

1 (JH-2), extends from \$1 to \$4.2 billion.

2 **Q. What was the result of your analysis?**

3 A. This result shows the median level of CEO salary was ~~\$533,000~~ \$545,000.

4 **Q. Is this the level you used?**

5 A. No. I used the Company's data set for the \$1 to \$3 billion class. Since my review
6 produced a level comparable to the Company's study, I chose to use the Company's own
7 study results.

8 **Q. Have you prepared an exhibit which details your analysis of the data set?**

9 A. Yes, Exhibit ____ (JH-2). Page 1 of 2 shows the combined set of data with the result at
10 the bottom. Page 2 of 2 shows each data set separately. The set on the left are the
11 companies with revenues from \$1 to \$3 billion and the companies on the right are based
12 on revenues with Avista in the middle.

13 **Q: What is your recommended level of salary for Mr. Matthews for ratemaking
14 purposes?**

15 A: \$570,000. This is a reduction of \$180,000 from his actual annual base salary of \$750,000
16 (Ex. 374) for rate making purposes.

17 **Q: Why did you disallow the signing bonuses and restricted stocks given to Mr.
18 Matthews, Mr. Meyer, and Mr. Turner?**

19 A: Generally, signing bonuses and restricted stocks are used to make up for some of lost
20 bonuses and the exercisable options officers lose when they leave an employer. I
21