

1 BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION

2 COMMISSION

3 THE WASHINGTON UTILITIES)
AND TRANSPORTATION COMMISSION,)

4 Complainant,)

5 vs.)

DOCKET NO. UE-991606

6 AVISTA CORPORATION)

7 Respondent.)

8 -----

9 THE WASHINGTON UTILITIES)
AND TRANSPORTATION COMMISSION,)

10 Complainant,)

11 vs.)

DOCKET NO. UG-991607

12 AVISTA CORPORATION,)

VOLUME XIII

13 Respondent.)

Pages 1647 - 1759

14 -----

15 A hearing in the above matter was held on
16 July 12, 2000 at 1:30 p.m., at 1300 South Evergreen
17 Park Drive Southwest, Olympia, Washington, before
18 Administrative Law Judge MARJORIE R. SCHAER, Chairwoman
19 MARILYN SHOWALTER, Commissioners RICHARD HEMSTAD and
20 WILLIAM R. GILLIS.

21 The parties were present as follows:

22 THE WASHINGTON UTILITIES AND TRANSPORTATION
23 COMMISSION, by MARY M. TENNYSON and GREGORY J.
24 TRAUTMAN, Assistant Attorneys General, 1400 South
Evergreen Park Drive Southwest, Post Office Box 40128,
Olympia, Washington 98504.

01648

1 AVISTA CORPORATION, by DAVID J. MEYER,
General Counsel, East 1411 Mission, Spokane, Washington
2 99202.

3 THE PUBLIC, by SIMON J. FFITCH, Assistant
Attorney General, 900 Fourth Avenue, Suite 2000,
4 Seattle, Washington 98164-1012.

5 INDUSTRIAL CUSTOMERS OF NORTHWEST UTILITIES,
by S. BRADLEY VAN CLEVE, Attorney at Law, Duncan,
6 Weinberg, Genzer, Pembroke, 1300 Southwest Fifth
Avenue, Suite 2915, Portland, Oregon 97201.
7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24 Kathryn T. Wilson, CCR

25 Court Reporter

01649

1

2

INDEX OF EXHIBITS

3

4

5 EXHIBIT:

MARKED:

OFFERED/ADMITTED:

6 225

1688

1688

7 221

1690

8 218 - 220

1691

9 T-622 - 627

1696

1697

10 628 - 629

1758

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

1

2

INDEX OF WITNESSES

3

4

5

WITNESS:

PAGE:

6

KELLY O. NORWOOD (continued)

7

Cross-Examination by Chairwoman Showalter

1651

8

Cross-Examination by Commissioner Gillis

1657

9

Cross-Examination by Judge Schaer

1661

10

Recross-Examination by Mr. Trautman

1689

11

Cross-Examination by Mr. Van Cleve

1691

12

13

STEPHEN G. HILL

14

Direct Examination by Mr. ffitch

1695

15

Cross-Examination by Mr. Meyer

1697

16

Cross-Examination by Commissioner Hemstad

1735

17

Cross-Examination by Chairwoman Showalter

1736

18

Recross-Examination by Commissioner Hemstad

1739

19

Recross-Examination by Chairwoman Showalter

1741

20

Cross-Examination by Commissioner Gillis

1743

21

Recross-Examination by Commissioner Hemstad

1746

22

Recross-Examination by Chairwoman Showalter

1749

23

Cross-Examination by Judge Schaer

1752

24

25

01651

1 P R O C E E D I N G S

2 JUDGE SCHAER: Let's be on the record. We
3 are here this afternoon for a hearing in Docket Numbers
4 UE-991606 and 991607, for the general rate increase
5 requests by the Avista Corporation in both its gas and
6 electric operations. We are in the Commission's
7 Hearing Room 206 in Commission headquarters, and it
8 appears to me looking out at the counsel table that
9 appearances today are the same as they were yesterday
10 but for the fact that Mr. Van Cleve is not with us in
11 the hearing room today. The point that we broke
12 yesterday was we were having questions from the Bench
13 to Mr. Norwood, and I believe you had another question?

14

15 CROSS-EXAMINATION

16 BY CHAIRWOMAN SHOWALTER:

17 Q. I can't overcome my fascination with water
18 years. At one point at the end of the day, you were
19 concerned about asymmetry between high water years and
20 low water years, and I think your point was that a high
21 water year has less value to you than the negative
22 value that a low water year has.

23 A. That has been the experience in the past,
24 yes.

25 Q. Visually, I would think if instead of water

01652

1 years, we are talking about fiscal or financial water
2 years or dollar water years, each year above the line
3 would have a relatively lower, smaller magnitude, and
4 the years below the line would have a larger magnitude;
5 is that correct?

6 A. In terms of dollars, yes.

7 Q. So wouldn't that have the effect, if we were
8 looking at a graph of dollar water years, of the mean
9 dropping? In other words, because the low water years
10 have a greater magnitude financially than above water
11 years, if you are looking at financial mean, not water
12 mean, wouldn't it be lower? Lower on the graph is all
13 I mean.

14 A. I think I understand your question. The
15 issue really is what we are looking for is an average
16 of water conditions that we expect to occur over time,
17 and it is true or has been true that if you have good
18 water years, there is less value there than the bad
19 water years, but obviously, what we're looking for is
20 over time, we want those to average out, and if it
21 costs us more in the bad water years, we need to
22 reflect that in the rate-making process, but in order
23 to do that, that's really independent of what series of
24 water years you use. Once you pick a series of water
25 years that represents average conditions, then you need

01653

1 to recognize that there will be or can be greater cost
2 during the bad years than during the good years.

3 Q. Let's just take a set of 40 years that was
4 perfectly balanced in terms of water years above and
5 below the line. They were equally above and equally
6 below. I think what you were saying is that the low
7 years cost more than the high years to you, so that
8 actually that asymmetry, if you will, is built into
9 your calculation of costs of water years.

10 A. Yes. And the asymmetry does need to be
11 factored in because if you don't build in that
12 asymmetry, then the Company will not recover its costs.

13 Q. Right, but is the asymmetry already built
14 into it? In essence, when you said if you drop off two
15 high years and you drop off two low years, those aren't
16 equal because low years cost more than high years
17 benefit, but if all costs over all those years already
18 account for that fact, I was wondering if, in effect,
19 it's not as asymmetric as you were proposing. That's
20 my question.

21 A. I guess when you are looking at just the
22 stream flow conditions, I guess I would have to agree
23 that that would have to work to pull out the stream
24 flow conditions, and once you've pulled out the highs
25 and lows, as you were talking about yesterday, then you

01654

1 would want to take a look at is what you have left
2 still a representative number of average conditions,
3 and again, it goes back to you would have to still pick
4 a series of water years to choose before you throw out
5 the highs and the lows, and then you are back to the
6 same issue of what period do you use. Do you use 60 or
7 50 or some other period? Once you choose that, you
8 should throw out some highs and lows, but you still
9 want to take a look at is what you are using then
10 actually reasonable and the best estimate of average
11 conditions for rate-making purposes.

12 Q. I'm not sure what the implications of this
13 line of questioning is. I think I wanted to make the
14 distinction that if we are dealing with really fiscal
15 water years instead of water years, there may be a
16 different relationship between the high and low years
17 than just the water relationship.

18 A. I think we have to recognize that if you just
19 had like two water years is all we had to work with,
20 one was bad and one was good, and from a megawatt
21 perspective, the good one was 40 megawatts better and
22 the bad one was 40 megawatts worse. From a megawatt
23 perspective, you are equal. The positive would offset
24 the negative, but from a dollar standpoint, if the good
25 one gave you two million and the bad one cost you four

01655

1 million, then you would need to reflect the fact that
2 you need to collect an extra two million dollars
3 because the bad are worse than what the good are good.

4 Q. But then let's say that you have ten years,
5 and five are above and five are below, and the ones
6 below cost you twice as much as the ones above. My
7 question is, when you look at that whole ten years, are
8 you assuming that you divided it all in half, or are we
9 taking account of the fact that the low ones cost twice
10 as much as the high ones already when we look at what
11 it costs over time, or what the hydro system over time
12 means financially. Did we already take the two-to-one
13 in account, or are we assuming that the average water
14 year is right down the middle so it's the middle?

15 A. We need to use the average stream flow
16 condition and megawatt condition, and we need to
17 recognize that the bad years cost more than what the
18 good are good. If we don't recognize that symmetry --
19 I'm trying to think of a better way to explain this --
20 then you are not going to recover all your costs, and I
21 guess I'm thinking of it this way: If the good years
22 are as good as the bad years are bad from a dollar
23 perspective, then you would want to use megawatts above
24 and below that are equal.

25 If where you are leading is do you want to

01656

1 have more megawatts that are good than bad megawatts,
2 if we operated under that condition, then the Company
3 wouldn't recover all its costs because it's assuming
4 you are going to have more good water conditions than
5 bad water conditions, and that's the random variable
6 that we really can't say is true. We don't want to
7 include more good water years than the average than bad
8 water years to offset the costs because we can't count
9 on more good water years happening than bad water
10 years.

11 Q. I'm not leading anywhere, to tell you the
12 truth. I wanted to explore that relationship, and
13 after just raising it with you, people can go back and
14 think about it. What I'm wondering is if that
15 difference has already been accounted for in our
16 modeling?

17 A. It has been.

18 Q. Then it may not be true that if you lop off
19 two symmetrical years, you've got asymmetry.

20 A. I believe I think your statement is true,
21 which I would have to retract what I said yesterday
22 about the asymmetry problem on that part of it.

23 Q. Yes.

24 A. I think you are right, so I will back up on
25 that one, but you still have to go back and look at

01657

1 what period of water years do you use before you do the
2 lopping off.

3 Q. Yes. I don't mean to be proposing seriously
4 the lopping off. It's an idea, but it just
5 demonstrates this issue.

6 A. I think you are correct.

7 CHAIRWOMAN SHOWALTER: Thanks.

8 JUDGE SCHAER: Anything else from the
9 Commissioners?

10

11 CROSS-EXAMINATION

12 BY COMMISSIONER GILLIS:

13 Q. You had indicated that the nonrandom variance
14 is accounted for by the model already. Do you remember
15 having that conversation?

16 A. Yes.

17 Q. Explain to me a little more how that is
18 accounted for in the model?

19 A. What we used in this case for the nonrandom
20 variables are the existing hydroplants that are in
21 place today -- Noxon, Cabinet, Spokane River plants --
22 and then the rights, the power we have from the
23 Columbia Project, so we know that today. And then you
24 have operating conditions for those plants, release of
25 water from the reservoirs, heavy load, light load,

01658

1 release of water and that sort of thing. All of that
2 is factored into the model that is used to determine
3 the amount of output for hydrogeneration that's
4 included in the dispatch model.

5 The numbers that we get from Northwest power
6 pool then include the amount of hydrogeneration based
7 on historical stream flow conditions but with today's
8 plants in place and operating conditions. Those are
9 the nonrandom. Then what we do for the 60-year study
10 is we take the 1928 stream flow conditions and we run
11 them through today's hydroplants and operating
12 conditions. We take 1929. We do this every year for
13 60 years, and then we take the average of those 60
14 years to reflect the average power costs, the average
15 hydrogeneration and the average power costs for
16 rate-making purposes.

17 So the nonrandom are built into the model in
18 what power plants are here and how they are operated.
19 The random is the historical period of stream flows
20 that if they reoccurred, what kind of power output
21 would you get.

22 Q. And for the nonrandom variables, examples you
23 just listed, how do you make them forward-looking? Is
24 the assumption that current operation of the river, for
25 example, the way the river is going to be operated for

01659

1 the next 10 years, or how are you looking at this?

2 A. All we can do is reflect the current, what we
3 know today, about the operation of the rivers and the
4 existing power plants, and that may change next year.
5 It may change several years from now, but we don't know
6 that. All we can reflect today for rate-making
7 purposes is what we do know, which is what's known and
8 measurable, and the bottom line here is we are looking
9 for the average output for the hydro projects for
10 rate-making purposes for the next year or next several
11 years. All we can use is what's known and measurable,
12 and we know that at some point in the future, things
13 may change, and when they do, we will have to reflect
14 that.

15 The concern on how to deal with the rolling
16 methodology is that it doesn't use the best estimate of
17 average conditions for the next year or several years.
18 It uses a less reliable estimate and counts on some
19 future offset to occur. In the example of the Columbia
20 Projects, if that hydrogeneration goes away for us,
21 there is no opportunity for that offset to occur in the
22 future, and that's the issue.

23 Q. I understand that. The other question I had
24 for you is that you had answered that it may be useful
25 to reevaluate the dispatch modeling in light of the

01660

1 changing circumstances, and we discussed the fact that
2 there appears in recent times to be less of a link
3 between water flows and costs. Why wasn't that done
4 for this proceeding?

5 A. We are in the process now of developing an
6 hourly model, and Mr. Buckley talked about it in his
7 testimony, and we've provided a copy of the draft
8 version to him. We visited with him about that, and we
9 are in the process of finishing up that hourly model,
10 which will take into account the hourly output, hourly
11 operation of our system.

12 That still though will not resolve the whole
13 issue of are market prices correlated to hydro
14 conditions, because even in operating your system on an
15 hourly basis, you still have to input what you think
16 the prices are during the heavy-load hours, light-load
17 hours for each month. I'm not aware of any really good
18 models out there to predict what kind of market prices
19 we are going to see to the future. In the past, there
20 has been this pretty decent correlation. If water
21 years are bad, you end up with higher prices. In good
22 water years, you have lower prices, but I think there
23 has been a change there.

24 Q. You enter a discussion of the value of a PCA
25 because of this, and is revamping of the model to

01661

1 reflect changing circumstances something that is a
2 realistic alternative to approaching the problem.

3 Revamping the model is not going to help a
4 lot on the unpredictability of market prices. It will
5 help with the hourly operation of the system, and in
6 recent years, there have been some changes in our
7 system as far as the heavy-load operation, light-load
8 operation. It's become much more important, and as the
9 market prices get higher, it's going to be more
10 important to take a look at what hours of the day are
11 you buying and selling and what hours of the day, what
12 is it costing you during those hours, so the model will
13 help in that perspective, but as far as predicting
14 prices, it's not going to help a lot in that arena, and
15 that points to the need of PCA's as you mentioned?

16 COMMISSIONER GILLIS: Thank you.

17 JUDGE SCHAER: Anything further from the
18 Commissioners?

19

20 CROSS-EXAMINATION

21 BY JUDGE SCHAER:

22 Q. Yesterday during your testimony, Mr. Norwood,
23 you made reference to some Winterfeld testimony, did
24 you not?

25 A. Yes, I did.

01662

1 Q. I think you were even holding onto a document
2 and waving it at us and saying, "This is what
3 Mr. Winterfeld had to say. Was that a piece of
4 evidence that was before this Commission in another
5 proceeding?

6 A. Yes, it was.

7 Q. Can you tell me what docket that was in?

8 A. That was in Cause Number U-8536, and this
9 document is labeled as Exhibit T-74.

10 Q. Is Docket U-8536 the last time the Washington
11 Water Power Company had a fully litigated power supply
12 case before the Commission?

13 A. There is a visit of the power supply issues
14 in 1990, but as far as litigation, I believe it was the
15 8536 case, yes.

16 Q. I started worrying yesterday that Staff has
17 been referring to Mr. Winterfeld's past testimony and
18 what it establishes and how it's reflected in orders,
19 and the Company has been doing the same thing, and I'm
20 kind of addressing this more to counsel than to
21 Mr. Norwood, but I think it might be appropriate for us
22 to get something in this record that is
23 Mr. Winterfeld's past testimony so we know what it is
24 that's being referred to and relied upon by Mr. Norwood
25 and Mr. Buckley. I'm wondering about having you

01663

1 produce the exhibit that you were referring to and
2 relying upon in your testimony yesterday. I'd like to
3 hear the thoughts of counsel on that.

4 COMMISSIONER HEMSTAD: Rely upon or disagree
5 with.

6 MR. TRAUTMAN: Your Honor, I believe Staff
7 only referred to the order of the Commission.

8 MS. TENNYSON: Your Honor, if I might
9 elaborate, I had proposed to use the order in that case
10 as a cross-examination exhibit with Mr. Eliassen but
11 not admit it into the record. We could admit it into
12 the record. There is a place holder in the exhibit
13 list for that.

14 JUDGE SCHAER: So you are talking about the
15 order from U-8536?

16 MS. TENNYSON: Yes.

17 MR. MEYER: I don't have an objection to the
18 order, but I do have an objection to introducing
19 testimony out of that docket as an exhibit. I think
20 anybody is free to ask about what Mr. Winterfeld may
21 have said or their views with regard to that, but then
22 it puts the Company in the difficult position of
23 essentially having to cross-examine some witness, and I
24 don't know who that witness would be, about
25 Mr. Winterfeld's testimony when he is not here, so I

01664

1 would object to that.

2 JUDGE SCHAER: My concern is that Mr. Norwood
3 is here as an expert witness, and he has given his
4 opinion about what Mr. Winterfeld testified to, what
5 studies Mr. Winterfeld relied upon. I think it's
6 appropriate to allow him to give his opinion, but my
7 understanding then of the evidence rules is that anyone
8 can examine on what the basis for that is, and since
9 the basis of much of what he said yesterday appears to
10 be this Winterfeld testimony, I think it might be
11 useful to the trier of fact to know what it is that
12 he's referring to.

13 I'm not really indicating that this would be
14 substantive evidence so much -- I've looked at the
15 orders, and the orders don't say a lot, to my mind.
16 They don't say nearly what Mr. Norwood was saying
17 yesterday, so I have a problem here, and I went through
18 kind of a notebook about old orders today, and I looked
19 up first U-8428, and it appears that you, Mr. Meyer,
20 were involved in that proceeding for the Company, and
21 it appears in that order at Page 14 that the Company
22 and Staff had proposed use of a 40-year water study
23 that Public Counsel had criticized that saying that the
24 40 years being used then took in too much of an earlier
25 period where there was a lot of low water and that the

01665

1 Company and Staff won and got 40 years, and I believe
2 that was referred to yesterday in the testimony. I
3 then looked at U-8533. Actually, excuse me, it was
4 U-8536. What were you referring to in that docket,
5 Mr. Norwood?

6 THE WITNESS: Are you asking what I referred
7 to in that order?

8 Q. (By Judge Schaer) Yes.

9 A. You may have to let me know what statement I
10 may have pulled out of that order.

11 Q. I just asked you what case you were using
12 testimony of Mr. Winterfeld from, and you said that the
13 document that you were referring to in your testimony
14 yesterday was from U-8536; is that correct?

15 A. Yes. And your last question was?

16 Q. My last question was what were the positions
17 of Commission staff and the Company in that proceeding
18 about power supply and water normalization?

19 A. On Page 17 of that Third Supplemental Order,
20 it says, "Commission staff contended that the Company's
21 method was more reliable predicting perspective average
22 water conditions but was not the best method for
23 enhancing long-term accuracy while reducing
24 year-to-year variation." That's on Page 17 of that
25 Third Supplemental Order, and on Page 18, I made a

01666

1 reference to that. It says, "The Commission's decision
2 does not mean that the Commission will use a rolling 40
3 years for all future cases. The Commission will
4 evaluate alternatives proposed in future cases."

5 Q. What were you referring to yesterday in
6 Mr. Winterfeld's testimony in that proceeding?

7 A. That was in his testimony on Page 5, I think,
8 is what I referred to, on Line 10. It says, "A rolling
9 average of a more current stream flow conditions will
10 produce a less reliable estimate of average conditions
11 but will generally reduce the cumulative error in
12 normalizing long-term revenues and production
13 expenses."

14 JUDGE SCHAER: I'm going to make a Bench
15 request at this point for a copy of that testimony to
16 be provided to the Bench.

17 MR. MEYER: May I inquire, is it clear that
18 in response to that Bench request that the response
19 will not go into the record in this case?

20 JUDGE SCHAER: That has not yet been
21 determined, Mr. Meyer.

22 MR. MEYER: But at some point, my objection
23 needs to be ruled on. It is a fairly important point

24 --

25 JUDGE SCHAER: At this point, I want the

01667

1 material provided, and then if I decide I would like it
2 in the record at some point in this hearing, we can
3 discuss your objection, but at this point, I would like
4 the material provided. How quickly can that be done?

5 MR. MEYER: Mr. Norwood?

6 THE WITNESS: I have a copy here. We could
7 have that made today.

8 JUDGE SCHAER: That will be Beverage Request
9 No. 3, please.

10 MR. TRAUTMAN: Your Honor, is it the Bench's
11 intent to relitigate that issue? Staff did not
12 relitigate the issue in that hearing, and I would point
13 out that Mr. Norwood did not provide any new evidence
14 either until June in the rebuttal. Now, Staff has
15 referred to the Commission's order, and that is a
16 matter of record. So I guess Staff needs
17 clarification. Are we now expected to relitigate that
18 issue?

19 JUDGE SCHAER: I don't think any of that has
20 been determined at this point. At this point, there
21 has been a Bench request, an item that this expert
22 witness relied on in his testimony yesterday to be
23 copied and provided to the Bench.

24 MR. FFITCH: On behalf of Public Counsel, I
25 would like to echo the concerns of Staff. I think

01668

1 there is a number of difficulties with this direction.
2 First of all, Mr. Norwood did not, in fact, support his
3 expert opinion, lately provided only rebuttal with
4 reference to this testimony in his file to testimony,
5 be he has not himself chosen to offer this evidence in
6 support of his testimony.

7 Secondly, if the Bench is going to go back to
8 the '84 case and look at one party's evidence, I would
9 request that Public Counsel's evidence in this case
10 also be provided to the Bench.

11 JUDGE SCHAER: Then we can make that Bench
12 Request No. 4 that you provide your testimony, Mr.
13 ffitch.

14 MR. MEYER: I think this is getting out of
15 hand.

16 CHAIRWOMAN SHOWALTER: Let's have discussion
17 about this and go off the record.

18 (Discussion off the record.)

19 JUDGE SCHAER: While we are off the record,
20 there was a discussion among the Commissioners and the
21 Bench about how to deal with the present state of
22 information on power supply and water normalization,
23 and I believe Commissioners are going to recap some of
24 that discussion and some of the concerns for you at
25 this point.

01669

1 CHAIRWOMAN SHOWALTER: I think the decision
2 was to withdraw the Bench request and not ask for
3 evidence in the old proceeding. However, the issue of
4 the water years is obviously of interest to the
5 Commission, and we are interested in making a good
6 decision about it. The dilemma is that the Company did
7 not raise this issue in the case in chief and only
8 raised it in rebuttal. That means that the Staff has
9 not had an opportunity to rebut, so as we see it, there
10 are different alternatives here. If the Staff is
11 willing to concede the point, the Company's point that
12 it has made in rebuttal, it could indicate that, and I
13 don't mean you have to indicate it any time soon. Why
14 don't you think about this. If you don't concede the
15 point and would like an opportunity to present some
16 rebuttal, we would need a period of time for
17 surrebuttal. That would mean that the Company would
18 need to extend the time period. I don't know how long
19 that would take. You would have to think about that,
20 and you would have to think about extending the time
21 period, but it is the Company that has put us in this
22 position.
23 What we are reluctant to do is say, "Well,
24 you didn't raise it in your case in chief. You only
25 raised it in rebuttal so forget it," because these are

01670

1 of real interest to us. Why don't I let Commissioners
2 Hemstad and Gillis add anything before taking comments.
3 So the long and short of it was to try to express to
4 you our struggle here, and you might take some time
5 overnight to think about how best to address it.

6 COMMISSIONER HEMSTAD: The Chair has really
7 stated the dilemma and the choices, but first, it seems
8 to me our order in the '92 Puget case was very clear,
9 that they are going forward, and Water Power was a
10 party to that proceeding, that there would have to be
11 clear and convincing evidence in order to change from
12 the decision made of using the 40-year rolling
13 methodology.

14 Mr. Norwood has now made that effort. Staff
15 in its case simply relied on the '92 order saying that
16 that's what the Commission had decided and that there
17 was no clear and convincing reason to change that. We
18 think at least the prima facie case has been made to
19 make that change but it's coming awfully late, so
20 again, in order for us to be able to make the correct
21 decision, if that's the way to put it, it seems Staff
22 and Public Counsel have to have the opportunity to be
23 able to make a case on this issue, if they want to, but
24 we are also running out of time to make a decision
25 here.

01671

1 If the Staff and Public Counsel or -- ICNU is
2 not here today -- wanted to put in evidence essentially
3 reaffirming the Winterfeld methodology or at least the
4 consequence of that, they have to have the opportunity
5 to do that. If Staff and Public Counsel, ICNU want to
6 pursue it, and the Company won't extend the period of
7 time, then it would be my view that the rebuttal
8 testimony on this issue should be stricken, which would
9 leave the record in such a way that we would most
10 likely readopt the 40-year rolling average.

11 COMMISSIONER GILLIS: I don't have much to
12 add it to than to note the importance of this
13 particular issue and decision and that the money
14 consequence of it is something we take very seriously,
15 and we need the best record possible to make that
16 decision. The options have been laid out and the
17 consequences.

18 COMMISSIONER HEMSTAD: It would seem
19 appropriate for the parties to have an opportunity to
20 discuss this among themselves as to how they wish to
21 proceed and advise us tomorrow morning as to what are
22 your elections and options here.

23 CHAIRWOMAN SHOWALTER: I think you probably
24 wanted to make some kind of comment right now?

25 MR. MEYER: Yes, please. I certainly

01672

1 understand the desire of the Commission and the fact of
2 all parties to have a record that is a good record in
3 this case. That having been said, I think that if I
4 could be allowed a question or two of Mr. Norwood that
5 I think goes to the very premise of really what
6 underlies your concerns about what information was
7 provided to Staff and Intervenors before they filed
8 their direct case in this proceeding, it might allay
9 some of your concerns. May I just have a question or
10 two with this witness?

11 JUDGE SCHAER: Are you discussing what was in
12 the Company's case before they filed or are you
13 discussing something else?

14 MR. MEYER: I was discussing with this
15 witness what information on this very issue had been
16 finished to Staff and Intervenors, either in the
17 Company case in chief, the direct case, or in response
18 to data requests prior to the time that Staff and
19 Intervenors filed their case.

20 CHAIRWOMAN SHOWALTER: I think it's probably
21 better that you have your discussion overnight about
22 all this and then come back to us, because which option
23 we pick is not going to get resolved today. If after
24 hashing this over it's still relevant to do something
25 like that, that's okay.

01673

1 MR. MEYER: Fair enough.

2 COMMISSIONER HEMSTAD: If you have any
3 comments on the concerns that we have raised, I'd like
4 to hear it.

5 MR. TRAUTMAN: I think Staff needs to discuss
6 the various options. I think Staff is concerned at
7 this late date, even with surrebuttal, if we are
8 essentially asked to relitigate this issue that's been
9 only raised by the Company about one month ago. We'll
10 need to discuss our options.

11 COMMISSIONER HEMSTAD: Then you also should
12 think about then if that is going to be your position,
13 what motions you are making here, taking that into
14 account, and also you might think about how we will
15 rule on those motions.

16 MR. MEYER: Just for the record, if I may, I
17 want it very clear on the record that there was
18 sufficient information provided in our direct case, if
19 one examines just the direct case, to show that
20 arguments were presented in a different way, a more
21 compelling way for the other parties in this case to
22 have responded in their cases in chief, so our direct
23 case had clear and convincing evidence, in our view,
24 the use of the longer period.

25 CHAIRWOMAN SHOWALTER: Maybe in this case I

01674

1 think our statements up here were that you mainly put
2 this in the rebuttal, and if that's not the case, I
3 think it would be helpful if you point out to us, not
4 this minute, but tomorrow, where you did mount this
5 evidence initially, and then it would also be relevant
6 what sorts of information you gave in the meantime.

7 COMMISSIONER HEMSTAD: I would make the
8 comment that Mr. Norwood's rebuttal testimony is quite
9 elaborate and detailed in addressing this question.

10 MR. FFITCH: Your Honor, Public Counsel would
11 make a couple of comments, if I may, at this point.
12 First of all, we would take issue with Mr. Meyer's
13 characterization of the direct case and the discovery
14 in that time frame and concur that while the issue
15 might have been identified in some fashion in the
16 direct round that the effort to make a case for a
17 change really did not occur with any degree of
18 specificity until the rebuttal case.

19 Secondly, I would just like to underline that
20 comment that Commissioner Hemstad made. The Commission
21 resolved this issue after almost a decade of litigation
22 in the '92 Puget to which Washington Water Power was a
23 party and Mr. Norwood was a witness, and I think there
24 is a pretty high threshold of reopening this question
25 at this time. We would be happy to think about the

01675

1 proper approach that we would recommend overnight.

2 MR. TRAUTMAN: Staff concurs with all of
3 those comments. We take great exception to the
4 contention that the Company presented the new evidence,
5 the clear and convincing evidence that the Commission
6 has required in its direct case. We firmly believe
7 that even allegations were not made until the rebuttal
8 case.

9 CHAIRWOMAN SHOWALTER: I just want the
10 parties to distinguish both the procedural issues here
11 from the substantive ones. The procedural way this
12 issue has come about is problematic, but I don't think
13 that should necessarily resolve the whole issue; that
14 is, we are focused as well on the substance, and as the
15 old order says, the Commission did not put this to bed
16 forever. It put it to bed until better evidence comes
17 along, unless and until, so I don't personally think
18 that it substantively resolves issues to say, "Well,
19 that's what the Commission said then. You didn't do
20 this right." That may, but it doesn't resolve it
21 substantively. I think there is a real issue here.

22 JUDGE SCHAER: I think at this point if there
23 are any questions that the parties wish to ask in order
24 to be able to prepare for discussions among yourselves
25 or your presentation tomorrow morning, it might be

01676

1 appropriate to ask those briefly, but otherwise, I
2 think any further statements should be made tomorrow
3 morning when we take up this matter again. Are there
4 any questions at this point?

5 CHAIRWOMAN SHOWALTER: I have one more
6 administrative matter since we are talking a break.
7 Yesterday, Mr. Parvin, I think it was, distributed RCW
8 35.21.860 that was about the franchise fees, and I
9 thought at that time that this might have been the
10 subject of legislative amendment, and I checked and, in
11 fact, it was, and I'm not sure if it makes a difference
12 to these particular arguments, but I think everyone
13 should be dealing with the current law, Chapter 83,
14 Section 8 of laws of 2000. It was ESSP 676, and my
15 assistants made me copies, so if you want to check it
16 over to see if it makes any difference at all, I have
17 those.

18 JUDGE SCHAER: That brings us back to
19 questions for you, Mr. Norwood.

20 Q. (By Judge Schaer) This is a general question
21 about consistency in treating power costs to be
22 included in normalized expenses. Looking at your
23 Exhibit T-203 at Page 54, Line 4, you recommend there
24 that the actual Centralia power replacement contract
25 costs be used for setting rates and that this replace

01677

1 the cost of Centralia that would otherwise be included
2 in the 1998 test year; is that correct?

3 A. Yes.

4 Q. On the other hand, looking at your Exhibit
5 T-203 at Page 7, Line 1, you propose that the level of
6 PGE contract revenues that were in effect during the
7 test year should be held constant, even though they
8 have changed because of the restructuring of PGE
9 contract; is that correct?

10 A. Yes, and I explained in my rebuttal testimony
11 the circumstances surrounding that monetization
12 transaction and the reasons why it's appropriate to
13 continue to include that levelized amount for
14 rate-making purposes.

15 Q. Why don't you give me a brief summarization
16 again of how you square these two apparently
17 inconsistent approaches to establishing an appropriate
18 level for test year power expenses.

19 A. For the PGE monetization transaction, that
20 transaction was to -- it was really a financial
21 arrangement to monetize not all the agreement but part
22 of the agreement from 1999 through 2014. We didn't
23 change 2015 or 2016. We had concerns because of what
24 was going on in the State of Oregon, that PGE had
25 recently been merged with another company. There was

01678

1 restructuring going on, and because of a provision in
2 the contract, we had concerns about the revenues from
3 that contract being received by the Company, so we
4 entered into this arrangement to lock that value in,
5 and PGE didn't buy the agreement out. They continued
6 to pay \$10 per kilowatt month, and we continued to
7 provide the 150 megawatts of capacity each year over
8 the same term, but what we did do is receive that money
9 up front in order to lock that value in, and the
10 intention was to preserve that value, and we are
11 continuing to flow that value through to customers in
12 this proceeding under the same revenue stream that we
13 had in the beginning, and that's the rate-making
14 methodology that we had proposed a year and a half ago
15 when we put the agreement together and when we filed
16 the agreement with FERC.

17 Q. Then specifically concerning the PGE contract
18 restructure, why did the Company choose not to directly
19 inform Commission staff of the changes made to the PGE
20 contract?

21 A. I'm not sure. I wasn't involved in it in the
22 last six months so I'm not sure why we didn't choose to
23 do that. I know there was no requirement to do it. I
24 think historically in the past we tend to notify the
25 Commission of these things. I'm not sure why there

01679

1 wasn't a formal notification on that one.

2 I think I mentioned yesterday there was a
3 Commission basis report that we file every six months,
4 and that adjustment was included in that Commission
5 basis report that we filed in November of that last
6 year. As far as a formal notification, we didn't
7 provide a notification.

8 Q. What justification did the Company make to
9 establish a deferral account in which to amortize the
10 PGE contract structure cash proceeds without requesting
11 approval for accounting treatment from the Commission?

12 A. It's my understanding in talking with our
13 accountants that there wasn't a requirement to get an
14 accounting order in order to defer those revenues and
15 to amortize that over to the period of the arrangement.

16 Q. Looking further in your testimony, you rebut
17 recommendations by Mr. Buckley on use of a 40-year
18 rolling water record in the dispatch model. That's not
19 where my question lies. It's the next point here. You
20 also have disputed Mr. Buckley's recommendation to use
21 the proceeds from the PGE contract restructure to
22 offset various components of revenue requirement and to
23 buy down rate base; is that correct?

24 A. Yes.

25 Q. Is the Company proposing that if the

01680

1 Commission favors the offset approach rather than the
2 deferral approach, it would accept the Staff offsets so
3 long as, one, the deferral balance is adjusted to
4 October 1st, 2000; two, the ice storm and Nez Perce
5 items are included, and three, the rate base offset is
6 reduced to 14-and-a-quarter years.

7 A. No. We don't view that as a proposal by the
8 Company one that is desirable, and one of the major
9 reasons is the -- one example is the buyout of a
10 contract. The proposal to do that is to buy out a very
11 inexpensive financing arrangement, which the rate is
12 about five-and-a-quarter percent on an after-tax basis.
13 If we were to have to buy that out at our current cost
14 of money, it would be more in the range of 8.8 percent,
15 and if you compare the existing financing costs with
16 having to refinance it or the remaining term of the
17 agreement, 20 years, that's a difference of about 46
18 million dollars. The Staff has made this
19 recommendation to buy this out without having any study
20 as to whether that is the best thing to do or not. So
21 that's just one example of why we believe that Staff's
22 recommendation is not a well thought out proposal to
23 front load that and to buy out some of these things.

24 Q. Under the Company's treatment of PGE
25 contract, what is the Company's position on the

01681

1 appropriate rate-making treatment for the final two
2 years of revenue that are not affected by contract
3 restriction?

4 A. As we get to that final two years, the
5 revenues in those years would be included in rates for
6 rate-making purposes, assuming we are in a rate case at
7 that time.

8 Q. Looking now at the dispatch credit discussed
9 in Mr. Buckley's testimony, you do not appear to object
10 to Staff's assertion that your hydroelectric resources
11 provide dispatch flexibility; is that correct?

12 A. That is correct. There certainly is
13 flexibility in our hydro system.

14 Q. You have not objected to Staff's estimating
15 that flexibility by moving half of the purchases into
16 light-load hours and half of the sales into heavy-load
17 hours; is that correct?

18 A. It is true that we do operate our system to
19 shape transactions, and I showed yesterday this graph
20 that shows we do shape that energy between heavy-load
21 and light-load hours.

22 Q. What exhibit number is that, Mr. Norwood?

23 A. That's Exhibit No. 507. So yes, there is
24 some value there, and my point to my testimony was that
25 after you are done tweaking the pricing for this

01682

1 flexibility, you need to step back and ask yourself,
2 "Is that a reasonable price for rate-making purposes?"
3 And that's where Mr. Buckley's analysis falls short.
4 He included that tweak but didn't step back and say, In
5 today's environment, are the market prices he came up
6 with reasonable, and he recommends a purchase price of
7 18.8 dollars per megawatt hour for purchases, and in
8 today's market prices, that's way below what anyone
9 would believe we are going to have to purchase power
10 for in this next 12 to 18 months for the rate year.

11 Q. That leads very nicely into my next question
12 which is that you seem to object that your and Staff's
13 dispatch model results are not consistent with
14 marketplace reality; is that correct?

15 A. Would you ask the question again, please?

16 Q. You seem to object that both your and Staff's
17 dispatch model results are not consistent with
18 marketplace reality; is that correct?

19 A. I think the model runs were done some time
20 ago.

21 Q. Could you say yes or no and then explain
22 possibly, please?

23 A. Today, they do not reflect reality. The
24 prices have gone up since the time that we put that
25 together, and if I were to redo it today, and hopefully

01683

1 if Mr. Buckley were to rerun his analysis today, it
2 would show a higher cost to the Company than at the
3 time we put the study together.

4 Q. So is the real problem here that the dispatch
5 model has market price inputs that are too low?

6 A. Yes.

7 Q. If it were better calibrated to market, would
8 you object to Staff's proposal for estimating the
9 effect of hydroelectric dispatch flexibility?

10 A. I believe there should be a recognition of
11 the flexibility and -- I was going to answer your
12 question. What is your question again?

13 Q. My question was, if it were better calibrated
14 to market, would you object to Staff's proposal for
15 estimating the effect of hydroelectric dispatch
16 flexibility?

17 A. I would answer no and explain that we are
18 working on an hourly model, as I mentioned before, and
19 that will reflect this adjustment that Mr. Buckley last
20 discussed. My concern is what Mr. Buckley is taking in
21 the context of the impacts on the Company for market
22 prices, he's just taken this one little component and
23 tweaked it without reflecting the fact that the overall
24 number should be higher to begin with.

25 Q. Turning now to your rebuttal testimony,

01684

1 Exhibit T-203 at Page 30, on Lines 24 through 27, you
2 discuss an A and G reduction ordered by the Idaho
3 Commission; is that correct?

4 A. Yes.

5 Q. Is the number you cite of \$587,000 per year
6 based on the Idaho adjustment in addition to the
7 overhead cost of adjustment of \$305,880 you mention at
8 Page 30, Lines 3 through 5?

9 A. No, it is not.

10 Q. Could you clarify what the \$587,080
11 represents, please?

12 A. The Idaho Commission in evaluating this issue
13 developed their own estimate of what those A and G
14 costs or the overhead costs would be related to these
15 transactions, and they determined the system figure to
16 be \$876,000 on total system basis, and all I was
17 representing here was that for Idaho, that represented
18 \$283,000, and the equivalent amount for the Washington
19 jurisdiction would be \$587,000, so it would not be in
20 addition to the 305 that has already been identified.

21 JUDGE SCHAER: Is there any redirect for this
22 witness, Mr. Meyer?

23 MR. MEYER: Yes, I do.

24

25

01685

1 REDIRECT EXAMINATION

2 BY MR. MEYER:

3 Q. There was a question from the Chair
4 discussing asymmetry as relating to the water year
5 information. Does the phenomenon or does asymmetry
6 show up in the water years, or does it show up in the
7 results of the model?

8 A. The asymmetry shows up in the results of the
9 model after you apply the market prices to the stream
10 flow that you input.

11 Q. Why is that?

12 A. As I mentioned before, the stream flow
13 conditions are going to vary high and low, but what we
14 do is we take each year, 1928, for example, running
15 that through the model, and that will produce some
16 level of powers cost. If it's a bad water year, it
17 will produce higher power costs, and then we run each
18 of the 60 years, and once we are finished running the
19 60 years, we average the power costs, and that's where
20 the asymmetry comes in.

21 Q. So does your power supply model use the years
22 of water conditions and model the costs of each year
23 and then average the costs for all the water years?

24 A. Yes, it does.

25 Q. Is it still the Company's position that the

01686

1 rolling 40-year average is less reliable for purposes
2 of estimating power costs for the near term?

3 A. Yes. As I explained yesterday, the rolling
4 40-year average will produce a less reliable estimate
5 than using all the data.

6 Q. You were asked questions yesterday regarding
7 replacement power costs associated with Centralia and
8 whether those exceeded the cost of Centralia in this
9 case. Do you recall that line of questions?

10 A. Yes.

11 Q. In this proceeding, do the replacement power
12 costs exceed the Centralia costs by 4.1 million,
13 approximately?

14 A. Yes, they do.

15 Q. Would you please explain, how, if at all, the
16 cost of scrubbers affect the comparison of replacement
17 power costs to the cost of Centralia in this case as
18 opposed to the cost of Centralia in the Centralia sales
19 docket?

20 A. Yes. In this case, the costs of Centralia
21 are based on the 1998 test period costs, which include
22 the cost of Centralia excluding the scrubbers. The
23 scrubber had not been installed yet in 1998, so what we
24 had was the old Centralia without scrubbers.

25 The replacement power costs from Trans Alta

01687

1 are higher than that Centralia which excludes the
2 scrubbers. In the Centralia docket, the issue was, on
3 a going-forward basis, what will be least expensive for
4 customers, installing scrubbers for Centralia or by
5 replacement power, and that docket analyses showed that
6 the replacement power costs were less expensive than
7 installing the scrubbers and keeping Centralia, and
8 that's the proper comparison.

9 MR. MEYER: Thank you.

10 JUDGE SCHAER: Mr. Trautman, I believe you
11 had distributed some exhibits?

12 MR. TRAUTMAN: Yes. In light of the
13 questioning on the PGE monetization, Staff has compiled
14 an exhibit. This is a response to Staff Data Request
15 288, and it is only a portion of the response. I would
16 note that the entire response is about six inches in
17 height, and the request was for all internal memo
18 studies, analysis, and documents relating to the
19 amendment of or signing of a new Portland General
20 Electric, PGE, capacity sales contract, and what we
21 have compiled is we have a table of contents put
22 together by the Company, and we have marked the
23 exhibits that we believe are most pertinent that deal
24 with the transaction, and we've also included copies of
25 those documents, and we would move for their admission.

01688

1 We have no objection if the Company wishes to
2 supplement this response with additional items from
3 Data Request 288.

4 JUDGE SCHAER: So I'm looking at, then, a
5 document that I've marked for identification as Exhibit
6 225, which consists of a table of contents with certain
7 documents identified and then with those documents; is
8 that correct?

9 MR. TRAUTMAN: Right. This has the excerpted
10 portions of the response. It has the table of
11 contents, the data response itself, and then the
12 attached documents.

13 JUDGE SCHAER: Any objection, Mr. Meyer?

14 MR. MEYER: I don't have objection to the
15 excerpts that are proposed. I would reserve the right
16 before the record closes in this proceeding to add to
17 the record any other pertinent portions of that stack
18 of materials that we would think necessary.

19 JUDGE SCHAER: I'm going to admit Exhibit
20 225, and if you should wish to offer any other
21 materials, you may do so, and we will consider them
22 then.

23 MR. TRAUTMAN: I have one question on
24 recross.
25

01690

1 It's likely in your compilation next to Exhibit 221.

2 JUDGE SCHAER: Did you want that to be marked
3 as an exhibit, or is that something you distributed as
4 a matter of convenience?

5 MR. FFITCH: It doesn't need to be made an
6 exhibit. However, a number of other orders that have
7 been referred to have been made exhibits. I'd be just
8 as happy for it to be marked; although, we are out of
9 numbers I see.

10 JUDGE SCHAER: Why don't we mark that as a
11 part of Exhibit 221.

12 MR. FFITCH: All right.

13 JUDGE SCHAER: Is there any objection to
14 that?

15 MR. MEYER: No.

16 JUDGE SCHAER: Exhibit 221 is admitted.

17 MR. FFITCH: I have nothing further, Your
18 Honor.

19 JUDGE SCHAER: I have a question for you,
20 Mr. Trautman. I believe you waived cross of
21 Mr. Norwood, but I thought that you had said you had
22 some exhibits that you wished to put in. Is that
23 something I dreamed, or is that what happened?

24 MR. TRAUTMAN: No. We didn't have any
25 exhibits other than the one I just offered.

01691

1 JUDGE SCHAER: So what has been marked for
2 identification as Exhibits 218 through 220 have not
3 been offered by anyone; is that correct?

4 MR. TRAUTMAN: I thought these were for
5 Johnson, but I guess they were for Norwood. It would
6 be just as well to offer them through Mr. Norwood.

7 JUDGE SCHAER: Would you like offer them
8 then?

9 MR. TRAUTMAN: Yes.

10 JUDGE SCHAER: Is there any objection to
11 these documents?

12 MR. MEYER: None.

13 JUDGE SCHAER: Those documents are admitted.

14 MR. VAN CLEVE: Your Honor, this is Brad
15 Van Cleve, and could I ask a follow-up to a response
16 that Mr. Norwood made to you?

17 JUDGE SCHAER: Why don't you go ahead,
18 Mr. Van Cleve.

19 MR. VAN CLEVE: Can you hear me okay,
20 Mr. Norwood?

21 THE WITNESS: Yes, I can.

22

23 CROSS-EXAMINATION

24 BY MR. VAN CLEVE:

25 Q. When I heard the answer that you just gave to

01692

1 the question about the PGE contract, it left the
2 impression that there was still capacity contract
3 between PGE and Avista. Isn't it true that all of
4 Avista's rights and obligations under the PGE capacity
5 contract were assigned to Spokane Energy, LLC?

6 A. I'm not sure of the exact legal requirements.
7 What I do know is that under the monetization
8 arrangement, the Company has the same 150 megawatt
9 obligation that it had before. As far as the legal ins
10 outs, I'm not certain of those.

11 Q. Isn't it true, Mr. Norwood, that the
12 Company's obligation is now to Enron to provide
13 capacity and not to PGE?

14 A. Yes, I believe that's true.

15 Q. So in other words, there is no longer a
16 contractual relationship between Avista and PGE.

17 A. I'm not certain of any remaining obligations
18 between PGE and Avista, but it is true that we are
19 delivering the capacity to Enron, and that continues on
20 in some fashion to Portland General.

21 Q. Do you know which contract provides for the
22 payments in the final two years?

23 A. No, I do not.

24 Q. Its not a payment directly from PGE to
25 Avista, is it?

01693

1 A. I don't know.

2 MR. VAN CLEVE: That's all the questions I
3 have.

4 JUDGE SCHAER: Is there anything further for
5 this witness? Mr. Norwood, you are excused for now. I
6 would like you to be available tomorrow morning if
7 there are any questions at that point. I think at this
8 point we should take our afternoon recess.

9 MR. FFITCH: Your Honor, in aid of that, I
10 would like to just advise the Bench that while Mr. Hill
11 is available -- we do have other witnesses scheduled
12 before him, as you know, and I've conferred with him,
13 and we are comfortable if the Bench wishes to continue
14 in order with the witnesses and just get to Mr. Hill in
15 the order that we've already planned.

16 JUDGE SCHAER: Give me just a moment,
17 Mr. ffitich.

18 (Discussion off the record.)

19 MR. MEYER: May we state a preference?

20 JUDGE SCHAER: If you would like to, go
21 ahead.

22 MR. MEYER: We would prefer to go with
23 Mr. Hill because I'm somewhat fearful that if we begin
24 with Hill, then Lurito, then Dr. Avera, the Eliassen --
25 and if for whatever reason we fall off course in terms

01694

1 of time estimates, I can imagine the situation where we
2 might not get done -- the other witnesses, Mitchell and
3 Johnson and Feltes I think are flexible in their
4 schedule. They can be adjusted, but it would be our
5 preference to have Hill on and off today.

6 CHAIRWOMAN SHOWALTER: The reason we had gone
7 the other way is the content. The brain is better in
8 the morning.

9 MR. FFITCH: In terms of scheduling, I agree
10 that's a concern tomorrow. I think our
11 cross-examination estimate of Dr. Avera is going to be
12 excessive, and we probably will not have as much for
13 him, so that will help with things fitting in tomorrow.

14 JUDGE SCHAER: Looking at estimates for
15 tomorrow, we have an estimate of two hours for
16 Dr. Lurito, an estimate of one hour for Dr. Avera, and
17 an estimate of 45 minutes for Mr. Eliassen, so that if
18 we added the two-hour estimate for Mr. Hill to that, we
19 would then be facing five-and-three-quarters hours
20 estimate for the day, which may be a little excessive
21 considering the fact that we are going to have
22 discussion tomorrow morning on power supply issues.

23 MR. FFITCH: I'll just note that Dr. Avera, I
24 think our 45 minutes is probably real generous given
25 what we are currently expecting.

01695

1 JUDGE SCHAER: Mr. Meyer, how realistic are
2 your estimates?

3 MR. MEYER: I might be able to shorten up
4 Dr. Lurito somewhat, but in part, that's a lot of cost
5 of capital stuff to think through in one day, and if
6 for no other reason to break it up with some sleep time
7 in between can't hurt.

8 JUDGE SCHAER: It looks to me inescapable
9 that we are going to be dealing with cost of money
10 testimony either today in the afternoon or tomorrow in
11 the afternoon, so why don't we then take our afternoon
12 break, and during our break, I'd like you to have
13 Mr. Hill take the witness stand and get organized so we
14 can get started with him right after the break.

15 (Recess.)

16 JUDGE SCHAER: Mr. ffitch, would you like to
17 call your witness?

18 MR. FFITCH: Public Counsel calls Stephen G.
19 Hill.

20 (Witness sworn.)

21

22 DIRECT EXAMINATION

23 BY MR. FFITCH:

24 Q. Good afternoon, Mr. Hill. You are Public
25 Counsel's cost of capital witness in this case, are you

01696

1 not?

2 A. Yes.

3 Q. Did you prepare direct testimony and a set of
4 exhibits which were filed in this proceeding on behalf
5 of Public Counsel?

6 A. Yes, I did.

7 MR. FFITCH: Your Honor, those are the
8 exhibits that have been marked for identification at
9 Exhibits 622 through 627.

10 JUDGE SCHAER: Yes. I have previously marked
11 those as Exhibit T-622 through 627, Mr. ffitich.

12 Q. (By Mr. ffitich) And those exhibits were
13 prepared by you or under your direct supervision, Mr.
14 Hill; is that correct?

15 A. That's correct.

16 Q. Do you have any changes or corrections that
17 you wish to make to that testimony?

18 A. No, I do not.

19 Q. If I were to ask you these same questions
20 today, would your answers be the same as they are
21 reflected in these exhibits?

22 A. Yes.

23 MR. FFITCH: Your Honor, at this time I would
24 offer Exhibits T-622 through 627.

25 JUDGE SCHAER: Any objection?

01697

1 MR. MEYER: No objection.

2 JUDGE SCHAER: Those documents are admitted.

3 MR. FFITCH: Mr. Hill is available for
4 cross-examination.

5 JUDGE SCHAER: Did you have questions,
6 Mr. Meyer?

7 MR. MEYER: I do.

8

9

CROSS-EXAMINATION

10 BY MR. MEYER:

11 Q. I'll try and put my questions in a fairly
12 direct fashion allowing for short answers, but I don't
13 mean to cut you off. First, let me lay the foundation,
14 lay the predicate, if you will, to establish what you
15 proposed. Do you propose an overall rate of return for
16 Avista of 8.82 percent?

17 A. Let me make sure that number is correct.
18 That's correct.

19 Q. Are you combining a proposed return on equity
20 of 10.875 percent with a capital structure composed of
21 38.97 percent common equity?

22 A. Yes, sir.

23 Q. Now, in order to arrive at your cost of
24 equity recommendation, did you apply a cost of growth
25 DCF model to a group of eight other gas and electric

01698

1 utilities?

2 A. I'm sorry. I don't understand what you mean
3 by "cost of growth DCF model."

4 Q. Did you use a constant growth DCF model, and
5 that was applied to a group of eight other gas and
6 electric utilities that you selected for your proxy
7 group; is that correct?

8 A. Correct.

9 Q. Did you conclude in that exercise that the
10 cost of equity for this comparable group was in the
11 range of 10.5 to 11.25 percent?

12 A. Not exactly. I concluded that the reasonable
13 range for the cost of equity for that sample group was
14 10.5 to 11.25 based on primarily the DCF but also
15 three other methodologies, the capital asset pricing
16 model, the modified earnings price ratio model, and the
17 market to book ratio model.

18 Q. The final analysis, you selected what I
19 believe you may have characterized as a midpoint
20 estimate for cost of equity of 10.875 percent lying
21 within that range of 10.50 to 11.25; correct?

22 A. Correct.

23 Q. In the process of arriving at that point
24 estimate, did you include an allowance for flotation
25 costs?

01699

1 A. I did not.

2 Q. Did Staff Witness Lurito, to the best of your
3 knowledge, include a 25 basis point upward adjustment
4 for flotation costs?

5 A. Yes, he did.

6 Q. Did you, with regard to the development of
7 your capital structure, develop, for want of a better
8 characterization, a utility-only capital structure
9 arrived at by subtracting Avista's investment in
10 nonutility businesses from the equity component of the
11 consolidated capital structure as of December 31, 1999?

12 A. Not exactly. I used a six-quarter average
13 ratio, and it was not year-end, December 31st, 1999,
14 and the only capital in the consolidated books of
15 account of Avista belonging to the unregulated
16 operations except for a very little bit of debt is
17 equity, so the only way you could remove that
18 unregulated operations from the capital structure is to
19 subtract primarily equity from the equity capital of
20 the consolidated entity.

21 Q. The equity component, just as a frame of
22 reference in that capital structure, was approximately
23 39 percent. We've established that; correct?

24 A. Correct. That's the result of removing
25 Avista's equity investment in its unregulated operation

01700

1 from the consolidated capital structure.

2 Q. As a frame of reference, do you recall my
3 mention of the eight other gas and electric utilities
4 in your proxy group?

5 A. Yes.

6 Q. If one were to take an average cost of equity
7 component of that group's capital structure, do you
8 show that that would be in the range of 45 to 49
9 percent depending on whether one included or excluded
10 short-term debt?

11 A. I think you misspoke, but I would agree with
12 the general gist of what you are saying. You said cost
13 of equity capital structure, and I don't think you
14 meant to say that.

15 Q. Component of the capital structure is what I
16 meant to say. Otherwise, with that clarification,
17 would you agree?

18 A. Not exactly. Equity component, not cost of
19 equity component. My analysis shows that for my
20 companies, the average equity ratio including
21 short-term debt is about 45 percent, and I would agree
22 with that.

23 Q. Does that exclude or include short-term debt?

24 A. It includes short-term debt.

25 Q. If one were to exclude short-term debt, that

01701

1 would have been higher?

2 A. Yes.

3 Q. What level?

4 A. I believe you said 49 percent. That's
5 correct.

6 Q. Does your constant growth DCF model assume a
7 payout ratio that is constant over time?

8 A. That's the basis of the derivation of the
9 model. Anyone that uses the DCF model has that
10 assumption as its base. In fact, your witness in the
11 end point of his multistage DCF assumes a constant
12 growth DCF in which the payout ratio is constant.

13 Q. Do you assume in your model that earnings,
14 dividends, book value, and stock price all grow at the
15 same rate in perpetuity?

16 A. No. That, however, is a basic fundamental
17 assumption used in deriving the DCF. I recognize that
18 those assumptions aren't met in reality and discuss
19 that in detail in my testimony as well as in my
20 Appendix C.

21 Q. Do you make an adjustment to your constant
22 DCF model to account for that in your constant DCF
23 model?

24 A. Yes, I do.

25 Q. I believe you testified before that with

01702

1 regard to the capital structure question, Dr. Lurito
2 and you differ, really, with respect to -- this is not
3 cost of capital. This is cost of equity. Staff
4 included flotation costs, and you did not; correct?

5 A. Correct.

6 Q. Now, do you recall Dr. Lurito's testimony to
7 the effect that such a flotation cost adjustment is
8 necessary to allow Avista Utilities to recover in rates
9 and amounts sufficient to allow Avista Corporation to
10 recoup some financing costs related to past common
11 stock sales? Do you recall the essence of that
12 testimony?

13 A. Yes.

14 Q. Mr. Hill, are corporations in the competitive
15 sector generally financed with 100 percent equity?

16 A. No.

17 Q. Do you follow Value Line?

18 A. I have to.

19 Q. I thought so. Would you agree subject to
20 check that the Value Line of February 4, 2000, shows
21 that of the 827 industrial, retail, and transportation
22 companies included in its industrial composite that the
23 average capital structure for that group of 827
24 companies included approximately 39 percent long-term
25 debt and 61 percent common equity?

01703

1 A. That sounds about right.

2 Q. Mr. Hill, you previously presented testimony
3 before the Maryland Public Service Commission, haven't
4 you?

5 A. Yes, I did.

6 Q. Did you do so in Docket Number 8797 regarding
7 Potomac Edison Company?

8 A. If it was a couple of years ago, that sounds
9 like the restructuring case, yes.

10 Q. Now, would you agree that -- and I can
11 provide you a copy of your testimony in that proceeding
12 if you need to be refreshed, but would you agree that
13 you, in that testimony, attributed a capital structure
14 consisting of 40 percent debt and 60 percent common
15 equity to the deregulated generating segment of Potomac
16 Edison Company?

17 A. Yes. My task in that case was to determine a
18 cost of equity for the consolidated electric
19 operations. The transmission and distribution
20 operations and the generation-only operations posed
21 restructuring, so the short answer is yes.

22 Q. Was that recommendation on your part based on
23 your reliance on statistics from the Value Line
24 industrial composite similar to those I just discussed
25 with you?

01704

1 A. Yes, in part.

2 Q. Does a 39 percent equity ratio such as you've
3 recommended assume a greater financial risk than a 45
4 to 49 percent equity ratio, all else being equal?

5 A. All else being equal, yes.

6 Q. Where in your cost of equity, cost of equity
7 recommendation, have you adjusted upward your
8 recommended cost of equity to account for the greater
9 financial risk?

10 A. Is that the end of your question?

11 CHAIRWOMAN SHOWALTER: The greater financial
12 risk of what?

13 MR. MEYER: The greater financial risk of a
14 39 percent equity ratio.

15 THE WITNESS: At Pages 49 through 51, I
16 discuss other factors which I've considered in
17 determining the equity return which would be allowed in
18 setting rates for Avista's operations. One of those
19 factors is the difference in the equity ratio of the
20 two companies. I note that although the equity ratios
21 are different -- this is common equity ratio of my
22 sample firm is about 45 percent considering short-term
23 debt, and for Avista's utility-only capital structure
24 is 39 percent, but if you look at total equity capital,
25 that is, common and preferred, those numbers for those

01705

1 two groups are about the same, and the bond rating
2 agencies in determining financial risk key on a ratio
3 called "total debt to total capital," so they focus on
4 the debt ratios, so total debt to total capital for
5 that sample group that I used and for Avista were about
6 the same, so I did consider that difference in equity
7 capital ratios, and I discussed it in my testimony.

8 Q. But show me in particular where you have made
9 a quantifiable upward adjustment of your cost of equity
10 to specifically account for the greater financial risk
11 associated with your recommended 39 percent equity
12 ratio, and be specific.

13 A. I considered other risk factors besides the
14 capital structure risk, and in considering all of those
15 risk factors together, I determined there was not a
16 need to move away from the midpoint of a range, because
17 there are other factors which mitigate that equity risk
18 difference.

19 One of the facts I talked about just a moment
20 ago, in fact, the total debt to total capital of Avista
21 utility-only and my sample group were very similar, so
22 that would indicate to me the financial risk is very
23 much the same. There are other operational risk
24 factors which make Avista less risky, so in balance,
25 considering all the factors, I made no upward

01706

1 adjustment to the cost of equity from the midpoint of
2 the range I determined was reasonable.

3 Q. So I could not go to any portion of your
4 testimony or exhibits and find a specific rifle-shot
5 analysis, if you will, of how you adjusted cost of
6 equity to reflect the financial risk associated with
7 your cost of equity component of your capital
8 structure; correct?

9 A. No, I disagree with that. I'm not sure what
10 you mean by "rifle shot," but I describe there are
11 factors to be considered in determining where in a
12 range an allowed equity return should fall, and I've
13 considered those on Pages 49 through 51 of my
14 testimony.

15 Q. Let's turn to Page 50 of your testimony.

16 A. I'm there.

17 Q. At Lines 3 through 5, is it your testimony
18 that quote, "Due to the differences in the common
19 equity ratio between Avista and my sample group of
20 firms, the Company could be said to carry somewhat
21 higher financial risk." Is that your testimony
22 accurately read?

23 A. That is one of the sentences in that
24 paragraph accurately read, yes.

25 Q. Is it true that cost of equity and capital

01707

1 structure decisions should be made together when the
2 Commission issues its decision?

3 A. They are factors that are related.

4 Q. One could influence the other and vice versa?

5 A. Could, yes. There are many factors which
6 impact risk. Capital structure is one of them.

7 Q. Mr. Hill, does the absence of a PCA imply
8 greater risk for Avista?

9 A. I would have to say in the absolute, all
10 other things being equal, yes.

11 Q. Don't you on Page 51 of your testimony, Lines
12 9 and 10, state that quote, "There may be some
13 risk-reducing aspect related to the fact that a few of
14 the firms included in my sample group do have power
15 adjustment clauses." Is that your testimony?

16 A. Yes. That's one of the factors I considered
17 in assessing many risk factors in determining a
18 recommended return in this proceeding.

19 Q. Let's spend just a moment with some of the
20 utilities within your sample group. Do utilities in
21 your group, if you know, rely significantly on
22 hydrogeneration?

23 A. Generally, they do not, but many of them have
24 significant nuclear generation.

25 Q. Then I gather you would agree that the

01708

1 utilities within your sample group do not rely as
2 heavily as Avista on hydrogeneration.

3 A. That would be a correct statement.

4 Q. So does Avista for its part remain exposed to
5 the impact of year-to-year fluctuations of water
6 conditions absent a PCA?

7 A. Yes.

8 Q. Now, when we look at your group of proxy
9 companies, would you agree subject to check that four
10 of the eight companies in your group have some sort or
11 some form of adjustment clause in place to accommodate
12 for changes in fuel or purchase power costs? Would you
13 agree subject to check?

14 A. Yes, I think that's correct.

15 Q. Of the remaining four companies within your
16 proxy group, would you agree that three of those
17 companies have either undergone comprehensive industry
18 restructuring or otherwise have incentive regulation
19 plans in place?

20 A. You will have to tell me which companies you
21 are talking about.

22 Q. Do you know which ones of the remaining four?

23 A. I can't bring them to mind.

24 Q. We'll return to that in just a moment. Would
25 you agree that from an investor perspective, from an

01709

1 investment community perspective that absent a PCA,
2 investors perceive increased business risk surrounding
3 volatility in the energy marketplace, all things being
4 equal?

5 A. Looking at that one indica of risk, the
6 answer would be yes.

7 Q. Would you agree that exposure to this sort of
8 power price variability has become a significant risk
9 for electric utilities in general?

10 A. I don't know that I could agree with that. I
11 think that there are some parts of the country where
12 power cost fluctuations are severe. Southern
13 California comes to mind, and there have been some
14 spikes in New England also, places where the industry
15 has been deregulated largely, but there are other large
16 areas of the country where that's not a problem, and
17 there are ways to mitigate that volatility. Management
18 has at its disposal ways to hedge risk, ways to manage
19 that risk.

20 Q. Mr. Hill, are you familiar with, in general
21 terms, with the more recent history over the last few
22 months of pricing at the Mid-C?

23 A. Yes.

24 Q. Are you also familiar with recent history
25 over the past few months of pricing at COB?

01710

1 A. No.

2 Q. Do you know what COB means?

3 A. I can't bring it to mind.

4 Q. California Oregon Border. Do you know what
5 Mid-C means?

6 A. No. But I've seen that term used in
7 discussions, in testimony regarding the power costs
8 that have occurred in June and July.

9 Q. Do you know where the Mid-C point is?

10 A. No, I don't.

11 Q. Have you read Mr. Norwood's rebuttal
12 testimony?

13 A. No, I have not.

14 Q. Let's turn briefly to a discussion of
15 short-term debt. Does Avista have a need for cash in
16 its day-to-day operations?

17 A. I'm sure it does.

18 Q. Does Avista have a need to finance short-term
19 assets and uses of cash, such as customer accounts
20 receivable, materials and supplies inventories, and
21 deferred purchase gas costs?

22 A. I would say that's probably the case.

23 Q. Are any of these type of assets included
24 presently within this utility's rate base?

25 A. Not that I'm aware of.

01711

1 Q. Does this utility have a working capital
2 allowance?

3 A. I can't say for sure, but that's not an
4 uncommon sort of allowance to have.

5 Q. Do you believe it does; do you know?

6 A. I don't know.

7 Q. Let me ask you this. Should these type of
8 items, such as customer accounts receivable, materials
9 and supplies inventories, and deferred purchase gas
10 costs, should they be included in the utility rate
11 base, according to your belief?

12 A. My area of expertise is really cost of
13 capital, and that's what I focus on. I don't really
14 discuss rate base issues, per se. I don't believe
15 those items are normally considered to be part of rate
16 base.

17 Q. If these type of items that may be financed,
18 if you will, through day-to-day cash are not included
19 in rate base, why should the short-term debt that may
20 be used to finance these items be included in the
21 capital structure?

22 A. Short-term debt is investor supply capital.
23 The cost of capital depends on the cost of the company
24 of capital supplied by investors. Now, once a dollar
25 of short-term debt or a dollar of preferred stock or a

01712

1 dollar of common stock goes into the corporate
2 treasury, it's just a dollar. We don't know where it
3 came from. When you spend that dollar out of the
4 corporate treasury for paper clips or for gas balances
5 or for construction or any other corporate function,
6 it's really not possible to trace exactly where those
7 dollars came from, so in looking at the cost of capital
8 to the company, I believe it's important, especially if
9 the company uses over time a significant portion of
10 short-term debt, that that capital be included.

11 I think that there are some times when in
12 some instances I've testified in cases where companies
13 do not use short-term debt. There are long periods of
14 time where there is zero short-term debt balance, and
15 in that situation, I would not recommend the use of
16 short-term debt. I show in my exhibits to my testimony
17 that Avista has had a sizable amount of short-term
18 debt; although, it's lower than the other companies in
19 my sample group. They've had short-term debt
20 outstanding, and I think it should be considered when
21 determining the overall capital cost.

22 Q. Mr. Hill, would you agree that in your
23 Exhibit Schedule 2, if you will turn to that?

24 A. I'm there.

25 Q. You show, for example, for December of '98, a

01713

1 zero balance for short-term debt. That's on Page 2 of
2 6.

3 A. That's for one month.

4 Q. You also show for others of the months you
5 selected a fair amount of variability ranging from
6 \$44,400,000 to, by my reckoning, a high of \$118,500,000
7 for those selected points; correct?

8 A. That's correct, and my schedule also shows
9 that on the average, the level of short-term debt use
10 has been increasing for the Company over the past three
11 years.

12 Q. Do you believe that by definition these
13 short-term debt requirements are permanent in the same
14 sense that a plant investment would be permanent?

15 A. In some instances, short-term debt is a
16 permanent part of capital structure. While it doesn't
17 represent a giant piece of concrete that is going to be
18 there long after we will, it is a part of the tools
19 that a CFO uses to finance operations. It does
20 represent the cost to the company of capital supplied
21 by investors, and it is indication of what capital
22 costs to the company, so if you ignore it, if you
23 ignore short-term debt in rate making, the company is
24 incentivized to overuse the current capital because
25 they can effectively lower the overall costs by loading

01714

1 up on short-term debt.

2 If you set rates absent consideration of
3 short-term debt, and you say that overall cost of
4 capital is, say, eight percent, if I can issue
5 short-term debt for six percent, then after you allow
6 me an overall return of eight, and I issue substantial
7 short-term debt at six, I've lowered my overall cost of
8 capital, and that will, in effect, raise my equity
9 return.

10 Q. Mr. Hill, do you believe that Avista, in
11 fact, is overusing or over-relying upon short-term debt
12 if its history shows that from time to time it reduces
13 that balance to zero?

14 A. I don't think that's an indica of overuse. I
15 would answer the first part of your question by saying
16 I think Avista's use of short-term debt is fairly
17 moderate, but simply because it goes away one month
18 here or there doesn't mean that's still not an ongoing
19 part of capital structure.

20 If Avista issues some other form of capital,
21 like a large debt issuance, for example, they won't
22 have a need to go to the short-term debt market because
23 their corporate coffers are full, so there is no need
24 to go to the short-term debt market in that month.

25 Q. Mr. Hill, are you aware, or would you accept

01715

1 subject to check if you are not, that the issuance of
2 the Company's convertible preferred stock in 1998 was
3 mandatorily convertible to common stock within three
4 years?

5 A. Am I aware of that fact?

6 Q. Yes.

7 A. Yes. That's why I include that as common
8 equity in my capital structure.

9 Q. Was it converted in early 2000?

10 A. That's my understanding.

11 Q. Did the Company also engage in the buyback of
12 common shares in order to allow the Company at its
13 option to reissue that at a later date when the stock
14 price perhaps returned to a more reasonable value?

15 A. I don't know the reason the Company did it
16 exactly, but I do know that they engaged for a period
17 of time in 1999 in a share buyback program.

18 Q. Subject to check, did the Company repurchase
19 9.13 percent or 5.1 million shares during 1999?

20 A. That sounds about right.

21 Q. In that process, did that serve to reduce the
22 common equity balance by approximately 88 million
23 dollars?

24 A. I think if we look at my Schedule 2, Page 2
25 of 6, Exhibit 623, if you look at the bottom of the

01716

1 page, you see in that box the utility-only capital
2 structure, and you see equity ratios in September '98,
3 December '98, and March of '99, ranging between
4 38-and-a-half and about 40-and-a-half percent equity.
5 Those months are prior to the stock buyback program.
6 The stock buyback program wasn't initiated until
7 midyear, so you see what happens in midyear, June '99
8 to December '99, the stock ratio common equity ratio
9 fell from 40.2 to 37.9, and as I said to you earlier, I
10 didn't use the December '99 balances. I used the six
11 core average, which is about 39 percent, and if you
12 look at those figures at the beginning of the period,
13 that's just about the midpoint of those figures.

14 Q. But aren't those figures included within your
15 average then?

16 A. Yes, they are.

17 Q. Mr. Hill, let's pull these two elements
18 together with a question. We talked about the impact
19 of the stock buyback. We talked secondly about the
20 convertible preferred stock. Would you agree subject
21 to check that if one were to (A), add the impact of the
22 stock buyback, and (B), the convertible preferred stock
23 back into the actual common equity ratio as of December
24 31, 1999, that the common equity ratio would have been
25 49 percent?

01717

1 A. No.

2 Q. Mathematically, isn't that derived?

3 A. The convertible preferred is already in
4 there. As I told you before, I recognize that because
5 of the requirement that it be converted within three
6 years that capital is essentially common, so I include
7 it in the common from the get-go.

8 And I show you here the impact of the stock
9 buyback, and the impact of the stock buyback on the
10 utility-only capital structure is not as significant as
11 what you are talking about.

12 MR. MEYER: May I approach the witness?

13 JUDGE SCHAER: Yes, you may.

14 MR. MEYER: The record should reflect that
15 I'm handing to this witness a response to Data Request
16 No. 177 from Public Counsel to the Company, so we've
17 supplied this information to Public Counsel.

18 THE WITNESS: Would you like me to read it?

19 MR. FFITCH: Let's let counsel inquire.

20 MR. MEYER: The Request reads: "Referencing
21 the Eliassen Rebuttal, please provide the analysis which
22 supports the testimony cited, including all data and
23 assumptions necessary to reach the conclusions cited.
24 Please also provide the data on a diskette in Microsoft
25 Excel format."

01718

1 Q. (By Mr. Meyer) Now, turning your attention
2 to Page 2 of that exhibit, take a minute, if you
3 haven't already familiarized yourself with that to do
4 so.

5 MR. FFITCH: Your Honor, I'm going to make an
6 inquiry at this point. Parties were asked to notify
7 the Bench and each other last week at the prehearing
8 conference of cross-examination exhibits and to mark
9 them for identification on the record, and although I'm
10 not yet sure of Mr. Meyer's direction with this
11 exhibit, it appears to be employed as a
12 cross-examination exhibit, which has not been provided
13 to us, to the Bench, or to any other party prior to
14 this point in time.

15 JUDGE SCHAER: What would you have me do
16 because of that, Mr. ffitch?

17 MR. FFITCH: At this point, I'm going to
18 object to the examination on this point because we
19 haven't been provided with this document in advance,
20 and the witness has not had an opportunity to review
21 it. I frankly don't even know what's in it at this
22 point, but it troubles me that we are starting to
23 appear to be going down the road of cross-examining
24 this witness on the basis of an exhibit that was not
25 made a cross-examination exhibit in this case, so if

01719

1 there is an explanation here that Mr. Meyer can offer,
2 I'd be happy to hear it.

3 JUDGE SCHAER: Your response please?

4 MR. MEYER: I think I can ease your pain a
5 bit by noting that I had asked this witness to accept
6 something subject to check. He said he could not.
7 This response we previously provided to Public Counsel
8 gives him the ability in very short order to accept
9 subject to check the question that I put to him moments
10 ago. It's just that simple.

11 JUDGE SCHAER: So are you going to ask him
12 now if he will accept something subject to check and
13 see what his answer is?

14 MR. MEYER: Yes, I am.

15 JUDGE SCHAER: Go ahead, Mr. Meyer.

16 Q. (By Mr. Meyer) If one were to capture the
17 impact of both the stock buyback and the convertible
18 preferred stock and capture that impact on the common
19 equity ratio as of December 31, would you agree that
20 the common equity ratio would have been approximately
21 49 percent?

22 A. No.

23 Q. If we eliminated the temporary impact of the
24 Company's stock buyback program, would you agree that
25 the common equity component of the capital structure at

01720

1 the end of 1999 would have been 38.99 percent?

2 A. Are you talking about Avista Consolidated
3 rather than the rate-making capital structure for
4 Avista Utility?

5 Q. You can again derive an answer, if you are
6 willing to do so, from that response to that Data
7 Request 177.

8 A. My trouble was that I understood we were
9 talking about Avista Utility. If you are talking about
10 Avista Consolidated, that's a different story.

11 Q. I'm talking about Avista Consolidated.

12 A. First of all, you shouldn't add back the
13 convertible preferred because I've already done that,
14 so when you did do that, it double counts to
15 convertible preferred. If you add back the stock
16 buyback, the equity ratios would you higher.

17 If you look at my Schedule 2, Page 2 of 6, if
18 you look at March '99 for the consolidated entity, you
19 see an equity ratio of about 47 percent, March '99, and
20 the percentages at the bottom part of the top box, and
21 I think that's what he's driving at.

22 Q. Mr. Hill, does the response to Data Request
23 No. 177 capture the impact of the stock buyback program
24 as it relates to the equity component of the Company's
25 actual capital structure as of the end of 1999?

01721

1 MR. FFITCH: Objection.

2 MR. MEYER: Allows for a simple yes or no
3 answer.

4 JUDGE SCHAER: Go ahead, Mr. ffitch.

5 MR. FFITCH: The counsel is continuing to
6 cross-examine on an exhibit which was not identified as
7 a cross-examination exhibit. It is apparent to me, at
8 least, that this was planned cross-examination with
9 regard to this exhibit, rather than some sort of
10 spontaneous assistance with a subject-to-check
11 question, and I'm going to object to the line of
12 questioning on the basis that we were not provided with
13 this exhibit to review before the hearing.

14 JUDGE SCHAER: Mr. Meyer, any brief response?

15 MR. MEYER: Frankly, I wasn't anticipating
16 having nearly this much difficulty getting a response
17 to a subject-to-check question which is based on simple
18 calculations.

19 MR. FFITCH: We're moved beyond subject to
20 check. The witness's answer is that he disagrees, and
21 now we are getting further probing questions on a data
22 response which apparently the Company has planned for
23 cross-examination on but not seen fit to identify as an
24 exhibit, and my concern really is not even so much with
25 the content but with the departure from the required

01722

1 procedures here. We obviously, for our part, made our
2 cross-examination exhibits voluminously available to
3 the parties, and we were advised by the Company there
4 were no exhibits whatever for Mr. Hill in this
5 proceeding on cross.

6 JUDGE SCHAER: Mr. Hill, was this document
7 prepared by you?

8 THE WITNESS: No, ma'am.

9 JUDGE SCHAER: Do you have any independent
10 knowledge about the information it contains?

11 THE WITNESS: No, ma'am.

12 JUDGE SCHAER: I'm going to sustain the
13 objection at this point. Go ahead, Mr. Meyer.

14 Q. (By Mr. Meyer) Let's turn now to the subject
15 of capital structure --

16 A. That's what we've been talking about.

17 Q. -- as it relates to some S and P guidelines.
18 We haven't talked about that yet, have we?

19 A. No.

20 Q. In your testimony at Page 7, you refer to
21 A-rate utilities when deriving your recommendation for
22 return on equity, don't you?

23 A. I refer to the cost rate on A-rated utility
24 bonds. That's something that I use as kind of a metric
25 for where interest rates are going. I don't try to

01723

1 relate it specifically to Avista in this proceeding.

2 Q. Do you mean to suggest by that testimony that
3 you believe an A rating is the appropriate rating for
4 Avista's utility operations?

5 A. No, I don't mean to suggest that.

6 Q. But do you believe that in any event, an
7 investment rating would be appropriate for this
8 company?

9 A. Yes. It's a position I've held for a long
10 time that rates should be sufficient to, under official
11 management to allow utilities to be able to achieve
12 investment-grade bond rating.

13 Q. Would that rating be at least a triple B
14 rating?

15 A. Triple B minus is the lowest rung. Triple B
16 is the demarcation point between the investment grade
17 and noninvestment grade. The average bond rating for
18 electric utilities today is between A minus and triple
19 B plus.

20 Q. I gather you are quite conversant with
21 Standard and Poor's guidelines for standard debt
22 ratios?

23 A. Well, I've seen the documents. I know that
24 they revise them in June of 1999. I can't bring those
25 ratios to mind at will.

01724

1 Q. Well, barring an objection from Public
2 Counsel, I can refresh your memory, if need be, as we
3 proceed through this short line of questions. Would
4 you agree that the debt ratio based on those S and P
5 guidelines for an A-rated utility would fall generally
6 within the 41-and-a-half to 47-percent range?

7 A. I wouldn't be able to confirm that unless I
8 saw the S and P document.

9 Q. There is one line out of this document.

10 MR. MEYER: May I approach the witness?

11 JUDGE SCHAER: Go ahead, Mr. Meyer. I would
12 like you also to show this to Mr. ffitch before you ask
13 the question, please.

14 MR. MEYER: Glad to do it.

15 Q. (By Mr. Meyer) The record should reflect I'm
16 handing the witness a document authored by Standard and
17 Poor's. The date is June 21, '99, entitled "Utilities
18 and Perspectives," and directing the witness's
19 attention to Page 3, I'm not sure I got an answer to
20 the last question. Would you agree that S and P
21 guidelines for debt ratios for A-rated utilities fall
22 within the range of approximately 41-and-a-half to 47
23 percent?

24 A. The line you have highlighted here is for the
25 business position of five, which is, I would note -- I

01725

1 would agree with your question and note that that is
2 for a business position of five, and Avista's
3 consolidated operations largely, I believe, because of
4 their trading activities, have an overall business
5 position of five.

6 It would be my expectation that the
7 utility-only operation would have a much lower business
8 position number. In other words, it would be less
9 risky, and therefore, the acceptable debt ratios would
10 be higher.

11 Q. Do you have any basis for that assertion
12 other than your judgement? Could you point to any
13 corroborating authority?

14 A. I certainly can. As a matter of fact, in a
15 data response provided by your witness -- I'll get it
16 here in a moment. It's Dr. Avera's response to our
17 Request No. 197. It's a Moody's November 1998 document
18 entitled "Management Strategies for Competition,
19 Growth, and Change," and in it, it has a graph -- may I
20 go to the easel here?

21 MR. FFITCH: Your Honor, I'll just note for
22 the record that this Data Request to Public Counsel 197
23 has been marked for identification as Exhibit 138. He
24 was asked to provide a complete copy of the Moody's
25 November 1998 document, and this particular response

01726

1 here says, "Please refer to the response to 192," so
2 the actual report, those are the work papers of
3 Dr. Avera, which are several inches in depth, so my
4 reference to Exhibit 138 isn't particularly helpful to
5 you, I'm afraid. We do have a copy of those work
6 papers here in Olympia. I think the Company does too,
7 but we don't have that actual report that Mr. Hill is
8 referring to as marked as an exhibit right at this
9 point.

10 JUDGE SCHAER: Go ahead, Mr. Hill, with your
11 answer.

12 THE WITNESS: In this Moody's document, it
13 has a graph on Page 3 that depicts risk and return --
14 risk is on the Y axis. Return is on the X axis -- for
15 four kinds of operations for electric utilities. The
16 least risky operation is transportation. The next
17 least risky is distribution. The next is generation,
18 and the final, the riskiest, is energy marketing and
19 trading.

20 So the independent support for my statement
21 is provided by your witness and says that if Avista,
22 which includes all of these operations, has a business
23 rating of five, then the utility operation alone will
24 have a lower business rating than five. (Witness
25 indicating.)

01727

1 Q. (By Mr. Meyer) Mr. Hill, are you referring
2 to a -- what's the date of that document; is it a '98
3 document?

4 A. Yes. It's a document that your witness
5 referred to in his rebuttal testimony, and it is 1998.

6 Q. Would you agree that Standard and Poor's has
7 moved us from a business position from three to five
8 just recently?

9 A. Yes, and I think that was because of the
10 trading activity.

11 Q. So that's '98, but Standard and Poor's has us
12 at a position five currently; is that correct?

13 A. Because of the trading company and the fact
14 that you were three beforehand indicates to me that the
15 utility may be even less risky than that.

16 Q. Let's look at the line on that Standard and
17 Poor's set of guidelines.

18 A. The line you have highlighted?

19 Q. Yes. Let's talk a minute about what those
20 guidelines provide under the double B category. Would
21 that be a less than investment grade rating?

22 A. Double B is less than investment grade,
23 that's correct.

24 MR. FFITCH: Your Honor, I'm forced to note
25 again here, perhaps by way of an objection, that we are

01728

1 walking through the -- we've moved on from the Moody's
2 and we are back to the so-called illustrative exhibit,
3 which was going to be shown to the witness so he could
4 look at one number, and it now appears we are into a
5 line of questioning on that document. It hasn't been
6 made an exhibit or preidentified as a cross exhibit.
7 The Commission doesn't have it available to follow. I
8 don't have it available. We are into that same
9 situation, Your Honor.

10 JUDGE SCHAER: Mr. Meyer?

11 MR. MEYER: I would be happy to ask this
12 question if he doesn't need to refer to any documents.
13 I'm merely trying to help him refresh his recollection.
14 Let me ask the question this way: Do you know what the
15 debt ratios are, the bracket of ranges for debt ratios
16 for double B companies are as determined by those
17 guidelines? You don't have to refer to them if you
18 know it off the top. I'm trying to be helpful.

19 CHAIRWOMAN SHOWALTER: Why didn't you provide
20 these documents? If you are using them in the
21 cross-examination, why not give the rest of us the
22 benefit of it? Why not have done that prior?

23 MR. MEYER: I probably should have, but this
24 line of cross was just developed today, just that
25 simple.

01729

1 THE WITNESS: The range on the sheet you gave
2 me was from 46 percent to 67.5 percent.

3 Q. (By Mr. Meyer) Is that for a double B or a
4 triple B?

5 A. That's a double B.

6 Q. Would you turn to Page 11 of your testimony?
7 Would you go to Lines 1 and 2?

8 A. Yes.

9 Q. Is it fair to say that you indicate there
10 that the expected return on book equity for the
11 electric utility industry in 1999 to 2000 is 12 to 12.5
12 percent?

13 A. Would it be fair to say that's what I say?

14 Q. Yes.

15 A. Yes, it would.

16 Q. Have I accurately characterized that?

17 A. Yes, you have.

18 Q. You also state that, and here, we may have to
19 go to your Page 42.

20 A. I have it.

21 Q. Here we are at Lines 2 and 3. The long-term
22 projected ROE, return on equity, for your proxy group
23 is 12.63 percent; is that accurate?

24 A. Return on book equity.

25 Q. That's 12.63 percent.

01730

1 A. Return on book equity, yes.

2 Q. This is for, as I mentioned in the question,
3 your proxy group; correct?

4 A. Correct.

5 Q. If you were doing rate cases for any of the
6 companies in your proxy group, would you still be
7 recommending the same 10.875 percent cost of equity as
8 you are recommending here?

9 A. Certainly would. The cost of equity is a
10 market determining cost. The costs that you've quoted
11 here are book value costs, simply income divided by
12 book value. The market cost is lower because the
13 market price investors are willing to provide for those
14 stocks is higher than book value.

15 Q. Would you turn to Schedule 10, please?

16 A. I'm there.

17 MR. FFITCH: Do you have an exhibit number,
18 counsel?

19 MR. MEYER: SGH 1. Is that 623?

20 Q. (By Mr. Meyer) Would you agree that only two
21 of the companies as shown there have projected ROE's of
22 less than your recommended 10.875 percent?

23 A. Very glad you mentioned that. Yes, I would
24 agree with that, and that is because those two
25 companies have market values which are below book

01731

1 values, and this shows very clearly what I say in my
2 testimony that those two parameters orbit around the
3 cost of equity. When the market price is above book
4 value, the earnings price I show is lower and the
5 expected ROE is higher than the cost of capital.

6 When that situation is reversed, then those
7 two parameters reverse, so they essentially orbit
8 around the cost of capital, and that's why I used the
9 average of those two to give me an indication of what
10 the cost of capital is.

11 Q. That will help me get quicker to what I'm
12 doing. Those two companies are CHG and RGS; correct?

13 A. That's correct.

14 Q. Turn to Page 30 of your testimony.

15 A. I'm there.

16 Q. At Lines 6 through 8, do you say, quote,
17 "Because a goal of regulation is to allow a utility to
18 recover no more than its cost of capital, it is also
19 reasonable to assume that investors would expect the
20 market price book value ratio to have a tendency
21 towards unity"; is that your testimony?

22 A. That is a correct reading.

23 Q. Is it your position that a ratio of one,
24 market to book, is or should be the appropriate goal of
25 this Commission in this proceeding for this company?

01732

1 A. No.

2 Q. In fact, in your belief from the investment
3 community perspective, do you believe investors expect
4 the market-to-book ratios for competitive firms to be
5 driven down to unity or to one times?

6 A. I don't believe I'm discussing competitive
7 firms. The sentence you read begins, "Because a goal
8 of regulation is to allow..."

9 Q. My question goes to competitive firms. Do
10 you believe investors expect market-to-book ratios for
11 competitive firms to be driven to a 1.0 ratio?

12 A. The market prices and book values of
13 competitive firms are not related to each other through
14 a system of regulation, so that would not be my
15 expectation.

16 Q. In what sense, if at all, in your view is
17 regulation supposed to act as a surrogate for the
18 competitive market place?

19 A. Regulation, as far as my particular
20 bailiwick, cost of capital, is supposed to set a rate
21 of return which is equal to the cost of capital because
22 that is the most economically efficient way to
23 determine profitability for these firms.

24 An allowed return which exceeds the cost of
25 capital would unnecessarily enrich shareholders at

01733

1 ratepayer expense, and an allowed return which
2 understates the cost of capital would not allow the
3 Company to attract capital to serve the customer's
4 needs. So the most efficient run allocation of
5 resources is to set rates based on cost of capital,
6 because in a competitive environment, that is the
7 return that these companies would achieve.

8 Q. Mr. Hill, Page 45, Lines 9 through 10, let's
9 just take a minute to go there.

10 A. I have it.

11 Q. Do you state that, "In the current market
12 environment with Avista common stocks selling at
13 roughly 180 percent premium to its book value..." and
14 then you go on. The point of this question, is your
15 reference to that 180 percent premium to book; do you
16 recall that testimony?

17 A. I'm looking at it.

18 Q. Of course, that was the estimate of market to
19 book at the time you put this testimony together;
20 correct?

21 A. I believe I'm quoting a February 18th Value
22 Line. I think the stock price is somewhat below that
23 now.

24 Q. Would you agree subject to check that the
25 market-to-book ratio, if we use yesterday's closing

01734

1 price and the book value for the Company that you have
2 elsewhere contained in your exhibits, is presently
3 about 1.91 of a ratio?

4 A. Subject to check. You would have to show me
5 what you are talking about, book value and market
6 price.

7 Q. Go to Footnote 15 on Page 45, please.

8 A. The book value 9.9?

9 Q. So the book value you indicate there is \$9.90
10 per share; correct?

11 A. Yes.

12 Q. Would you accept subject to check that
13 yesterday's close for Avista was \$18.91?

14 A. Okay.

15 Q. Mathematically, does that translate to a
16 ratio of 1.91?

17 A. Okay, I'll accept that.

18 Q. You've referred to Avista's book value of
19 \$9.90. I want to be quite clear on this point, given
20 your prior discussion about book value and unity.
21 Should it be the objective of this Commission in this
22 proceeding to drive Avista's stock to a \$9.90 per share
23 price so that ratio can be a one-to-one ratio?

24 A. I already answered that question. First of
25 all, this commission is not studying rates for Avista

01735

1 Corporation. We are setting rates for the utility
2 operations, and my recommendation is not predicated on
3 targeting any market-to-book ratio. I merely use
4 market-to-book ratios and the mechanism that relates
5 market price and book value under regulation to confirm
6 the reasonableness of my equity cost estimates. I have
7 no recommendation that this commission should target
8 any kind of market-to-book ratio. However, that
9 information is important. It's available to investors,
10 and it impacts what the overall cost of equity capital
11 should be.

12 MR. MEYER: Thank you. That concludes my
13 cross.

14 JUDGE SCHAER: Any other parties have
15 questions for Mr. Hill?

16 MS. TENNYSON: Staff does not.

17 JUDGE SCHAER: Commissioners, do you have
18 questions?

19 CHAIRWOMAN SHOWALTER: No, thank you.

20 COMMISSIONER HEMSTAD: Just a question.

21

22 CROSS-EXAMINATION

23 BY COMMISSIONER HEMSTAD:

24 Q. It's your position that the Commission should
25 be looking at Avista utilities only, and therefore,

01736

1 hypothetical cost-of-capital structure rather than
2 Avista Consolidated; is that right?

3 A. My view is that we are setting rates for
4 Avista's utility operations. We are not setting rates
5 where there is energy trading or prices they need to
6 make or a return they need to make. They can make
7 whatever they can, so that's our focus here.

8 My recommendation is a cost of equity based
9 on other companies of similar risk, and in that sense,
10 it is hypothetical, if you will. The cost of equity
11 is, in my experience, normally determined through use
12 of similar risk proxy companies. I recommend that you
13 apply to a capital structure, however, which is
14 representative of Avista's utility-only operations, and
15 contrary to the Company's rebuttal testimony, it's not
16 a hypothetical capital structure. It's the actual
17 capital structure the way Avista chooses to capitalize
18 its utility operations.

19

20 CROSS-EXAMINATION

21 BY CHAIRWOMAN SHOWALTER:

22 Q. I just want to make clear. Should we be
23 looking at the utility-only portion of a consolidated
24 company, or should we be trying to isolate the utility
25 portion in the same way we might look at only a

01737

1 regulated utility that had no other components?

2 A. I think that is very important in this
3 situation to look at utility operations only, because
4 the other operations, i.e., Avista's energy trading
5 arm, is a risky operation. I think we've seen the
6 results of that risk, and I have to add that there is a
7 part of Avista Utilities that also trades power in that
8 same sort of for-profit aspect that adds to the risk of
9 the utility.

10 Now, that aspect of it I find kind of
11 troubling, and I'm not sure how you can isolate that,
12 because within the corporation, that risk is kind of
13 corralled in the utility as well. I'm not sure you can
14 eliminate that consideration. I think it is important
15 to look at how the Company has elected to capitalize
16 its utility operations. That's one way to isolate.

17 Another way to isolate it, and Dr. Avera has
18 done the same thing, he's selected utility companies
19 that he thought were similar in risk, and he says this
20 at transcript Page 7, 17. Very clearly he says that he
21 selected companies that were similar in risk to
22 Avista's utility operations only. They don't have
23 market trading risk. They are not into that business.
24 They are into the utility business, and that's the cost
25 of capital we need to be focusing on here.

01738

1 The other risk they choose to incur through
2 their trading arm or trading in the utility business,
3 that's their choice, and I don't think that's anything
4 ratepayers ought to be on the hook for.

5 Q. So you are saying that when looking at proper
6 comparisons, you can either look at utility-only type
7 companies or you could look at consolidated or mixed
8 companies, but if you are going to do that, isolate as
9 well their utility-only operations?

10 A. The companies we both looked at -- and
11 several of the companies are similar -- they are not
12 pure-play utilities. They are not 100-percent utility
13 operations. There are very few of those out there
14 today. Utilities throw off a lot of cash, and they've
15 been reinvesting that cash in unregulated operations in
16 the past 10 years, but those companies are
17 predominantly utility operations. They have some
18 unregulated operations, so there will be some risk in
19 there because of that.

20 One of my companies is Alliant Energy. That
21 company has a big investment in telephone operation,
22 McLeod Telephone, and I think you are aware that
23 telephone companies are probably riskier than electric
24 companies, so that raises their overall risk, but I
25 didn't believe it raised it to a degree that I couldn't

01739

1 use that company as a proxy for Avista's utility
2 operations.

3

4 REXCROSS-EXAMINATION

5 BY COMMISSIONER HEMSTAD:

6 Q. Let me pose a hypothetical. Assume a company
7 has traditional utility functions but then has gotten
8 into substantially other and call it more risky
9 nonregulated operations, and I suppose that's the trend
10 today, generally, in the utilities field. At some
11 point, does that have the consequence of actually
12 increasing the risk factor for the regulated utility?

13 A. Yes. I don't think there is any question
14 about it. It raises the cost of equity because the
15 company, if it has a profile that includes utility and
16 unregulated operations, it's overall risk profile,
17 Avista's just got knocked down to a business position
18 of five because of trading losses they had. That
19 raises their overall risk profile and raises their cost
20 of capital, but that's something they've elected to do
21 outside the realm of regulation. If we use Avista's
22 cost of equity, then ratepayers will be provided to
23 require a return commensurate with that other risk.
24 Utilities in the future, as they get more and more
25 diversified, it's going to be more difficult to

01740

1 eliminate that risk from consideration.

2 Q. That's what I was getting to. At some point
3 as the risk increases, and it increases substantially,
4 it ultimately has an adverse effect on the utility
5 itself.

6 A. Yes.

7 Q. What is the Commission to do? If we ring out
8 all of that risk, at a certain point, I suppose the
9 consolidated utility when it goes to the market, you
10 can't raise capital.

11 A. If that's the case, if you are allowing the
12 -- and let me back up a minute. I have had some
13 experience in the diversification specifically of
14 forming holding companies, working with areas on the
15 corporation commission when Tucson Electric turned into
16 Unisource Energy. The Commission was very concerned
17 about unregulated investments coming back to haunt them
18 because they'd had a lot of trouble with that company
19 over the past 20 years, and they put up some very
20 strict guidelines about fire walls and who could issue
21 debt to whom and who could secure debt for whom, what
22 staff would be allowed to work with the unregulated
23 operations, and it was very detailed and took a very
24 long time to work out because it was very complex.

25 Q. The market will ignore that, won't it?

01742

1 it, and here we are in a regulated business where that
2 is higher risk because either a different environment
3 or the way all the utility companies are operating with
4 their nonregulated subsidiaries or the way they are
5 operating their regular ones. Are we just in an era
6 that's higher risk than it used to be?

7 A. I would generally have to say yes to that
8 question, but it's due not to the way traditional
9 utilities operate, because those operations, by and
10 large, are -- power fluctuations in the Northeast
11 aside, which obviously is a huge issue. But they still
12 generate power and they still deliver through wires.
13 Everybody still hooks up to the power grid, and that's
14 the way things are today, and that operating risk has
15 not changed.

16 In fact, the betas of utility operations have
17 fallen over the last few years, so relative to the
18 market generally, they are less risky than they used to
19 be, but there is a concern about other kinds of
20 investment. This energy trading thing is a very risky
21 operation and it raises overall levels of his risk.
22 That's one of the reasons neither Dr. Avera nor I use
23 the Avista Corporation market data to try to estimate
24 the cost of equity for the utility. We use primarily
25 utility operations. We both felt that the cost of

01743

1 equity of those companies was going to be more
2 representative of what we need to do set in this
3 proceeding.

4

5

CROSS-EXAMINATION

6 BY COMMISSIONER GILLIS:

7

Q. To what extent does the market already
8 consider in capitalizing risk the uncertainty of how
9 regulators, legislators, and so forth will handle these
10 changes in the marketplace? Your point makes sense in
11 a theoretical sense, but does the theoretical simple
12 utility exist in the marketplace?

13 A. I think in the minds of investors, they
14 understand that that is a relatively low-risk
15 operation. Finding it is difficult, and I think the
16 concern is that we still need -- to be economically
17 efficient, we need to set rates based on costs, and
18 part of those costs are what it would cost this
19 operation to raise capital, absent anything else, and
20 if those other operations are higher risk, they require
21 a higher return, and your question a moment ago about
22 what do we do if those risky operations are very risky
23 and are so bad that the Company ultimately can't raise
24 capital, that is not a function of what the utility has
25 done. The utility is still doing its same thing. They

01744

1 are making money. They've got cash flow, but the
2 parent company can't raise capital because they've
3 gotten into an operation that is so risky that no one
4 else will give them money.

5 Q. My question is more when an investor looks at
6 financing this utility, absent the trading, which I
7 guess is the risky piece, the investor needs to
8 consider expectations of regulators or statutory
9 changes or other things that might affect them in the
10 future, how much of a fire wall there is in reality for
11 a company that is engaged in those activities?

12 A. Investors are aware of that.

13 Q. How much does that affect the real cost of
14 capital to a utility? In a theoretical sense of
15 operating the utility, in the absence of the trading
16 activity, but given investors' expectations and the
17 reality of the marketplace, would investors judge a
18 stand-alone being without the trading function as less
19 risky than one that is already integrated?

20 A. Yes, I think they would. There are pure-play
21 utility investments - water utilities, gas
22 distributors, and there are now T and D utility
23 operations that one can invest in, which are
24 traditional economies of scale, monopoly operations,
25 and maybe I'm not getting the gist of your question,

01745

1 but there are those operations out there.

2 The picture is muddied when one of those is a
3 part of a bigger company that invests in other kinds of
4 operations; that the investor will evaluate those
5 risks, and they will provide a dollar based on the
6 return they are required, and they will require a
7 higher return for their overall risk because the risks
8 are higher. Now, whether those operations can provide
9 the return they require, that's up to management, not
10 up to regulation.

11 Q. I'm probably not explaining the question very
12 well, but given what you just said, the appropriate
13 proxies would be water companies and other stand-alone
14 transportation companies and so forth, but my question
15 is, why is that the right proxy, given a marketplace
16 that is looking at, in reality, an electric utility
17 company facing an uncertain future?

18 A. Because risk and return are directly related.
19 We should allow a return to a utility company which is
20 commensurate with its operating risk, and the operating
21 risk of utility company is impacted by the state of the
22 industry.

23 If everyone is deregulating, does that have
24 an impact on even utility companies that aren't
25 deregulating, and the answer is yes, it does. Utility

01746

1 companies' stock prices have kind of been in the
2 doldrums the past few years as the kinks have been
3 worked out. It does impact that, but your specific
4 question as to what we should allow the utility, the
5 proper return to be allowed the utility operation is
6 the economically correct one, which is the cost of
7 capital based on the risk of that operation. If the
8 risk of the operation is higher, then the commensurate
9 return should go up, but if the risk hasn't changed,
10 they should get the utility cost of capital. It
11 shouldn't be a cost of capital based on some
12 conglomerate operation that is higher risk, because
13 that would mean if rates were based on that return, the
14 profitability, then utility rate payers would be, every
15 month when they pay their electric bill, would be
16 providing a return and subsidizing those unregulated
17 operations. That wouldn't be economically efficient.

18 COMMISSIONER GILLIS: Thank you.

19

20 RE CROSS-EXAMINATION

21 BY COMMISSIONER HEMSTAD:

22 Q. Why do utilities sell at market prices that
23 are substantially priced above book?

24 A. Because they are earning returns that are
25 greater than the cost of capital. They are earning

01747

1 returns in the neighborhood of 12 percent, and with the
2 interest rate structure we have today, the cost of
3 capital is below 11, so for a company that's going to
4 pay you 12 on a \$10-book value and you only require 11,
5 you are going to pay more than \$10.

6 Q. You were questioned on the issue of whether
7 it's your position that a company should be selling its
8 book, in effect, and you said no. I think you said no,
9 or you may have answered, "No, they don't," but what's
10 the difference?

11 A. I think the question said that it's my
12 recommendation that this commission drive the stock
13 price of Avista to book value, and that's not my
14 recommendation at all. I recognize that there is a
15 relationship in regulated operations between market
16 price and book value at the cost of equity and allowed
17 return, and I use that in my testimony to help support
18 my recommendations, which are derived from DCF, CAPM,
19 and other methodologies.

20 I think that the movement of market price
21 relative to book value does tell something about the
22 cost of capital of these companies. We referred to
23 Schedule 10 a moment ago, which is my modified earnings
24 price ratio. If you examine that, you see that the
25 companies whose market price right now is below book

01748

1 value, have an expected return on book, which is below
2 what I think the cost of capital is, so that kind of
3 supports my position that I'm not recommending any
4 particular target, market to book ratio. That
5 information on a theoretical basis helps support my
6 market-based methodologies and show those are
7 reasonable.

8 Q. In rate cases, the typical situation we have
9 is competing higher guns here with their views on these
10 interesting issues. In a certain sense, I suppose as
11 to who is right, you can say there is the possibility
12 of the proof being in the pudding. Is there any way of
13 measuring, for example, where your recommendations have
14 been adopted whether they've been proved right?

15 A. I was just talking to Mr. ffitch today at
16 lunch. I was in this very seat back in 1996 with U S
17 West, and we were talking about debt ratios and capital
18 structures at that point in time, and the question came
19 to me -- because my recommendation which the Commission
20 adopted was that rates be set with a 50 percent or 52
21 percent equity ratio for U S West. They were
22 requesting 60 percent or something like that, and I
23 said that was economically inefficient.

24 The question came to me, Where are equity
25 ratios headed, and I said as these companies become

01749

1 more deregulated, they will get rid of that equity
2 layer because it's too expensive. It's economically
3 inefficient for them to have that equity capital, and
4 indeed, that is what has happened. I was just in a U S
5 West case in New Mexico last week. They requested an
6 equity ratio of 50 percent, which is virtually what I
7 recommended to this commission six years ago.

8 Over time, it's been my experience that --
9 and I'm partial to my own analysis, but I think my
10 estimates of equity costs have been reasonable, given
11 allowed returns. Utilities are certainly able to
12 attract capital. That has not been a problem. We've
13 seen in the documents that Dr. Avera has provided,
14 allowed returns have gone below 11 percent. Last year,
15 they were 10.7 percent, something like that. These
16 companies with those kinds of equity returns are able
17 to attract capital because that's in the range of what
18 investors require.

19

20 RE CROSS-EXAMINATION

21 BY CHAIRWOMAN SHOWALTER:

22 Q. I believe Mr. Meyers asked you about whether
23 you had or hadn't included a flotation cost amount, and
24 you said no, you had not.

25 A. That is correct.

01750

1 Q. I think in your testimony you listed six
2 reasons why you hadn't. Your first reason was that
3 Avista common stock is currently selling for a price
4 above book value?

5 A. Yes.

6 Q. Then you were asked about the fact that the
7 stock price has gone down recently.

8 A. Yes.

9 Q. Does that alter your recommendation at all on
10 flotation?

11 A. No, ma'am.

12 Q. Why not?

13 A. Because the stock price, I believe, you said
14 it was \$19. The book value was \$9. If you want to
15 liken the issuance cost to something that happens on
16 bonds, for example, there are issuance costs on bonds,
17 but there is an accounting mechanism by which those are
18 included in the weighted average cost, but, for
19 example, if a bond were issued, say -- let's make up a
20 rate, a 10-percent rate, and then the next day, rates
21 fell at five percent. Well, the value of that bond
22 would jump up above the thousand-dollar face value
23 because that would be a very valuable instrument.
24 You've got something that will pay you eight percent
25 when interest rates are five. So what happens in that

01751

1 case is the embedded cost rate is not going to be the
2 coupon rate. It will be below the coupon rate,
3 because the premium to the actual face value is such
4 that it outweighs the issuance cost.

5 That's really my point here. If you want to
6 treat it the same way bonds are treated, the premium of
7 the market price is so great that it dwarfs any kind of
8 adjustment you might make, and so when Avista sells a
9 share of stock at \$19, and assuming there were issuance
10 costs of one percent, then the ultimate result is going
11 to be that the book value of the shares is going to be
12 increased because the stock price is so far in excess
13 of book value, so what happens to people that are
14 holding the stock is when Avista sells shares, it
15 increases their book value, so it's a benefit to stock
16 holders. There is no reason that ratepayers should
17 provide an extra 25 basis points in return to benefit
18 stockholders when they are already being benefited.
19 That's one of the six reasons that I think it's
20 unnecessary.

21 Q. I realize there were five other reasons. I
22 just wondered what that did to the reasoning.

23 A. The stock price is lower, but it's still well
24 above book value.

25

01752

1 CROSS-EXAMINATION

2 BY JUDGE SCHAEER:

3 Q. I have just a couple of questions, Mr. Hill.
4 Let me start with the easy one first. On Page 54 of
5 your testimony, at Lines 22 through 24, you reference a
6 PR article, and the citation you give for that is to a
7 1994 advance sheet.

8 A. Yes, ma'am.

9 Q. I have asked our library to find a copy of
10 that article for me, and they haven't been able to find
11 anyone who still has the advance sheets around, and
12 they haven't been able to find it by searching for the
13 name, so if you can, I'd like a better citation. If
14 you can't provide that, then I'm going to ask for a
15 copy of the article.

16 A. I would be happy to provide a copy of it. I
17 don't know the citation.

18 Q. As Bench Request No. 4, would you please
19 provide a copy of that article?

20 A. Yes, ma'am.

21 Q. I'd like to explore a little bit further your
22 discussion of flotation costs. Looking at your Reason
23 No. 5, you say that your DCF growth rate includes an
24 upward adjustment to equity capital cost, which
25 accounts for investors' expectations that stock sales

01753

1 would be made in excess of book value. Is that
2 correct, or do you need a moment to look at that?

3 A. I recognize the quote.

4 Q. I'm trying to address in my own mind how the
5 concept you express here is related to the concept of
6 book value, and if the stock were selling at its book
7 value, would it then be appropriate to make a flotation
8 cost adjustment?

9 A. Yes. I would have much less problem making a
10 flotation cost adjustment if the stock is selling at
11 pro rata.

12 Q. A couple of other points raised in
13 Dr. Avera's testimony that I would like to hear your
14 response to. One was criticism that you assume that
15 Avista's nonutility activities are financed with
16 100-percent common equity, which you found to be wrong.
17 What is your response to that criticism?

18 A. That's not my assumption. I assume that was
19 what the cross about the 60/40 industrial equity debt
20 ratio was. That's not my assumption. The way that I
21 have calculated Avista's utility-only capital structure
22 is the same as the manner in which Dr. Avera and Avista
23 presented that capital structure in Idaho. In fact, my
24 recommendation in this case uses more equity less than
25 they requested in Idaho.

01754

1 The reason that I extracted primarily
2 equity -- there is a little bit of debt. There is a
3 little bit of unregulated debt that appears on the
4 consolidated balance sheet but only a little bit. The
5 primary manner in which unregulated capital appears on
6 the consolidated balance sheet is the equity capital
7 appears there. Let me see if I can explain it to you
8 by drawing it.

9 Q. Please.

10 A. The balance sheet, we have assets and
11 liabilities. We've got equity, debt. Let's keep it
12 simple. Basically here, we've got the utility plant,
13 the asset side, and over here, we've got the money that
14 the utility plant is built with. In its crudest form,
15 that's what a balance sheet is, so over here, we have a
16 line item. This is the unregulated investment. This
17 is Avista's balance sheet, the debt capital that
18 appears over here, except for a little tiny amount
19 which I removed, but all the debt capital that appears
20 here is utility debt capital, all of it. It's the same
21 debt capital that's supplied when they calculate their
22 weighted cost of debt. Every issue that appears here
23 on the consolidated balance sheet is utility debt.
24 That means that the only capital which supports this
25 unregulated investment, if this is removed, is equity.

01755

1 So the equity that appears here on the balance sheet is
2 unregulated and regulated equity together, so in order
3 to get the utility-only balance sheet -- and again,
4 this is the same way they did it in Idaho -- is to take
5 this amount out of this equity balance. This is the
6 unregulated investment, and that gives you a utility
7 equity balance. That's the process I use.

8 So when Dr. Avera talks about he assumes a
9 100-percent equity ratio, I'm not assuming anything
10 about the way Avista capitalizes its unregulated
11 operations. All that debt capital that exists in the
12 unregulated operations disappears in the consolidated.
13 You don't see it on the consolidated balance sheet.
14 The only debt that's there effectively is utility debt,
15 so the only place this unregulated investment can be is
16 equity, so that's why you remove it from equity
17 capital. (Witness indicating.)

18 Q. You were also criticized for failing to
19 adjust your return-on-equity recommendation to account
20 for the greater risk associated with your proposed
21 capital structure, and I believe there was quite a bit
22 of cross on that already, but is there anything further
23 that the Commission should know about that?

24 A. First of all, my recommended capital
25 structure is the capital structure with which Avista

01756

1 has elected to capitalize its utility operations.
2 It's not something that I derive hypothetically. It's
3 derived from the Company's own balance sheets, and it
4 represents the way that the CFO has chosen to
5 capitalize those operations, and it's been that way for
6 several years. It's projected to continue to be that
7 way, so it is a fair representation of their capital
8 structure.

9 Now, as to the issue of the financial risk
10 differences, I think we've covered that in cross. I
11 mentioned that the equity ratio of my sample companies
12 is higher than 39 percent. It's 45 percent, but the
13 total equity ratio of Avista and the companies in my
14 sample group is about the same. By totally equity
15 ratio, I mean common and preferred equity, so that
16 means that the total debt ratio of Avista is about 51
17 percent, and it's about the same for my sample group of
18 companies, so in that sense, there really is not much
19 difference, but I do recognize in my testimony that
20 because of the equity ratio difference, I would say
21 that Avista has a little more financial risk, but there
22 are other offsetting risk factors which I consider also
23 which mitigate that risk.

24 CHAIRWOMAN SHOWALTER: Can you just state
25 what they are qualitatively?

01757

1 THE WITNESS: The Company's operations are a
2 low risk, and relative to other utility operations,
3 i.e., nukes, that kind of thing, and their relative
4 prices are very low. This is an economically vibrant
5 part of the world. Unlike where I come from in West
6 Virginia, people actually have jobs here. That all
7 goes to the risk of the operations.

8 JUDGE SCHAER: Any redirect, Mr. ffitch?

9 MR. FFITCH: No, Your Honor.

10 JUDGE SCHAER: Anything further for this
11 witness? Thank you for your testimony, Mr. Hill.

12 MR. FFITCH: Your Honor, I just need to
13 inquire whether the Commission wishes to have the
14 charts made as part of the record as illustrative
15 exhibits.

16 JUDGE SCHAER: I think that would be very
17 helpful, Mr. ffitch. If we could somehow reduce those
18 to an eight-and-a-half-by-eleven copy, I'd bring those
19 in perhaps tomorrow morning.

20 THE WITNESS: Would you like me to make a
21 better representation as to what's up there?

22 JUDGE SCHAER: It needs to be something we
23 can read the transcript and follow. It doesn't need to
24 be real pretty. It would be helpful to have it in a
25 size that we can refer to.

01758

1 COMMISSIONER HEMSTAD: It's obviously for
2 illustrative purposes so his testimony can be better
3 understood.

4 JUDGE SCHAER: It's not going to be a
5 substantive part of the record, but it is going to be
6 helpful. Why don't we go ahead and mark those two
7 things for identification as Exhibits for Illustration
8 628 and 629.

9 Tomorrow, we will start up with Dr. Lurito.
10 Then we will have Dr. Avera, and then Mr. Eliassen. I
11 have been asked by the accounting advisor to ask
12 Commission staff to make sure that the errata filed by
13 Mr. Parvinen get filed electronically. That will
14 probably be useful for all parties involved, and I
15 would like to remind the parties that they need to be
16 ready tomorrow morning to discuss one of your issues,
17 which means hopefully that they will be meeting to talk
18 about those tonight and to explore the options outlined
19 by the Commissioners earlier today or settlement
20 options or anything else that may reasonably resolve
21 that issue and be prepared to address that again
22 tomorrow morning at 9:30.

23 Is there anything else we need to discuss
24 before we go off the record? Hearing nothing, we will
25 resume this hearing then tomorrow morning at 9:30. We

01759

1 are off the record.

2 (Hearing recessed at 5:10 p.m.)

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25