## CenturyLink Estimated Synergies and Integration Costs from CenturyTel/Embarq Merger For the 12-month period – July 1, 2010 through June 30, 2011

**Total Washington Jurisdiction** CenturyTel of United Telephone Co of CenturyTel of Washington the Northwest (WA) **Washington Total Total Company** and Inter-Island Cowiche **Functional Area** Sales & Marketing Finance Centralized Ops Information Technology Engineering Customer Service COO and Region Operations **Human Resources** Regulatory Legal / Admin / Executive **External Relations** Other **Total Operating Expense Synergies Capital Synergies** Integration Costs Washington Intrastate Jurisdiction CenturyTel of Washington CenturyTel of United Telephone Co of **Washington Total** the Northwest (WA) and Inter-Island Cowiche **Functional Area** Sales & Marketing Finance Centralized Ops Information Technology Engineering **Customer Service** COO and Region Operations **Human Resources** Regulatory Legal / Admin / Executive **External Relations** Other

**Integration Costs** 

**Total Operating Expense Synergies** 

**Capital Synergies** 

<sup>&</sup>lt;Note> The amounts represented in the Total Washington Jurisdiction and Washington Intrastate Jurisdiction columns are estimates based on factors.