## ADDENDUM F

Puget Sound Energy 2022 General Rate Case – Index of Testimony and Exhibits UE-22 and UG-22

- 1. Adrian J. Rodriguez, Senior Vice President-Regulatory and Strategy, introduces PSE and provides an overview of the relief PSE is seeking in this case, why that relief is necessary, and the testimony PSE presents to support that request.
  - AJR-1T Direct Testimony
  - AJR-2 Professional Qualifications of Adrian J. Rodriguez
- 2. **Kazi K. Hasan**, Senior Vice President and Chief Financial Officer for PSE, provides an overview of PSE's requests for a 9.9 percent return on equity, an equity ratio that increases from 48.5 percent to 50 percent over the course of the multiyear rate plan, and provisional proforma adjustments. He discusses PSE's financial status following tax reform and the outcome of the 2019 general rate case decision, and steps PSE has taken to control cost.

KKH-1CT Direct Testimony

- KKH-2 Professional Qualifications of Kazi K. Hasan
- 3. **Cara G. Peterman**, Corporate Treasurer for PSE, describes PSE's requested capital structure and overall rate of return.

CGP-1CT	Direct Testimony
CGP-2	Professional Qualifications of Cara G. Peterman
CGP-3	PSE's Capital Structure, Cost of Capital, and Rates of Return for the Test Year (July 1, 2020, through June 30, 2021)
CGP- 4	PSE's Capital Structure, Cost of Capital, and Rates of Return for the Calendar Year 2021
CGP-5	PSE's Projected Capital Structure, Cost of Capital, and Rates of Return for the Calendar Year 2022
CGP-6C	PSE's Requested Capital Structure, Cost of Capital, and Rates of Return for the First Year of the MYRP (Calendar Year 2023)

CGP-7C	PSE's Requested Capital Structure, Cost of Capital, and Rates of Return for the Second Year of the MYRP (Calendar Year 2024)
CGP-8C	PSE's Requested Capital Structure, Cost of Capital, and Rates of Return for the Third Year of MYRP (Calendar Year 2025)
CGP-9	PSE's Outstanding Issues of Callable Long-Term Debt as of December 31, 2021
CGP-10	Rating Agencies Publications

- 4. **Stephen J. King**, Director, Controller and Principal Accounting Officer for PSE, presents PSE's income statement and balance sheet and addresses the processes and procedures PSE has in place to validate the completeness and accuracy of financial information used in the test year for electric and gas revenue requirements. He also discusses the calculation of PSE's capital structure and provides the Affiliated Interest and Subsidiary Transaction Report.
  - SJK-1T Direct Testimony
  - SJK-2 Professional Qualifications
  - SJK-3 Allocated Results of Operations
  - SJK-4 Balance Sheet
  - SJK-5 2020 Affiliated Interest and Subsidiary Transaction Report filed with the Commission on April 30, 2021, and June 30, 2021, six months Affiliated Interest and Subsidiary Transaction report
- 5. **Joshua A. Kensok**, Director of Financial Planning and Analysis for PSE, explains (1) how PSE's financial planning system, tools, processes, reporting, and governance operate, (2) how they have performed over time, and (3) why they can be relied upon for developing and administering the multiyear rate plan. He also provides the planned capital spending, plant in service, and O&M spending for each year of the multiyear rate plan.

JAK-1T	Direct Testimony
JAK-2	Professional Qualifications
JAK-3	Actual vs. Forecast Capital Expenditures: 2014-2021
JAK-4	Ten-Year O&M Expense Growth: 2012-2021

- JAK-5 Five Year Capital Expenditures, Gross Utility Plant Additions, O&M Projections
- 6. **Matthew R. Marcelia**, Director of Tax and Finance IT Projects for PSE, addresses the treatment of accumulated deferred income taxes and excess deferred income taxes in the multiyear rate plan, the restating adjustment for income taxes, and potential tax law changes and their likely impact on the multiyear rate plan.

MRM-1T	Direct Testimony
MRM-2	Professional Qualifications of Matthew R. Marcelia
MRM-3	Additional Detail on Book and Tax Depreciation Projections
MRM-4	Excerpts from 2019 GRC Testimony addressing EDIT

7. **Ann E. Bulkley**, a Senior Vice President for The Brattle Group, presents evidence regarding the appropriate return on equity for PSE and assesses PSE's proposed capital structure for ratemaking.

AEB-1T	Direct Testimony
AEB-2	Professional Qualifications of Ann E. Bulkley
AEB-3	Proxy Group Selection
AEB-4	Constant Growth Discounted Cash Flow
AEB-5	Capital Asset Pricing Model
AEB-6	Capital Asset Pricing Model Historical Beta
AEB-7	Market Risk Premium
AEB-8	Risk Premium - Electric and Gas Utilities
AEB-9	Expected Earnings Analysis
AEB-10	2021-25 Capital Expenditures
AEB-11	Proxy Group Regulatory Risk Assessment
AEB-12	Capital Structure Analysis

8. Todd A. Shipman, CFA	, a Principal	with Utility Credit	Consultancy LLC
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- TAS-1T Direct TestimonyTAS-2 Professional Qualifications of Todd A. ShipmanTAS-3 Ratings Scales
- 9. **Ronald J. Roberts**, Vice President of Energy Supply for PSE, discusses PSE's approach to acquiring electric and natural gas energy resources, the prudency of the Tacoma Liquefied Natural Gas Project, and PSE's remaining contractual obligations related to the Colstrip Steam Electric Station.

RJR-1CT	Direct Testimony
RJR-2	Professional Qualifications of Ronald J. Roberts
RJR-3	Timeline and Narrative of Development and Construction Activities for the Tacoma LNG Project
RJR-4	Lease Between PSE and the Port of Tacoma
RJR-5C	Cumulative Communications with the Board of Directors Regarding the Tacoma LNG Project
RJR-6	List of Permits Required to Develop and Construct the Tacoma LNG Project
RJR-7C	Operations and Maintenance Contract with NAES
RJR-8C	EPC Contract with Chicago Bridge & Iron
RJR-9	Load Resource Balances
RJR-10	Colstrip Units 1 and 2 Construction and Ownership Agreement
RJR-11	Colstrip Units 1 and 2 Operation and Maintenance Agreement
RJR-12	Colstrip Common Facilities Agreement
RJR-13	Colstrip Units 3 and 4 Ownership and Operating Agreement
RJR-14C	Coal Supply Agreement
RJR-15	Letter from Northwestern Energy re: 2022 Budget
RJR-16	Letter from Owners Requesting Workshops

- RJR-17C Approved 2022 Colstrip Budget
- RJR-18C 2019 Capital Justification Summaries
- RJR-19C 2020 Capital Justification Summaries
- RJR-20C 2021 Capital Justification Summaries
- RJR-21 Dry Waste Design Description
- RJR-22 Coal Ash General Release and Settlement
- RJR-23 Letter to Owners re: Coal Ash Pond and Owners' Response
- RJR-24C Talen MT Response to Request for Information
- RJR-25C Additional Information in Response to Owners' Request
- RJR-26C 2022 Capital Justification Summaries
- RJR-27 Colstrip Administrative Order on Consent
- RJR-28 October 2021 Settlement Agreement
- RJR-29 Updated Geosyntec Reports of costs for the Colstrip AOC requirements as filed with the Montana Department of Environmental Quality on November 1, 2021
- Joshua J. Jacobs, Vice President of Clean Energy Strategy for PSE, describes PSE's decarbonization efforts, Beyond Net Zero goals, and 2021 Clean Energy Implementation Plan. He also explains the investments PSE must make to further these efforts.

JJJ-1T	Direct Testimony
JJJ-2	Professional Qualifications of Joshua J. Jacobs
JJJ-3	Final Clean Energy Implementation Plan
JJJ-4	Customer Survey for Gas Customer Preferences
JJJ-5	2020 E3 Gas Decarbonization Study
JJJ-6	2021 E3 Gas Decarbonization Study

- JJJ-7 FortisBC Pathways for BC to Achieve GHG Reduction Goals
- JJJ-8 Xcel Net Zero Vision for Natural Gas
- JJJ-9 National Grid USA Net Zero Plan Update
- 11. **Paul K. Wetherbee**, Director of Energy Supply Merchant for PSE, testifies regarding power cost issues, including PSE's projected power costs, how those costs were calculated, new resources included in the power cost projection, and transmission contracts.
  - PKW-1CT Direct Testimony
  - PKW-2 Professional Qualifications of Paul K. Wetherbee
  - PKW-3C Presentation from Collaborative on Hedging and Intra-company Natural Gas Transactions
  - PKW-4C Summary of PSE's Proposed Power Costs in Comparison with Power Costs in the 2020 PCORC Final Order
  - PKW-5C Summary of PSE's Projected Power Costs for Years Two and Three of the Multi-year Rate Period
  - PKW-6C Memo Discussing PSE's Bid Submission in Powerex Request for Proposals
  - PKW-7C EMC Presentation Regarding PSE's Bid for the Powerex Summer Peak PPA
  - PKW-8C Summary of Rate-Year Power Costs by Resource
  - PKW-9C Monthly Detail of Costs and Energy Produced by Aurora
  - PKW-10C Summary of Rate Year Costs Not in Aurora
  - PKW-11C Rate Year Resource Inputs Summary
  - PKW-12C Report on Energy Imbalance Market Collaborative
  - PKW-13 Review of PSE's Proposed EIM Methodology
  - PKW-14 EIM Greenhouse Gas Net Revenue in Rate Year Power Costs
  - PKW-15C Summary of Power Costs Using Method Approved in Prior Rate Cases
  - PKW-16C Gas Mark-to-Model and Open Transport Value
  - PKW-17C Rate Year Index Price Physical Power Supply Contracts

- PKW-18C Monthly Market Gas and Power Prices
- PKW-19C Fixed Gas-for-Power Transportation Costs
- PKW-20 Report on Wind Collaborative from PSE's 2019 GRC
- PKW-21 Clearwater Wind Integration Study Report
- PKW-22C Calculation of Rate Year Day-Ahead Wind Integration Costs
- PKW-23C Transmission Contract Costs
- PKW-24C Contract Costs of Mid-C Hydro Resources
- PKW-25C Distillate Fuel Incremental Costs
- PKW-26C Adjustment to Remove Non-Fuel Costs that are Included in Aurora's Peaker Start Costs
- PKW-27C Colstrip Units 3&4 Fixed Fuel Costs
- PKW-28 Other Power Costs Chargeable to FERC Account 557
- PKW-29 EMC Presentation Regarding Renewal of 400 MW of Mid-C Transmission Contracts
- PKW-30 EMC Presentation Regarding Two New 5MW BPA Transmission Contracts
- 12. **Ryan P. Blood**, Director of Northern Generation with PSE, discusses PSE's plans to regrout and modernize the Baker River Hydro generating station.

RPB-1T	Direct Testimony
RPB-2	Professional Qualifications of Ryan P. Blood
RPB-3	Board of Consultants' Report
RPB-4	PSE Jan. 29, 2018 Letter to FERC
RPB-5	FERC March 12, 2018 Response Letter to PSE
RPB-6	Shannon & Wilson Alternative Analysis
RPB-7	HDR Cost and Schedule Risk Analysis
RPB-8	AMC Presentation

13. **Kyle C. Stewart**, Director of Enterprise Risk Management for PSE, testifies regarding risk in western energy markets and explains why PSE must reduce its reliance on bilateral Mid-C trading to meet capacity requirements.

KCS-1CT	Direct Testimony
KCS-2	Professional Qualifications of Kyle C. Stewart
KCS-3	2021 PSE Integrated Resource Plan - Chapter 7 Resource Adequacy Analysis
KCS-4	Ansergy Report - WECC Markets Summer 2021
KCS-5	PSE 2021 All-Source RFP
KCS-6C	EMC Market Reliance Risk Mitigation Approval
KCS-7	Energy Risk Policy
KCS-8C	Energy Supply Transaction and Hedging Procedures Manual

14. **Janet K. Phelps**, Manager of Energy Analysis - Power Costs for PSE, addresses PSE's proposal to annually update variable power costs included in the PCA power cost baseline rate and to retain the PCORC to recover in rates fixed costs associated with new and renewed resources.

JKP-1T	Direct Testimony
JKP-2	Professional Qualifications of Janet K. Phelps
JKP-3	Historical and Projected Portfolio Capacity 2019-2031
JKP-4	Generation Resource Start and Expiration Dates vs Dates Included in Rates
JKP-5	Mid-proceeding Updates to Power Costs in Prior Proceedings (Supplemental and Rebuttal Filings)
JKP-6	Historical Power Cost Adjustment Imbalances

15. **Mark A. Carlson**, Director of Generation & Natural Gas Storage for PSE, describes the production O&M expenses that PSE presents for recovery in this proceeding, how

PSE determined those expenses, and the purpose behind and projects related to those expenses.

- MAC-1CT Direct Testimony
- MAC-2 Professional Qualifications of Mark A. Carlson
- MAC-3 Summary of Rate Year Production O&M Expenses
- MAC-4C Colstrip 3&4 Four Year Plan
- MAC-5C Amortization of Major Maintenance
- MAC-6 Summary of Fredonia Units 3 and 4 2020 Hot Gas Path Capital Charges
- MAC-7C Contractual Maintenance Agreement–Goldendale, as Amended
- MAC-8C Mint Farm Long Term Service Agreement, as Amended
- MAC-9C Letter of Agreement to Adjust FFH Fee and Maintenance Intervals -Goldendale and Mint Farm CSA's
- MAC-10 Hydro Production O&M License Expense
- MAC-11 FERC Order Issuing Baker Operating License
- MAC-12 FERC Order Issuing Snoqualmie Operating License
- MAC-13C Wind Production Royalty and Maintenance Fees
- MAC-14C Vestas Contractual Maintenance Agreement –Wild Horse and Hopkins Ridge, as Amended
- MAC-15C Siemens Inc. Service and Maintenance Agreement –Lower Snake River, as Amended
- 16. **Zacarias C. Yanez**, a Commercial Acquisitions Manager on the Resource Acquisitions Team for PSE, describes the prudence of (1) the Colville Slice Agreement Extension, a three-year extension with Douglas PUD of the agreement with the Colville Tribe for a 5.5 percent share of the output of the Wells Hydroelectric Project, and (2) the Chelan Slice Agreement, an agreement with Chelan PUD for a 5 percent share of the output of the Rocky Reach and Rock Island Hydroelectric Projects.
  - ZCY-1CT Direct Testimony
  - ZCY-2 Professional Qualifications of Zacarias C. Yanez

ZCY-3C	Valuation Summary
ZCY-4C	Presentations to PSE's Energy Management Committee
ZCY-5C	Hydro Contracts

17. **Colin P. Crowley**, Manager of Resource Acquisition for PSE, describes the 2018 All Resources RFP evaluation and results and requests a determination of prudence for all costs associated with the Clearwater Wind Power Purchase Agreement.

CPC-1HCT	Direct Testimony
CPC-2	Professional Qualifications of Colin P. Crowley
CPC-3	2017 IRP Document
CPC-4	2018 All Resources RFP Document
CPC-5HC	2018 All Resources RFP Evaluation Process Document
СРС-6НС	Presentations Made to PSE's Board of Directors Subsequent to Phase 2 of the 2018 All Resources RFP
CPC-7	PSE's Revised 2019 IRP Progress Report
CPC-8C	Clearwater Wind PPA (Project ID #18169)

- 18. **Dan'l R. Koch**, Vice President of Operations for PSE, provides an overview of PSE's electric and natural gas operations, how PSE invests in the ongoing operations and maintenance of electric and natural gas infrastructure, how PSE prioritizes natural gas and electric transmission and distribution projects, and the prudency of the Energize Eastside transmission project that PSE seeks recovery for in this proceeding.
  - DRK-1T Direct Testimony
  - DRK-2 Professional Qualifications of Dan'l R. Koch
  - DRK-3 Eastside Needs Assessment Report (2013)
  - DRK-4 Supplemental Eastside Needs Report (2015)
  - DRK-5 PSE's Solutions Report (2014)
  - DRK-6 Supplemental Eastside Solutions Study Report (2015)

- DRK-7 E3 Non-wires Alternatives Screening Study (2014)
- DRK-8 Strategen Eastside System Energy Storage Alternatives Screening Study (2015)
- DRK-9 Updated Strategen Eastside System Energy Storage Alternatives Screening Study (2018)
- DRK-10 City of Bellevue Utility System Efficiencies (2015)
- DRK-11 Stantec Consulting Services, Inc. Review Memo (2015)
- DRK-12 City of Newcastle by MaxETA Energy (June 2020)
- DRK-13 POWER Engineers Lake Washington Submarine Cable Alternative Feasibility Study, (2015)
- DRK-14 POWER Engineers Underground Feasibility Study (2014)
- DRK-15 EIS Phase I Chapter 2
- DRK-16 EIS Phase II Chapter 2
- DRK-17 Final EIS Chapter 2
- DRK-18 Community Advisory Group Final Report
- DRK-19 Energize Eastside Permits and Authorizations
- DRK-20 PSE's Corporate Spending Authorization (CSA) for Energize Eastside
- DRK-21 PSE's Project Implementation Plan (PIP) for Energize Eastside
- DRK-22 Tetra Tech Eastside 230 kV Project Constraint and Opportunity Study (2013)
- DRK-23 Energize Eastside Board Updates
- DRK-24 Energize Eastside EMC Presentations
- DRK-25 Energize Eastside Asset Management Committee Meeting Books
- 19. **Catherine A. Koch**, Director of Planning for PSE, describes the planning process PSE uses to optimize investments that benefit customers, PSE's transmission and distribution work, and storm deferrals. She provides detailed descriptions of PSE's work focused on customer and public safety, customer growth, grid modernization, and pipeline modernization. She provides testimony on the progress of PSE's AMI

investment, including the benefits resulting from the investment and requests recovery of the investment and the return on the investment in this case.

CAK-1T	Direct Testimony
CAK-2	Professional Qualifications
CAK-3	Customer and Public Safety
CAK-4	Customer Growth and Service Needs
CAK-5	Grid Modernization
CAK-6	Pipeline Modernization
CAK-7	Advanced Metering Infrastructure
CAK-8	Storm Deferral
CAK-9	Operations Training Facility Corporate Spending Authorization
CAK-10	2017 Energy & Utility Training Benchmark Report

20. **Roque B. Bamba**, Director of Project Delivery for PSE, provides an overview of how PSE manages capital infrastructure projects and programs, including how PSE's approach is designed to ensure PSE invests wisely, how PSE optimizes the benefits from each project or program, and why flexibility is needed for PSE to optimize benefits. He also describes certain major projects in greater detail.

RBB-1T	Direct Testimony
RBB-2	Professional Qualifications of Roque B. Bamba
RBB-3	Lake Hills – Phantom Lake 115kV Transmission Line CSA
RBB-4	Bellingham Substation CSA
RBB-5	Sammamish – Juanita 115kV Transmission Line CSA
RBB-6	Electron Heights – Enumclaw 55/115 Conversion CSA
RBB-7	Bainbridge Island CSA
RBB-8	Tono Substation CSA
RBB-9	Lynden Substation CSA
RBB-10	Sedro Woolley - Bellingham #4 115kV Mid-Phase Change Request

21. **Sanem I. Sergici**, a Principal with The Brattle Group, testifies regarding the ways in which PSE is planning to maximize the customer-facing benefits of AMI.

SIS-1T	Direct Testimony
SIS-2	Professional Qualifications of Sanem I. Sergici
SIS-3	Brattle Report on "Maximizing Customer Benefits Through PSE's Advanced Metering Infrastructure

- 22. **Margaret F. Hopkins**, Senior Vice President of Shared Services and Chief Information Officer for PSE, provides an overview of PSE's Information Technology ("IT") vision and highlights key risks and challenges IT faces in support of corporate strategic efforts to achieve beyond net zero carbon emission by 2045. Her testimony also addresses how IT supports safety, clean energy, and reliability and explains why IT modernization programs are necessary to meet customer expectations, state requirements, and threats to PSE's infrastructure.
  - MFH-1T Direct Testimony
  - MFH-2 Professional Qualifications of Margaret F. Hopkins
- 23. **Suzanne L.Tamayo**, Director of Information and Technology ("IT"), describes the IT capital investments related to business enablement and systems modernization that PSE seeks recovery for in this case and reports on the status of PSE's Get to Zero program.
  - SLT-1T Direct Testimony
  - SLT-2 Professional Qualifications of Suzanne L. Tamayo
  - SLT-3 In-Service Report January 1, 2019 June 30, 2021
  - SLT-4 In Service Report July 1, 2021 December 2022
  - SLT-5 In Service Report January 2023 December 2024
  - SLT-6 Response to the UTC Order 08 GtZ Report
  - SLT-7 CSA IWM Electric Operations Project

- SLT-8 CSA IWM Gas Operations Project
- SLT-9 CSA GTZ Payment Platform Project
- SLT-10 CSA Corporate Security WECC CIP-014-2 Mitigation Plan Project
- SLT-11 CSA Transport Network Modernization Project
- SLT-12 CSA Data Enablement Program
- SLT-13 CSA Data Center Refresh Project
- SLT-14 CSA ADMS Program
- 24. **Dawn M. Reyes**, Director of Corporate Share Services for PSE, addresses recent and planned major facility changes and PSE's procurement processes.

DMR-1T	Direct Testimony
DMR-2	Professional Qualifications of Dawn M. Reyes
DMR-3	Kent Puyallup Property Alternatives
DMR-4	Puyallup Building Layout
DMR-5	Puyallup Site Layout
DMR-6	Kent Building Layout
DMR-7	Kent Site Layout
DMR-8	Puyallup Proforma Design-Bid-Build
DMR-9	Puyallup Proforma Build-to-Suit
DMR-10	Kent Proforma Design-Bid-Build
DMR-11	Kent Proforma Build-to-Suit
DMR-12	Overview of Finance Scenarios
DMR-13	Operations Training Facility Property Alternatives
DMR-14	Purchase and Sale Agreement

DMR-15 Procurement Policies and Procedures

25. **Thomas M. Hunt**, Director of Compensation and Benefits for PSE, describes the elements of PSE's compensation and benefits programs, the steps PSE takes to compete in a challenging labor market and retain a skilled workforce while controlling wage and benefits costs, and changes in the labor market and to the PSE program design since 2019, including those related to COVID-19.

TMH-1T	Direct Testimony
TMH-2	Professional Qualifications of Thomas M. Hunt
TMH-3	Washington Technology Industry Association Report: September 2021
TMH-4	Summary of Recent Wage Adjustments by Regional Municipal and PUD Organizations
TMH-5C	Projected Wage Increases
TMH-6	Compensation Discussion and Analysis excerpt from PSE's 10K filing
TMH-7C	Flex Credit and Medical Cost Trend
TMH-8C	Pension Funding Level
TMH-9	Pension Funding Guidelines
TMH-10	Pension Funding Guideline Example
TMH-11	PSE Goals and Incentive Plan
TMH-12	National Health Expenditure Projections

- TMH-13 PwC Health Research Institute Medical Cost Trend Report
- 26. **Jon A. Piliaris**, Director of Regulatory Affairs for PSE, provides an overview of the multiyear rate plan including the development of rates, performance-based elements, customer protections, and the regulatory process. Additionally, he addresses the allocation of Colstrip decommissioning and remediation costs, the treatment of distribution costs related to the Tacoma LNG facility, and a proposal for the removal or modification of certain outdated reporting requirements.

JAP-1T	Direct Testimony
JAP-2	Professional Qualifications of Jon A. Piliaris
JAP-3	Planned Filing Schedule During Multiyear Rate Plan

- JAP-4 Microsoft Percent\_Share of Colstrip Decommissioning and Remediation Costs
- JAP-5 Derivation of Green Direct Energy Credit
- 27. **Susan E. Free**, Director of Revenue Requirements and Regulatory Compliance for PSE, discusses the revenue requirement calculations for the multiyear rate plan, demonstrates that PSE's current rates are insufficient for its current operations, presents proposals for rates subject to refund, the review process for property that will become used and useful after initial setting of rates, and the recovery of Colstrip decommissioning and remediation costs. Her testimony also provides an updated baseline rate for PSE's PCA mechanism for each of the rate years.
  - SEF-1T **Direct** Testimony SEF-2 Professional Qualifications of Susan E. Free SEF-3 Electric Net Revenue Change Requested SEF-4 Electric Revenue Requirement Summary Pages and Detailed Summaries SEF-5 **Electric Test Year Schedules** SEF-6 Electric Revenue Requirement Restating, Pro Forma and Provisional Pro Forma Adjustments SEF-7 Historical Comparison of Actual versus Allowed Rate Base SEF-8 Natural Gas Net Revenue Change Requested SEF-9 Natural Gas Revenue Requirement Summary Pages and Detailed **Summaries SEF-10** Natural Gas Test Year Schedules **SEF-11** Natural Gas Revenue Requirement Restating, and Provisional Pro Forma Adjustments Exhibit A-1 - Power Cost and Fixed Production Cost Baseline Rates for **SEF-12** 2023 through 2025 **SEF-13** Rate Base, Net Operating Income and Revenue Requirement by Adjustment **SEF-14** List of Adjustments **SEF-15 Example of Plant Related Calculations**

SEF-16	Reconciliations of Capital Additions to Revenue Requirement Adjustments
SEF-17	Forecasted Opex
SEF-18	PSE's Proposal for a Colstrip Tracker and Explanation of Adjustment 6.53
SEF-19	Example Reporting for the Colstrip Tracker
SEF-20	Depreciation Study Impact
SEF-21	Program Detail of Provisional Pro Forma Rate Base and Depreciation Expense
SEF-22	Historical Spending for Programmatic Provisional Pro Forma Investments
SEF-23	Determination of Amount of Electric Deficiencies to be assigned to Schedule 141R –Rates Subject to Refund
SEF-24	Determination of Amount of Natural Gas Deficiencies to be assigned to Schedule 141R –Rates Subject to Refund
SEF-25	Proposed Calendar for Annual Provisional Pro Forma Reviews

- 28. William T. Einstein, Director of New Product Development for PSE, summarizes PSE's product development process, the ongoing Green Direct customer collaborative work, and the sale of the gas Water Heater Rental service and discontinuation of the gas Conversion Burner Rental service. Additionally, his testimony addresses cost recovery for PSE's upcoming time-varying rate pilots; PSE's current electric vehicle pilot products and services; PSE's transportation electrification plan filing; the Distributed Energy Resources necessary to implement the CEIP; and PSE's Voluntary Renewable Natural Gas service.
  - WTE-1CT Direct Testimony
  - WTE-2 Professional Qualifications of William T. Einstein
  - WTE-3 Latest UTC EVSE Stakeholder Report (Jan-Jun 2021)
  - WTE-4 Renewable Natural Gas Capital Spending Authorization Execution to Close
  - WTE-5C Water Heater Sales Price Calculation

29. **Carol L. Wallace**, Director of Customer Solutions for PSE, describes PSE's efforts to serve the community and customers, including work to assist those impacted by the COVID-19 pandemic, efforts to meet customer expectations for efficient and convenient service, and expanded assistance programs and payment options for customers. Her testimony also provides an overview of how Customer Solutions supports PSE's clean energy transformation.

CLW-1T	Direct Testimony
CLW-2	Professional Qualifications of Carol L. Wallace
CLW-3	PSE LINA Report
CLW-4	PSE LINA Phase 2 Report
CLW-5	CSA-Complex Billing Project
CLW-6	CSA-Arrearage Management Plan Project
CLW-7	CSA-Bill Discount Rate Project
CLW-8	CSA-Customer Relationship Management Project
CLW-9	CSA-Cash Payment Transformation Project
CLW-10	CSA-Digital Experience 2030 Project
CLW-11	CSA-Customer Usage Disaggregation and Presentment Projec
CLW-12	CSA-Interactive Bill Redesign Project

30. Ned W. Allis, Vice President of Gannett Fleming Valuation and Rate Consultants, LLC, testifies regarding the Depreciation Study that Gannett Fleming prepared for PSE setting forth the calculated annual depreciation accrual rates by account as of June 30, 2021, for all electric, gas and common plant.

NWA-1T	Direct Testimony
NWA-2	Professional Qualifications of Ned W. Allis
NWA-3	Depreciation Study Report
NWA-4	Depreciation Rates for Colstrip Excluding Net Salvage

31. **Mark Newton Lowry**, President of Pacific Economic Group Research LLC, provides testimony and a report that offers a constructive overview of performance-based ratemaking and discusses metrics and other provisions of PSE's multiyear plan.

MNL-1T	Direct Testimony
MNL-2	Professional Qualifications of Mark Newton Lowry
MNL-3	Report on Performance-Based Regulation for Puget Sound Energy
MNL-4	Details of the Scorecard Metrics
MNL-5	Details of the Demand Response PIM

32. Ahmad Faruqui, a Principal with The Brattle Group, describes the objectives of PSE's TVR pilot, the time-of-use ("TOU") rates to be tested in the pilot and how those rates were developed, the pilot design and how it compares to best industry practices, and the evaluation, measurement, and verification process that will be used to evaluate the TOU rates.

AF-1T	Direct Testimony
AF-2	Professional Qualifications of Ahmed Faruqui
AF-3	Stakeholder Collaborative Attendance List
AF-4	First Stakeholder Collaborative Presentation
AF-5	Second Stakeholder Collaborative Presentation
AF-6	Third Stakeholder Collaborative Presentation

33. **Birud D. Jhaveri**, Manager of Pricing and Cost of Service for PSE, presents PSE's electric cost of service study, rate design.

BDJ-1CT	Direct Testimony
BDJ-2	Professional Qualifications of Birud D. Jhaveri
BDJ-3	PSE's normalized test year revenue from electric operations
BDJ-4	PSE's electric cost of service study
BDJ-5	Electric rate spread and rate design
BDJ-6	Lighting Cost of Service & Rate Design

- BDJ-7 Proposed Revenue Impacts
- BDJ-8 Electric and Gas Decoupling Study
- BDJ-9 Electric Decoupling Allowed Revenue Calculation
- BDJ-10 Electric FPC Decoupling Allowed Revenue Calculation
- BDJ-11 PSE's 2020 Energy Burden Analysis Report
- BDJ-12 Energy Burden and Bill Discount Rate Stakeholder Presentations
- BDJ-13 Proposed Bill Discount Rate Rider (new Schedule 129D) Sample Revenue Requirement Calculation
- BDJ-14 Residential Electric Block Study
- BDJ-15 TVR Phase One Report
- BDJ-16 TVR Ext. Stakeholder Collaborative No. 1 Survey Feedback
- BDJ-17 TVR Ext. Stakeholder Collaborative No. 2 Survey Feedback
- BDJ-18 Proposed Schedule 129 Low-Income Program Funding Increase
- BDJ-19 New Electric Tariff Schedules
- 34. **John D. Taylor**, Managing Partner of Atrium Economics, presents PSE's natural gas cost of service study and rate design.
  - JDT-1T Direct Testimony JDT-2 Professional Qualifications of John D. Taylor JDT-3 Normalized Revenues from Gas Operations JDT-4 PSE Gas Cost of Service Study JDT-5 Gas Rate Spread & Rate Design JDT-6 Proposed Revenue Impacts JDT-7 Gas Decoupling Allowed Revenue Calculation JDT-8 Gas Capacity Resource Allocation

- JDT-9 Proposed Gas Tariff Schedule Revisions
- 35. Kelly Hui Xu, a Senior Economic Forecasting Analyst for PSE, addresses PSE's electric and gas temperature adjustment methodologies and results used to develop the pro forma electric and gas sales.

KHX-1T	Direct Testimony
KHX-2	Professional Qualifications of Kelly Hui Xu

- 36. **Dr. Chhandita Das**, a Senior Economic Analyst on the Pricing and Cost of Service Team for PSE, presents the results of PSE's Class Load Research used to perform its electric cost of service study and rate design.
  - CD-1T Direct Testimony
    CD-2 Professional Qualifications of Dr. Chhandita Das
    CD-3 Load Research Report
    CD-4 Net Meter Class Loads
    CD-5 2017 Class Load Research Sample Design and Deployment
    CD-6 2017 Net Metering Load Research Sample Design and Deployment
    CD-7 Load Research Software Methodology
- 37. Curt D. Puckett, Vice President of Energy Systems, North America, Energy Insights, U.S.A., Analytics & Digitalization for Det Norske Veritas, presents the results of the gas load study conducted for the 12-month test year ending on June 30, 2021
  - CDP-1T Direct Testimony
  - CDP-2 Professional Qualifications of Curt D. Puckett
  - CDP-3 Gas Load Research Analysis Report on July 2020 through June 2021