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                   BEFORE THE WASHINGTON STATE
             UTILITIES AND TRANSPORTATION COMMISSION
 2.
     WASHINGTON UTILITIES AND
                                   ) DOCKET NO. UG-060256
     TRANSPORTATION COMMISSION,
 4
                     Complainant, ) Volume VI
 5
                                      Pages 152 to 349
               vs.
 6
     CASCADE NATURAL GAS
 7
    CORPORATION,
 8
                     Respondent.
 9
     COST MANAGEMENT SERVICES,
     INC.,
10
                                      Docket No. UG-061256
11
                     Complainant,
12
               vs.
13
     CASCADE NATURAL GAS
     CORPORATION,
14
                     Respondent.
15
16
                A hearing in the above matter was held on
17
     October 12, 2006, from 9:30 a.m. to 2:40 p.m., at 1300
     South Evergreen Park Drive Southwest, Room 206, Olympia,
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19
     Washington, before Administrative Law Judge ANN
     RENDAHL and CHAIRMAN MARK H. SIDRAN and Commissioner
20
     PATRICK J. OSHIE and Commissioner PHILIP B. JONES.
21
22
23
24
    Joan E. Kinn, CCR, RPR
25
   Court Reporter
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- JUDGE RENDAHL: Good morning, I'm Ann
- 3 Rendahl, an Administrative Law Judge with the Washington
- 4 Utilities and Transportation Commission, presiding this
- 5 morning together with Chairman Mark Sidran and
- 6 Commissioners Patrick Oshie and Philip Jones. We're
- 7 here before the Washington Utilities and Transportation
- 8 Commission this morning, Thursday, October the 12th, for
- 9 a hearing in Docket Number UG-060256 concerning Cascade
- 10 Natural Gas Corporation's request for an increase in
- 11 rates. The hearing will address a multiparty settlement
- 12 of issues in the case and cross-examination of witnesses
- on the remaining disputed issue, decoupling.
- 14 Let's take appearances from the parties
- 15 beginning with the Company.
- MR. VAN NOSTRAND: Thank you, Your Honor, on
- 17 behalf of Cascade Natural Gas Corporation, James M. Van
- 18 Nostrand.
- 19 JUDGE RENDAHL: Thank you.
- 20 And for Staff.
- 21 MR. TRAUTMAN: Gregory J. Trautman, Assistant
- 22 Attorney General, for Commission Staff.
- JUDGE RENDAHL: And Public Counsel.
- 24 MS. KREBS: Judith Krebs, Assistant Attorney
- 25 General for the Public Counsel Section of the Attorney

- 1 General's Office.
- JUDGE RENDAHL: Thank you.
- For the Northwest Industrial Gas Users.
- 4 MR. STOKES: Good morning, my name is Chad
- 5 Stokes from the law firm Cable Huston.
- 6 JUDGE RENDAHL: Thank you.
- 7 For the Northwest Energy Coalition.
- 8 MS. GLASER: Yes, good morning, it's Nancy
- 9 Glaser representing the Coalition.
- JUDGE RENDAHL: Thank you.
- 11 And for The Energy Project.
- 12 MR. PURDY: Yes, Brad Purdy representing The
- 13 Energy Project.
- 14 JUDGE RENDAHL: And for Cost Management
- 15 Services.
- MR. CAMERON: Good morning, Your Honor,
- 17 Chairman, Commissioners, John Cameron of Davis Wright
- 18 Tremaine for CMS.
- JUDGE RENDAHL: Good morning.
- 20 Are there any other parties appearing either
- 21 in the hearing room or over the bridge line that wish to
- 22 state an appearance at this time?
- Okay, well, there are a few preliminary
- 24 matters we need to take care of, and one of those is I
- 25 understand from the parties that they have stipulated to

- 1 the admission of all of the exhibits in the draft
- 2 exhibit list I circulated yesterday; is that correct?
- 3 MR. VAN NOSTRAND: Correct, Your Honor.
- 4 JUDGE RENDAHL: So we have marked as Exhibits
- 5 1 and 2 the settlement agreement and the narrative
- 6 statement accompanying the settlement. Exhibits 10
- 7 through 20 are designated for Mr. Stevens, David
- 8 Stevens, those include the prefiled testimony exhibits
- 9 and cross exhibits. For Mr. Stoltz Exhibits 21-T
- 10 through Exhibit 88. And for Katherine Barnard Exhibits
- 11 91-T through Exhibit 143. For Mr. James Haug we have
- 12 Exhibits 151-T through 153. For Dr. Roger Morin we have
- 13 Exhibits 161-T through Exhibit 188. For Matthew
- 14 McArthur we have Exhibits 191-T through 198. For
- 15 Dr. Philip Mote we have Exhibits 201-T through 204. For
- 16 Mr. Lamar Dickey we have Exhibits 211-T through 215.
- 17 For witness F. Jay Cummings we have Exhibits 220-T
- 18 through 230. For Donald Schoenbeck we have Exhibits
- 19 231-T through 233. For witness David Hawk we have
- 20 Exhibits 241-T through 246. For witness Michael Brosch
- 21 we have Exhibits 251-T through Exhibit 273. For witness
- 22 Jim Lazar we have Exhibits 281-T through 309. For
- 23 witness Steven Weiss we have Exhibits 311-T through 330.
- 24 And for witness Theodore Lehmann we have Exhibits 341-T
- 25 through 348. For witness Charles Eberdt we have

- 1 Exhibits 351-T through 358. For witness Michael
- 2 Parvinen we have Exhibits 361-T through 384. For
- 3 witness David Parcell we have Exhibits 391-T through
- 4 419. For witness Joelle Steward we have Exhibits 421-T
- 5 through 437. For witness Yohannes Mariam we have
- 6 Exhibits 441-T through 471. For witness Gene Waas we
- 7 have Exhibits 481-T through 482. Then we have an
- 8 illustrative exhibit which is the public comment exhibit
- 9 provided by Public Counsel, that is 491. And then there
- 10 are Bench request responses marked as 501 through 506.
- 11 Are there any objections to admitting those exhibits
- 12 into evidence?
- 13 Hearing no objection, all of the exhibits
- 14 will be admitted.
- Okay, the next issue is to turn to the
- 16 stipulation settlement in this case, and is there any
- 17 party who is going to make a brief statement or overview
- 18 of the settlement?
- MR. TRAUTMAN: Yes, Your Honor.
- JUDGE RENDAHL: Mr. Trautman.
- 21 MR. TRAUTMAN: Thank you, Your Honor,
- 22 commissioners, we're pleased to present this multiparty
- 23 settlement to the Commission. This is the result of
- 24 several rounds of negotiations between the parties
- 25 starting July 25th and commencing up to the present, and

- 1 we have had several rounds in the last two weeks of
- 2 negotiations, and as a result consensus has been reached
- 3 by many of the parties on several issues in this case.
- 4 In fact, there are only two issues remaining in which
- 5 there is any dispute. One is the decoupling dispute
- 6 upon which we will have cross-examination this afternoon
- 7 and also the cost of capital issue on which Public
- 8 Counsel has reserved the right to take a position
- 9 different than that in the settlement.
- 10 As a brief summary of the settlement,
- 11 Cascade's original filing sought a general rate increase
- of \$11.7 Million or 4.47%. The settlement provides for
- 13 an agreement on revenue requirement between Staff and
- 14 the Company for an increase of \$7 Million or 2.69%, and
- 15 this result was reached by incorporating a fair, just,
- 16 and reasonable balancing of the various revenue
- 17 requirement adjustments that were proposed by both the
- 18 Staff and the Company.
- 19 The settlement also contains an agreement on
- 20 the cost of capital that is in the middle of the range
- 21 between the positions of Staff and Company on this
- 22 issue. As I noted earlier, Public Counsel has reserved
- 23 the right to present a position on cost of capital
- 24 different from that in the settlement.
- There is also a comprehensive agreement

- 1 between Staff, Public Counsel, the Northwest Energy
- 2 Coalition, and The Energy Project on a range of
- 3 miscellaneous service charges which have been a rather
- 4 contentious issue in this case, but we have reached
- 5 agreement, no party objects to that portion of the
- 6 settlement.
- 7 There is also an agreement in the settlement
- 8 between the Staff, Company, Public Counsel, the
- 9 Northwest Energy Coalition, and The Energy Project to
- 10 include \$800,000 in low income funding for low income
- 11 customers plus any public utility tax credit that's
- 12 received as additional funding. The Company also agrees
- 13 to commence a collaborative effort with Staff, The
- 14 Energy Project, and other interested parties to track
- 15 low income issues and gather pertinent data.
- The settlement provides for an agreement
- 17 between Staff, the Company, and the Northwest Industrial
- 18 Gas Users on rate spread issues. No party opposes this
- 19 portion of the settlement agreement.
- 20 Furthermore, there's an agreement between the
- 21 various parties on rate design issues, and this includes
- 22 an agreement to keep the basic charge for the
- 23 residential service at \$4.
- 24 Finally, the settlement includes an agreement
- 25 between Staff, the Company, and the Northwest Energy

- 1 Coalition to implement a partial decoupling mechanism
- 2 for a three year pilot period. This mechanism includes
- 3 only the non-weather related effects that cause changes
- 4 in customer usage such as customer conservation and
- 5 energy efficiency improvements. In connection with the
- 6 decoupling mechanism, the Company is required to convene
- 7 a conservation advisory group of all interested parties
- 8 and to file a conservation plan with the Commission for
- 9 approval. This plan will need to contain targets,
- 10 benchmarks, and possible penalties and incentives.
- 11 Public Counsel has reserved the right to oppose this
- 12 portion of the settlement agreement and to cross-examine
- 13 witnesses on this issue.
- 14 So that's a brief summary of the provisions
- 15 in the settlement. We're pleased to present this to the
- 16 Commission, and we have several panels available to
- 17 answer questions that you may have on the subject.
- JUDGE RENDAHL: Thank you very much.
- 19 All right, at this time unless there is
- 20 anything further we need to discuss I think we need to
- 21 convene the first panel, which means that counsel that
- 22 are seated at the table will need to move. So let's be
- 23 off the record while we bring the first panel up.
- 24 Before we go off the record though, those witnesses are
- 25 Mr. Eberdt, Mr. Weiss, Mr. Parvinen, Ms. Steward,

- 1 Mr. Stoltz, and Mr. Lazar.
- Okay, let's be off the record.
- 3 (Discussion off the record.)
- 4 JUDGE RENDAHL: If you could each of you
- 5 starting from my left going to my right please state
- 6 your name and the party you represent or the party
- 7 you're appearing for today, and you need to move the
- 8 microphone in front with the button up so we can hear
- 9 you.
- 10 MR. WEISS: Your Honor, my name is Steven
- 11 Weiss representing Northwest Energy Coalition.
- 12 JUDGE RENDAHL: All right.
- 13 MR. STOLTZ: Your Honor, I am Jon Stoltz
- 14 representing Cascade Natural Gas.
- JUDGE RENDAHL: Okay.
- MR. PARVINEN: Michael Parvinen for
- 17 Commission Staff.
- 18 MS. STEWARD: Joelle Steward for Commission
- 19 Staff.
- 20 MR. EBERDT: Charles Eberdt for The Energy
- 21 Project.
- MR. LAZAR: Jim Lazar for Public Counsel.
- JUDGE RENDAHL: Okay, I'm going to administer
- 24 an oath to all of you simultaneously.
- 25 (Witnesses CHARLES M. EBERDT, STEVEN D.

- 1 WEISS, MICHAEL P. PARVINEN, JOELLE R.
- 2 STEWARD, JON T. STOLTZ, and JIM LAZAR were
- 3 sworn.)
- 4 JUDGE RENDAHL: With that, we will begin with
- 5 this panel which is addressing issues related to low
- 6 income assistance, miscellaneous fees and charges, and
- 7 basic charges. Do the Commissioners have any questions
- 8 for the panel on this particular topic?
- 9 COMMISSIONER OSHIE: I guess I will start,
- 10 Judge.
- 11
- 12 Whereupon,
- 13 CHARLES M. EBERDT, STEVEN D. WEISS, MICHAEL P. PARVINEN,
- 14 JOELLE R. STEWARD, JON T. STOLTZ, and JIM LAZAR
- 15 having been first duly sworn, were called as witnesses
- 16 herein and were examined and testified as follows:
- 17 EXAMINATION
- 18 BY COMMISSIONER OSHIE:
- 19 Q. I would like some clarification on a couple
- 20 of points. One, maybe the first point, and, Mr. Stoltz,
- 21 I think you would be certainly perhaps the best witness
- 22 to answer this, but the \$800,000 in annual funding, what
- 23 the state, you know, this refers, the settlement
- 24 agreement refers to it being included in the revenue
- 25 requirement, but is that to be -- how is it going to --

- 1 is it going to be a separate tariff that's assessed or
- 2 -- and to be filed by the Company as a rider to the
- 3 existing rate tariffs for the other classes? I mean how
- 4 does the Company plan to aggregate the funds, if you
- 5 will, to meet the \$800,000 agreement?
- 6 A. (Mr. Stoltz) It is not a separate tariff, it
- 7 will be part of the revenue requirements and developed
- 8 as part of the preserved rate that will be embedded in
- 9 rates.
- 10 Q. And if the -- so maybe you can explain then
- 11 how if the \$800,000 will be made immediately available
- 12 to LIHEAP or to whatever, to CTED, how it --
- 13 implementation in other words, is it going to be
- 14 effected by the accumulation of funds over time, or is
- 15 this going to be funded up front by the Company to be
- 16 made available for the next heating season, or is this
- 17 something that will accumulate, the \$800,000, over the
- 18 period of a rate year and then be made available for the
- 19 purposes that are called for in the agreement?
- 20 A. (Mr. Stoltz) We are planning to provide 1/12
- of it monthly, so we will disburse \$800,000 over the
- year starting 1/12 each month.
- Q. As far as then, let me move on to the other
- 24 piece, which is the collection of information, and this
- 25 is a question maybe better asked of the other witnesses

- 1 that are here. What do you expect to get from that, and
- 2 where will it, you know, what conclusions do you hope to
- 3 reach, and what will see we see at the Commission level
- 4 from the information that you gather?
- 5 Mr. Eberdt.
- 6 A. (Mr. Eberdt) This is Chuck Eberdt. We find
- 7 that there's really a dearth of information about low
- 8 income customers in general, and the unfortunate thing
- 9 about any of these data tracking processes is that we
- 10 can really only identify the ones that we already serve,
- 11 so that's a bit of a problem for us. But what we're
- 12 hoping is that we can maybe detect some patterns in
- 13 payment behavior or collection or, I'm sorry, connection
- 14 and disconnection, or disconnection and reconnection is
- 15 what I really mean to say, patterns and things like that
- 16 that might help us identify a better way to target the
- 17 low income households and make some distinctions between
- 18 differences of low income households that may respond
- 19 differently to a change in program design.
- 20 Q. There's no mention in the settlement, of
- 21 course it was an issue at least at some level in the
- 22 case, with regard to the prior obligation rule. Is that
- 23 not addressed at all by the -- it's not addressed in the
- 24 settlement, so is that something that one of the
- 25 parties, maybe it's the Company, that will perhaps

- 1 address this in a separate rulemaking or initiative of
- 2 that type?
- 3 A. (Mr. Stoltz) Yes, that is currently our
- 4 plan, that we will continue to look at the rule and
- 5 perhaps try to launch an investigation of the rule.
- 6 Q. As far as -- and the funds to be distributed
- 7 proportionately among the service areas, how is that
- 8 proportionate, as to the number of customers then and
- 9 then it will be allocated 1/12 will be divided by the
- 10 number of customers and then distributed amongst the
- 11 diverse service areas of the company, is that my
- 12 understanding?
- 13 A. (Mr. Stoltz) We will turn the funds over to
- 14 CTED, who has a process already established for
- 15 disbursing the funds.
- 16 A. (Mr. Eberdt) This is Chuck Eberdt again. If
- 17 I may suggest, we have looked at that a couple of
- 18 different ways. In the Puget case we originally
- 19 distributed the funding across the service territory
- 20 prorated by their gas customers, and one of the things
- 21 we discovered in that case was their distribution of gas
- 22 customers does not necessarily correspond with their
- 23 distribution of low income gas customers. I would
- 24 expect that to be very true in Cascade's case because
- 25 they're serving Chelan and Moses Lake, which are two

- 1 areas that have some of the cheapest electric utility
- 2 rates in the country, and so I would anticipate that
- 3 they wouldn't really have a whole lot of gas low income
- 4 customers there. Gas in those areas is primarily
- 5 targeted at new construction, which doesn't tend to be
- 6 low income. So my recommendation would be to actually
- 7 distribute the funds, allocate the funds proportionally
- 8 according to where LIHEAP gas is spent in their service
- 9 territory, but we have not actually discussed that with
- 10 the utility at this point.
- 11 COMMISSIONER OSHIE: No further questions,
- 12 Your Honor.
- JUDGE RENDAHL: Thank you.
- 14 Commissioner Jones.

- 16 EXAMINATION
- 17 BY COMMISSIONER JONES:
- 18 Q. Just a follow on to that question, this is
- 19 Commissioner Jones, what would happen then if the LIHEAP
- 20 formula were to change through an act of Congress? I
- 21 think it's been the subject of some debate, the funding
- 22 levels go up and down, but I'm more specifically talking
- 23 about the allocation mechanism. Would that be something
- 24 that you would be involved with consultatively with
- 25 CTED, or how would that work?

- 1 A. (Mr. Eberdt) Yeah, we would certainly be
- 2 involved in that discussion. Changes in the LIHEAP
- 3 formula that we anticipate might actually be more of a
- 4 redistribution nationally so that more money goes to the
- 5 south than the north. I don't know that that would
- 6 actually change the way money gets distributed within
- 7 the state. What money we get may be different, but I
- 8 don't know that it would actually change the allocation
- 9 within the state.
- 10 Now there has been for a long time discussion
- 11 about whether the state formula for allocation should
- 12 change. I really don't have a clear idea how that would
- 13 affect this discussion at this point.
- 14 Q. One question on miscellaneous service charges
- 15 and fees, and this is directed to Mr. Stoltz, what is a
- 16 new premises charge?
- 17 A. (Mr. Stoltz) That's for a new constructed
- 18 home for example or a brand new customer to the
- 19 Company's facilities, distribution system.
- Q. So it's just a brand new gas customer?
- 21 A. (Mr. Stoltz) That's right.
- 22 Q. Totally separate from a line extension charge
- 23 or anything related to that?
- A. (Mr. Stoltz) That's correct.
- 25 O. So the proposed fee, what is the proposed fee

- 1 now, excuse me, what is the current fee now?
- 2 A. (Mr. Stoltz) I don't have that information
- 3 in front of me right now.
- 4 COMMISSIONER JONES: That's all I have.
- 5 JUDGE RENDAHL: All right, I have a few
- 6 questions to follow up from Commissioner Oshie.

- 8 EXAMINATION
- 9 BY JUDGE RENDAHL:
- 10 Q. In terms of the low income assistance fund,
- 11 are you already meeting, Mr. Stoltz, with CTED in
- 12 preparation assuming that this aspect of the settlement
- 13 might be approved, is that something you're already
- 14 doing, or is it something you will wait to do, to
- 15 implement until there's some decision from the
- 16 Commission?
- 17 A. (Mr. Stoltz) We have not yet met with CTED.
- 18 We will certainly do so soon. My regulatory staff is
- 19 kind of limited, therefore we have been concentrating on
- 20 the case more than on the implementation phase, but we
- 21 will commence that activity very shortly.
- Q. Okay. And then in terms of the question
- 23 about the data collection that's in the settlement, is
- 24 there an intent that there is a study or a report that's
- 25 going to be prepared as a result of collecting this

- 1 information, any one of the witnesses, is that the
- 2 intent of that data collection effort?
- 3 A. (Mr. Eberdt) Well, I would assume that there
- 4 would be some manner of reporting that would be
- 5 established through the process. Just collecting the
- 6 data doesn't do us a whole lot of good unless we look at
- 7 it and see how it's behaving. In a previous utility
- 8 case where we have set this up, I believe PacifiCorp is
- 9 planning on collecting that data and aggregating it
- 10 monthly.
- 11 Is that correct, Joelle?
- 12 A. (Ms. Steward) Yes.
- 13 A. (Mr. Eberdt) And that seems reasonable to
- 14 us, because it's going to be a picture that develops
- 15 over time. We're not going to know from just one
- 16 snapshot what's really happening, we need to be able to
- 17 see what comes out of the data over time to know what's
- 18 really going on.
- 19 Q. So my understanding is that data would be
- 20 provided to all the parties in this proceeding, is that
- 21 correct, or all the folks that are a part of the
- 22 collaborative discussions on the collection of data?
- 23 A. (Mr. Eberdt) I would assume that's
- 24 reasonable. I don't know whether all the parties in the
- 25 case are that interested in it, but certainly all

- 1 parties to the discussion of how to do it I would expect
- 2 would get that report.
- 3 O. So that would include Commission Staff?
- 4 A. (Mr. Eberdt) I think it would be a very bad
- 5 oversight if it didn't.
- 6 Q. And is that something that the Commissioners
- 7 will also see, is that something that will be filed with
- 8 the Commission, is that part of the intent?
- 9 A. (Mr. Stoltz) We haven't discussed that kind
- 10 of detail, but we certainly would be amenable to making
- 11 that available to the Commissioners as well.
- 12 Q. And at some point in time is there an
- 13 evaluation aspect of this in terms of -- or is that part
- 14 of the discussion in the collaborative after collecting
- 15 data or beginning to collect data what the evaluation
- 16 stage would be?
- 17 A. (Mr. Eberdt) Well, I would assume that that
- 18 would be a question that we would look at down the road
- 19 to decide if it's actually worthwhile, what we're doing
- 20 is worthwhile. So it hasn't actually been part of the
- 21 discussion at this point, but if it seems to be
- 22 something that we should do, then we will probably want
- 23 to do that.
- 24 JUDGE RENDAHL: Just going to look at my
- 25 notes for a minute.

- 1 All right, I don't have any further questions
- 2 for this panel. Are there any other questions from the
- 3 Commissioners before we let the panel go?
- 4 All right, well, thank you for very much for
- 5 appearing this morning, you may be off the stand.
- 6 We'll call up our next panel, which is a
- 7 panel addressing rate spread, let's be off the record
- 8 while we shift witnesses, those witnesses are
- 9 Mr. Schoenbeck, Mr. Stoltz, and Ms. Steward.
- 10 (Discussion off the record.)
- 11 JUDGE RENDAHL: Mr. Stoltz and Ms. Steward
- 12 have already been sworn in, so, Mr. Schoenbeck, could
- 13 you please state your full name and the party you are
- 14 appearing for today.
- 15 MR. TROTTER: My name is Donald Schoenbeck,
- 16 that's S-C-H-O-E-N-B-E-C-K, and I'm here today on behalf
- 17 of the Northwest Industrial Gas Users.
- JUDGE RENDAHL: Thank you.
- 19 (Witness Donald Schoenbeck was sworn.)
- 20 JUDGE RENDAHL: Okay, Ms. Steward and
- 21 Mr. Stoltz, you remain under oath.
- 22 And so this panel is addressing the rate
- 23 spread portions of the settlement agreement, which is
- 24 Exhibit 1 in this proceeding, and the rate spread
- 25 portion of the settlement is at Paragraph 16 of Exhibit

- 1 1, page 13.
- 2 So are there any questions from the
- 3 Commissioners to this panel of witnesses on the issue of
- 4 rate spread in the settlement?
- 5 You may step down.
- 6 That's a very short panel. And I believe you
- 7 are all the same panel members for the rate design
- 8 excepting basic charges issue as well, so you're
- 9 re-empaneled for the next panel, and the rate design
- 10 issues begin on Paragraph 17 of the settlement
- 11 agreement, which is Exhibit 1, page 14.
- 12 So are there any questions from the
- 13 Commissioners on the rate design aspect of the
- 14 settlement?

- 16 Whereupon,
- 17 JOELLE R. STEWARD, JON T. STOLTZ, and DONALD SCHOENBECK,
- 18 having been first duly sworn, were called as witnesses
- 19 herein and were examined and testified as follows:
- 20 EXAMINATION
- 21 BY JUDGE RENDAHL:
- 22 Q. I have one brief question, and this may
- 23 either be to Mr. Stoltz or Mr. Schoenbeck, it concerns
- the fuel in kind issue, which is 17a(iii) on page 15.
- 25 Will this fuel in kind aspect of the settlement

- 1 agreement be included in part of the Company's tariff,
- 2 and will it specify when customers will need to or when
- 3 the Company will need to let the customers know of their
- 4 in kind contribution?
- 5 A. (Mr. Stoltz) Yes, it will be part of our
- 6 tariff. And as the customers who are all nominating
- 7 their gas supplies today make that combination, we will
- 8 remind them that it has to be increased by the loss of
- 9 income out of the distribution system fuel. So what
- 10 they will do is look at their needs and multiply it by
- 11 the pipeline transportation fuel in kind reimbursement
- 12 and the Company's fuel in kind reimbursement, which will
- mean that they will have to provide something like 102%
- 14 of their expected use at the bill.
- JUDGE RENDAHL: Okay, are there any other
- 16 questions for the panel?
- Okay, well, thank you, you may step down.
- 18 Let's be off the record while we take our
- 19 next panel.
- 20 (Discussion off the record.)
- JUDGE RENDAHL: Let's be back on the record
- 22 for a moment. The next panel we were intending to take
- 23 is the decoupling or SRIAM panel, and I know Mr. Brosch
- 24 was going to call in, we were estimating given the time
- 25 estimates the parties had given us that we would be

- 1 starting at about 10:30. Is Mr. Brosch available, do
- 2 you want to let him know?
- 3 Mr. Brosch, are you on the bridge line?
- 4 Do you want to let him know that we're -- so
- 5 let's be off the record and take a 5 minute break while
- 6 we bring Mr. Brosch on, you may step down if you wish.
- 7 (Discussion off the record.)
- JUDGE RENDAHL: We're going to change things
- 9 around a bit and take the panel on revenue requirement
- 10 and cost of capital, and those witnesses on the panel
- 11 are Mr. Parvinen for Staff and Mr. Stoltz. Dr. Morin
- 12 and Mr. Parcel will not be, we understand there may not
- 13 be any questions, so they are not here or on the bridge
- 14 line.
- 15 Mr. Parvinen, you were previously sworn in,
- 16 as Mr. Stoltz, you remain under oath.
- 17 Are there any questions from the
- 18 Commissioners about revenue requirement or cost of
- 19 capital issues in the settlement agreement?
- 20
- 21 Whereupon,
- 22 MICHAEL P. PARVINEN and JON T. STOLTZ
- 23 having been first duly sworn, were called as witnesses
- 24 herein and were examined and testified as follows:

1 EXAMINATION

- 2 BY JUDGE RENDAHL:
- 3 Q. Let me look briefly at my notes here.
- 4 I have a question concerning Paragraph 12 of
- 5 the settlement agreement, which is Exhibit 1, on page 7
- 6 addressing the pro forma adjustments, and this would be
- 7 the pro forma adjustment addressing the federal income
- 8 tax rate, which is (x). The question has to do with
- 9 there were disputed adjustments relating to the income
- 10 tax effect on pro forma capitalization and also the
- 11 income tax effect on pre-1981 assets. Is it the intent
- 12 to combine the agreement on those two adjustments in
- 13 this paragraph of the settlement agreement, does this
- 14 paragraph (x) address those two adjustments?
- 15 A. (Mr. Stoltz) I believe that it does. We
- 16 have certainly reflected the 34% tax and the pre-81
- 17 asset calculation. For the pro forma tax, income tax
- 18 effect of the capitalization, the settlement calls for
- 19 zero adjustment.
- 20 Q. Okay.
- 21 And, Mr. Parvinen, that's your understanding
- 22 as well?
- 23 A. (Mr. Parvinen) More or less, because since
- 24 we didn't really identify a capital structure in
- 25 developing this, it would be, well, it's virtually

- 1 impossible to then come up with a pro forma debt
- 2 calculation, so we agreed to just remove that adjustment
- 3 in its entirety.
- JUDGE RENDAHL: Okay, I don't believe I have
- 5 any additional questions on the issue of revenue
- 6 requirement or cost of capital, so you may step down.
- 7 And let's be off the record to determine if
- 8 Mr. Brosch is available.
- 9 (Discussion off the record.)
- 10 JUDGE RENDAHL: Mr. Brosch, the other members
- of this panel have previously been sworn in, so even
- 12 though I can't see you, could you raise your right hand,
- 13 please. Actually, first could you state your name and
- 14 the party you represent for the court reporter.
- 15 MR. BROSCH: Yes, I'm Michael L. Brosch, and
- 16 I'm representing the Public Counsel's Office.
- 17 JUDGE RENDAHL: Thank you. You might need to
- 18 speak up a little more clearly so the court reporter can
- 19 take down anything you have to say.
- 20 (Witness MICHAEL L. BROSCH was sworn.)
- JUDGE RENDAHL: Okay, well, let's go forward,
- 22 are there any questions for the panel, the witnesses on
- 23 the panel, concerning the issues in the settlement
- 24 agreement, which is Exhibit 1 in this proceeding, on
- 25 decoupling, and that discussion begins on page 10 of

- 1 Exhibit 1 at Paragraph 15, are there any questions for
- 2 the witnesses?
- 3 Commissioner Oshie.
- 4 COMMISSIONER OSHIE: Thank you, Your Honor.

- 6 Whereupon,
- JOELLE R. STEWARD, MICHAEL P. PARVINEN,
- 8 JON T. STOLTZ, STEVEN D. WEISS, and MICHAEL L. BROSCH,
- 9 having been first duly sworn, were called as witnesses
- 10 herein and were examined and testified as follows:
- 11 EXAMINATION
- 12 BY COMMISSIONER OSHIE:
- 13 Q. Let's start perhaps by looking at what is
- 14 included in this, in the proposed decoupling mechanism,
- 15 let's start from there. Because there's, as you know,
- 16 there are a couple of proposals on the table, one was a
- 17 partial decoupler, another was weather related, and
- 18 weather related as the Company proposed it with some
- 19 added volumes to provide a cushion. So what's been
- 20 agreed to is apparently the partial decoupler as
- 21 proposed by Ms. Steward, and so the question that I have
- 22 is what volumes are included in the parties' minds, what
- 23 have they agreed to as to volumes included in the
- 24 decoupler?
- 25 A. (Ms. Steward) What's included are all the

- 1 non-weather related changes in consumption. So that
- 2 would include any customer driven conservation, any
- 3 programmatic conservation from the Company programs,
- 4 elasticity which I tend to consider conservation as well
- 5 if it's negative elasticity, those sorts of changes.
- 6 Q. Any reduction in use would be captured?
- 7 A. (Ms. Steward) Any reduction or increase in
- 8 use that's not related to weather.
- 9 Q. So, for example, if someone who just retired
- 10 decided that they weren't going to live in Yakima for
- 11 the season but they're going to go down to Arizona, and
- 12 they're going to turn the pilot light -- they will leave
- 13 the pilot light on but turn it down to 50 degrees, there
- 14 would be a significant reduction in use, that would be
- 15 captured by this mechanism as reduced usage?
- 16 A. (Ms. Steward) Yes.
- Q. And how do you or how would the parties
- 18 propose or maybe what's the understanding of how you
- 19 segregate, for example, the demand elasticity driven or
- 20 elasticity driven by cost changes for example or the
- 21 person going on vacation from weather related? I mean
- 22 I'm trying to -- you have a bundle of usage up or down,
- 23 so how do you separate one from the other?
- 24 A. (Mr. Stoltz) There would be no separation,
- 25 there will -- it would capture -- I'm sorry. There

- 1 would be no separation, it would capture all changes in
- 2 consumption other than that caused by weather.
- 3 Q. Okay, that's what I don't -- I guess maybe I
- 4 don't understand that, Mr. Stoltz, because I don't know
- 5 how you can -- I'm trying to get my arms around how you
- 6 -- what, you know, perhaps it was clear when it included
- 7 weather because then all volume changes would be
- 8 captured, but at least from my standpoint I'm trying to
- 9 think how you, how the Company's going to segregate
- 10 weather related demand and demand that has been reduced
- 11 by conservation or vacations or price elasticity or
- 12 customer driven changes to their appliances.
- 13 A. (Mr. Stoltz) Okay, the process will be that
- 14 we will take the actual consumption, apply a weather
- 15 normalization to that consumption so that it's based
- 16 upon normal weather, and then compare that to what we
- 17 anticipated the consumption should have been, and that
- 18 difference will be what is captured as change in use and
- 19 be part of the deferral.
- 20 Q. And for the weather normalization component
- 21 of the calculation, you will use Cascade Natural Gas's
- 22 proposed methodology?
- 23 A. (Mr. Stoltz) Yes, that's correct.
- Q. Okay, so that will tend to decrease customer
- 25 volumes?

- 1 A. (Mr. Stoltz) We feel that it would be more
- 2 representative of what the weather impact is.
- 3 Q. And so if it decreases customer volumes, then
- 4 it would also -- it would tend to decrease the margin
- 5 revenues that would be included in the mechanism for
- 6 recovery?
- 7 A. (Mr. Stoltz) Yes, I believe that's the way I
- 8 would characterize it as well. It certainly has a
- 9 smaller co-efficient for the weather component, and
- 10 therefore that does minimize the change that comes about
- 11 from weather.
- 12 A. (Ms. Steward) And I would just point out in
- 13 Mr. Stoltz' Exhibit 14, which I don't have in front of
- 14 me so I don't know the exhibit number, but he shows the
- 15 difference in what the projected deferral would be, the
- 16 difference between Staff's weather normalization and the
- 17 Company's weather normalization.
- 18 JUDGE RENDAHL: Can you repeat what exhibit
- 19 number or Mr. Stoltz' exhibit.
- 20 MS. STEWARD: It's Exhibit Number 34, which
- 21 is JTS-14.
- JUDGE RENDAHL: Thank you.
- 23 A. (Mr. Weiss) Commissioner Oshie, this is
- 24 Steven Weiss, one other difference, a compromise that
- 25 was made, was you probably remember all the discussion

- 1 about new customers and how new customers would be dealt
- 2 with, we agreed for the purposes of stipulation that new
- 3 customers would simply be treated like old customers,
- 4 they wouldn't be separated out or treated differently,
- 5 so it's the Company's original proposal as far as new
- 6 customers are concerned.
- 7 BY COMMISSIONER OSHIE:
- 8 Q. Okay, that was my next question, Mr. Weiss,
- 9 thank you.
- 10 MS. KREBS: Your Honor, I think part of the
- 11 room couldn't hear Mr. Weiss's comments.
- 12 JUDGE RENDAHL: Okay, either the mike was not
- 13 on or you didn't speak directly into it, which is the
- 14 other sensitivity in the room.
- MR. WEISS: Is this on?
- 16 JUDGE RENDAHL: That is on.
- 17 A. (Mr. Weiss) What I was saying was that the
- 18 other compromise that was made through the stipulation
- 19 is that new customers, there was quite a bit of
- 20 discussion about how to treat new customers because
- 21 their use is different than existing customers, but for
- 22 this stipulation we all agreed that new customers would
- 23 be treated the same as existing customers, which was the
- 24 original Company proposal.
- 25 BY COMMISSIONER OSHIE:

- 1 O. Okay, I want to move on to how this mechanism
- 2 works, and in order to get my arms around it, so to
- 3 speak, I broke it down into, you know, process
- 4 requirements, what the Company is required to do as far
- 5 as to get the mechanism up and operating on performance
- 6 requirements, and so I will start with what the process
- 7 requirements are. So as I understand it, and maybe this
- 8 will be a bit of a monologue here for a minute, but the
- 9 Company will convene the conservation advisory committee
- 10 or their group, the CAG, within 30 days of the entry of
- 11 a rate order; is that right?
- 12 A. (Mr. Stoltz) Yes, that's correct.
- 13 Q. Okay. And then based on whatever develops
- 14 from the advisory group, then you would file a
- 15 conservation and low income weatherization plan within
- 16 90 days of the convening of the advisory group?
- 17 A. (Mr. Stoltz) Yes, that's correct as well.
- 18 Q. And this is where it gets a little fuzzy, and
- 19 that the advisory group is responsible along with the
- 20 Company, or the Company's responsible, let's put it that
- 21 way, to file target goals for years 2008 and 2009, and
- 22 but there's nothing in the settlement that deals with
- 23 target goals for 2007. Now is there no targets expected
- 24 for that period because this is the -- it will be a
- 25 nascent program, Mr. Stoltz or Mr. Weiss?

- 1 A. (Mr. Stoltz) Yes, I think that was the
- 2 thought process that went into the language of the
- 3 settlement. The Company, of course, hopes that we will
- 4 be able to establish some goals for 2007 as well, but
- 5 the parties felt that we would primarily use 2007 as
- 6 setting this up to go forward.
- 7 Q. So you're to file the conservation low income
- 8 weatherization plan within 90 days, what if there is a
- 9 disagreement among the advisory group as to its
- 10 components?
- 11 A. (Mr. Stoltz) The plan will still be the
- 12 Company's responsibility. If it's a contested plan, we
- 13 will certainly let the Commission know that when we file
- 14 the plan. But the advisory group, we will certainly
- 15 take into account the advice that that group gives us in
- 16 developing the plan.
- Q. Within the plan, the settlement agreement
- 18 makes a reference to it shall, this is unusual language
- 19 I thought, but shall include possible penalties and
- 20 incentives. So maybe you can explain that, because does
- 21 that mean that there may or may not be penalties or
- 22 incentives in the conservation plan, Mr. Weiss?
- 23 A. (Mr. Weiss) Yes, I think the shall, probably
- 24 the wording is not good, it could possibly include
- 25 penalties and incentives, it might not, it might only

- 1 include penalties, it might only include incentives, so
- 2 that's up to the committee to talk about and recommend.
- 3 On your last question, it has to be submitted
- 4 to the Commission for approval, so ultimately it's the
- 5 Company's plan, but the Commission has to approve it, so
- 6 if there is disputes, that's where you hear it.
- 7 Hopefully there won't be.
- 8 Q. Okay.
- 9 JUDGE RENDAHL: And just for the record,
- 10 we're referring to wording on page 12 of Exhibit 1,
- 11 which is part of Paragraph 15e(ii), the last sentence.
- 12 A. (Mr. Weiss) It should probably be the word
- 13 may.
- 14 Q. I'm not asking you to change the agreement,
- 15 I'm just asking you what you meant by it or what the
- 16 parties believe they have agreed to.
- Okay, so the Commission approves the plan,
- 18 whether or not there's a disagreement, that will be
- 19 resolved at some date in the future, and then the
- 20 Company issues, and this is the action word that's in
- 21 the agreement, issues RFP's for this is a third party
- 22 implementation. Now maybe you can -- the third party
- 23 implementation, what's the -- why third party
- 24 implementation, isn't it anticipated the Company would
- operate some of these programs on its own?

- 1 A. (Mr. Stoltz) That was an option the Company
- 2 had. The Company does not have a significant staff to
- 3 pursue conservation opportunities now. We felt that a
- 4 third party who may be doing this business already would
- 5 be able to deliver conservation much quicker than having
- 6 the Company administer those programs. We do use the
- 7 Energy Trust of Oregon in our decoupling process that we
- 8 have down there because they are well established to
- 9 deliver conservation for the Company.
- 10 Q. How long, I guess maybe one follow up
- 11 question to that, Mr. Stoltz, and I, you know, there's
- 12 the Energy Trust is of course active in Oregon but not
- 13 here in Washington, it's not a question as to whether or
- 14 not you will get a response to the RFP, but perhaps the
- 15 question at least in my mind is how long will that take.
- 16 How long does the Company anticipate that from the
- 17 issuance, and the parties as well, from the issuance of
- 18 the RFP until there's a response that can be acted on?
- 19 Because this, I'm trying to really get a sense of when
- 20 all this is going to happen and how this program over
- 21 its three year period is going to take effect, so.
- 22 A. (Mr. Stoltz) There are entities that are
- 23 already contacting the Company that are interested in
- 24 becoming the third party administrator of these
- 25 programs, including Energy Trust of Oregon. They have

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- 2 similar process up here. We don't know if they will be
- 3 the best third party to administer this, but we think
- 4 that we can turn around an RFP very quickly, because
- 5 there are many who are interested in providing that
- 6 service.
- 7 A. (Ms. Steward) And I would just add that what
- 8 we foresee is that for 2007 what we will decide, what
- 9 will be in the plan are some set benchmarks that they
- 10 have to achieve, you know, a short list, they have to
- 11 issue the RFP, they have to receive a short list by such
- 12 and such date, they have to have contracting done by
- 13 such and such date. And Paragraph e(iv) on page 12
- 14 talks about the, at the very bottom, the demonstration
- 15 by the end of 2007 that the Company has contracted with
- 16 a qualified third party.
- 17 COMMISSIONER JONES: Thank you, Commissioner
- 18 Oshie, to interrupt your line of questioning a bit.

- 20 EXAMINATION
- 21 BY COMMISSIONER JONES:
- 22 Q. I have a bit of a concern on third party
- 23 contracting, and it is as follows. The state of
- 24 California has a very aggressive conservation initiative
- 25 going, we have the Energy Trust of Oregon, you are

- 1 fairly new I think in all objectivity in getting into
- 2 this game, and you are arguing that staff, Company staff
- 3 is not sufficiently robust to carry out this program.
- 4 So a concern that could be had is are there enough
- 5 reputable third party contractors, especially in gas
- 6 efficiency, not electric efficiency, out there that can
- 7 actually get the work done. So my question to you is,
- 8 did you actually carry out an assessment of who was
- 9 available? I mean you're saying people are coming to
- 10 you, but have you worked with these third party
- 11 contractors before, have they delivered energy savings
- 12 on a program where you are confident that they can
- 13 deliver on a timetable, or are you just kind of putting
- 14 this in because it's part of the settlement and you feel
- 15 you need to do it?
- 16 A. (Mr. Stoltz) We certainly are working with
- 17 the Energy Trust of Oregon on the gas side, and they
- 18 have been doing that for several years. As you probably
- 19 recall, Northwest Natural had their conservation
- 20 decoupling in effect since 2001, so they're very
- 21 experienced on the gas side down there, they know how to
- 22 administer the programs, and I don't believe the housing
- 23 stocks in Washington are much different than they are in
- 24 Oregon, I believe that they could implement decoupling
- 25 conservation opportunities very quickly.

- 1 Q. Mr. Weiss or Ms. Steward, would you comment
- 2 on this, because you obviously agreed to that, and if
- 3 the benchmarks are not met, the Company, as I read
- 4 e(iv), the Company has to pay the penalty, the penalty
- 5 will be assessed on the Company of course.
- 6 A. (Mr. Weiss) Yes, the Energy Trust does not
- 7 have staff that installs insulation. They are a --
- 8 contract management is their model. They have a very
- 9 small staff, I think they have about 15, 17 people to do
- 10 the entire state, electric and gas, except for the
- 11 public utilities, and that model has worked very well.
- 12 Much of the conservation that is done on the gas side is
- 13 the same as from the electric side, it's ductwork, it's
- 14 insulation, it's that's sort of thing. The experience
- 15 with high efficiency furnaces, Cascade already has a
- 16 program that's more of a rebate type of thing. Many --
- 17 there's a lot of experience in the region for running
- 18 those kinds of programs. You get to the retailer and so
- 19 on, and you have the advertisements and the coupons and,
- 20 you know, all that kind of stuff. So we don't really
- 21 see -- we were quite easily convinced that this model
- 22 can work, and that's why we didn't have any problem
- 23 signing off.
- 24 Also, we expect in the collaborative process
- 25 that develops the plan that the first year will probably

- 1 be fairly modest. We understand that this is new, this
- 2 is new for the Company, we're going to have to see what
- 3 things look like. So I imagine the penalties and so on
- 4 the first year will be with that understanding of what
- 5 the targets are and so on. So we hope to work very
- 6 collaboratively with the Company.
- 7 A. (Ms. Steward) I would just concur with that,
- 8 we have the gas infrastructure is a little more in a
- 9 nascent stage I think in the region, but we're -- the
- 10 contractors that have been doing the electric side,
- 11 they're building in the gas stuff. And as Mr. Weiss
- 12 said, it's not that different. And Puget Sound Energy,
- 13 they did an RFP, and although they didn't end up
- 14 contracting with any of them, but they did get I think
- 15 six offers on the gas side. So it is building, and I
- 16 think it is workable.

- 18 EXAMINATION
- 19 BY COMMISSIONER OSHIE:
- Q. My next question is for Mr. Stoltz, and
- 21 really as I'm understanding now, fleshed out some
- 22 details on how the program is going to get started, so
- 23 let's talk about how the program is going to get funded.
- 24 Is this, do you anticipate filing tariffs at the end of
- 25 2007 to cover what you have expended through that period

- 1 to get the program running, or are you going to file
- 2 tariffs as the --
- 3 (Bridge line interruption.)
- 4 BY COMMISSIONER OSHIE:
- 5 Q. Saved by the orchestra there, Mr. Stoltz.
- 6 A. (Mr. Stoltz) We will be filing DSM, demand
- 7 side management plans, as we do currently with our
- 8 integrated resource plan process. We certainly want to
- 9 pursue cost effective conservation for rate payer money
- 10 that will ultimately be the responsibility of the rate
- 11 payers. So we will invest in these DSM programs that
- 12 are cost effective similar to the mechanism we have in
- 13 place in the IRP's and recover those and defer those
- 14 expenses and recover them in future PGA type
- 15 applications.
- 16 Q. Is that when you would also anticipate filing
- 17 any tariff change that would result from the decoupling
- 18 mechanism, so it would be the PGA, any tariff riders to
- 19 pay for the conservation program, and any decoupling
- 20 margins that would be included would all be recovered at
- 21 the -- in one filing in other words?
- 22 A. (Mr. Stoltz) Yes, on one date so that there
- 23 would only be a single rate change.
- Q. Okay, let's talk a little bit about the
- 25 performance requirements that are in the decoupling plan

- 1 and decoupling mechanism. You know, there is -- do the
- 2 parties, maybe you have already answered this question,
- 3 Mr. Weiss, but do the parties expect any conservation
- 4 savings which would result in the implementation, if you
- 5 will, of the decoupling mechanism for 2007, and if so,
- 6 how much?
- 7 A. (Mr. Weiss) We expect that the decoupling
- 8 mechanism will go into effect after the Commission -- if
- 9 the Commission approves it with the order probably
- 10 around the first of the year I think is what's looked
- 11 at. The actual amount of conservation that's done in
- 12 2007 may be zero. Most of the -- all the benchmarks
- 13 that are here in 2007 are process benchmarks. We
- 14 discussed this a lot. It's hard to -- we don't have the
- 15 plan yet, we're just going to -- the group will just see
- 16 the Stellar Process's survey and potential, they will
- 17 have to develop the plan, have the plan submitted to the
- 18 Commission for approval, put out RFP's. We're hoping
- 19 that that could happen before the end of 2007, but we're
- 20 being realistic here, probably the conservation will
- 21 start in 2008.
- 22 A. (Ms. Steward) Although I have to disagree
- 23 with him a little bit. I don't think the savings will
- 24 be zero. The Company already has some programs, they
- 25 have some commercial programs that they started last

- 1 year that are still being ramped up, they have low
- 2 income weatherization, and they have rebates for high
- 3 efficiency furnaces and water heaters. And so I think
- 4 we will come up with a target once we see the study that
- 5 -- something that we have expectation is that those
- 6 programs at least will be ongoing through 2007 and some
- 7 savings will be achieved.
- 8 Q. But I assume that the target that you
- 9 envision would be amounts incremental to what's already
- 10 being implemented by the Company, the programs and
- 11 measures in place today?
- 12 A. (Ms. Steward) For 2008 and 2009, they will
- 13 be incremental. For 2007 I'm sort of on a wait and see
- 14 on what we -- of how our discussions go in the plan, in
- 15 developing the plan, what sort of effort we see them
- 16 stepping up maybe for marketing or, you know, for the
- 17 current programs or if we want to turn those over to
- 18 third parties or how we want to do it.
- 19 Q. Let's get a sense here of what -- of when
- 20 those target dates, although the targets are set for
- 21 2008 and 2009, there's going to be review at the end --
- 22 within a 12 month period, and there's some -- maybe it
- 23 infers based on some of the language in the settlement
- 24 agreement that it would be on a calendar year basis. So
- 25 is that the way the parties envision it, is it 12 months

- 1 after the original conservation plan or the, yeah, the
- 2 first conservation plan is filed and approved by the
- 3 Commission, is it broken down that way? I'm trying to
- 4 get a sense now of the three year pilot program and when
- 5 it starts and when it will end.
- 6 A. (Mr. Stoltz) I have -- I think it's the
- 7 Company's thought that that would be part of the
- 8 conservation plan that will be filed with the
- 9 Commission, so those kinds of details that have not been
- 10 worked out yet, when we would take measurements and
- 11 whether we want to do it on a basis that's coincident
- 12 with the rate changes or do we want to do it on a fiscal
- 13 year basis or a calendar year basis, I think those are
- 14 the kinds of details that will be developed in the
- 15 conservation plan that will be filed with the
- 16 Commission.
- 17 Q. And do all the parties, well, you have agreed
- 18 to a three year cap, but that was I believe in
- 19 Ms. Steward's, in her original testimony, but my
- 20 question, is three years enough time to really
- 21 understand the effect of the decoupling mechanism? Or I
- 22 mean for 2007 arguably there will be little, if any,
- 23 incremental conservation savings and programs set up by
- 24 the Company. 2008 I anticipate that would be ramped up.
- 25 So perhaps by the end of 2008 if everything works well,

- 1 then you would have one, 2009, in which to really
- 2 analyze the effect of the decoupling mechanism and the
- 3 Company's conservation plan. Now is one year sufficient
- 4 to really get a good handle on how this decoupling
- 5 mechanism operates and its impact on the Company, its
- 6 corporate culture with regard to efficiency, or should
- 7 it be longer in order to get a better feel for how these
- 8 programs are accepted and being utilized by consumers?
- 9 A. (Ms. Steward) Well, the decoupling and the
- 10 constant plan, how I view it, I mean they're separate
- 11 but they're -- they're related but they're also kind of
- 12 separate. The decoupling removes the disincentive and
- 13 allows recovery of the lost margin. But removing that
- 14 disincentive does not automatically say a causal
- 15 relationship with the Company pursuing conservation, and
- 16 so that's why we have added this condition for the
- 17 Company to pursue conservation. Conservation has to be
- 18 ramped up. I mean I think we all know that, and we all
- 19 expect that to occur. And so we -- I think after three
- 20 years, we will have a pretty good idea of how well the
- 21 Company's contracting processes are going, you know, how
- 22 well their commitment is going to conservation. I think
- 23 we can see that in three years.
- 24 And the decoupling, the reason I wanted to
- 25 keep that to three years is because I would like to keep

- 1 it a little bit more constrained as we study these and
- 2 make sure that we don't have unintended consequences.
- 3 And I think the relationship between costs and sales
- 4 versus costs and the number of customers, which is what
- 5 was shifting with the decoupling mechanism, that has
- 6 been found to be on a short-term basis one is no better,
- 7 sales is no better a determinate of cost than the number
- 8 of customers. But that's on a short-term basis, so I
- 9 want to keep the decoupling on a short-term basis,
- 10 particularly now when we're first starting out.
- 11 Does that answer your question?
- 12 Q. I guess it does, Ms. Steward.
- 13 A. (Ms. Steward) I'm not supposed to ask you
- 14 questions I guess.
- 15 Q. No, no, it's -- I just -- it's the three
- 16 years, it seemed to me at least in the context of a
- 17 program that's going to be ramped up, you really don't
- 18 get a good understanding of how the programs have
- 19 developed their effectiveness and the Company's
- 20 effectiveness at implementation. It seems as if you
- 21 would want, to me at least, a longer period, but, you
- 22 know, the parties have agreed to three years, the
- 23 question I asked is to get a sense of why, and you
- 24 answered the question.
- Mr. Weiss.

- 1 A. (Mr. Weiss) Yes, in Oregon when Northwest
- 2 Natural did decoupling and then ramped up conservation
- 3 as part of that, again in a related agreement, they used
- 4 the Energy Trust, but the Energy Trust had not done gas,
- 5 so the Energy Trust had to ramp up, took quite a bit of
- 6 time before they developed their targets, developed
- 7 their programs, and so probably it wasn't much more than
- 8 two years of actual implementation. And then the, as
- 9 you saw there was an exhibit, the Christensen report,
- 10 analyzed was the evaluation at the end, and they were
- 11 able to come to fairly good conclusions. I note on page
- 12 11, c, there are those -- there is a way for the Company
- 13 to ask that the mechanism be extended if they wish, and
- 14 that includes an evaluation. We also made sure that
- 15 even if, for whatever reasons, we decided not to extend
- 16 decoupling that the evaluation should still take place
- 17 so that we can get some lessons learned from it.
- 18 Q. Okay.
- 19 A. (Ms. Steward) And I would add that for this
- 20 utility, I think the third party contracting will
- 21 actually help speed things up since they don't have
- 22 in-house staff knowledgeable really on how to deliver
- 23 the programs and how to be more aggressive on it,
- 24 whereas Avista and PSE, they had in-house staff working
- 25 on the electric side, so they were able to leverage that

- 1 for the gas side when the time came to increase their
- 2 efforts on the gas side. For this company, you know,
- 3 they don't have that, and so going to third parties who
- 4 already have that experience will speed things up.

6 EXAMINATION

- 7 BY COMMISSIONER JONES:
- 8 Q. This is Commissioner Jones, just to follow up
- 9 on that, page 11, Mr. Weiss, I would like all panelists
- 10 to respond to this if possible, it calls for a thorough
- 11 evaluation of the mechanism performed by a "independent
- 12 consultant". Just generally, are you expecting, when
- 13 you put in language like that, are you expecting
- 14 something like the Christensen study, is that what
- 15 you're kind of referring to, a nationally known
- 16 economics consulting firm to come in and do this?
- 17 A. (Mr. Weiss) Yes.
- 18 Q. Are you aware, Ms. Steward, that in that
- 19 report that the commission posed some specific questions
- 20 in its order approving the demand, the acronyms are all
- 21 different, aren't they, what's it called, DMN?
- 22 A. (Ms. Steward) Yeah.
- Q. Demand, what is it, demand margin?
- A. (Ms. Steward) Marginal normalization.
- 25 Q. Oh, good.

- 1 JUDGE RENDAHL: Before we go farther, there
- 2 have been references to the Christensen report, and I
- 3 have been looking through the exhibit list to identify
- 4 the exhibit number, either now or at some point later it
- 5 would be helpful to have an exhibit number for that
- 6 unless somebody knows off the top of their head.
- 7 MS. STEWARD: Do we have it in the record?
- 8 JUDGE RENDAHL: Nobody can hear you, we will
- 9 discuss this at a break, but it would be helpful to have
- 10 that explained.
- 11 Okay, please go ahead.
- 12 BY COMMISSIONER JONES:
- Q. Are you aware, Ms. Steward or other
- 14 panelists, that there was a -- the commission posed some
- 15 questions for the study in its order approving the
- 16 mechanism for Northwest Natural, so my question is if --
- 17 and one of those questions dealt with this, you know,
- 18 disaggregating the impacts of price elasticity,
- 19 conservation, economic activity. As I understand it,
- 20 Ms. Steward, the economists were not able to come up
- 21 with a crisp answer on that, is that your understanding
- of the report as well?
- 23 A. (Ms. Steward) On disaggregating, I'm sorry?
- Q. Trying to analyze what the savings came from,
- 25 which specific activity it came from, additional

- 1 conservation.
- 2 A. (Ms. Steward) Oh, yes, yes, I mean it's --
- 3 that would be difficult for us, and I think, you know,
- 4 something we have to talk about when we sit down to work
- 5 through what we want in the evaluation plan and
- 6 evaluation report, I think we're trying, but I'm not
- 7 going to put a lot of confidence in it. And I think we
- 8 do have, I'm looking for it, but we will be filing a
- 9 plan within I thought it was 60 days but I'm not finding
- 10 the language, that the Commission will have the
- 11 opportunity to review as well, and so we would also be
- 12 looking for Commission input into elements that you
- 13 would want further study on.
- 14 COMMISSIONER JONES: The only purpose of
- 15 asking that question was to get an idea of what kind of
- 16 study the parties who settled this were looking for and
- 17 that these answers, even if the Commission puts it in
- 18 the order or even if you ask it in your planning process
- 19 under the CAG, I think at least for this Commissioner
- 20 it's difficult even for an economist, a nationally known
- 21 economist, to go in and really try to understand what
- 22 was due to what, that's my only point, thank you.
- JUDGE RENDAHL: Okay, at this point I just
- 24 have a question --
- 25 COMMISSIONER OSHIE: Just one last question.

- 1 JUDGE RENDAHL: -- do you have any more
- 2 questions?
- 3 COMMISSIONER OSHIE: Just one.
- 4 JUDGE RENDAHL: You have one.
- 5 Commission Jones, do you have additional
- 6 questions, and, Chairman Sidran, do you have any
- 7 questions on this topic?
- 8 Okay, what I think we will do is we'll take
- 9 the last question, and then we'll have our break.

- 11 EXAMINATION
- 12 BY COMMISSIONER OSHIE:
- 13 Q. My final question is addressed to all of the
- 14 panel members, but I think, Mr. Stoltz, we can perhaps
- 15 start with you. What is this program that is envisioned
- 16 at least in its rough form, the conservation plan,
- 17 what's it going to cost?
- 18 A. (Mr. Stoltz) I don't think that we have
- 19 enough information to estimate the cost. We are still
- 20 having a conservation potential study completed for us
- 21 so that we have some sort of idea of what opportunities
- 22 are available to us. We do think that using a third
- 23 party will probably incur some administrative expenses
- 24 in the \$200,000 to \$400,000 range, so we will have to
- 25 evaluate that compared to the conservation potential

- 1 that's available to make sure that it remains cost
- 2 effective, so we will have to do some evaluations as we
- 3 get more information on the conservation potential.
- Q. Mr. Weiss, do you have a sense of what this
- 5 program may cost?
- 6 A. (Mr. Weiss) Well, I would again I guess have
- 7 to compare it with Oregon, once the program was up and
- 8 running, Oregon is, depending if you include low income
- 9 weatherization and so on, it's about 1 1/4% of revenues,
- 10 which for this company would be \$3 Million or something
- 11 annually, so that's probably -- I also note that in
- 12 Oregon the Energy Trust has a waiting list and has been
- 13 able to lower its incentives, the popularity has been
- 14 very great, so they have been able to spread the money
- 15 further, because obviously with high prices people want
- 16 to take part in these programs.
- 17 Q. Ms. Steward, do you have an opinion?
- 18 A. (Ms. Steward) I don't want to speculate on
- 19 what the cost would be, but I think Mr. Weiss is right
- 20 that, you know, 1%, around 1% is about what our other
- 21 utilities are spending on their gas conservation
- 22 programs, and so that would be, you know, about what
- 23 we're looking at. But before we get that potential
- 24 assessment, it's hard to speculate, but I would expect
- 25 it to be around there.

- 1 COMMISSIONER OSHIE: All right, thank you.
- 2 JUDGE RENDAHL: All right, are there any
- 3 other questions for this panel?
- With that, you are excused, and we will be
- 5 off the record until about 11:05.
- 6 (Recess taken.)
- 7 JUDGE RENDAHL: All right, let's be back on
- 8 the record after our morning recess. We're going to
- 9 start now with the cross-examination of the Company's
- 10 witness, David Stevens, and since all of the exhibits
- 11 have been admitted by stipulation earlier today, there's
- 12 no need to lay foundation for any witness I don't
- 13 believe, I think we can go straight to the
- 14 cross-examination.
- So, Mr. Stevens, if you would come on up.
- One other preliminary issue, at the break we
- 17 identified the Christensen report as Exhibit 317, and
- 18 there's been a request for the Company to submit the
- 19 entire report, so Mr. Van Nostrand will send the full
- 20 report to the Commission and all parties.
- 21 With that, Mr. Stevens, could you state your
- 22 full name and the party you are appearing on behalf of.
- MR. STEVENS: Sure, my name is David Stevens,
- 24 S-T-E-V-E-N-S, and I'm on behalf of Cascade Natural Gas
- 25 Corporation.

- 1 JUDGE RENDAHL: Thank you, could you raise
- 2 your right hand, please.
- 3 (Witness DAVID STEVENS was sworn.)
- JUDGE RENDAHL: Okay, thank you very much.
- 5 THE WITNESS: Thank you.
- JUDGE RENDAHL: Please go ahead, Ms. Krebs.
- 7 MS. KREBS: Thank you very much.

- 9 Whereupon,
- 10 DAVID STEVENS,
- 11 having been first duly sworn, was called as a witness
- 12 herein and was examined and testified as follows:
- 13 CROSS-EXAMINATION
- 14 BY MS. KREBS:
- 15 Q. Hello, Mr. Stevens.
- 16 A. Good morning.
- 17 Q. Isn't it true that if decoupling is approved
- 18 Cascade will likely receive additional revenues without
- 19 a rate case?
- 20 A. Could you clarify your question for me,
- 21 please.
- Q. I will repeat it.
- 23 A. Okay, thank you.
- Q. I know you were drinking some water, so.
- Isn't it true that if decoupling is approved,

- 1 Cascade will likely receive additional revenue without a
- 2 rate case?
- 3 A. Well, if decoupling is approved, what will
- 4 occur is the Company will have the ability to recover
- 5 those declining consumption volumes that are associated
- 6 with conservation and other factors, so that would be
- 7 true.
- 8 Q. So that would be revenue that you're
- 9 describing?
- 10 A. Correct, it would be revenue.
- 11 Q. Thank you.
- 12 And that additional revenue could be
- 13 collected each year for the next three years, correct?
- 14 A. That is correct, depending upon what occurs
- 15 with the possible penalties and things associated with
- 16 the plan, the conservation plan, but that's correct.
- 17 Q. Thank you.
- 18 And it's true that during those three years,
- 19 Cascade could enjoy revenue growth for other reasons;
- 20 isn't that true?
- 21 A. That would be true, Cascade does enjoy a
- 22 pretty healthy growth rate in its zones where it serves
- 23 its customers, that's correct.
- Q. Or it could enjoy a decline in its costs
- 25 during that same period?

- 1 A. Hypothetically, yes. I would tell you that I
- 2 think that's much less likely by virtue of the fact that
- 3 we've been pretty cost conscious over the past ten
- 4 years, that's how we've avoided going into a rate case.
- 5 I think the odds are decline in cost I think will be
- 6 much less likely than the opposite, which would be
- 7 growth in customers.
- 8 Q. But it's possible, yes?
- 9 A. Theoretically possible, yes.
- 10 Q. Okay. Whether costs go down or other
- 11 revenues go up, tracker revenues will go up regardless;
- 12 isn't that true?
- 13 A. If you're talking about the tracker revenues
- 14 associated with decoupling, that would be correct.
- 15 Decoupling would be totally separate from the others
- 16 because there's no requirement for a rate case
- 17 associated with them.
- 18 Q. That was my next question.
- 19 A. Sorry.
- 20 Q. Oh, no. So essentially it would be without a
- 21 rate case, those revenues would go up without a rate
- 22 case?
- 23 A. That would be correct.
- Q. Turning to your testimony, your direct
- 25 testimony, which is 10-T.

- 1 JUDGE RENDAHL: Actually, that would be 11-T.
- MS. KREBS: Oh, sorry.
- JUDGE RENDAHL: 10 is your exhibit circulated
- 4 yesterday.
- 5 MS. KREBS: Thank you very much, that would
- 6 be 11-T, thank you.
- 7 BY MS. KREBS:
- 8 Q. You say in your direct testimony, and I will
- 9 point you to page 8, line 17, are you there?
- 10 A. Yes, ma'am.
- 11 Q. Okay. If you can look at your testimony:
- To remedy the underrecovery of the
- 13 company's costs and better align
- 14 ourselves with our customers in their
- 15 efforts to conserve, Cascade has
- 16 developed a rate stabilization mechanism
- 17 that will decouple fixed cost recovery
- 18 from volume.
- 19 Is that correct?
- 20 A. That is correct.
- 21 Q. And there you're talking about the decoupling
- 22 proposal before the Commission today; is that right?
- 23 A. That would be correct, with the exception
- 24 that when we originally filed it, obviously it had a
- 25 weather component, but that would be correct.

- 1 Q. So you believe that this proposal will align
- 2 yourselves with customers?
- 3 A. Yes, I do.
- 4 Q. Okay.
- 5 A. I mean what that -- I mean, if I may?
- 6 Q. Yes.
- 7 A. You know, our view is that to take away the
- 8 disincentive to the corporation from the standpoint of
- 9 pursuing conservation, everything is done on a
- 10 volumetric basis, the disincentive the corporation has
- 11 to conserve, it directly impacts the bottom line. And
- 12 so this way, while we have been doing conservation
- 13 programs and we will continue to do so, bottom line is
- 14 this takes that away.
- 15 Q. So let's examine the alignment between
- 16 customers and the Company brought on by decoupling a
- 17 little more. The decoupling proposal agreed to by the
- 18 parties in this case tracks reductions in per customer
- 19 usage, correct?
- 20 A. That would be correct.
- 21 Q. If I recall, you were at the public hearing
- in Bellingham, were you not?
- 23 A. Yes, ma'am, I was.
- Q. I don't know if you remember all of the
- 25 testimony, but there was one in particular that I

- 1 remember, you may remember as well, and I want to read
- 2 it to you, you should have it in front of you, it's on,
- 3 well, page 13 but in the transcript it's page 127
- 4 beginning at line 23.
- 5 A. Okay, I believe I have it.
- JUDGE RENDAHL: Ms. Krebs.
- 7 MS. KREBS: Yes.
- 8 JUDGE RENDAHL: The page 127 is on the
- 9 left-hand side along the numbering?
- 10 MS. KREBS: Yeah, sorry, so 127 begins on the
- 11 prior page, so it's best to look at --
- JUDGE RENDAHL: Page 12?
- MS. KREBS: Yeah, and then go to page 13.
- JUDGE RENDAHL: Okay.
- 15 MS. KREBS: I'm sorry, yeah, it's between 127
- 16 and 128.
- 17 BY MS. KREBS:
- 18 Q. The witness was Carol Whitling, and she says:
- I live here in Bellingham, and I'm a
- 20 Cascade customer. I would like to say
- 21 that I moved to Bellingham a year ago,
- 22 and as a retiree on a fixed income, and
- 23 I spent my first year here discovering
- that the place I rented wasn't
- 25 insulated, and that is my problem with

1	my landlord. But I did spend a lot of
2	time at the library, because I wanted to
3	conserve on using the heat, and I was
4	concerned about how much it would cost
5	since the rate had gone up 25, I think
6	25% last year. And I just wanted to say
7	I was totally flabbergasted when it
8	talked about there being an impingement
9	on people who are trying to conserve.
10	It just didn't make any sense to me that
11	as a customer I would be getting charged
12	a higher rate for being careful about my
13	use of the natural gas in the place that
14	I live and that industrial and
15	commercial people would be getting a
16	break. I'm not very good at economics,
17	but it just didn't make sense to me that
18	here I try to turn off lights for the
19	electrical company, and I try not to
20	turn the gas on too long, and I just
21	don't understand why I should be
22	penalized for conserving or trying to
23	conserve on the use.
24	Do you remember that testimony?

A. Not specifically, I do remember the general

- 1 gist of the testimony now that I have read it.
- Q. Okay. You do agree that people like
- 3 Ms. Whitling, people who turn down the thermostat or go
- 4 to the library to save gas, could pay higher rates on
- 5 your decoupling if per customer usage continues to
- 6 decline?
- 7 A. You mean pay higher rates than what they
- 8 would have under a historical methodology without
- 9 decoupling?
- 10 Q. Yes.
- 11 A. That would be correct.
- 12 Q. And that per customer usage could decline in
- 13 part exactly because of Ms. Whitling's sacrifices, yes?
- 14 A. I think from this standpoint it sounds like
- 15 she's already done the conservation, and since we would
- 16 be setting off at this point, the likelihood -- people
- 17 like her, potentially yes, to answer your question
- 18 directly, but in her particular case that may not be the
- 19 case. And also from the standpoint of the landlord not,
- 20 you know, insulating the home, I hope would be that we
- 21 would be able to fund programs to target landlords and
- 22 people like that so that we could do some things in
- 23 addition to what she's doing from a personal sacrifice
- 24 standpoint to help conserve.
- 25 Q. I understand that, but the perverse incentive

- 1 that I'm trying to point out is if Ms. Whitling goes to
- 2 the library more than she did this year because it's
- 3 colder, per customer usage could go down more, and the
- 4 company could recover more from that?
- 5 A. Could recover that as a conservation portion,
- 6 that is correct.
- 7 Q. You also agree that customers who spend their
- 8 own money on conservation investments will likely pay
- 9 higher rates because of decoupling for the same reason?
- 10 A. That would be correct.
- 11 Q. And again for the same reason, conservation
- 12 actually contributes to the per customer decline and
- 13 therefore again raises revenues to the company?
- 14 A. Again, as long as I clarify that the rate
- 15 that you're talking about raising the rates, if you
- 16 will, or raising the income to the company, that's
- 17 relative to a company that does not get decoupling, then
- 18 I would agree, correct.
- 19 Q. Thank you. Would you rather I use the term
- 20 revenues, is that --
- 21 A. No, that's okay.
- Q. Okay. And so one might say that customers
- 23 are penalized for their own efforts to reduce usage
- 24 under decoupling; am I right?
- 25 A. I guess from -- you could word it that way, I

- 1 wouldn't. I would say that they're doing the
- 2 conservation in order to achieve a much greater return
- 3 for themselves by virtue of the -- because the bottom
- 4 line is they will get the full value of their
- 5 conservation. The cost or the incremental cost of the
- 6 decoupling I think would be significantly less than
- 7 that, but I would say it would go against those savings,
- 8 correct.
- 9 Q. Let's talk more about the Company seeking to
- 10 align itself with customers in their efforts to
- 11 conserve, okay?
- 12 A. Okay.
- 13 Q. Cascade's not against investing in
- 14 conservation programs that reduce gas usage, is it?
- 15 A. No.
- Q. You're not discouraging customers from using
- 17 their own resources to reduce energy usage?
- 18 A. That would be correct.
- 19 Q. And you haven't opposed efforts to improve
- 20 energy efficiency through better appliance standards or
- 21 building codes?
- 22 A. That would also be correct.
- 23 Q. If we could turn back to your testimony,
- 24 11-T, and this time page 3, line 2, okay?
- 25 A. Yes, ma'am.

- 1 Q. There you say:
- 2 Cascade's customer base grew at a pace
- of 3% to 5%, which is significantly more
- 4 than the national average. This high
- 5 level of growth was made possible by the
- 6 overall population growth in the
- 7 Company's service area and the low level
- 8 of market saturation for natural gas in
- 9 the Northwest.
- 10 Is that a correct reading?
- 11 A. That is a correct reading.
- 12 Q. So you would agree that Cascade's rate of
- 13 customer growth is 3% to 5%, and that is above the
- 14 national average?
- 15 A. I would agree with that.
- 16 Q. Thank you.
- Now if you could turn to I believe it's
- 18 Exhibit 20, which is the annual report.
- 19 A. Oh, okay, thank you.
- 20 Q. And if you could turn to page 14, Paragraph
- 21 4, please.
- JUDGE RENDAHL: And page 14 would be the
- 23 number in the upper right-hand corner?
- MS. KREBS: I'm sorry, no, it would be on the
- 25 actual annual report, sorry about that.

- 1 JUDGE RENDAHL: So that's page 20 in the
- 2 upper right-hand corner?
- 3 MS. KREBS: Yes, thank you.
- A. Are you in the overview section; is that
- 5 correct?
- 6 BY MS. KREBS:
- 7 Q. I'm not quite sure where it starts, let me
- 8 look.
- 9 A. Okay.
- 10 Q. This is if you look on the top right it's
- 11 page 20, and if you look on the bottom it's page 14,
- 12 it's under item 7, management's discussion and analysis
- 13 of financial conditions; do you see that?
- 14 A. Yes, I do.
- 15 Q. So it's the next page after that.
- 16 A. Okay.
- 17 Q. There you say, prospects for continuing
- 18 strong residential and commercial customer growth are
- 19 excellent. Do you agree with that statement?
- 20 A. Yes, I do.
- Q. Moving to the third line:
- 22 Good potential also exists for
- 23 converting homes and businesses located
- on or near the Company's current line to
- 25 gas from other fuels as well as

- 1 expanding the system into adjacent
- 2 areas. Customer growth in this sector
- 3 has been about double the average of
- 4 U.S. gas utilities.
- 5 Is that accurate?
- 6 A. That is accurate.
- 7 Q. Okay. And so you would agree that Cascade is
- 8 proud of its large customer growth, wouldn't you?
- 9 A. Sure, I would.
- 10 Q. If you could turn back to your testimony,
- 11 direct testimony in 11-T, and that would be page 3, line
- 12 15, and I'm going to be asking more questions about the
- 13 annual report, so just to keep it out there.
- 14 A. I will do that.
- 15 Q. Thanks. On page 3, line 15, you say:
- 16 With the onset of new executive
- 17 management in the past year, the Company
- implemented changes in our corporate
- 19 culture, emphasizing the feasibility and
- 20 profitability of our strong growth.
- 21 Do you see that?
- 22 A. Yes, I do.
- Q. So again, growth is good, yes?
- 24 A. Profitable growth is good.
- Q. Okay. Would you agree that in 2005 you added

- 1 10,500 new customers roughly?
- 2 A. I would agree with that as a rough number,
- 3 that is correct.
- 4 Q. And you would agree that the year prior,
- 5 2004, you added 8,000 new customers?
- 6 A. I unfortunately do not remember that.
- 7 Q. Okay. So if you look in the annual report.
- 8 A. Okay.
- 9 Q. And I will tell you what the top right page
- 10 number is.
- 11 A. Thank you.
- 12 Q. Page 23 on the top right.
- 13 A. Actually, if you don't mind telling me the
- 14 page number, I'm actually looking at the actual annual
- 15 report, so.
- 16 Q. Okay, page 17.
- 17 A. Thank you.
- 18 Q. And if you look down to the third paragraph,
- 19 I believe that contains a customer count of 8,013
- 20 increase; is that correct?
- 21 A. On page 17, I'm having a hard time following,
- 22 finding it, I'm sorry.
- Q. Where it says 2004 versus 2003; do you see
- 24 that?
- 25 A. On page 17 I'm looking at operating margin

- 1 unless I have a bad page number by accident.
- JUDGE RENDAHL: Okay, let's be off the record
- 3 for a moment while we determine the proper page.
- 4 (Discussion off the record.)
- JUDGE RENDAHL: Do you have the correct page,
- 6 Mr. Stevens?
- THE WITNESS: Yes, ma'am, I believe so.
- 8 JUDGE RENDAHL: Okay, go ahead, Ms. Krebs.
- 9 BY MS. KREBS:
- 10 O. And underneath where it says 2004 versus
- 11 2003, do you see that paragraph?
- 12 A. Yes, I do.
- 13 Q. And it identifies in 2004 that Cascade had an
- 8,000, about 8,000 additional customers?
- 15 A. That is correct on an average number of
- 16 customers billed basis, that is correct.
- 17 Q. Okay. Looking at the annual report, the
- 18 prior page, and that would be 22 on the top right.
- 19 A. Okay.
- 20 O. There is a discussion under 2005 versus 2004
- 21 about Cascade's margin for 2005 and especially in
- 22 relation to 2004; do you see that?
- 23 A. Yes, I do.
- Q. Okay. There you say:
- 25 Operating margin revenue minus gas costs

- 1 and revenue taxes is primarily a
- 2 function of customer growth and gas
- 3 usage per customer.
- 4 Is that an accurate reading?
- 5 A. That is an accurate reading.
- 6 Q. You then identify in the context of the
- 7 addition of 10,500 customers the margin from those
- 8 customers, and I will read that sentence:
- 9 The net addition of approximately 10,500
- 10 billed residential and commercial
- 11 customers in 2005 contributed
- 12 approximately let's say \$3.1 Million of
- 13 additional margin compared to fiscal
- 14 2004.
- 15 Is that accurate?
- 16 A. That is an accurate reading.
- 17 Q. Then you go on to say:
- 18 This was mostly offset by reductions in
- 19 gas usage per residential and commercial
- customers of 3.8% and 4.4% respectively,
- which reduced margins by about \$2.5
- 22 Million.
- Is that accurate?
- 24 A. That is an accurate statement.
- Q. You then say:

- 1 The addition of more efficient homes and
- businesses reduced consumption per
- 3 consumer, and slightly warmer weather
- 4 compared to last year drove the lower
- 5 consumption rates.
- 6 Did I read that accurately?
- 7 A. That is correct.
- 8 Q. Okay. If you could turn to page 19 of the
- 9 annual report, and that's on the right side, I will
- 10 point it to you under, it's the second paragraph under
- 11 opportunities and challenges.
- 12 A. Yes, I see it.
- Q. Okay. There you say:
- 14 Overall revenues and margins are also
- 15 negatively impacted by higher efficiency
- in new home and commercial building
- 17 construction, higher efficiency in gas
- 18 burning equipment, and customers taking
- 19 additional measures to reduce energy
- usage.
- 21 Is that correct?
- 22 A. That is correct.
- Q. You then go on to say:
- 24 The increasing costs of energy in recent
- 25 years, including the wholesale cost of

- 1 natural gas, continues to encourage such
- 2 measures.
- 4 A. That is accurate.
- 5 Q. Thanks for your patience in going through all
- 6 that, I hope it didn't feel like a shareholder meeting.
- 7 A. That's okay.
- 8 Q. Okay. So I just want to make clear, margin
- 9 in 2005 mostly from new customers was \$3 Million; is
- 10 that correct?
- 11 A. That would be correct. You're talking about
- 12 the margin increase relative to the new customer
- 13 additions?
- 14 Q. Yes.
- 15 A. That is correct.
- 16 Q. At the same time, you identify that gas per
- 17 usage, excuse me, gas usage per customer declined 3.8%
- 18 to 4.4%, correct?
- 19 A. That's correct, it's 3.8% relative to
- 20 residential customers and the 4.4% relative to
- 21 commercial customers, that would be correct.
- 22 Q. Thank you for that clarification.
- 23 And I just want to recap, and you can tell me
- 24 after each one whether or not it's true. The decline in
- 25 per customer usage that you have identified in your

- 1 annual report was due to I'm going to say, one, the
- 2 addition of more efficient homes and businesses, yes?
- 3 A. That would be correct.
- 4 Q. Slightly warmer weather compared to the year
- 5 prior?
- 6 A. That would also be correct.
- 7 Q. Higher efficiency in new home and commercial
- 8 building?
- 9 A. That would also be correct.
- 10 Q. And then customers taking additional measures
- 11 to reduce energy usage?
- 12 A. I would agree with that also.
- 13 Q. And the increasing price of wholesale gas?
- 14 A. Probably a causal relationship to the
- 15 customers taking the new measures, but I would agree
- 16 with that also.
- 17 Q. Now do you have in front of you what is
- 18 Public Counsel demonstrative Exhibit 10, it says core
- 19 margins 1996 through 2005? I believe counsel can give
- 20 it to you if --
- 21 A. Okay, yeah, I don't believe I do have that
- 22 particular exhibit, I don't think that was one of mine,
- 23 so.
- Q. No, it was developed afterwards.
- 25 A. Okay, I will need to receive that if I can.

- 1 JUDGE RENDAHL: Let's be off the record for a
- 2 minute.
- 3 (Discussion off the record.)
- 4 JUDGE RENDAHL: Mr. Stevens, have you had a
- 5 chance to take a look at what's been admitted as Public
- 6 Counsel Exhibit 10?
- 7 THE WITNESS: Yes, I did look at the exhibit
- 8 yesterday.
- 9 JUDGE RENDAHL: Okay.
- 10 THE WITNESS: I just did not have it with me,
- 11 I didn't realize -- because it wasn't one of my
- 12 exhibits, I'm sorry.
- JUDGE RENDAHL: No problem.
- Ms. Krebs.
- 15 BY MS. KREBS:
- 16 Q. I wanted to just ask you if you disputed any
- 17 of these numbers on this chart. This is in fact a
- 18 response from Cascade to Public Counsel, and it is your
- 19 margins for 1996 to 2005; do you dispute anything that's
- 20 on this chart?
- 21 A. No, I wouldn't have a reason to dispute the
- 22 numbers on this chart at all.
- Q. Looking at the difference between first 2005
- 24 and 2004, in 2005 you had what's rounded margin of \$1.7
- 25 Million; isn't that correct?

- 1 A. Are you talking about the difference in
- 2 margin, because I believe that's what you're referring
- 3 to?
- 4 Q. Yes.
- 5 A. Okay, so the difference in margin between
- 6 2004 and 2005, that is correct.
- 7 Q. And between 2003 and 2004 you have \$1.6
- 8 Million, same thing?
- 9 A. That is correct.
- 10 Q. Okay. So we have already established from
- 11 the annual report that in 2005 weather was warmer,
- 12 correct?
- 13 A. That is correct, than 2004, slightly warmer I
- 14 believe it said.
- 15 Q. Customer sponsored conservation increased?
- 16 A. That is correct.
- Q. Wholesale prices went up?
- 18 A. That is correct.
- 19 Q. Appliances in new structures became more
- 20 efficient?
- 21 A. That is correct.
- Q. And all of this resulted in the lower gas
- 23 consumption per customer that you highlighted in your
- 24 annual report of a 3.8% reduction at least in
- 25 residential and I believe either 4.4% or 4.7% in

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- A. That would be correct, I do believe it's 4.4%
- 3 for commercial.
- 4 Q. Thank you. Even with all that, Cascade's
- 5 margin in 2005 was higher than 2004; isn't that correct?
- 6 A. That would be correct. The one clarification
- 7 if I can make it, because I did look at this data
- 8 request yesterday, is this data request is on a calendar
- 9 year basis, and we report earnings on a fiscal year
- 10 basis, and so we are sort of talking apples and oranges,
- 11 so I would agree in general that it's higher, but not
- 12 necessarily by this amount.
- 13 MS. KREBS: Thank you very much, I have
- 14 nothing further.
- JUDGE RENDAHL: Okay, thank you very much,
- 16 Mr. Stevens, unless there are any questions, any
- 17 redirect from the Company for this witness.
- MR. VAN NOSTRAND: No, Your Honor.
- 19 JUDGE RENDAHL: Any questions from the Bench
- 20 for this witness?
- 21 Commissioner Jones.

- EXAMINATION
- 24 BY COMMISSIONER JONES:
- Q. Good morning, Mr. Stevens.

- 1 A. Good morning, Commissioner.
- 2 Q. How long have you been CEO of Cascade Natural
- 3 Gas?
- 4 A. Started in April of 2005, so relatively
- 5 recent.
- 6 Q. I think in your first, in your direct
- 7 testimony you talked about corporate culture and the
- 8 changes in corporate culture that you have instituted
- 9 since becoming CEO; could you just summarize those for
- 10 the Bench, at least for this Commissioner?
- 11 A. Yes, sir. Basically one of the biggest
- 12 changes and one of the things that you will see in the
- 13 testimony is we wanted to ensure that we had taken every
- 14 possible alternative we could to avoid having to file a
- 15 rate case. The Company had been out for a number of
- 16 years, a lot of people I think were concerned about
- 17 that, but our internal view has been that if we can keep
- 18 costs in line and not have to file a rate case, that's
- 19 the best alternative if we can possibly do so. We
- 20 looked at those, tried to find any costs we could find,
- 21 that was probably the first thing we did. We tried to
- 22 insure that we instilled a very cost conscious culture,
- 23 not saying Cascade wasn't cost conscious, I think they
- 24 were or I don't think they would have stayed out of rate
- 25 cases for ten years.

- 1 Secondly I would say the thing we did is we
- 2 really spent a lot of time on the issue of ensuring that
- 3 all of our growth was economic and profitable. We
- 4 wanted to ensure that we never did anything that would
- 5 be a -- that would generate a benefit, if you will, to a
- 6 developer at a cost to the ultimate consumer. So we did
- 7 some things along those lines to ensure, which we did on
- 8 a periodic basis already, it was nothing new that we
- 9 created, so they're all really related to cost control
- 10 and ensuring that the growth itself is profitable and
- 11 done as properly as we can under the rules.
- 12 Q. And how did you institute such, you know, as
- 13 a CEO coming in you must have had some challenges, how
- 14 did you institute both, if you will, the carrot and the
- 15 stick, the incentives for senior management and the
- 16 employees to carry out these changes and the
- 17 disincentives?
- 18 A. The incentives are the board was very fair in
- 19 my view of bringing the incentive plan to the
- 20 corporation, it went throughout all employees in the
- 21 corporation with the exception of those within the
- 22 collective bargaining agreement who had not ever wanted
- 23 to have those forms of incentives, so we had a global
- 24 incentive plan that covered every other employee in the
- 25 corporation. We walked around, we went around and spent

- 1 a lot of time educating employees as to why it was
- 2 important to ensure that we were cash positive and not
- 3 increasing our debt on a continual basis, which we had
- 4 been doing prior to 18 months ago. Since then, we have
- 5 been reducing our debt and driving ourselves back to a
- 6 50/50 cap structure.
- 7 And then I would say on the disincentive
- 8 side, what we did is basically I put in a new
- 9 performance review process and methodology for how we
- 10 would handle performance and not -- and lack of
- 11 performance, people that weren't willing to live by the
- 12 new rules.
- 13 Q. Now this brings me to my question about a
- 14 decoupling mechanism. I think in response to Public
- 15 Counsel's questions it's quite clear, and I think it's
- 16 basic economics, that there are two ways to achieve
- 17 margins, margin improvement. One is to reduce cost, and
- 18 you just described what you did since becoming CEO, and
- 19 the other is to increase margins by increased sales,
- 20 correct?
- 21 A. That is correct, under the current
- 22 methodology of rates, that is correct.
- Q. And wouldn't you say that it's very common in
- 24 the business world that when you increase margins you
- 25 try to increase sales, you instruct your -- you provide

- 1 incentives and you provide goals for management and
- 2 staff to increase sales?
- 3 A. That would be correct in a normal business
- 4 world. I will tell you that we no longer have that in
- 5 our company. We no longer have incentive plans for our
- 6 sales forces directly related to that. Everybody is on
- 7 a I call it a Three Musketeers plan, it's all for one
- 8 and one for all, it's basically global goals on safety,
- 9 customer service, and then bottom line income, so we
- 10 don't have a particular association to sales. Now I'm
- 11 not going to say that we don't have sales people out
- 12 trying to sell more gas, because that would be an
- incorrect statement, we definitely do that, but
- 14 primarily trying to attract new customers to the system,
- 15 new gas and electric customers and sales associated with
- 16 that.
- 17 Q. So this gets to the heart of my specific
- 18 question here on the decoupling mechanism. If the
- 19 Commission were to approve a decoupling mechanism as
- 20 proposed in the settlement, what sorts of additional
- 21 changes would you provide in I say corporate culture but
- 22 more specifically in terms of the incentives and the
- 23 goals for your senior management team and staff to
- 24 implement what I would think would be a fairly dramatic
- 25 change in the way you look at margins to satisfy the

- 1 needs of your shareholders as well as your customers?
- 2 A. It's a great question, I don't know that
- 3 we've put it to the point of putting anything in
- 4 writing, but I will give you my perspective if I can, if
- 5 I may. My view is that the culture of the company
- 6 historically and if you look at historical rates, and
- 7 I'm going to go back a number of years, has been exactly
- 8 to your point, which is drive sales in any form or
- 9 fashion that you can. I will tell you that Cascade
- 10 contrary to maybe some, you know, testimony within this
- 11 particular hearing, but I think Cascade has done a very
- 12 admirable job in light of the size of its staff in
- 13 trying to do integrated resource planning and demand
- 14 side management. Saying that, I would tell you that
- 15 from a cultural standpoint, I think the biggest change
- 16 is going to be to teach every employee that our drive
- 17 now is to try to conserve gas, which is almost
- 18 counterintuitive to a person that's spent a lifetime in
- 19 the utility business. I believe the best way to educate
- 20 is to go around, talk to all the employees, explain on a
- 21 repetitive basis. And then from an incentive basis,
- 22 honestly I have not put much thought into how we would
- 23 construct something from an incentive standpoint.
- 24 Q. Have you had a chance to talk to other
- 25 executives in the country in the gas LDC world, local

- 1 distribution company world, that have instituted similar
- 2 mechanisms and how they instituted programs to incent
- 3 and motivate their employees and senior management to do
- 4 this?
- 5 A. To an extent. The one I have spent the most
- 6 time with would be Northwest Natural Mark Dodson, I have
- 7 had discussions with him. We did not get to the point
- 8 of having good incentives for senior management. We did
- 9 talk about how to drive culturally the belief that
- 10 driving down consumption was not going to be an adverse
- 11 impact to the employees themselves and ultimately to the
- 12 company, because that's a cultural item that we have to
- 13 overcome, but we did not get to the point of incentives
- 14 for senior executives.
- 15 Q. Thank you. Next line of questioning is under
- 16 capital expenditure plan for the next five years. I
- 17 think in your direct testimony you talk about the CapEx,
- 18 capital expenditure plans for the next five years. I'm
- 19 a little confused about the numbers between Washington
- 20 and Oregon, and so if you could clarify for the record
- 21 what your total CapEx plan including both safety and
- 22 reliability in the system is for the next five years?
- 23 A. Okay, if you can give me just a minute.
- 24 In the Washington portion of our service
- 25 territory we have \$37 Million associated with what we

- 1 define as safety and reliability projects over the next
- 2 five years.
- 3 Did that answer your question? I'm sorry, I
- 4 may have missed part.
- 5 Q. And those are revenue producing or
- 6 non-revenue producing?
- 7 A. No, sir, those would all be non-revenue
- 8 producing.
- 9 Q. And then what would be the revenue producing
- 10 capital expenditure plan for the next five years?
- 11 A. The investment in what we would call revenue
- 12 producing over time, which is in distribution mains and
- 13 services, is approximately \$85 Million over the next
- 14 five years.
- 15 Q. Adding those two together is, if you would
- 16 follow my math here, that is approximately \$122 Million?
- 17 A. That would be correct.
- 18 Q. Has this been approved by the board of
- 19 directors?
- 20 A. No, sir, the board approves budgets on an
- 21 annual basis.
- Q. Has this information been shared with Wall
- 23 Street, and what is the reaction from Wall Street
- 24 analysts? I think in one of your appendixes to a Public
- 25 Counsel data request there was a conference call with

- 1 analysts that was transcribed, what is the reaction from
- 2 analysts when they look at a CapEx plan of this size?
- 3 A. I would say that the analysts would have
- 4 been, and let me back up a little bit, would have been
- 5 much more concerned had we not been able to improve our
- 6 debt to equity ratio over the last 18 months to the
- 7 level we have been able to. I would say today I don't
- 8 believe we would get real adverse opinions on this. You
- 9 know, they consider this part of doing business, and so
- 10 as long as we're not going to significantly adversely
- 11 drive our debt to equity ratio, I don't think we would
- 12 have any major adverse impacts from analysts.
- 13 Q. Have you talked with the analysts about a
- 14 proposed decoupling structure in the current rate case
- in the state of Washington, and what is the reaction,
- 16 what sort of questions have you gotten back from
- 17 analysts as to, you know, whether they like it or not?
- 18 A. I would tell you that as a general statement
- 19 analysts are going to believe that anything that gives
- 20 you a little bit more predictability, and when we would
- 21 have discussed it, we would have discussed it in the
- 22 format that we originally filed it, which was both
- 23 weather normalization and decoupling combined, which is
- 24 not the settlement that we're putting forth today, they
- 25 view anything that gives you a little more stability

- 1 obviously gives you less risk relative to the associated
- 2 ability to pay back debt and things like that, so they
- 3 view it positively.
- Q. Do they ask you specific, I mean how specific
- 5 do they get in their questions in terms of what
- 6 Commissioner Oshie and I were asking the witnesses
- 7 about, is it more of a general issue?
- 8 A. Yes, sir, it's much more general. By virtue
- 9 of our size, we're not followed extremely closely by a
- 10 number of analysts, so the number of questions we get
- 11 are pretty general.
- 12 Q. How many analysts follow your company stock
- 13 today?
- 14 A. There's arguments on one of them, so I'm
- 15 going to say three would be the best guess today.
- 16 Q. Have you had any challenges in attracting
- 17 capital in terms of long-term debt or in equity since
- 18 you have been the CEO?
- 19 A. No, sir, we have not actually attracted any
- 20 capital since I have been CEO. There was a trunch of
- 21 debt prior to me coming on board as CEO I believe in
- 22 April of '05, it could have been March, since that time
- 23 all we have done is actually tried to improve our
- 24 debt-equity ratio and pay down debt to the extent we
- 25 could.

- 1 COMMISSIONER JONES: Thank you, that's all I
- 2 have.
- JUDGE RENDAHL: Are there any other questions
- 4 from the Bench for Mr. Stevens?
- 5 All right.
- 6 MR. VAN NOSTRAND: Your Honor, if I could
- 7 clarify something with Mr. Stevens for the record.
- JUDGE RENDAHL: Please go ahead.

- 10 REDIRECT EXAMINATION
- 11 BY MR. VAN NOSTRAND:
- 12 Q. Mr. Stevens, if you could look at your direct
- 13 testimony, page 7, lines 26 and 27, I believe you
- 14 referred to \$85 Million in new distribution mains and
- 15 services; was that throughout the Company or just
- 16 Washington?
- 17 A. I'm sorry, you are correct, it was throughout
- 18 the Company, the number for Washington only was \$58
- 19 Million.
- Q. Thank you.
- 21 A. Thank you for clarifying that.
- 22 MR. VAN NOSTRAND: I have nothing further,
- 23 Your Honor, thank you.
- JUDGE RENDAHL: All right, is there anything
- 25 further for this witness?

- 1 All right, well, thank you very much,
- 2 Mr. Stevens, you may now step down, and I think this is
- 3 an appropriate time to break for lunch, and we will take
- 4 our next witness, Mr. Stoltz, when we reconvene at 1:30,
- 5 thank you very much, Mr. Stevens.
- 6 MS. KREBS: Your Honor, it's certainly your
- 7 call, but it's not going to be a very long cross of
- 8 Mr. Stoltz, but it's up to you.
- 9 JUDGE RENDAHL: Let's go forward then, let's
- 10 be off the record.
- 11 (Discussion off the record.)
- 12 JUDGE RENDAHL: Mr. Stoltz, you remain under
- 13 oath from this morning, earlier this morning, and your
- 14 exhibits have been admitted, so I don't believe there's
- 15 any need to lay foundation for your testimony, so let's
- 16 go ahead, Ms. Krebs.
- MS. KREBS: Thank you.

- 19 Whereupon,
- JON T. STOLTZ,
- 21 having been previously duly sworn, was called as a
- 22 witness herein and was examined and testified as
- 23 follows:

24

25 CROSS-EXAMINATION

- 1 BY MS. KREBS:
- Q. Hello, Mr. Stoltz.
- 3 A. Hello.
- 4 Q. I just want to follow up first on something
- 5 that came up during the panel discussion, there was a
- 6 question about the tariff rider for conservation; do you
- 7 recall that language?
- 8 A. Yes, I do.
- 9 O. Now this isn't a tariff rider for
- 10 conservation, is it?
- JUDGE RENDAHL: Mr. Stoltz, is your
- 12 microphone on, the button up, thank you.
- 13 THE WITNESS: It is now.
- 14 JUDGE RENDAHL: Thank you.
- 15 A. I'm sorry, would you repeat the question.
- 16 BY MS. KREBS:
- 17 Q. Isn't the decoupling tariff rider for lost
- 18 margins per customer?
- 19 A. Yes, it is.
- Q. So it's not solely a conservation tariff?
- 21 A. That's correct.
- 22 Q. This is not, for instance, a tariff that
- 23 incents the Company to provide conservation?
- 24 A. That's correct, it removes the disincentive
- 25 to promote conservation.

- 1 Q. Thank you.
- 2 Turning to your testimony, your rebuttal
- 3 testimony, if you will, and that's 30-T, if you could
- 4 look at page 21.
- 5 A. I have that.
- 6 Q. Okay, the last three words of, I'm sorry,
- 7 that's, yes, that's page 21, the last three words, and
- 8 it says:
- 9 Just because usage declines for reasons
- 10 other than a utility sponsored program
- does not mean that the utility's
- 12 shareholders need to suffer.
- Do you see that?
- 14 A. Yes, I do.
- 15 Q. Okay. So is it your position that so long as
- 16 shareholders don't suffer, it's okay for rate payers to
- 17 pay higher rates between rate cases when, for instance,
- 18 they successfully invest in conservation measures?
- 19 A. Certainly if they have a successful
- 20 conservation measure, they're going to be paying less
- 21 because they get to avoid the cost of gas supplies as
- 22 well for every therm that they save.
- Q. When that occurs, you heard the conversation
- 24 earlier about Ms. Whitling, correct?
- 25 A. Yes, I did.

- 1 Q. Okay. So you agree that Ms. Whitling in her
- 2 instance not doing anything but self conservation by I
- 3 guess we could call it deprivation, in her case, yes,
- 4 she'll be paying less, but the tariff rider will, in
- 5 fact, raise her rates or raise the revenue the Company
- 6 gets from her "deprivation"?
- 7 A. Certainly the cap filing could result in
- 8 increases to all customers to pay for the decline in use
- 9 per customer that occurred in the previous 12 months.
- 10 However, if the region is successful in driving
- 11 conservation and reducing the demand, then there's
- 12 opportunities to reduce the wholesale cost of gas. As
- 13 Ms. Steward put in her testimony, the conservation
- 14 potential in the Northwest could drive the cost of
- 15 natural gas down by as much as 38%. That would be much
- 16 more significant than the small incremental change that
- 17 we may implement through the cap program.
- 18 Q. If you could turn to Exhibit 20, and that
- 19 would be page 6 of Exhibit 20. I'm sorry, let me give
- 20 you the page, the correct right-hand page.
- JUDGE RENDAHL: This is the annual report?
- MS. KREBS: Yes.
- JUDGE RENDAHL: Do you have that, Mr. Stoltz?
- 24 THE WITNESS: I do not.
- 25 JUDGE RENDAHL: Okay, let's be off the record

- 1 for a moment.
- 2 (Discussion off the record.)
- JUDGE RENDAHL: Mr. Stoltz, I note you have
- 4 the original version, so, Ms. Krebs, you will need to
- 5 refer to the page on the bottom, not the upper
- 6 right-hand corner.
- 7 MS. KREBS: Sorry about that, I'm just trying
- 8 to find my notes, that would be page 6.
- 9 JUDGE RENDAHL: Page 6 on the bottom?
- MS. KREBS: Yes.
- 11 BY MS. KREBS:
- 12 Q. Oh, I'm sorry, I'm just trying to find the
- 13 paragraph that I'm going to ask about.
- 14 For the sake of brevity, I will just ask the
- 15 question. Isn't it true that if, in fact, Cascade loses
- 16 customers to some other energy source that that too
- 17 would be picked up by the tracker?
- 18 A. No, I don't believe so. What the tracker
- 19 does is take actual customer count by month. So if a
- 20 customer is no longer a customer, they will no longer be
- 21 an actual customer on this calculation.
- Q. Let's go back, losing a customer does not
- 23 necessarily mean losing the whole customer. For
- 24 instance, you could loose the customer on one aspect of
- 25 their energy usage versus another; isn't that true?

- 1 A. Certainly customers are free to change out
- 2 their equipment, and it's possible that they could
- 3 change out some gas burning equipment for other energy
- 4 fuels, and we would lose that component.
- 5 Q. And that would get picked up in the tracker,
- 6 would it not?
- 7 A. It would.
- 8 Q. Thank you.
- 9 Again, if we could turn to the annual report,
- 10 page 14, and this would be the seventh paragraph down,
- 11 there you say, we continue to pursue operating
- 12 efficiencies and cost reductions; do you see that
- 13 paragraph?
- 14 A. No, I don't.
- 15 Q. I'm sorry, on page 14 at the bottom.
- JUDGE RENDAHL: Let's be off the record.
- 17 (Discussion off the record.)
- 18 JUDGE RENDAHL: Mr. Stoltz, do you see page
- 19 14?
- THE WITNESS: I do now, yes.
- JUDGE RENDAHL: Okay, thank you.
- 22 BY MS. KREBS:
- Q. Do you see the line, we continue to pursue
- 24 operating efficiencies?
- 25 A. Yes, I do.

- 1 Q. Okay. So any future operating efficiency or
- 2 cost reduction would have no effect on the decoupling
- 3 surcharge; isn't that right?
- 4 A. That would be correct until we file a rate
- 5 case three years from now to try to renew the cap pilot.
- 6 Q. So all in all, any gas usage decline per
- 7 customer for whatever reason gets picked up in the
- 8 tracker?
- 9 A. It would for the two rate schedules that that
- 10 covers, yes, that's correct.
- 11 Q. So that effectively shifts the entire risk of
- 12 reduced sales from shareholders to at least the two
- 13 schedules, 503 and 504, who would be covered by the
- 14 tracker?
- 15 A. Yes, that's correct.
- MS. KREBS: I have nothing further.
- 17 JUDGE RENDAHL: Okay, is there any redirect
- 18 for the witness?
- 19 MR. VAN NOSTRAND: Just a couple questions,
- 20 Your Honor.
- 21
- 22 REDIRECT EXAMINATION
- 23 BY MR. VAN NOSTRAND:
- Q. Mr. Stoltz, you just responded to the
- 25 question any reduction for any reason, any reduction in

- 1 use per customer for any reason would be picked up by
- 2 the tracker, does the tracker pick up changes in usage
- 3 per customer due to weather related impacts?
- 4 A. No, it does not.
- 5 Q. So could you reply to that question taking
- 6 into account the scope of the tracker?
- 7 MS. KREBS: Objection, that's a leading
- 8 question.
- 9 JUDGE RENDAHL: Can you rephrase your
- 10 question, Mr. Van Nostrand.
- 11 BY MR. VAN NOSTRAND:
- 12 Q. Mr. Stoltz, does there need to be a reduction
- 13 in usage for owner conservation related impacts picked
- 14 up by the tracker?
- 15 A. That's all that the current version of the
- 16 conservation alliance plan covers is conservation.
- 17 Weather is not -- changes in margin due to weather
- 18 variation is not picked up in that.
- 19 Q. And does the usage per customer, that figure
- 20 is normalized for weather before any of the impacts of
- 21 conservation are taken into account, correct?
- 22 A. Yes, that is correct.
- MR. VAN NOSTRAND: Thank you, I have no
- 24 further questions, Your Honor.
- JUDGE RENDAHL: Any recross, Ms. Krebs?

- 2 RECROSS-EXAMINATION
- 3 BY MS. KREBS:
- Q. Mr. Stoltz, if you take the weather component
- 5 out of the tracker, don't you need a methodology to take
- 6 the weather component out?
- 7 A. Yes, we do.
- 8 Q. And it is possible if that methodology isn't
- 9 perfect to not be able to account for reductions due to
- 10 weather; isn't that true?
- 11 A. The methodology looks at the total change in
- 12 use per customer and tries to allocate part of the
- 13 change due to the change in weather, how weather varies
- 14 from normal, and the rest of it is assigned to the
- 15 conservation side.
- Q. But human beings being what they are, we may
- 17 not be able to carve the entire weather component out of
- 18 the tracker; isn't that true?
- 19 A. It is only as good as the methodology that is
- 20 used.
- 21 Q. And isn't it true that that methodology was
- 22 disputed in this case up until the settlement agreement?
- 23 A. That is correct.
- MS. KREBS: Thank you very much.
- 25 JUDGE RENDAHL: Okay, are there any questions

- 1 from the Bench?
- 2 Commissioner Jones.

- 4 EXAMINATION
- 5 BY COMMISSIONER JONES:
- 6 Q. This is Commissioner Jones. Mr. Stoltz,
- 7 could you turn to Exhibit 34 I think, JTS-14 of your
- 8 testimony, I think it's in the rebuttal side, and this
- 9 compares I think what Ms. Steward referred to this
- 10 morning on the panel, the difference between the Cascade
- 11 weather co-efficient and the Staff weather co-efficient.
- 12 A. Yes, I have that.
- Q. Can you explain to at least this Commissioner
- 14 what this purports to show? I understand it to be based
- 15 on certain assumptions. You were trying to show in this
- 16 exhibit the difference between your original cap, that
- 17 Cascade Alliance or whatever you call it cap, your
- 18 proposal versus the Staff proposal; is that correct?
- 19 A. Yes, this takes the same consumption with the
- 20 same heating degree days and applies the Company's
- 21 weather co-efficient and calculates the variance due to
- 22 weather, and the remainder as I just indicated would be
- 23 assigned to the conservation side. Then it also takes
- 24 the same information but uses Staff's co-efficient for
- 25 weather and determines how much that methodology would

- 1 assign to weather, and therefore the remaining portion
- 2 would have been assigned to conservation, and this shows
- 3 that the weather normalization methodology used in this
- 4 calculation is very credible.
- 5 Q. So can I understand this comparison if, in
- 6 terms of the settlement proposal, which adopts the
- 7 Company's proposal on weather normalization but as I
- 8 understand it roughly the Staff's proposal on the
- 9 decoupling, is this analysis still correct, or can we
- 10 look at the Staff weather coefficient and assume that
- 11 that is the correct attribution to the conservation
- 12 variance that would be true during this three year
- 13 period?
- 14 A. The upper portion of each of these blocks is
- 15 the Cascade methodology, that is the methodology that is
- 16 before you today as part of this settlement. We would
- 17 be using the Company's weather normalization
- 18 co-efficient.
- 19 Q. I see.
- 20 A. To determine the conservation side.
- 21 Q. So let's go to the top of that table, so what
- 22 you're saying is that the Cascade weather co-efficient,
- 23 that number on the line conservation deferral balance
- 24 where you're estimating the deferral balance starting
- 25 with \$489,000 for October '06, you're saying that that

1	line	is	correct	for	the	purpose	of	the	settlement?
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- 2 A. The methodology behind that line is correct.
- 3 Of course we were using guesses for what actual
- 4 consumption is for October 2006.
- 5 Q. Correct.
- 6 A. But yes, the methodology is right.
- 7 Q. Okay. Are you going to update this at all
- 8 based on the settlement agreement based on heating
- 9 degree days and other assumptions that may have changed
- 10 in the settlement agreement or not?
- 11 A. This is a depiction of the accounting that
- 12 would go on once it is approved, so yes, we will use the
- 13 actual therms consumed by customers, the actual heating
- 14 degree days experienced by customers in calculating the
- 15 monthly deferrals.
- 16 COMMISSIONER JONES: Okay, that's all I have.
- 17 JUDGE RENDAHL: Okay, are there any other
- 18 questions for Mr. Stoltz from the Bench?
- Okay, with that, thank you very much,
- 20 Mr. Stoltz, you're excused, and we will now take our
- 21 lunch recess, we will be off the record until 1:30,
- 22 thank you.
- 23 (Luncheon recess taken at 12:05 p.m.)
- 24
- 25 AFTERNOON SESSION

- 1 (1:30 p.m.)
- 2 JUDGE RENDAHL: Let's be back on the record
- 3 after our lunch recess, and our next witness is
- 4 Ms. Joelle Steward for Staff, and again the exhibits
- 5 have been admitted, so there's no need to do any
- 6 foundation for the witness.
- 7 Are you ready, Ms. Krebs?
- 8 MS. KREBS: Yes, I am, thank you.
- 9 JUDGE RENDAHL: Please go ahead.

- 11 Whereupon,
- JOELLE R. STEWARD,
- 13 having been previously duly sworn, was called as a
- 14 witness herein and was examined and testified as
- 15 follows:
- 16 CROSS-EXAMINATION
- 17 BY MS. KREBS:
- 18 Q. Good afternoon, Ms. Steward.
- 19 A. Good afternoon.
- Q. Ms. Steward, you are the witness for Staff
- 21 for the decoupling proposal?
- 22 A. Yes.
- Q. And is it fair to say that the Company
- 24 adopted your decoupling proposal with some modifications
- 25 as part of the settlement?

- 1 A. Yes.
- Q. Now if I ask you something and it's different
- 3 under the settlement than what you proposed, can you let
- 4 me know?
- 5 A. Yes, I will.
- 6 Q. Thank you. You actually initially urged the
- 7 Commission to reject Cascade's decoupling proposal;
- 8 isn't that correct?
- 9 A. Yes.
- 10 Q. Instead you recommended a partial decoupling
- 11 mechanism; is that correct?
- 12 A. Yes.
- 13 Q. And that mechanism would recover variations
- 14 in sales that are intended to be non-weather related; is
- 15 that right?
- 16 A. Yes.
- 17 Q. Now when you say variations in sales, what
- 18 you mean is variations in sales on a per customer basis,
- 19 correct?
- 20 A. Yes.
- Q. You don't mean variations in the Company's
- 22 total sales volumes?
- 23 A. Correct.
- Q. And that will still be the case under the
- 25 decoupling agreement proposed to the Commission?

- 1 A. Yes.
- 2 Q. You also say in your testimony that the
- 3 decoupling mechanism will remove Cascade's disincentive
- 4 to promote energy conservation by restoring lost margin
- 5 due to customers' non-weather related changes in usage;
- 6 is that correct?
- 7 A. Yes.
- 8 Q. With regard to lost margin, again Staff's
- 9 proposal restores lost margin on an average customer for
- 10 looking at average customer usage; is that correct?
- 11 A. Yes, essentially.
- 12 Q. Now wouldn't you agree that currently Cascade
- 13 is in terms of total sales volume in terms of total
- 14 margin not losing margin?
- 15 A. Total margins, total sales volumes, may
- 16 increase each year on a weather normalized basis I
- 17 assume you're talking about?
- 18 Q. Why don't we look at what is in the record as
- 19 Public Counsel 10.
- 20 A. I do not have a copy of that.
- Q. We will take care of that.
- 22 A. I do now.
- Q. Have you had a chance to look at this before?
- 24 A. Yes.
- Q. What I'm referring to is the guestion of

- 1 whether Cascade's overall margin has gone down and will
- 2 be going down in the future as a total sales volume?
- 3 A. Looking at this, that Exhibit 10 here?
- 4 Q. Exhibit 10 or from what you have reviewed in
- 5 the record.
- 6 A. Well, it will be dependent on weather, so.
- 7 Q. So --
- 8 A. As it shows, it sort of jumps around.
- 9 Q. But you would agree that in the last two
- 10 years Cascade has not lost margin?
- 11 A. Overall margin revenues, no.
- 12 Q. Thank you. And you are aware that the
- 13 projections, and I can point you to --
- MS. KREBS: If we can, may we be off the
- 15 record for a second, please?
- JUDGE RENDAHL: Let's be off the record.
- 17 (Discussion off the record.)
- 18 JUDGE RENDAHL: All rights, let's be back on
- 19 the record.
- 20 BY MS. KREBS:
- 21 Q. Now you were here for the testimony earlier
- 22 from the witnesses about all their causes of declines in
- 23 customer usage, were you not?
- 24 A. Yes.
- 25 Q. And did you disagree with any of the items

- 1 that were discussed, for instance increasing wholesale
- 2 prices, tighter efficiency in appliances and homes,
- 3 weather, any of the things that were identified, did you
- 4 disagree with any of them?
- 5 A. I don't disagree with those, no.
- 6 Q. Okay, I want to focus a little bit on
- 7 weather. Specifically we know that weather has an
- 8 effect on per customer usage, right?
- 9 A. Yes.
- 10 Q. And the proposal that was adopted that is
- 11 before the Commission as was Staff's proposal removes
- 12 usage variations resulting from weather from its
- 13 decoupling mechanism; isn't that correct?
- 14 A. Yes.
- 15 Q. Now the Company had originally proposed a
- 16 weather component in the decoupling plan.
- 17 A. Yes.
- 18 Q. Is that right?
- 19 A. Yes.
- 20 Q. Isn't it true that even if weather isn't
- 21 included in the decoupling proposal or plan, there still
- 22 needs to be a methodology for weather adjustment
- 23 calculations to account for and isolate usage variations
- 24 due to weather?
- 25 A. Correct, and we have adopted the Company's

- 1 methodology.
- Q. And in your testimony you adopted
- 3 Dr. Mariam's weather methodology, did you not?
- 4 A. In my filed testimony, yes, my prefiled.
- 9 Q. Yes, thank you. And the Company disputed the
- 6 methodology proposed by Dr. Mariam?
- 7 A. I believe they did and -- for litigation,
- 8 yes.
- 9 Q. And again, Staff has accepted the Company's
- 10 methodology for the purposes of the decoupling agreement
- 11 or stipulated decoupling agreement?
- 12 A. Right, for the purposes of the settlement we
- 13 have adopted that for the decoupling mechanism and for
- 14 current or for the rates revenue requirements that we
- 15 agreed upon for the settlement.
- 16 Q. Isn't it possible that without an accurate
- 17 methodology for calculating the effect of weather on
- 18 usage, the Company could be significantly overrecovering
- 19 for lost margin strictly caused by weather?
- 20 A. I guess it's the accurate methodology, it's a
- 21 statistical methodology, so how well you say it's
- 22 accurate, you know, it's statistics. Dr. Mariam is the
- 23 expert on that topic, but it is -- I guess I need you to
- 24 repeat the question.
- 25 Q. Sure, no problem. The question is, without

- 1 an accurate methodology for calculating the effect of
- 2 weather on usage, couldn't the Company significantly
- 3 overrecover for lost margins that are strictly caused by
- 4 weather?
- 5 A. Since it's the same methodology we're using
- 6 for setting rates, that consistency helps balance, you
- 7 know, any accuracy or inaccuracy is my understanding.
- 8 Q. But when you use weather normalization for
- 9 rates, you use it in relationship to the test year, do
- 10 you not?
- 11 A. Right.
- 12 Q. And wouldn't you agree that on a year in,
- 13 year out basis, weather fluctuations cause the greatest
- 14 changes in gas usage?
- 15 A. Probably, yes.
- 16 Q. I want to talk to you a little bit about
- 17 basic rate making. In a rate case certain elements are
- 18 updated within a test year to see if the Company's
- 19 revenue is adequate to recover its expenses and provide
- 20 an adequate return on investment. Wouldn't you agree
- 21 that the following elements are updated as part of a
- 22 rate case, customer levels, sales volumes, expenses,
- 23 rate base, and cost of capital?
- A. Yes, those are all elements in a rate case.
- 25 Q. And I think, I just want to clarify, earlier

- 1 when Commissioner Oshie asked the question about whether
- 2 or not three years is enough for the pilot, I believe
- 3 what I heard your answer to be was that there were
- 4 certain variables such as these that could become
- 5 different or change such that the balance is no longer
- 6 kept; is that correct?
- 7 A. I didn't specifically say that, and I thought
- 8 his questions were tied, the three years was tied to the
- 9 conservation plan, but yes, I was tying that then to the
- 10 three years for the decoupling mechanism, and yes, as I
- 11 discuss in my testimony, one of the reasons for the
- 12 three years is that we're concerned about that matching
- 13 principle over a period of time. On a short-term basis,
- 14 the previous research that was done on decoupling in the
- 15 early '90's looked at that relationship between cost and
- 16 sales and cost and customers and found that on that
- 17 short-term basis one was no better determinate of cost
- 18 than the other, one being sales versus the number of
- 19 customers. So on a short-term basis, that's why we're
- 20 willing to go forward with the decoupling in order to
- 21 remove that disincentive for conservation.
- Q. Now isn't it true that even with the three
- 23 year pilot, the Company will likely receive additional
- 24 revenues each year for three years without a rate case
- 25 test year review of overall revenues and costs?

- 1 A. We will receive the costs that were
- 2 authorized in this rate case for the customers in this
- 3 rate case since these are largely fixed costs for those
- 4 three years in spite of the declining usage or in light
- 5 of the declining usage.
- 6 Q. Maybe I need to clarify and ask the question
- 7 differently.
- 8 Do you agree that revenues could go up for
- 9 other reasons in the three year period?
- 10 A. Yes.
- 11 Q. And you agree that costs maybe through
- 12 efficiencies could go down during the three year period?
- 13 A. It's a possibility.
- 14 Q. And you agree that the Company will continue
- 15 to receive money through the decoupling tracker
- 16 regardless of whether either of those things happen?
- 17 A. Yes.
- 18 Q. And isn't it true that without an overall
- 19 review of revenue and costs, there's really no way to
- 20 see if a mismatch problem exists?
- 21 A. Well, we'll see that at the end of the period
- 22 when they file a new rate case if they choose to file
- 23 one to keep the mechanism going. It would be no
- 24 different than if we went to a straight fixed variable
- 25 sort of method of recovering margin per customer since

- 1 these are fixed costs generally that we're dealing with.
- 2 Q. I believe you have just acknowledged and I
- 3 just want to be clear about this.
- 4 A. Okay.
- 5 Q. That there could be a moment in time prior to
- 6 the three years expiring in which there is a mismatch
- 7 between the revenues that the Company is receiving and
- 8 its expenses and again in relation to perhaps its
- 9 authorized rate of return?
- 10 A. Yes, which is the way -- I mean to keep --
- 11 you're not going to keep it in line constantly because
- 12 you have all these different factors going into both
- 13 sides that are constantly in flux, so that's the case as
- 14 it is now. With decoupling we're just giving that
- 15 recovery of that cost that we have authorized in this
- 16 rate case.
- 17 Q. So you would agree that it's possible for the
- 18 Company to receive a windfall before the three years
- 19 expire?
- 20 A. I would not characterize it as a windfall. I
- 21 mean we're looking at, you know, in simulations we have
- 22 done, both the Company and myself, you know, we're
- 23 looking at something on the order of less than 1% of
- 24 revenue for those individual customer classes.
- 25 Q. Assuming that a windfall did occur within the

- 1 next three years after implementation should the
- 2 Commission approve the decoupling plan --
- 3 MR. TRAUTMAN: Objection, vague, I don't know
- 4 what is meant by the term windfall.
- 5 Q. I will let the witness define it since she
- 6 answered the question.
- 7 Ms. Steward, do you have a definition of
- 8 windfall?
- 9 A. I said it wasn't a windfall because it's less
- 10 than 1%. I don't know what you mean by windfall, I'm
- 11 just saying I don't characterize it as what I have seen
- 12 in the simulations as a windfall.
- JUDGE RENDAHL: Ms. Krebs, can you rephrase
- 14 the question.
- MS. KREBS: Yes.
- 16 BY MS. KREBS:
- 17 Q. Is it possible that the Company could receive
- 18 revenues in excess of what it rightly deserves?
- 19 A. I would disagree. Otherwise I would not have
- 20 proposed this mechanism.
- 21 Q. Okay. Let's say within the three year period
- 22 the Company does receive in excess of what it rightly
- 23 deserves, and the Company does not seek a rate case
- 24 within those three years, as it probably would not,
- 25 isn't it true that in order to rematch Cascade's

- 1 revenues and costs, the Company would need to be brought
- 2 in on a complaint either by the Commission or someone
- 3 else?
- 4 A. I think I lost you through the course of that
- 5 question, I'm sorry.
- 6 Q. If there is a mismatch during the three year
- 7 period, and the Company doesn't come in on a rate case,
- 8 which they probably won't, isn't it true that the only
- 9 way to solve the mismatch problem is for either the
- 10 Commission or some other party to file a complaint?
- 11 A. And I'm not sure how you would define a
- 12 mismatch. I mean we know costs and revenues, they're
- 13 going to be in flux, so I mean are you looking in terms
- 14 of what they're actually earning on rate of return as
- 15 being something other than what is authorized in this
- 16 rate case?
- 17 Q. Well, currently, as you well know, Cascade in
- 18 Oregon has just been brought in on a show cause for
- 19 overearning. Let's just say it's a situation like that.
- 20 We don't have show cause authority in Washington.
- 21 A. And so your question was, we would have to
- 22 file a complaint; is that correct?
- Q. Yes, is that the way in which the issue would
- 24 have to be resolved?
- 25 A. I believe so.

- 1 MS. KREBS: I have nothing further.
- JUDGE RENDAHL: Okay, is there any redirect
- 3 for the witness, Mr. Trautman?
- 4 MR. TRAUTMAN: Yes.

- 6 REDIRECT EXAMINATION
- 7 BY MR. TRAUTMAN:
- 8 Q. Ms. Steward, now are you a lawyer?
- 9 A. No.
- 10 Q. And so is your answer on what types of legal
- 11 remedies based on any legal basis or knowledge?
- 12 A. No, in fact, I was wondering about that as I
- 13 answered that, but.
- MR. TRAUTMAN: Thank you.
- JUDGE RENDAHL: Anything further?
- Okay, are there any questions for Ms. Steward
- 17 from the Bench?
- 18 Commissioner Oshie.

- 20 EXAMINATION
- 21 BY COMMISSIONER OSHIE:
- 22 Q. I would like to follow up on Ms. Krebs'
- 23 cross-examination, because it helps me to understand how
- 24 this mechanism is going to work. I know when the
- 25 Company had proposed its mechanism, they would keep a,

- 1 you know, there would be a deferral, if you will, of
- 2 revenues up or down. And if the revenues were down
- 3 below base line, then there would be a tariff rider that
- 4 would compensate them. If the revenues were above, then
- 5 there was the possibility that the rate payers would get
- 6 a credit. And at least it's my understanding based on
- 7 your testimony and in answer to cross-examination from
- 8 Ms. Krebs that under, you know, the settlement proposal,
- 9 which is basically adopting your recommendation or
- 10 Staff's recommendation, Ms. Steward, is that there's no
- 11 possibility even if the Company were -- if we had an
- 12 extremely cold set of winters let's say in the more
- 13 radical example and that the Company, to use Ms. Krebs'
- 14 words, overearned for the period in which the mechanism
- 15 would be in place, that that difference in other words
- 16 in the -- of what -- between base line revenues and its
- 17 achieved revenues would -- none of that would be
- 18 credited back to the customer with the mechanism that
- 19 you have recommended to us through the settlement.
- 20 A. If it was due to the weather, no.
- Q. Well, I guess that's if it's due to the
- 22 weather?
- 23 A. Right.
- Q. So in other words, it can only go -- there
- 25 can only be a deficit that's contemplated by this

- 1 mechanism?
- 2 A. It's likely to be a deficit, although
- 3 Mr. Stoltz' exhibit, his number 14, which I think is
- 4 Exhibit 34, shows that the first year, and I don't know
- 5 all the assumptions he put in there about customer count
- 6 and the volumes, but it showed actually a negative
- 7 balance, so that would be your credit, and that was even
- 8 excluding weather, but that's just based on their
- 9 assumptions that they use for their forecasting.
- 10 Q. And why in your opinion then would it be good
- 11 policy, would your proposed mechanism and the settlement
- 12 parties' proposed mechanism be good policy to adopt if
- 13 it doesn't at least provide some kind of protection
- 14 against circumstances in which the Company would earn
- 15 more than what's in the base line? And I'm assuming
- 16 then that it would also include earning more than its
- 17 rate of return, perhaps significantly more based on the
- 18 weather, and then be also credited with the benefit of
- 19 margins that were not recovered through the decoupling
- 20 mechanism. Do I have it straight? I mean is there --
- 21 are there two moving pieces here, let's put it that way?
- 22 There's deficits accruing through the decoupling
- 23 mechanism which are returned to the company, and then
- 24 there could be in addition increased sales which accrue
- 25 to the benefit of the company as well and the -- and so

- 1 there's -- do I have that understanding, am I correct?
- 2 A. If it's really cold and their sales go up,
- 3 the piece that's related to sales is not captured in the
- 4 mechanism, so yes. But I guess I see the mechanism as
- 5 balanced both ways in that, you know, they're at risk
- 6 for it for the weather if it's too warm or if it's too
- 7 cold, and so, you know, with a weather normalization
- 8 methodology, hopefully they have equal chance of, you
- 9 know, of that happening either way. But the recovery of
- 10 the costs, since in a rate case we look at the costs on
- 11 a weather normalized basis in setting rates, so that's
- 12 what we're going back to in setting the decoupling by
- 13 allowing recovery of those costs assuming normal
- 14 weather.
- 15 Q. Isn't the Company made -- isn't it only
- 16 neutral to energy efficiency declining volumes when it
- 17 is -- when it earns sufficient revenues to cover those
- 18 volumes, the reduced sales as a result of the declining
- 19 volumes?
- 20 A. It's made whole for the, yes, for the reduced
- 21 sales due to efficiency.
- Q. And so if it earns, if in a cold weather
- 23 situation if it would earn more than that, it's made --
- 24 it is made whole?
- 25 A. Yes.

- 1 Q. Plus some, plus whatever the addition may be
- 2 over base line?
- 3 A. For cold weather, yes.
- 4 Q. Yeah.
- 5 A. Like currently exists, yes.
- 6 Q. I want to go back to a question that I didn't
- 7 ask of the panel, and unfortunately you're the only
- 8 witness that's left available other than Mr. Weiss and I
- 9 will probably ask him as well, but what do the parties
- 10 envision as far as the cost test to determine efficient,
- 11 you know, the most cost effective programmatic or other
- 12 energy efficiency measures?
- 13 A. We'll use the total resource cost, as we do
- 14 with the other utilities, as well as the utility cost
- 15 test.
- Q. And how do they interact? In other words,
- 17 there are two independent tests to determine cost
- 18 effectiveness.
- 19 A. But some of the same inputs.
- 20 Q. Okay.
- 21 A. Yeah, the total resource test looks at the
- 22 total value of the savings to customers and the Company
- 23 against the cost, the total cost of the measure,
- 24 including any incentives and any customer costs the
- 25 customers may incur for the measures. The utility cost

- 1 test just looks at the cost to the utility, so it only
- 2 takes the value to the utility and the cost to the
- 3 utility.
- 4 Q. And which test is simpler to, if you will,
- 5 implement and understand?
- 6 A. The utility cost test is simpler, but it's
- 7 only a partial picture, and so we look at the total
- 8 resource cost test as well, which is the broader
- 9 societal view.
- 10 COMMISSIONER OSHIE: Okay, I don't have any
- 11 further questions, thank you.
- 12 JUDGE RENDAHL: Commissioner Jones.

- 14 EXAMINATION
- 15 BY COMMISSIONER JONES:
- 16 Q. Ms. Steward, I do have a question, and that
- 17 relates to a Commission role in looking at the plan to
- 18 be filed by the advisory group. I think it's in 15e of
- 19 the settlement, and the last sentence under (ii) says,
- 20 the plan shall include, I don't know if this is becoming
- 21 may, the plan shall include possible penalties and
- 22 incentives and shall be submitted to the Commission for
- 23 approval. What is meant by approval, and how do you
- 24 envisage the Commission both examining the plan in all
- 25 its details, and then in terms of the deferral that's to

- 1 be proposed, if there is to be one, when would that be
- 2 proposed? Just describe for us how you see this
- 3 approval process working and the form in which it would
- 4 come to us.
- 5 A. First of all for the deferral, I think what
- 6 you're referring to is the decoupling, that will take
- 7 place coincident with the PGA, so it will be the same
- 8 sort of process we use with the PGA, a tariff filing for
- 9 new rates, and that would go before you on an open
- 10 meeting.
- 11 The Commission approval of the plan, I think
- 12 that will -- I see the plan as being filed in compliance
- 13 with the Commission order in this case, so they would
- 14 make that filing I see it in this docket, and then it
- 15 would need to be acknowledged in some way. I think
- 16 Staff would make a recommendation, as we do with, this
- 17 is my interpretation, but, you know, to the Judge that
- 18 they have complied. If there is controversy, we would
- 19 probably separate that out and bring it to you and
- 20 redocket it with an open meeting, for an open meeting
- 21 item.
- 22 Q. So in general it would be similar to a
- 23 compliance filing?
- A. I think so, that's how I envision it.
- 25 Q. And if the Commission were to approve this

- 1 mechanism and if the Commission were to include specific
- 2 items for compliance in the order, then you would expect
- 3 when this plan is to be submitted -- is this plan to be
- 4 submitted by Staff or the advisory group?
- 5 A. By the Company on behalf of the advisory
- 6 group I think.
- 7 Q. So when the Company submits this plan, they
- 8 would presumably be responding to all the specific
- 9 criteria listed in the order?
- 10 A. Yes.
- 11 COMMISSIONER JONES: Okay, that's all I have.
- 12 JUDGE RENDAHL: Commissioner Oshie.
- 13 COMMISSIONER OSHIE: If I can follow up on
- 14 that, Judge Rendahl.

- 16 EXAMINATION
- 17 BY COMMISSIONER OSHIE:
- 18 Q. Ms. Steward, so you believe that the
- 19 conservation plan approval would be similar to the
- 20 approval process, if you will, or acknowledgment process
- 21 that the Commission undertakes when it reviews the
- 22 integrated resource plan filed by the Company?
- A. No, not an integrated resource plan, no. I'm
- 24 saying this is in compliance with the order, so they
- 25 would need more like a compliance filing that would need

- 1 some sort of recognition from -- like we do with the
- 2 tariff filings that they make in compliance with the
- 3 order.
- 4 JUDGE RENDAHL: Generally, I think I can
- 5 comment, I think that under a compliance filing, if any
- 6 party disagrees with a compliance filing, they will
- 7 weigh in, and then the Commission will issue a letter or
- 8 an order indicating that the filing was made in
- 9 compliance, or if not, what needs to occur.
- 10 COMMISSIONER OSHIE: Follow up on that, Judge
- 11 Rendahl.
- 12 JUDGE RENDAHL: I hope that clarifies.
- 13 BY COMMISSIONER OSHIE:
- 14 Q. Then, Ms. Steward, what happens then as I
- 15 understand it then there would be one filing that covers
- 16 years 2007, 2008, and 2009, all of which would be
- 17 considered a compliance filing, and what happens then to
- 18 the integrated resource planning process of the company
- 19 going forward? It filed its last in 2004 I understand,
- 20 so one is due or it might be in the hopper this year and
- 21 one due 2008, so how -- there we would only acknowledge
- 22 the energy efficiency components of the IRP, but here
- 23 because -- but here we would have to consider a
- 24 compliance filing? How do they, you know, how are they
- 25 related, you know, how is the interplay envisioned by

- 1 you?
- 2 A. Well, between the resource plan and the
- 3 conservation plan?
- 4 Q. Yes.
- 5 A. I think the conservation plan, I think we'll
- 6 have some, after we have seen the Stellar Processing
- 7 report on potential assessment, we will have a good idea
- 8 of what they should go for for conservation savings.
- 9 And so I see the plan as setting up, and Mr. Weiss may
- 10 disagree with me on this, and so, you know, this would
- 11 be a discussion we will have I think when we get
- 12 together with the conservation advisory group, but I
- think we'll have a rough idea and we'll have an overall
- 14 goal for the Company to achieve over the course of the
- 15 three years.
- In resource planning, which there is a plan
- 17 due shortly in, you know, probably the first quarter of
- 18 next year perhaps, we'll have the input from that
- 19 Stellar Processing, and it will hopefully be somewhat
- 20 coincident. I mean our process for working through the
- 21 conservation plan and working on that least cost
- 22 planning process, there will be some coordination there.
- 23 But I think maybe more detail, well, I think the timing
- 24 is right and they will be coordinated.
- 25 But I think in the plan we may have an

- 1 overall target, and then each year we may refine that is
- 2 sort of how I see it. Because that's how we kind of
- 3 deal with the other utilities to note that, okay, we're
- 4 having problems capturing these savings from this and
- 5 that program, we may need to readjust that. And so I
- 6 can see that over the course of the three years we would
- 7 tweak the conservation plan to take into account new
- 8 information that comes in.
- 9 The resource planning process will look at
- 10 the inputs from the same Stellar Processing and take
- 11 what's cost effective, and I think that's what we'll
- 12 ultimately be pursuing. But then the resource plan, you
- 13 know, is a high level, you know, guide for us in what
- 14 they should be achieving for an overall portfolio.
- 15 COMMISSIONER OSHIE: All right, thank you.
- 16 JUDGE RENDAHL: Chairman Sidran.

- 18 EXAMINATION
- 19 BY CHAIRMAN SIDRAN:
- 20 Q. Good afternoon. I just want to clarify my
- 21 understanding about the weather issue. As I understand
- 22 it, in the settlement proposal weather is taken out of
- 23 this decoupling equation, and it therefore is treated as
- 24 it is now, which is to say the rates are based on
- 25 normalized weather and the Company bears the risk of

- 1 warmer weather and the benefit of colder weather, and
- 2 it's going to be if we adopt this the same as it is
- 3 today?
- 4 A. That is correct.
- 5 Q. Thank you.
- 6 A. The risk stays with the Company.
- 7 CHAIRMAN SIDRAN: That's all.
- JUDGE RENDAHL: All right, are there any
- 9 other questions for the witness?
- 10 All right, well, thank you, Ms. Steward, you
- 11 may step down, and we'll take the next witness,
- 12 Mr. Weiss.
- 13 Let's be off the record.
- 14 (Discussion off the record.)
- 15 JUDGE RENDAHL: Mr. Weiss, you remain under
- 16 oath from this morning.
- 17 THE WITNESS: Yes.
- 18 JUDGE RENDAHL: And there is no need to lay
- 19 foundation as your testimony and exhibits are already in
- 20 evidence.
- So, Ms. Krebs, you may go ahead.
- MS. KREBS: Yes, thank you.

24

Whereupon,

- 1 STEVEN D. WEISS,
- 2 having been previously duly sworn, was called as a
- 3 witness herein and was examined and testified as
- 4 follows:
- 5 CROSS-EXAMINATION
- 6 BY MS. KREBS:
- 7 Q. Hi, Mr. Weiss.
- 8 A. Hello, good afternoon.
- 9 Q. Building on a theme, by my count you use the
- 10 term windfall in your direct testimony in seven
- 11 different places. I can give you the cites if you like,
- 12 but is that right, does that sound about right?
- 13 A. Yes.
- Q. Can you define for me what you meant by that
- 15 word?
- 16 A. What I mean is a receipt of profit that is
- 17 unrelated to the Company's actions and that would not --
- 18 and in this particular context would not have occurred
- 19 absent the decoupling proposal. So you look at what
- 20 would have happened under conventional current rate
- 21 making, and then you look at what would have happened in
- 22 decoupling, and if there is additional net revenues to
- 23 the Company that didn't have anything to do with cost
- 24 cutting or, you know, their own activities, that that
- 25 would be a windfall.

- 1 Q. Thank you.
- 2 It's not your position that the only way to
- 3 increase utility sponsored conservation is through
- 4 decoupling, is it?
- 5 A. No. As many people have said, we think it
- 6 removes the disincentive to be aggressive toward
- 7 conservation, but it's not an incentive in itself.
- 8 Q. So there are other ways to encourage utility
- 9 sponsored conservation?
- 10 A. Yes.
- 11 Q. So you would agree that the integrated
- 12 resource planning process or IRP process when done
- 13 properly could increase utility sponsored conservation?
- 14 A. Well, the integrated resource planning
- 15 process is, and excuse me if I'm not as familiar with
- 16 Washington regulations, but I understand it's an
- 17 acknowledgement process, that it doesn't carry a whole
- 18 bunch of weight. That is, if the Company doesn't meet
- 19 the goals, and I could be corrected for this, please, if
- 20 it doesn't meet conservation goals, there's no real
- 21 penalties that occur, but with the caveat I'm not
- 22 familiar with Washington regulations very much.
- Q. Would you say generally --
- A. So generally it helps, I mean yes, you should
- 25 do planning, but it doesn't ensure that the conservation

- 1 gets done.
- Q. But that's one way?
- A. It helps, yes, you need planning, yes.
- 4 Q. You would agree that direct incentives could
- 5 increase utility sponsored conservation, don't you?
- A. Yes, they can increase, but direct incentives
- 7 don't capture all opportunities.
- 8 Q. That wasn't my question.
- 9 A. Okay.
- 10 Q. My question was, do you think it encourages
- 11 utility sponsored conservation?
- 12 A. Yes, it does.
- 13 Q. In fact, you're supporting in the PSE case an
- 14 electric direct incentive program, correct?
- 15 A. Yes.
- 16 Q. I would like to direct you to your direct
- 17 testimony, and that is 311-T, page 14.
- 18 A. Yes.
- 19 Q. On line 8 you say:
- 20 It is imperative that the Company be
- 21 both encouraged and required to promote
- 22 reduced energy usage.
- Do you see that?
- 24 A. Yes.
- Q. And you still agree with that statement?

- 1 A. Yes.
- 2 Q. And would you agree that a direct incentive
- 3 to increase utility sponsored conservation would
- 4 encourage utility sponsored conservation?
- 5 A. Yes, but it can have unintended consequences.
- 6 Q. You agree though that it would encourage
- 7 utility sponsored conservation, do you not?
- 8 A. Yes, it can, yes.
- 9 Q. Okay. Now talking about an IRP program with
- 10 actual -- with teeth, you would say that that would be
- 11 requiring companies to do utility sponsored
- 12 conservation, correct?
- 13 A. Yes.
- 14 Q. So both of those things together would, in
- 15 fact, meet your imperative, would it not?
- 16 A. Well, it would be -- it would encourage the
- 17 Company to fund and supervise or whatever company
- 18 sponsored conservation. There are many other types of
- 19 conservation as well.
- 20 Q. So it's not your position that decoupling is
- 21 the only way to promote utility sponsored conservation,
- 22 just to be clear?
- 23 A. Yes, it's just one part.
- Q. Okay. Now is it your position that
- 25 decoupling is the only way to change the corporate

- 1 culture?
- 2 A. A fixed variable where -- a fixed variable
- 3 rate design where there's a high fixed charge that
- 4 covers the fixed costs of the company can also -- also
- 5 has the same effect of removing the disincentive,
- 6 because the Company is not harmed by changes in usage
- 7 per customer.
- 8 Q. I thought your testimony was high fixed
- 9 charges actually has the unintended effect or intended
- 10 effect of raising gas usage, because essentially that
- 11 initial charge is what has been referred to as an all
- 12 you can eat charge?
- 13 A. Yes, unless I misinterpreted your previous
- 14 question. I think the way I heard your previous
- 15 question was that would it remove the Company's
- 16 disincentive, and I agree it does remove the Company's
- 17 disincentive, but it also has those unintended
- 18 consequences which you're mentioning, so it's a proposal
- 19 that we disagree with, we would not support, but it does
- 20 remove the disincentive.
- 21 Q. I think it was because my question was vague,
- 22 so I will try to make it a little bit more specific.
- 23 A. Okay.
- 24 Q. Is it your testimony that decoupling is the
- 25 only way to remove the corporate culture of not doing

- 1 conservation?
- 2 A. Well, you're still asking it the same way.
- 3 It does remove, it does change the corporate culture,
- 4 but it has the unintended consequences of giving a very
- 5 poor price signal to customers, and then customers don't
- 6 have as much of an incentive to do their own
- 7 conservation, and they don't even have as much incentive
- 8 to sign up with the Company sponsored conservation. So
- 9 it does solve the Company's problem, but it doesn't
- 10 solve the problem of trying to get more conservation.
- 11 Q. Okay, so you have identified what you think
- 12 are two ways that the corporate culture can be changed.
- 13 I'm using your term because it's in your testimony.
- 14 A. Yes.
- 15 Q. So you let me know if I'm using it wrong.
- 16 A. Okay.
- 17 Q. My understanding is what you're referring to
- 18 is changing the way people think about things, is it
- 19 not?
- 20 A. Yes, and but more directly it's not just
- 21 changing how they think about things, it's changing how
- 22 their actions affect their bottom lines. Corporations
- 23 are beholden to their shareholders, they should be,
- 24 that's the way it's organized. And if they take actions
- 25 which harm their bottom line, that's a disincentive, and

- 1 so there are two ways of removing that disincentive.
- 2 One way is very positive toward conservation,
- 3 decoupling. Another way changes the corporate culture,
- 4 but it's not very good for conservation, and that's a
- 5 high fixed charge. So they both change the corporate
- 6 culture, removing the disincentive to -- the company is
- 7 not harmed if people reduce use under both programs, but
- 8 which works better to actually get conservation done,
- 9 decoupling, much, much better.
- 10 Q. I just want to stop you, I wasn't going to
- 11 ask -- I didn't -- until this came up -- you seemed to
- 12 disagree with Ms. Steward who in her testimony says the
- 13 point of decoupling is to make the Company indifferent.
- 14 A. Yes.
- 15 Q. To conservation. So you agree with that
- 16 statement?
- 17 A. Yes, I do.
- 18 Q. Okay, I thought I heard something
- 19 differently, so I wanted to make sure that was right.
- Now, Mr. Weiss, you testified in the recent
- 21 Puget case, did you not?
- 22 A. Yes.
- Q. Now wouldn't you say that Puget has a
- 24 corporate culture that supports conservation?
- 25 A. They seem to, yes.

- 1 Q. And, in fact, Puget doesn't have decoupling?
- 2 A. I know my testimony was I would expect that
- 3 it would be hard for them to continue to take actions
- 4 that are aggressive in conservation when every single
- 5 kilowatt hour or therm saved affects their bottom line.
- 6 So yes, they seem to be doing this in spite of the
- 7 disincentive they have, yes.
- 8 Q. And you would agree that they're far ahead of
- 9 Cascade?
- 10 A. Yes.
- 11 Q. Let's turn to your direct testimony again,
- 12 page 5.
- 13 A. Yes.
- 14 Q. On line 11 talking about in a world without
- 15 decoupling, you say:
- Not only does this foster a corporate
- 17 culture that opposes direct utility
- investment in programs that reduce
- 19 energy use, but also it further
- 20 motivates the utility to discourage
- 21 customer financed reduction measures and
- 22 to oppose efforts to tighten building
- 23 codes and appliance standards.
- Do you see that?
- 25 A. Yes.

- 1 Q. Okay, if you could turn to page 20, please.
- 2 A. Yes.
- 3 Q. I'm sorry, 20 of the cross rebuttal, which is
- 4 I believe 314-T.
- 5 MS. KREBS: Is that right?
- 6 JUDGE RENDAHL: Yes, that's correct, 314-T.
- 7 MS. KREBS: Thank you.
- 8 A. Okay.
- 9 BY MS. KREBS:
- 10 Q. Line 9, there you say:
- In addition, Mr. Brosch underestimates
- the impact of a large utility in
- 13 affecting non-conservation program
- 14 policies that incent customers to reduce
- 15 usage: appliance standards, building
- 16 codes and zoning, tax policies, public
- 17 education, market transformation,
- 18 regulatory policies (such as planning
- 19 criteria) et cetera. It is my
- 20 experience that utilities can be very
- 21 formidable opponents to enacting and
- 22 encouraging such policies; just as their
- 23 support can be crucial.
- Is that an accurate reading?
- 25 A. Yes.

- 1 Q. You have no evidence of Cascade fighting for
- 2 increased usage by opposing better appliance standards,
- 3 do you?
- 4 A. Not Cascade. Cascade is a very small
- 5 company, especially in Oregon. My experience is more
- 6 with Pacific and PG&E, and I have been in the
- 7 legislature and found them to be very important players
- 8 either on your side or not on your side, and especially
- 9 including when it comes to these types of issues.
- 10 Q. I was going to ask you about --
- 11 A. I have, but not with Cascade.
- 12 Q. You have no evidence --
- 13 A. No.
- 14 Q. -- that Cascade opposed increased appliance
- 15 standards?
- 16 A. No.
- 17 Q. Or stronger building codes and zoning?
- 18 A. No.
- 19 Q. Opposed tax policies that encourage
- 20 conservation?
- 21 A. No. As I said, I don't have any experience
- 22 with Cascade.
- 23 Q. So you have no evidence of this at all with
- 24 regard to Cascade?
- 25 A. That's true.

- 1 Q. Now going back to the discussion about a
- 2 windfall, and the definition that I heard was receipt of
- 3 a profit unrelated to actions that would not have --
- 4 that otherwise they wouldn't have gotten, is that --
- 5 A. Yes.
- 6 Q. Wouldn't you agree that your testimony does
- 7 not contain an actual financial analysis of Cascade
- 8 Natural Gas, past, present, or future?
- 9 A. That is true.
- 10 Q. And wouldn't you agree that your testimony
- 11 does not make a prediction about Cascade's actual future
- 12 financial condition with or without decoupling?
- 13 A. That's true.
- 14 MS. KREBS: Thank you, I have nothing
- 15 further.
- 16 JUDGE RENDAHL: Is there any redirect for the
- 17 witness?
- MS. GLASER: No.
- 19 JUDGE RENDAHL: Okay, are there any questions
- 20 for the witness from the Bench?
- 21 Commissioner Jones.

22

23

24

1 EXAMINATION

- 2 BY COMMISSIONER JONES:
- 3 Q. Good afternoon, Mr. Weiss.
- 4 A. Good afternoon.
- 5 Q. Back to this question on corporate culture
- 6 that has been sparked by Public Counsel's questions, I
- 7 think looking at your testimony and thinking about this,
- 8 could you define what you mean by decoupling mechanism
- 9 in corporate culture; I think you talk about alignment
- 10 issues, don't you?
- 11 A. Yes.
- 12 Q. Could you explain that as to your belief in
- 13 how a decoupling mechanism aligns the interests of the
- 14 stakeholders?
- 15 A. What decoupling does is allows at every level
- 16 the utility to work with the customer to help the
- 17 customer save money. This is right down to the very
- 18 first contact the Company has with the customer when the
- 19 customer calls up and says, I'm having trouble paying my
- 20 bill, what do I do. The account representative can say,
- 21 well, we'll put you on the -- get you signed up for an
- 22 audit, and we'll have people out there looking at your
- 23 energy usage, and we'll help you find the best program
- 24 to reduce your usage, and we've got these rebates over
- 25 here, we've got this program over there. It's a way --

- 1 it gives, sort of a cliche'd word, but empowers the line
- 2 people, the front office people, to really help the
- 3 customers.
- 4 And they're supported by management in doing
- 5 that, because I think most corporations know that they
- 6 want to be on the same side of their customers. I ran a
- 7 small business for about 15 years, a bicycle shop, but
- 8 you want your customers to be happy, you want your
- 9 customers to talk to other people, you want your
- 10 customers to do well. And when you are faced with the
- 11 fact that if you recommend something to a customer it
- 12 comes out of your shareholders' pockets, that's a very
- 13 difficult position to be in. And there are a few
- 14 utilities have decided for whatever, leadership, perhaps
- 15 Puget is one of them, that they are going to buck that
- 16 pressure and they're going to be on the side of the
- 17 customer anyway and take the heat from their
- 18 shareholders. And that's wonderful, and if they can
- 19 keep that up, great, but I doubt that they can keep it
- 20 up. They have a fiduciary responsibility to increase
- 21 profits, and that's a potent weapon or a potent pressure
- 22 on them at all times.
- Q. And isn't it true that increased profits
- 24 primarily come from increased sales?
- 25 A. Yes, without decoupling, yes.

- 1 Q. So when you talk about "corporate culture", I
- 2 hear you talking more about the alignment of the
- 3 interests of the shareholders and the customers; is that
- 4 correct, or are you including management and management
- 5 incentives? Because when I directed some questions to
- 6 Mr. Stevens, I was talking more about internal corporate
- 7 incentives.
- 8 A. I'm thinking more of internal corporate
- 9 culture, the management, the policies they have when
- 10 they're talking to customers, policies they have to look
- 11 for new ideas, to work in the legislature, to tighten
- 12 standards, and so on. It's just a whole attitude that
- 13 they're not afraid of lost sales any more, and generally
- 14 people in these businesses want to be on the side of
- 15 their customers.
- 16 Q. You're quite familiar with the Northwest
- 17 Natural Gas decoupling mechanism, are you not?
- 18 A. Yes.
- 19 Q. Could you compare Northwest Natural prior to
- 20 the adoption of the decoupling mechanism with this
- 21 company, Cascade Natural Gas, in terms of its corporate
- 22 culture; are they similar, are they different?
- 23 A. I think they were similar until they saw
- 24 decoupling as a good possibility. They -- I think --
- 25 and I can't speak for the utilities, but I sense that

- 1 the utilities have a little bit of a chicken and egg
- 2 problem, they feel that if they don't demonstrate any
- 3 conservation aggressiveness or commitment, then they're
- 4 afraid that if they go to their commission and ask for
- 5 decoupling that they will be turned down as you're only
- 6 doing it for the money and so on, you're not really
- 7 committed to conservation. And then on the other hand,
- 8 if they decide to really be aggressive on conservation
- 9 and they go to the commission, the commission will
- 10 naturally ask, well, why should we give you decoupling,
- 11 you're doing everything you need to do anyway. So it's
- 12 sort of a tough place to be in.
- Northwest Natural decided about a year ahead
- 14 of time, and I do not know whether decoupling was a part
- 15 of it, but I think it was in talking to some of the
- 16 middle management people, that they knew this was
- 17 coming, they decided on the first path, they decided to
- 18 ramp up programs, show that they were really interested,
- 19 show that they were going to be capable, and then ask
- 20 for the decoupling. I think that Cascade sort of was
- 21 looking around in deciding what to do, and I'm -- I have
- 22 been impressed with their -- with what they have done in
- Oregon, but it's easy in Oregon, all you do is write a
- 24 check to the Energy Trust, that's the way you show your
- 25 commitment, so it's a little bit harder here.

- 1 Q. In your prefiled direct testimony, you
- 2 proposed a decoupling plan that's I would say in several
- 3 respects significantly different than what's in the
- 4 settlement agreement; is that correct?
- 5 A. Yes.
- 6 Q. So I would like to talk about two aspects of
- 7 that. One is weather. In your original plan in your
- 8 prefiled direct, you proposed including weather in the
- 9 decoupling mechanism, correct?
- 10 A. Yes.
- 11 Q. What has made you change your mind other
- 12 than, well, what has made you change your mind in terms
- 13 of weather and in terms of supporting this particular
- 14 mechanism in the settlement?
- 15 A. Weather is I think a low hanging fruit that
- 16 provides immediate benefits to both customers and the
- 17 Company. It removes a huge risk, meaning that you can
- 18 lower the cost of capital immediately. That ends up in
- 19 consumers' pockets. It's a perfect hedge against
- 20 customers overpaying or underpaying because they work
- 21 against each other. In a cold winter under conventional
- 22 rate making, customers overpay, a windfall for the
- 23 Company. And when there's a warm winter, the customers
- 24 underpay and the Company hurts. When you put in a
- 25 weather adjustment, these two counteract each other,

- 1 it's a swap, a risk swap, it's a complete win-win.
- 2 However, the one problem is that unless you
- 3 have a computer system, a billing system that can handle
- 4 real time or within the month adjustments, such as
- 5 Northwest Natural or Puget can do this, you have a
- 6 deferral problem where the surcharge or the credit
- 7 doesn't appear until the next year. And so you can have
- 8 the unintended problem of a warm winter followed by a
- 9 cold winter where you're going to have a surcharge on
- 10 top of a cold winter when people are having trouble
- 11 paying their bills anyway. That's a good argument, and
- 12 I don't have any great fix for it.
- 13 The fixes that we have suggested and the
- 14 Company has suggested was caps. You say, well, you cap
- 15 it at 3% or some number, or you give the Commission or
- 16 the Company permission to perhaps spread that deferral,
- if it's a real big number, spread it over two years or
- 18 something, so there's sort of mitigation ways. I think
- 19 that's good. I think the cost of capital reduction
- 20 covers most surcharges except for the warmest years, so
- 21 that's probably still a win-win.
- But given that problem, which has nothing to
- 23 do with conservation, that's our main reason for being
- 24 here, it was kind of a pet issue, it's something that I
- 25 think is just easy money that we should try to get, but

- 1 it doesn't have anything to do with conservation and the
- 2 decoupling. And Northwest Energy Coalition's main goal
- 3 is to encourage conservation, and so the other part of
- 4 decoupling is important enough that we're willing to
- 5 drop weather for now. We do want the evaluation that
- 6 will take place at the end of the pilot to look at the
- 7 issue a little more, because I still think it's worth
- 8 doing, and maybe their computer system will be upgraded
- 9 by then, I hope we can do it.
- 10 Q. The second issue, Mr. Weiss, was you talked
- 11 about customers and the alignment of customers and
- 12 management in this decoupling mechanism, but you just
- 13 admitted that perhaps a warm winter following a cold
- 14 winter, there could be considerable impact on a
- 15 customer, correct?
- 16 A. With a weather adjustment, yes.
- 17 Q. And are you -- and in your proposal you
- 18 proposed a 3% cap?
- 19 A. Yes.
- 20 Q. On any changes. And in this -- in the
- 21 settlement agreement this language that says the Company
- 22 shall consider the rate impact of annual surcharges,
- 23 it's not required, it's consider, and it's for the
- 24 Company to consider, and it talks about perhaps
- 25 extending the amortization period beyond two years which

- 1 would limit -- which would mitigate the impact on the
- 2 customer, correct?
- 3 A. Yes, but remember there's something else that
- 4 is perhaps much bigger happening in that same time frame
- 5 is the gas cost judgment.
- 6 Q. The PGA?
- 7 A. The PGA. And, for instance, let's say the
- 8 PGA is going down, then you could say, oh, well, we can
- 9 afford even a fairly big surcharge this year, more than
- 10 3%, you know, if it came to that. Whereas if the PGA
- 11 was positive and you had a number of rate increases, you
- 12 might say, well, let's spread this out for two or three
- 13 years and, you know, let's take a look at it at that
- 14 time. So I think that's a good safety net. However,
- 15 without weather, as Ms. Steward noted, most of the
- 16 simulations show 1%. I mean this is not a big -- it's
- 17 the weather that causes the big surcharges and credits
- 18 and so on. Without weather, the chance of a huge
- 19 surcharge are very small.
- 20 COMMISSIONER JONES: Thank you, that's all I
- 21 have, Judge.
- JUDGE RENDAHL: Thank you.
- 23 Are there any other questions for the
- 24 witness?

1 EXAMINATION

- 2 BY COMMISSIONER OSHIE:
- 3 Q. Just one question I believe, Mr. Weiss, and
- 4 that has to do with the cost test that at least in your
- 5 opinion you envision using to evaluate the conservation
- 6 plan measures or programs.
- 7 A. Yes, our coalition has always taken the
- 8 position that the total resource cost test should be the
- 9 controlling factor, and that would include not just
- 10 today's prices, but a long-term marginal look that is --
- 11 we believe that the cost effective level should include
- 12 environmental externalities. Many companies have used
- 13 the 10% adder that the council has been using, and it
- 14 should use the long run incremental cost, which given
- 15 sort of projections of increased gas prices might be a
- 16 little higher than the current cost of gas. But yes,
- 17 it's the total resource cost test. Now once you pass
- 18 that test, it should be in -- that measure should be
- 19 included. Of course, you try to acquire that at the
- 20 lowest cost possible, and so -- and that's where the
- 21 utility cost test is always a good indication, but our
- 22 position is the utility cost test should only be
- 23 informational, should not be a screen, that the total
- 24 resource cost test should be the only true screening.
- 25 Q. In your opinion, is the field of programs or

- 1 energy efficiency measures enhanced or narrowed by using
- 2 the utility cost test?
- 3 A. It is narrowed considerably.
- 4 Q. And so the total resource cost test in
- 5 contrast would expand the possible programs and measures
- 6 to be implemented by the Company that are cost
- 7 effective?
- 8 A. Right. There's two questions, it's whether a
- 9 measure should be included in your program, and then how
- 10 much you should pay for that measure. The second
- 11 question, how much you pay for the measure, the utility
- 12 cost test is a good indicator, you don't really want to,
- 13 you know, if a measure has -- is just barely meets the
- 14 total resource cost test, but the only way you can give
- 15 it is by giving away, you know, let's say windows or
- 16 something meets the cost test, and the only way you can
- 17 get people to sign up is if you give them free windows,
- 18 you might say, you know, let's look at some other
- 19 possibilities. So the utility cost test is a good test
- 20 for looking at how much you should pay, but it shouldn't
- 21 be determinate of what is a cost effective measure. You
- 22 just might not pick it. You've got to look at your
- 23 budget and say, we don't have the budget to give away
- 24 windows, even if they're cost effective, we're not going
- 25 to do it, we're going to do other stuff.

- 1 Q. And one of the uncertainties, if you will, or
- 2 I suppose there's always a way of trying to determine
- 3 value, but with the total resource cost test it's hard
- 4 to determine a value for those externalities?
- 5 A. Yes, it is, I agree, and so there have been a
- 6 lot of studies and surrogates and things. Like I said,
- 7 the council just throws up their hands and says, we'll
- 8 just call it 10%. And at least we said something. I
- 9 mean you could look at carbon, another way is,
- 10 especially with natural gas, you could look at what
- 11 carbon adders utilities are using in their IRP's. I
- 12 think PacifiCorp is using \$8 a ton, so you could use
- 13 that as the carbon cost adder on the gas side. I'm sure
- 14 we'll fight about that in the committee if the
- 15 Commission accepts this.
- 16 COMMISSIONER OSHIE: All right, thank you
- 17 very much.
- 18 JUDGE RENDAHL: Chairman Sidran.

- 20 EXAMINATION
- 21 BY CHAIRMAN SIDRAN:
- Q. Good afternoon.
- 23 Do you think that decoupling has any
- 24 differential impact on low income customers?
- A. Again, let's take the weather out of it so

- 1 that's not an issue. The numbers I saw, and I have
- 2 asked Mr. Stoltz about this about his territory, seem to
- 3 say that low income customers have a usage pattern about
- 4 the same as other customers. I had thought perhaps one
- 5 would think maybe low income customers are in big drafty
- 6 old houses, and they can't afford to fix them, and so
- 7 they have huge bills, and so you think, oh, gee, they're
- 8 high users. But many, many low income customers are
- 9 closing off all their rooms, and they're only keeping
- 10 one room and so on, they're actually quite low users. A
- 11 lot of older elderly single people live very, very
- 12 frugally, and they don't use much at all. So when
- 13 surveys have been done, it turns out that the usage
- 14 really is kind of like the usage of everybody else. And
- 15 so my answer to that question always is any program
- 16 which can increase funding for low income weatherization
- 17 and for energy assistance is that's where you got to go,
- 18 and then you aim it, you focus on the big drafty old
- 19 houses and that sort of thing. But it can, a big user
- 20 is going to have a slight -- could have like we have
- 21 been talking about a 1% or 1 1/2% rate increase that
- 22 they would not have had otherwise.
- Q. I guess just to follow up, I haven't seen any
- 24 studies on this so I don't pre-judge it, but it seems to
- 25 me that low income users are more likely to be renters

- 1 than non-low income users?
- 2 A. Yes.
- Q. And that low income users, as you suggest,
- 4 have already conserved because of price pressure perhaps
- 5 as much as they can conserve?
- 6 A. Yes.
- 7 Q. All right, thank you.
- 8 A. I think so. You also have the problem of low
- 9 income customers moving a lot, and they have other costs
- 10 that hit them like disconnections, they get behind in
- 11 their bills and so on. So again, weatherization, low
- 12 income assistance programs can lower those costs as
- 13 well.
- 14 CHAIRMAN SIDRAN: Thank you.
- 15 JUDGE RENDAHL: Are there any other questions
- 16 for the witness?
- 17 All right, with that, thank you very much,
- 18 Mr. Weiss, you may step down.
- 19 Are there any issues we need to discuss now
- 20 before we end the hearing?
- 21 MS. KREBS: We were going to distribute those
- 22 two exhibits.
- JUDGE RENDAHL: All right, at this point
- let's be off the record, and then we'll discuss
- 25 remaining administrative details, and then we will be

done, so we will be off the record. (Discussion off the record.) JUDGE RENDAHL: Just very briefly we discussed the possibility of expediting the briefing schedule, and I have asked the parties to let me know after conferring amongst themselves what schedule, if they wish to amend the schedule, the briefing schedule, to let me know what that schedule would be. With that, this hearing is adjourned, thank you very much. (Hearing adjourned at 2:40 p.m.)

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1 EXHIBIT LIST STIPULATIONS 2. Multiple Parties 4 Settlement Agreement, filed 10/11/06 5 Narrative Statement Regarding Settlement 6 Agreement, filed 10/11/06 7 CASCADE NATURAL GAS CORPORATION DAVID W. STEVENS 8 11-T DWS-1T: Prefiled Direct Testimony (filed 9 10 2/14/06) 12-T DWS-2T: Prefiled Rebuttal Testimony (filed 11 12 9/12/06) 13 CROSS-EXAMINATION EXHIBITS Public Counsel 14 Core Margins 1996-2005, based on Cascade's 15 10 16 response to Public Counsel Data Request 10 17 13 Cascade's Response to WUTC Staff Data Request No. 113 18 19 14 Cascade's Response to WUTC Staff Data Request No. 191 20 21 15 Cascade's Response to WUTC Staff Data Request 22 No. 192 23 16 Cascade's Response to WUTC Staff Data Request 24 No. 208

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- 1 17 Cascade's Response to Public Counsel Data 2 Request No. 47 3 18 Cascade's Response to Public Counsel Data 4 Request No. 48 5 19 Cascade's Response to Public Counsel Data 6 Request No. 93 7 20 Cascade 2005 Annual Report JON T. STOLTZ 8 9 21-T JTS-1: Prefiled Direct Testimony (filed 10 2/14/06) 11 22 JTS-2: Summary of Rate Application
- 14 24 JTS-4: Removal of Non-Core Competitive

JTS-3; Restate Revenues and Gas Cost at

15 Services Revenues and Costs

Current Rate

- 16 25 JTS-5: Restate Gas Cost for Lost and
- 17 Unaccounted For Gas
- 18 26 JTS-6: Weather Normalization Adjustment
- 19 27 JTS-7: Proforma Industrial Contract Changes
- 20 28 JTS-8: Estimated Rate Case Expense
- 21 29 JTS-9: Revenue Requirements & Revenue Under
- 22 Proposed Rates
- 23 30-T JTS-10T: Prefiled Rebuttal Testimony (filed
- 24 9/12/06)
- 25 31 JTS-11: Update Estimated Rate Case Expense

- 1 32 JTS-12: Per Degree Day Coefficient
- 2 33 JTS-13: Comparison of Staff's Calculated Heat
- 3 Sensitive Load to Actual Heat Sensitive Load
- 4 34 JTS-14: Capital Deferral Comparison
- 5 35 JTS-15: Cost of Service
- 6 CROSS-EXAMINATION EXHIBITS
- 7 Commission Staff
- 8 36 Cascade's Response to Staff Data Request No.
- 9 228
- 10 37 Cascade's Response to Staff Data Request No.
- 11 229
- 12 38 Cascade's Response to Staff Data Request No.
- 13 230
- 14 39 Cascade's Response to Staff Data Request No.
- 15 231
- 16 40 Article--"What is 'Normal' Temperature?"
- 17 41 Article--"United States Climate Normals,
- 18 1971-2000--Inhomogeneity Adjustment
- 19 Methodology" (Provided in response to Cascade
- 20 Data Request No. 50)
- 21 Public Counsel
- 22 42 Cascade's Response to WUTC Staff Data Request
- 23 No. 64
- 24 43 Cascade's Response to WUTC Staff Data Request
- 25 No. 66

- 1 44 Cascade's Response to WUTC Staff Data Request
 2 No. 165
 3 45 Cascade's Response to WUTC Staff Data Request
- 4 No. 204
- 4 NO. 204
- 5 46 Cascade's Response to WUTC Staff Data Request
- 6 No. 212
- 7 47 Cascade's Response to WUTC Staff Data Request
- 8 No. 213
- 9 48 Cascade's Response to WUTC Staff Data Request
- 10 No. 214
- 11 49 Cascade's Response to NWEC Data Request No. 8
- 12 50 Cascade's Response to NWEC Data Request No. 18
- 13 51 Cascade's Response to NWEC Data Request No. 19
- 14 52 Cascade's Response to NWEC Data Request No. 21
- 15 53 Cascade's Response to Public Counsel Data
- Request No. 6
- 17 54 Cascade's Response to Public Counsel Data
- 18 Request No. 26
- 19 55 Cascade's Response to Public Counsel Data
- 20 Request No. 46
- 21 56 Cascade's Response to Public Counsel Data
- 22 Request No. 64
- 23 57 Cascade's Response to Public Counsel Data
- 24 Request No. 78

Cascade's Response to Public Counsel Data Request No. 79 Cascade's Response to Public Counsel Data Request No. 80 Cascade's Response to Public Counsel Data Request No. 81 Cascade's Response to Public Counsel Data Request No. 82 Cascade's Response to Public Counsel Data Request No. 83 Cascade's Response to Public Counsel Data Request No. 84 Cascade's Response to Public Counsel Data Request No. 85 Cascade's Response to Public Counsel Data Request No. 86 Cascade's Response to Public Counsel Data Request No. 87 Cascade's Response to Public Counsel Data Request No. 88 Cascade's Response to Public Counsel Data Request No. 89-Revised Cascade's Response to Public Counsel Data Request No. 96

0321 Cascade's Response to Public Counsel Data 1 70 2 Request No. 97 71C 3 Cascade's Response to Public Counsel Data 4 Request No. 107 (CONFIDENTIAL) 5 72 Cascade's Response to Public Counsel Data 6 Request No. 114 7 73 Cascade's Response to Public Counsel Data Request No. 116 8 74 9 Cascade's Response to Public Counsel Data 10 Request No. 118 11 75 Cascade's Response to Energy Project Data 12 Request No. 1 13 76 Cascade's Response to Energy Project Data 14 Request No. 4 15 77 Cascade's Response to Energy Project Data 16 Request No. 5 17 78 Cascade's Response to Energy Project Data Request No. 10 18 19 79 Cascade's Response to Energy Project Data 20 Request No. 12 21 80 Cascade's Response to Energy Project Data

Request No. 13

Request No. 14

Cascade's Response to Energy Project Data

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- 1 82 Cascade's Response to Energy Project Data
- 2 Request No. 16
- 3 83 Cascade's Response to Energy Project Data
- 4 Request No. 18
- 5 Cost Management Services, Inc.
- 6 84 Code of Federal Regulations, Title 18,
- 7 Conservation of Power and Water Resources
- 8 85C Cascade's Responses to CMS Data Request Nos.
- 9 5, 6, 18 & 19 (CONFIDENTIAL)
- 10 86 Cascade's Responses to CMS Data Request Nos.
- 11 1, 3, 7, 10 & 11
- 12 87 Cascade's Response to CMS Data Request Nos.
- 13 14, 16, 17, 20, 23 & 24
- 14 Energy Project
- 15 88 Cascade's Responses to Energy Project Data
- Request Nos. 1-33
- 17 KATHERINE J. BARNARD
- 18 91-T KJB-1T: Prefiled Direct Testimony (filed
- 19 2/14/06)
- 20 92 KJB-2: Statement of Operations per Books
- 21 93 KJB-3: Revenue Sensitive Cost Conservation
- 22 Factor
- 23 94 KJB-4: Removal of Severance & Executive
- 24 Transition Related Expense
- 25 95 KJB-5: Restatement of Payroll & Related Costs

0323		
1	96	KJB-6: Restatement of Washington Property
2		Taxes
3	97	KJB-7: Restatement for Changes in Franchise
4		Fees
5	98	KJB-8: Removal of Certain Promotional
6		Expenses
7	99	KJB-9: Proforma Public Awareness Program
8		Adjustment
9	100	KJB-10: Proforma Wage & Related Costs
10		Adjustment
11	101	KJB-11: Proforma Insurance Expense Adjustment
12	102	KJB-12: Proforma Postal Rate Change
13		Adjustment
14	103	KJB-13: Proforma Property Tax Adjustment
15	104	KJB-14: Proforma Membership/Dues Adjustment
16	105	KJB-15: Proforma Amortization of Gain on
17		Propane Air Plant
18	106	KJB-16: Proforma Adjustment for Gas
19		Management Upgrade
20	107	KJB-17: Proforma Adjustment for Integrated
21		Resource Planning Costs
22	108	KJB-18: Proforma Adjustment for CIS Mainframe
23		Upgrade
24	109	KJB-19: Proforma Conservation Advertising
25		Adjustment

- 1 110 KJB-20: Proforma Low Income Bill Assistance
- 2 Program Expenses
- 3 111-T KJB-21-T: Prefiled Rebuttal Testimony (filed
- 4 9/12/06)
- 5 112 KJB-22: Revised Proforma Mainframe Upgrade
- 6 CROSS-EXAMINATION EXHIBITS
- 7 Public Counsel
- 8 113 Cascade's Response to WUTC Staff Data Request
- 9 No. 51
- 10 114 Cascade's Response to WUTC Staff Data Request
- 11 No. 55
- 12 115 Cascade's Response to WUTC Staff Data Request
- 13 No. 56
- 14 116 Cascade's Response to WUTC Staff Data Request
- 15 No. 57
- 16 117 Cascade's Response to WUTC Staff Data Request
- 17 No. 60
- 18 118 Cascade's Response to WUTC Staff Data Request
- 19 No. 128
- 20 119 Cascade's Response to WUTC Staff Data Request
- 21 No. 130
- 22 120 Cascade's Response to WUTC Staff Data Request
- 23 No. 133
- 24 121 Cascade's Response to WUTC Staff Data Request
- 25 No. 134

Cascade's Response to WUTC Staff Data Request No. 135 2. Cascade's Response to WUTC Staff Data Request No. 181 Cascade's Response to WUTC Staff Data Request No. 186 Cascade's Response to WUTC Staff Data Request No. 189 Cascade's Response to WUTC Staff Data Request No. 202 Cascade's Response to NWEC Data Request No. 3 Cascade's Response to NWEC Data Request No. 4 Cascade's Response to NWEC Data Request No. 6 Cascade's Response to NWEC Data Request No. 7 Cascade's Response to NWEC Data Request No. 9 Cascade's Response to Public Counsel Data Request No. 10 Cascade's Response to Public Counsel Data Request No. 11 Cascade's Response to Public Counsel Data Request No. 12 Cascade's Response to Public Counsel Data

Request No. 13

Request No. 74

Cascade's Response to Public Counsel Data

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0326
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137

2 Request No. 75 138 Cascade's Response to Public Counsel Data 4 Request No. 76 139 Cascade's Response to Public Counsel Data 5 6 Request No. 92 140 Cascade's Response to Public Counsel Data 7 Request No. 94 8 9 141 Cascade's Response to Public Counsel Data 10 Request No. 108 11 142 Cascade's Response to Public Counsel Data 12 Request No. 109 13 Cascade's Response to Public Counsel Data 14 Request No. 110 15 JAMES E. HAUG 16 151-T JEH-1T: Prefiled Direct Testimony (filed

Cascade's Response to Public Counsel Data

- 17 2/14/06)
- 18 152 JEH-2: Increase in Federal Income taxes from
- 19 Non-normalized Depreciation Differences on
- 20 Pre-1981 Fixed Assets
- 21 153 JEH-3: Income Tax Adjustment for Proforma
- 22 Capitalization
- DR. ROGER A. MORIN
- 24 161-T RAM-1T: Prefiled Direct Testimony (filed
- 25 2/14/06)

1	162	Appendix A to Prefiled Direct Testimony -	
2		CAPM, Empirical CAPM	
3	163	Appendix B to Prefiled Direct Testimony -	
4		Flotation Cost Allowance	
5	164	RAM-2: Resume	
6	165	RAM-3: Gas Utilities in Beta Estimates	
7	166	RAM-4: Moody's Gas Risk Premium Analysis	
8	167	RAM-5: Gas Analysts' Growth Forecast	
9	168	RAM-6: Gas - Value Line Growth Forecasts	
10	169	RAM-7: Distribution Utility Companies	
11	170	RAM-8: Electric - Value Line Growth	
12		Projections	
13	171	RAM-9: Electric - Analysts' Growth	
14		Projections	
15	172	RAM-10: Gas - Common Equity Ratios	
16	173-T	RAM-11T: Prefiled Rebuttal Testimony (filed	
17		9/12/06)	
18	CROSS-EXAMINATION EXHIBITS		
19	Commission	n Staff	
20	174	Response to Staff Data Request No. 13	
21	175	Response to Staff Data Request No. 14	
22	176	Response to Staff Data Request No. 20	
23	177	Response to Staff Data Request No. 21	
24	178	Response to Staff Data Request No. 22	

25 179 Response to Staff Data Request No. 176

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1
     180
               Response to Staff Data Request No. 177
               Response to Staff Data Request No. 232
 2.
     181
 3
               (without attachments)
 4
     182
               Response to Staff Data Request No. 235
 5
     183
               Response to Staff Data Request No. 236
     184
 6
               Response to Staff Data Request No. 237
 7
     185
               Response to Staff Data Request No. 238
     186
               Response to Staff Data Request No. 240
 8
 9
     187
               Response to Staff Data Request No. 241
10
     188
               Response to Staff Data Request No. 242
    MATTHEW D. MCARTHUR
11
12
    191-T
               MDM-1T: Prefiled Direct Testimony (filed
13
               2/14/06)
14
     192
              MDM-2: Proforma Cost of Capital
15
     193
              MDM-3: Cost of Long-Term Debt
16
     194
              MDM-4: Proforma Capital Structure
17
     195
              MDM-5: Short-Term Borrowing Balance for
18
               January 2006
19
     196-T
              MDM-6T: Prefiled Rebuttal Testimony (filed
20
               9/12/06)
21
     197
              MDM-7: Capital Structure
22
               MDM-8: Historical Capital Structure
23
     DR. PHILIP W. MOTE
24
     201-T
               PWM-1T: Prefiled Direct Testimony (filed
25
               2/14/06)
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- 1 202 PWM-2: Trends in Temperature & Precipitation
- 2 in the Pacific Northwest During the Twentieth
- 3 Century
- 4 203 PWM-3: Heating Degree Day Graphs
- 5 204 PWM-4: Normal Heating Degree Days for Cascade
- 6 Natural Gas Corporation
- 7 LAMAR MAXWELL DICKY
- 8 211-T LMD-1T: Prefiled Direct Testimony (filed
- 9 2/14/06)
- 10 212 LMD-2: Per Books Cost Allocation 12 Months
- 11 Ended September 30, 2005
- 12 213 LMD-2 ADJ: Per Books Cost Allocation 12
- Months Ended September 30, 2005, Adjusted
- 14 CROSS-EXAMINATION EXHIBITS
- 15 Public Counsel
- 16 214 Cascade's Response to Public Counsel Data
- 17 Request No. 17
- 18 215 Cascade's Response to Public Counsel Data
- 19 Request No. 106
- 20 F. JAY CUMMINGS
- 21 220-T FJC-1T: Prefiled Direct Testimony (filed
- 22 2/14/06)
- 23 221 FJC-2T: Prefiled Rebuttal Testimony (filed
- 24 9/12/06)

1	222	FJC-3: Proposed WNU-3 Sheet 25, Reflecting
2		Rule 21 - Safety and Reliability
3		Infrastructure Adjustment Mechanism
4	CROSS-EXAI	MINATION EXHIBITS
5	Public Co	unsel
б	223	Cascade's Response to Public Counsel Data
7		Request No. 119
8	224	Cascade's Response to Public Counsel Data
9		Request No. 120
10	225	Cascade's Response to Public Counsel Data
11		Request No. 121
12	226	Cascade's Response to Public Counsel Data
13		Request No. 122
14	227	Cascade's Response to Public Counsel Data
15		Request No. 123
16	228	Cascade's Response to Public Counsel Data
17		Request No. 124
18	229	Cascade's Response to Public Counsel Data
19		Request No. 125
20	230	Cascade's Response to Public Counsel Data
21		Request No. 126
22	NORTHWEST	INDUSTRIAL GAS USERS
23	DONALD W.	SCHOENBECK
24	231-T	DWS-1T: Prefiled Responsive Testimony (filed

25 8/15/06)

- 1 232 DWS-2: Qualifications and Background
- 2 233 DWS-3: Per Books Cost Allocation 12 Mos.
- 3 Ended September 30, 2005 Adjusted;
- 4 Commission Basis Summary Report
- 5 DAVID H. HAWK
- 6 241-T DHH-1T: Prefiled Responsive Testimony (filed
- 7 8/15/06)
- 8 CROSS-EXAMINATION EXHIBITS
- 9 Cascade Natural Gas
- 10 242 Response to Cascade Natural Gas Data Request
- 11 No. 27
- 12 243 Response to Cascade Natural Gas Data Request
- 13 No. 28
- 14 244 Response to Cascade Natural Gas Data Request
- 15 No. 34
- 16 245 Response to Cascade Natural Gas Data Request
- 17 No. 35
- 18 246 Response to Cascade Natural Gas Data Request
- 19 No. 39
- 20 PUBLIC COUNSEL
- 21 MICHAEL L. BROSCH
- 22 251-T MLB-1T: Prefiled Responsive Testimony (filed
- 23 8/15/06)
- 24 252 MLB-2: Summary of Qualifications
- 25 253 MLB-3: Prior Testimony Listing

- 1 254 MLB-4: Cascade Response to Public Counsel
- 2 Data Request No. 35
- 3 255 MLB-5: Cascade Response to Public Counsel
- 4 Data Request No. 38
- 5 256 MLB-6: Cascade Response to Public Counsel
- 6 Data Request No. 30
- 7 257 MLB-7: Cascade Response to Public Counsel
- 8 Data Request No. 42
- 9 258 MLB-8: Cascade Response to Staff Data Request
- 10 No. 143
- 11 259 MLB-9: Cascade Response to Staff Data Request
- 12 No. 144
- 13 260 MLB-10: Cascade Response to Staff Data
- Request No. 145
- 15 261 MLB-11: Cascade Response to Staff Data
- Request No. 148
- 17 262 MLB-12: Cascade Response to Staff Data
- 18 Request No. 149
- 19 263-T MLB-13-T: Prefiled Cross Rebuttal Testimony
- 20 (filed 9/12/06)
- 21 264 MLB-14: August 8, 2006, Oregon Public Utility
- 22 Commission Staff Report
- 23 265 MLB-15: August 8, 2006, Press Release of
- 24 Oregon Public Utilities Commission

- CROSS-EXAMINATION EXHIBITS
 Cascade Natural Gas
- 3 266 Response to Cascade Natural Gas Data Request
- 4 No. 39
- 5 267 Response to Cascade Natural Gas Data Request
- 6 No. 43
- 7 268 Response to Cascade Natural Gas Data Request
- 8 No. 46
- 9 269 Response to Cascade Natural Gas Data Request
- 10 No. 47
- 11 270 Response to Cascade Natural Gas Data Request
- 12 No. 48
- 13 271 Response to Cascade Natural Gas Data Request
- 14 No. 51
- 15 272 Response to Cascade Natural Gas Data Request
- 16 No. 65
- 17 273 Response to Cascade Natural Gas Data Request
- 18 No. 69
- 19 JIM LAZAR
- 20 281-T JL-1T: Prefiled Responsive Testimony (filed
- 21 8/15/06)
- 22 282 JL-2: Cost of Service Issues
- 23 283 JL-3: Rate Spread Results
- 24 284 JL-4: Residential Rate Design

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1
     285-T
               JL-5T: Prefiled Cross Rebuttal Testimony
               (filed 9/12/06)
 2.
 3
     286
               JL-6: Cascade Response to Public Counsel Data
 4
               Request No. PC-64
 5
     287
               JL-7: Excerpts of Gas Company Tariffs Filed
 6
               with California Public Utilities Commission
 7
     288
               JL-8: Miscellaneous Fees and Charges
     CROSS-EXAMINATION EXHIBITS
 8
 9
     Cascade Natural Gas
10
               Response to Cascade Natural Gas Data Request
11
               No. 26
12
     290
               Response to Cascade Natural Gas Data Request
13
               No. 29
14
     291
               Response to Cascade Natural Gas Data Request
15
               No. 32
16
     Commission Staff
17
     292
               Response to Staff Data Request No. 10
     293
               Response to Staff Data Request No. 12
18
19
     294
               Response to Staff Data Request No. 16
20
     295
               Response to Staff Data Request No. 27
21
     296
               Response to Staff Data Request No. 28
22
     297
               Response to Staff Data Request No. 36
23
     298
               Response to Staff Data Request No. 40
24
               Response to Staff Data Request No. 41
     299
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Response to Staff Data Request No. 43

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315

No. 2

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1
     301
               Response to Staff Data Request No. 44
               Response to Staff Data Request No. 45
 2.
     302
 3
     303
               Response to Staff Data Request No. 47
 4
     304
               Response to Staff Data Request No. 48
 5
     305
               Response to Staff Data Request No. 49
     306
               Response to Staff Data Request No. 50
 6
 7
     307
               Response to Staff Data Request No. 51
               Response to Staff Data Request No. 52
 8
     308
 9
     309
               Response to Staff Data Request No. 53
10
     NW ENERGY COALITION
     STEVEN D. WEISS
11
12
     311-T
               SDW-1T: Prefiled Response Testimony (filed
13
               8/15/06)
14
     312
               SDW-2: Qualifications
15
     313
               SDW-3: Excerpt of Preliminary Results,
16
               Utility and Societal Benefits, Oregon Energy
17
               Assistance Program Evaluation, M. Sami
18
               Khawaja, Sharon Baggett, Quantec, LLC,
               November 1, 2002
19
20
     314
               SDW-4T: Prefiled Rebuttal Testimony (filed
21
               9/12/06)
22
     CROSS-EXAMINATION EXHIBITS
23
     Cascade Natural Gas
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Response to Cascade Natural Gas Data Request

- 1 316 Response to Cascade Natural Gas Data Request
- 2 No. 3
- 3 317 Response to Cascade Natural Gas Data Request
- 4 No. 6 (including pages 48-54 of Christensen
- 5 Report)
- 6 318 Response to Cascade Natural Gas Data Request
- 7 No. 7
- 8 319 Response to Cascade Natural Gas Data Request
- 9 No. 9
- 10 320 Response to Cascade Natural Gas Data Request
- 11 No. 10
- 12 321 Response to Cascade Natural Gas Data Request
- 13 No. 18
- 14 322 Response to Cascade Natural Gas Data Request
- 15 No. 19
- 16 323 Response to Cascade Natural Gas Data Request
- 17 No. 22
- 18 324 Response to Cascade Natural Gas Data Request
- 19 No. 23
- 20 325 Response to Cascade Natural Gas Data Request
- 21 No. 26
- 22 Public Counsel
- 23 326 NWEC's Response to Cascade Data Request No. 11
- 24 327 NWEC's Response to Cascade Data Request No. 12
- 25 328 NWEC's Response to Cascade Data Request No. 13

1	329	NWEC's Response to Cascade Data Request No. 16
2	330	NWEC's Response to Cascade Data Request No. 17
3	COST MANA	AGEMENT SERVICES, INC.
4	THEODORE	S. LEHMANN
5	341-T	TSL-1T: Prefiled Responsive Testimony (filed
6		8/15/06)
7	342	TSL-2: Professional Qualifications
8	CROSS-EXA	AMINATION EXHIBITS
9	Cascade 1	Natural Gas
10	343	Response to Cascade Natural Gas Data Request
11		No. 2
12	344	Response to Cascade Natural Gas Data Request
13		No. 3
14	345	Response to Cascade Natural Gas Data Request
15		No. 4
16	346	Response to Cascade Natural Gas Data Request
17		No. 5
18	347	Response to Cascade Natural Gas Data Request
19		No. 8
20	348	Correspondence from D. Betzold to C. Washburn
21		re Rulemaking Review Natural Gas Decoupling,
22		Docket No. UG-050369, dated June 10, 2005

- 1 THE ENERGY PROJECT
- 2 CHARLES M. EBERDT
- 3 351-T CME-1T: Prefiled Responsive Testimony (filed
- 4 8/15/06)
- 5 352-T CME-2T: Prefiled Rebuttal Testimony (filed
- 6 9/12/06)
- 7 CROSS-EXAMINATION EXHIBITS
- 8 Cascade Natural Gas
- 9 353 Response to Cascade Natural Gas Data Request
- 10 No. 2
- 11 354 Response to Cascade Natural Gas Data Request
- 12 No. 3
- 13 355 Response to Cascade Natural Gas Data Request
- 14 No. 4
- 15 356 Response to Cascade Natural Gas Data Request
- 16 No. 5
- 17 357 Response to Cascade Natural Gas Data Request
- 18 No. 6
- 19 358 Response to Cascade Natural Gas Data Request
- 20 No. 8
- 21 STAFF
- 22 MICHAEL P. PARVINEN
- 23 361-T MPP-1T: Prefiled Responsive Testimony
- 24 (Revised 9/25/06)

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- 1 362 MPP-2: Calculation of Revenue Requirements
 2 (Revised 9/25/06)
 3 363 MPP-3: Results of Operations (Revised
 4 9/25/06)
 5 364 MPP-4: Working Capital Calculation
 6 365 MPP-5: Miscellaneous Service Charges
- 8 Order and Staff Memo
- 9 367 MPP-7: Company Responses to Staff Data
- 10 Requests No. 87, 123, 124, 132, 146, 147, 148,

MPP-6: Optional Gas Management Service LSN

- 11 and 213 (Revised 9/25/06)
- 12 CROSS-EXAMINATION EXHIBITS
- 13 Cascade Natural Gas
- 14 368 Response to Cascade Natural Gas Data Request
- 15 No. 72
- 16 369 Response to Cascade Natural Gas Data Request
- 17 No. 73
- 18 370 Response to Cascade Natural Gas Data Request
- 19 No. 74
- 20 371 Response to Cascade Natural Gas Data Request
- 21 No. 76
- 22 372 Response to Cascade Natural Gas Data Request
- 23 No. 84
- 24 373 Response to Cascade Natural Gas Data Request
- 25 No. 86

- 1 374 Response to Cascade Natural Gas Data Request
- 2 No. 87
- 3 375 Response to Cascade Natural Gas Data Request
- 4 No. 88
- 5 376 Response to Cascade Natural Gas Data Request
- 6 No. 92
- 7 Public Counsel
- 8 377 WUTC Staff's Response to Public Counsel Data
- 9 Request No. 2
- 10 378 WUTC Staff's Response to Public Counsel Data
- Request No. 17
- 12 379 WUTC Staff's Response to Public Counsel Data
- Request No. 18
- 14 380 WUTC Staff's Response to Cascade Data Request
- 15 No. 71
- 16 381 WUTC Staff's Response to Cascade Data Request
- 17 No. 75
- 18 382 WUTC Staff's Response to Cascade Data Request
- 19 No. 77
- 20 383 WUTC Staff's Response to Cascade Data Request
- 21 No. 90
- 22 384 WUTC Staff's Response to Cascade Data Request
- 23 No. 91
- 24
- 25

1	DAVID C.	PARCELL
2	391-T	DCP-1T: Prefiled Responsive Testimony
3		(Revised 8/22/06)
4	392	DCP-2: Qualifications
5	393	DCP-3: Schedule 2 - Economic Indicators
6		(Revised 8/22/06)
7	394	DCP-4: Schedule 3 - Cascade Natural Gas Corp.
8		Bond Ratings (Revised 8/22/06)
9	395	DCP-5: Schedule 4 - Yield Differentials
10		Between Baa and A Rated Securities (Revised
11		8/22/06)
12	396	DCP-6: Schedule 5 - Capital Structure Ratios
13		2001-2005 (Revised 8/22/06)
14	397	DCP-7: Schedule 6 - Comparison Companies
15		Common Equity Ratios & Capital Structure
16		Ratios (Revised 8/22/06)
17	398	DCP-8: Schedule 7 - Comparison Companies
18		Dividend Yield, Retention Growth Rates, Per
19		Share Growth Rates (Revised 8/22/06)
20	399	DCP-9: Schedule 8 - Standard & Poor's 500
21		Composite 20-Year U.S. Treasury Bond Yields
22		Risk Premiums (Revised 8/22/06)
23	400	DCP-10: Schedule 9 - Comparison Companies
24		CAPM Cost Rates Using Ibbotson Risk Premium
25		(Revised 8/22/06)

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1
             DCP-11: Schedule 10 - Comparison Companies
     401
 2.
              Rates of Return on Common Equity, Market to
 3
              Book Ratios (Revised 8/22/06)
 4
     402
               DCP-12: Schedule 11 - Standard & Poor's 500
 5
               Composite Returns and Market-to-Book Ratios
 6
               1992-2004 (Revised 8/22/06)
     403
              DCP-13: Schedule 12 - Risk Indicators
 7
              (Revised 8/22/06)
 8
 9
     404
              DCP-14: Schedule 13 - Cascade Natural Gas
10
               Total Cost of Capital as of December 31, 2005,
11
              Monthly Amounts of Short-Term Debt (Revised
12
              8/22/06)
13
     405
              DCP-15: Schedule 14 - Cascade Natural Gas
14
              Pre-Tax Coverage (Revised 8/22/06)
15
     406
              DCP-16 Schedule 15 - Risk Premium by Decade
16
               (Revised 8/22/06)
     CROSS-EXAMINATION EXHIBITS
17
18
     Cascade Natural Gas
19
     407
               Response to Cascade Natural Gas Data Request
               No. 3
20
21
     408
               Response to Cascade Natural Gas Data Request
22
               No. 5
23
     409
               Response to Cascade Natural Gas Data Request
               No. 6 (including Cascade Response to Staff
24
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Data Request No. 27)

- 1 410 Response to Cascade Natural Gas Data Request
- 2 No. 7
- 3 411 Response to Cascade Natural Gas Data Request
- 4 No. 8
- 5 412 Response to Cascade Natural Gas Data Request
- 6 No. 18
- 7 413 Response to Cascade Natural Gas Data Request
- 8 No. 22
- 9 414 Response to Cascade Natural Gas Data Request
- 10 No. 31
- 11 415 Response to Cascade Natural Gas Data Request
- 12 No. 32
- 13 416 Response to Cascade Natural Gas Data Request
- 14 No. 33
- 15 417 Response to Cascade Natural Gas Data Request
- 16 No. 34
- 17 418 RRA Regulatory Focus Major Rate Case
- 18 Decisions January-June 2006
- 19 419 Summary of Rate Cases Decided between 1/1/2005
- 20 and 12/31/2005
- 21 JOELLE R. STEWARD
- 22 421-T JRS-1T: Prefiled Responsive Testimony
- 23 (Revised 9/25/06)
- 24 422 JRS-2: Qualifications

- 1 423 JRS-3: New Customer use (Cascade Response to Public Counsel Data Request No. 77) 2. 3 424-T JRS-4T: Prefiled Rebuttal Testimony (filed 4 9/12/06) 5 CROSS-EXAMINATION EXHIBITS Cascade Natural Gas 6 7 425 Response to Cascade Natural Gas Data Request No. 78 8 9 426 Response to Cascade Natural Gas Data Request No. 79 10 11 427 Response to Cascade Natural Gas Data Request 12 No. 81 13 428 Response to Cascade Natural Gas Data Request No. 82 14 15 429 Response to Cascade Natural Gas Data Request 16 No. 96 17 430 Response to Cascade Natural Gas Data Request
- 19 Public Counsel

- 20 431 WUTC Staff's Response to Public Counsel Data
- 21 Request No. 7

No. 97

- 22 432 WUTC Staff's Response to Public Counsel Data
- 23 Request No. 8
- 24 433 WUTC Staff's Response to Public Counsel Data
- 25 Request No. 9

- 1 434 WUTC Staff's Response to Public Counsel Data
- 2 Request No. 10
- 3 435 WUTC Staff's Response to Public Counsel Data
- 4 Request No. 15
- 5 436 WUTC Staff's Response to Public Counsel Data
- 6 Request No. 16
- 7 437 WUTC Staff's Response to Cascade Data Request
- 8 No. 70
- 9 YOHANNES K.G. MARIAM
- 10 441-T YKGM-1T: Prefiled Responsive Testimony
- 11 (Revised 9/8/06, 9/25/06)
- 12 442 YKGM-2: Temperature Normalization Adjustment
- 13 (Revised 8/22/06, 9/25/06)
- 14 443 YKGM-3: Statistical Analysis of Temperature
- 15 Data (Revised 8/22/06)
- 16 CROSS-EXAMINATION EXHIBITS
- 17 Cascade Natural Gas
- 18 444 Response to Cascade Natural Gas Data Request
- 19 No. 37
- 20 445 Response to Cascade Natural Gas Data Request
- 21 No. 38
- 22 446 Response to Cascade Natural Gas Data Request
- 23 No. 41
- 24 447 Response to Cascade Natural Gas Data Request
- 25 No. 42

- 1 448 Response to Cascade Natural Gas Data Request
- 2 No. 43
- 3 449 Response to Cascade Natural Gas Data Request
- 4 No. 44
- 5 450 Response to Cascade Natural Gas Data Request
- 6 No. 51
- 7 451 Response to Cascade Natural Gas Data Request
- 8 No. 53
- 9 452 Response to Cascade Natural Gas Data Request
- 10 No. 55
- 11 453 Response to Cascade Natural Gas Data Request
- 12 No. 56
- 13 454 Response to Cascade Natural Gas Data Request
- 14 No. 57
- 15 455 Response to Cascade Natural Gas Data Request
- 16 No. 58
- 17 456 Response to Cascade Natural Gas Data Request
- 18 No. 59
- 19 457 Response to Cascade Natural Gas Data Request
- 20 No. 60
- 21 458 Response to Cascade Natural Gas Data Request
- 22 No. 61
- 23 459 Response to Cascade Natural Gas Data Request
- 24 No. 62

1	460	Response to Cascade Natural Gas Data Request
2		No. 63
3	461	Response to Cascade Natural Gas Data Request
4		No. 64
5	462	Response to Cascade Natural Gas Data Request
6		No. 65
7	463	Response to Cascade Natural Gas Data Request
8		No. 68
9	464	Response to Cascade Natural Gas Data Request
10		No. 98
11	465	Response to Cascade Natural Gas Data Request
12		No. 99
13	466	Response to Cascade Natural Gas Data Request
14		No. 100
15	467	Testimony of Yohannes K.G. Mariam, Docket Nos
16		UE-060266, et al. dated July 25, 2006
17	468	NOAA/National Climatic Data Center article
18		entitled "United States Climate Normals,
19		1971-2000 Degree Day Computation Methodology"
20		dated January 15, 2003
21	469	National Climatic Data Center Strategic Plan
22		Entitled "New Priorities for the 21st Century
23	470	NOAA/National Climatic Data Center website
24		printout of 1971-2000 Normals Product Suite

- 1 471 Article by Nathaniel B. Guttman of National
- 2 Climate Data Center entitled "Statistical
- 3 Descriptors of Climate" dated June 1989
- 4 GENE L. WAAS
- 5 481-T GLW-1T: Prefiled Rebuttal Testimony (filed
- 6 9/12/06)
- 7 CROSS-EXAMINATION EXHIBITS
- 8 Public Counsel
- 9 482 WUTC Staff's Response to Public Counsel's Data
- 10 Request No. 36
- 11 ILLUSTRATIVE EXHIBIT
- 12 491 Public Counsel Public Comment Exhibit
- 13 BENCH REQUEST RESPONSES
- 14 501 NW Energy Coalition NWEC Response to Bench
- Request No. 1 re: Access to Cascade's Cost
- 16 Model (Rcvd 8/30/06)
- 17 502 NWIGU NWIGU Response to Bench Request No. 1
- re: Access to Cascade's Cost Model (Rcvd
- 19 9/8/06)
- 20 503 Public Counsel Public Counsel Response to
- 21 Bench Request No. 1 re: Access to Cascade's
- 22 Cost Model (Rcvd 8/31/06)
- 23 504 Staff Staff Response to Bench Request No. 1
- re: Access to Cascade's Cost Model
- 25 (Rcvd 9/8/06)

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1 505 Staff - Staff Response to Bench Request No. 2
            re: ROE Adj. for Decoupling Mech. (Rcvd
2
             9/8/06)
4
   506 Staff - Staff Response to Bench Request No. 3
5
            re: Details of ISWC Calculation (Rcvd
6
             10/5/06)
7
8
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