

**BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF COLORADO**

Docket No. 00B-103T

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IN THE MATTER OF PETITION BY ICG TELECOM GROUP, INC. FOR ARBITRATION OF  
AN INTERCONNECTION AGREEMENT WITH U S WEST COMMUNICATIONS, INC.  
PURSUANT TO SECTION 252(b) OF THE TELECOMMUNICATIONS ACT OF 1996.

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**REBUTTAL TESTIMONY**

**OF MICHAEL STARKEY**

**ON BEHALF OF ICG TELECOM GROUP, INC.**

**June 19, 2000**

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6 **REBUTTAL TESTIMONY OF MICHAEL STARKEY**  
7 **ON BEHALF OF ICG TELECOM GROUP, INC.**  
8

9 **I.INTRODUCTION**  
10

11 **Please state your name and business address for the record.**

12 A. My name is Michael Starkey. My business address is QSI Consulting, Inc., 6401  
13 Tracton Court, Austin, Texas 78739-1400.  
14

15 **Q. Are you the same Michael Starkey that previously provided Direct Testimony**  
16 **in this proceeding?**

17 A. Yes, I am.  
18

19 **Q. Have you had an opportunity to review the Direct Testimony of US West**  
20 **witnesses Messrs. McDaniel and Craig?**

21 A. Yes, I have.  
22

23 **Q. Please provide the Commission with an overview of the US West Direct**  
24 **testimony before explaining for the Commission any disagreement you might**  
25 **have with that testimony.**

1           A.     US West, through the testimony primarily of Mr. McDaniel, advocates a number of  
2           public policy and jurisdictional positions in support of its claim that US West should  
3           not be responsible for compensating ICG when US West customers place telephone  
4           calls to Internet Service Providers (“ISPs”) served by ICG’s network.  Though US  
5           West’s testimony is extensive, US West’s position ultimately rests on the following  
6           fundamental assertions:

7                     1.     Calls received by ISPs are interstate calls pursuant to past decisions  
8                     made by this Commission and the Federal Communications  
9                     Commission (“FCC”).  Because calls made to ISPs have been defined  
10                    as “interstate” traffic, these calls are similar to long distance traffic  
11                    more so than local traffic.  Therefore, the inter-carrier compensation  
12                    arrangements that have traditionally been applied to long distance  
13                    traffic (what Mr. McDaniel refers to as the “ILEC-IXC Model”) serve  
14                    as a more reasonable inter-carrier compensation platform for ISP  
15                    traffic than does reciprocal compensation (apparently US West  
16                    believes this is true as a matter of jurisdictional law, economic  
17                    efficiency and proper public policy).

18                    2.     US West believes that the economic theory of “cost causation” is the  
19                    proper analytical tool to be used in determining who should pay  
20                    whom for traffic that is passed between US West and ICG.  Because  
21                    US West’s local telephone subscriber is acting as a customer of an  
22                    ISP when it makes an Internet call, US West believes that the ISP  
23                    should be responsible for recovering the costs from the subscriber.  
24                    Furthermore, US West believes the ISP should be responsible for  
25                    compensating all carriers involved in carrying calls that it receives.  
26                    US West believes that switched access charges similar to those  
27                    assessed on long distance carriers serve as the proper mechanism of  
28                    compensation to ensure that all intermediate carriers (i.e., both US  
29                    West and ICG) are compensated for their costs of accommodating  
30                    ISP traffic.

31                    3.     US West believes that reciprocal compensation payments made to  
32                    Competitive Local Exchange Carriers who serve ISPs (what Mr.  
33                    McDaniel refers to as the “ILEC-CLEC Model”) assist in  
34                    “subsidizing” Internet use.  Likewise, US West contends that  
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1 reciprocal compensation payments distort the local exchange market  
2 and create an opportunity for unintended arbitrage.

3  
4 4. US West further contends that reciprocal compensation payments  
5 made to CLECs will shift the burden of new network facility costs  
6 almost exclusively to US West. These increased costs would increase  
7 the revenue deficit that US West contends already exists in recovering  
8 costs associated with serving residential local subscribers. Because  
9 the existing local rates (US West focuses almost solely on residential  
10 rates) were not established with the additional network investment  
11 required to accommodate increased Internet traffic in mind, reciprocal  
12 compensation payments will place additional upward pressure on  
13 those rates.

14  
15 5. Because of the “ESP Exemption” that effectively precludes either US  
16 West or ICG from assessing switched access charges on ISP  
17 customers, US West contends that the “second best” method of inter-  
18 carrier compensation should involve the CLEC who serves an ISP  
19 sharing the revenue it receives from the ISP with US West. Though  
20 US West believes this method may not generate revenue sufficient to  
21 cover either its own, or the CLECs costs, at least under such a  
22 structure US West posits that both carriers would assist in subsidizing  
23 Internet service. This, in US West’s mind, would be competitively  
24 neutral.

25  
26 6. Finally, US West believes that its current costs as approved by the  
27 Commission for reciprocal compensation are not reflective of costs  
28 CLECs incur when terminating ISP traffic. US West believes its  
29 reciprocal compensation rates are excessive when compared to the  
30 costs CLECs incur in this regard. Hence, in US West’s opinion, a  
31 “windfall” profit is enjoyed by the CLECs when they are  
32 compensated for terminating ISP traffic at the US West reciprocal  
33 compensation rate (this windfall, in US West’s opinion, adds to the  
34 distortion of the local marketplace discussed above).

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37 **Q. Please explain your primary disagreement with US West’s analysis as**  
38 **summarized above.**

39 A. While I would agree with US West that there certainly are important economic

1 market structure issues at hand and, that benefit can be gained from reviewing  
2 alternative reciprocal compensation options, the most important economic issue  
3 impacting the payment of reciprocal compensation is in my mind quite simple, and  
4 of critical importance. That is, *should the Commission abandon the rules of the*  
5 *competitive marketplace as they currently exist (i.e., reciprocal compensation) just*  
6 *because US West hasn't fared well under those rules?* Further, are the consequences  
7 of the marketplace we're seeing today (i.e., an imbalance in reciprocal compensation  
8 payments) the result of a "broken market" or, the results of a market pursuing the  
9 goals of the consumer (a competitive market's ultimate benefactor)?  
10

11 **Q. Can you answer these two important questions?**

12 A. The remainder of my testimony is intended to show that the Commission should not  
13 modify the inter-carrier compensation mechanism that currently exists between US  
14 West and ICG. The current mechanism (the application of reciprocal compensation)  
15 is the only mechanism that will allow ICG to recover its network usage costs  
16 associated with US West's local subscribers from those subscribers. Indeed, it is the  
17 only method that will allow ICG to recover these costs at all. Further, the  
18 marketplace is working to the benefit of consumers as currently structured. ISPs are  
19 receiving competitive alternatives and are being provided services they were  
20 previously unable to receive from US West. Further, ICG is further expanding its  
21 network and its competitive offerings, all, to the benefit of Colorado's

1 telecommunications users.

2  
3 **Q. Does US West’s testimony address either of these issues?**

4 A. No, it does not. US West completely ignores the fact that it has lost (or failed to  
5 attract) a large number of ISP customers to its CLEC competitors and that this simple  
6 fact rests as the foundation for the “market distortions” it identifies throughout its  
7 testimony. In my direct testimony I encouraged the Commission to review each US  
8 West assertion made in support of its position in this proceeding with a simple  
9 question in mind: *Would this problem/situation be resolved if US West were*  
10 *successful in reestablishing the ISP(s) as its local customer(s)?* If the answer to this  
11 question is “Yes,” then the competitive market, not regulatory intervention, serves  
12 as the best remedy for such a “problem.” US West lost ISP customers in the  
13 competitive market as a result of its unwillingness and/or inability to meet their  
14 specific needs at a value-laden price.<sup>1</sup> As a result, US West is experiencing a traffic  
15 imbalance that requires it to make payments for calls made by its subscribers. If US  
16 West were successful in luring ISPs back to its network by offering them high quality

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<sup>1</sup> See the ISP Survey Attached as Exhibit 2 to my Direct Testimony. Further, see US West response o ICG Data Request 141S1 wherein US West admits that it does not offer ISPs access to its central office for purposes of collocating their equipment. Collocation is an important component of service to most ISPs and CLECs who have been willing to allow such collocation have used it as an effective competitive tool against US West. US West, like most other ILECs, does not offer collocation to ISPs. This primarily results from the fact that if US West were to allow ISPs to collocate at rates, terms and conditions as favorable as those available from CLECs (what you would expect to result from a competitive marketplace), it would quickly become clear that the rates, terms and conditions offered by US West to CLECs for collocation are outrageously expensive and restrictive. US West obviously has a larger incentive to impede the progress of CLECs via the application of excessive collocation charges than to effectively protect its marketshare in the ISP market by offering reasonable collocation services (this will become even more obvious if the Commission forsakes reciprocal compensation for ISP-bound traffic).

1 services at reasonable prices, its traffic imbalance would shrivel (if not disappear or  
2 reverse) and all of the “market distortions” it bemoans would dissolve. This is the  
3 proper way in which to “resolve” US West’s concerns. Simply put, the competitive  
4 marketplace must be allowed to work if consumers are to benefit from its results.

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6  
7 **Q. Are there other general observations that you would like to make regarding the**  
8 **US West testimony?**

9 A. Yes, there are. In reading through the US West testimony I am struck by the fact that  
10 US West attempts over and over again to align its position with the public interest.  
11 It does so by making a not-so-veiled threat that adoption of any position other than  
12 its own will undoubtedly lead to increased local residential rates. This position is  
13 unfounded, unsupported and disingenuous.

14  
15 **Q. Please explain why you believe US West’s attempt to align its position with the**  
16 **public interest by arguing that local rates are likely to increase is disingenuous.**

17 A. US West infers an upward pressure on local residential rates based upon on what it  
18 apparently believes to be the following set of facts: (1) US West has been required  
19 to undertake substantial increased investment because of increased Internet usage, 2)  
20 when added to the additional expense associated with reciprocal compensation  
21 payments, US West believes it is likely to lose money on at least some subset of its  
22 local residential customers, (3) this apparently results from the “fact” that the local

1 rates US West’s subscribers currently pay weren’t meant to recover costs associated  
2 with increased Internet usage. Finally, US West believes a good deal (if not the  
3 entire lot) of its residential customers are paying rates insufficient to recover the costs  
4 they generate and that reciprocal compensation payments will increase this burden  
5 beyond US West’s ability to sustain current rate levels (i.e., US West apparently  
6 believes its residential customers as a group are being subsidized).

7  
8 **Q. Why does this particular argument hold your attention?**

9 A. Before I even begin to rebut the factual errors that belie US West’s misguided  
10 economic analysis, I think it is important for the Commission to focus directly on US  
11 West’s argument. In doing so, the Commission should ask itself whether this is the  
12 type of argument it intends to entertain from a carrier who has been provided an  
13 alternative form of regulation (indeed, “price-cap” regulation). As I stated above, US  
14 West finds itself in the situation at issue in this proceeding (i.e., in the position of  
15 paying ICG more in reciprocal compensation than it receives from ICG), solely  
16 because ICG has been more successful than US West in soliciting the business of a  
17 given market segment (ISPs). However, this is apparently the very type of “risk” that  
18 US West agreed to bear in return for unrestrained profits via an alternative form of  
19 regulation (i.e. competitive risks). Indeed, the development of increased competition  
20 was apparently one of the primary arguments used to support an alternative  
21 regulatory framework. Yet, US West, instead of using the competitive process to

1 limit is financial repercussion, is asking for regulatory intervention on the part of the  
2 Commission in an effort to limit its risk by changing the rules of inter-carrier  
3 compensation (rules the Commission previously found that US West had agreed to  
4 before it began to suffer at the hands of the competitive marketplace). In supporting  
5 its plea in this respect, US West is arguing that the risk of the marketplace for these  
6 customers is too great and that its current rates are insufficient. Though the next  
7 section of my testimony directly rebuts US West's contention that its current rates are  
8 insufficient, in my mind, its arguments are simply not legitimate (or credible)  
9 arguments for a carrier to make after it has agreed to cap its rates and face the risks  
10 of the competitive marketplace. This is especially true when all indications point to  
11 the fact that its profits are going through the roof as a result. Simply put, US West  
12 is, by asking to be removed from its reciprocal compensation obligation, asking the  
13 Commission for the *quid* (unrestrained profits) without intending to ever provide the  
14 *pro quo* (assumption of market and technological risk at current rates).

15

16 **Q. Isn't US West's argument akin to single-issue ratemaking initiatives that were**  
17 **systematically rejected under a rate-of-return regulatory framework?**

18 A. Yes it is. First, I am not aware that US West has substantiated any of the claims that  
19 underlie its assertion that local rates are likely to increase given the continued  
20 application of reciprocal compensation for ISP bound traffic. Indeed, the next  
21 section of my testimony shows that US West's assertions regarding increased costs

1 and pressure on current rates simply isn't true as a factual matter. Nevertheless, even  
2 if US West were regulated by a traditional rate of return regulatory framework (which  
3 is the concept that seems to be in US West's mind when it talks about upward  
4 pressure on local rates due to increased costs), US West would never be allowed to  
5 increase a single rate (let alone residential rates) based upon a completely  
6 unsubstantiated assertion that it is incurring a shortfall in revenue (which appears to  
7 be the point of Mr. McDaniel's testimony at page 66). US West would have never,  
8 under rate-of-return regulation, been allowed to take a single issue, e.g., reciprocal  
9 compensation payments, and then, without proving overall financial shortcomings,  
10 ask that its local rates somehow be adjusted to accommodate any associated  
11 increased expense. Commissions have systematically rejected such an approach for  
12 years because it ignores the myriad of factors that contribute to a carrier's  
13 profitability and masks the true financial performance of the firm that is the proper  
14 focus of such an analysis.

15  
16 **II. IS THERE UPWARD PRESSURE ON US WEST'S LOCAL RATES DUE TO**  
17 **RECIPROCAL COMPENSATION PAYMENTS?**  
18

19 **Q. Are US West's arguments regarding increased costs and revenue**  
20 **shortfalls similar to the arguments the ILECs have made in the past in**  
21 **an effort to remove the FCC's ESP Exemption that effectively prohibits**  
22 **local carriers from assessing switched access charges on Enhanced**  
23 **Service Providers (a larger group of which ISPs are a part)?**

1           A.     Yes, Mr. McDaniel’s arguments regarding uncompensated investments and  
2                    upward pressure on local rates are identical to arguments that US West and  
3                    other ILECs have made before the FCC for many years in an attempt to  
4                    remove the “ESP Exemption.”

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6           **Q.     Briefly explain the “ESP Exemption.”**

7           A.     In effect, the ESP Exemption grants ESPs the right to access the public  
8                    switched network as an end user (not a carrier) and thereby avoid the  
9                    payment of usage sensitive switched access charges. ILECs have fought  
10                  for years to remove the ESP Exemption so that they can treat ISPs as  
11                  interexchange carriers (IXCs) to which switched access charges would be  
12                  assessed. ILECs have steadfastly claimed that ISPs (a subset of the larger  
13                  ESP family), for example, use large amounts of network usage that  
14                  generates substantial usage sensitive costs, yet, the ESP Exemption  
15                  precludes ILECs from recovering usage sensitive revenues from those  
16                  customers. This “revenue shortfall,” according to the ILECs, places  
17                  upward pressure on the local rates of all subscribers.

18  
19          **Q.     Has the FCC rejected those arguments?**

20          A.     Yes. In its *First Report and Order* in CC Docket No. 96-262 (Access Charge  
21                  Reform), released May 16, 1997, the FCC stated as follows when rejecting

1 ILEC attempts to remove the highly touted "ESP exemption" currently in  
 2 place for ISP end users:

3 346. We also are not convinced that the nonassessment of access  
 4 charges results in ISP's imposing uncompensated costs on  
 5 incumbent LECs. ISPs do pay for their connections to incumbent  
 6 LEC networks by purchasing services under state tariffs.  
 7 Incumbent LECs also receive incremental revenue from Internet  
 8 usage through higher demand for second lines by consumers, usage  
 9 of dedicated data lines by ISPs, and subscriptions to incumbent  
 10 LEC Internet access services. To the extent that some intrastate  
 11 rate structures fail to compensate incumbent LECs adequately for  
 12 providing service to consumers with high volumes of incoming  
 13 calls, incumbent LECs may address their concerns to state  
 14 regulators. [emphasis added]  
 15

16 **Q. Has US West benefited from the sources of additional revenue that the**  
 17 **FCC posits will result from increased Internet traffic?**

18 **A.** Undoubtedly. The following table compares a number of important US West  
 19 financial and operating statistics from 1995-1999:

20  
 21

27A  
 (1) Local Revenues  
 (2) Total Revenues  
 (3) Operations Expenses  
 (4) Access Lines per Employee  
 (5) Residential "Second" (Add'l) L.  
 (6) Total Residential Lines in Service  
 \* Source: FCC  
 \*\* Source: US West Supplemental Response to ICG D.  
 Statistics of Common Carriers

Tables 2.8 and 2.10 - all 1999 figures based on 1999

	1995	1996	1997	1998	1999
(1) Local Revenues	\$299.17	\$312.42	\$310.58	\$324.98	\$326.89
(2) Total Revenues	\$633.62	\$640.61	\$621.21	\$622.81	\$642.14
(3) Operations Expenses	\$34.35	\$48.22	\$40.95	\$39.28	\$39.20
(4) Access Lines per Employee	1,315,755	1,439,551	1,405,881	1,502,454	1,547,402
(5) Residential "Second" (Add'l) L.	302,433	330,511	338,996	370,066	389,271
(6) Total Residential Lines in Service	1,315,755	1,439,551	1,405,881	1,502,454	1,547,402

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As you can see from the table above, US West has experienced a remarkable increase in second access lines purchased by Colorado residential customers from 1995 to 1998 (the timeframe within which the bulk of Internet usage growth has taken place). The information above highlights the fact that US West's second access line growth averages an astounding 25.7% per year. At the end of 1999, nearly 13% of US West's total residential access lines in service were second lines that had been placed in service since 1996. Even US West conservatively estimates that these additional second access lines generate at least \$90 million per year in increased revenue.<sup>2</sup>

**Q. Doesn't this increase in second line growth also result in increased investments?**

A. Undoubtedly some increase in capital investment is required to accommodate such extreme demand growth. However, it is important to point out that much of this increased demand can be accommodated by spare facilities that already exist in the US West network. Bell Atlantic's former CEO, Raymond

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<sup>2</sup> See US West response to ICG Data Request Number 221S1 wherein by including only the basic local exchange rate of \$14.91 per month and the multi-line residential subscriber line charge of \$6.07 (a conservative estimate of \$20.98 per access line per month in revenue), US West estimates that it receives more than \$7 million per month solely on residential second access line charges.

1 F. Smith, properly recognized the attractiveness of selling second lines in a  
2 March 19, 1996, speech to a group of security analysts at Merrill Lynch:

3  
4 In 1995, sales of secondary lines at Bell Atlantic increased more than 50  
5 percent, fueled by surging demand for Internet and telecommuting  
6 applications.  
7

8 Unlike traditional horizontal line growth, which would have  
9 significantly added to our capital expenditures, the vertical  
10 growth we experienced in '95 brought most of the revenues  
11 down to the bottom line. That's because we were able to  
12 provision new lines and services from *idle capacity in an*  
13 *existing plant*. (Emphasis added.)  
14

15 **Q. Has US West likewise been able to accommodate much of this growth**  
16 **from existing plant so that these increased revenues are driven directly**  
17 **to the “bottom line” in the form of increased profits?**

18 A. Yes, all available evidence suggests that US West has been very successful  
19 in doing exactly that. From 1995 to 1998, US West's total investment per  
20 access line actually declined by approximately 4% from \$2,061.02 to  
21 \$1,982.25. Given the common nature of general inflation over time, and the  
22 significant increase in demand we noted earlier, this decline in total  
23 investment is notable. This decline in investment per switched access lines  
24 not only assists US West in its tremendous profitability which I will describe  
25 in more detail soon, it also directly contradicts Mr. McDaniel's assertion that  
26 US West is incurring substantial, increasing investments associated with  
27 increased Internet usage (for which it is not being compensated).

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**Q. Isn't it possible that US West is experiencing a decline in capital investment per access line but that its expenses are increasing as a result of Internet usage thereby representing an uncompensated increase in costs?**

A. Such a circumstance is possible but it isn't accurate in US West's case. If we return to the table of financial data included earlier in my testimony, we recognize immediately that US West is not only enjoying decreased capital investment per access line, it also experiencing a sharp decline in total operating expenses per switched access line. From 1995 to 1999, US West's total operating expenses per access line fell from \$54.35 to \$39.20, an astounding decrease of nearly 30%.<sup>3</sup> It is important to note that this decrease occurred during the very time that US West claims it was required to make substantial reciprocal compensation payments to CLECs and significantly increase investment in its network for purposes of accommodating increased Internet traffic originated by its subscribers.

**Q. Is it likely that some large proportion of additional residential second**

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<sup>3</sup> A large portion of US West's decreased operating expense results from its increasing productivity in employee output per access line. In 1995, US West averaged approximately 2.71 employees per 1,000 access lines. In 1999, US West employed approximately 1.75 employees per access line, a decrease of more than 35%. Source: FCC *Statistics of Common Carriers*, Tables 2.9, 2.10.

1                   **access lines are used to access the Internet and generate the increased**  
2                   **Internet usage traffic that US West bemoans throughout its testimony?**

3           A.     Yes, it is. Most ILECs point directly to increased Internet usage and the  
4                   increased voice and data needs of “work-at-home” offices as the stimulus  
5                   behind the tremendous growth of second access lines purchased by  
6                   residential users in the past 5 years. For example, according to  
7                   BellSouth’s 1998 10K Report to the Securities and Exchange  
8                   Commission:

9  
10                                   Switched residence lines increased by 3.9% in the period ended December 31,  
11                                   1998, compared to a growth rate of 4.6% in 1997. In addition to continued  
12                                   economic growth in the region, the growth rate reflects demand for additional  
13                                   lines related to home office purposes, access to on-line computer services and  
14                                   children’s phones. The number of such additional lines increased by 375,000  
15                                   (19.9%) to 2,259,000 and accounted for approximately 61% of the overall  
16                                   increase in switched residence lines since December 31, 1997.<sup>4</sup>  
17

18           **Q.     Are there other areas wherein increased Internet usage has boosted US**  
19                   **West’s revenues and profitability?**

20           A.     Yes, earlier in the FCC’s quote rejecting the ILEC’s doomsday predictions  
21                   regarding the financial impacts of the ESP exemption, the FCC also pointed  
22                   to increasing revenues and profits generated by the ILEC’s own Internet  
23                   access services and likely increases in digital data lines required to allow ISPs  
24                   access to the network. US West’s financial data shows that US West has

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1           <sup>4</sup> Taken from page 27 of the electronic version of BellSouth Corporation’s 10K Report  
2           filed with the Securities and Exchange Commission for operations in 1998.

1           seen marked increases in both of these areas as well. From 1995 to 1999, US  
2           West's demand for digital special access lines (non-switched) increased more  
3           than 3-fold (326%). This substantial increase is undoubtedly impacted not  
4           only by demand from ISPs served by the US West network, but also by  
5           CLECs purchasing special access circuits to reach their own ISP customers  
6           in areas where their networks are not yet complete. When you consider that  
7           digital special access circuits have been traditionally priced to generate  
8           substantial "contribution" (or margin), it is easy to imagine that this  
9           tremendous increase in demand contributes heavily to increased profitability.

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11           Likewise, US West's 1999 *Annual 10K Report* brags that US West increased  
12           its *USWest.net* subscribership (US West's own ISP subsidiary) by 2½ times  
13           to 380,000 subscribers. US West expects even greater growth in the future.

14           <sup>5</sup>

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16           **Q.    What is the necessary financial result of decreasing capital investments,**  
17           **decreasing operating expenses, increased demand and increasing**  
18           **revenues?**

19           A.    Profits! According to the most recent *Hoover's Online* financial comparison  
20           data, US West reported an eye popping gross profit margin of 79.7% and an

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1           <sup>5</sup> See US West 10K Report to the Securities and Exchange Commission, Letter to  
2           Shareowners.

1           equally impressive return on equity of 84.3%.<sup>6</sup> It is important to note that this  
2           tremendous financial performance isn't a singular, separable outcome  
3           generated by an unusually good year. Since 1995, US West's total return on  
4           investment has risen nearly 50%, averaging a steady, annual cumulative  
5           increase of more than 13%.

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7           **Q.    What conclusions do you draw from the financial and operating**  
8           **information you've discussed above?**

9           A.    I conclude the following:

- 10                   1.    US West's arguments regarding uncompensated increases in  
11                   capital investment and expenses associated with  
12                   accommodating increased Internet traffic aren't supported by  
13                   the facts. US West's financial data clearly shows that both  
14                   capital investment and total operating expenses per access  
15                   line fell dramatically during the very timeframe that should  
16                   have exhibited stark increases if US West's assertions were  
17                   true.  
18  
19                   2.    US West has profited tremendously from increased Internet  
20                   usage on the part of its local customers. Increased Internet  
21                   usage is the single largest factor in increased demand for  
22                   residential "second" lines and US West has some of the most  
23                   impressive second line growth (both in terms of second lines  
24                   and increased revenues) that I've ever seen. It is important to  
25                   note that these increases in demand and revenues come during  
26                   a period of declining expenses. Likewise, *USWest.net's*  
27                   subscribership is on the rise as are revenues from digital  
28                   special access lines provided to ISPs and CLECs who serve  
29                   ISPs.  
30  
31                   3.    The Commission must reject any notion by US West that

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1           <sup>6</sup> Hoover's Online Financial website: <http://www.hoovers.com>.

1 reciprocal compensation payments (or increased demand due  
2 to Internet usage in total) will put upward pressure on basic  
3 local rates. US West's astounding demand growth, revenue  
4 growth, decreasing expenses and subsequent profitability  
5 belie any argument on US West's part regarding financial  
6 difficulty in profitably serving residential customers  
7 regardless of Internet usage.  
8

- 9 4. Finally, the data above strongly contradicts US West's  
10 contention that its residential subscribers are subsidized at  
11 current rates, even with large volumes of Internet calling.  
12 Residential access lines represent nearly 70% of US West's  
13 total lines. Likewise, residential access line growth has  
14 outpaced business access line growth by nearly 14%. If US  
15 West's current residential access line rates weren't sufficient  
16 to recover its costs of providing these customers service, US  
17 West would undoubtedly be seeing declining per-line  
18 profitability as residential demand increases. To the contrary,  
19 however, US West's financial data shows exactly the opposite  
20 result. Hence, only the opposite conclusion can be drawn.  
21 That is, US West serves residential customers profitably and  
22 the enormous increase in residential access line demand  
23 experienced over the past five years (largely due to increased  
24 demands for Internet accessible second lines) has added  
25 substantially to its tremendous profitability increase.  
26  
27

28 **III.IMPACT OF RECIPROCAL COMPENSATION ON RESIDENTIAL COMPETITION**  
29 **AND ADVANCED SERVICES DEPLOYMENT**  
30

31 **Q. Will the payment of reciprocal compensation for Internet bound traffic**  
32 **suppress demand for residential subscribers and the deployment of**  
33 **advanced services?**

34 A. No, it will not. In my opinion, proponents of this theory subscribe to an  
35 overly static view of the competitive marketplace. Residential customers  
36 have in the past experienced less competitive opportunities than businesses

1           for one simple economic reason. That is, the average per-line revenue for a  
2           residential subscriber when compared to its per-line costs is lower than that  
3           for most businesses. Hence, carriers generally can expect a larger return per  
4           access line on the investment capital that has been entrusted to them when  
5           they service densely populated, revenue rich commercial areas and primarily  
6           business customers.<sup>7</sup> Several factors are currently evolving, however, that are  
7           likely to change this disparity: (1) as CLEC networks grow, the marginal cost  
8           to serve residential customers is reduced as CLEC networks extend closer to  
9           residential neighborhoods and they overcome many of their startup costs and  
10          begin to enjoy economies of scale, (2) the availability of advanced services  
11          (Digital Subscriber Loop - DSL - services, ISDN, etc.) provide enhanced  
12          revenue opportunities above and beyond typical residential voice grade  
13          services thereby impacting the *per-line revenue/per-line expense* equation,  
14          and (3) increased Internet usage has increased the average number of access  
15          lines per residential customer and increased the amount of disposable income  
16          the average residential subscriber dedicates to communications services

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1          <sup>7</sup> It is important to note that density plays just as important a role in attracting  
2          competitors as does the distinction between residential and business customers.  
3          Residential customers living in densely populated Multi-Dwelling Units (MDUs), for  
4          example, are provided competitive telephony opportunities very similar to similarly  
5          situated business customers. Hence, the traditional line of thinking that competitive  
6          carriers prefer business customers over residential customers is likely more properly  
7          viewed as a recognition that competitive carriers prefer serving densely populated areas  
8          more so than sparsely populated areas and that as a result, they tend to serve densely  
9          populated business districts (obviously revenues per line also play an important role in  
10          selecting business customers over residential customers in most CLEC business plans).

1 provided by LECs (both ILECs and CLECs). As time and technology are  
2 allowed to foster these factors, competition for residential subscribers will  
3 undoubtedly increase without regulatory involvement.  
4

5 **Q. Will relieving US West of its obligation to compensate CLECs for**  
6 **carrying traffic to ISPs slow the development of the factors you've**  
7 **identified above and thereby thwart the Commission's obvious objective**  
8 **of increased competition for residential subscribers?**

9 A. Yes, it will. As I've stated above, CLECs like ICG have been notably  
10 successful in attracting ISP customers to their network. As such, ISPs are an  
11 important market segment for the CLEC industry. In many cases, ISP  
12 customers have provided the funds necessary for the CLECs to expand their  
13 networks and to extend their further entry into the US West marketplace. It  
14 is, therefore, not surprising that US West attacks the payment of reciprocal  
15 compensation payments for these customers. US West is fully aware that a  
16 decision by this Commission that removes US West's reciprocal  
17 compensation obligations will leave CLECs in the unenviable role of carrying  
18 large amounts of US West traffic without any form of compensation (I  
19 explain in more detail later why ICG will be unable to collect its costs in this  
20 regard from its ISP customers). This will have a dramatic impact on the  
21 CLECs' business plans and their ability to further attract capital. This will

1           in turn slow (if not halt) their entry into new markets such as residential  
2           service.

3

4           **Q. Before you go any further, why have CLECs been so successful at**  
5           **attracting ISPs?**

6           A. Transitionally competitive markets like the local exchange market have  
7           shown that new entrants are usually most successful in attracting customers  
8           that (1) are most disaffected by the services or quality offered by the  
9           incumbent, (2) have technological, capacity, or other specific requirements  
10          that are not easily met by the incumbent's oftentimes overly generic service  
11          offerings and/or (3) don't have a long history of taking service from the  
12          incumbent. ISP providers, far more than residential subscribers, fall directly  
13          into all three of these categories. A great number of ISPs have apparently  
14          been unable to reach agreement with incumbent LECs in areas such as pricing  
15          for high capacity lines, provisioning intervals, collocation of their equipment  
16          in ILEC central offices or even, in some circumstances, the ability to  
17          purchase service in sufficient quantity to meet their own end-user customer  
18          demands (according to the ISP survey included with my Direct Testimony,  
19          it is also clear that ISPs fear they are being provided services from the ILECs  
20          at less desirable rates, terms and conditions than those provided by the ILECs  
21          to their own ISP, e.g., *USWest.net*). Likewise, most ISP organizations are

1           fairly new and they began their enterprise at a time when competitive  
2           alternatives for local exchange services were available. Hence, it is  
3           reasonable to expect that these types of businesses are less restricted by long  
4           term agreements, a long storied business relationship or other circumstances  
5           that often breed loyalty to the incumbent. The fact that these customers are  
6           far more likely to explore competitive opportunities than more traditional  
7           residential and/or business customers has made them an extremely important  
8           customer base for CLECs.

9  
10          Likewise, CLECs, like ICG, because of their oftentimes unproven track  
11          record and nascent customer base in new markets, have been forced to target  
12          customers that require services specifically tailored to their strengths (*i.e.*  
13          customer service, new technology deployment, and substantial spare  
14          capacity). Given these characteristics, ISP providers and CLECs are often  
15          times "made for one another." ISPs have flocked to new entrant CLECs in  
16          increasing numbers. Likewise, CLECs have worked with ISPs to design new  
17          and innovative services and have provided ISPs the capacity they need to  
18          meet their customers' increasing demands.

19  
20          **Q. Is the fact that CLECs serve ISPs in greater proportion than a mature**  
21          **incumbent like US West the result of a market failure?**

1           A.     Not at all. Indeed, the relationships between CLECs and ISPs, as described  
2                   above, are the direct result of how a competitive market is meant to work.  
3                   Carriers who are unwilling to meet the demands of their customers -- as  
4                   ILECs have shown an unwillingness to work with ISPs -- lose those  
5                   customers to carriers who are more accommodating. Likewise, carriers who  
6                   provide customer focused services and supply the capacity required to meet  
7                   their customers' demands are rewarded. The fact that relatively new  
8                   customers who require specific technological support have embraced new,  
9                   competitive local carriers is one of the most promising outcomes of the local  
10                  exchange market's transition to competition.

11

12           **Q.     Will the payment of reciprocal compensation for ISP traffic slow the**  
13                   **development of advanced services like DSL products that do not**  
14                   **generate dial-up Internet minutes?**

15           A.     No, it will not. US West argues that because dial-up Internet bound traffic  
16                   would be decreased by the wide-spread deployment of digital subscriber  
17                   loop (DSL) based services that provide “always on” Internet connections,  
18                   reciprocal compensation revenues that exceed the underlying costs of  
19                   terminating Internet bound traffic (thereby providing a profit center to  
20                   CLECs), would be at risk. This argument, however, has many holes.

21

1 First, it is impossible to ignore the fact that xDSL based services are the  
2 fastest growing market in telecommunications and companies that have  
3 promised to deploy this technology have been rewarded with sky-rocketing  
4 stock prices. Consumers are demanding faster, more reliable access to the  
5 Internet via xDSL based services and companies that don't provide them  
6 will soon find themselves behind the competitive curve. Simply put,  
7 consumers are demanding xDSL based services and carriers who can't (or  
8 won't) provide them will have few customers. Neither ICG nor any other  
9 CLEC can ignore this simple competitive fact regardless of any nefarious  
10 motive US West may infer they possess to the contrary.

11  
12 Second, US West's financial data submitted to its shareholders touts its  
13 own tremendous success in marketing advanced services. According to its  
14 1999 10K Annual Report, US West is the only RBOC to reach its stated  
15 goal of serving over 100,000 DSL subscribers in 1999. Likewise, US  
16 West boasts that it is by far, the most highly penetrated DSL provider with  
17 "more than 10% of qualified, on-line households now subscribing."<sup>8</sup>

18  
19 Third, it is important to remember that the vast majority of Colorado  
20 customers who will benefit most significantly from the deployment of

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1 <sup>8</sup> See US West's 1999 10K Annual Report, Letter to Shareowners.

1 advanced services are currently US West customers (because US West  
2 serves the majority of residential and small business customers who are  
3 the primary market for copper loop-based advanced services). Hence, if  
4 the Commission's objective is the accelerated deployment of advanced  
5 services to customers who demand it most, the continued application of  
6 reciprocal compensation payments for Internet calling may well be the  
7 most effective tool in spurring such deployment. This results from the fact  
8 that for every customer US West can serve via DSL or another, non-dial-  
9 up Internet connection, its reciprocal compensation obligations are  
10 diminished. In this way, US West not only has an opportunity via the  
11 deployment of advanced services to increase the revenues it receives from  
12 its local subscriber pursuant to the subscriber's Internet usage (e.g., DSL  
13 services are generally more expensive than a second access line), it also  
14 keeps the customer's traffic on its own network, thereby reducing its  
15 reliance on a CLEC's network and consequently, avoiding reciprocal  
16 compensation payments.

17  
18 **Q. Does this incentive bestowed upon US West via the application of**  
19 **reciprocal compensation payments make economic sense?**

20 **A.** Certainly. Heavy users of the Internet can be more efficiently served via  
21 non-dial up connections that connect directly to the packet-switched

1 network and bypass the resources of the public switched network. Absent  
2 customers being forced to pay for the costs they generate on the public  
3 switched network with their Internet usage, however, the economic signals  
4 necessary to push these heaviest users toward a non-dial up connection  
5 would be diminished. The responsibility to make reciprocal compensation  
6 payments for Internet traffic, however, reinstates the economic signal to  
7 remove the heaviest users from the public switched network and service  
8 those customers with advanced, high-speed, non-dial-up services (as I  
9 described above). While US West's agreement to cap its local usage rates  
10 may impede these economic signals from directly reaching the end user  
11 (an issue I discuss in more detail later in my testimony), certainly US West  
12 can and will respond to those economic signals created by reciprocal  
13 compensation payments by deploying advanced services at an accelerated  
14 pace.

15  
16 **Q. Is there additional information that the Commission should be aware**  
17 **of when contemplating US West's arguments regarding the impact of**  
18 **reciprocal compensation payments on advanced services?**

19 A. Yes, there is. The following quote from the FCC's *BroadBand Today*<sup>9</sup>  
20 puts any argument US West might make in this respect in the proper light:

---

1 <sup>9</sup> *BroadBand Today*, A Staff Report to William E. Kennard, Chairman, Federal  
2 Communications Commission, October 1999.

1           The ILECs' aggressive deployment of DSL can be attributed in  
2           large part to the deployment of cable modem service. Although the  
3           ILECs have possessed DSL technology since the late 1980s, they  
4           did not offer the service, for concern that it would negatively  
5           impact their other lines of business.<sup>73</sup> The deployment of cable  
6           modem service, however, spurred the ILECs to offer DSL or risk  
7           losing potential subscribers to cable. In various communities  
8           where cable modem service becomes available, the ILECs would  
9           soon deploy DSL service that was comparable in price and  
10          performance to the cable modem offering. Thus, prior to cable  
11          modem deployment, the ILECs had little incentive to deploy DSL  
12          and the consumer had no choice for high speed Internet access.

13  
14           <sup>73</sup> The deployment of DSL could have an adverse impact on the telephone  
15          companies' T1 business. T1 is a form of high-speed access that was sold  
16          primarily to business customers. With a price range of \$300 to \$3000 per  
17          month, the T1 business generated high profit margins for the telephone  
18          companies. Since the price point of DSL was lower, ranging from \$50 to \$1000  
19          per month (depending on the type of DSL), the deployment of DSL service  
20          would undercut the T1 business. See Banc of America Securities, Equity  
21          Division, Wireline Telecom Services, at 3 (April 1999).

22  
23  
24          The quote above makes two points very clear. First, like the ILECs,  
25          CLECs will not be able to simply ignore the demands of customers and the  
26          competitive alternatives of their competitors in the marketplace. Even the  
27          ILECs who control tremendous market power were thwarted in their  
28          attempt to limit advanced services technology so as to maintain existing  
29          revenue streams. Certainly the CLECs, who control no market power,  
30          would be even less successful if they attempted to limit deployment of  
31          these services so as to protect reciprocal compensation payments. The  
32          quote above makes abundantly clear that the competitive marketplace, not  
33          regulatory policy, best drives carriers to deploy new technology. It is clear  
34          that like US West, if ICG and other CLECs don't offer DSL services, they

1 will suffer the economic consequences. As a result, reciprocal  
2 compensation payments, or the lack thereof, will not have a significant  
3 impact on the development or deployment of advanced services  
4 technology.

5  
6 Second, it is clear that US West, along with other ILECs, has not always  
7 been so quick to promote DSL services that could undercut their other  
8 highly profitable businesses. It appears the role of defending xDSL based  
9 services is a fairly new endeavor for US West aimed solely at bolstering its  
10 arguments with respect to setting lower, as opposed to higher, rates for  
11 compensation relating to dial-up Internet traffic. Again, the Commission  
12 should view US West's championing of the public interest for the  
13 deployment of advanced services with the history provided in the FCC  
14 quote above in mind.

15  
16 **IV. JURISDICTIONAL VERSUS ECONOMIC ANALYSIS**

17  
18 **Q. Are calls received by ISPs interstate calls?**

19 A. ICG witness Ms. Schonhaut speaks to this issue in more detail. However, I  
20 would note for purposes of my testimony that the answer to this question isn't  
21 relevant to a proper analysis of this issue from a public policy and/or  
22 economic perspective.

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**Q. Mr. McDaniel apparently believes that because ISP traffic is interstate traffic, it is similar to long distance traffic and that for this reason, an inter-carrier compensation mechanism similar to that used for long distance traffic is appropriate. Do you agree?**

A. No, I do not. Mr. McDaniel at page 33 of his Direct Testimony states that “regardless of the precise jurisdictional status of Internet-bound calls...the proper application of economic principles holds the key to determining what form of compensation is appropriate...” I agree with this statement. Closer scrutiny of Mr. McDaniel’s testimony, however, shows that his application of economic principles is inextricably entwined with what he believes to be the jurisdictional nature of the traffic at issue. For example, Mr. McDaniel states as follows at page 44 of his Direct Testimony:

The question at issue is: when multiple ILECs/CLECs combine to deliver traffic to an ISP, are they interconnecting in an ILEC-CLEC local interconnection regime or an ILEC-IXC interstate access regime? The Commission and the FCC have characterized the link from an end-user to an ISP as an *interstate* access service and, absent other considerations, ISPs would be subject to charges analogous to interstate access charges.

Mr. McDaniel uses this argument to then suggest that because ISP traffic has been characterized as interstate traffic, the ILEC-IXC inter-carrier compensation model is more appropriate than the ILEC-CLEC model. Obviously, Mr. McDaniel’s testimony above has nothing to do with the

1 economic propriety of either the ILEC-IXC model or the ILEC-CLEC model,  
2 nor does it describe why, from an economic or public policy perspective, the  
3 simple fact that ISP calls may be considered to be interstate calls has any  
4 impact on economic efficiency or any other public policy objective. Mr.  
5 McDaniel's argument is simply a restatement of US West's legal position  
6 that ISP traffic is interstate traffic and hence, is subject to the same inter-  
7 carrier compensation mechanism as interstate long distance traffic.

8  
9 **Q. Should the Commission focus its attention on the economic impacts of**  
10 **adopting either the ILEC-CLEC or ILEC-IXC models regardless of the**  
11 **jurisdictional nature of ISP traffic?**

12 A. Yes, it should. In my direct testimony I stressed that the Commission should  
13 focus its attention on determining which of these models will best aid in  
14 meeting the public policy objectives it deems to be important for Colorado  
15 telecommunications customers, regardless of any discussion of jurisdiction.  
16 I still believe that this is the most reasoned approach. Further, I am still of  
17 the opinion that the ILEC-CLEC model is the more economically rational of  
18 the two approaches regardless of the ultimate decision regarding the  
19 jurisdictional nature of the traffic (i.e., the extent to which it is determined to  
20 be "telephone exchange service" or "exchange access service"). This results  
21 from the simple fact that the ILEC-CLEC model most effectively (1) provides

1           the consumer of telecommunications network resources with price signals  
2           consistent with his/her consumption, (2) it creates an important “chain of  
3           market discipline” that helps form sustainable, competitively neutral and  
4           economically efficient commercial relationships between carriers involved  
5           in carrying telecommunications traffic, and (3) it avoids the outdated,  
6           inefficient and anti-competitive cross-subsidy flows that have plagued the  
7           switched access model (i.e., the ILEC-IXC model) from its inception.

8  
9           **Q. Mr. McDaniel at page 36 of his Direct Testimony states that “cost**  
10           **causation is the fundamental economic principle on which all pricing**  
11           **and cost recovery efforts should be based.” Do you agree?**

12           A. While Mr. McDaniel’s statement may be somewhat overly broad, I don’t  
13           disagree that an analysis regarding the “causation” of costs could be helpful  
14           to the Commission in this instance. However, I believe Mr. McDaniel’s  
15           analysis in this regard leads him to a false conclusion. Indeed, I believe the  
16           theory of “cost causation” when properly applied supports my conclusion that  
17           the ILEC-CLEC model best meets the three important economic and public  
18           policy objectives I’ve listed above.

19  
20           **Q. Please describe the theory of cost causation.**

21           A. Cost causation is not so much a theory as it is a hypothesis that costs can

1           be effectively traced to a party who, through its actions, generates the cost  
2           in question. This party is generally labeled as a “cost causer.”  
3           Traditionally, cost causation has been traced via the review of decision-  
4           making. A fundamental tenet of the cost causation theory is that costs are  
5           caused by the decisions of market participants and all decisions that result  
6           in actions bear some cost. More simply, in every transaction, a market  
7           participant decides to take an action, the result of which generates costs for  
8           himself/herself and/or other market participants. It can be said that the  
9           decision and subsequent action that begets the transaction (in this case the  
10          completion of a dial-up call to an ISP), is the genesis of costs (in this case  
11          costs incurred by the ILEC, the CLEC and the ISP). As such, the party  
12          exercising the right to act (i.e. the right to place a dial-up Internet call) is  
13          the properly defined cost-causer.

15          **Q.    Why is identifying the “cost causer” important?**

16          A.    Generally an analysis of cost causation is employed for purposes of  
17          deciding who should pay for the costs resulting from particular actions  
18          (consumption being the most common action for which cost causation is  
19          employed). It has been shown that competitive markets work most  
20          efficiently, for example, when persons who generate costs are responsible  
21          for bearing the costs of their actions/decisions. In this way, market

1 participants can make informed economic decisions as to whether they  
2 will act/decide in a similar fashion in the future. Only by bearing the costs  
3 of his/her decisions in this way, can the cost causer (i.e., the decision  
4 maker) make an informed decision regarding the value he/she receives,  
5 compared to the cost he/she must incur. Again, only in this way are  
6 society's resources properly allocated based upon the informed decisions  
7 of its participants regarding their individual judgments of value. Absent  
8 this result, (i.e., the proper allocation of society's resources ensured by an  
9 effective price signal received by the consumer), prices set based upon a  
10 theory of cost causation do not add to economic efficiency. Mr. McDaniel  
11 describes this process as follows at page 37 of his Direct Testimony:

12 Consumers determine what and how much to buy on the basis of  
13 prices they pay. Their act of buying also causes cost. To ensure  
14 that society's scarce resources are put to their best use, and that  
15 only the goods and services of highest value to society are  
16 produced and consumed, consumers (cost-causers) must be made  
17 to pay prices that fully reflect the costs they cause. Application of  
18 the cost causation principle thus leads to prices that fully recover  
19 costs and, at the same time, ensure that consumption occurs – and  
20 resources are used – efficiently.  
21  
22

23 **Q. Where do you believe Mr. McDaniel makes a mistake with respect to the**  
24 **application of this theory?**

25 A. Mr. McDaniel confuses the concept of *cost causation* and *cost recovery*. Mr.  
26 McDaniel ultimately admits that it is the ILEC subscriber who causes the

1 costs incurred to establish and maintain a dial-up Internet call (including the  
2 costs of the ILEC, the CLEC and the ISP).<sup>10</sup> Indeed, there can be no other  
3 logical conclusion. It is the local exchange customer (primarily ILEC  
4 residential customers) making a dial-up Internet call who makes a decision  
5 to call, decides how often to call and decides how long to maintain any single  
6 connection. In this way, it is difficult to deny the fact that the local exchange  
7 customer causes and controls the costs incurred by the ILEC, the CLEC and  
8 the ISP who all combine to provide access to the Internet. In this way, Mr.  
9 Daniel appropriately applies the theory of cost causation to its fruition by  
10 identifying the ILEC subscriber as the cost causer. He and I do not disagree  
11 on this fundamental point. We do, however, disagree with respect to the  
12 manner by which the cost causer should be made to pay for the costs he/she  
13 generates, i.e., the proper method of *cost recovery* (not *cost causation*).

14  
15 **Q. Please explain the disagreement that exists regarding the most efficient**  
16 **method by which to recover costs from the agreed upon cost causer.**

17 A. Mr. McDaniel and I disagree as to the most effective method by which to  
18 ensure that the cost causer bears the costs he/she generates. Mr. McDaniel  
19 apparently believes that requiring the ISP to collect the revenues intended to

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1 <sup>10</sup> Direct Testimony of Paul McDaniel, Page 43: “*In both cases [both the ILEC-CLEC*  
2 *model and the ILEC-IXC model], the originating ILEC subscriber is the cost-causer, and*  
3 *that subscriber pays the supplier (the party with whom the subscriber has contracted for*  
4 *service) for the end-to-end service he receives.*”

1 recover these costs from the end user customer and then distribute those  
2 revenues amongst other market participants (i.e., the ISP would in such a  
3 circumstance be the *collector/distributor* of Internet related costs), serves as  
4 the most efficient method of *cost recovery*. I strongly disagree given the  
5 current market dynamic.

6  
7 **Q. Please explain why you disagree with Mr. McDaniel and his suggestion**  
8 **that the ISP is the most efficient collector/distributor of Internet related**  
9 **costs.**

10 A. Mr. McDaniel's recommendation simply will not work as an economic or  
11 commercial matter. Consequently, cost causers (local dial-up customers) will  
12 not, under Mr. McDaniel's plan, be forced to bear the costs they generate by  
13 making Internet bound calls. They will therefore make more calls than they  
14 otherwise would and someone else will be left to bear those costs. Not  
15 surprisingly, under US West's proposal, it is the CLEC that picks up the tab  
16 for the cost causer under the ILEC-IXC model.

17  
18 **Q. Please describe how the ILEC-IXC model advocated by Mr. McDaniel**  
19 **is destined to fail as an economically effective model.**

20 A. The reason Mr. McDaniel's plan won't work can be summarized in two  
21 words: "ESP Exemption." As discussed earlier, the FCC's ESP Exemption

1 prohibits the market from forcing the ISP into the role of collecting and  
2 distributing from the local caller any revenues associated with making a local  
3 call to the ISP server. As I will discuss in more detail below, this is the most  
4 important distinction between using the ILEC-IXC model for long distance  
5 calling (wherein the FCC has, via its switched access rules, forced the long  
6 distance carrier into assuming the role of collector/distributor) and using that  
7 model for ISP traffic (wherein, via the ESP Exemption, the FCC has  
8 specifically precluded ISP's from the role of collector/distributor).

9  
10 **Q. Please explain how the ESP Exemption removes the ISP from any role**  
11 **in recovering expenses associated with local calls made by its**  
12 **subscribers.**

13 A. The FCC's ESP exemption allows ISPs to access the network as end users,  
14 not as carriers, and hence, it requires local exchange carriers to provide them  
15 access to the network at rates, terms and conditions identical to those offered  
16 to other business customers (indeed they must be allowed to purchase from  
17 the business local exchange tariff). Hence, ISPs cannot be forced to pay for  
18 (or recover from the local subscriber) the usage sensitive costs that US West  
19 and ICG incur in providing calling services that allow a local user to reach  
20 the Internet. Hence, the ISP, will not/cannot recover from its subscribers  
21 costs associated with using the US West and ICG networks for purposes of

1 reaching its server. This results in a fatal flaw to Mr. McDaniel's theory that  
2 the ILEC-IXC model serves as the most effective model of inter-carrier  
3 compensation in this scenario. As I stated earlier, wherein the FCC, via its  
4 switched access rules requires the IXC to fulfill the role of  
5 collector/distributor of long distance revenues/costs within the ILEC-CLEC  
6 model, the FCC has specifically exempted ISPs from this role. As a result,  
7 ICG cannot, contrary to US West's contention, look to its ISPs for purposes  
8 of recovering the usage sensitive costs it incurs when US West's local  
9 subscribers connect to the Internet (either to recover its own costs or to  
10 recover costs that it would share with US West).

11  
12 **Q. Are there other problems with Mr. McDaniel's theory?**

13 A. Yes, under US West's proposal, because the ISP cannot be forced to recover  
14 the usage sensitive costs ICG and US West incur in accommodating Internet  
15 calling, the local subscriber who make Internet calls (cost causer) will not  
16 bear his/her true costs of consumption (indeed ICG will incur these costs on  
17 an uncompensated basis) and will consume far more resources that he/she  
18 would have if required to pay for the associated costs. This leads to  
19 inefficient consumption ("over consumption") by which society's resources  
20 are misallocated. Further, because the end user customer is not paying for the  
21 costs he/she is generating, then someone must be recovering less than the

1 costs it incurs to provide this service. Under US West's proposal, the party  
2 that isn't allowed to recover its costs is the CLEC. In effect, the CLEC will  
3 be subsidizing the very US West residential customers for whom this  
4 Commission would prefer to see more competitive options. All of these  
5 results argue strongly for the Commission rejecting the ILEC-IXC model for  
6 purposes of inter-carrier compensation for Internet traffic.

7  
8 **Q. How does the ILEC-CLEC (i.e., reciprocal compensation) model provide**  
9 **the benefits of efficiency beyond those of the ILEC-IXC model given the**  
10 **current market dynamic (including the ESP Exemption)?**

11 A. The ILEC-CLEC model places the role of collector/distributor upon the local  
12 exchange company who provides the cost causer (i.e., the local subscriber)  
13 with access to the network resources it consumes (both US West's, and via  
14 its interconnection agreement, with ICG's as well). It then leaves the local  
15 exchange carrier in charge of determining how it will recover those costs  
16 from the cost causer.

17  
18 **Q. Aren't US West's options associated with recovering these costs from the**  
19 **cost causer (i.e., its local subscriber) limited by regulation?**

20 A. Yes, however, it is important to note that US West is limited in this regard  
21 primarily because of its own agreement to bear these risks. For example,

1           assume that US West continued to operate under a rate-of-return regulatory  
2           framework. As its local customers use more network resources for purposes  
3           of accommodating their Internet calling habits (both the resources of US  
4           West and ICG in this instance), then US West's own internal operating  
5           expenses would likely rise as would its expenses associated with using ICG's  
6           network to carry traffic (via reciprocal compensation payments). If this  
7           increase in expenses exceeded US West's ability to maintain a reasonable  
8           return on its investments (a highly unlikely scenario given the financial  
9           information we've seen above), then US West could (after having proven a  
10          revenue deficiency) petition for either an increase in rates or a change in the  
11          rate structure that more accurately focuses additional cost recovery from users  
12          who consume larger amounts of these resources. In this way, the ILEC-  
13          CLEC model would have worked to fruition. That is, it would have forced  
14          the cost causer to increase payments made to recover increased costs  
15          associated with increased Internet usage and it would have provided the  
16          producer of those services (both US West and ICG) with a sustainable flow  
17          of cost recovery.

18  
19          **Q. Does US West continue to operate under a rate-of-return regulatory**  
20          **framework similar to that you describe above?**

21          A. No, it does not. Pursuant to its own agreement, in exchange for unlimited

1 profit opportunities, US West agreed to freeze certain of its local rates for a  
2 specified period of time (i.e., a “price-cap” regulatory framework). Hence,  
3 US West is limited in the extent to which it can raise local rates consistent  
4 with any increase in expenses it experiences. However, it is important to  
5 remember that US West, via this new framework, is unlimited with respect  
6 to the total revenues (and subsequent profits) it can generate via these same  
7 customers (the same cost causers). US West recovers additional revenues  
8 from these customers both directly, via second access sales, as well as  
9 indirectly from its own ISP business and from the digital private line services  
10 its sells to the ISPs and CLECs who also carry this traffic. In this way, US  
11 West’s cost causers (its Internet using local subscribers) do allow it to recover  
12 additional revenues.

13  
14 **Q. Does the ILEC-IXC model advocated by US West give ICG any ability**  
15 **to recover Internet bound calling costs from the cost causer?**

16 A. No, it does not. ICG is the only market participant involved in carrying the  
17 US West local subscriber’s Internet bound call that has no direct commercial  
18 relationship with the caller. Absent reciprocal compensation payments, ICG  
19 receives no revenue from the caller in return for the costs the caller generates  
20 on ICG’s network.

21

1           **Q.    US West has suggested that ICG in this way shares some of the shortfall**  
2           **that US West already receives for this customer and that somehow, this**  
3           **is a competitively neutral result. Do you agree?**

4           A.    Absolutely not. In the past I've characterized this argument on the part of the  
5           ILEC's as the "share the pain" theory. The "share the pain theory" is  
6           developed as follows: the ILEC's contend that local residential subscribers  
7           are already being subsidized at current rates (much as US West has done in  
8           this proceeding), then, the ILEC's contend that by requiring the CLEC's to  
9           carry these callers' ISP-bound traffic without reciprocal compensation, the  
10          subsidy afforded to the residential customers is shared between the ILEC and  
11          the CLEC. Hence, according to this theory, neither carrier is disadvantaged  
12          in the marketplace. This theory is ludicrous.

13  
14          **Q.    Why is the "share the pain theory" ludicrous?**

15          A.    First, there is nothing competitively neutral about it. Under the guise of this  
16          theory, a carrier (the CLEC) is being asked to subsidize the customer of its  
17          competitor (generally considered to be residential customers). It is then being  
18          admonished for not actively competing for these customers in the  
19          marketplace.

20  
21          Second, as I've shown above, there is no "pain" experienced by US West in

1 serving its residential customers (this appears to be true even for heavy  
2 Internet users). All available evidence supports the notion that no subsidy  
3 exists for US West's residential subscribers. Instead, it appears that this  
4 customer group adds significantly to US West's record profitability. Hence,  
5 there is no need for anyone, certainly not the CLEC, to provide a subsidy-  
6 flow (via the inability to recover costs caused by these customers) to this  
7 customer group. Indeed, if these customers' rates are compensatory, any  
8 subsidy-flow provided by the CLEC (absent reciprocal compensation  
9 payments this subsidy is provided in the form of avoided costs on US West's  
10 part) simply reduces US West's costs of serving these customers and adds to  
11 its profits. In this way, the "share the pain theory" will likely result in the  
12 CLEC actually subsidizing US West; its competitor.

**V. THE COSTS OF INTERNET BOUND CALLING**

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15  
16 **Q. US West contends that CLECs, like ICG, reap windfall profits from**  
17 **current reciprocal compensation rates and that it is cheaper to**  
18 **carry/terminate ISP bound traffic than it is to carry/terminate more**  
19 **traditional voice traffic. Do you agree?**

20 **A.** No, I do not. While Dr. Mercer addresses the majority of US West's  
21 testimony in this regard in detail, I do want to highlight a few important

1 points. First, as I stated in my Direct Testimony, to isolate traffic that  
2 originates to a given customer group and contend that the network costs  
3 associated with switching traffic to that customer group differ substantially  
4 from all other traffic on the network is nonsensical. All of the traffic passed  
5 between US West and ICG shares the same network, uses the same trunk  
6 groups and the same switch. Likewise, a minute of use accommodated by  
7 that singular network requires the same network capacity (both switching  
8 capacity and trunking capacity) as any other minute, regardless of where  
9 either minute of use is ultimately destined (i.e., whichever customer or  
10 customer group it ultimately terminates to, or originates from). There is no  
11 sound economic basis upon which to suggest that a minute of use destined for  
12 a barber shop versus a minute of use destined for an ISP generates any  
13 difference in network costs. Indeed, the network is oblivious and  
14 unconcerned with the subscriber type to which telephone call is terminated.

15  
16 **Q. Are the costs ICG incurs to terminate traffic of importance in this**  
17 **proceeding?**

18 A. No, they are not. As I explained in my Direct Testimony, the FCC's  
19 reciprocal compensation construct establishes the Total Element Long Run  
20 Incremental Costs (TELRIC) of carrying local traffic as the key standard for  
21 setting reciprocal compensation rates. It then requires that rates charged

1           between carriers be symmetrical based upon the costs that result from a  
2           TELRIC study. The FCC further determined that a TELRIC study  
3           constructed by the ILEC serve as the basis for the symmetrical reciprocal  
4           compensation rates to be paid between the carriers.

5  
6           **Q. Does the FCC’s reciprocal compensation construct have merit from an**  
7           **economic perspective?**

8           A. Yes, it does. Because CLEC networks are generally immature and carry a  
9           very small portion of the overall local traffic in the marketplace, it would be  
10          difficult for these carriers to conduct an effective TELRIC study that would  
11          provide information relevant to the long-run, incremental costs of terminating  
12          the “total demand” of local traffic. On the other hand, the ILECs continue to  
13          carry the vast majority of local traffic and their networks are sized to  
14          accommodate a far more representative sample of “total demand.” Hence,  
15          the cost studies presented by the ILECs serve as the most reasonable proxy  
16          of the market’s TELRIC costs.

17  
18          **Q. US West suggests that Internet calls are longer in duration than other**  
19          **calls and that as a result, Internet calls over-recover call setup costs at**  
20          **the current per-minute-of-use, reciprocal compensation rate. Do you**  
21          **agree?**

1           A.     While I think this point is part and parcel of the faulty logic described above  
2                   regarding the process of identifying cost characteristics by customer group,  
3                   there is some validity to the point that the traditional process by which  
4                   network switching costs are incurred (i.e., a combination of “per call” and  
5                   “per minute” costs), and the manner by which those costs are traditionally  
6                   recovered (predominately on a strictly “per minute of use” basis) is at odds.

7  
8           **Q.     Please explain why the traditional process of cost recovery is somewhat**  
9                   **at odds with the manner by which network usage costs are incurred.**

10          A.     As a general matter, network usage costs are recovered from end-users and amongst  
11                   carriers on a per-minute-of-use basis. For every minute a circuit is open and a call is in  
12                   progress, a unit of revenue is extracted from the customer. This “per-minute-of-use”  
13                   process, however, is not completely consistent with the manner by which the network  
14                   actually generates costs in accommodating network usage caused by the calling patterns  
15                   of its customers. Within both BellCore’s *Switching Cost information System (SCIS)* and  
16                   other traditional models that measure switched usage,<sup>11</sup> costs are calculated on a  
17                   per-minute-of-use basis. These per-minute-of-use costs are calculated  
18                   using two fundamental categories of expenses: (1) *Setup Costs* and (2)  
19                   *Duration Costs*. *Setup Costs* attempt to identify and capture the expenses  
20                   associated with establishing a circuit within the network necessary to both  
21                   route, and ultimately connect, the calling party with his/her called number.

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1           <sup>11</sup> These are the types of cost models upon which the vast majority of incumbent local  
2           exchange carriers, including US West, rely to measure switched usage costs.



1           depending upon their actual length, when the methodology described above is  
2           employed (this is easy to see by populating the equation above with an average  
3           holding time and then populating the equation with a holding time in excess of the  
4           average). Likewise, shorter than average calls fail to fully recover their set-up costs.  
5           ILEC's have continually argued that because Internet calls are longer than average,  
6           reciprocal compensation rates based upon the methodology explained above over-  
7           compensate carriers who carry a substantial number of Internet calls.

8  
9           **Q.    Why do you liken US West's argument regarding call holding times for Internet**  
10           **bound traffic to the single-issue rate making discussion included earlier in your**  
11           **testimony?**

12           A.    US West has taken one particular characteristic of Internet bound traffic, i.e., that  
13           these calls tend to be longer in length, and has attempted to show that this single  
14           factor will make these calls less expensive to carry. This analysis ignores multiple  
15           issues. First, US West's criticism regarding the longer holding times of Internet  
16           bound calls is equally applicable to longer than average voice calls. A 29 minute  
17           voice call would experience the same cost per minute to carry as a 29 minute Internet  
18           bound call. Said another way, US West's point in this regard does not prove that  
19           Internet bound calling is cheaper to accommodate, it merely proves that longer calls  
20           are cheaper to carry on a per-minute-of-use basis than shorter calls (all else being  
21           equal).

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Second, US West’s analysis ignores a number of factors that would, if Internet bound calling was separated for cost analysis (an effort that would in my mind not be a productive pursuit), tend to generate increased costs compared to other types of traffic. Dr. Mercer addresses these points in his testimony.

**Q. How could US West’s and the Commission’s concerns regarding over-recovery resulting from Internet calls that are longer than average be addressed?**

A. These concerns could be addressed by adopting a reciprocal compensation structure that recognizes the shortcomings of the traditional “spreading” process whereby call *set-up* costs are recovered over an “average” length of call. Within such a structure, all *set-up* costs would be recovered in the first minute of use via a separate “first minute of usage charge.” Likewise, each additional minute of use would then be recovered by a separate “additional minute of use charge.” The first minute charge would recover all call set-up costs and one minute of duration costs. Each additional minute of use would recover costs associated only with duration (no set-up costs would be included). In this way, both long calls and short calls would recover both the setup and duration costs specific to their particular call length. US West’s apparent concern regarding the over-recovery of costs associated with the somewhat longer duration of Internet-bound calling should, via this rate structure, be completely dispelled.

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**Q. Would this new rate structure apply to both voice and data calls?**

A. This new rate structure should apply to all calls that are subject to reciprocal compensation. As I described before, there is no difference between the costs generated by a 29 minute data call versus a 29 minute voice call (all else being equal). Hence, a 29 minute voice call generates the same discrepancy between the costs that are incurred and those that are recovered via a traditional “spreading” process as do Internet bound calls. Hence, this alternative would address such issues for *all* calls of longer than average (and shorter than average) duration. Both voice and data calls.

**Q. How could the Commission arrive at a rate pursuant to the option you’ve described above?**

A. The Commission could direct the parties to return to the cost studies supporting US West’s current reciprocal compensation rates and identify the “set-up” and “duration” costs that are included in that study (prior to being “averaged” via the process described above). These costs would then serve as the “first minute” (i.e., the set-up costs) and the “additional minute” (the duration costs) charges. I am informed that ICG would be willing to work with US West and the Commission (or its Staff) in an effort to arrive at reasonable rates in this regard.

1       **Q.    Does this conclude your testimony?**

2       A.    Yes, it does.

3

**Docket 00B-103T**  
**Rebuttal Testimony of Michael Starkey**