-level cost estimate. Project planning associated with issues having this timeframe for resolution is at the conceptual level only and discussion of such projects are not typically included in an IRP unless very significant investments are indicated.

8.3 Forecasting Peak Hour Load

As can be seen in Figure 8.2, determining peak hour load/demand is a critical part of distribution system planning as it establishes the minimum criterion for meeting customer needs. The peak hour load forecast is the goal which must be met by the capacity of the piping network.

Figure 8.2: Distribution System Planning Process – Peak Hour



Much as NW Natural’s peak day load forecast informs our supply resource planning, peak hour load forecasting provides an input into distribution system planning. Peak hour forecasts augment the daily system load model process with forward-looking, statistically derived forecasts of hourly load in specific geographic areas of NW Natural’s service territory. NW Natural included peak hour load forecasts in its 2016 IRP process,² redefined its peak planning standard for both peak day and peak hour forecasts in the 2018 IRP and has applied the same peak planning standard in the 2022 IRP. NW Natural monitors, updates, and works to improve NW Natural’s peak load forecast models and aspires to synchronize and adapt its peak hour load modeling process to optimally support an overall transition to a fully forward-looking distribution system planning process.

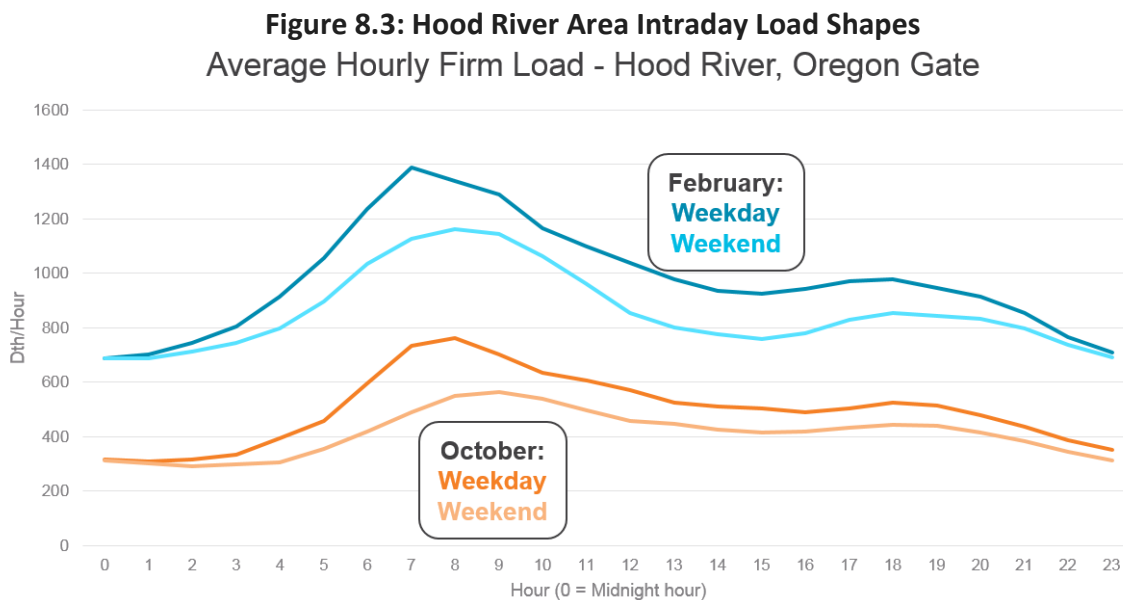
8.3.1 Estimating Peak Hour Load

The peak hour modeling methodology generally follows that of the peak day forecasts while incorporating more granular geographic and time dimensions. Regression analysis is used to establish the statistical relationships between measured firm sales and firm transportation load in a given area with local weather variables—temperature, wind, sunshine, source water temperature, and snow depth—as well as customer counts, day of the week, holiday occurrences, and time trends. Because distribution system planning involves relatively small geographic areas, peak hour load forecasts use similarly localized input data—weather and customer counts, for example. These regression models also derive historical relationships

² See Chapter Three and Appendix C in NW Natural’s 2016 IRP.

between hourly geographic load and global variables (such as holiday occurrences) that do not vary across locations.

One of the primary differences between peak hour and peak day models is the presence of time-of-day effects. The intraday load shape of the natural gas system typically exhibits an early morning peak followed by a midday taper, before a smaller peak in the late afternoon (see Figure 8.3 as an example). The morning peak is typically lower and later on weekend days.



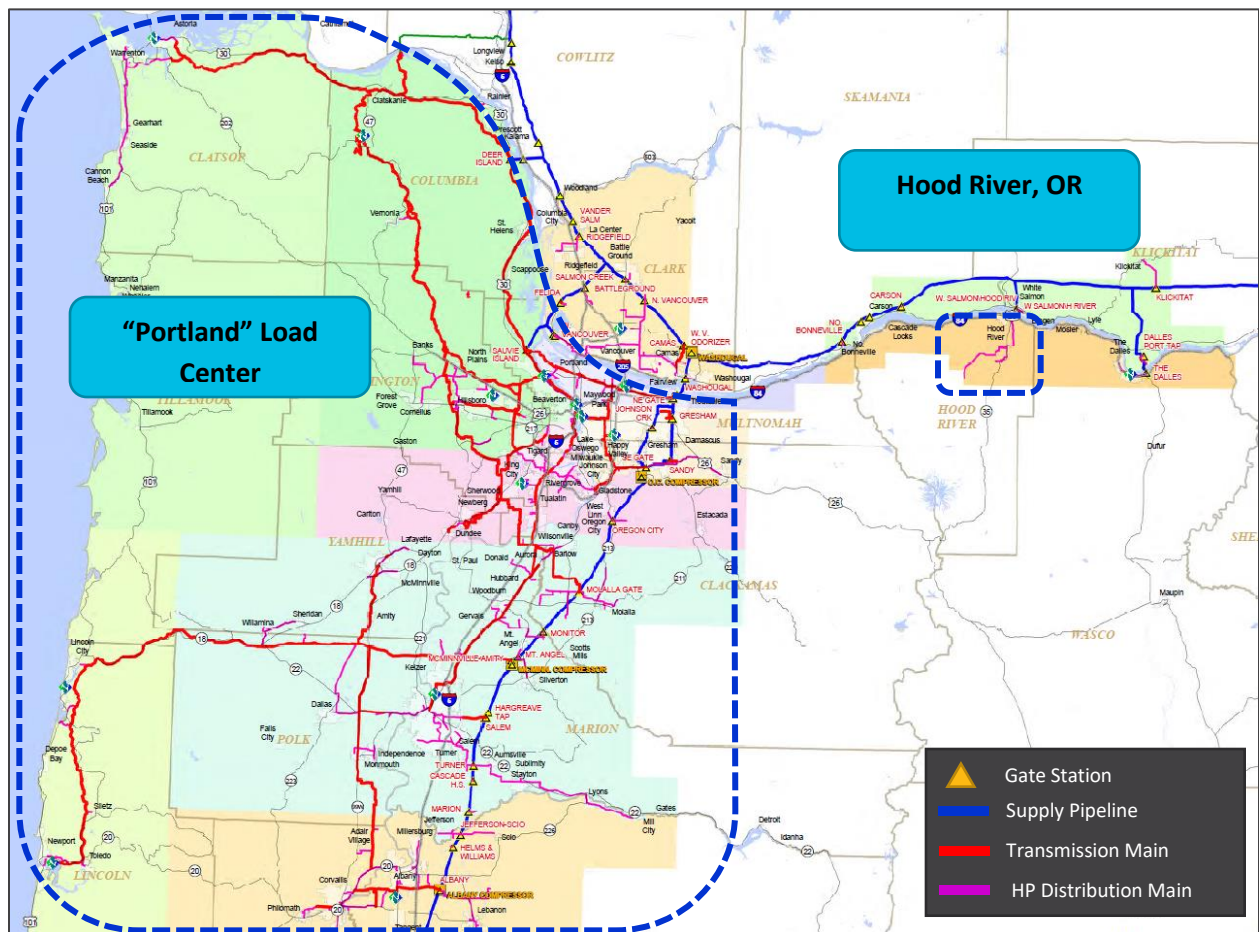
Temperature alters hourly effects, as it does the effects of other weather variables.³ When temperatures stay cold on average throughout the day—on dark, wintry days in February, for example—the intraday load shape is less pronounced than one during the shoulder season, when midday high temperatures diverge further from nighttime lows and space heating needs fluctuate more substantially. To capture these nuanced dynamics, peak hour load models incorporate effects that are specific to the hour and day of the week (i.e., 72 indicator variables for each hour of a weekday, Saturday, and Sunday), which interact with temperature.

The second unique feature that differentiates peak hour load from peak day load is the narrower geographic relevance of the former concept. Whereas load on a peak day defines the resource capacity required to ensure that adequate gas resources be delivered on NW Natural’s system, the ability to deliver gas to customers at any moment depends on very specific segments of NW Natural’s distribution system, as outlined earlier in this chapter. Thus, area-specific hourly load and granular weather data is required in place of the system-level inputs of

³ For a full discussion of load forecasting variables and their interactions, please see Chapter Three, Load Forecast.

the peak day model. Although gas demand must be met in any given instant, the time dimension granularity is constrained to hourly due to data limitations.⁴ The geographic granularity of peak hour modeling is constrained by the availability of data. For example, the area served downstream of the Hood River, Oregon, gate station (Figure 8.4) represents a “system within a system” along a single distribution main, where hourly flow measured at the gate station can be isolated from the rest of NW Natural’s distribution system. In contrast, customers in the broader Portland, Oregon, metropolitan area draw gas past multiple SCADA meters at receipt points that also serve other areas of the distribution system (as distant as Salem, Oregon), making it impossible to isolate the hourly load of just those customers within a given neighborhood within the metro area.

Figure 8.4: Hood River and Portland, Oregon, Distribution Systems



At this time, most of NW Natural’s distribution system is oriented and metered more like the Portland metro area than like Hood River. Hood River’s internal interconnectivity, while

⁴ High frequency meters for customers on interruptible or transportation rate schedules record hourly flows. Additionally, weather data is at best available on an hourly frequency. Hourly data is sufficient for the needs of the distribution system planning process.

necessary and beneficial from an operations standpoint, limits the ability to isolate small areas for econometric load forecasting. A summary of peak hour load standards and latest available forecast for the feasible portions of the NW Natural distribution center follows in the next section.

8.3.2 Peak Hour Loads

Generally, the isolatable areas within NW Natural’s distribution system are at least as large as (and often larger than) its constituent load centers. However, there are smaller areas for which econometric load forecasting is feasible, such as the area served by the Hood River gate. Forecasts are thus defined by the narrowest possible geography from which hourly data is obtainable. Table 8.1 summarizes the broad areas for which econometric peak hour load forecasting is currently feasible; smaller exceptions are omitted. Note that several load centers are subsumed by a functionally interlinked “Portland” area.

Table 8.1: Areas with a Peak Hour Load Forecast

Area	Description
Vancouver load center	NW Natural’s service areas in Clark County Washington
“Portland”	NW Natural service areas in Benton, Clackamas, Clatsop, Columbia, Lincoln, northern Linn, Marion, Multnomah, Polk, Washington, and Yamhill counties in Oregon
Eugene load center	NW Natural’s service areas in Lane and southern Linn counties in Oregon
Columbia River Gorge-OR load center	NW Natural service areas in Hood River and Wasco counties in Oregon
Columbia River Gorge-WA load center	NW Natural service areas in Skamania and Klickitat counties in Washington
Coos Bay load center	NW Natural service areas in Coos County Oregon

The conditions that produce peak hour loads across NW Natural’s system clearly vary by location, necessitating area-specific peak hour planning standards. Analogous with the statistically-based approach of NW Natural’s peak day planning standard,⁵ an area’s peak hour is defined by the level of firm resources that provide a 99% probability of meeting the highest firm hourly load in a gas year. Once area-specific relationships between hourly flow and its driver variables are estimated, they are applied to the area-specific peak planning standard, producing a benchmark that is incorporated into a forward-looking distribution system planning process.

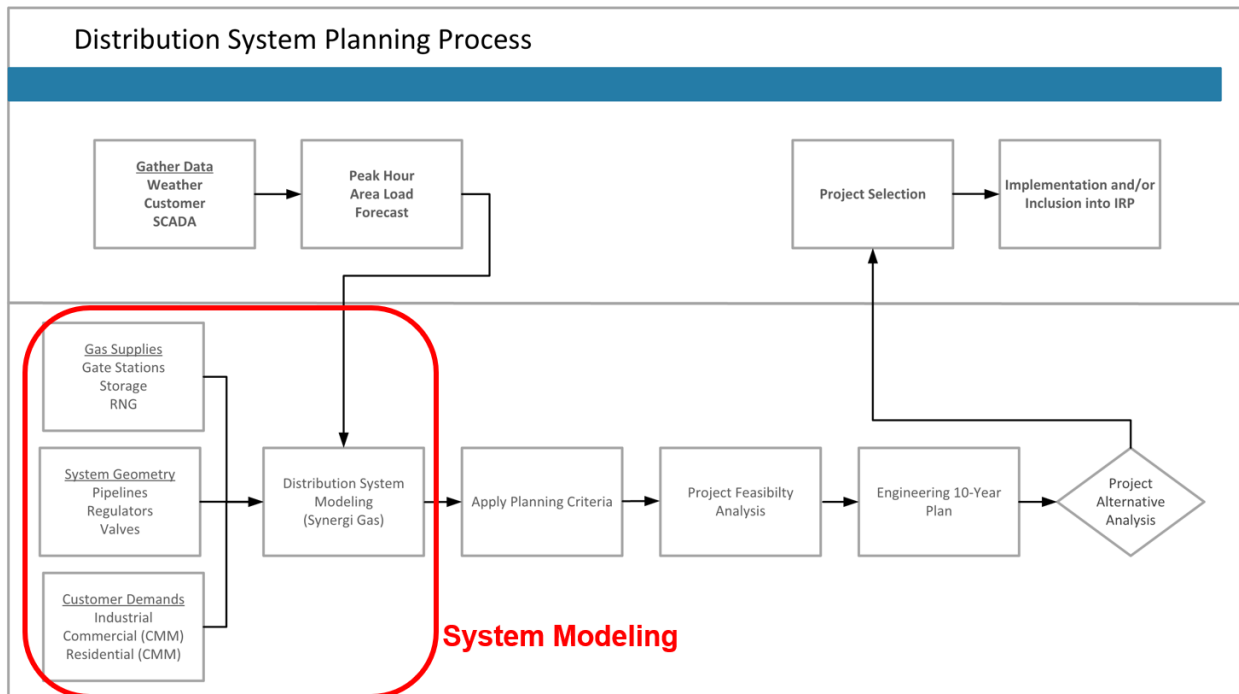
⁵ See Chapter Three for a detailed discussion of NW Natural’s peak day planning standard.

8.4 Distribution System Planning Tools and Standards

8.4.1 System Modeling

As shown in Figure 8.5, system modeling is an important part of the distribution system planning process. Modeling allows accurate simulation of different aspects of NW Natural’s system, from the delivery of natural gas from supplies, through NW Natural’s pipeline networks, to customer locations.

Figure 8.5: Distribution System Planning Process – System Modeling



As is shown in Figure 8.6, a Synergi Gas™ model contains detailed information regarding a specific portion of NW Natural’s system, such as pipe size, length, pipe roughness, and configuration; customer loads; source gas pressures and flow rates; regulator settings and characteristics; and more. The model is based on information from NW Natural’s Geographical Information System (GIS) for the piping system configuration and pipe characteristics; from the Customer Information System (CIS) for customer load sizing; and from the Supervisory Control and Data Acquisition (SCADA) system for large customer loads, system pressures, and supply flows and pressures.

Figure 8.6: Data Used in Synergi™ Models

Supply	Pipeline Network	Demand
<ul style="list-style-type: none"> • Gate Station Supplies (SCADA) • Storage Facility Supplies (SCADA) • Pressure Data (SCADA) 	<ul style="list-style-type: none"> • Pipe Network Topology and Pipe Attributes (GIS) • Customer Location (GIS) • Field As-Built information • Operating Parameters – Regulator Setpoints, Valve Status, etc. • Cold Weather Pressure Survey • Electronic Portable Pressure Recorders (EPPR) 	<ul style="list-style-type: none"> • Largest Customer Demands (SCADA) • Large Customer Demands (Industrial Billing) • Residential and Commercial Demands (Billing Data)

Synergi™ uses mathematical flow equations and an iterative calculation method to evaluate whether the modeled system is balanced. A Synergi™ model shows flows and pressures at every point in the modeled system and, when balanced, the relationship between flows and whether pressures at all points in the modeled system are within tolerances specified by NW Natural’s engineering staff. A properly designed Synergi™ model has pressure and flow results closely corresponding with those of the observed actual physical system. As with models used in other contexts, Synergi™ models rely on assumptions about the actual system, and therefore modeling results may vary from actual results. Synergi™ models are a representation of the actual system and the outputs of these models are a static snapshot of expected system conditions under the provided data.

NW Natural will occasionally run a field data collection process called a Cold Weather Survey to collect system pressures during cold weather conditions. Additionally, NW Natural has approximately a dozen Electronic Portable Pressure Recorders (EPPR) which are sited at locations with suspected low pressures. EPPR data includes pressure and temperature reads summarized in hourly intervals. NW Natural uses both EPPR data and Cold Weather Survey pressure data to validate Synergi™ modeled results.

Synergi Gas™ software simulates gas pipeline operations and does not have the ability to perform automated pipeline route selection. Automated route selection for pipeline construction would require data with quality and coverage that are not available at this time.

Instead, system planners perform an iterative process incorporating multiple economic, geologic, and infrastructure factors to draft the least cost, feasible route option. An identified route is further refined through field validation and right-of-way acquisition considerations.

Synergi™ simulation capability allows NW Natural to efficiently evaluate distribution system performance in terms of stability, reliability, and safety under conditions ranging from peak hour delivery requirements to both planned and unplanned temporary service interruptions. Synergi™ modeling allows NW Natural to evaluate various scenarios designed to stress test the system's response to alternative demand forecasts, future demand forecasts, emergency situations, new customer demands, customer growth, non-pipeline alternatives, and much more.

8.4.2 Customer Management Module (CMM)

In 2021, NW Natural completed the implementation of the Customer Management Module (CMM). CMM provides a link between NW Natural's Geographical Information System (GIS), Customer Information System (CIS), and Synergi Gas™. CMM is created by DNV, which is the same developer who produces the Synergi Gas™ software. In summary, CMM provides the ability to:

- Import each customer's billing data from CIS and calculate a per customer demand based on daily temperature
- Update customer information such as rate schedule, status (active or inactive), and changes in forecasted consumption
- Assign each customer's load to the closest appropriate facility

CMM can apply historical billing and temperature data to calculate the demands of each customer. CMM has an option that allows Synergi Gas™ users to provide their own model demands for each customer. Previous modeling methods utilized area-specific averages for residential and small commercial customers. For example, residential and small commercial customers in the Portland metropolitan area were previously assigned the same demand in the Synergi Gas™ models, whereas CMM allows customer-specific usages based on historical consumption. The benefits of providing billing data are related to accurately modeling local system pressures because consumption is now based on historical usage, rather than localized averages.

Being connected to the CIS system allows NW Natural to update customer information in the production models, including whether customers are identified as active or inactive. Identifying

customer status and rate schedule allows NW Natural to model active customers on the system. Firm customers are included in peak models, whereas interruptible customers are assumed to be curtailed during extreme conditions. The connection to the CIS system provides updates to add or remove demand based on whether the customer is assigned a firm or interruptible rate schedule. CMM allows NW Natural to generate new demands from real-time data if a customer changes their usage patterns.

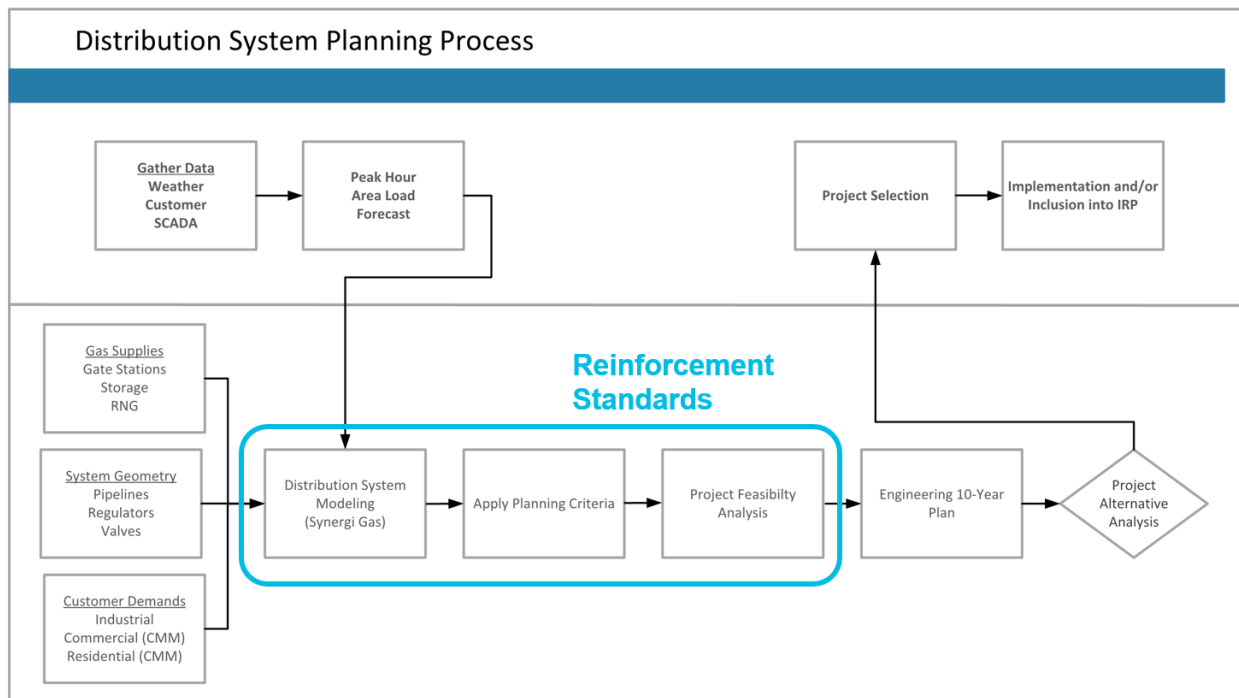
The modeling software requires that customer demands be properly assigned to the correct location in the gas distribution system. When demands are accurately assigned to the correct position in Synergi Gas™, it allows modelers to evaluate localized system pressure conditions. Previous models do not utilize the same coordinated system as the GIS system. CMM based models are required to have the same coordinate system as the GIS system. This requirement makes it mandatory for new models to be developed in order to take advantage of CMM features.

Model creation using CMM data was prioritized based on locations that were identified to have near-term needs. The distribution planning project introduced later in this chapter was modeled using CMM. NW Natural is in the process of updating all models to incorporate the benefits provided by CMM.

8.4.3 System Reinforcement Standards

As shown in Figure 8.7, system reinforcement standards are a required component of the distribution system planning process. The standards are based on multiple indicating suboptimal conditions such as a pipeline nearing peak capacity, a regulator near failure, or customers not being served with adequate pressure or volume. The system reinforcement standards represent trigger points indicating systems under stress and in need of imminent attention to reliably serve customers.

Figure 8.7: Distribution System Planning Process – Reinforcement Standards



Transmission and high-pressure distribution systems (systems operating at greater than 60 psig⁶) have different characteristics than other components of NW Natural’s distribution system, and design parameters associated with peak hour load requirements differ as well. System reinforcement parameters for these systems include:

- Experiencing at least a 30% pressure drop over the facility that indicates an investigation will be initiated
- Experiencing or modeling a 40% pressure drop that indicates reinforcing the facility is critical, as a 40% pressure drop equates to an 80% level of capacity utilization
- Considering minimum inlet pressure requirements for proper regulator function in addition to total pressure drop for pipelines that feed other high-pressure systems
- Near-term growth indicated by one or more leading indicators (e.g., new road construction, subdivision, or planned industrial development) may require reinforcing a system that currently has satisfactory performance
- The ability to meet firm service customer delivery requirements (flow or pressure)
- Being identified in the IRP associated with supply requirements or needs

⁶ Pounds per square inch gauge: a standard measure of pressure within a pipeline facility.

The system reinforcement parameters associated with peak hour load requirements for distribution systems that are not high pressure (systems operating at 60 psig or less) are:

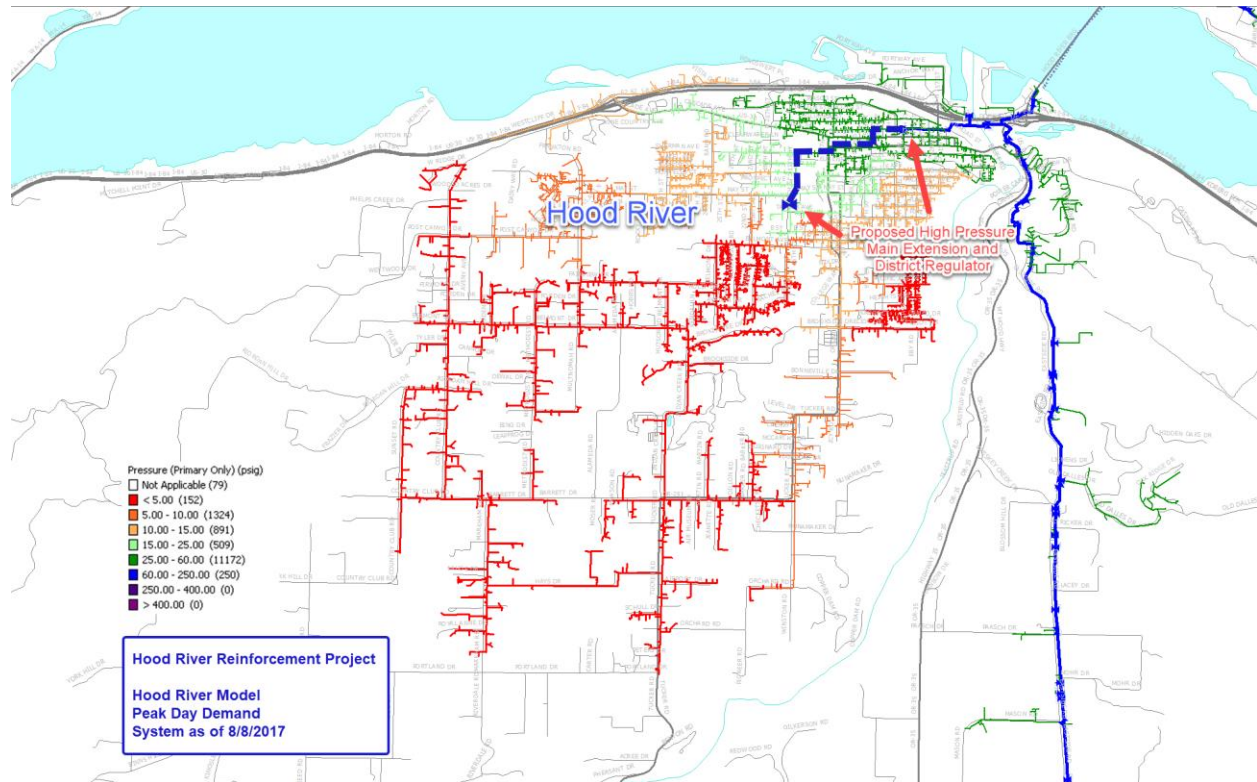
- Experiencing a minimum distribution pressure of 15 psig that indicates an investigation will be initiated
- Experiencing or modeling minimum distribution pressure of 10 psig that indicates reinforcement is critical
- Near-term growth indicated by one or more leading indicators (e.g., new road construction, a new subdivision, or planned industrial development) may require reinforcing a system that currently has satisfactory performance
- Firm service customer delivery requirements (flow or pressure)

8.4.4 Identification of Distribution System Needs

Accurate modeling and forecasted level of peak hour demand combine to indicate how the distribution system would operate on a peak hour. The system reinforcement standards are then applied to the model results to identify specific areas of NW Natural’s system that need reinforcement. Such areas are typically much smaller than the load center in which they are located. In the following example, and as shown in Figure 8.8, an area of the Class B distribution system⁷ in Hood River is forecasted, by modeling, to experience low system pressures or outages on a peak hour. This modeling was validated in January of 2017 when several customer outages occurred in the Hood River area under non-peak conditions. Areas with pressure below 10 psig are indicated in orange and red colors, while areas with more satisfactory pressure are indicated with shades of green. Note that the Hood River Class B distribution system is located within the Columbia River Gorge-Oregon load center, is served by a single gate station on Northwest Pipeline (NWPL) and is not connected to other parts of NW Natural’s distribution system.

⁷ Class B systems are those operating at 60 psig or less.

Figure 8.8: Illustration of Hood River Area Pressure Issues



8.5 Distribution System Resources

8.5.1 Existing Distribution System

NW Natural’s gas distribution system consists of approximately 14.6 thousand miles of transmission and distribution mains, of which approximately 87% are in Oregon with the remaining 13% in Washington.

Coos County Pipeline located in Oregon consists of approximately 86 miles of transmission main. Coos County Pipeline is operated by NW Natural on behalf of Coos County.

NW Natural’s Oregon service area includes 39 gate stations⁸, approximately 954 district regulator stations and 2 renewable natural gas (RNG) production sites. NW Natural owns and operates two liquefied natural gas (LNG) storage plants and the Mist underground storage facility in Oregon, which are discussed in Chapter Six. NW Natural’s Washington service area includes 15 gate stations and approximately 78 district regulator stations.

⁸ Gate station values for both Oregon and Washington include all upstream pipeline interconnections, including farm taps.

NW Natural maintains two large compressed natural gas (CNG) trailers, each with a 100 Dth capacity rating, a liquefied natural gas (LNG) trailer rated at 900 Dth capacity, and assorted small CNG trailers rated below 10 Dth capacity. These trailers can be used for short-term and localized use in support of cold weather operations, or while conducting pipeline maintenance procedures.

8.5.2 Future Distribution System Planning Resources

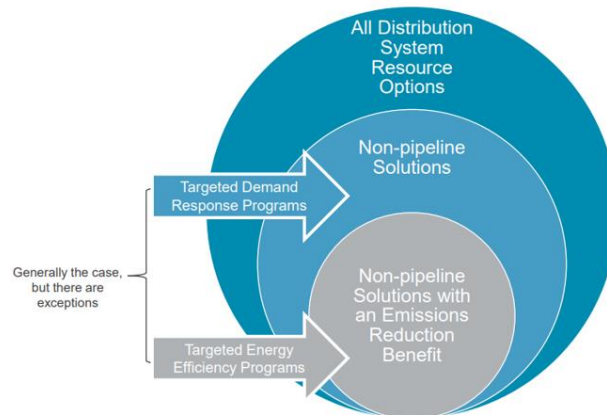
Similar to system planning, alternatives both demand-side and supply-side are evaluated. Distribution System Planning Resource Options can be seen in Figure 8.9.

Figure 8.9: Distribution System Planning Alternatives

Distribution System Planning Alternatives (not all options are possible or applicable in all situations)			Option Currently Considered for Cost-Effectiveness Evaluation	
Supply-Side Alternatives	Pipeline Related Capacity Options	Loop existing pipeline	✓	
		Replace existing pipeline	✓	
		Install pipeline from different source location into area	✓	
		Uprate existing pipeline infrastructure	✓	
		Add or upgrade regulator to serve area of weakness	✓	
		Gate station upgrades	✓	
		Add compression to increase capacity of existing pipelines	✓	
	Non-Pipeline Solutions	Distributed Energy Resources (DER)	Mobile/fixed geographically targeted CNG storage	✓
			Mobile/fixed geographically targeted LNG storage	✓
			On-system gas supply (e.g. renewable natural gas, H2)	✓
			Geographically targeted underground storage	✓
Demand-Side Alternatives	Demand Response	Interruptible schedules (DR by rate design)	✓	
		Geographically targeted interruptibility agreements	✓	
		Geographically targeted Res & Com demand response (GeoDR)		
	Energy Efficiency	Peak hour savings from normal statewide EE programs	✓	
		Geographically targeted peak-focused energy efficiency (GeoTEE)		

As shown in Figure 8.9, non-pipeline solutions are alternative distribution resource solutions to distribution system planning identified needs. These solutions can be both supply-side and demand-side resources and will be discussed in each section. These solutions must reliably serve customers by helping to either serve or reduce load during a peak event. These solutions are evaluations for cost effectiveness along with other solutions. As shown in Figure 8.10, some non-pipeline solutions (such as Targeted Energy Efficiency) also have an emissions benefit but not all (as in the case of demand response).

Figure 8.10 Purpose of Non-pipeline Solutions



8.5.3 Supply-side Options – Pipeline-related Resources

Once NW Natural identifies a distribution system issue, in addition to Demand-Side alternatives, the Company considers multiple traditional pipeline solutions for addressing the issue. These traditional pipeline solutions may include:

- Pipeline construction
- Equipment addition (district regulators, compressor stations)
- Additional gas supply (gate station changes)
- Operating pressure uprates

The objective is to identify the most efficient, least cost, least risk solution for the identified issue. NW Natural validates the identified solution with models and field testing to verify effectiveness.

Having adequate pressure on the distribution system is crucial for reliably delivering gas to customers. Traditional pipelines are included in the alternative analysis as a solution to improve system pressures in areas with low pressures by installing new distribution pipelines or uprating existing distribution pipelines.

Pipelines

One option to remediate low pressures is installing new distribution pipelines to increase the capacity of a distribution system. The proposed distribution pipeline would transport higher pressure gas to areas with weak pressures. A distribution pipeline system reinforcement increases pressures in weak areas, lowering the potential for customer outages.

NW Natural’s Engineering Department completes pipeline feasibility studies to develop potential pipeline projects to address low pressure areas. The selection criteria include: distribution pipeline distance, operating pressure, material, pipeline diameter, load type, and existing network architecture. The three major types of distribution pipeline installations related to system reinforcements are provided below:

1. Distribution Pipeline Extensions – Installation of gas distribution pipeline using a new alignment. A new distribution pipeline delivers higher pressure gas to an area of need, increasing the pressure and reliability of a distribution system. Depending on the relative operating pressures this could also include pressure regulation and overpressure protection equipment.
2. Distribution Pipeline Replacements – Replacing an existing pipeline with a new pipeline. Typically, the replacement distribution pipeline is larger in diameter than the original distribution pipeline, which reduces the pressure drop across the alignment.
3. Distribution Pipeline Looping – A new distribution pipeline that is constructed parallel to an existing distribution pipeline. The looped mains are tied-in, decreasing the flow on the original pipeline, which reduces pressure drop along the original pipeline.

NW Natural considers alternative characteristics for a pipeline solution to the identified issue as a first step in developing supply-side solutions. These alternative characteristics include the path a pipeline solution might take, the size of the pipe, the material used in the pipe, and the probable methods—or combination of methods—of pipeline construction. The feasibility study incorporates all three scenarios as well as these alternative characteristics. The least cost option is provided as an input in the alternatives analysis to address an area in need.

Upgrading

Typically, the cost of upgrading a portion of a distribution system is generally less than installing a new pipeline. Upgrading pipelines is another form of increasing the capacity of a distribution system by operating at a higher Maximum Allowable Operating Pressure (MAOP). Before an upgrade can be executed, a pipeline system must comply with Local and Federal Regulations. The upgrading effort may include, but is not limited to, key activities such as reviewing records, pressure testing, replacements, field verification, inspections for all pipes and components on the portion of the distribution system being upgraded, multiple leakage surveys before, during and after the pressure upgrade process. Not all pipelines are eligible to be upgraded, a system may have design limitations that prevent a distribution system pipeline from operating at a higher MAOP.

Table 8.2 shows the capacity for a five-mile, six-inch steel pipeline for varying operating pressures. The table shows that a pipeline operating at 600 psig has approximately six times

more capacity than a pipeline operating at 100 psig. A major benefit of uprating is that incremental capacity can be provided through existing distribution pipelines by operating them at higher pressures.

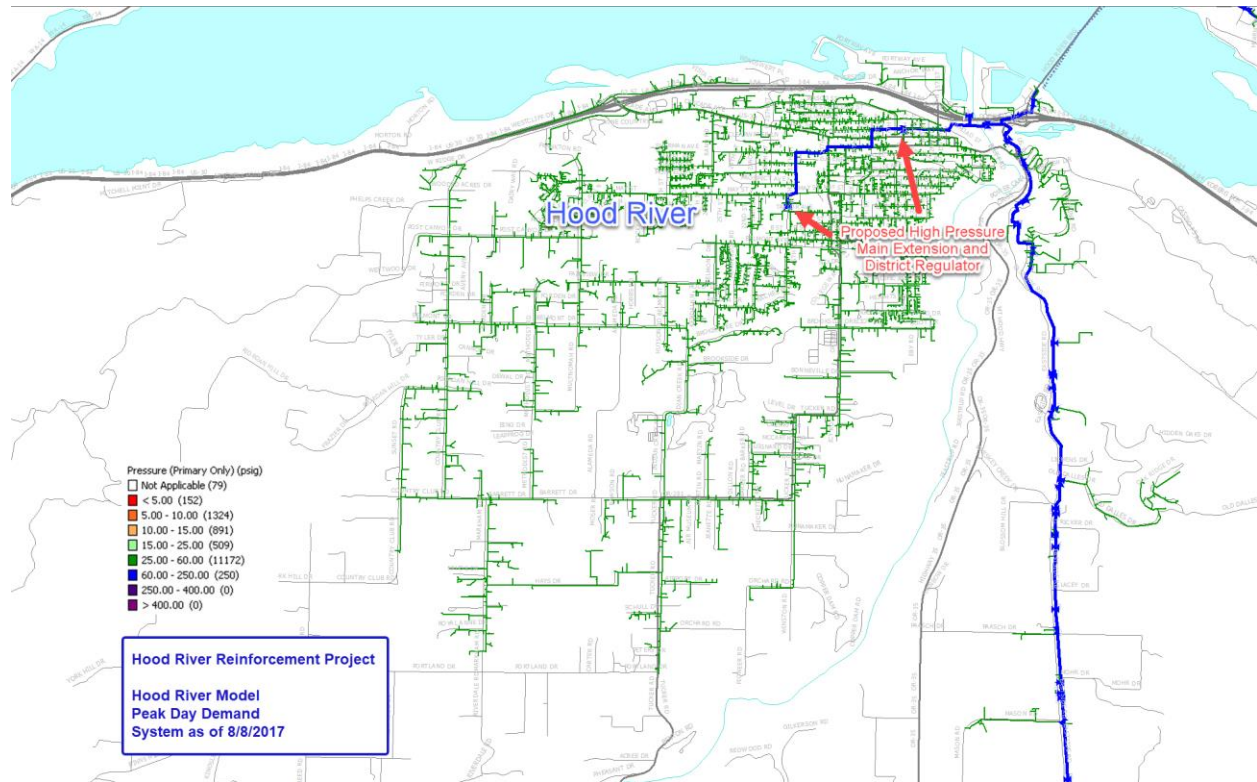
Table 8.2: Pipeline Uprate Capacity Example

Starting Pressure (psig)	Ending Pressure (psig)	Pipeline Capacity* (th/hr)
100	60	1,820
200	120	3,569
300	180	5,341
400	240	7,163
500	300	8,956
600	360	10,800

*Pipeline Capacity Identified by 40% Pressure Drop

In the Hood River example discussed in section 8.4.4, the weakness in the existing system centered around a single point of gas feed from the northeast. This created system bottlenecks, as nearly all gas required by customers must go through a very small number of pipes. The final solution extended the existing high-pressure distribution main on Cascade Street and 6th Street. A new district regulator was installed on the end of the high-pressure main extension reducing the pipeline pressure drop through the bottleneck pipelines in the north. The result was that the system pressures overall were greatly improved (note the red areas in Figure 8.8 are green in Figure 8.11). Effective pipeline routes from the south could have been constructed, but the construction would have been much longer than the identified solution which avoided a costly river crossing.

Figure 8.11: Illustration of Hood River Area Pressure Issues and Resolution



8.5.4 Supply-side Options - Non-pipeline Resources

Non-pipeline supply-side options may be an option when customer demands grow beyond the capacity of the pipeline which currently serves this system. Instead of addressing weak areas with pipeline system reinforcement projects, non-pipeline alternatives are also assessed and include augmenting the capacity of the existing pipeline with a local peaking asset and the use of geo-targeted demand-side management means for reducing the local demand on peak, amongst other possible solutions, in lieu of traditional pipeline solutions. Essentially, non-pipeline supply-side options introduce a new source of gas into a constrained area of the system, thereby propping up pressure in the area to address reliability concerns.

GeoRNG

On-system RNG interconnections are a form of distributed resources that can help maintain reliability within NW Natural's distribution system. A strategically located RNG interconnection on NW Natural's system could have a similar impact in a constrained area of the distribution system as any targeted demand-side option. The additional RNG supply would be injected directly onto a weak area of the system which can help avoid or delay a pipeline reinforcement project. The likelihood of an RNG facility providing the biogas needed in the perfect location as a specific alternative to a specific pipeline

reinforcement project is small, but possible. Additionally, if more on-system RNG interconnections are developed, then the aggregate of the on-system RNG injections could result in system reinforcement projects that never materialize.

Satellite Storage

A satellite storage facility delivers locally stored gas to the nearby customers, which temporarily reduces the volume of gas that flows on the existing upstream pipeline. Satellite storage works in tandem with existing pipelines to serve customer demand during very cold or peak demand conditions. Unlike the pipeline options, which provide permanent pressure benefits, satellite storage plants are peak shavers which are designed to be dispatched during extreme weather. The satellite storage has a limited supply of gas on site based on the size of the facility and is usually difficult to replenish under peak conditions. Two common types of satellite storage are Liquefied Natural Gas (LNG) and Compressed Natural Gas (CNG).

1. Satellite LNG Facility – LNG is natural gas that has been cooled to a liquid state reducing its volume by about 600 times. A satellite LNG facility is a tank that stores liquified natural gas along with the associated pumping, vaporization, meter, control, fire protection, standby power and odorization systems until the energy is required during peak or emergency conditions. Withdrawal rates are determined by the tank size, vaporizing equipment capacity, and the quantity of gas that can be absorbed by customers and local piping. A satellite LNG facility does not typically include a liquefaction process. LNG is generally brought in via tank trucks or occasionally trains.
2. Satellite CNG Facility – CNG is natural gas that is compressed to less than 1% of the volume it occupies at standard atmospheric pressure. The natural gas is stored in compressed form until dispatched to a lower pressure pipeline system. The storage facility is refilled during non-peak periods when system pressures are not a concern. These facilities normally have compressors to increase the pressure of the gas coming from the pipeline.

The option to site a CNG or LNG storage facility depends on many parameters including cost, flow rates capability, volume, commodity source, permitting requirements and tank size. Typically, the option between LNG and CNG facilities are determined by how much gas is required to serve an area. The biggest advantage of LNG storage is that the total storage capacity is greater than CNG storage. A satellite LNG facility can sustain an area experiencing low pressures for a longer duration. Both options generally require acres of land, and both processes can be noisy, limiting siting or increasing costs to remediate noise generation.

Liquefied natural gas (LNG), compressed natural gas (CNG), underground storage, and propane air facilities have all been used successfully for peaking in various parts of the country. CNG applications do not scale very well and quickly become cost prohibitive. Potentially viable underground storage structures are extremely rare and very expensive to develop. Propane air presents a risk of injecting oxygen into natural gas pipelines and producing a combustible mixture and is a safety risk NW Natural is hesitant to take. NW Natural’s experience with LNG as a viable peaking asset facilitates assessment of a satellite LNG facility as an alternative to traditional pipelines. NW Natural has historically utilized mobile CNG and LNG as an emergency or best-efforts measure to support firm customers. Mobile solutions for natural gas delivery have significant risk, capacity, security, and siting issues, and a high cost per therm delivered. Thus, NW Natural routinely examines satellite LNG facilities in the alternatives analysis process and whereas other peaking assets may be considered if deemed appropriate.

8.5.5 Demand Side Resources

Demand-side management comes in many forms. NW Natural currently has many large interruptible customers who can be curtailed upon formal notice from NW Natural. This is one form of demand-side management. Another demand-side approach is to contractually arrange for voluntary service curtailment by large firm service customers within the area impacted. NW Natural begins the assessment of this alternative by examining historical loads of current large non-residential firm service customers in the area of impact for the proposed pipeline solution. If the estimated peak hour usage by these customers could be of sufficient volume to defer (or eliminate) the need to implement a supply-side solution, NW Natural would conduct additional analysis regarding whether customer-specific geographically targeted interruptible agreements⁹ could be negotiated with these customers. Other demand-side management alternatives may be considered for future projects as new technologies and capabilities evolve. If the alternatives analysis indicates that a more effective and lower cost equivalent solution may be available, the proposed project will be revised to reflect the best alternative.

Demand-side Resources- Non-pipeline Solutions

A primary benefit of moving to a more forward-looking distribution system is to allow for better use of non-pipeline solutions. The early identification of distribution system issues as discussed above is necessary to go beyond supply-side options. More specifically, Figure 8.12 shows the value of the known time component associated with a supply-side solution but also the chunkiness of using this just-in-time supply side solutions.

⁹ NW Natural also refers to such agreements as “localized interruptibility agreements.”

Figure 8.12: Just in Time Supply-side Solutions

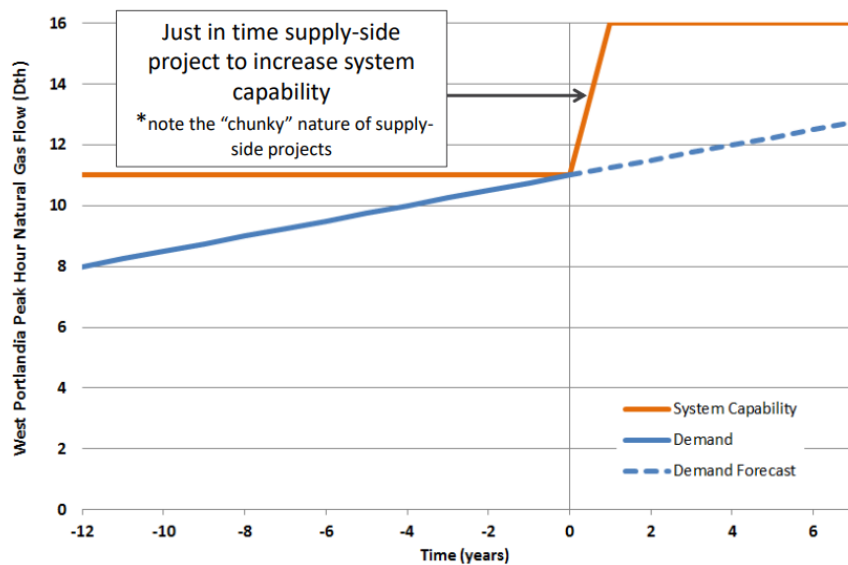
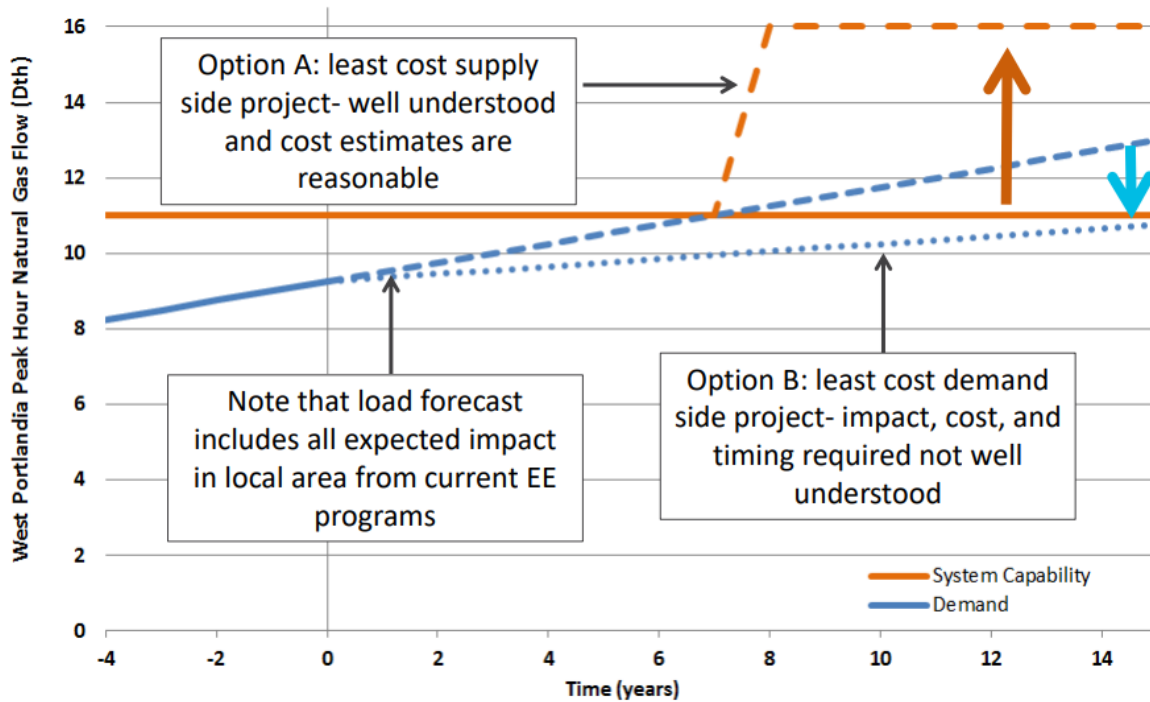


Figure 8.13 shows the timing needed for a demand-side non-pipeline solution.

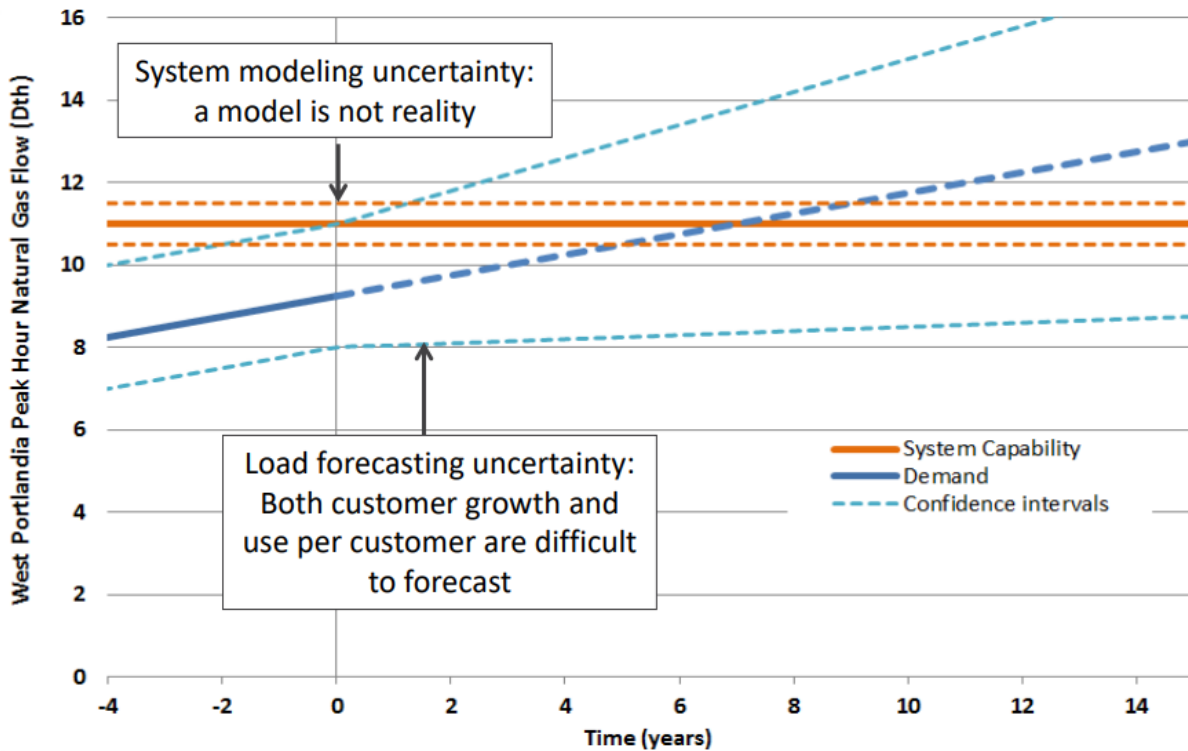
Figure 8.13: Timing for Demand-side Non-pipeline Solution



As shown in Figure 8.14, the timing needed for demand-side projects is not well understood and there is still quite a bit of uncertainty. This is one of the reasons, NW Natural is currently

piloting an innovative non-pipeline alternative known as GeoTEE or **Geographically Targeted Energy Efficiency**. Partnering with Energy Trust of Oregon, one of the key objectives of this pilot is to develop the data and ability needed to construct a peak hour energy efficiency supply curve for any given geographic area so that it can be compared for cost-effectiveness against other distribution system capacity options. GeoTEE is discussed in detail below.

Figure 8.14: Distribution System Planning with Uncertainty



GeoTEE

GeoTEE stands for **Geographically Targeted Energy Efficiency**, and it is a non-pipeline solution to distribution capacity constraints.¹⁰ More specifically, GeoTEE is defined as savings from offerings that are distinctive to certain locations within a state to achieve additional savings specifically from customers that contribute to the peak load of an area where the distribution system is experiencing weakness and a supply-side project is projected to be needed to meet local peak demand. Geographically targeted DSM savings can be obtained from DSM programs with measures not being offered in other areas of the state or from programs that intensify/accelerate the deployment of measures available elsewhere but different from what is offered in the state at large. Given the current method for evaluating DSM cost-effectiveness, special consideration must be given to the design and deployment of a geographically targeted DSM program to meet the economic/cost-effectiveness criteria.

Specifically, GeoTEE is designed to be achieved by either “accelerating” or “enhancing,” or accelerating *and* enhancing, DSM offerings:

“Accelerated” DSM is defined as savings acquired by speeding up the deployment of measures that meet current Energy Trust cost-effectiveness requirements based on statewide avoided costs in an area with location specifically targeted marketing and/or increased incentives. In other words, accelerating DSM is acquiring savings that would be eventually achieved through statewide operations but faster in the locality in question.

“Enhanced” DSM is defined as savings obtained from measures that do not meet current Energy Trust cost-effectiveness requirements based on statewide avoided costs but are cost-effective if location-specific avoided costs¹¹ are used to represent the value of achieving peak hour savings from DSM in the area that is experiencing a distribution system weakness. In other words, enhancing DSM is savings that are cost-effective based on local avoided costs but are not cost-effective under current statewide avoided costs.

Accelerated and/or Enhanced DSM will be required in a geographically targeted area to achieve the required peak hour savings since the “business as usual” process for acquiring conventional DSM savings is already accounted for in the peak hour distribution system planning that shows additional DSM is needed to address the peak hour demand. The demand-side options to evaluate against supply-side options to address weaknesses in NW Natural’s distribution system will be referred to as “geographically targeted DSM via accelerated and/or enhanced offerings” or “Targeted DSM” for short. Allowing for Targeted DSM to be a viable option is breaking new ground for LDCs operating in the region and requires major changes to the way NW Natural plans distribution system upgrades and the way Energy Trust evaluates cost-effectiveness and deploys its programs.

¹⁰ For more information on GeoTEE, please refer to NW Natural’s 2016 IRP, Chapter 6, Section 7, <https://www.nwnatural.com/about-us/rates-and-regulations/resource-planning>

¹¹ Inclusive of the expected costs of the potential supply-side distribution enhancement.

Additionally, like supply-side options, if multiple enhanced *and/or* accelerated DSM programs are projected to be cheaper than the best supply-side option, the lowest cost option of the demand-side options would be selected and deployed to meet the best combination of cost and risk planning standard for addressing resource acquisitions.

As part of our 2016 IRP, we proposed the following action item:

Work with Energy Trust of Oregon to further scope a geographically targeted DSM pilot via accelerated and/or enhanced offerings (“Targeted DSM” pilot) to measure and quantify the potential of demand-side resources to cost-effectively avoid/delay gas distribution system reinforcement projects in a timely manner and make a Targeted DSM pilot filing with the Oregon Public Utility Commission in late 2017 or early 2018.

The Public Utility Commission of Oregon (OPUC) acknowledged this item in Order No. 17-059 dated February 21, 2017.¹²

On April 17, 2019, NW Natural filed an update to its 2018 Integrated Resource Plan¹³ that included its GeoTEE pilot filing. It also noted at that time that while the filing of the pilot was delayed, the actual pilot was still on schedule.

The objectives of the pilot include:

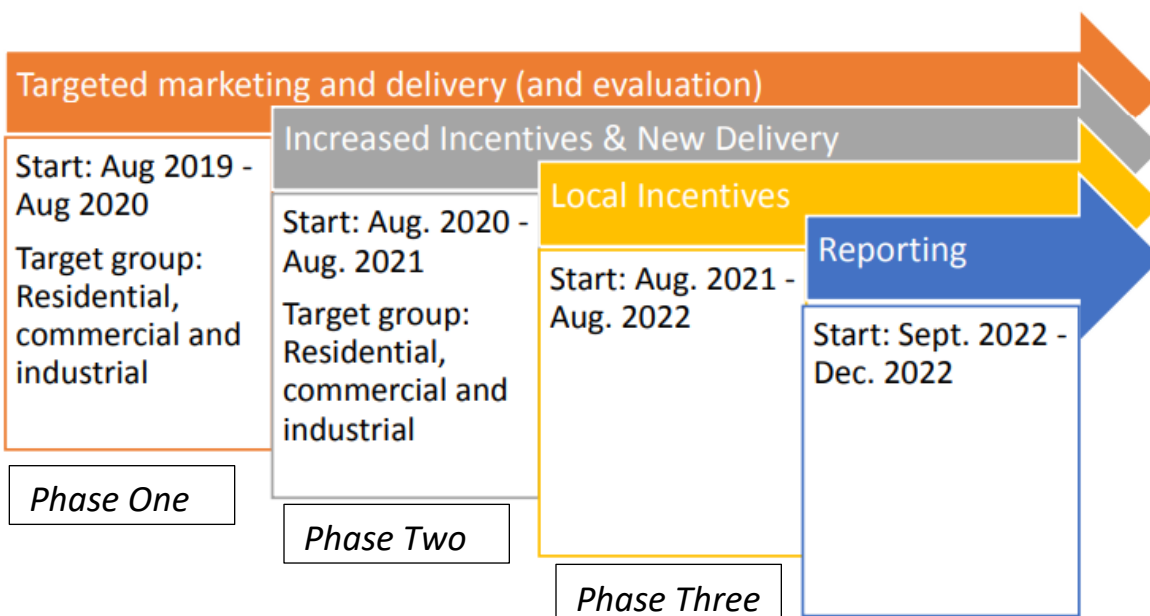
- (1) Develop the data and ability needed to construct a peak hour energy efficiency supply curve for any given geographic area so that it can be compared for cost-effectiveness against other distribution system capacity options.
- (2) Determine whether GeoTEE represents a socially desirable tool to serve LDC customers if it shows the potential to be a cost-effective capacity resource in some situations.
- (3) Explore and discuss with key stakeholders the appropriate funding mechanism for future GeoTEE projects should they show as a potentially cost-effective way to address distribution system weaknesses.

To achieve these objectives the pilot is being conducted in Cottage Grove and Creswell, Oregon and using various phases. The phases and anticipated timing are shown in Figure 8.15:

¹² The Washington Utility and Transportation Commission does not acknowledge specific action plans but did acknowledge that NW Natural’s 2016 IRP compliance with WAC 480-90-238 in their letter dated December 19-2016.

¹³ <https://edocs.puc.state.or.us/efdocs/HAH/lc71hah134047.pdf>

Figure 8.15: GeoTEE Phases



As of this writing, Phase One with increased marketing and outreach has been completed along with Phase Two which involved increased incentives but still within the current cost-effective parameters. Phase Three with the incentives increased even further by applying local avoided costs values for cost effectiveness screening is currently underway and will continue through August 2022. Upon completion of Phase Three, and as shown in Figure 8.15, the reporting and evaluation of the pilot will begin. It is important to note that the results will take time to process as a full year of consumption data will be required in order to compare with the baseline.

Hydrogen Blended with Natural Gas

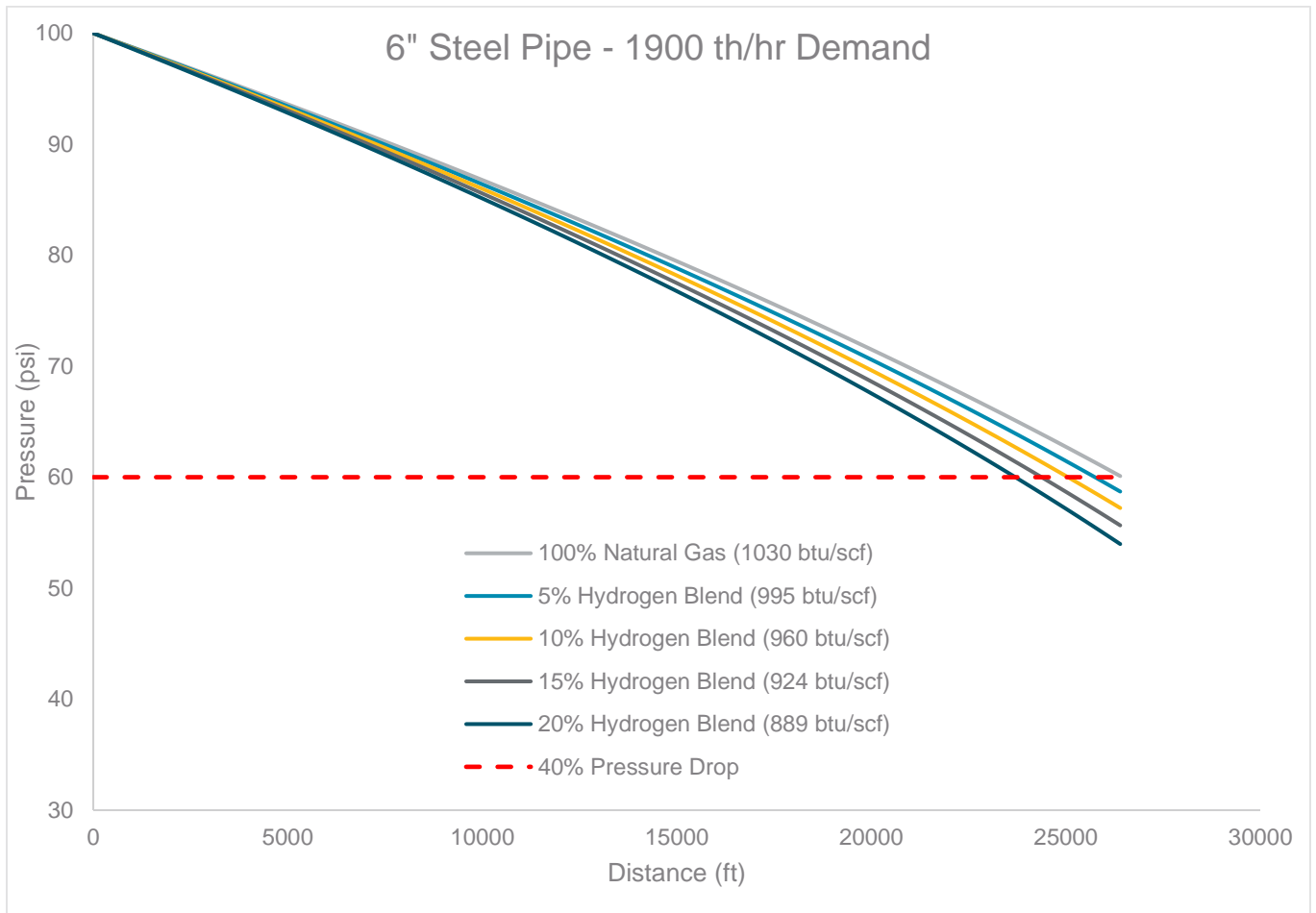
Blending hydrogen into an existing natural gas system has benefits related to emission reductions. Systems are included in the alternative analysis because of system reliability concerns due to low system pressures. Injecting hydrogen into a natural gas stream does not improve pressures on a gas distribution system, and hence is not presented as an option in NW Natural’s alternative analysis. In fact, blending natural gas with Hydrogen reduces system pressures because it raises the volume of gas required to deliver to customers.

The British thermal units (Btu) Value for gas is defined as the amount of energy release by a unit volume when combusted. NW Natural measures Btu values per a standard cubic foot (Btu/scf). Btu Value on NW Natural’s system typically ranges from 985 Btu/scf to 1155 Btu/scf. The Btu Value of hydrogen is approximately 325 Btu/scf. When hydrogen is blended

with natural gas, the energy content of the gas stream is lowered because the Btu Value of hydrogen is approximately 1/3 that of natural gas. Btu Value is an important attribute on pipeline system because it determines the volumes of gas required to serve energy needs. Consumption on a natural gas network is determined by the amount of energy consumed, typically expressed in therms or Btus. If the energy needs remain constant while the Btu Value decreases, then it requires a higher volume of gas to meet the same energy demand. Higher volume of gas required equates to additional pressure drop along a pipeline system.

Figure 8.16 illustrates the pressure drop for natural gas compared to hydrogen blends. The graph shows that the pressure drops across a pipeline are proportional to the volume of hydrogen injected into the natural gas stream. Natural gas without hydrogen has less pressure drop than the hydrogen blends because it has a higher Btu Value. As more hydrogen is injected into the gas stream, more pressure drop occurs on the pipeline because the blend has a lower BTU Value. The main takeaway of Figure 8.8 is that it shows that hydrogen blending makes a distribution system with low pressures even weaker.

Figure 8.16: Hydrogen Blending Pressure Drop



8.6 Distribution System Projects – 2022 IRP Action Item

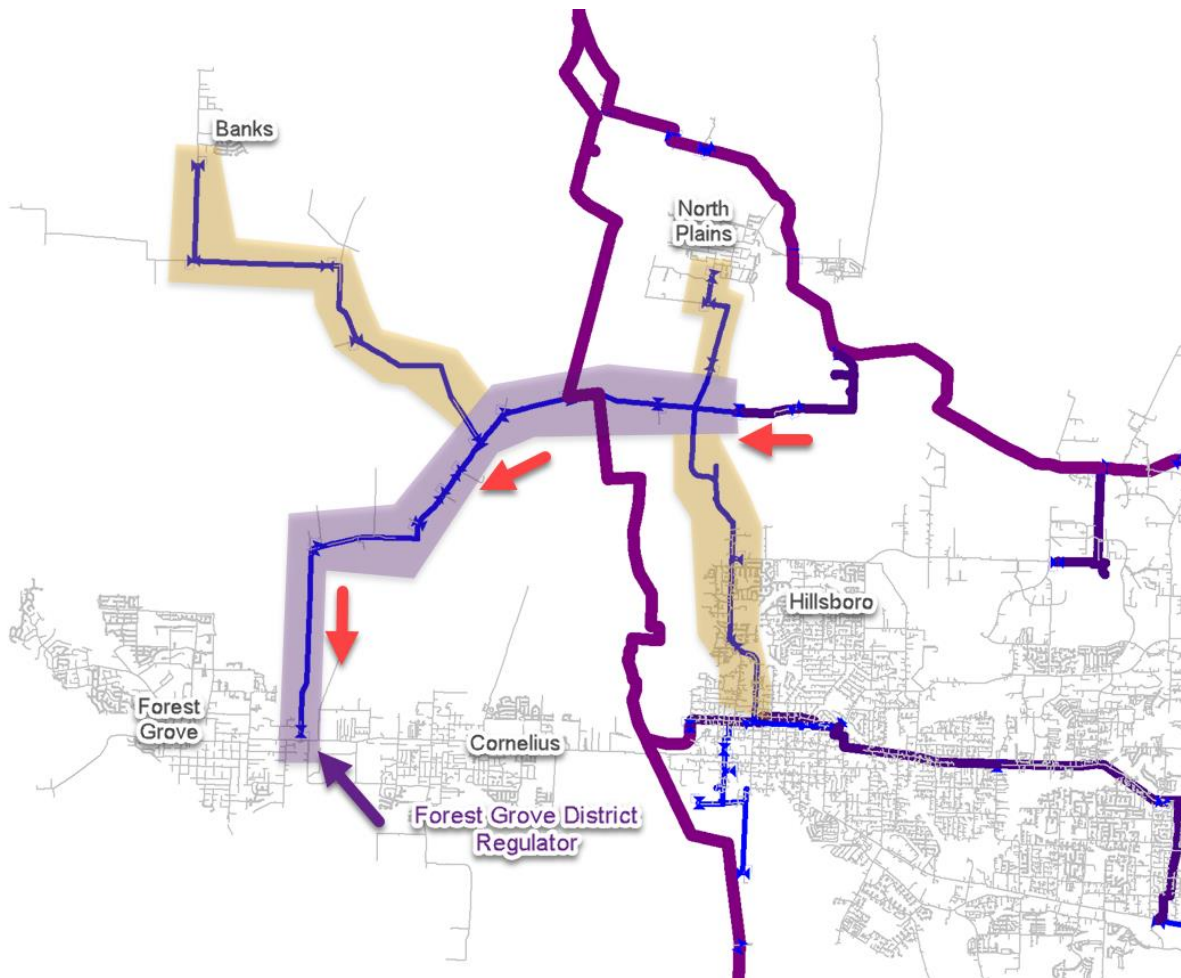
This section describes a proposed distribution system project, which addresses an area of identified weakness within the distribution system.

8.6.1 Forest Grove Feeder Upgrade

The Forest Grove Feeder (also known as the McKay Creek Feeder) is the primary supply pipeline for the western portion of the Portland metropolitan area. Customers in the communities of Hillsboro, Cornelius, Forest Grove, North Plains, and Banks are supplied by this pipeline. The Forest Grove Feeder is fed from the 720 MAOP Rock Creek Feeder and South Mist Feeder and has historically operated at 175 MAOP. Most of this pipeline was constructed in 1989 and other sections were installed in 1994. The segment that serves Banks was installed in 1997. Significant

demand growth has occurred in this area and modeling results indicate that this pipeline is operating beyond its design capacity during extreme conditions. The Forest Grove Feeder is shown in Figure 8.17. The section of the Forest Grove Feeder that is operating over the original design capacity is indicated by the purple polygon.

Figure 8.17: Forest Grove Feeder System Identification

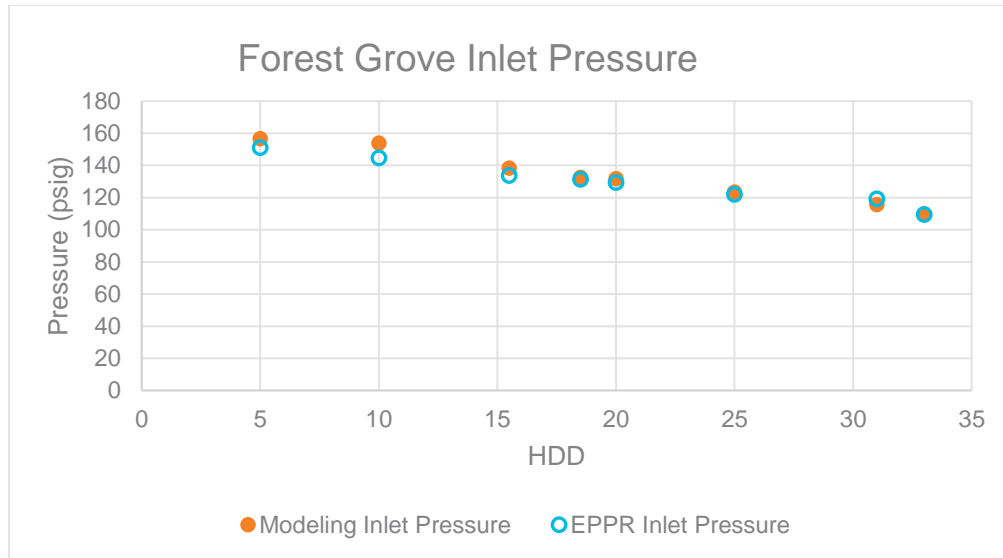


Customer Management Module (CMM)

For the following analysis, residential and commercial customer demands for Cornelius, Forest Grove, North Plains, and Banks were imported using CMM.

Nine data points collected between 2020 to 2022 were used to measure the variances between actual pressure reads from data extracted from an Electronic Portable Pressure Recorders (EPPR) sited at the inlet of the Forest Grove district regulator and the Synergi Gas™ model results. Because curtailments were not issued during the sample period, all interruptible customers remained enabled in Synergi Gas™ models for these data points. The Figure 8.18 illustrates the difference between EPPR reads and the Synergi Gas™ model results. The average percent difference for the nine samples is 1.8%. This validation provides supporting data that CMM is producing demands that resemble actual consumption for residential and commercial customers.

Figure 8.18: Forest Grove District Regulator Inlet Pressure - CMM vs EPPR



Analysis

Peak hour analysis assumptions:

- Supplies set at peak hour
 - Customer demands set at Peak Hour
 - Largest customers estimated based on high frequency meter data (SCADA, Industrial Billing System)
- Commercial and residential customers peak hour demand estimated based on CMM Interruptible customers off as requested at peak hour
- Modeled System Configuration and Customers as of August 2021

During peak conditions, a severe pressure drop occurs on the last segment of the Forest Grove Feeder, which is approximately 5.3 miles of 6" steel pipeline operating at 175 MAOP. To force the model to solve during peak conditions, the Forest Grove district regulator had to be bypassed. Bypassing is performed in the model when regulators do not have sufficient inlet pressure to operate correctly. In field operations, bypassing a district regulator is typically performed by an operator who physically opens a valve that connects the district regulator inlet piping to the outlet piping. When bypassing occurs, gas does not flow through the regulator, avoiding pressures losses from the regulator. Figure 8.19 displays the model results for the Forest Grove area. Even with the Forest Grove district regulator bypassed, model results indicate customers may experience outages during a cold event. Customer connected pipes

shown in red are those that may experience outages during extreme weather. During a peak hour event, the pressure drop in this segment of the pipeline is so high that Synergi Gas™ provides infeasible solutions. Infeasible solutions occur when the piping network is running out of pressure.

Figure 8.19: Existing System Peak Model

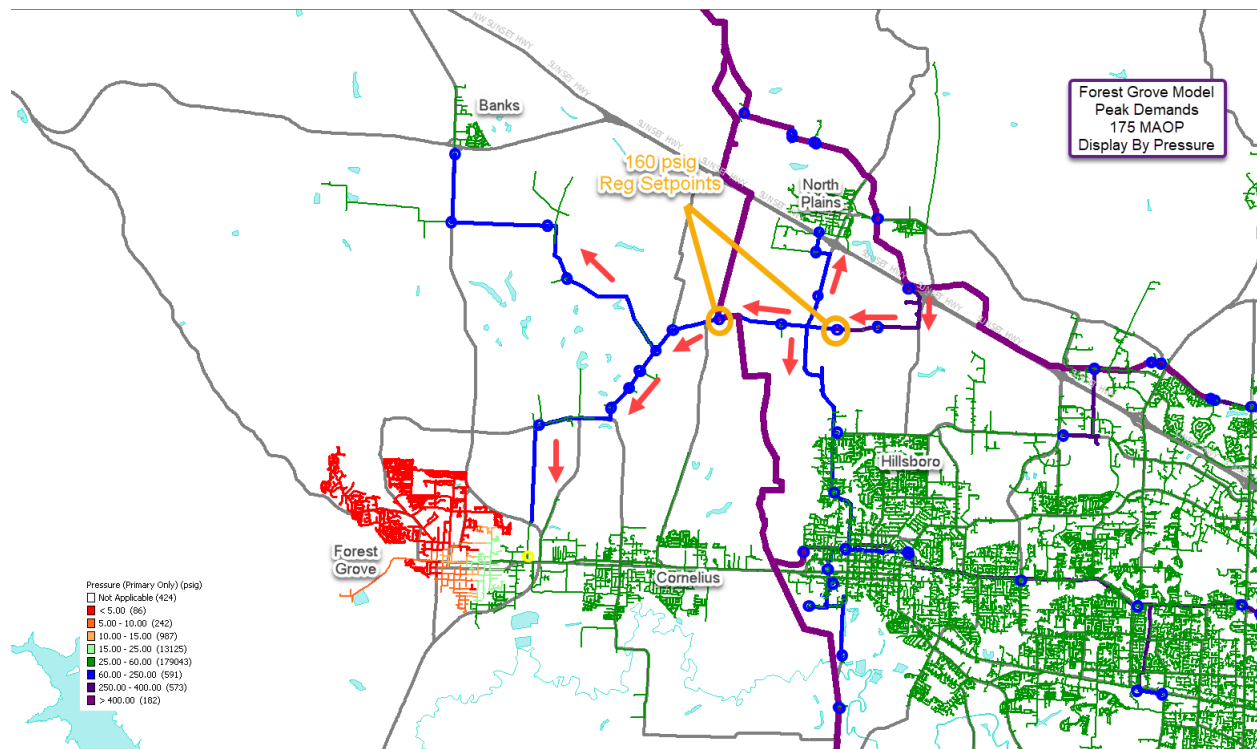
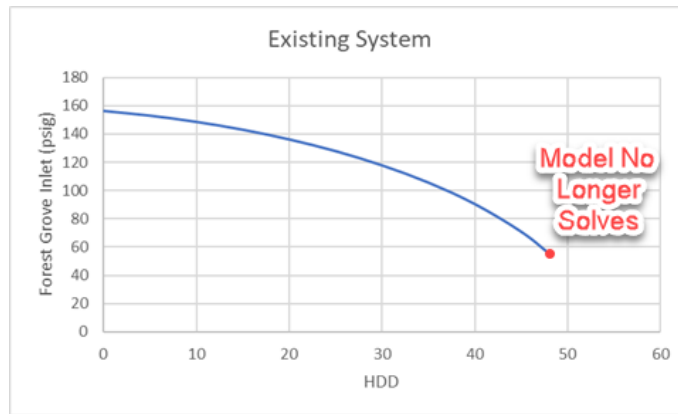


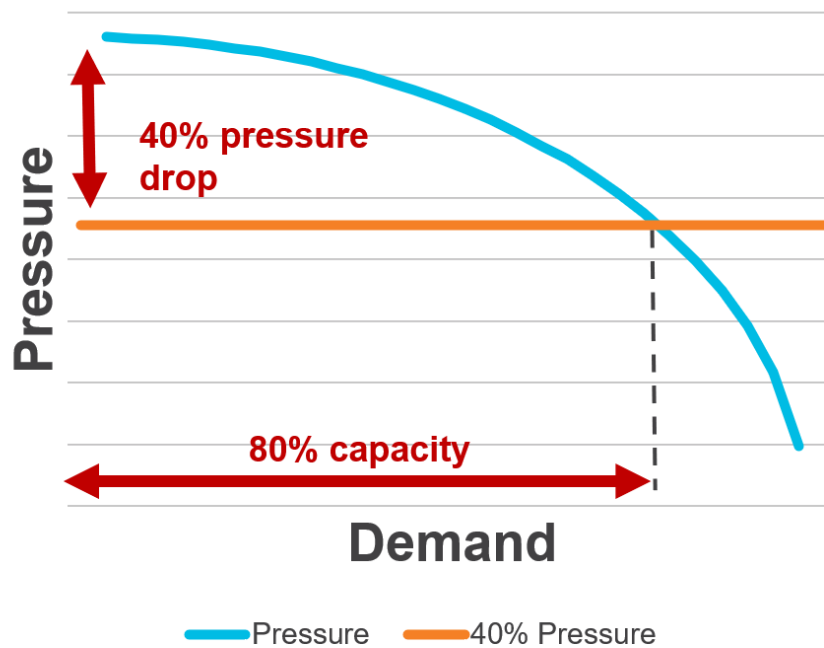
Figure 8.20 shows Synergi Gas™ results for the Forest Grove district regulator inlet pressures against various Heating Degree Days (HDDs). As the weather gets colder, the Forest Grove district regulator inlet pressure decreases. The graph illustrates that the relationship between pressure and capacity is nonlinear. The nonlinear relationship means that as demands are added in Forest Grove, the system becomes more sensitive to pressure loss. The graph terminates at 49 HDD. At 49 HDD, the model does not solve because of insufficient inlet pressure to the Forest Grove district regulator. Regulators require adequate inlet pressure to operate properly and deliver gas to downstream customers, which is typically 25 psig higher than the outlet pressure.

Figure 8.20: Forest Grove District Regulator Inlet Pressure Over Various Temperatures



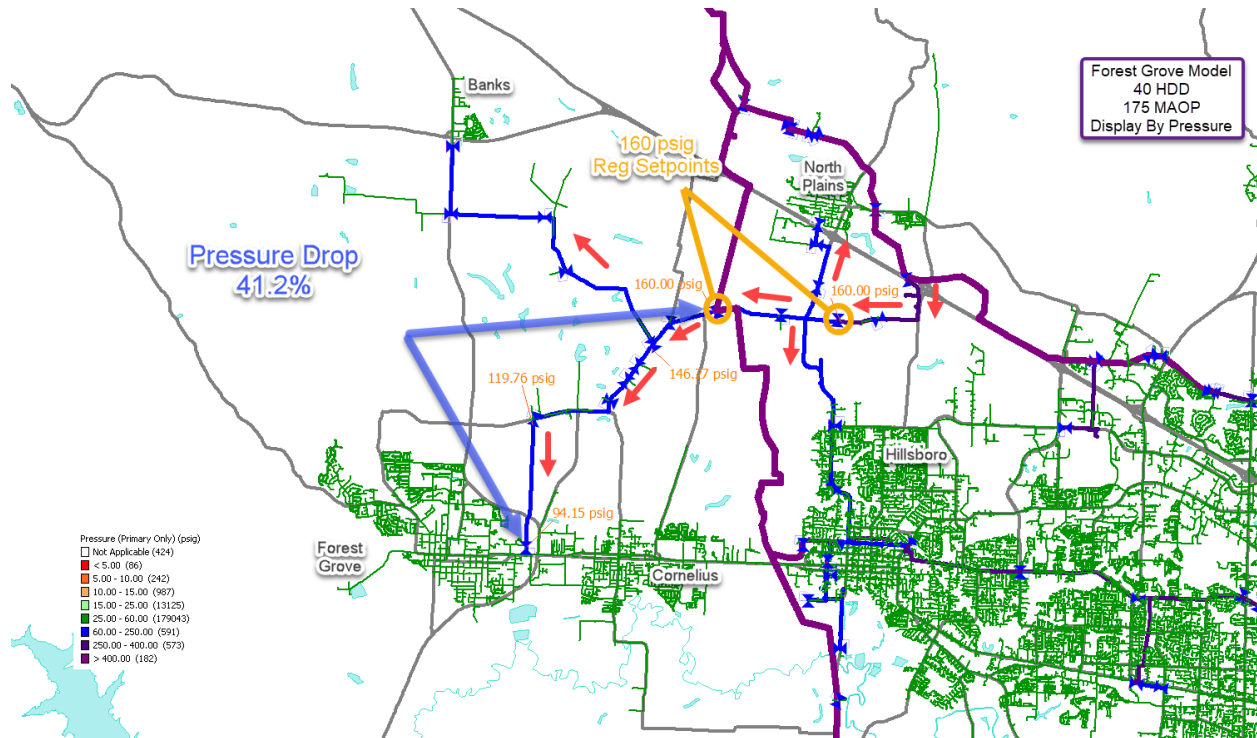
As mentioned in earlier in this Chapter, NW Natural’s high pressure reinforcement criteria include addressing pressure drops that exceed 40% from the source to the end of the system. A system with a pressure reduction of 40% equates to an 80% level of capacity utilization. Small increases in demand from weather or growth can lead to outages when pipelines operate above 80% capacity. As shown in Figure 8.21, increases in demand from colder weather or growth increases the probability of outages when pipelines operate above 80% capacity as pipeline pressure decreases rapidly.

Figure 8.21: Pressure Drop Vs Demand



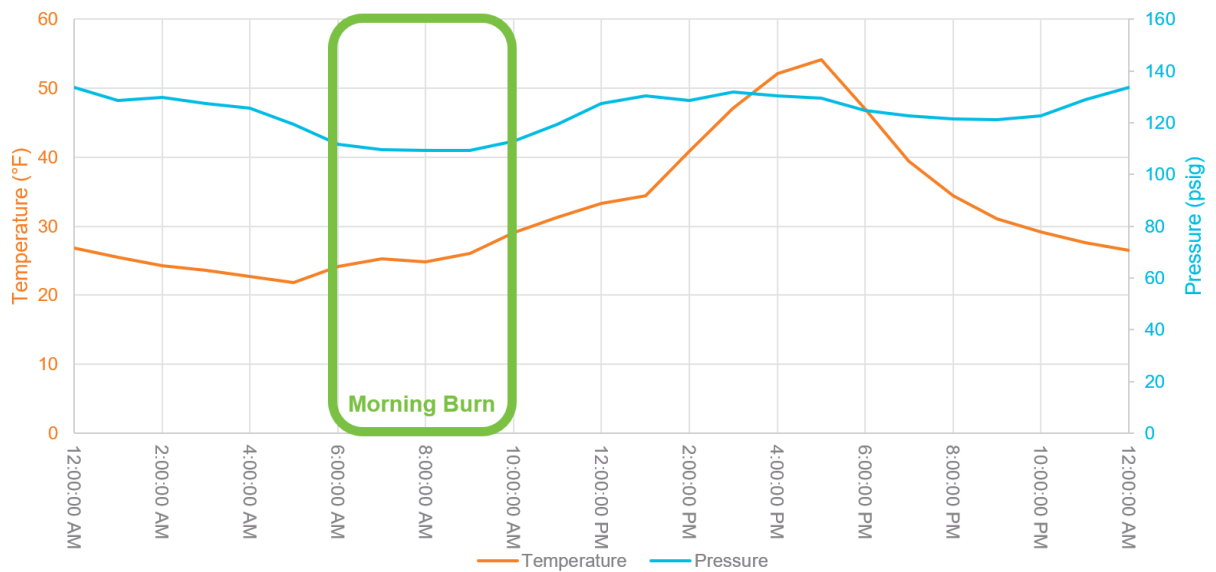
As displayed in Figure 8.22, the model results indicate that an average temperature of 25°F would cause the pressures on the Forest Grove Feeder to drop by over 40%. This area experiences a cold event with an average daily temperature less than 25°F about once every 3 years. The last cold event occurred in January of 2017.

Figure 8.22: 40% Pressure Drop for the Existing System



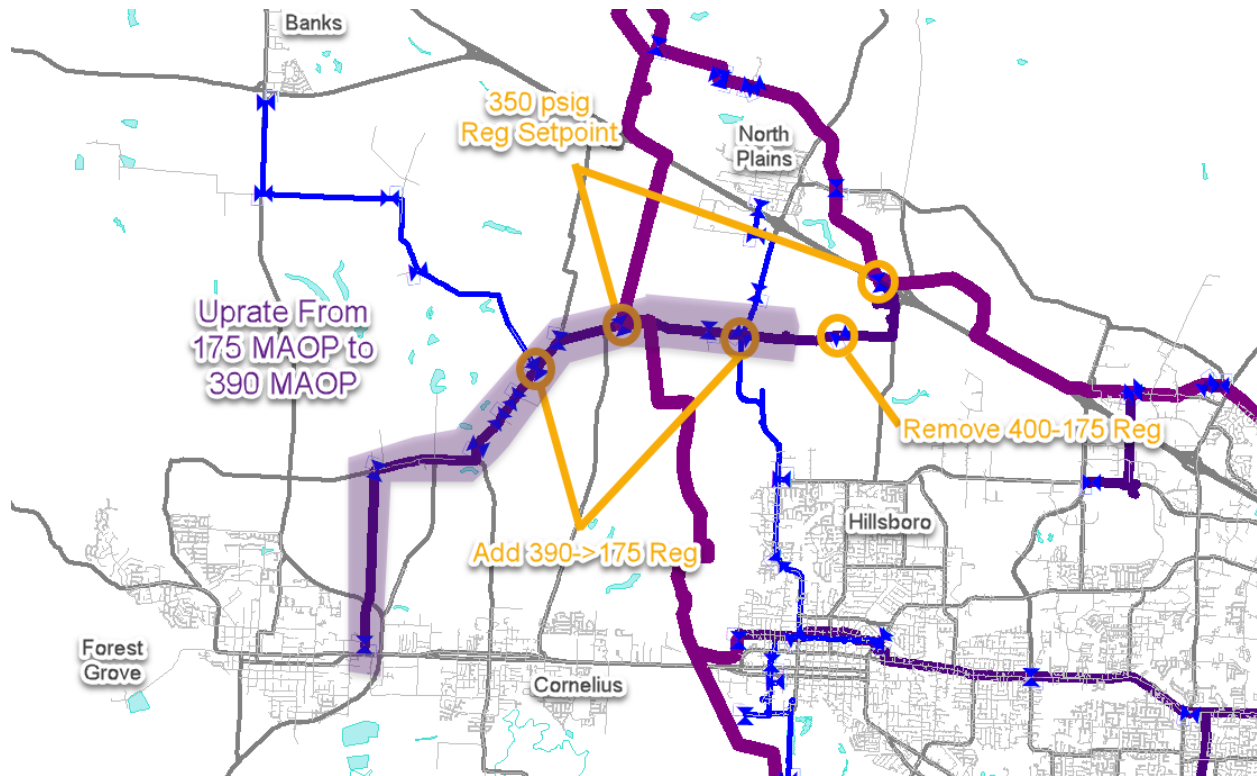
NW Natural began collecting EPPR pressure data in November 2020. During the sample period, the highest pressure drop occurred on February 23, 2022. Data retrieved from the EPPR revealed that the Forest Grove district regulator inlet pressure fell below 109 psig while the district regulators feeding the Forest Grove Feeder were set to 160 psig. Although the pressure drop was not greater than 40%, the pressure reads were within 1% of the modeled value of 110 psig. The EPPR case temperature during this day revealed that Forest Grove average daily temperature was 32°F. Figure 8.23 shows the recorded pressures and temperatures during the February 23, 2022, event. One area highlighted in Figure 8.23 is the morning burn. The morning burn is defined as the peak usage hour when businesses open, and where gas use increases as customers cook, adjust thermostats, and use hot water as they prepare for the day.

Figure 8.23: EPPR Data - February 23, 2022



The high pressure main on the Forest Grove Feeder was originally tested to allow a pressure uprate to an MAOP higher than the current 175 MAOP. As a general rule, the easiest and least expensive way to increase the capacity of a pipeline is to increase its operating pressure. Uprating a portion of the Forest Grove Feeder to an MAOP of 390 psig increases the capacity of this pipeline to deliver gas reliably to Forest Grove. The 175 MAOP laterals to Banks, North Plains, and Hillsboro do not have capacity constraints and would remain at their current 175 MAOP. Two new 390 to 175 district regulators must be installed to isolate these laterals from the newly uprated feeder. An existing 400 to 175 district regulator would be removed. All other district regulators and service regulators along the newly uprated line would be certified to operate at the new MAOP. Figure 8.24 shows the modifications required for the high-pressure system to uprate the pipeline.

Figure 8.24: Proposed System Reinforcement



As depicted in Figure 8.25, under peak conditions, the inlet pressure at the Forest Grove district regulator would be 303 psig with the Forest Grove Feeder Uprate in place. The corresponding pressure drop across the high-pressure system is 13.4% (based on upstream regulator setpoint of 350 psig), which is below the 40% pressure drop criterion to identify weak high-pressure systems. The model results show that pressure on the Forest Grove low-pressure system would be above 5 psig with the uprated pipeline. With the reinforcement in place, the Forest Grove Feeder would have adequate capacity to serve demands in the area.

Figure 8.25: Uprated System Peak Model

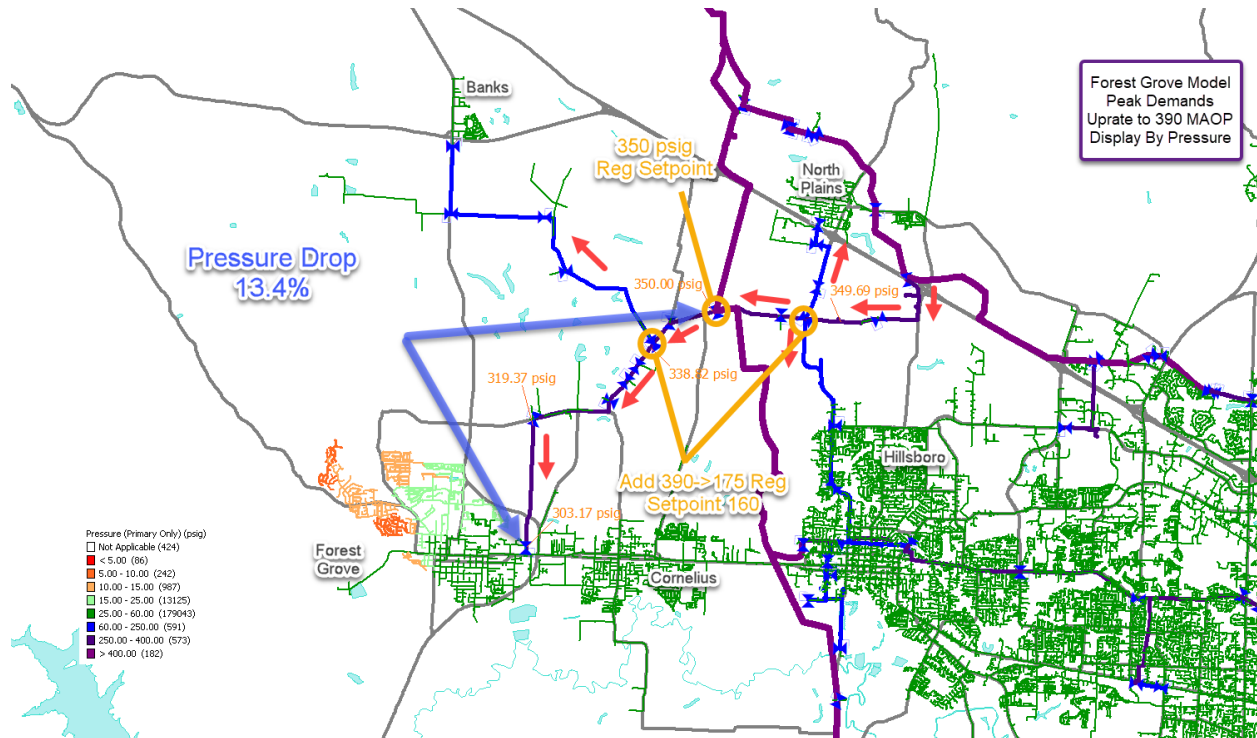
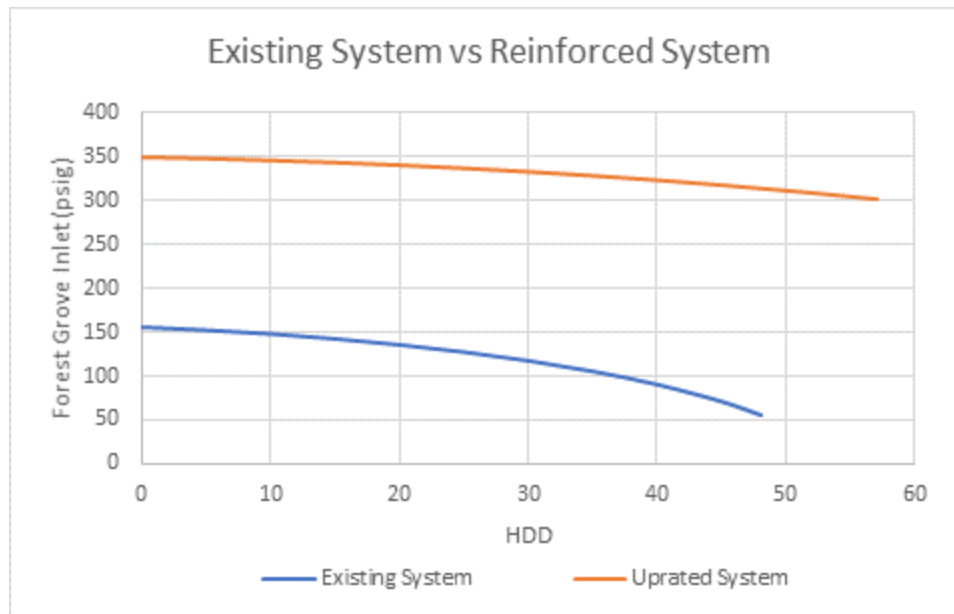


Figure 8.26 shows the pressures “before” and “after” the improvement. The “before” curve is the existing system applying current peak demands with interruptible customers disabled. The existing system curve shown in blue stops at 49 HDD because we do not have adequate inlet pressure at the Forest Grove district regulator for the model to solve. The “after” curve is the model results of the uprated system using existing demands with interruptible customers disabled. The difference between the curves captures the pressure benefits from the uprate.

Figure 8.26: Pressure Improvement



Uprate Scope

The items below would have to be completed in order to safely operate the Forest Grove Feeder at 390 MAOP:

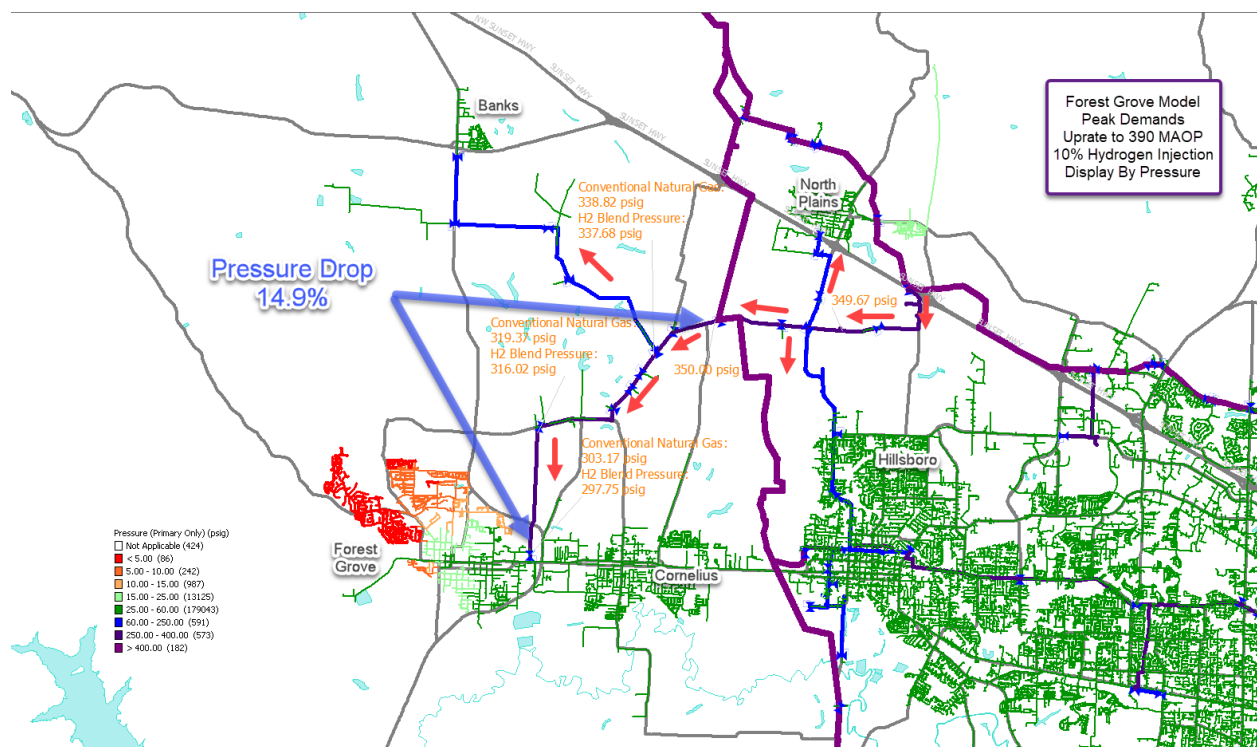
- Uprate approximately 6.3 miles of high-pressure main from an MAOP of 175 to an MAOP of 390
- Potentially uprate/replace 12 service regulator inlets
- Potentially uprate/replace 4 district regulator inlets
- Abandon 1 district regulator
- Install 2 district regulators

Hydrogen Compatibility

NW Natural is seeking opportunities for blending hydrogen with natural gas to lower carbon emissions. Hydrogen blended with conventional natural gas lowers the BTU values of the gas on a pipeline system. Lower BTU value gas requires higher volumes to serve the same demand because each volumetric unit of gas contains a smaller amount of energy. The higher volume of gas required to serve the same demand increases velocities in the pipeline, resulting in increased frictional losses and higher pressure drops compared to gas with higher BTU values.

Because the pressure loss across a pipeline would be higher for hydrogen blends, the existing system could not receive a hydrogen blend without further worsening the inlet pressure of the Forest Grove district regulator. Synergi Gas™ was used to model the implications of introducing hydrogen blends into the Forest Grove Feeder after uprating the pipeline from an MAOP of 175 to an MAOP of 390. The model results compare the pressures at the inlet of the Forest Grove Feeder for conventional natural gas with a gas blend that includes 10% hydrogen by volume. Model results show that flowing conventional natural gas during a peak event would cause the inlet pressure at the Forest Grove district regulator to be 303 psig. Comparatively, with hydrogen blended gas, the pressure at the inlet of the Forest Grove district regulator would be 298 psig. If a hydrogen blend were introduced onto the Forest Grove Feeder, the proposed uprate of the system would satisfy existing and future peak demands on the Forest Grove Feeder. Figure 8.27 shows the Synergi Gas™ model results for the 10% by volume hydrogen model run.

Figure 8.27: Uprated System Peak Model with 10% Hydrogen Blend



Project Alternatives

In addition to the tradition pipeline solution, NW Natural considered targeted interruptible schedule agreements by estimating the technically potential load savings from large firm industrial loads in the affected area switching to interruptible service. Even with all firm industrial loads curtailed in the model, Synergi Gas™ results demonstrate that the 175 MAOP system will continue to experience a greater than 40% pressure drop during peak hourly conditions indicating that there is insufficient technical potential available.

NW Natural also considered a satellite LNG Facility. The estimated cost to site LNG facility to serve affected area was estimated to cost significantly higher than pipeline uprate (more than double uprate project).

Lastly, NW Natural also considered geographically targeted RNG/Synthetic Methane but the site was not conducive to a cost-effective RNG interconnection project.

The Forest Grove Feeder Uprate shown in Table 8.3 is the sole project which will have an action item for which NW Natural is requesting acknowledgement by the Public Utility Commission of Oregon. Following NW Natural’s final investment decision, this project will be implemented between 2024 and 2025.

Estimated costs for this project are stated in \$2022 and do not include construction overhead. A project’s estimated cost may change over time, as it moves from a conceptual design to its final engineering specification. Additionally, both updated cost estimates and the actual cost of a project when constructed may differ from preliminary cost estimates due to actual inflation (cost escalation) differing from projected inflation; i.e., differences due to changes in the real price of a project between the preliminary cost estimate to a refined cost estimate to actual cost.

Table 8.3: Distribution System Project

Project	Schedule	Estimated Cost (Millions of \$2021)	Estimated PVRR (Millions of \$2021)
Forest Grove Feeder Uprate	2025	\$3.0 - \$6.2	\$3.0 -\$7.0

Chapter 9
Public Participation

9.1. Public Participation

Public involvement and input are essential to the IRP development. In accordance with guidelines from both Oregon and Washington and to encourage an open and transparent process, the public is encouraged to attend IRP workshops and meetings, and to submit comments during public comment periods. The public can find information about the IRP and associated workshops on the [NW Natural IPR site](#). Members of the public can request to be included in upcoming meetings or workshop by contacting the IRP team.

The public is made aware of the IRP draft release through announcements on the NW Natural website and via a bill insert sent to all NW Natural customers. The Company additionally invited customers to participate in the resource planning process by hosting a meeting for the public on the evening of July 18, 2022. A bill insert notice, sent to all customers beginning on May 24, 2022, informed customers about the IRP process, draft release, welcomed customers to submit feedback, and invited customers to attend the meeting for the public.

Appendix H contains a copy of the bill insert notice that was sent out to all customers.

9.2. Technical Working Groups

The Technical Working Group (TWG) is an integral part of developing NW Natural’s resource plans. During this planning cycle, NW Natural worked with representatives from Citizens’ Utility Board of Oregon; Energy Trust of Oregon; Alliance of Western Energy Consumers; Public Utility Commission (PUC) of Oregon Staff; Washington Utilities and Transportation Commission (WUTC) Staff; Northwest Gas Association; Washington’s Office of the Attorney General; Enbridge Pipeline; Fortis BC; Avista; Cascade Natural Gas; Puget Sound Energy; Northwest Energy Coalition; Green Energy Institute at Lewis & Clark Law School; and other stakeholders.

NW Natural held six TWG meetings and one meeting for the public as part of its 2022 IRP process. A final TWG meeting is to be scheduled after the draft filing. Prior to the 2022 IRP TWG series, NW Natural held two supplemental TWGs pursuant to Oregon Public Utility Commission Order No. 21-013 in docket LC-71. Below is a brief summary of each meeting.

Supplemental TWG No. 1, Load Considerations – September 29, 2021

Held virtually via Microsoft Teams. NW Natural reviewed modeling tools used within load forecasting and discussed with stakeholders the potential implications to modeling and forecasting from recent policies enacted in Oregon and Washington. Stakeholders were asked

to provide feedback to NW Natural regarding key demand-side inputs needed for end-use load forecasting.

Supplemental TWG No. 2, Emission Considerations – December 9, 2021

Held virtually via Microsoft Teams. NW Natural used the first portion of this supplemental TWG to allow stakeholders that opportunity to ask questions related to NW Natural’s presentation through UM 2178, Natural Gas Fact Finding Per EO 20-04.

During the second half to the TWG, NW Natural presented the modeling challenges and considerations created by emissions compliance policies in both Oregon and Washington. TWG participants discussed challenges and potential solutions utilizing the tools available. Feedback was requested from stakeholders on additional thoughts to modeling challenges.

TWG No. 1, Planning Environment and Environmental Policy – January 14, 2022

Held virtually via Microsoft Teams. During the first half of TWG No. 1, NW Natural provided an introduction to NW Natural. During this introduction, the IRP team reviewed, at a high-level, gas purchases, customer types and rate schedules, emissions context, system capacity resources, and distribution system planning options. This portion of the TWG also included NW Natural’s view on the scope and role of the IRP, the regulatory basis for IRP process, IRP timelines, least cost-least risk considerations, and the interplay of the parts within the planning environment which culminate in the Action Plan. The IRP team additionally provided updates on actions since the 2018 IRP and 2018 IRP Update, and new challenges for the 2022 IRP.

The second portion of the TWG was dedicated to the Planning Environment and Scenario Development. The IRP team reviewed changes in the policy landscape which impact the IRP in either or both Oregon and Washington. The team discussed with stakeholders the challenges associated with new policies and the compliance mechanisms associated with each. Lastly, the IRP team reviewed the development of scenarios and types of analysis within such scenarios. Scenario analysis used in the 2018 IRP was reviewed and draft scenarios for the 2022 IRP were presented. TWG attendees discussed draft scenarios and provided initial feedback during the presentation. Stakeholders were provided further time to provide feedback on scenarios with feedback requested back to the IRP team by February 4, 2022.

TWG No. 2, Load Forecasting – February 11, 2022

Held virtually via Microsoft Teams. NW Natural discussed the goals, purpose, and framework within which load forecasts are developed, including the differences in the 2022 IRP compared to previous years. The TWG focused on understanding several concepts about load forecasting

including (1) when forecasting there is a trade-off between model parsimony and accuracy/precision (2) historical trends establish our reference case, which is a key starting point for understanding how structural changes to customer growth and stock turnover of end-use equipment impact overall demand (3) the importance for peak planning in IRPs and the trade-off of between costs for reliable service and the risks of resource constraints during an extreme cold event and (4) load uncertainty and an overview of stakeholder feedback on draft scenarios as well as a preview of the draft load forecasts within such scenarios.

Each part of load forecast modeling was reviewed with detailed discussion related to each section including the differences between the types of load forecasts; residential and commercial customer count and use per customer (UPC), and industrial, large commercial, and compressed natural gas (CNG). This discussion included accounting for impacts from energy efficiency and total sales and transportation loads. NW Natural also reviewed the reference case for the expected weather load forecast and the design weather load forecast (inclusive of a cold event and peak day load forecast).

Lastly, NW Natural gave an overview of stakeholder feedback on draft scenarios presented in TWG No. 1 as well as a preview of the draft load forecasts within such scenarios.

TWG No. 3, Supply-Side Resources – March 28, 2022

Held virtually via Microsoft Teams. The first portion of this TWG was dedicated to reviewing feedback received from stakeholders on the 2022 IRP scenarios and NW Natural’s proposal to utilize the average of simulation draws as the base case to account for uncertainty in load scenarios. The remainder of the TWG focused on supply-side resources.

During the presentation on supply-side resources, the IRP team discussed the differences and overlap between gas supply capacity and distribution capacity resources; existing supply-side resources and an overview of conventional market fundamentals; Portland LNG; and RNG and hydrogen resources. The team went into a detailed discussion of Portland LNG’s contribution to serving current load and its requirements to serve including an overview of the required cold box to continue operations at Portland LNG, and an overview of alternatives to the cold box to maintain reliable service for current peak day operations.

Lastly, ICF reviewed and discussed the availability of RNG and hydrogen resources at a national level. The IRP expanded upon this review with a discussion of the policy environment and markets for RNG and hydrogen, as well as current NW Natural projects. The IRP team also briefly reviewed NW Natural’s methodology for evaluating the incremental cost of RNG resources.

TWG No. 4, Avoided Costs and Demand-Side Resources– April 13, 2022

Held virtually via Microsoft Teams. The first portion of the TWG focused on understanding several concepts about Avoided Costs. The IRP team reviewed what avoided costs are; principles of and standard industry approaches to avoided costs; applications of avoided costs in cost-effectiveness evaluations, as well as the components of avoided costs and their associated resource option application; energy and environmental related avoided costs including CPP and CCA compliance costs and calculating GHG price components; Risk Reduction Value and commodity price risk reduction costs; and infrastructure and capacity avoided costs including their relation to peak load and peak savings. NW Natural also shared avoided cost results by end-use for both OR and WA.

The second portion of the TWG focused on OR And WA Conservation Potential Assessments (CPAs) and emerging technologies. Energy Trust of Oregon (ETO) presented a section on OR CPA for Sales Customers, including forecast results. Applied Energy Group (AEG) presented a section on WA CPA for Transport Customers, including draft conservation potential results. The IRP team reviewed the WA CPA for sales load completed by AEG in 2021 and presented results for CPA for WA Transport Customers also conducted by AEG in 2021. GTI gave a presentation on thermal (gas) heat pumps and the status of new technologies coming to the market for residential and/or commercial customers. Finally, NEEA spoke to market transformation and the partnerships between various organization which can accelerate the adoption of emerging technology.

TWG No. 5, Distribution System Planning– April 25, 2022

Held virtually via Microsoft Teams. The IRP team reviewed distribution system planning (DSP) processes, modeling, and standards as they are applied within the IRP process. This includes the deployment of both “pipeline” and “non-pipeline” solutions. The Technical Working Group focused on (1) peak hour demand including that the design of system is based on peak hour customer demand and how weather is a major driver, and (2) non-pipeline solutions and the criteria they must meet in order to be an alternative distribution system resource, and (3) distribution system planning objectives.

During the discussion of DSP objectives, NW Natural reviewed meeting peak hour requirements, addressing localized system needs, and choosing the cost-effective alternative

while accounting for risk. Points of consideration included that NW Natural’s DSP is in a transition from a “just-in-time” planning process to a forward-looking planning process and that this transition is assisted by the improvements in system modeling through the Customer Management Module (CMM) project. Tools for system modeling and planning such as SCADA, and Synergi™, as well as reinforcement standards were also reviewed in detail.

Lastly, NW Natural discussed alternative analysis, the Geographically Targeted Energy Efficiency (GeoTEE) pilot, and the proposed Forest Grove Feeder system reinforcement project based upon principles and modeling as discussed.

TWG No. 6, Low Carbon Gas Evaluation Methodology and Emissions Compliance Mechanisms – June 1, 2022

Held virtually via Microsoft Teams. The first portion of the TWG focused on low carbon gas, (i.e., RNG) evaluation methodology, beginning with a review of IRP related activities and policies since filing the 2018 IRP update, as well as the evolution of NW Natural’s evaluation methodology and key terminology related to low carbon/ renewable resources. The IRP team then reviewed and discussed:

- Project types of low-GHG resources including the differences between bundled and unbundled purchases
- Application of avoided costs, utilizing examples to illustrate the various types of costs avoided such as Transport, Compliance, Infrastructure, and Capacity
- How the cost of RNG is evaluated against conventional gas and the calculations used
- An in depth look at the components within the cost calculations and evaluation methodology
- Accounting for risk and uncertainty, including the tools and calculations utilized; NW Natural accounts for two main types of risk in its RNG methodology- Market and Policy

The second portion of the TWG was dedicated to reviewing PLEXOS®, the system resource planning model. The IRP team discussed how the model incorporates new policies including emissions compliance, as well as previously accounted for inputs such as weather and climate change, and the social cost of carbon. The IRP team then led stakeholders through modeling examples and a demonstration of NW Natural’s complex model within the modeling software.

TWG No. 7, Portfolio Results and Actions - TBA

Appendix G contains the (virtual) attendance lists for each TWG meeting.

9.3. Community and Equity Advisory Group

The Company's IRP process was the driving force behind the formation of NW Natural's inaugural Community and Equity Advisory Group (CEAG). NW Natural recognized particular communities and customer groups have historically not been included or engaged in the resource planning process. The Company additionally recognized that many issues related to resource planning intersect with other areas of operations and community needs. Thus, the CEAG has been formed to advise the Company on various programs and processes, including, but not limited to the resource planning process. Members of the CEAG are recruited from community-based organizations representing historically underrepresented voices in the energy planning environment. Member organizations are compensated for participation in the CEAG. NW Natural expects the CEAG will assist with increasing and improving upon current public participation in its future IRPs.

Appendix A
IRP Requirements

To be filed with NW Natural's Final 2022 Integrated Resource Plan

A.1

This is a draft document for discussion purposes and as such should not be used for investment purposes.

Appendix B
Resource Needs

B.1 Customer Count Forecast Technical Details

Oregon’s Office of Economic Analysis (OEA) was the data source of the exogenous variables used in the four econometric customer forecasting models as specified in Equations from (1) to (4) in the 2022 IRP. As OEA forecasts U.S. housing starts and Oregon’s nonfarm employment 10 years ahead, NW Natural used Population Research Center (PRC) at Portland State University (PSU)’s long-term forecast of Oregon’s population to project U.S. housing starts¹ and Oregon’s nonfarm employment beyond 2030, respectively.

Residential:

$$\Delta OR \text{ customer rate}_t = \alpha + b_1 \frac{(\Delta OR \text{ starts}_t + \Delta OR \text{ starts}_{t-1})}{2} \quad (1)$$

$$\Delta WA \text{ customer rate}_t = \alpha + b_1 \frac{(\Delta \ln (US \text{ starts}_t) + \Delta \ln (US \text{ starts}_{t-1}))}{2} \quad (2)$$

Commercial:

$$\Delta OR \text{ customer rate}_t = \alpha + b_1 \frac{(\Delta \ln (OR \text{ pop}_t) + \Delta \ln (OR \text{ pop}_{t-1}) + \Delta \ln (OR \text{ pop}_{t-2}))}{3} \quad (3)$$

$$\Delta WA \text{ customer rate}_t = \alpha + b_1 \frac{(\Delta \ln (OR \text{ emp}_t) + \Delta \ln (OR \text{ emp}_{t-1}) + \Delta \ln (OR \text{ emp}_{t-2}))}{3} \quad (4)$$

The dependent and independent variables used in the equations are defined in Table B.1 while the estimated parameters of the equations are reported in Table B.2.

Table B.1: Dependent and Independent Variables used in Equations (1) – (4)

Equation	Dependent Variable	Independent variable
(1) OR Residential	OR Residential Customer Growth	Change in housing stock (OR housing Starts)
(2) WA Residential	WA Residential Customer Growth	Change in housing stock (US housing Starts)
(3) OR Commercial	OR Commercial Customer Growth	Population growth (OR population)
(4) WA Commercial	WA Commercial Customer Growth	Local economic activity (Total employment growth in OR)

¹ NW Natural projected U.S. housing starts by first using PRC at PSU’s forecast of Oregon’s population and the 1991–2021 average historical relationship between the annual average rates of growth of U.S. and Oregon’s population to project U.S. population beyond 2027. The Company then used the average annual rate of change in projected U.S. population growth to project U.S. housing starts.

B.1

This is a draft document for discussion purposes and as such should not be used for investment purposes.

Table B.2: Parameter Estimates for Equations (1) – (4)

Equation #	α	b_1
1 – OR Residential	-158	405**
2 – WA Residential	37	1,768**
3 – OR Commercial	29	64,625*
4 – WA Commercial	158**	1.3*

Note that significance levels are indicated by asterisks: * $p < 0.1$, ** $p < 0.05$, and *** $p < 0.01$.

B.1.2 Allocations

As shown in Table 3.2 Customer Count Series, for purposes of planning associated with the 2022 IRP, NW Natural has 10 load centers: eight in Oregon and two in Washington. The analysis of alternative approaches to forecasting customers described above results in four customer forecasts, each at the state-level: Oregon residential, Oregon commercial, Washington residential, and Washington commercial. As NW Natural has a need to forecast customers not only at the system or state-levels, but also at a more granular distribution level, the Company uses allocation methods to transform the four state-level forecasts into load center forecasts. Additionally, the customer forecasts at the state-level are for year-end and peak load forecasts require monthly forecasts of customers and NW Natural uses allocation methods to transform year-end customer values into monthly values. Methods used for allocations are described below.

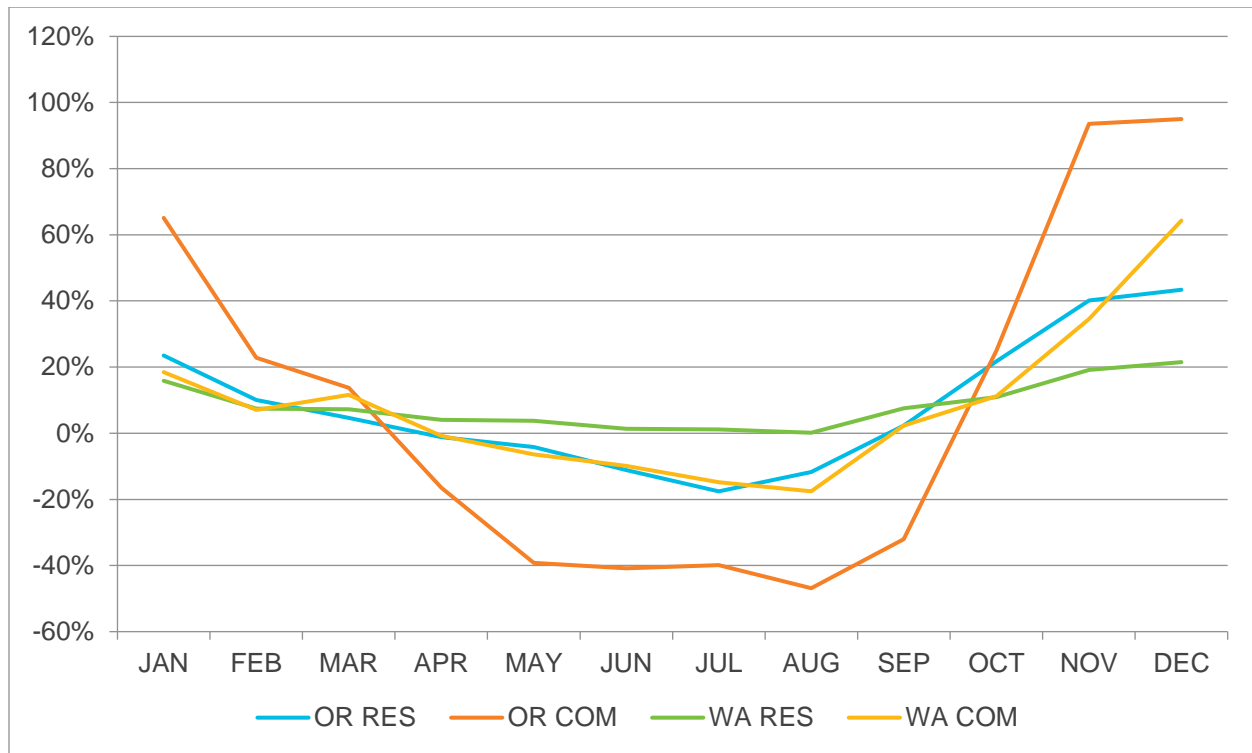
Allocation to Months

Figure B.1 shows the estimated monthly share of calendar year-over-year change in customers represented by each calendar month. Note that monthly share values for Oregon and Washington residential customers and for Washington commercial customers are similar, while those for Oregon Commercial are more extreme.

B.2

This is a draft document for discussion purposes and as such should not be used for investment purposes.

Figure B.1: Monthly Shares of Calendar Year-over-Year Change in Customers



Allocation to Load Centers

NW Natural allocates month-over-month changes from state-level by month to load center by month on the basis of the contribution of each load center within the state to the increase in state-level customers over the September 2008 through December 2019 timeframe. These allocations are made separately for each of the four customer forecasts; i.e., Oregon residential, Oregon commercial, Washington residential, and Washington commercial.

Table B.3 shows the average annual rates of customer change by load center and state for residential customers and commercial customers over the 2022-2050 planning horizon. Note that NW Natural has provided service to Coos Bay for only two decades and there may be a relatively greater potential for customer change through conversions from other fuels in this load center than in other parts of the Company's service area.

B.3

This is a draft document for discussion purposes and as such should not be used for investment purposes.

Table B.3: Average Annual Customer Reference Case Change Rates – 2022-2050

Load Center	Residential	Commercial
OREGON		
Albany	0.7%	0.6%
Astoria	1.2%	0.4%
Coos Bay	4.7%	4.2%
Columbia River Gorge – OR	1.5%	0.8%
Eugene	1.2%	0.9%
Lincoln City	1.0%	-0.1%
Portland	1.0%	0.8%
Salem	1.0%	1.1%
Total Oregon	1.0%	0.8%
WASHINGTON		
Columbia River Gorge – WA	1.7%	0.3%
Vancouver	2.6%	1.9%
Total Washington	2.6%	1.8%

Allocation to Components of Customer Change

NW Natural models separate usage profiles for existing customers, new construction customer additions, and conversion customer additions. Customer losses are accounted for by a declining existing customer count through time.

NW Natural used the “components” forecasts at state-level and projected customer loss rates based on the SME forecast for 2021-2024 and the new construction rate forecast for 2025 forward to allocate month-end customer levels at the load center level to these components. This was done by state and separately for residential and commercial customers. As the SME panel forecast includes the component detail, these allocations are for 2025 and subsequent years.

B.4

This is a draft document for discussion purposes and as such should not be used for investment purposes.

Table B.4: UPC Model Coefficients

State	Load Center	Class	Sub-class	k0	k1	y0	b1	b2	y2
OR	ALB	C1	com_exist	55	65	6.669179	-0.06265	-0.55237	34.88348
OR	AST	C1	com_exist	50	61	3.808998	0	-0.43536	28.33427
OR	COOS	C1	com_exist	53	63	4.247724	0	-0.75662	49.61732
OR	DALO	C1	com_exist	55	64	6.312669	-0.04816	-0.51628	33.47306
WA	DALW	C1	com_exist	55	64	6.312669	-0.04816	-0.51628	33.47306
OR	EUG	C1	com_exist	52	64	9.264012	-0.08986	-0.66883	41.67186
OR	LC	C1	com_exist	52	60	5.314521	0	-0.50649	32.63146
OR	POR	C1	com_exist	50	64	8.348593	-0.07674	-0.69673	43.95235
OR	SAL	C1	com_exist	54	64	6.269305	-0.05467	-0.66637	41.07671
WA	VAN	C1	com_exist	50	64	8.754356	-0.08192	-0.64224	40.70289
OR	ALB	R1	res_exist	52	68	1.233887	-0.01193	-0.14742	9.162369
OR	AST	R1	res_exist	50	60	2.208741	-0.02694	-0.15716	9.543513
OR	COOS	R1	res_exist	55	63	0.37091	0	-0.15725	9.658525
OR	DALO	R1	res_exist	50	64	1.322217	-0.0121	-0.10839	7.129867
WA	DALW	R1	res_exist	50	64	1.322217	-0.0121	-0.10839	7.129867
OR	EUG	R1	res_exist	51	67	1.064213	-0.00879	-0.13879	8.674684
OR	LC	R1	res_exist	53	60	2.737316	-0.03725	-0.15457	9.122087
OR	POR	R1	res_exist	50	65	1.798423	-0.01901	-0.1616	10.24808
OR	SAL	R1	res_exist	52	68	1.060155	-0.0087	-0.1594	9.927056
WA	VAN	R1	res_exist	50	66	1.687177	-0.0162	-0.16209	10.23714
OR		C1	com_nc	55	67	4.634968	0	-0.89078	63.75738
OR		C1	com_conv	55	67	3.197445	0	-0.59551	40.3124
WA		C1	com_nc	50	65	3.737502	0	-0.59568	43.12067
WA		C1	com_conv	50	65	3.937895	0	-1.03514	56.96523
OR		R1	res_sfnc	50	67	1.874433	-0.02113	-0.12682	8.2212
OR		R1	res_mfnc	50	67	0.414328	-0.00475	-0.04175	2.370682
OR		R1	res_conv	50	67	0.877146	-0.00973	-0.10727	7.004857
WA		R1	res_conv	53	68	0.265548	0	-0.12328	7.740597
WA		R1	res_sfnc	53	68	0.25363	0	-0.13705	8.493505
WA		R1	res_mfnc	53	68	0.156704	0	-0.04737	2.869121

B.5

This is a draft document for discussion purposes and as such should not be used for investment purposes.

Table B.5: Model Coefficients – Daily System Load

Driver	Units	Coefficients	Standard Error
Temperature	Hourly Average (°F)	15,852.05	6,749.16
Previous Day Temperature	Hourly Average (°F)	-8,615.11	318.22
+ Temperature Interaction		138.14	6.83
Solar Radiation	Daily Sum (watts/m ²)	-12.72	2.38
+ Temperature Interaction		0.15	0.05
Wind Speed	Hourly Average (mph)	5,341.27	662.89
+ Temperature Interaction		-44.84	15.43
Snow Depth	Daily Measure (inches)	-24,821.04	5,350.68
+ Temperature Interaction		636.52	174.26
Customer Count	N/A	2.67	0.47
+ Temperature Interaction		-0.05	0.01
Friday Indicator	N/A	-35,274.63	7,015.24
+ Temperature Interaction		576.74	154.40
Saturday Indicator	N/A	-52,131.89	7,665.59
+ Temperature Interaction		708.40	172.08
Sunday Indicator	N/A	-44,956.72	6,960.35
+ Temperature Interaction		677.02	156.96
Holiday Indicator	N/A	-26,295.56	3,353.69
Annual Time Trend	Years after 2008	-16,419.67	4,454.15
+ Temperature Interaction		381.99	100.01
Bull Run Creek Temperature	Daily Measure (°F)	-1,539.93	128.64
COVID-19 Indicator		(69,350.23)	19140.87
+ Temperature Interaction		1,526.86	429.7813
Constant		-504,550.50	299,508.80

B.6

This is a draft document for discussion purposes and as such should not be used for investment purposes.

Appendix C
Avoided Costs

C.1 Levelized Avoided Costs by State and End Use

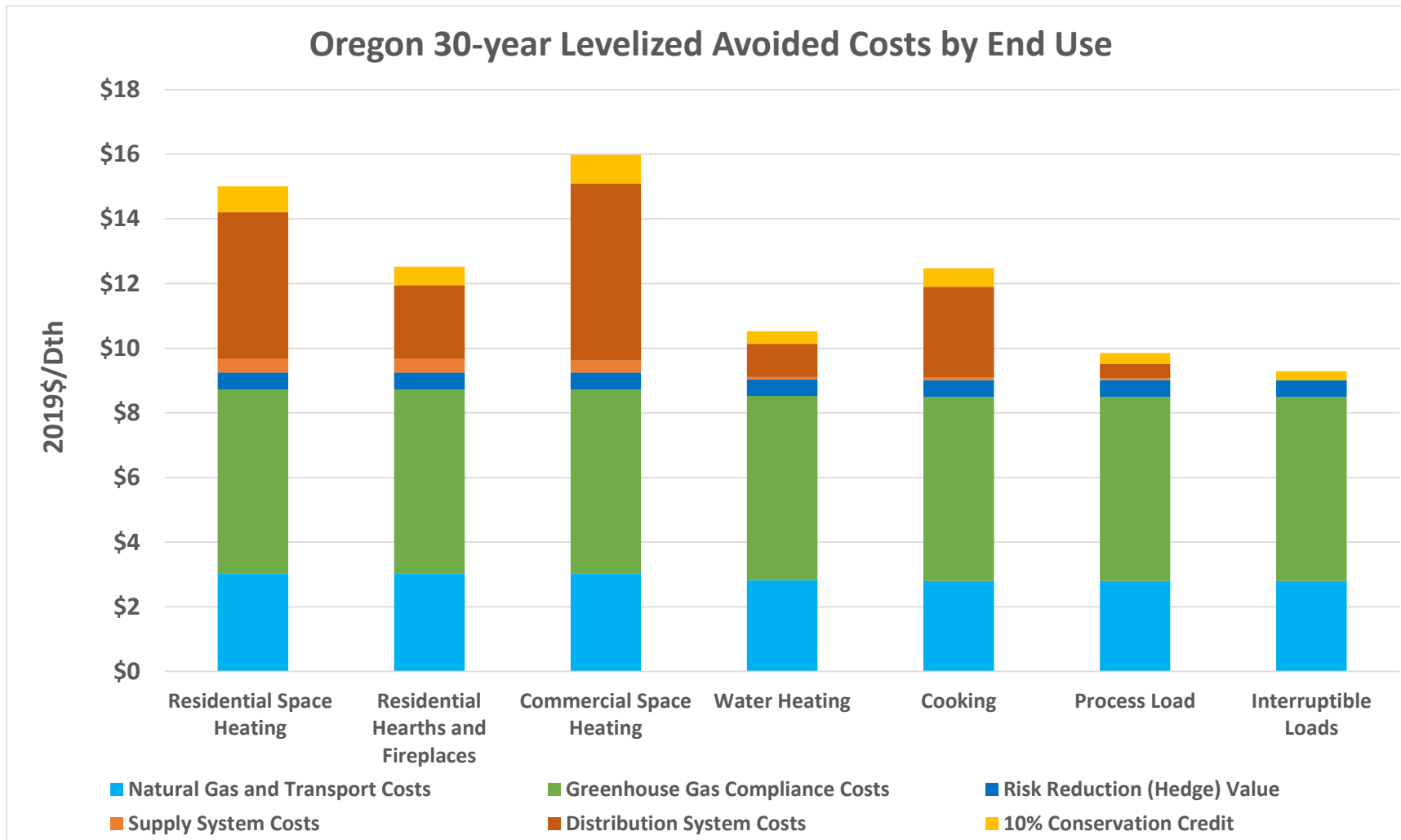
Table C.1: Avoided Cost Summary by State, Year, and Policy

Year	Real (2020\$)									
	Infrastructure Costs				Commodity Costs		Environmental Compliance Costs			Washington Carbon Price: Social Cost of
	Supply (\$/Dth/Day)	Washington Distribution (\$/Dth/Hour)	Oregon Distribution (\$/Dth/Hour)	System Distribution (\$/Dth/Hour)	Gas and Transport Costs (\$/Dth)	Hedge Value (\$/Dth)	Oregon Carbon Policy Scenarios (\$/Dth)			
							Base Case	SCC	High Sensitivity	
2022	\$0.058	\$0.747	\$0.451	\$0.485	\$3.589	\$0.520	\$4.235	\$4.235	\$8.698	
2023	\$0.058	\$0.747	\$0.451	\$0.485	\$3.133	\$0.520	\$4.322	\$4.322	\$8.900	\$5.158
2024	\$0.058	\$0.747	\$0.451	\$0.485	\$2.672	\$0.520	\$4.409	\$4.409	\$9.103	\$5.261
2025	\$0.058	\$0.747	\$0.451	\$0.485	\$2.602	\$0.520	\$4.496	\$4.496	\$9.305	\$5.365
2026	\$0.058	\$0.747	\$0.451	\$0.485	\$2.567	\$0.520	\$4.562	\$4.562	\$9.494	\$5.444
2027	\$0.058	\$0.747	\$0.451	\$0.485	\$2.546	\$0.520	\$4.628	\$4.628	\$9.683	\$5.523
2028	\$0.058	\$0.747	\$0.451	\$0.485	\$2.538	\$0.520	\$4.694	\$4.694	\$9.871	\$5.602
2029	\$0.058	\$0.747	\$0.451	\$0.485	\$2.535	\$0.520	\$4.760	\$4.760	\$10.060	\$5.681
2030	\$0.058	\$0.747	\$0.451	\$0.485	\$2.609	\$0.520	\$4.826	\$4.826	\$10.249	\$5.759
2031	\$0.058	\$0.747	\$0.451	\$0.485	\$2.672	\$0.520	\$7.848	\$4.892	\$10.465	\$5.838
2032	\$0.058	\$0.747	\$0.451	\$0.485	\$2.663	\$0.520	\$7.578	\$4.958	\$10.681	\$5.917
2033	\$0.058	\$0.747	\$0.451	\$0.485	\$2.601	\$0.520	\$7.359	\$5.025	\$10.896	\$5.996
2034	\$0.058	\$0.747	\$0.451	\$0.485	\$2.631	\$0.520	\$7.093	\$5.091	\$11.112	\$6.075
2035	\$0.058	\$0.747	\$0.451	\$0.485	\$2.652	\$0.520	\$6.888	\$5.157	\$11.328	\$6.154
2036	\$0.058	\$0.747	\$0.451	\$0.485	\$2.648	\$0.520	\$6.748	\$5.230	\$11.530	\$6.241
2037	\$0.058	\$0.747	\$0.451	\$0.485	\$2.673	\$0.520	\$6.709	\$5.303	\$11.732	\$6.329
2038	\$0.058	\$0.747	\$0.451	\$0.485	\$2.729	\$0.520	\$6.622	\$5.376	\$11.935	\$6.416
2039	\$0.058	\$0.747	\$0.451	\$0.485	\$2.818	\$0.520	\$6.411	\$5.450	\$12.137	\$6.504
2040	\$0.058	\$0.747	\$0.451	\$0.485	\$2.867	\$0.520	\$6.330	\$5.523	\$12.339	\$6.591
2041	\$0.058	\$0.747	\$0.451	\$0.485	\$2.891	\$0.520	\$6.468	\$5.588	\$12.528	\$6.669
2042	\$0.058	\$0.747	\$0.451	\$0.485	\$2.894	\$0.520	\$6.382	\$5.653	\$12.717	\$6.746
2043	\$0.058	\$0.747	\$0.451	\$0.485	\$2.902	\$0.520	\$6.260	\$5.718	\$12.906	\$6.824
2044	\$0.058	\$0.747	\$0.451	\$0.485	\$2.947	\$0.520	\$6.101	\$5.783	\$13.094	\$6.901
2045	\$0.058	\$0.747	\$0.451	\$0.485	\$3.064	\$0.520	\$5.975	\$5.848	\$13.283	\$6.979
2046	\$0.058	\$0.747	\$0.451	\$0.485	\$3.047	\$0.520	\$5.816	\$5.924	\$13.486	\$7.069
2047	\$0.058	\$0.747	\$0.451	\$0.485	\$3.044	\$0.520	\$5.756	\$5.999	\$13.688	\$7.160
2048	\$0.058	\$0.747	\$0.451	\$0.485	\$3.027	\$0.520	\$5.547	\$6.075	\$13.890	\$7.250
2049	\$0.058	\$0.747	\$0.451	\$0.485	\$3.158	\$0.520	\$5.375	\$6.151	\$14.092	\$7.341
2050	\$0.058	\$0.747	\$0.451	\$0.485	\$3.184	\$0.520	\$5.400	\$6.227	\$14.295	\$7.431
Levelized	\$0.058	\$0.747	\$0.451	\$0.485	\$2.802	\$0.520	\$5.692	\$5.059	\$10.982	\$6.037

C.1

This is a draft document for discussion purposes and as such should not be used for investment purposes.

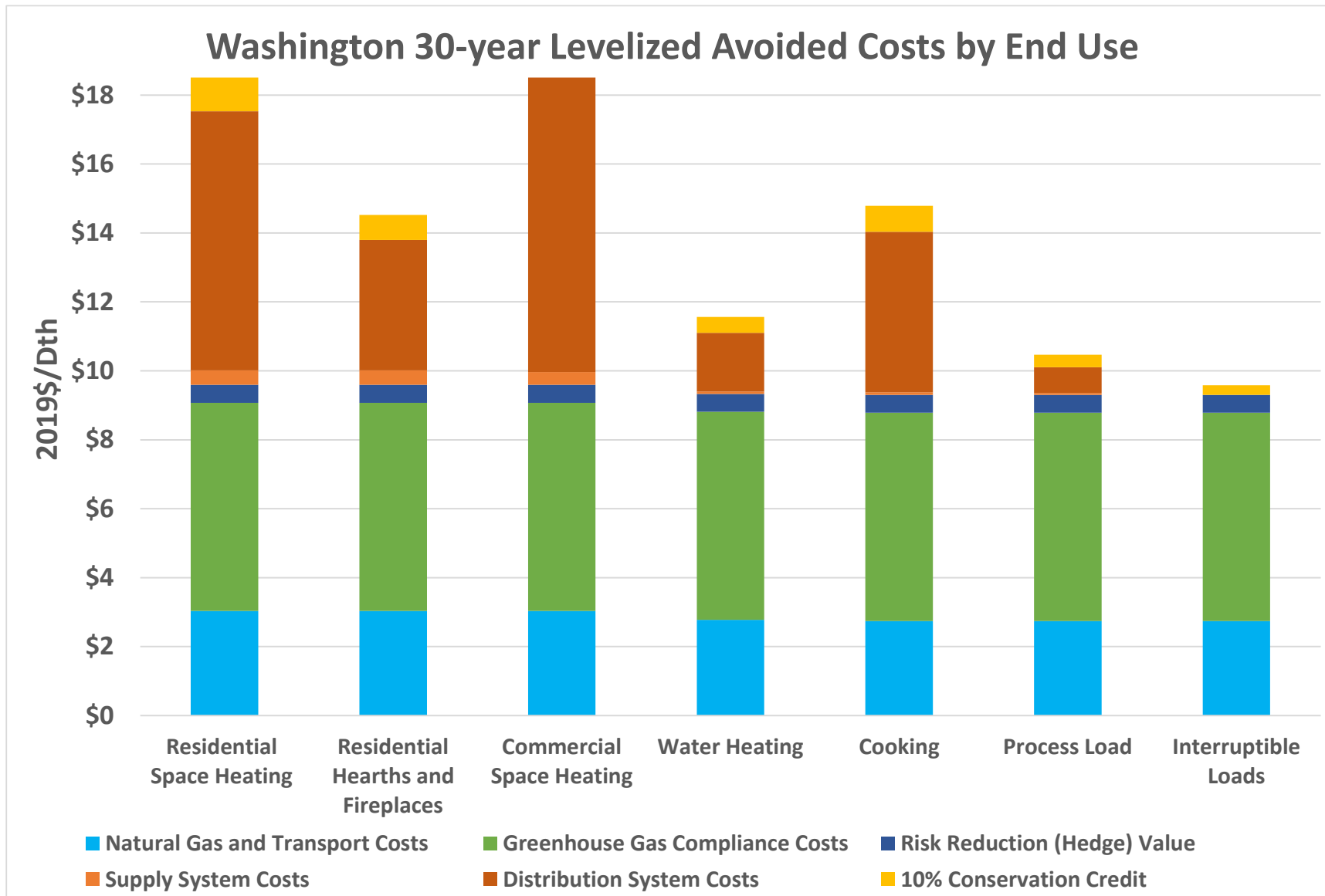
Figure C.1: Oregon 30-year Levelized Avoided Costs by End Use



C.2

This is a draft document for discussion purposes and as such should not be used for investment purposes.

Figure C.2: Washington 30-year Levelized Avoided Costs by End Use



C.3

This is a draft document for discussion purposes and as such should not be used for investment purposes.

Table C.2: Avoided Cost by Year and End Use

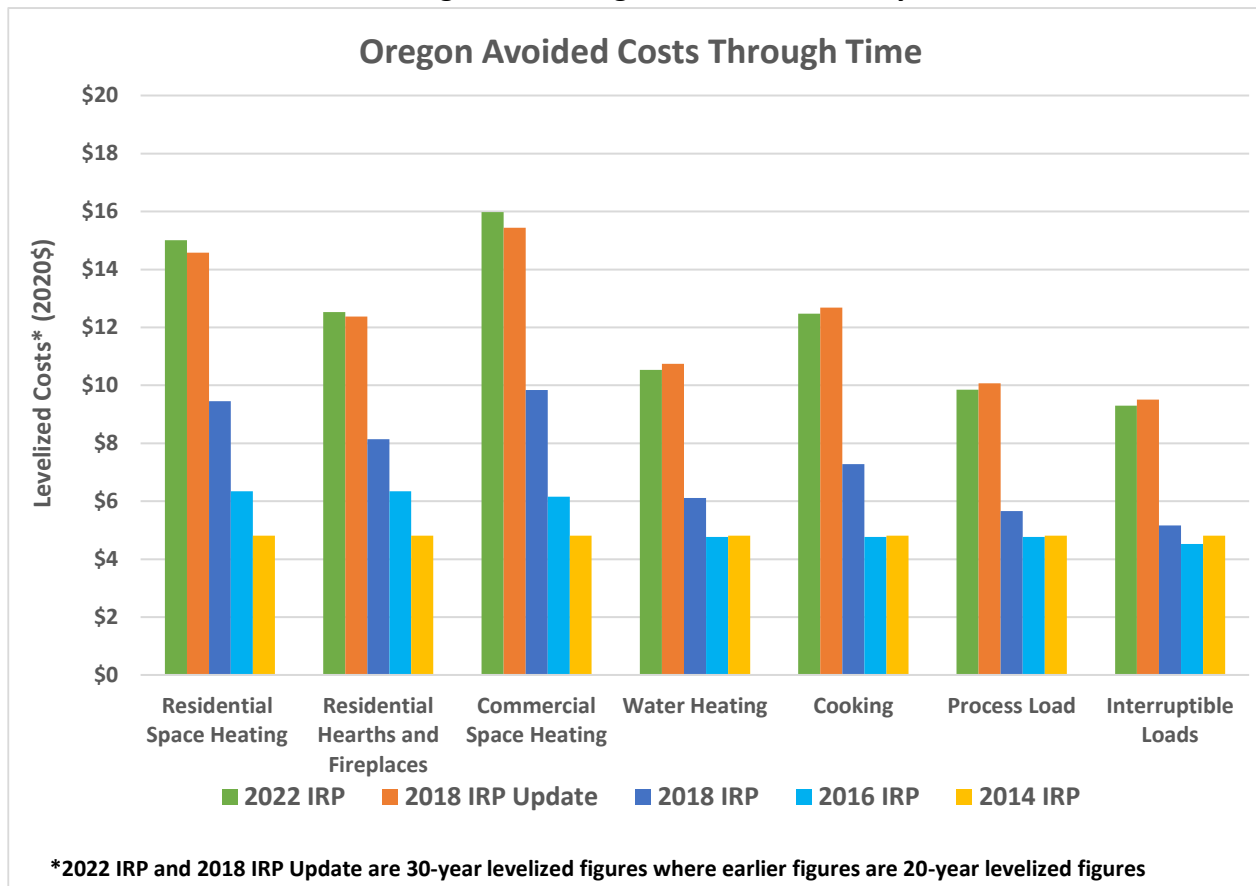
	Oregon Total Avoided Costs by End Use (2019\$)							Washington Total Avoided Costs by End Use (2019\$)						
	Residential Space Heating	Residential Hearths and Fireplaces	Commercial Space Heating	Water Heating	Cooking	Process Load	Interruptible Load	Residential Space Heating	Residential Hearths and Fireplaces	Commercial Space Heating	Water Heating	Cooking	Process Load	Interruptible Load
2022	\$14.60	\$12.12	\$15.58	\$9.98	\$11.88	\$9.26	\$8.70	\$18.70	\$14.59	\$20.35	\$11.54	\$14.73	\$10.41	\$9.52
2023	\$14.01	\$11.52	\$14.98	\$9.54	\$11.47	\$8.85	\$8.29	\$18.12	\$14.01	\$19.77	\$11.12	\$14.33	\$10.01	\$9.12
2024	\$13.53	\$11.05	\$14.51	\$9.10	\$11.04	\$8.43	\$7.87	\$17.66	\$13.55	\$19.31	\$10.69	\$13.93	\$9.61	\$8.72
2025	\$13.58	\$11.10	\$14.56	\$9.11	\$11.06	\$8.44	\$7.88	\$17.72	\$13.62	\$19.38	\$10.72	\$13.96	\$9.63	\$8.75
2026	\$13.63	\$11.15	\$14.60	\$9.14	\$11.08	\$8.47	\$7.91	\$17.78	\$13.68	\$19.44	\$10.76	\$14.00	\$9.67	\$8.79
2027	\$13.65	\$11.17	\$14.63	\$9.18	\$11.13	\$8.51	\$7.95	\$17.82	\$13.72	\$19.48	\$10.82	\$14.05	\$9.73	\$8.84
2028	\$13.70	\$11.21	\$14.67	\$9.24	\$11.18	\$8.56	\$8.01	\$17.88	\$13.77	\$19.53	\$10.88	\$14.12	\$9.80	\$8.91
2029	\$13.79	\$11.31	\$14.77	\$9.30	\$11.25	\$8.63	\$8.07	\$17.99	\$13.88	\$19.64	\$10.97	\$14.20	\$9.87	\$8.99
2030	\$13.91	\$11.43	\$14.89	\$9.45	\$11.39	\$8.78	\$8.22	\$18.12	\$14.02	\$19.78	\$11.12	\$14.36	\$10.03	\$9.15
2031	\$16.99	\$14.51	\$17.97	\$12.54	\$14.48	\$11.87	\$11.31	\$18.25	\$14.15	\$19.91	\$11.27	\$14.51	\$10.18	\$9.30
2032	\$16.74	\$14.26	\$17.72	\$12.26	\$14.20	\$11.59	\$11.03	\$18.36	\$14.25	\$20.01	\$11.34	\$14.57	\$10.25	\$9.37
2033	\$16.47	\$13.98	\$17.44	\$11.98	\$13.92	\$11.30	\$10.74	\$18.38	\$14.27	\$20.03	\$11.35	\$14.58	\$10.26	\$9.38
2034	\$16.25	\$13.77	\$17.23	\$11.75	\$13.68	\$11.07	\$10.51	\$18.51	\$14.40	\$20.16	\$11.47	\$14.70	\$10.37	\$9.49
2035	\$16.02	\$13.54	\$17.00	\$11.56	\$13.50	\$10.89	\$10.33	\$18.56	\$14.46	\$20.22	\$11.56	\$14.80	\$10.48	\$9.59
2036	\$15.91	\$13.43	\$16.88	\$11.42	\$13.36	\$10.74	\$10.18	\$18.67	\$14.57	\$20.33	\$11.65	\$14.88	\$10.56	\$9.67
2037	\$15.92	\$13.44	\$16.90	\$11.41	\$13.35	\$10.73	\$10.17	\$18.82	\$14.71	\$20.47	\$11.77	\$15.00	\$10.67	\$9.79
2038	\$15.89	\$13.41	\$16.87	\$11.38	\$13.32	\$10.70	\$10.14	\$18.96	\$14.85	\$20.61	\$11.92	\$15.15	\$10.82	\$9.94
2039	\$15.76	\$13.28	\$16.74	\$11.26	\$13.21	\$10.59	\$10.03	\$19.13	\$15.02	\$20.78	\$12.10	\$15.33	\$11.01	\$10.12
2040	\$15.74	\$13.26	\$16.72	\$11.24	\$13.18	\$10.56	\$10.00	\$19.28	\$15.17	\$20.93	\$12.24	\$15.47	\$11.15	\$10.27
2041	\$15.88	\$13.40	\$16.86	\$11.40	\$13.35	\$10.73	\$10.17	\$19.36	\$15.25	\$21.01	\$12.34	\$15.58	\$11.25	\$10.37
2042	\$15.81	\$13.33	\$16.79	\$11.32	\$13.26	\$10.64	\$10.09	\$19.45	\$15.34	\$21.10	\$12.42	\$15.66	\$11.33	\$10.45
2043	\$15.67	\$13.19	\$16.65	\$11.20	\$13.15	\$10.53	\$9.97	\$19.51	\$15.40	\$21.16	\$12.51	\$15.74	\$11.42	\$10.54
2044	\$15.55	\$13.07	\$16.52	\$11.09	\$13.04	\$10.42	\$9.86	\$19.62	\$15.51	\$21.28	\$12.63	\$15.87	\$11.55	\$10.66
2045	\$15.52	\$13.04	\$16.50	\$11.09	\$13.04	\$10.42	\$9.86	\$19.80	\$15.69	\$21.45	\$12.83	\$16.08	\$11.75	\$10.87
2046	\$15.36	\$12.88	\$16.34	\$10.92	\$12.86	\$10.25	\$9.69	\$19.89	\$15.78	\$21.54	\$12.91	\$16.15	\$11.83	\$10.94
2047	\$15.27	\$12.79	\$16.24	\$10.85	\$12.80	\$10.18	\$9.62	\$19.95	\$15.84	\$21.60	\$12.99	\$16.24	\$11.91	\$11.03
2048	\$15.06	\$12.58	\$16.03	\$10.63	\$12.57	\$9.96	\$9.40	\$20.04	\$15.93	\$21.69	\$13.07	\$16.31	\$11.99	\$11.10
2049	\$14.99	\$12.51	\$15.97	\$10.59	\$12.55	\$9.93	\$9.37	\$20.23	\$16.13	\$21.89	\$13.30	\$16.54	\$12.22	\$11.33
2050	\$14.94	\$12.46	\$15.91	\$10.64	\$12.60	\$9.98	\$9.42	\$20.24	\$16.13	\$21.90	\$13.41	\$16.66	\$12.34	\$11.45
Levelized	\$15.01	\$12.52	\$15.98	\$10.53	\$12.47	\$9.85	\$9.29	\$18.63	\$14.52	\$20.28	\$11.62	\$14.85	\$10.52	\$9.64

C.4

This is a draft document for discussion purposes and as such should not be used for investment purposes.

C.2 Avoided Costs by IRP and State

Figure C.3: Oregon Levelized Costs by IRP



C.5

This is a draft document for discussion purposes and as such should not be used for investment purposes.

Figure C.4: Washington Levelized Costs by IRP

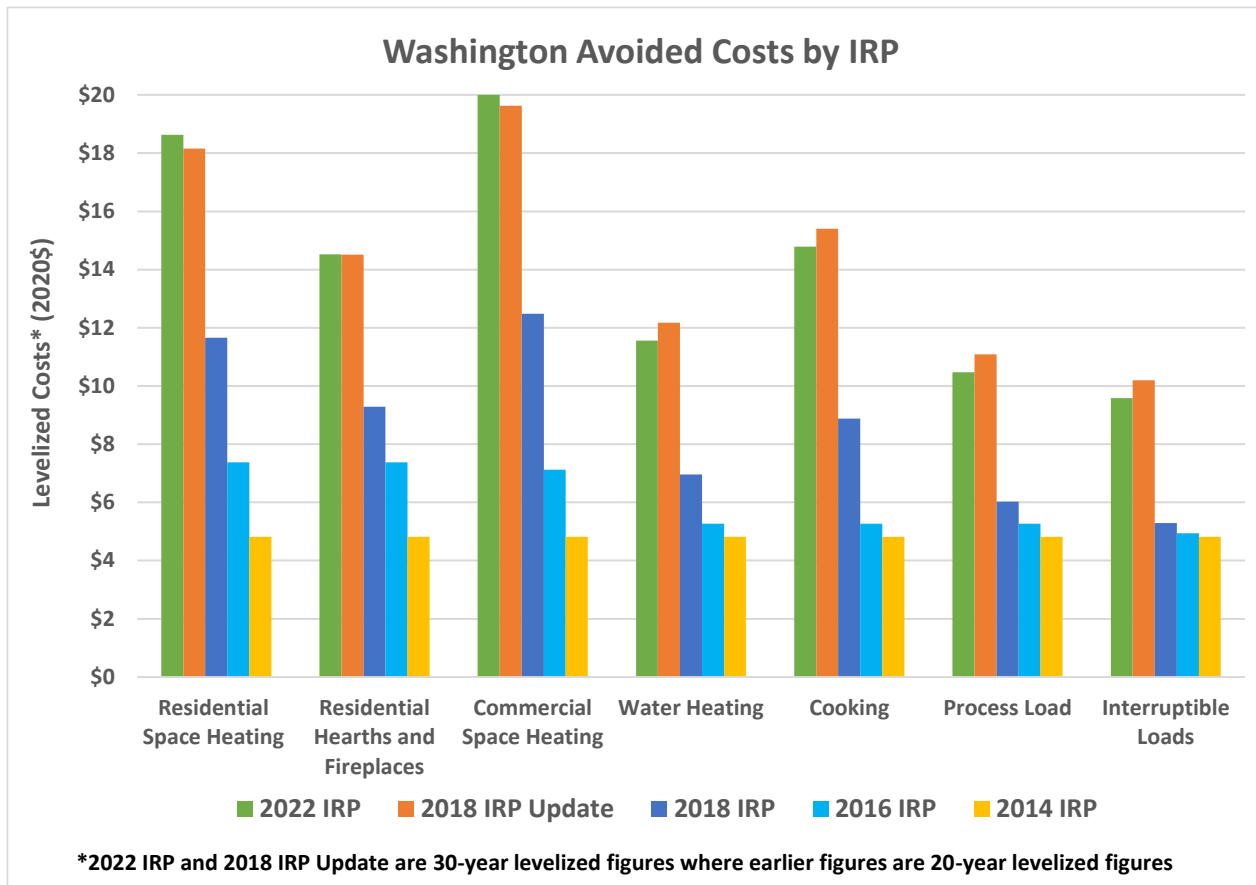
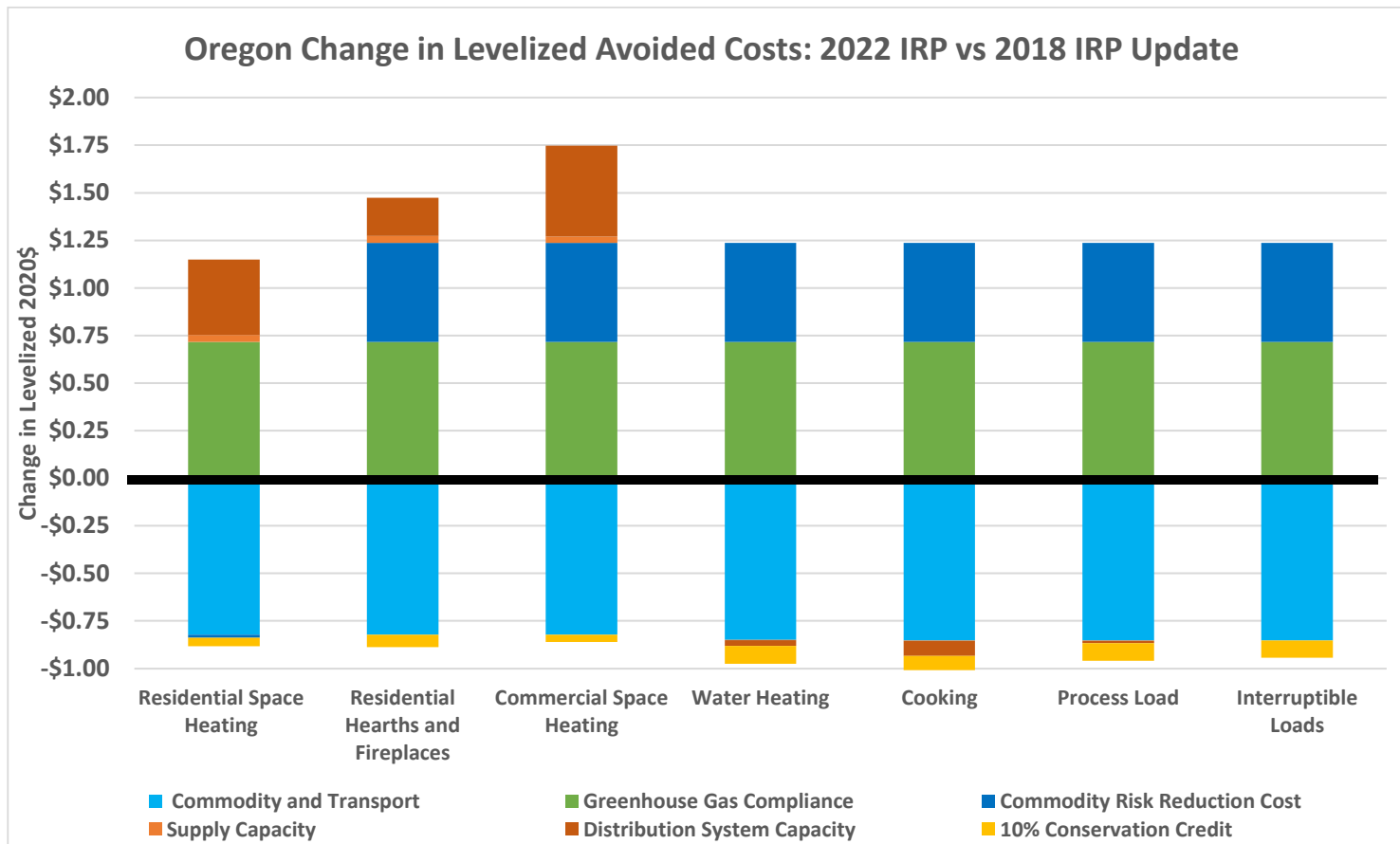


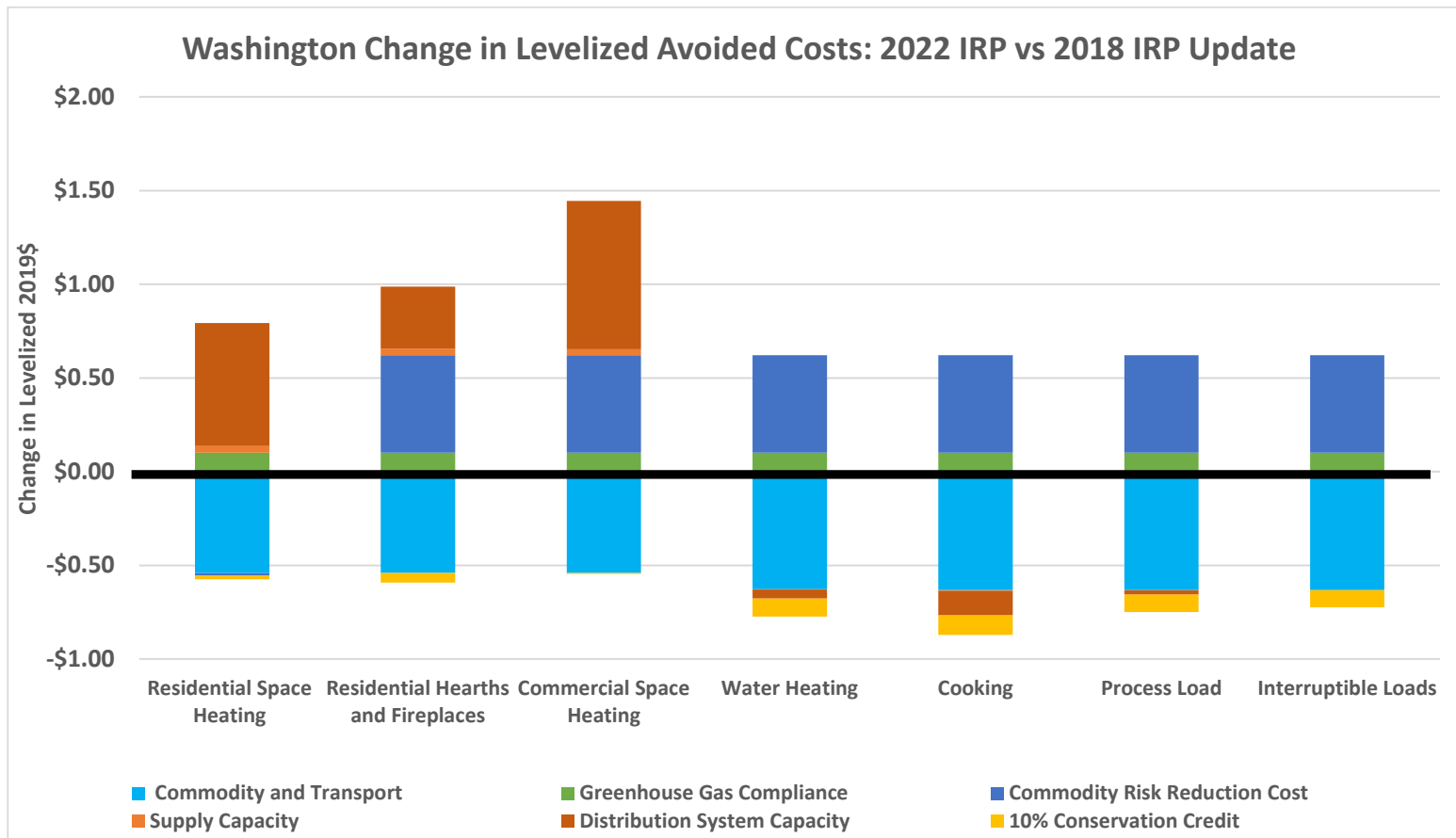
Figure C.5: Oregon Change in Levelized Costs: 2022 IRP vs 2018 IRP Update



C.7

This is a draft document for discussion purposes and as such should not be used for investment purposes.

Figure C.6: Washington Change in Levelized Costs: 2022 IRP vs 2018 IRP Update



C.8

This is a draft document for discussion purposes and as such should not be used for investment purposes.

C.3 Total Avoided Costs by End Use and Year

Figure C.7: Oregon Total Avoided Costs by End Use and Year

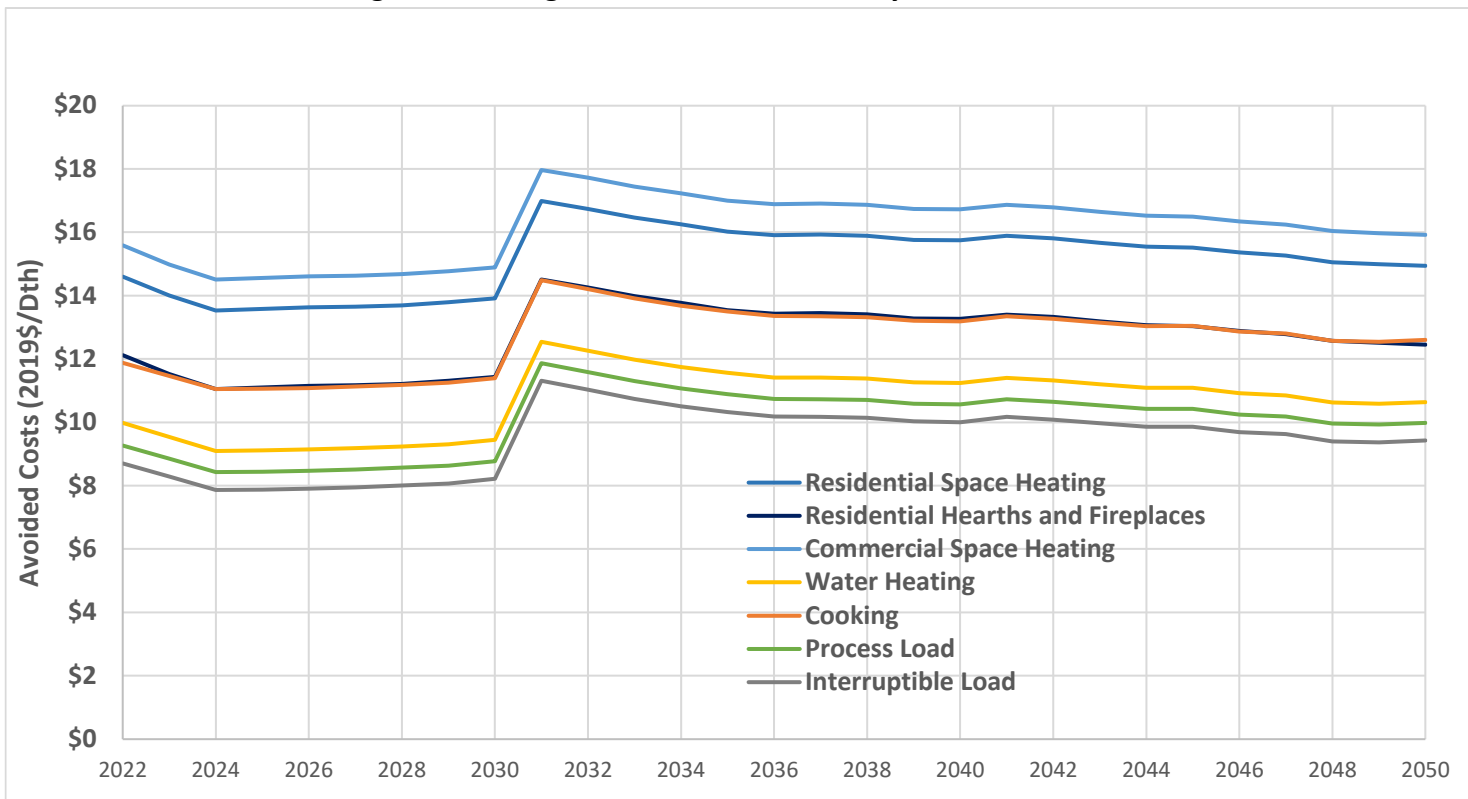


Figure C.8: Washington Total Avoided Costs by End Use and Year

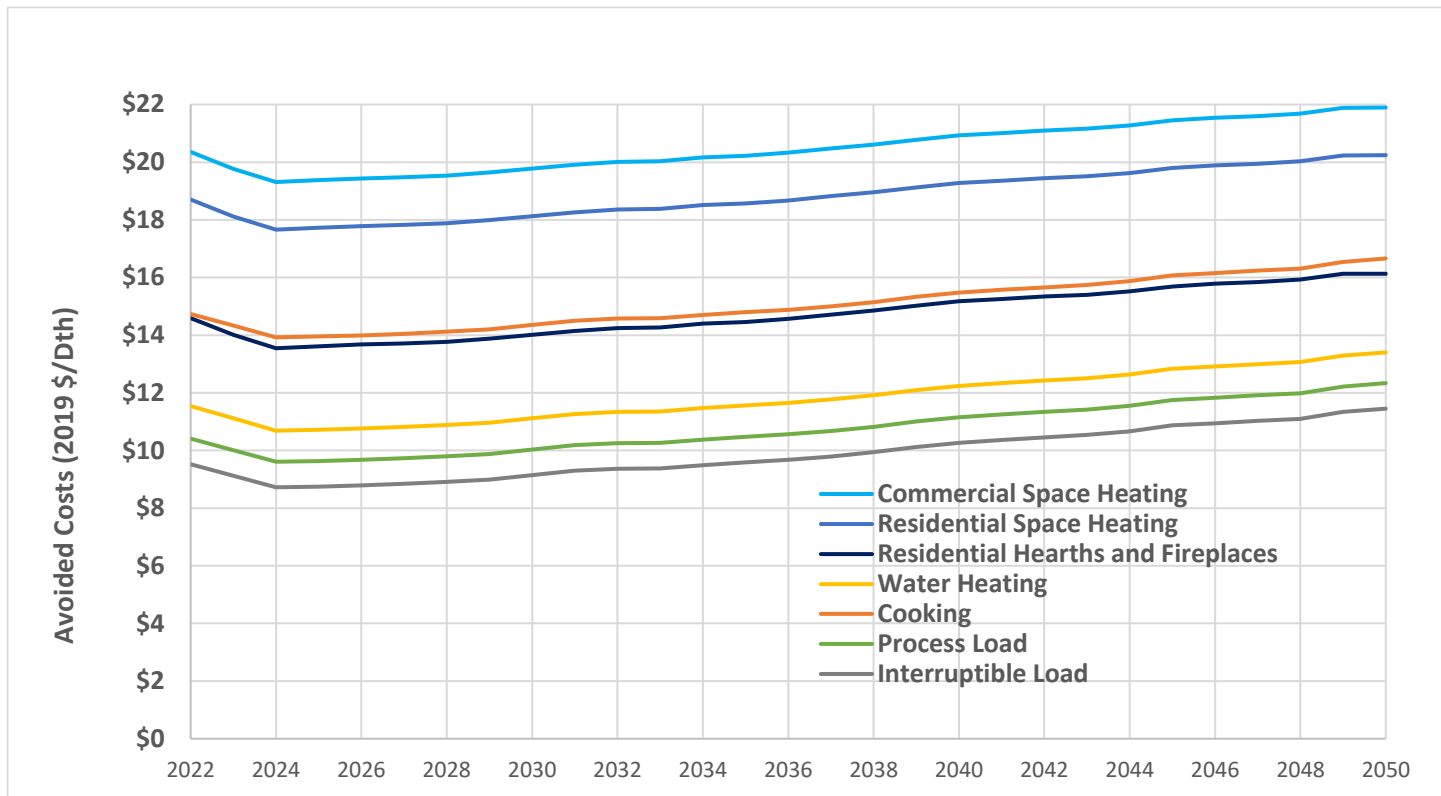
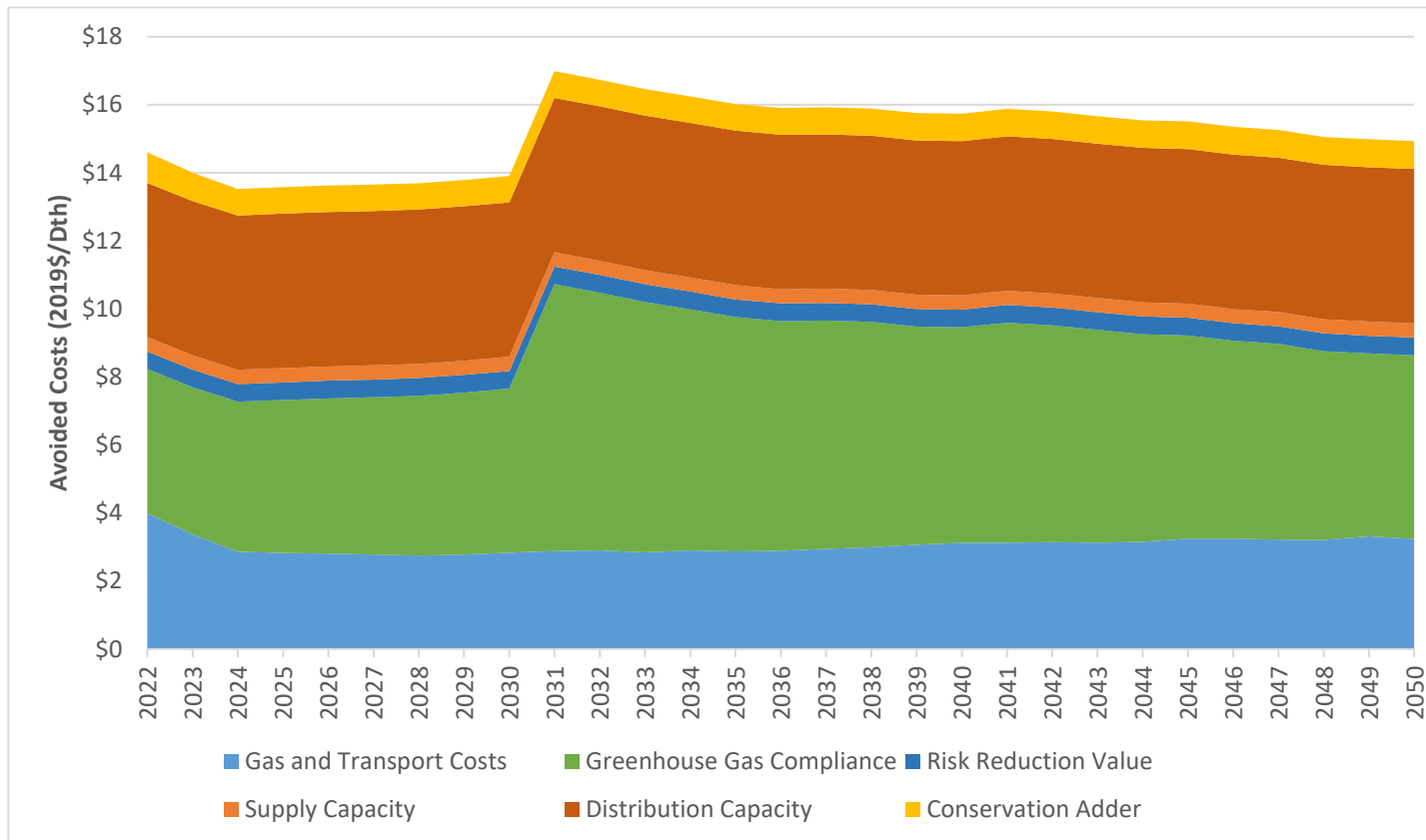


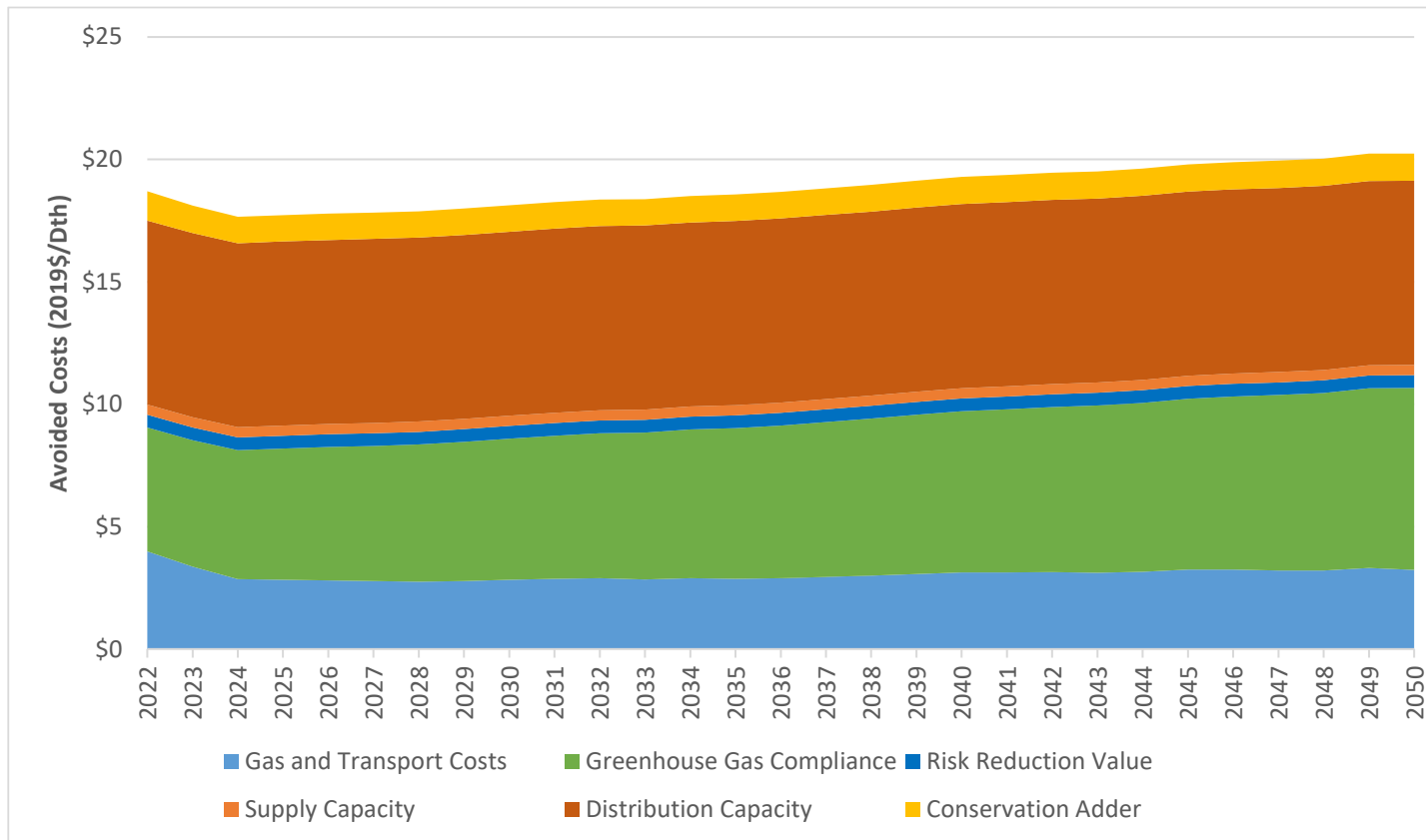
Figure C.9: Residential Space Heating Avoided Cost Breakdown – Oregon



C.11

This is a draft document for discussion purposes and as such should not be used for investment purposes.

Figure C.10: Residential Space Heating Avoided Cost Breakdown– Washington



Appendix D
Demand-Side Resources

D.1 Deployment Summary

See following pages

Table D.1: Oregon Deployment Summary 2022-2031

Gross Savings (Therms)		2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
New Buildings (Includes MF)	Com-New	359,446	311,166	299,823	295,903	298,584	293,030	306,078	320,806	332,610	345,016
	NEEA-MartetTX	122,242	367,872	385,638	385,638	385,638	378,826	372,135	365,561	359,104	352,761
Existing Buildings (No MF)	Com-ROB	221,743	320,669	333,054	347,365	348,776	367,482	383,907	398,060	410,154	420,707
	Com-SEM	285,575	418,683	444,633	479,044	485,792	482,760	511,022	524,242	519,899	497,621
	Com-RET	1,252,113	1,706,450	1,804,364	1,794,076	1,719,743	1,615,804	1,472,899	1,386,060	1,177,535	951,104
	Ind-RET	1,218,366	1,422,372	1,527,633	1,754,348	1,756,483	1,560,709	1,415,177	1,183,336	916,988	665,824
Industrial	Ind-SEM	27,988	30,000	30,000	30,000	30,000	29,622	29,345	29,069	28,792	28,404
	Ind-ROB	54,910	64,936	69,741	80,091	80,189	81,257	81,752	82,212	82,686	83,163
Residential New	Res-ManufNH	1,590	3,394	3,394	3,394	3,394	3,340	3,280	3,215	3,147	3,076
	Res-NewHomes	255,034	247,674	145,991	145,991	145,991	186,669	234,560	288,258	358,029	426,311
	Res-MarketTX	820,903	870,834	1,261,157	1,261,156	1,261,157	1,246,781	1,236,441	1,219,839	1,201,150	1,179,261
Residential Existing	Res-Tstat	574,496	705,768	1,013,410	1,064,081	1,117,285	1,057,379	1,004,745	880,335	711,649	534,480
	Res-TstatOpt	40,390	3,527	4,341	4,341	4,341	24,462	42,551	58,467	72,064	83,194
	Res-WaterHeat	37,539	32,986	41,232	41,232	41,232	78,543	124,096	178,502	241,961	312,936
Multi-family Existing	Res-Shell	186,605	464,534	444,344	411,719	434,444	475,058	525,361	558,933	569,174	552,569
	Res-Heat-ROB	257,703	317,791	376,317	376,317	376,317	430,711	487,492	546,150	658,470	729,087
Other	MF-RET	48,845	65,329	68,060	68,775	66,396	53,386	44,556	33,898	23,782	15,649
	MF-ROB	87,791	126,957	131,860	137,526	138,084	142,490	145,887	135,532	138,790	140,288
	Large-Project Adder	-	-	250,190	250,190	250,190	250,190	250,190	250,190	250,190	250,190
	Com-Cooking	269,935	269,229	274,888	273,136	280,248	288,500	304,584	298,608	329,099	339,447
	Total	6,123,213	7,750,168	8,910,070	9,204,324	9,224,283	9,046,998	8,976,058	8,741,271	8,385,273	7,911,087

D.2

Appendix D Provided by Energy Trust of Oregon

This is a draft document for discussion purposes and as such should not be used for investment purposes.

Table D.2: Oregon Deployment Summary 2032-2041

Gross Savings (Therms)		2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	Total
New Buildings (Includes MF)	Com-New	356,429	368,124	378,712	389,431	397,989	411,209	418,551	427,635	436,882	446,892	7,194,314
	NEEA-MarketTX	346,530	340,409	334,396	328,489	322,687	316,987	311,388	305,888	300,485	295,177	6,677,850
	Com-ROB	427,461	423,704	424,381	417,961	314,368	313,100	321,174	324,487	280,479	229,951	7,028,983
	Com-SEM	459,479	409,603	353,234	295,580	240,877	191,911	150,099	115,649	75,851	-	6,941,554
Existing Buildings (No MF)	Com-RET	736,533	553,203	364,862	93,825	61,697	45,676	47,463	47,971	47,020	44,623	16,923,018
	Ind-RET	459,807	306,262	200,905	131,482	32,547	13,632	14,298	14,551	14,350	13,637	14,622,706
Industrial	Ind-SEM	27,961	27,343	26,791	26,220	25,668	25,021	24,453	23,612	23,612	23,124	547,028
	Ind-ROB	83,663	83,979	84,527	85,048	85,665	85,978	86,593	87,235	71,564	52,964	1,568,151
Residential New	Res-ManufNH	3,101	3,028	2,955	2,929	2,855	2,829	2,755	2,729	2,656	2,582	59,640
	Res-NewHomes	466,792	501,887	575,577	651,840	702,185	744,127	810,597	872,941	929,569	988,534	9,678,559
Residential Existing	Res-MarketTX	1,080,834	984,912	969,147	953,242	902,688	851,020	834,420	817,960	801,362	791,860	20,546,124
	Res-Tstat	377,392	254,040	165,202	67,683	-	-	-	-	-	-	9,527,945
Multi-family Existing	Res-TstatOpt	91,706	105,028	117,817	130,024	141,596	39,690	-	-	-	-	963,537
	Res-WaterHeat	390,302	471,231	552,111	629,201	699,413	760,905	813,239	857,110	893,851	924,975	8,122,597
Other	Res-Shell	510,309	448,373	375,770	301,802	232,598	174,699	128,272	92,517	65,851	31,639	6,984,574
	Res-Heat-ROB	795,126	860,256	923,720	984,821	1,042,959	1,097,649	1,148,532	1,195,384	1,238,102	1,276,696	15,119,602
Other	MF-RET	9,830	3,454	-	-	-	-	-	-	-	-	501,960
	MF-ROB	141,173	143,040	136,555	136,869	131,023	130,050	128,637	129,697	141,977	86,404	2,630,630
Total	Large-Project Adder	250,190	250,190	250,190	250,190	250,190	250,190	250,190	250,190	250,190	250,190	4,503,423
	Com-Cooking	365,716	351,959	379,521	387,447	413,574	391,257	417,357	423,554	450,636	425,190	6,933,882
	Total	7,380,334	6,890,025	6,616,373	6,264,086	6,000,579	5,845,930	5,908,019	5,989,110	6,024,436	5,884,439	147,076,076

Table D.3: Oregon Deployment Summary 2041-2050

Gross Savings (Therms)		2042	2043	2044	2045	2046	2047	2048	2049	2050	Total
New Buildings (Includes MF)	Com-New	453,346	456,341	462,099	466,565	470,927	477,998	482,517	486,536	490,536	11,441,179
	NEEA-MarketTX	289,963	284,841	279,810	274,867	270,012	265,243	260,557	255,955	251,434	9,110,532
	Com-ROB	233,847	211,126	246,036	241,161	267,003	223,846	255,330	253,444	278,312	9,239,088
Existing Buildings (No MF)	Com-SEM	-	-	-	-	-	-	-	-	-	6,941,554
	Com-RET	40,999	36,447	31,445	26,398	21,636	17,373	13,714	10,676	8,220	17,129,926
Industrial	Ind-RET	12,573	11,222	9,724	8,166	6,715	5,409	4,286	3,336	2,577	14,686,714
	Ind-SEM	-	-	-	-	-	-	-	-	-	547,028
Residential New	Ind-ROB	33,794	11,452	12,233	12,953	13,704	14,437	15,160	15,786	16,429	1,714,100
	Res-ManufNH	2,514	2,490	2,423	2,356	2,294	2,272	2,210	2,149	2,092	80,441
	Res-NewHomes	996,269	1,003,108	1,008,698	1,022,373	1,038,722	1,053,814	1,067,282	1,089,063	1,112,612	19,070,499
	Res-MarketTX	776,415	761,099	745,654	736,813	722,441	708,190	693,819	685,593	672,220	27,048,368
Residential Existing	Res-Tstat	-	-	-	-	-	-	-	-	-	9,527,945
	Res-TstatOpt	-	-	-	-	-	-	-	-	-	963,537
	Res-WaterHeat	895,528	870,346	851,982	820,999	805,125	734,146	510,433	489,622	511,518	14,612,296
Multi-family Existing	Res-Shell	-	-	-	-	-	-	-	-	-	6,984,574
	Res-Heat-ROB	1,311,264	1,341,983	1,365,778	1,388,218	1,408,805	1,536,035	1,555,628	1,571,729	1,592,070	28,191,111
Other	MF-RET	-	-	-	-	-	-	-	-	-	501,960
	MF-ROB	77,704	49,887	56,307	55,737	58,611	33,319	37,867	34,034	37,747	3,071,843
	Large-Project Adder	250,190	250,190	250,190	250,190	250,190	250,190	250,190	250,190	250,190	6,755,134
	Com-Cooking	263,108	237,452	212,814	99,473	120,885	64,519	86,132	40,722	49,509	8,108,496
	Total	5,637,513	5,527,985	5,535,192	5,406,270	5,457,072	5,386,789	5,235,125	5,188,835	5,275,467	195,726,325

D.2 Measure Levels

See following pages

Table D.4: Oregon 20-Year Cumulative Potential (Commercial)

Sector	Measure Name	Measure Type	End Use	20-year Cumulative Technical Potential (therms)	20-year Cumulative Achievable Potential (therms)	20-year Cumulative Cost-Effective Potential (therms)	% of Total Sector C/E Potential	Average Levelized Cost (\$/therm)
Commercial	Com - SEM GAS SPHT	Retrofit	Behavioral	8,166,534	6,941,554	6,941,554	13%	\$1.05
Commercial	Com - Zero Net Energy	New Construction	Other	5,363,675	4,559,124	-	0%	\$7.87
Commercial	Com - Gas Fryer	Replace on Burnout	Cooking	5,334,679	4,534,477	4,534,477	8%	\$0.37
Commercial	Com - Gas Absorption HPWH GAS WHT	Replace on Burnout	Water Heating	4,438,716	3,772,909	3,772,909	7%	\$0.08
Commercial	Com - Demand Controlled Ventilation GAS SPHT	Retrofit	Ventilation	4,421,679	3,758,427	3,758,427	7%	\$0.15
Commercial	Com - NC Package [10% Better than Code]	New Construction	Other	4,393,399	3,734,389	3,277,208	6%	\$1.23
Commercial	Com - Condensing Boiler GAS SPHT	Replace on Burnout	Heating	4,372,284	3,716,441	3,716,441	7%	\$0.44
Commercial	Com - EMS GAS SPHT	Retrofit	Behavioral	3,218,829	2,736,005	2,736,005	5%	\$1.00
Commercial	Com - Condensing Gas RTU GAS SPHT	Replace on Burnout	Heating	2,438,840	2,073,014	2,073,014	4%	\$0.74
Commercial	Com - Refrig. - Retrofit Doors to Open Display Cases GAS SPHT	Retrofit	Refrigeration	2,326,388	2,210,068	2,210,068	4%	\$0.69
Commercial	Com - Gas RTU Advanced Tier 1 Package Upgrade GAS SPHT	Retrofit	Heating	2,137,330	1,816,730	1,816,730	3%	\$1.03
Commercial	Com - WiFi Connected Thermostat GAS SPHT	Retrofit	Heating	2,124,080	1,805,468	1,805,468	3%	\$0.88
Commercial	Com - Pipe Insulation DHW GAS WHT	Retrofit	Water Heating	1,995,338	1,696,038	1,696,038	3%	\$0.36
Commercial	Com - Gas Absorption HPWH GAS WHT - NEW only	New Construction	Water Heating	1,754,052	1,490,944	1,490,944	3%	\$0.07
Commercial	Com - Automatic Conveyor Broiler Gas	Replace on Burnout	Cooking	1,716,965	1,459,420	1,459,420	3%	-\$0.18
Commercial	Com - Roof Insulation R0 Base GAS SPHT, Z1	Retrofit	Weatherization	1,535,486	921,292	921,292	2%	\$0.19
Commercial	Com - Pipe Insulation Space Heating Boiler	Retrofit	Heating	1,488,966	1,248,621	1,248,621	2%	\$0.28
Commercial	Com - Condensing Boiler GAS SPHT - NEW only	New Construction	Heating	1,334,287	1,134,144	1,134,144	2%	\$0.65
Commercial	Com - Gas Combination Oven	Replace on Burnout	Cooking	1,259,948	1,070,956	1,070,956	2%	\$0.00
Commercial	Com - Gas Fryer - NEW Only	New Construction	Cooking	1,138,603	1,018,812	1,018,812	2%	\$0.37
Commercial	Com - Efficient Windows GAS SPHT - NEW only	New Construction	Weatherization	1,108,481	665,088	299,328	1%	\$2.09
Commercial	Com - Gas Fired Heat Pump GAS SPHT	Replace on Burnout	Heating	1,013,909	963,214	963,214	2%	\$0.94
Commercial	Com - WiFi Connected Thermostat GAS SPHT - NEW only	New Construction	Heating	914,956	869,209	854,457	2%	\$0.85
Commercial	Com - Gas Griddle	Replace on Burnout	Cooking	883,149	750,676	750,676	1%	\$1.04
Commercial	Com - VFD Kitchen Vent Hood GAS SPHT	Retrofit	Heating	878,859	747,030	747,030	1%	\$1.24
Commercial	Com - Efficient Windows GAS SPHT	Retrofit	Weatherization	683,398	410,039	-	0%	\$16.33
Commercial	Com - Condensing Gas Furnace GAS SPHT	Replace on Burnout	Heating	612,406	520,545	520,545	1%	\$0.84
Commercial	Com - Gas Fired Heat Pump GAS SPHT - NEW only	New Construction	Heating	567,365	538,997	538,997	1%	\$0.89
Commercial	Com - DHW Circulator Pumps/Controls GAS WHT	Retrofit	Water Heating	554,569	526,841	526,841	1%	\$0.30
Commercial	Com - Gas Convection Oven	Replace on Burnout	Cooking	393,598	334,558	334,558	1%	\$0.41
Commercial	Com - Automatic Conveyor Broiler Gas - NEW Only	New Construction	Cooking	382,986	325,538	325,538	1%	-\$0.18
Commercial	Com - Hot Water Temperature Reset GAS SPHT	Retrofit	Heating	333,108	283,142	283,142	1%	\$0.26
Commercial	Com - Thin Triple Pane Windows GAS SPHT - NEW only	New Construction	Weatherization	332,852	199,711	-	0%	\$16.62

D.6

Appendix D Provided by Energy Trust of Oregon

This is a draft document for discussion purposes and as such should not be used for investment purposes.

Table D.4 – continued: Oregon 20-Year Cumulative Potential (Commercial)

Sector	Measure Name	Measure Type	End Use	20-year Cumulative Technical Potential (therms)	20-year Cumulative Achievable Potential (therms)	20-year Cumulative Cost-Effective Potential (therms)	% of Total Sector C/E Potential	Average Levelized Cost (\$/therm)
Commercial	Com - Gas Combination Oven - NEW Only	New Construction	Cooking	248,411	211,150	211,150	0%	\$0.00
Commercial	Com - Thin Triple Pane Windows GAS SPHT	Retrofit	Weatherization	216,469	129,881	-	0%	\$16.38
Commercial	Com - Gas Griddle - NEW Only	New Construction	Cooking	191,529	162,800	162,800	0%	\$1.03
Commercial	Com - VFD Kitchen Vent Hood GAS SPHT - NEW Only	New Construction	Heating	188,413	160,151	160,151	0%	\$1.24
Commercial	Com - PreRinse Spray Valve GAS WHT	Retrofit	Water Heating	184,751	157,039	-	0%	-\$3.07
Commercial	Com - Wall Insulation GAS SPHT, Z1	Retrofit	Weatherization	180,468	108,281	-	0%	\$0.54
Commercial	Com - Roof Insulation R5 Base GAS SPHT, Z1	Retrofit	Weatherization	180,161	108,097	108,097	0%	\$1.38
Commercial	Com - Gas Steamer	Replace on Burnout	Cooking	141,034	119,879	119,879	0%	-\$2.43
Commercial	Com - Modulating Burner GAS SPHT	Retrofit	Heating	108,283	92,041	92,041	0%	\$0.47
Commercial	Com - Gas Convection Oven - NEW Only	New Construction	Cooking	79,743	67,782	67,782	0%	\$0.41
Commercial	Com - Pool Heaters Indoor	Replace on Burnout	Water Heating	67,056	56,997	56,997	0%	\$0.40
Commercial	Com - Eff. Gas Clothes Washer	Replace on Burnout	Appliance	65,730	62,443	62,443	0%	\$0.79
Commercial	Com - Condensing Gas Storage Water Heater GAS WHT - NEW Only	New Construction	Water Heating	54,311	46,164	46,164	0%	\$0.01
Commercial	Com - Steam Trap Maintenance GAS SPHT	Retrofit	Heating	44,478	37,806	37,806	0%	\$0.18
Commercial	Com - Pool Heaters Outdoor	Replace on Burnout	Water Heating	41,159	34,985	34,985	0%	\$0.38
Commercial	Com - Gas Steamer - NEW Only	New Construction	Cooking	29,313	24,916	24,916	0%	-\$2.43
Commercial	Com - Roof Insulation R0 Base GAS SPHT, Z2	Retrofit	Weatherization	23,430	14,058	14,058	0%	\$0.13
Commercial	Com - Condensing Gas Instantaneous Water Heater GAS WHT - NEW only	New Construction	Water Heating	15,549	13,217	13,217	0%	\$0.01
Commercial	Com - Eff. Gas Clothes Washer - NEW Only	New Construction	Appliance	10,831	10,289	10,289	0%	\$0.79
Commercial	Com - Wall Insulation GAS SPHT, Z2	Retrofit	Weatherization	3,255	1,953	-	0%	\$0.30
Commercial	Com - Roof Insulation R5 Base GAS SPHT, Z2	Retrofit	Weatherization	3,033	1,820	1,820	0%	\$0.33

D.7

Appendix D Provided by Energy Trust of Oregon

This is a draft document for discussion purposes and as such should not be used for investment purposes.

Table D.5: Oregon 20-Year Cumulative Potential (Industrial)

Sector	Measure Name	Measure Type	End Use	20-year Cumulative Technical Potential (therms)	20-year Cumulative Achievable Potential (therms)	20-year Cumulative Cost-Effective Potential (therms)	% of Total Sector C/E Potential	Average Levelized Cost (\$/therm)
Industrial	Ind - Custom Boiler	Retrofit	Process Heating	3,342,520	2,841,142	2,841,142	16%	\$0.22
Industrial	Ind - Custom Primary Process (Gas)	Retrofit	Process Heating	2,760,206	2,346,175	2,346,175	13%	\$0.24
Industrial	Ind - Boiler Heat Recovery	Retrofit	HVAC	2,164,508	1,839,832	1,839,832	10%	\$0.01
Industrial	Ind - Ceiling/Roof Insulation	Retrofit	Weatherization	1,707,045	1,450,988	1,450,988	8%	\$0.05
Industrial	Ind - Wall Insulation (Gas)	Retrofit	Process Heating	1,673,435	1,422,420	1,422,420	8%	\$0.05
Industrial	Ind - Gas-fired HP Water Heater	Replace on Burnout	Water Heating	1,130,192	960,663	960,663	5%	\$0.22
Industrial	Ind - Radiant Heating (Gas)	Replace on Burnout	Process Heating	1,012,643	860,747	860,747	5%	\$0.27
Industrial	Ind - Steam Trap Maintenance	Retrofit	Process Heating	1,008,196	856,967	856,967	5%	\$0.02
Industrial	Ind - Custom HVAC (Gas)	Retrofit	HVAC	866,822	736,799	736,799	4%	\$0.44
Industrial	Ind - Boiler Load Control	Retrofit	Process Heating	792,879	673,948	673,948	4%	\$0.00
Industrial	Ind - Water Heating	Replace on Burnout	Process Heating	750,093	637,579	637,579	4%	\$0.49
Industrial	Ind - Advanced Wall Insulation	Retrofit	Weatherization	655,713	557,556	557,556	3%	\$1.41
Industrial	Ind - Custom O&M	Retrofit	Process Heating	643,562	547,028	547,028	3%	\$0.03
Industrial	Ind - SEM (Gas)	Retrofit	Process Heating	643,562	547,028	547,028	3%	\$0.24
Industrial	Ind - Steam Pipe Insulation	Retrofit	Process Heating	605,919	515,031	515,031	3%	\$0.05
Industrial	Ind - Process Insulation	Retrofit	Process Heating	353,441	300,425	300,425	2%	\$0.16
Industrial	Ind - Greenhouse - Under Bench Heating	Retrofit	Process Heating	326,801	277,781	277,781	2%	\$0.17
Industrial	Ind - Custom Secondary Process (Gas)	Retrofit	Process Heating	297,442	252,826	252,826	1%	\$0.47
Industrial	Ind - Greenhouse - Thermal Curtain	Retrofit	Process Heating	173,208	147,227	147,227	1%	\$0.32
Industrial	Ind - Greenhouse - IR Poly Film	Retrofit	Process Heating	171,604	145,863	145,863	1%	\$0.12
Industrial	Ind - Greenhouse - Controller	Retrofit	Process Heating	82,411	70,050	70,050	0%	\$0.11
Industrial	Ind - Condensing Greenhouse Boiler	Replace on Burnout	Process Heating	73,750	62,688	62,688	0%	\$0.74
Industrial	Ind - Greenhouse - Condensing Unit Heater	Retrofit	Process Heating	54,747	46,535	46,535	0%	\$0.22

D.8

Appendix D Provided by Energy Trust of Oregon

This is a draft document for discussion purposes and as such should not be used for investment purposes.

Table D.6: Oregon 20-Year Cumulative Potential (Residential)

Sector	Measure Name	Measure Type	End Use	20-year Cumulative Technical Potential (ttherms)	20-year Cumulative Achievable Potential (ttherms)	20-year Cumulative Cost-Effective Potential (ttherms)	% of Total Sector C/E Potential	Average Levelized Cost (\$/therm)
Residential	Res - Window Replacement Tier 2 (U ≤ 0.27) GAS SPHT	Replace on Burnout	Weatherization	35,250,116	21,150,070	21,150,070	13%	\$0.14
Residential	Res - Gas Absorption Heat Pump Water Heater GAS WHT	Replace on Burnout	Water Heating	28,338,580	24,087,793	24,087,793	15%	\$0.26
Residential	Res - Window Tier 3 GAS SPHT	Replace on Burnout	Weatherization	24,805,637	14,883,382	14,883,382	9%	\$0.17
Residential	Res - Market Transformation NH GAS SPHT DHW - Gas Only - NEW only	New Construction	Weatherization	22,261,413	22,261,413	22,261,413	14%	\$0.41
Residential	Res - Smart Tstat - Gas FAF GAS SPHT	Retrofit	Heating	11,428,475	9,714,203	9,714,203	6%	\$0.58
Residential	Res - Thin Triple Pane Windows GAS SPHT	Replace on Burnout	Heating	11,145,676	9,473,825	9,473,825	6%	\$0.74
Residential	Res - Path 4 Advanced Whole Home GAS SPHT DHW - Gas Only - NEW only	Replace on Burnout	Weatherization	10,803,940	6,482,364	6,482,364	4%	\$0.74
Residential	Res - AFUE 90 to 95 Furnace GAS SPHT	New Construction	Heating	9,822,459	8,349,090	8,349,090	5%	\$2.76
Residential	Res - Path 2 MECH + DHW GAS WHT Space Heat - Gas Only - NEW only	New Construction	Water Heating	8,274,243	7,033,107	7,033,107	4%	\$2.99
Residential	Res - Path 3 MECH + DHW GAS WHT Space Heat - Gas Only - NEW only	New Construction	Water Heating	7,798,140	6,628,419	6,628,419	4%	\$2.55
Residential	Res - Gas Fireplace - 70-74 FE GAS SPHT	Replace on Burnout	Heating	4,344,120	3,692,502	3,692,502	2%	\$0.00
Residential	Res - AFUE 96+ Furnace GAS SPHT	Replace on Burnout	Heating	3,950,339	3,357,788	3,357,788	2%	\$1.85
Residential	Res - Wall Insulation R-30 GAS SPHT, Z1	Retrofit	Weatherization	3,588,872	2,153,323	2,153,323	1%	\$1.93
Residential	Res - Floor Insulation GAS SPHT, Z1	Retrofit	Weatherization	3,044,577	1,826,746	1,826,746	1%	\$3.58
Residential	Res - AFUE 90 to 95 Furnace GAS SPHT - NEW only	New Construction	Heating	2,852,699	2,424,794	2,424,794	2%	\$0.74
Residential	Res - Attic Insulation (R13-R18 starting condition) GAS SPHT, Z1- RET	Retrofit	Weatherization	2,755,127	1,653,076	1,653,076	1%	\$1.45
Residential	Res - Path 5 Emerging Super Efficient Whole Home GAS SPHT DHW - Gas Only - NEW only	New Construction	Heating	2,189,545	1,861,113	1,861,113	1%	\$10.22
Residential	Res - Gas Fired HP (>100% Eff) GAS SPHT	Replace on Burnout	Heating	2,164,390	1,839,732	1,839,732	0%	\$9.56
Residential	Res - Attic Insulation (R0-R11 starting condition) GAS SPHT, Z1- RET	Retrofit	Weatherization	2,065,894	1,239,337	1,239,337	1%	\$0.79
Residential	Res - Multifamily Commercial Size Condensing Tank Water Heater GAS WHT - NEW only	New Construction	Water Heating	2,038,472	2,038,472	2,038,472	1%	\$0.46
Residential	Res - Tankless Gas Hot Water Heater GAS WHT - NEW only	New Construction	Water Heating	1,279,576	1,087,639	1,087,639	1%	\$0.08
Residential	Res - Multifamily Commercial Size Condensing Tank Water Heater GAS WHT	Replace on Burnout	Water Heating	1,267,253	1,077,165	1,077,165	0%	\$2.21
Residential	Res - Tankless Gas Hot Water Heater GAS WHT	Replace on Burnout	Water Heating	1,237,874	1,052,193	1,052,193	1%	\$0.08
Residential	Res - Tstat Optimization GAS SPHT	Retrofit	Heating	1,225,953	1,042,060	1,042,060	0%	\$2.55
Residential	Res - Gas Fireplace - 75+ FE GAS SPHT	Replace on Burnout	Heating	1,133,573	963,537	963,537	1%	\$0.26
Residential	Res - Attic Insulation R-60 GAS SPHT, Z1	Retrofit	Weatherization	1,071,263	910,574	910,574	1%	\$0.00
Residential	Res - Elec HI-eff Clotheswasher GAS WHT	Replace on Burnout	Water Heating	1,039,136	623,482	623,482	0%	\$9.49
Residential	Res - AFUE 96+ Furnace GAS SPHT - NEW only	New Construction	Heating	801,747	809,442	809,442	1%	-\$4.91
Residential	Res - Path 4 Advanced Whole Home GAS SPHT DHW - Elec Only - NEW only	New Construction	Heating	738,329	627,579	627,579	0%	\$3.83
Residential	Res - Gas Fired HP (>100% Eff) GAS SPHT - NEW only	New Construction	Heating	711,018	604,365	604,365	0%	\$11.16

D.9

Appendix D Provided by Energy Trust of Oregon

This is a draft document for discussion purposes and as such should not be used for investment purposes.

Table D.6 – continued: Oregon 20-Year Cumulative Potential (Residential)

Sector	Measure Name	Measure Type	End Use	20-year Cumulative Technical Potential (therms)	20-year Cumulative Achievable Potential (therms)	20-year Cumulative Cost-Effective Potential (therms)	% of Total Sector C/E Potential	Average Levelized Cost (\$/therm)
Residential	Res - Path 2 MECH + DHW ER WHT Space Heat - Gas Only - NEW only	New Construction	Water Heating	520,608	442,517	442,517	0%	\$6.25
Residential	Res - Path 3 MECH + DHW ER WHT Space Heat - Gas Only - NEW only	New Construction	Water Heating	506,535	430,555	430,555	0%	\$4.79
Residential	Res - Condensing Furnaces (MF) GAS SPHT	Replace on Burnout	Heating	416,886	354,353	354,353	0%	\$0.38
Residential	Res - Cellular Shades GAS SPHT	Retrofit	Weatherization	380,644	323,547	-	0%	\$9.56
Residential	Res - Hot Water Condensing Boiler for Space Heat (MF) GAS SPHT	Replace on Burnout	Heating	350,327	297,778	297,778	0%	\$0.30
Residential	Res - Path 2 MECH + DHW GAS WHT Space Heat - Avg. Elec Mixed Market - NEW only	New Construction	Water Heating	326,329	277,379	277,379	0%	\$6.35
Residential	Res - Path 3 MECH + DHW GAS WHT Space Heat - Avg. Elec Mixed Market - NEW only	New Construction	Water Heating	292,541	248,660	248,660	0%	\$7.48
Residential	Res - Market Transformation NH AVG ELEC SPHT DHW - Gas Only - NEW only	New Construction	Weatherization	275,210	275,210	-	0%	\$3.59
Residential	Res - Path 4 Advanced Whole Home AVG ELEC SPHT DHW - Gas Only - NEW only	New Construction	Heating	273,691	232,637	232,637	0%	\$9.34
Residential	Res - Multifamily Pipe Insulation GAS WHT	Retrofit	Water Heating	176,614	150,122	150,122	0%	\$0.29
Residential	Res - Path 5 Emerging Super Efficient Whole Home GAS SPHT DHW - Elec Only - NEW only	New Construction	Heating	162,711	138,304	138,304	0%	\$14.33
Residential	Res - Gas Fireplace - Ignition System GAS SPHT	Replace on Burnout	Heating	151,827	129,053	129,053	0%	\$0.99
Residential	Res - Thermostatic Radiator Valves	Retrofit	Water Heating	140,362	119,308	119,308	0%	\$0.33
Residential	Res - Hot Water Condensing Boiler for Space Heat (MF) GAS SPHT - NEW only	New Construction	Heating	128,677	109,375	109,375	0%	\$0.20
Residential	Res - Elec Hi-eff Clotheswasher MF GAS WHT - NEW only	New Construction	Water Heating	122,842	104,415	104,415	0%	-\$3.32
Residential	Res - Elec Hi-eff Clotheswasher MF GAS WHT	Replace on Burnout	Water Heating	118,838	101,013	101,013	0%	-\$3.32
Residential	Res - 0.70+ EF Gas Storage Water Heater GAS WHT - NEW only	New Construction	Water Heating	114,854	97,626	97,626	0%	\$0.49
Residential	Res - 0.70+ EF Gas Storage Water Heater GAS WHT	Replace on Burnout	Water Heating	111,111	94,445	94,445	0%	\$0.49
Residential	Res - Steam trap replacement GAS SPHT - ROB	Replace on Burnout	Heating	103,696	88,142	88,142	0%	\$0.18
Residential	Res - Condensing Furnaces (MF) GAS SPHT - NEW only	New Construction	Heating	103,627	88,083	88,083	0%	\$0.38
Residential	Res - New MH - Energy Star GAS SPHT, Z1 - NEW only	New Construction	Weatherization	73,085	62,122	62,122	0%	\$1.08
Residential	Res - Energy Star Gas Clothes Dryer	Replace on Burnout	Appliance	66,677	63,343	63,343	0%	\$1.05
Residential	Res - Path 5 Emerging Super Efficient Whole Home AVG ELEC SPHT DHW - Gas Only - NEW only	New Construction	Heating	62,778	53,361	53,361	0%	\$33.60
Residential	Res - Wall insulation R-30 GAS SPHT, Z2	Retrofit	Weatherization	51,284	30,770	-	0%	\$2.33
Residential	Res - Duct Sealing MH GAS SPHT	Retrofit	Weatherization	43,926	37,337	37,337	0%	\$0.97
Residential	Res - Wall insulation GAS SPHT, Z2	Retrofit	Weatherization	39,737	23,842	23,842	0%	\$1.76
Residential	Res - Window Replacement Tier 2 (U ≤ 0.27) GAS SPHT - NEW only	New Construction	Weatherization	39,078	23,447	23,447	0%	\$0.14
Residential	Res - Elec Hi-eff Clotheswasher GAS WHT - NEW only	New Construction	Water Heating	36,062	30,653	30,653	0%	-\$4.91
Residential	Res - Floor insulation GAS SPHT, Z2	Retrofit	Weatherization	33,682	20,209	20,209	0%	\$2.08
Residential	Res - Attic insulation (R13-R18 starting condition) GAS SPHT, Z2 - RET	Retrofit	Weatherization	29,970	17,982	17,982	0%	\$1.34
Residential	Res - Window Tier 3 GAS SPHT - NEW only	New Construction	Weatherization	27,499	16,500	16,500	0%	\$0.17
Residential	Res - Attic insulation (R0-R11 starting condition) GAS SPHT, Z2 - RET	Retrofit	Weatherization	20,868	12,521	12,521	0%	\$0.79

Table D.6 – continued: Oregon 20-Year Cumulative Potential (Residential)

Sector	Measure Name	Measure Type	End Use	20-year Cumulative Technical Potential (therms)	20-year Cumulative Achievable Potential (therms)	20-year Cumulative Cost-Effective Potential (therms)	% of Total Sector C/E Potential	Average Levelized Cost (\$/therm)
Residential	Res - Wall Insulation MF GAS SPHT, Z1	Retrofit	Weatherization	17,029	10,217	10,217	0%	\$1.93
Residential	Res - Attic Insulation R-60 GAS SPHT, Z2	Retrofit	Weatherization	16,115	9,669	-	0%	\$6.18
Residential	Res - Ceiling Insulation - side by side R49 GAS SPHT, Z1	Retrofit	Weatherization	14,955	8,973	8,973	0%	\$0.92
Residential	Res - Ceiling Insulation - stacked R49 GAS SPHT	Retrofit	Weatherization	13,175	7,905	7,905	0%	\$0.82
Residential	Res - Floor Insulation - 2-4 & side by side GAS SPHT, Z1	Retrofit	Weatherization	12,675	7,605	7,605	0%	\$2.15
Residential	Res - Dmd Ctrt Recirc. GAS WHT	Retrofit	Water Heating	2,026	1,722	1,722	0%	\$1.06
Residential	Res - Showerhead, 1.5 GPM GAS WHT - NEW only	New Construction	Water Heating	1,977	1,681	1,681	0%	-\$0.11
Residential	Res - Energy Star Gas Clothes Dryer - NEW only	New Construction	Appliance	1,620	1,539	1,539	0%	\$1.05
Residential	Res - Bathroom Faucet Aerators, 0.5 gpm GAS WHT - NEW only	New Construction	Water Heating	1,612	1,371	1,371	0%	-\$0.18
Residential	Res - New MH - Energy Star GAS SPHT, Z2 - NEW only	New Construction	Weatherization	738	627	627	0%	\$1.08
Residential	Res - Kitchen Faucet Aerators, 1.0 gpm GAS WHT - NEW only	New Construction	Water Heating	662	563	563	0%	-\$0.15
Residential	Res - Wall Insulation MF GAS SPHT, Z2	Retrofit	Weatherization	189	113	113	0%	\$1.74
Residential	Res - Ceiling Insulation - side by side R49 GAS SPHT, Z2	Retrofit	Weatherization	151	91	91	0%	\$0.92
Residential	Res - Floor Insulation - 2-4 & side by side GAS SPHT, Z2	Retrofit	Weatherization	140	84	84	0%	\$1.98

Appendix E
Supply-side Resources

E.1 Gas Purchasing Common Practices

NW Natural also utilizes financial derivative hedges (mainly swaps) to manage cost risks. The physical baseload supply contracts mentioned in Chapter 6, which are priced at a variable index price, can be fixed using financial swaps. This is done for a large portion of our portfolio to lock in prices and decrease the volatility of costs in our gas supply portfolio for customers.

In addition to the long-term supply planning done in this IRP, NW Natural prepares a Gas Acquisition Plan (GAP) each year. The GAP is reviewed and approved by NW Natural's Gas Acquisition Strategy and Policies (GASP) Committee, but such plans are always subject to change based on market conditions. The primary objective of the Gas Acquisition Plan (GAP) is to ensure gas supplies are sufficient to meet firm customer demand. To meet this objective, our primary goal is reliability, followed by lowest reasonable cost, rate stability, and cost recovery all while reducing the carbon content of the energy we deliver. The focus of the GAP is on the upcoming gas contracting year (November through October); however, this focus extends several years into the future for multi-year hedging considerations. Longer-term resource planning is the focus of the IRP and is not covered in the GAP, except of course to assure consistency in the transition from near-term to longer-term planning decisions.

E.2 Pipeline Charges

There are three primary costs components associated with pipeline contracts, one that is a fixed charge and two variable components. Table E.1 outlines these three components.

Table E.1: Three Cost Components for Pipeline Charges

Component	Description
Demand Charge	This is a fix cost associated with holding the capacity rights to ship gas on a pipeline. Often specified in \$/Dth/day, this price multiplied by the capacity amount held by the shipper and 365 would provide the annual payment to the interstate pipeline regardless of how much gas is shipped over the course of that year. Also known as a reservation charge.
Variable Charge	This a variable charge associated with how much gas is scheduled on the pipeline each day. Some pipelines have postage-stamp variable charges that are independent of the receipt and delivery points, whereas other pipelines charge based not only the amount of gas scheduled but the distance that it is scheduled.
Fuel Charge	This is a secondary indirect variable charge that takes a percentage of the natural gas that is shipped on the pipeline.

E.3 Gas Supply Contracts

Table E.2: NW Natural Firm Off-System Gas Supply Contracts for the 2021/2022 Tracker Year

			Baseload Qty	Swing Qty	Contract
	Supply Location	Duration	(Dth/day)	(Dth/day)	Termination Date
	British Columbia:				
	MacQuarie Energy Canada Ltd.	Nov-Jan	5,000		1/31/2022
	TD Energy Trading Inc	Nov-Feb	5,000		2/28/2022
	Direct Energy Marketing Limited	Nov-Mar	5,000		3/31/2022
	IGI Resources	Nov-Mar	5,000		3/31/2022
	J. Aron & Company	Nov-Mar	11,000		3/31/2022
	MacQuarie Energy Canada Ltd.	Nov-Mar	10,000		3/31/2022
	Powerex Corp	Nov-Mar	6,000		3/31/2022
	TD Energy Trading Inc	Nov-Mar	11,000		3/31/2022
	Canadian Natural Resources	Nov-Oct	10,000		10/31/2022
	ConocoPhillips Canada Marketing	Nov-Oct	3,000		10/31/2022
	TD Energy Trading Inc	Nov-Oct	5,000		10/31/2022
	Powerex Corp	Apr-May	5,000		5/31/2022
	ConocoPhillips Canada Marketing	Apr	10,000		4/30/2022
	J. Aron & Company	Apr	2,000		4/30/2022
	MacQuarie Energy Canada Ltd.	Apr	5,000		4/30/2022
	J. Aron & Company	Oct	5,000		10/31/2022
	Alberta:				
	ConocoPhillips Canada Marketing	Nov-Jan	5,000		1/31/2022
	Direct Energy Marketing Limited	Nov-Jan	5,000		1/31/2022
	PetroChina International (Canada) Trading	Nov-Jan	10,000		1/31/2022
	J. Aron & Company	Nov-Feb	5,000		2/28/2022
	Castleton Commodities	Nov-Mar	5,000		3/31/2022
	ConocoPhillips Canada Marketing	Nov-Mar	5,000		3/31/2022
	EDF Trading North America, LLC	Nov-Mar	5,000		3/31/2022
	Powerex Corp	Nov-Mar	5,000		3/31/2022
	Suncor Energy Marketing Inc	Nov-Mar	15,000		3/31/2022
	BP Canada Energy Group	Nov-Oct	10,000		10/31/2022
	Shell North America (Canada) Inc	Nov-Oct	5,000		10/31/2022
	J. Aron & Company	Dec-Feb	5,000		2/28/2022
	J. Aron & Company	Dec-Jan	5,000		1/31/2022
	Powerex Corp	Dec-Jan	5,000		1/31/2022
	Castleton Commodities	Apr-Jun	3,000		6/30/2022
	Castleton Commodities	Apr-May	5,000		5/31/2022
	Direct Energy Marketing Limited	Apr-May	5,000		5/31/2022

E.2

This is a draft document for discussion purposes and as such should not be used for investment purposes.

	Mar-22	201,000	211,000	
	Apr-22	125,000	135,000	
	May-22	85,000	95,000	
	Jun-22	65,000	75,000	
	Jul-22	62,000	72,000	
	Aug-22	62,000	72,000	
	Sep-22	62,000	72,000	
	Oct-22	100,000	110,000	
Notes:				
1	Contract quantities represent deliveries into upstream pipelines. Accordingly, quantities delivered into NW Natural's system are slightly less due to upstream pipeline fuel consumption.			
2	Nov-Mar "Swing" contracts represent physical call options at NWN's discretion, while the Apr-Oct "Swing" contracts represent physical put options at the supplier's discretion.			

Table E.3: NW Natural Firm Transportation Capacity for the 2021/2022 Tracker Year

	Contract Demand	
Pipeline and Contract	(Dth/day)	Termination Date
Northwest Pipeline:		
Sales Conversion (#100005)	214,889	10/31/2031
1993 Expansion (#100058)	35,155	9/30/2044
1995 Expansion (#100138)	102,000	10/31/2030
Occidental cap. acq. (#139153)	1,046	10/31/2030
Occidental cap. acq. (#139154)	4,000	10/31/2030
International Paper cap. acq. (#138065)	4,147	10/31/2030
March Point cap. acq. (#136455)	<u>12,000</u>	12/31/2046
Total NWP Capacity	373,237	
less recallable release to -		
Portland General Electric	<u>(30,000)</u>	10/31/2022
Net NWP Capacity	343,237	
TransCanada - GTN:		
Sales Conversion (#00180)	3,616	10/31/2030
1993 Expansion (#00164)	46,549	10/31/2030
1995 Rationalization (#11030)	<u>56,000</u>	10/31/2030
Total GTN Capacity	106,165	
TransCanada - Foothills:		
1993 Expansion	47,727	10/31/2022
1995 Rationalization	57,417	10/31/2022
Engage Capacity Acquisition	3,708	10/31/2022
2004 Capacity Acquisition	<u>48,669</u>	10/31/2025
Total Foothills Capacity	157,521	

	less release to -		
	Shell Energy North America (Canada) Inc	<u>(48,669)</u>	10/31/2025
	Net Foothills Capacity	108,852	
	TransCanada - NOVA:		
	1993 Expansion	48,135	10/31/2025
	1995 Rationalization	57,909	10/31/2025
	Engage Capacity Acquisition	3,739	10/31/2025
	2004 Capacity Acquisition	<u>49,138</u>	10/31/2025
	Total NOVA Capacity	158,921	
	less release to -		
	Shell Energy North America (Canada) Inc	<u>(49,138)</u>	10/31/2025
	Net NOVA Capacity	109,783	
	T-South		
	Capacity (through Tenaska)	19,000	3/31/2026
	Capacity (through FortisBC)	47,391	10/31/2025
	2021 Expansion	<u>25,511</u>	10/31/2061
	Total T-South Capacity	91,902	
	Notes:		
1	All of the above agreements continue year-to-year after termination at NW Natural's sole option except for PGE, which requires mutual agreement to continue, and the T-South contracts with Tenaska and Fortis, which have no renewal rights.		
2	The T-South contract with FortisBC is for 47,391 Dth from 11/1/2020 through 10/31/2023, and then is reduced to 28,435 Dth from 11/1/2023 through 10/31/2025.		
3	The numbers shown for the 1993 Expansion contracts on GTN and Foothills are for the winter season (Oct-Mar) only. Both contracts decline during the summer season (Apr-Sep) to approximately 30,000 Dth/day.		
4	Segmented capacity has not been included in this table.		
5	T-South capacity includes the new T-South Expansion contract awarded in 2017, which begins November 1, 2021.		
6	The 2004 Capacity Acquisition on NOVA and Foothills totaling about 49,000 Dth/day has been released to a third party through 10/31/2025. The revenues related to this arrangement are being credited back to customers as outlined in Schedule P.		

Table E.4: NW Natural Firm Storage Resources for the 2021/2022 Tracker Year

	Max. Daily Rate	Max. Seasonal Level	
Facility	(Dth/day)	(Dth)	Termination Date
Jackson Prairie:			
SGS-2F	46,030	1,120,288	10/31/2025
TF-2 (primary firm portion)	23,038	839,046	10/31/2025
TF-2 (primary firm portion)	9,467	281,242	10/31/2025
TF-1	13,525	n/a	10/31/2031
Firm On-System Storage Plants:			
Mist (reserved for core)	305,000	12,258,591	n/a
Portland LNG Plant	130,800	499,656	n/a
Newport LNG Plant	<u>64,500</u>	<u>967,500</u>	n/a
Total On-System Storage	500,300	13,725,747	
Total Firm Storage Resource	546,330	14,846,035	
Notes:			
1	The SGS-2F and TF-2 contracts have a unilateral annual evergreen provision (continuation at NW Natural's sole option), while the TF-1 contract requires mutual consent with Northwest Pipeline to continue after the indicated termination date.		
2	The TF-2 contracts also contain additional "subordinated" firm service of 9,586 Dth/day on the first agreement listed above and 3,939 Dth/day on the second agreement. The subordinated service is NOT included in NW Natural's peak day planning.		
3	On-system storage peak deliverability is based on design criteria, for example, Mist is at least 50% full.		
4	Mist numbers pertain to the portion reserved for core utility service per the Company's Integrated Resource Plan. Additional capacity and deliverability at Mist have been contracted under varying terms to Interstate storage customers.		
5	The Dth numbers for Mist, Newport LNG and Portland LNG are approximate in that they are converted from Mcf volumes, and so depend on the heat content of the stored gas. The current heat content used for Mist is 1060 Btu/cf. The current heat content used for Newport is 1075 Btu/cf and Portland LNG is 1090 Btu/cf.		
6	Newport LNG tank de-rated to 90% of the tank capacity pending CO2 removal project.		
7	Due to an Engineering analysis of the Portland LNG tank, liquifaction will be limited to 76% of the tank's capacity.		
8	NW Natural has no supply-basin storage contract for the coming year.		

Table E.5: NW Natural Other Resources: Recall Agreements, City Deliveries and Mist Production for the 2021/2022 Tracker Year

	Max. Daily Rate	Max. Availability	
Type	(Dth/day)	(days)	Termination Date
Recall Agreements:			
PGE	30,000	30	10/31/2022
International Paper	8,000	40	Upon 1-year notice
Georgia Pacific-Halsey mill	<u>1,000</u>	15	Upon 1-year notice
Total Recall Resource	39,000		
Citygate Deliveries:			
Citygate Delivery	5,000	5	2/28/2022
On-System Supplies:			
Renewable Natural Gas	≈2,000	n/a	Varying Terms
Mist Production	<u>≈1,000</u>	n/a	Life of the wells
Total On System Supplies	3,000		
Notes:			
1	There are a variety of terms and conditions surrounding the recall rights under each of the above agreements, but they all include delivery of the gas to NW Natural's system.		
2	Citygate deal has been negotiated for 5 days peaking at 5,000 dth/day.		
3	Mist production is currently flowing at roughly the figure shown above. Flows vary as new wells are added and older wells deplete. NW Natural's obligation is to buy gas from existing wells through the life of those wells.		
4	Assumes three Renewable Natural Gas (RNG) projects are online this winter.		

Table E.6: NW Natural Peak Day Resource Summary for the 2021/2022 Tracker Year

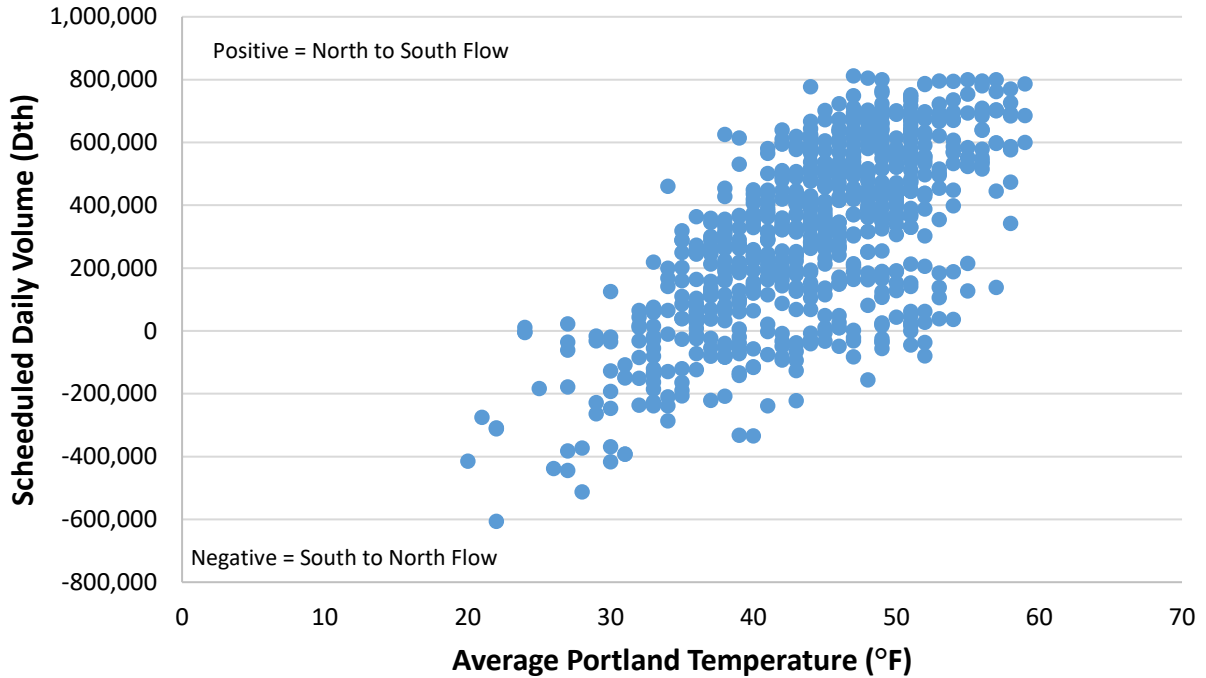
Resource Type	Max. Daily Rate (Dth/day)
Net Deliverability over Upstream Pipeline Capacity	343,237
Off-System Storage (Jackson Prairie only)	46,030
On-System Storage (Mist, Portland LNG and Newport LNG)	500,300
Recallable Capacity and Supply Agreements	39,000
Citygate Deliveries	5,000
On-System Supplies	3,000
Segmented Capacity (not primary firm)	60,700
Total Peak Day Resources	997,267
Notes:	
1	Per 2018 IRP Update #3, Segmented Capacity currently is included as a firm resource through 2021-2025 gas years. Afterwards reliance reduces to 30,000 dth/day into the future.

E.4 Chehalis Compressor Analysis

In the 2016 IRP, an analysis of NWP flow data along the I-5 corridor over the prior five winters showed that as the weather gets colder, the predominant flow direction is south to north through the main constraint point at NWP’s Chehalis compressor station. Hence, gas flowing south from Sumas on segmented capacity should have greater pipeline reliability as design day conditions are approached. This analysis is shown in Figure E.1 below.

Figure E.1 Implied Reliability of Segmented Capacity

**Northwest Pipeline Chehalis Compressor Station
 Daily Scheduled Volumes 2013-2018**



Experience over the past several winters continues to support our use of segmented capacity during cold weather events.

Table E.7 (Jackson Prairie Related Transportation Agreements) shows the configuration of agreements that transport gas from Jackson Prairie on NWP’s system.

Table E.7 Jackson Prairie Related Transportation Agreements

Service Type	Primary Firm Rate (Dth/day)	Subordinate Firm Rate (Dth/day)
TF-1	13,525	-
TF-2	23,038	9,586
TF-2	9,467	3,939
Total	46,030	13,525

Appendix F
Portfolio Selection

To be filed with NW Natural's Final 2022 Integrated Resource Plan

F.1

This is a draft document for discussion purposes and as such should not be used for investment purposes.

Appendix G
TWG Attendance

DRAFT NW NATURAL 2022 INTEGRATED RESOURCE PLAN
Appendix G – TWG Attendance

Supplemental TWG Load Considerations, September 9, 2021		
Organization	Attendance 9/29/21	Email
Avista	Tom Pardee	Tom.Pardee@avistacorp.com
AWEC	Chad Stokes	cstokes@cablehouston.com
Cascade Natural Gas	Devin McGreal	Devin.McGreal@cngc.com
Cascade Natural Gas	Mark Sellers- Vaughn	Mark.Sellers-Vaughn@cngc.com
CUB	Mike Goetz	mike@oregoncub.org
CUB	Sudeshna Pal	sudeshna@oregoncub.org
Energy Trust	Ben Cartwright	ben.Cartwright@energytrust.org
Energy Trust	Gini Saraswati	Gina.Saraswati@energytrust.org
Energy Trust	Kyle Morrill	Kyle.morrill@energytrust.org
Energy Trust	Spencer Moersfelder	Spencer.Moersfelder@energytrust.org
Fortis BC	Ken Ross	Ken.Ross@fortisbc.com
Green Energy Institute, Lewis & Clark Law School	Carra Sahler (GEI)	sahler@lclark.edu
NW Energy Coalition	Lauren McCloy	Lauren@nwenergy.org
NW Gas Association	Dan Kirshner	dkirshner@nwga.org
NW Natural	Kruti Pandya	Kruti.Pandya@nwnatural.com
NW Natural	Laney Ralph	Delaney.Ralph@nwnatural.com
NW Natural	Mary Moerlins	Mary.Moerlins@nwnatural.com
NW Natural	Matt Doyle	Matthew.Doyle@nwnatural.com
NW Natural	Melissa Martin	Melissa.Martin@nwnatural.com
NW Natural	Natasha Siores	Natasha.Siores@nwnatural.com
NW Natural	Rebecca Brown	Rebecca.Brown@nwnatural.com
NW Natural	Rick Hodges	Rick.Hodges@nwnatural.com
NW Natural	Ryan Bracken	Ryan.Bracken@nwnatural.com
NW Natural	Ryan Sigurdson	Ryan.Sigurdson@nwnatural.com
NW Natural	Scott Johnson	Scott.Johnson@nwnatural.com
NW Natural	Steven Reinholtz	Steven.Reinholtz@nwnatural.com
NW Natural	Tamy Linver	Tamy.Linver@nwnatural.com
NW Natural	Ted Drennan	Ted.Drennan@nwnatural.com
NW Natural	Zach Kravtiz	Zachary.Kravitz@nwnatural.com
OPUC	Anna Kim	Anna.Kim@puc.oregon.gov
OPUC	Kim Herb	Kim.herb@puc.oregon.gov
OPUC	Rose Anderson	rose.anderson@puc.oregon.gov
Pilot Strategies	Scott Peterson	dspeterson@pilotstrat.com
Public Counsel	Corey Dahl	Corey.dahl@atg.wa.gov
Puget Sounds Energy	Gurvinder Singh	gurvinder.singh@pse.com
WUTC	Jade Jarvis	jade.jarvis@utc.wa.gov

G.1

This is a draft document for discussion purposes and as such should not be used for investment purposes.

DRAFT NW NATURAL 2022 INTEGRATED RESOURCE PLAN
Appendix G – TWG Attendance

Key: * = attended only morning Office Hours **= attended only afternoon Presentation		Supplemental TWG Office Hours and Emissions Considerations, December 9, 2021
Organization	Attendance 12/9/21	Email
Avista	Michael Brutocao **	
Avista	Tom Pardee **	Tom.Pardee@avistacorp.com
AWEC	Jason Frank *	
Cascade Natural Gas	Ashton Davis	Ashton.Davis@cngc.com
Cascade Natural Gas	Brian Robertson	Brian.Robertson@cngc.com
Cascade Natural Gas	Devin McGreal	Devin.McGreal@cngc.com
Cascade Natural Gas	Mark Sellers- Vaughn **	Mark.Sellers-Vaughn@cngc.com
Climate Solutions	Greer Ryan	greer.ryan@climatesolutions.org
CUB	Sudeshna Pal **	sudeshna@oregoncub.org
Energy Trust	Ben Cartwright **	ben.Cartwright@energytrust.org
Energy Trust	Gini Saraswati **	Gina.Saraswati@energytrust.org
Energy Trust	Kyle Morrill **	Kyle.morrill@energytrust.org
Energy Trust	Spencer Moersfelder **	Spencer.Moersfelder@energytrust.org
Fortis BC	Ken Ross	Ken.Ross@fortisbc.com
Green Energy Institute, Lewis & Clark Law School (GEI)	Amelia Schlusser **	
Green Energy Institute, Lewis & Clark Law School (GEI)	Carra Sahler	sahler@lclark.edu
Metro Climate Action Team (OLCV)	Pat Delaquil	
NRDC	Alejandra Mejia Cunningham *	
NW Natural	Cecelia Tanaka **	Cecelia.Tanaka@nwnatural.com
NW Natural	Dan Kizer	Daniel.Kizer@nwnatural.com
NW Natural	Kellye Dundon	Kellye.Dundon@nwnatural.com
NW Natural	Kruti Pandya	Kruti.Pandya@nwnatural.com
NW Natural	Laney Ralph	Delaney.Ralph@nwnatural.com
NW Natural	Mary Moerlins	Mary.Moerlins@nwnatural.com
NW Natural	Matt Doyle	Matthew.Doyle@nwnatural.com
NW Natural	Melissa Martin	Melissa.Martin@nwnatural.com
NW Natural	Natasha Siores	Natasha.Siores@nwnatural.com
NW Natural	Rebecca Brown	Rebecca.Brown@nwnatural.com
NW Natural	Rick Hodges	Rick.Hodges@nwnatural.com
NW Natural	Ryan Bracken	Ryan.Bracken@nwnatural.com
NW Natural	Samantha Christenson	Samantha.Christenson@nwnatural.com
NW Natural	Scott Johnson	Scott.Johnson@nwnatural.com
NW Natural	Steven Reinholtz	Steven.Reinholtz@nwnatural.com
NW Natural	Tamy Linver	Tamy.Linver@nwnatural.com
OPUC	Curtis Dlouhy *	Curtis.DLOUHY@puc.oregon.gov
OPUC	JP Batmale	jp.batmale@puc.oregon.gov
OPUC	Kim Herb	Kim.herb@puc.oregon.gov
OPUC	Zachariah Baker	Zachariah.Baker@puc.oregon.gov
Puget Sound Energy	Gurvinder Singh	gurvinder.singh@pse.com
Regulatory Assistance Project (RAP)	Elaine Prause **	
Regulatory Assistance Project (RAP)	Jessica Shipley *	
Renewable NW	Jeff Bissonnette ***	
Sierra Club	Rose Monahan *	
WUTC	Andrew Rector **	andrew.rector@utc.wa.gov
WUTC	Jade Jarvis	jade.jarvis@utc.wa.gov

G.2

This is a draft document for discussion purposes and as such should not be used for investment purposes.

DRAFT NW NATURAL 2022 INTEGRATED RESOURCE PLAN
Appendix G – TWG Attendance

TWG #1 Planning Environment & Environmental Policy, January 14, 2022		
Organization	Attendance 1/14/22	Email
Adelante Mujeres	Maria Dolores Torres	
AWEC	Chad Stokes	cstokes@cablehouston.com
Cascade Natural Gas	Ashton Davis	Ashton.Davis@cngc.com
Cascade Natural Gas	Mark Sellers- Vaughn	Mark.Sellers-Vaughn@cngc.com
Cascade Natural Gas	Brian Robertson	Brian.Robertson@cngc.com
Climate Solutions	Greer Ryan	greer.ryan@climatesolutions.org
Climate Solutions	David Vant Hof	
Columbia Riverkeeper	Erin Saylor	erin@columbiariverkeeper.org
CUB	Bob Jenks	bob@oregoncub.org
CUB	Mike Goetz	mike@oregoncub.org
CUB	Sudeshna Pal	sudeshna@oregoncub.org
Metro Climate Action	Pat DeLaquil	pdelaquil@gmail.com
Enbridge	Sue Mills	suzette.mills@enbridge.com
Energy Trust	Kyle Morrill	Kyle.Morrill@energytrust.org
Energy Trust	Gina Saraswati	Gina.Saraswati@energytrust.org
Energy Trust	Hannah Cruz	Hannah.Cruz@energytrust.org
Fortis BC	Ken Ross	Ken.Ross@fortisbc.com
Green Energy Institute, Lewis & Clark Law School (GEI)	Carra Sahler	sahler@lclark.edu
Nature Conservancy in OR	Laura Tabor	laura.tabor@TNC.ORG
NW Gas Association	Natasha Jackson	
NW Natural	Andy Fortier	Andy.Fortier@nwnatural.com
NW Natural	Anna Chittum	Anna.Chittum@nwnatural.com
NW Natural	Dan Kizer	Daniel.Kizer@nwnatural.com
NW Natural	Kruti Pandya	Kruti.Pandya@nwnatural.com
NW Natural	Laney Ralph	Delaney.Ralph@nwnatural.com
NW Natural	Mary Moerlins	Mary.Moerlins@nwnatural.com
NW Natural	Matt Doyle	Matthew.Doyle@nwnatural.com
NW Natural	Melissa Martin	Melissa.Martin@nwnatural.com
NW Natural	Natash Siores	Natasha.Siores@nwnatural.com
NW Natural	Rebecca Brown	Rebecca.Brown@nwnatural.com
NW Natural	Rick Hodges	Rick.Hodges@nwnatural.com
NW Natural	Ryan Bracken	Ryan.Bracken@nwnatural.com
NW Natural	Brian Harney	Brian.Harney@nwnatural.com
NW Natural	Steven Reinholtz	Steven.Reinholtz@nwnatural.com
NW Natural	Tamy Linver	Tamy.Linver@nwnatural.com
NW Natural	Haixiao Huang	Haixiao.Huang@nwnatural.com
NW Natural	Kristel Muirhead	Kristel.Muirhead@nwnatural.com
NW Natural	Kevin McVay	Kevin.McVay@nwnatural.com
NW Natural	Ryan Sigurdson	Ryan.Sigurdson@nwnatural.com
NW Natural	Holly Braun	Holly.Braun@nwnatural.com
NW Natural	Zach Kravitz	Zachary.Kravitz@nwnatural.com
OPUC	Rose Anderson	rose.anderson@puc.oregon.gov
OPUC	Kim Herb	Kim.herb@puc.oregon.gov
OPUC	Zachariah Baker	Zachariah.Baker@puc.oregon.gov
OPUC	JP Batmale	jp.batmale@puc.oregon.gov
Portland Energy Conservation Inc (PECI)	Tim Miller	tim.miller@peci.org
Puget Sound Energy	Gurvinder Singh	gurvinder.singh@pse.com
Public Counsel	Aaron Tam	aaron.tam@atg.wa.gov
SAFE Cities at Stand.earth	Anne Pernick	
WUTC	Jade Jarvis	jade.jarvis@utc.wa.gov
Member of the Public	Michael Mitton	
Member of the Public/ Industry Professional (NWECC)	Jeff Bissonnette	jeff@jeffbissonnette.com
Member of the Public	Bill Harris	
Member of the Public	Katherine Moyd	
Member of the Public /NRDC	Angus	
Member of the Public	Melanie Plaut	
Member of the Public	Robert Hunter	
Member of the Public	Brett Baylor	

G.3

This is a draft document for discussion purposes and as such should not be used for investment purposes.

DRAFT NW NATURAL 2022 INTEGRATED RESOURCE PLAN
Appendix G – TWG Attendance

TWG #2 Load Forecast, February 11, 2022		
Organization	Attendance 2/11/22	Email
Avista Corp	Tom Pardee	Tom.Pardee@avistacorp.com
Cascade Natural Gas	Ashton Davis	Ashton.Davis@cngc.com
Cascade Natural Gas	Mark Sellers-Vaughn	Mark.Sellers-Vaughn@cngc.com
Cascade Natural Gas	Devin McGreal	Devin.McGreal@cngc.com
Cascade Natural Gas	Brain Robertson	Brian.Robertson@cngc.com
Climate Solutions	Greer Ryan	greer.ryan@climatesolutions.org
Community Energy Project	Alma Pinto	alma@communityenergyproject.org
CUB	Bob Jenks	bob@oregoncub.org
CUB	Sudeshna Pal	sudeshna@oregoncub.org
Metro Climate Action Team	Pat Delaquil	pdelaquil@gmail.com
Enbridge	Sue Mills	suzette.mills@enbridge.com
Energy Trust	Kyle Morrill	Kyle.Morrill@energytrust.org
Energy Trust	Gina Saraswati	Gina.Saraswati@energytrust.org
Energy Trust	Spencer Moersfelder	Spencer.Moersfelder@energytrust.org
Green Energy Institute, Lewis & Clark Law School (GEI)	Carra Sahler	sahler@lclark.edu
Natural Resources Defense Council (NRDS)	Angus Duncan	angusduncan99@gmail.com
Nature Conservancy in OR	Laura Tabor	laura.tabor@TNC.ORG
NW Energy Coalition	Jeff Bisonette	jeff@jeffbissonnette.com
NW Natural	Tamy Linver	Tamy.Linver@nwnatural.com
NW Natural	Matt Doyle	Matthew.Doyle@nwnatural.com
NW Natural	Melissa Martin	Melissa.Martin@nwnatural.com
NW Natural	Ryan Bracken	Ryan.Bracken@nwnatural.com
NW Natural	Haixiao Huang	Haixiao.Huang@nwnatural.com
NW Natural	Kruti Pandya	Kruti.Pandya@nwnatural.com
NW Natural	Andy Fortier	Andy.Fortier@nwnatural.com
NW Natural	Dan Kizer	Daniel.Kizer@nwnatural.com
NW Natural	Kellye Dundon	Kellye.Dundon@nwnatural.com
NW Natural	Ryan Sigurdson	Ryan.Sigurdson@nwnatural.com
NW Natural	Mary Moerlins	Mary.Moerlins@nwnatural.com
NW Natural	Natasha Siores	Natasha.Siores@nwnatural.com
NW Natural	Rebecca Brown	Rebecca.Brown@nwnatural.com
NW Natural	Rick Hodges	Rick.Hodges@nwnatural.com
NW Natural	Scott Johnson	Scott.Johnson@nwnatural.com
NW Natural	Steven Reinholtz	Steven.Reinholtz@nwnatural.com
OPUC	Kim herb	Kim.herb@puc.oregon.gov
OPUC	Zachariah Baker	Zachariah.Baker@puc.oregon.gov
Portland Energy Conservation Inc (PECI)	Tim Miller	tim.miller@peci.org
Public Counsel	Aaron Tam	aaron.tam@atg.wa.gov
WUTC	Jade Jarvis	jade.jarvis@utc.wa.gov
Member of the Public - Monitoring for LWV-OR	Kathy Moyd	kmoyd11@gmail.com

DRAFT NW NATURAL 2022 INTEGRATED RESOURCE PLAN
Appendix G – TWG Attendance

TWG #3 Supply Side Resources, March 28, 2022		
Organization	Attendance	Email
Awec	Chad Stokes	cstokes@cablehouston.com
Cascade Natural Gas	Ashton Davis	Ashton.Davis@cngc.com
Cascade Natural Gas	Devin McGreal	Devin.McGreal@cngc.com
Cascade Natural Gas	Brian Roberston	Brian.Robertson@cngc.com
Climate Solutions	Greer Ryan	greer.ryan@climatesolutions.org
Community Energy Project	Alma Pinto	
CUB	Bob Jenks	
CUB	Mike Goetz	
CUB	Sudeshna Pal	
Metro Climate Action Team	Pat Delaquil	
Enbridge	Sue Mills	Suzette.Mills@enbridge.com
Energy Trust	Kyle Morrill	Kyle.Morrill@energytrust.org
Energy Trust	Spencer Moersfeld	Spencer.Moersfelder@energytrust.org
Energy Trust	Gina Saraswati	Gina.Saraswati@energytrust.org
Green Energy Institute, Lewis & Clark Law School (GEI)	Carra Sahler	carrasahler@yahoo.com
ICF (Presenter)	Peter Narbaitz	Peter.Narbaitz@icf.com
ICF (Presenter)	Maurice Oldham	Maurice.Oldham@mulliongroup.com
Nature Conservancy in OR	Laura Tabor	laura.tabor@TNC.ORG
NW Energy Coalition	Jeff Bissonnette	jeff.bissonnette@nwenergy.org
NW Energy Coalition	Marli Klass	marli@nwenergy.org
NW Natural	Tamy Linver	Tamy.Linver@nwnatural.com
NW Natural	Matt Doyle	Matthew.Doyle@nwnatural.com
NW Natural	Melissa Martin	Melissa.Martin@nwnatural.com
NW Natural	Ryan Bracken	Ryan.Bracken@nwnatural.com
NW Natural	Haixiao Huang	Haixiao.Huang@nwnatural.com
NW Natural	Andy Fortier	Andy.Fortier@nwnatural.com
NW Natural	Anna Chittum	Anna.Chittum@nwnatural.com
NW Natural	Kellye Dundon	Kellye.Dundon@nwnatural.com
NW Natural	Ryan Sigurdson	Ryan.Sigurdson@nwnatural.com
NW Natural	Chris Kroeker	Chris.Kroeker@nwnatural.com
NW Natural	Natasha Siores	Natasha.Siores@nwnatural.com
NW Natural	Rebecca Brown	Rebecca.Brown@nwnatural.com
NW Natural	Gail Hammer	Gail.Hammer@nwnatural.com
NW Natural	Scott Johnson	Scott.Johnson@nwnatural.com
NW Natural	Steven Reinholtz	Steven.Reinholtz@nwnatural.com
NW Natural	Zach Kravitz	Zach.Kravitz@nwnatural.com
NW Natural	Doug Tilner	doug.tilner@nwnatural.com
NW Natural	Ed Thurman	Edward.Thurman@nwnatural.com
NW Natural	Sam Christenson	Samantha.Christenson@nwnatural.com
NW Natural	Ryan Weber	Ryan.Weber@nwnatural.com
NW Natural	Tom Carl	Tom.Carl@nwnatural.com
NW Natural	Laney Ralph	Delaney.Ralph@nwnatural.com
NW Natural	Mary Moerlins	Mary.Moerlins@nwnatural.com
OPUC	JP Batmale	JP.BATMALE@puc.oregon.gov
OPUC	Zach Baker	Zachariah.BAKER@puc.oregon.gov
OPUC	Curtis Dlouhy	Curtis.DLOUHY@puc.oregon.gov
Portland Energy Conservation Inc (PECI)	Tim Miller	timmiller@climatesolutions.org
PSE	Gurvinder Singh	gurvinder.singh@pse.com
Public Counsel	Aaron Tam	
WUTC	Jade Jarvis	jade.jarvis@utc.wa.gov
Member of the Public - Monitoring for LWV-OR	Kathy Moyd	
Member of the Public - NW Natural Customer	Melanie Plaut	
Member of the Public	Bill Harris	

G.5

This is a draft document for discussion purposes and as such should not be used for investment purposes.

DRAFT NW NATURAL 2022 INTEGRATED RESOURCE PLAN
Appendix G – TWG Attendance

TWG # 4 Avoided Costs and Demand Side Resources, April 13, 2022		
Organization	Attendance	Email
AEG (Presenter)	Eli Morris	EMorris@appliedenergygroup.com
AEG (Presenter)	Neil Grigsby	NGrigsby@appliedenergygroup.com
AEG (Presenter)	Ken Walter	kwalter@appliedenergygroup.com
Avista Corp	Michael Brutocao	Michael.Brutocao@avistacorp.com
AWEC	Chad Stokes	cstokes@cablehouston.com
Cascade Natural Gas	Devin McGreal	Devin.McGreal@cngc.com
Cascade Natural Gas	Brian Robertson	Brian.Robertson@cngc.com
Climate Solutions	Greer Ryan	greer.ryan@climatesolutions.org
CUB	Sudeshna Pal	
CUB	Jennifer Hill-Hart	jennifer@oregoncub.onmicrosoft.com
Metro Climate Action Team	Pat DeLaquil	
Enbridge	Sue Mills	Suzette.Mills@enbridge.com
Energy Trust (Presenter)	Kyle Morrill	Kyle.Morrill@energytrust.org
Energy Trust (Presenter)	Spencer Moersfelder	Spencer.Moersfelder@energytrust.org
Energy Trust	Gina Saraswati	Gina.Saraswati@energytrust.org
Energy Trust	Laura Schaefer	Laura.Schaefer@energytrust.org
Energy Trust	Adam Bartini	Adam.Bartini@energytrust.org
Energy Trust	Fred Gordon	Fred.Gordon@energytrust.org
Energy Trust	Jackie Goss	Jackie.Goss@energytrust.org
Green Energy Institute, Lewis & Clark Law School (GEI)	Carra Sahler	
GTI (Presenter)	Ryan Kerr	RKerr@gti.energy
Nature Conservancy in OR	Laura Tabor	laura.tabor@TNC.ORG
NEEA (Presenter)	Peter Christeleit	PChristeleit@neea.org
NW Energy Coalition	Jeff Bissonnette	jeff.bissonnette@nwenergy.org
NW Energy Coalition	Fred Heutte	
NW Natural	Tamy Linver	Tamy.Linver@nwnatural.com
NW Natural	Matthew Doyle	Matthew.Doyle@nwnatural.com
NW Natural	Melissa Martin	Melissa.Martin@nwnatural.com
NW Natural	Ryan Bracken	Ryan.Bracken@nwnatural.com
NW Natural	Haixiao Huang	Haixiao.Huang@nwnatural.com
NW Natural	Andy Fortier	Andy.Fortier@nwnatural.com
NW Natural	Edward Thurman	Edward.Thurman@nwnatural.com
NW Natural	Kellye Dundon	Kellye.Dundon@nwnatural.com
NW Natural	Holly Braun	Holly.Braun@nwnatural.com
NW Natural	Mary Moerlins	Mary.Moerlins@nwnatural.com
NW Natural	Natasha Siores	Natasha.Siores@nwnatural.com
NW Natural	Rebecca Brown	Rebecca.Brown@nwnatural.com
NW Natural	Douglas Tilgner	Douglas.Tilgner@nwnatural.com
NW Natural	Steven Reinholtz	Steven.Reinholtz@nwnatural.com
NW Natural	Cecelia Tanaka	Cecelia.Tanaka@nwnatural.com
NW Natural	Jen Yocom	Jennifer.Yocom@nwnatural.com
NW Natural	Sam Christenson	Samantha.Christenson@nwnatural.com
NW Natural	Anna Chittum	Anna.Chittum@nwnatural.com
NW Natural	Nels Johnson	Nels.Johnson@nwnatural.com
OPUC	Kim herb	Kim.herb@puc.oregon.gov
OPUC	Anna Kim	Anna.KIM@puc.oregon.gov
OPUC	Zach Baker	Zachariah.Baker@puc.oregon.gov
Portland Energy Conservation Inc (PECI)	Tim Miller	
Public Counsel	Aaron Tam	
WUTC	Jade Jarvis	jade.jarvis@utc.wa.gov
Member of the Public - Monitoring for LWV-OR	Kathy Moyd	
Call In (unknown)	15037576222	

DRAFT NW NATURAL 2022 INTEGRATED RESOURCE PLAN
Appendix G – TWG Attendance

TWG # 5 - Distribution System Planning, April 25, 2022		
Organization	Attendance	Email
AWEC	Chad Stokes	cstokes@cablehouston.com
Cascade Natural Gas	Brian Robertson	Brian.Robertson@cngc.com
Climate Solutions	Greer Ryan	greer.ryan@climatesolutions.org
CUB	Jennifer Hill-Hart	jennifer@oregoncub.onmicrosoft.com
CUB	Sudeshna Pal	
DEQ	Matt Steele	Matt.STEELE@deq.oregon.gov
Enbridge	Whitney Wong	WWong@Spectraenergy.com
Enbridge	Amrit Kunera	kunera@enbridge.com
Energy Trust	Spencer Moersfelder	spencer@etoo.org
Energy Trust	Gina Saraswati	Gina_Saraswati@etoo.org
Energy Trust	Kyle Morrill	Kyle_Morrill@etoo.org
Energy Trust	Quinn Cherf	Quinn_Cherf@etoo.org
Green Energy Institute, Lewis & Clark Law School (GEI)	Carra Sahler	
Metro Climate Action Team	Pat Delaquil	
Nature Conservancy in OR	Laura Tabor	laura.tabor@TNC.ORG
NW Energy Coalition	Jeff Bissonnette	jeff.bissonnette@nwenergy.org
NW Energy Coalition	Fred Heutte	
NWGA	Dan Kirschner	dkirschner@nwga.org
NWGA	Natasha Jackson	njackson@nwga.org
NW Natural	Tamy Linver	Tamy.Linver@nwnatural.com
NW Natural	Matthew Doyle	Matthew.Doyle@nwnatural.com
NW Natural	Melissa Martin	Melissa.Martin@nwnatural.com
NW Natural	Ryan Bracken	Ryan.Bracken@nwnatural.com
NW Natural	Haixiao Huang	Haixiao.Huang@nwnatural.com
NW Natural	Andy Fortier	Andy.Fortier@nwnatural.com
NW Natural	Laney Ralph	Delaney.Ralph@nwnatural.com
NW Natural	Kellye Dundon	Kellye.Dundon@nwnatural.com
NW Natural	Doug Tilner	Douglas.Tilner@nwnatural.com
NW Natural	Mary Moerlins	Mary.Moerlins@nwnatural.com
NW Natural	Natasha Siores	Natasha.Siores@nwnatural.com
NW Natural	Rebecca Trujillo	Rebecca.Brown@nwnatural.com
NW Natural	Ed Thurman	Edward.Thurman@nwnatural.com
NW Natural	Scott Johnson	Scott.Johnson@nwnatural.com
NW Natural	Steven Reinholtz	Steven.Reinholtz@nwnatural.com
NW Natural	Sebastian Weber	Sebastian.Weber@nwnatural.com
NW Natural	Nels Johnson	Nels.Johnson@nwnatural.com
Oregon Environmental Council	Angus Duncan	
OPUC	Kim herb	Kim.herb@puc.oregon.gov
OPUC	Zach Baker	Zachariah.Baker@puc.oregon.gov
OPUC	Abe Abdallah	abe.abdallah@puc.oregon.gov
Portland Energy Conservation Inc (PECI)	Tim Miller	timmiller@climatesolutions.org
Public Counsel	Aaron Tam	
WUTC	Jade Jarvis	jade.jarvis@utc.wa.gov
WUTC	Byron Harmon	byron.harmon@utc.wa.gov
Member of the Public - Monitoring for LWV-OR	Kathy Moyd	
Call-in (unknown)	15037576222	

G.7

This is a draft document for discussion purposes and as such should not be used for investment purposes.

DRAFT NW NATURAL 2022 INTEGRATED RESOURCE PLAN
Appendix G – TWG Attendance

TWG #6 RNG Methodology and System Resource Planning, June 1, 2022		
Organization	Attendance	Email
Avista Corp	Tom Pardee	Tom.Pardee@avistacorp.com
Avista Corp	Michael Brutocao	Michael.Brutocao@avistacorp.com
Cascade Natural Gas	Brian Robertson	Brian.Robertson@cngc.com
Cascade Natural Gas	Ashton Davis	Ashton.Davis@cngc.com
Cascade Natural Gas	Mark Sellers-Vaughn	Mark.Sellers-Vaughn@cngc.com
CUB	Jennifer Hill-Hart	jennifer@oregoncub.onmicrosoft.com
CUB	Sudeshna Pal	
DEQ	Matt Steele	Matt.STEELE@deq.oregon.gov
Enbridge	Sue Mills	millss@enbridge.com
Energy Exemplar	Mark Sklar-Chik	mark.sklar-chik@energyexemplar.com
Energy Exemplar	Jonathan Surls	jonathan.surls@energyexemplar.com
Energy Trust	Spencer Moersfelder	spencer@etoo.org
Energy Trust	Gina Saraswati	Gina_Saraswati@etoo.org
Energy Trust	Kyle Morrill	Kyle_Morrill@etoo.org
Green Energy Institute, Lewis & Clark Law School (GEI)	Carra Sahler	
Metro Climate Action Team	Pat Delaquil	
Nature Conservancy in OR	Laura Tabor	laura.tabor@TNC.ORG
NW Energy Coalition	Jeff Bissonnette	jeff.bissonnette@nwenergy.org
NW Natural	Tamy Linver	Tamy.Linver@nwnatural.com
NW Natural	Matthew Doyle	Matthew.Doyle@nwnatural.com
NW Natural	Melissa Martin	Melissa.Martin@nwnatural.com
NW Natural	Ryan Bracken	Ryan.Bracken@nwnatural.com
NW Natural	Haixiao Huang	Haixiao.Huang@nwnatural.com
NW Natural	Andy Fortier	Andy.Fortier@nwnatural.com
NW Natural	Laney Ralph	Delaney.Ralph@nwnatural.com
NW Natural	Kellye Dundon	Kellye.Dundon@nwnatural.com
NW Natural	Doug Tilner	Douglas.Tilner@nwnatural.com
NW Natural	Mary Moerlins	Mary.Moerlins@nwnatural.com
NW Natural	Natasha Siores	Natasha.Siores@nwnatural.com
NW Natural	Rebecca Trujillo	Rebecca.Brown@nwnatural.com
NW Natural	Ed Thurman	Edward.Thurman@nwnatural.com
NW Natural	Scott Johnson	Scott.Johnson@nwnatural.com
NW Natural	Steven Reinholtz	Steven.Reinholtz@nwnatural.com
NW Natural	Sebastian Weber	Sebastian.Weber@nwnatural.com
NW Natural	Mary Moerlins	Mary.Moerlins@nwnatural.com
NW Natural	Mike Meyers	Michael.Meyers@nwnatural.com
NW Natural	Taylor Nickel	Taylor.Nickel@nwnatural.com
NW Natural	Anna Chittum	Anna.Chittum@nwnatural.com
NW Natural	Dan Kizer	Daniel.Kizer@nwnatural.com
NW Natural	Cecelia Tanaka	Cecelia.Tanaka@nwnatural.com
Oregon Environmental Council	Angus Duncan	
OPUC	Kim herb	Kim.herb@puc.oregon.gov
OPUC	Nick Sayen	Nick.SAYEN@puc.oregon.gov
OPUC	JP Batmale	JP.BATMALE@puc.oregon.gov
Physicians for Social Responsibility	Melanie Plaut	
Portland Energy Conservation Inc (PECI)	Tim Miller	timmiller@climatesolutions.org
Puget Sound Energy		gurvinder.singh@pse.com
Public Counsel	Aaron Tam	
WUTC	Jade Jarvis	jade.jarvis@utc.wa.gov
Member of the Public - Monitoring for LWV-OR	Kathy Moyd	

Appendix H
Meeting for the Public Bill Insert

NW NATURAL'S 2022 INTEGRATED RESOURCE PLAN (IRP)

The IRP is NW Natural's long-term plan to serve customers and answer questions, such as: How much gas will our customers use? How much energy can we save through conservation? Where will NW Natural get its gas supply?

Please join us for a discussion of these and other topics to help develop the IRP:

DATE: Monday, July 18, 2022

TIME: 6 p.m. to 8 p.m.

**ONLINE OR
BY PHONE:** See meeting information at
nwnatural.com/IRP

You can also mail any questions or comments about the plan to:

NW Natural
Attn: Integrated Resource Plan
250 SW Taylor Street
Portland, OR 97204

A copy of the draft 2022 Integrated Resource Plan will be available on our website in early July, at nwnatural.com/IRP.



At NW Natural, we have a responsibility to reliably and affordably meet our customers' current and future energy needs. Every few years, Integrated Resource Planning (IRP) develops a plan that best meets customers' forecasted long-term energy requirements with the goal of minimizing the combination of costs and risks for NW Natural customers. This robust planning process evaluates many factors, including but not limited to:



Environmental policy



Customer growth



Consumption trends



Demand-side resources,
such as energy efficiency
and demand response



Supply-side resources,
such as renewable natural gas
and storage options

The NW Natural IRP is developed through a process open to the public and informed by feedback and a formal review by a diverse set of interested parties. For more information, please visit nwnatural.com/IRP.



Appendix I
Draft Comments

To be filed with NW Natural's Final 2022 Integrated Resource Plan