

BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

DOCKET NO. UE-10 \_\_\_\_\_

DOCKET NO. UG-10 \_\_\_\_\_

EXHIBIT NO. \_\_\_\_ (WEA-2)

WILLIAM E. AVERA

REPRESENTING AVISTA CORPORATION

**EXHIBIT NO.\_\_(WEA-2)****QUALIFICATIONS OF WILLIAM E. AVERA****Q. Please describe your qualifications and experience.**

A. I received a B.A. degree with a major in economics from Emory University. After serving in the U.S. Navy, I entered the doctoral program in economics at the University of North Carolina at Chapel Hill. Upon receiving my Ph.D., I joined the faculty at the University of North Carolina and taught finance in the Graduate School of Business. I subsequently accepted a position at the University of Texas at Austin where I taught courses in financial management and investment analysis. I then went to work for International Paper Company in New York City as Manager of Financial Education, a position in which I had responsibility for all corporate education programs in finance, accounting, and economics.

In 1977, I joined the staff of the Public Utility Commission of Texas (“PUCT”) as Director of the Economic Research Division. During my tenure at the PUCT, I managed a division responsible for financial analysis, cost allocation and rate design, economic and financial research, and data processing systems, and I testified in cases on a variety of financial and economic issues. Since leaving the PUCT, I have been engaged as a consultant. I have participated in a wide range of assignments involving utility-related matters on behalf of utilities, industrial customers, municipalities, and regulatory commissions. I have previously testified before the Federal Energy Regulatory Commission (“FERC”), as well as the Federal Communications Commission, the Surface Transportation Board (and its predecessor, the Interstate Commerce Commission), the Canadian Radio-Television and Telecommunications Commission, and regulatory agencies, courts, and

legislative committees in over 40 states, including the Public Service Commission of Maryland (“MPSC” or “the Commission”).

In 1995, I was appointed by the PUCT to the Synchronous Interconnection Committee to advise the Texas legislature on the costs and benefits of connecting Texas to the national electric transmission grid. In addition, I served as an outside director of Georgia System Operations Corporation, the system operator for electric cooperatives in Georgia.

I have served as Lecturer in the Finance Department at the University of Texas at Austin and taught in the evening graduate program at St. Edward’s University for twenty years. In addition, I have lectured on economic and regulatory topics in programs sponsored by universities and industry groups. I have taught in hundreds of educational programs for financial analysts in programs sponsored by the Association for Investment Management and Research, the Financial Analysts Review, and local financial analysts societies. These programs have been presented in Asia, Europe, and North America, including the Financial Analysts Seminar at Northwestern University. I hold the Chartered Financial Analyst (CFA<sup>®</sup>) designation and have served as Vice President for Membership of the Financial Management Association. I have also served on the Board of Directors of the North Carolina Society of Financial Analysts. I was elected Vice Chairman of the National Association of Regulatory Commissioners (“NARUC”) Subcommittee on Economics and appointed to NARUC’s Technical Subcommittee on the National Energy Act. I have also served as an officer of various other professional organizations and societies. A resume containing the details of my experience and qualifications is attached.

**WILLIAM E. AVERA**

FINCAP, INC.  
Financial Concepts and Applications  
*Economic and Financial Counsel*

3907 Red River  
Austin, Texas 78751  
(512) 458-4644  
FAX (512) 458-4768  
fincap@texas.net

**Summary of Qualifications**

Ph.D. in economics and finance; Chartered Financial Analyst (CFA<sup>®</sup>) designation; extensive expert witness testimony before courts, alternative dispute resolution panels, regulatory agencies and legislative committees; lectured in executive education programs around the world on ethics, investment analysis, and regulation; undergraduate and graduate teaching in business and economics; appointed to leadership positions in government, industry, academia, and the military.

**Employment**

*Principal,*  
FINCAP, Inc.  
(Sep. 1979 to present)

Financial, economic and policy consulting to business and government. Perform business and public policy research, cost/benefit analyses and financial modeling, valuation of businesses (almost 200 entities valued), estimation of damages, statistical and industry studies. Provide strategy advice and educational services in public and private sectors, and serve as expert witness before regulatory agencies, legislative committees, arbitration panels, and courts.

*Director, Economic Research  
Division,*  
Public Utility Commission of Texas  
(Dec. 1977 to Aug. 1979)

Responsible for research and testimony preparation on rate of return, rate structure, and econometric analysis dealing with energy, telecommunications, water and sewer utilities. Testified in major rate cases and appeared before legislative committees and served as Chief Economist for agency. Administered state and federal grant funds. Communicated frequently with political leaders and representatives from consumer groups, media, and investment community.

*Manager, Financial Education,*  
International Paper Company  
New York City  
(Feb. 1977 to Nov. 1977)

Directed corporate education programs in accounting, finance, and economics. Developed course materials, recruited and trained instructors, liaison within the company and with academic institutions. Prepared operating budget and designed financial controls for corporate professional development program.

*Lecturer in Finance,*

The University of Texas at Austin  
(Sep. 1979 to May 1981)

Assistant Professor of Finance,  
(Sep. 1975 to May 1977)

Taught graduate and undergraduate courses in financial management and investment theory. Conducted research in business and public policy. Named Outstanding Graduate Business Professor and received various administrative appointments.

*Assistant Professor of Business,*  
University of North Carolina at  
Chapel Hill

(Sep. 1972 to Jul. 1975)

Taught in BBA, MBA, and Ph.D. programs. Created project course in finance, Financial Management for Women, and participated in developing Small Business Management sequence. Organized the North Carolina Institute for Investment Research, a group of financial institutions that supported academic research. Faculty advisor to the Media Board, which funds student publications and broadcast stations.

**Education**

*Ph.D., Economics and Finance,*  
University of North Carolina at  
Chapel Hill

(Jan. 1969 to Aug. 1972)

Elective courses included financial management, public finance, monetary theory, and econometrics. Awarded the Stonier Fellowship by the American Bankers' Association and University Teaching Fellowship. Taught statistics, macroeconomics, and microeconomics.

Dissertation: *The Geometric Mean Strategy as a Theory of Multiperiod Portfolio Choice*

*B.A., Economics,*  
Emory University, Atlanta, Georgia  
(Sep. 1961 to Jun. 1965)

Active in extracurricular activities, president of the Barkley Forum (debate team), Emory Religious Association, and Delta Tau Delta chapter. Individual awards and team championships at national collegiate debate tournaments.

**Professional Associations**

Received Chartered Financial Analyst (CFA) designation in 1977; Vice President for Membership, Financial Management Association; President, Austin Chapter of Planning Executives Institute; Board of Directors, North Carolina Society of Financial Analysts; Candidate Curriculum Committee, Association for Investment Management and Research; Executive Committee of Southern Finance Association; Vice Chair, Staff Subcommittee on Economics and National Association of Regulatory Utility Commissioners (NARUC); Appointed to NARUC Technical Subcommittee on the National Energy Act.

## **Teaching in Executive Education Programs**

*University-Sponsored Programs:* Central Michigan University, Duke University, Louisiana State University, National Defense University, National University of Singapore, Texas A&M University, University of Kansas, University of North Carolina, University of Texas.

*Business and Government-Sponsored Programs:* Advanced Seminar on Earnings Regulation, American Public Welfare Association, Association for Investment Management and Research, Congressional Fellows Program, Cost of Capital Workshop, Electricity Consumers Resource Council, Financial Analysts Association of Indonesia, Financial Analysts Review, Financial Analysts Seminar at Northwestern University, Governor's Executive Development Program of Texas, Louisiana Association of Business and Industry, National Association of Purchasing Management, National Association of Tire Dealers, Planning Executives Institute, School of Banking of the South, State of Wisconsin Investment Board, Stock Exchange of Thailand, Texas Association of State Sponsored Computer Centers, Texas Bankers' Association, Texas Bar Association, Texas Savings and Loan League, Texas Society of CPAs, Tokyo Association of Foreign Banks, Union Bank of Switzerland, U.S. Department of State, U.S. Navy, U.S. Veterans Administration, in addition to Texas state agencies and major corporations.

Presented papers for Mills B. Lane Lecture Series at the University of Georgia and Heubner Lectures at the University of Pennsylvania. Taught graduate courses in finance and economics for evening program at St. Edward's University in Austin from January 1979 through 1998.

## **Expert Witness Testimony**

Testified in over 300 cases before regulatory agencies addressing cost of capital, regulatory policy, rate design, and other economic and financial issues.

*Federal Agencies:* Federal Communications Commission, Federal Energy Regulatory Commission, Surface Transportation Board, Interstate Commerce Commission, and the Canadian Radio-Television and Telecommunications Commission.

*State Regulatory Agencies:* Alaska, Arizona, Arkansas, California, Colorado, Connecticut, Delaware, Florida, Georgia, Hawaii, Idaho, Illinois, Indiana, Iowa, Kansas, Kentucky, Maryland, Michigan, Missouri, Nevada, New Mexico, Montana, Nebraska, North Carolina, Ohio, Oklahoma, Oregon, Pennsylvania, South Carolina, South Dakota, Texas, Utah, Virginia, Washington, West Virginia, Wisconsin, and Wyoming.

Testified in 42 cases before federal and state courts, arbitration panels, and alternative dispute tribunals (89 depositions given) regarding damages, valuation, antitrust liability, fiduciary duties, and other economic and financial issues.

## **Board Positions and Other Professional Activities**

Audit Committee and Outside Director, Georgia System Operations Corporation (electric system operator for member-owned electric cooperatives in Georgia); Chairman, Board of Print Depot, Inc. and FINCAP, Inc.; Co-chair, Synchronous Interconnection Committee, appointed by Public Utility Commission of Texas and approved by governor; Appointed by Hays County Commission to Citizens Advisory Committee of Habitat Conservation Plan, Operator of AAA

Ranch, a certified organic producer of agricultural products; Appointed to Organic Livestock Advisory Committee by Texas Agricultural Commissioner Susan Combs; Appointed by Texas Railroad Commissioners to study group for *The UP/SP Merger: An Assessment of the Impacts on the State of Texas*; Appointed by Hawaii Public Utilities Commission to team reviewing affiliate relationships of Hawaiian Electric Industries; Chairman, Energy Task Force, Greater Austin-San Antonio Corridor Council; Consultant to Public Utility Commission of Texas on cogeneration policy and other matters; Consultant to Public Service Commission of New Mexico on cogeneration policy; Evaluator of Energy Research Grant Proposals for Texas Higher Education Coordinating Board.

### **Community Activities**

Board of Directors, Sustainable Food Center; Chair, Board of Deacons, Finance Committee, and Elder, Central Presbyterian Church of Austin; Founding Member, Orange-Chatham County (N.C.) Legal Aid Screening Committee.

### **Military**

Captain, U.S. Naval Reserve (retired after 28 years service); Commanding Officer, Naval Special Warfare Engineering (SEAL) Support Unit; Officer-in-Charge of SWIFT patrol boat in Vietnam; Enlisted service as weather analyst (advanced to second class petty officer).

### **Bibliography**

#### **Monographs**

- Ethics and the Investment Professional* (video, workbook, and instructor's guide) and *Ethics Challenge Today* (video), Association for Investment Management and Research (1995)
- "Definition of Industry Ethics and Development of a Code" and "Applying Ethics in the Real World," in *Good Ethics: The Essential Element of a Firm's Success*, Association for Investment Management and Research (1994)
- "On the Use of Security Analysts' Growth Projections in the DCF Model," with Bruce H. Fairchild in *Earnings Regulation Under Inflation*, J. R. Foster and S. R. Holmberg, eds. Institute for Study of Regulation (1982)
- An Examination of the Concept of Using Relative Customer Class Risk to Set Target Rates of Return in Electric Cost-of-Service Studies*, with Bruce H. Fairchild, Electricity Consumers Resource Council (ELCON) (1981); portions reprinted in *Public Utilities Fortnightly* (Nov. 11, 1982)
- "Usefulness of Current Values to Investors and Creditors," *Research Study on Current-Value Accounting Measurements and Utility*, George M. Scott, ed., Touche Ross Foundation (1978)
- "The Geometric Mean Strategy and Common Stock Investment Management," with Henry A. Latané in *Life Insurance Investment Policies*, David Cummins, ed. (1977)
- Investment Companies: Analysis of Current Operations and Future Prospects*, with J. Finley Lee and Glenn L. Wood, American College of Life Underwriters (1975)

**Articles**

- "Should Analysts Own the Stocks they Cover?" *The Financial Journalist*, (March 2002)
- "Liquidity, Exchange Listing, and Common Stock Performance," with John C. Groth and Kerry Cooper, *Journal of Economics and Business* (Spring 1985); reprinted by National Association of Security Dealers
- "The Energy Crisis and the Homeowner: The Grief Process," *Texas Business Review* (Jan.–Feb. 1980); reprinted in *The Energy Picture: Problems and Prospects*, J. E. Pluta, ed., Bureau of Business Research (1980)
- "Use of IFPS at the Public Utility Commission of Texas," *Proceedings of the IFPS Users Group Annual Meeting* (1979)
- "Production Capacity Allocation: Conversion, CWIP, and One-Armed Economics," *Proceedings of the NARUC Biennial Regulatory Information Conference* (1978)
- "Some Thoughts on the Rate of Return to Public Utility Companies," with Bruce H. Fairchild in *Proceedings of the NARUC Biennial Regulatory Information Conference* (1978)
- "A New Capital Budgeting Measure: The Integration of Time, Liquidity, and Uncertainty," with David Cordell in *Proceedings of the Southwestern Finance Association* (1977)
- "Usefulness of Current Values to Investors and Creditors," in *Inflation Accounting/Indexing and Stock Behavior* (1977)
- "Consumer Expectations and the Economy," *Texas Business Review* (Nov. 1976)
- "Portfolio Performance Evaluation and Long-run Capital Growth," with Henry A. Latané in *Proceedings of the Eastern Finance Association* (1973)
- Book reviews in *Journal of Finance* and *Financial Review*. Abstracts for *CFA Digest*. Articles in *Carolina Financial Times*.

**Selected Papers and Presentations**

- "Economic Perspective on Water Marketing in Texas," 2009 Water Law Institute, The University of Texas School of Law, Austin, TX (Dec. 2009).
- "Estimating Utility Cost of Equity in Financial Turmoil," SNL EXNET 15<sup>th</sup> Annual FERC Briefing, Washington, D.C. (Mar. 2009)
- "The Who, What, When, How, and Why of Ethics," San Antonio Financial Analysts Society (Jan. 16, 2002). Similar presentation given to the Austin Society of Financial Analysts (Jan. 17, 2002)
- "Ethics for Financial Analysts," Sponsored by Canadian Council of Financial Analysts: delivered in Calgary, Edmonton, Regina, and Winnipeg, June 1997. Similar presentations given to Austin Society of Financial Analysts (Mar. 1994), San Antonio Society of Financial Analysts (Nov. 1985), and St. Louis Society of Financial Analysts (Feb. 1986)
- "Cost of Capital for Multi-Divisional Corporations," Financial Management Association, New Orleans, Louisiana (Oct. 1996)
- "Ethics and the Treasury Function," Government Treasurers Organization of Texas, Corpus Christi, Texas (Jun. 1996)



- "A Cooperative Future," Iowa Association of Electric Cooperatives, Des Moines (December 1995). Similar presentations given to National G & T Conference, Irving, Texas (June 1995), Kentucky Association of Electric Cooperatives Annual Meeting, Louisville (Nov. 1994), Virginia, Maryland, and Delaware Association of Electric Cooperatives Annual Meeting, Richmond (July 1994), and Carolina Electric Cooperatives Annual Meeting, Raleigh (Mar. 1994)
- "Information Superhighway Warnings: Speed Bumps on Wall Street and Detours from the Economy," Texas Society of Certified Public Accountants Natural Gas, Telecommunications and Electric Industries Conference, Austin (Apr. 1995)
- "Economic/Wall Street Outlook," Carolinas Council of the Institute of Management Accountants, Myrtle Beach, South Carolina (May 1994). Similar presentation given to Bell Operating Company Accounting Witness Conference, Santa Fe, New Mexico (Apr. 1993)
- "Regulatory Developments in Telecommunications," Regional Holding Company Financial and Accounting Conference, San Antonio (Sep. 1993)
- "Estimating the Cost of Capital During the 1990s: Issues and Directions," The National Society of Rate of Return Analysts, Washington, D.C. (May 1992)
- "Making Utility Regulation Work at the Public Utility Commission of Texas," Center for Legal and Regulatory Studies, University of Texas, Austin (June 1991)
- "Can Regulation Compete for the Hearts and Minds of Industrial Customers," Emerging Issues of Competition in the Electric Utility Industry Conference, Austin (May 1988)
- "The Role of Utilities in Fostering New Energy Technologies," Emerging Energy Technologies in Texas Conference, Austin (Mar. 1988)
- "The Regulators' Perspective," Bellcore Economic Analysis Conference, San Antonio (Nov. 1987)
- "Public Utility Commissions and the Nuclear Plant Contractor," Construction Litigation Superconference, Laguna Beach, California (Dec. 1986)
- "Development of Cogeneration Policies in Texas," University of Georgia Fifth Annual Public Utilities Conference, Atlanta (Sep. 1985)
- "Wheeling for Power Sales," Energy Bureau Cogeneration Conference, Houston (Nov. 1985).
- "Asymmetric Discounting of Information and Relative Liquidity: Some Empirical Evidence for Common Stocks" (with John Groth and Kerry Cooper), Southern Finance Association, New Orleans (Nov. 1982)
- "Used and Useful Planning Models," Planning Executive Institute, 27th Corporate Planning Conference, Los Angeles (Nov. 1979)
- "Staff Input to Commission Rate of Return Decisions," The National Society of Rate of Return Analysts, New York (Oct. 1979)
- "Discounted Cash Life: A New Measure of the Time Dimension in Capital Budgeting," with David Cordell, Southern Finance Association, New Orleans (Nov. 1978)
- "The Relative Value of Statistics of Ex Post Common Stock Distributions to Explain Variance," with Charles G. Martin, Southern Finance Association, Atlanta (Nov. 1977)

- “An ANOVA Representation of Common Stock Returns as a Framework for the Allocation of Portfolio Management Effort,” with Charles G. Martin, Financial Management Association, Montreal (Oct. 1976)
- “A Growth-Optimal Portfolio Selection Model with Finite Horizon,” with Henry A. Latané, American Finance Association, San Francisco (Dec. 1974)
- “An Optimal Approach to the Finance Decision,” with Henry A. Latané, Southern Finance Association, Atlanta (Nov. 1974)
- “A Pragmatic Approach to the Capital Structure Decision Based on Long-Run Growth,” with Henry A. Latané, Financial Management Association, San Diego (Oct. 1974)
- “Growth Rates, Expected Returns, and Variance in Portfolio Selection and Performance Evaluation,” with Henry A. Latané, Econometric Society, Oslo, Norway (Aug. 1973)

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WILLIAM E. AVERA

REPRESENTING AVISTA CORPORATION

**EXHIBIT NO.\_\_(WEA-3)**

**DESCRIPTIONS OF QUANTITATIVE ANALYSES**

1           **Q.    What is the purpose of this schedule?**

2           A.    Exhibit No.\_\_(WEA-3) presents capital market estimates of the  
3           cost of equity. First, I examine the concept of the cost of equity, along with the  
4           risk-return tradeoff principle fundamental to capital markets. Next, I describe  
5           DCF, CAPM, and comparable earnings analyses conducted to estimate the cost  
6           of equity for reference groups of comparable risk firms.

**A.    Overview**

7           **Q.    What role does the rate of return on common equity play in a**  
8           **utility's rates?**

9           A.    The return on common equity is the cost of inducing and  
10          retaining investment in the utility's physical plant and assets. This investment  
11          is necessary to finance the asset base needed to provide utility service.  
12          Investors will commit money to a particular investment only if they expect it to  
13          produce a return commensurate with those from other investments with  
14          comparable risks. Moreover, the return on common equity is integral in  
15          achieving the sound regulatory objectives of rates that are sufficient to: 1) fairly  
16          compensate capital investment in the utility, 2) enable the utility to offer a

1 return adequate to attract new capital on reasonable terms, and 3) maintain the  
2 utility's financial integrity. Meeting these objectives allows the utility to fulfill  
3 its obligation to provide reliable service while meeting the needs of customers  
4 through necessary system expansion.

5 **Q. What fundamental economic principle underlies any evaluation**  
6 **of investors' required return on equity?**

7 A. The fundamental economic principle underlying the cost of equity  
8 concept is the notion that investors are risk averse. The required rate of return  
9 for a particular asset at any point in time is a function of: 1) the yield on risk-  
10 free assets, and 2) its relative risk, with investors demanding correspondingly  
11 larger risk premiums for assets bearing greater risk. Given this risk-return  
12 tradeoff, the required rate of return ( $k$ ) from an asset ( $i$ ) can be generally  
13 expressed as:

$$14 \quad k_i = R_f + RP_i$$

15 where:  $R_f$  = Risk-free rate of return, and  
16  $RP_i$  = Risk premium required to hold riskier asset  $i$ .

17 Thus, the required rate of return for a particular asset at any point in time is a  
18 function of: 1) the yield on risk-free assets, and 2) its relative risk, with investors

1 demanding correspondingly larger risk premiums for assets bearing greater  
2 risk.

3 **Q. Is the cost of equity observable in the capital markets?**

4 A. No. Unlike debt capital, there is no contractually guaranteed  
5 return on common equity capital since shareholders are the residual owners of  
6 the utility. Because it is unobservable, the cost of equity for a particular utility  
7 must be estimated by analyzing information about capital market conditions  
8 generally, assessing the relative risks of the company specifically, and  
9 employing various quantitative methods that focus on investors' current  
10 required rates of return. These various quantitative methods typically attempt  
11 to infer investors' required rates of return from stock prices, interest rates, or  
12 other capital market data.

**B. Comparable Risk Proxy Groups**

13 **Q. How did you implement these quantitative methods to estimate**  
14 **the cost of common equity for Avista?**

15 A. Application of the DCF model and other quantitative methods to  
16 estimate the cost of equity requires observable capital market data, such as  
17 stock prices. Moreover, even for a firm with publicly traded stock, the cost of  
18 equity can only be estimated. As a result, applying quantitative models using

1 observable market data only produces an estimate that inherently includes  
2 some degree of observation error. Thus, the accepted approach to increase  
3 confidence in the results is to apply the DCF model and other quantitative  
4 methods to a proxy group of publicly traded companies that investors regard as  
5 risk comparable.

6 **Q. What specific proxy group did you rely on for your analysis?**

7 A. In order to reflect the risks and prospects associated with Avista's  
8 jurisdictional utility operations, my DCF analyses focused on a reference group  
9 of other utilities composed of those companies included by The Value Line  
10 Investment Survey ("Value Line") in its Electric Utilities Industry groups with:  
11 (1) S&P corporate credit ratings of "BBB-" or "BBB," (2) a Value Line Safety  
12 Rank of "2" or "3", and (3) a Value Line Financial Strength Rating of "B+" to  
13 "B++". In addition, I excluded two firms that otherwise would have been in the  
14 proxy group, but are not appropriate for inclusion because Value Line indicated  
15 the potential that common dividends may be cut (Hawaiian Electric Industries,  
16 Inc.), and another (Allegheny Energy, Inc.) that is in the process of being  
17 acquired. I refer to this group as the "Utility Proxy Group."

1           **Q.     What other proxy group did you consider in evaluating a fair**  
2 **ROE for Avista?**

3           A.     Under the regulatory standards established by *Hope* and *Bluefield*,  
4 the salient criteria in establishing a meaningful benchmark to evaluate a fair  
5 rate of return is relative risk, not the particular business activity or degree of  
6 regulation. As noted in *Regulatory Finance: Utilities' Cost of Capital*, "It should be  
7 emphasized that the definition of a comparable risk class of companies does not  
8 entail similarity of operation, product lines, or environmental conditions, but  
9 rather similarity of experienced business risk and financial risk."<sup>1</sup> Utilities must  
10 compete for capital, not just against firms in their own industry, but with other  
11 investment opportunities of comparable risk. With regulation taking the place  
12 of competitive market forces, required returns for utilities should be in line with  
13 those of non-utility firms of comparable risk operating under the constraints of  
14 free competition. Consistent with this accepted regulatory standard, I also  
15 applied the DCF model to a reference group of comparable risk companies in  
16 the non-utility sectors of the economy. I refer to this group as the "Non-Utility  
17 Proxy Group".

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<sup>1</sup> Morin, Roger A., "Regulatory Finance: Utilities' Cost of Capital," *Public Utilities Reports, Inc.* at 58 (1994).



1 Q. What criteria did you apply to develop the Non-Utility Proxy  
 2 Group?

3 A. My comparable risk proxy group was composed of those U.S.  
 4 companies followed by Value Line that: (1) pay common dividends; (2) have a  
 5 Safety Rank of “1”; (3) have investment grade credit ratings from S&P, and (4)  
 6 have a Value Line Financial Strength Rating of “B++” or higher.

7 Q. How do the overall risks of your proxy groups compare with  
 8 Avista?

9 A. As shown below, Table 1 compares the Non-Utility Proxy Group  
 10 with the Utility Proxy Group and Avista across four key indicators of  
 11 investment risk:

12 TABLE 1  
 13 COMPARISON OF RISK INDICATORS

	S&P Credit Rating	Value Line		
		Safety Rank	Financial Strength	Beta
Non-Utility Group	A	1	A+	0.79
Utility Proxy Group	BBB	3	B++	0.73
Avista Corp.	BBB-	3	B+	0.80

1           **Q.     Do these criteria provide objective evidence to evaluate**  
2 **investors' risk perceptions?**

3           A.     Yes. Credit ratings are assigned by independent rating agencies  
4 for the purpose of providing investors with a broad assessment of the  
5 creditworthiness of a firm. Because the rating agencies' evaluation includes  
6 virtually all of the factors normally considered important in assessing a firm's  
7 relative credit standing, corporate credit ratings provide a broad, objective  
8 measure of overall investment risk that is readily available to investors. Widely  
9 cited in the investment community and referenced by investors, credit ratings  
10 are also frequently used as a primary risk indicator in establishing proxy  
11 groups to estimate the cost of equity.

12           While credit ratings provide the most widely referenced benchmark for  
13 investment risks, other quality rankings published by investment advisory  
14 services also provide relative assessments of risk that are considered by  
15 investors in forming their expectations. Value Line's primary risk indicator is  
16 its Safety Rank, which ranges from "1" (Safest) to "5" (Riskiest). This overall  
17 risk measure is intended to capture the total risk of a stock, and incorporates  
18 elements of stock price stability and financial strength. Given that Value Line is  
19 perhaps the most widely available source of investment advisory information,

1 its Safety Rank provides a useful guide to the likely risk perceptions of  
2 investors.

3 The Financial Strength Rating is designed as a guide to overall financial  
4 strength and creditworthiness, with the key inputs including financial leverage,  
5 business volatility measures, and company size. Value Line's Financial Strength  
6 Ratings range from "A++" (strongest) down to "C" (weakest) in nine steps.

7 As discussed in my direct testimony, Avista is rated "BBB-" by S&P, with  
8 the average rating for the firms in the Utility Proxy Group being slightly higher  
9 at "BBB". Avista's Value Line Safety Rank and Financial Strength Rating are the  
10 same as the averages for the Utility Proxy Group, and while I did not reference  
11 beta as a selection criteria in identifying the Utility Proxy Group, Avista's beta  
12 of 0.80 is also higher than the average of 0.73 for the Utility Proxy Group,  
13 suggesting somewhat greater risk. Based on these criteria, which reflect  
14 objective, published indicators that incorporate consideration of a broad  
15 spectrum of risks, including financial and business position and exposure to  
16 company specific factors, investors are likely to regard the risks and prospects  
17 of the Utility Proxy Group as being comparable to, albeit somewhat lower than,  
18 those of Avista.

1           With respect to the Non-Utility Proxy Group, its average credit ratings,  
2           Safety Rank, and Financial Strength Rating suggest less risk than for Avista,  
3           with its 0.79 average beta being essentially equal to the 0.80 value for the  
4           Company. While any differences in investment risk attributable to regulation  
5           should already be reflected in these objective measures, my analyses  
6           nevertheless conservatively focus on a lower-risk group of non-utility firms.

**C.     Discounted Cash Flow Analyses**

7           **Q.     How are DCF models used to estimate the cost of equity?**

8           A.     DCF models attempt to replicate the market valuation process that  
9           sets the price investors are willing to pay for a share of a company's stock. The  
10          model rests on the assumption that investors evaluate the risks and expected  
11          rates of return from all securities in the capital markets. Given these  
12          expectations, the price of each stock is adjusted by the market until investors  
13          are adequately compensated for the risks they bear. Therefore, we can look to  
14          the market to determine what investors believe a share of common stock is  
15          worth. By estimating the cash flows investors expect to receive from the stock  
16          in the way of future dividends and capital gains, we can calculate their required  
17          rate of return. In other words, the cash flows that investors expect from a stock  
18          are estimated, and given its current market price, we can "back-into" the

1 discount rate, or cost of equity, that investors implicitly used in bidding the  
2 stock to that price.

3 **Q. What market valuation process underlies DCF models?**

4 A. DCF models assume that the price of a share of common stock is  
5 equal to the present value of the expected cash flows (i.e., future dividends and  
6 stock price) that will be received while holding the stock, discounted at  
7 investors' required rate of return. That is, the cost of equity is the discount rate  
8 that equates the current price of a share of stock with the present value of all  
9 expected cash flows from the stock.

10 **Q. What form of the DCF model is customarily used to estimate the**  
11 **cost of equity in rate cases?**

12 A. Rather than developing annual estimates of cash flows into  
13 perpetuity, the DCF model can be simplified to a "constant growth" form:<sup>2</sup>

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<sup>2</sup> The constant growth DCF model is dependent on a number of assumptions, which in practice are never strictly met. These include a constant growth rate for both dividends and earnings; a stable dividend payout ratio; the discount rate exceeds the growth rate; a constant growth rate for book value and price; a constant earned rate of return on book value; no sales of stock at a price above or below book value; a constant price-earnings ratio; a constant discount rate (*i.e.*, no changes in risk or interest rate levels and a flat yield curve); and all of the above extend to infinity.

1

$$P_0 = \frac{D_1}{k_e - g}$$

2           where:         $P_0$  = Current price per share;  
3                            $D_1$  = Expected dividend per share in the coming  
4   year;  
5                            $k_e$  = Cost of equity;  
6                            $g$  = Investors' long-term growth expectations.

7       The cost of equity ( $K_e$ ) can be isolated by rearranging terms:

8

$$k_e = \frac{D_1}{P_0} + g$$

9       This constant growth form of the DCF model recognizes that the rate of return  
10       to stockholders consists of two parts: 1) dividend yield ( $D_1/P_0$ ), and 2) growth  
11       ( $g$ ). In other words, investors expect to receive a portion of their total return in  
12       the form of current dividends and the remainder through price appreciation.

13           **Q.     What steps are required to apply the DCF model?**

14           A.     The first step in implementing the constant growth DCF model is  
15       to determine the expected dividend yield ( $D_1/P_0$ ) for the firm in question. This  
16       is usually calculated based on an estimate of dividends to be paid in the coming  
17       year divided by the current price of the stock. The second, and more  
18       controversial, step is to estimate investors' long-term growth expectations ( $g$ )

1 for the firm. The final step is to sum the firm's dividend yield and estimated  
2 growth rate to arrive at an estimate of its cost of equity.

3 **Q. How was the dividend yield for the Utility Proxy Group**  
4 **determined?**

5 A. Estimates of dividends to be paid by each of these utilities over  
6 the next twelve months, obtained from Value Line, served as  $D_1$ . This annual  
7 dividend was then divided by the corresponding stock price for each utility to  
8 arrive at the expected dividend yield. The expected dividends, stock prices,  
9 and resulting dividend yields for the firms in the Utility Proxy Group are  
10 presented on Exhibit No.\_\_(WEA-5).

11 **Q. What is the next step in applying the constant growth DCF**  
12 **model?**

13 A. The next step is to evaluate long-term growth expectations, or " $g$ ",  
14 for the firm in question. In constant growth DCF theory, earnings, dividends,  
15 book value, and market price are all assumed to grow in lockstep, and the  
16 growth horizon of the DCF model is infinite. But implementation of the DCF  
17 model is more than just a theoretical exercise; it is an attempt to replicate the  
18 mechanism investors used to arrive at observable stock prices. A wide variety

1 of techniques can be used to derive growth rates, but the only “g” that matters  
2 in applying the DCF model is the value that investors expect.

3 **Q. Are historical growth rates likely to be representative of**  
4 **investors’ expectations for utilities?**

5 A. No. If past trends in earnings, dividends, and book value are to  
6 be representative of investors’ expectations for the future, then the historical  
7 conditions giving rise to these growth rates should be expected to continue.  
8 That is clearly not the case for utilities, where structural and industry changes  
9 have led to declining dividends, earnings pressure, and, in many cases,  
10 significant write-offs. While these conditions serve to depress historical growth  
11 measures, they are not representative of long-term expectations for the utility  
12 industry. Moreover, to the extent historical trends for utilities are meaningful,  
13 they are also captured in projected growth rates, since securities analysts also  
14 routinely examine and assess the impact and continued relevance (if any) of  
15 historical trends.

16 **Q. What are investors most likely to consider in developing their**  
17 **long-term growth expectations?**

18 A. While the DCF model is technically concerned with growth in  
19 dividend cash flows, implementation of this DCF model is solely concerned



1 with replicating the forward-looking evaluation of real-world investors. In the  
2 case of electric utilities, dividend growth rates are not likely to provide a  
3 meaningful guide to investors' current growth expectations. This is because  
4 utilities have significantly altered their dividend policies in response to more  
5 accentuated business risks in the industry, with the payout ratio for electric  
6 utilities falling from approximately 80 percent historically to on the order of 60  
7 to 70 percent.<sup>3</sup> As a result of this trend towards a more conservative payout  
8 ratio, dividend growth in the utility industry has remained largely stagnant as  
9 utilities conserve financial resources to provide a hedge against heightened  
10 uncertainties.

11 As payout ratios for firms in the utility industry trended downward,  
12 investors' focus has increasingly shifted from dividends to earnings as a  
13 measure of long-term growth. Future trends in earnings, which provide the  
14 source for future dividends and ultimately support share prices, play a pivotal  
15 role in determining investors' long-term growth expectations. The importance  
16 of earnings in evaluating investors' expectations and requirements is well  
17 accepted in the investment community. As noted in *Finding Reality in Reported*

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<sup>3</sup> The Value Line Investment Survey (Sep. 15, 1995 at 161, Dec. 26, 2008 at 687).

1     *Earnings* published by the Association for Investment Management and  
2     Research:

3             [E]arnings, presumably, are the basis for the investment benefits  
4             that we all seek. “Healthy earnings equal healthy investment  
5             benefits” seems a logical equation, but earnings are also a  
6             scorecard by which we compare companies, a filter through  
7             which we assess management, and a crystal ball in which we try  
8             to foretell future performance.<sup>4</sup>

9             Value Line’s near-term projections and its Timeliness Rank, which is the  
10            principal investment rating assigned to each individual stock, are also based  
11            primarily on various quantitative analyses of earnings. As Value Line  
12            explained:

13                 The future earnings rank accounts for 65% in the determination of  
14                 relative price change in the future; the other two variables (current  
15                 earnings rank and current price rank) explain 35%.<sup>5</sup>

16            The fact that investment advisory services, such as Value Line, Thomson, and  
17            Reuters, focus on growth in earnings indicates that the investment community  
18            regards this as a superior indicator of future long-term growth. Indeed, “A  
19            Study of Financial Analysts: Practice and Theory,” published in the *Financial*  
20            *Analysts Journal*, reported the results of a survey conducted to determine what

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<sup>4</sup> Association for Investment Management and Research, “Finding Reality in Reported Earnings: An Overview”, p. 1 (Dec. 4, 1996).

<sup>5</sup> The Value Line Investment Survey, *Subscriber’s Guide*, p. 53.

1 analytical techniques investment analysts actually use.<sup>6</sup> Respondents were  
2 asked to rank the relative importance of earnings, dividends, cash flow, and  
3 book value in analyzing securities. Of the 297 analysts that responded, only 3  
4 ranked dividends first while 276 ranked it last. The article concluded:

5 Earnings and cash flow are considered far more important than  
6 book value and dividends.<sup>7</sup>

7 More recently, the *Financial Analysts Journal* reported the results of a  
8 study of the relationship between valuations based on alternative multiples and  
9 actual market prices, which concluded, "In all cases studied, earnings  
10 dominated operating cash flows and dividends."<sup>8</sup>

11 **Q. Do the growth rate projections of security analysts consider**  
12 **historical trends?**

13 A. Yes. Professional security analysts study historical trends  
14 extensively in developing their projections of future earnings. Hence, to the  
15 extent there is any useful information in historical patterns, that information is  
16 incorporated into analysts' growth forecasts.

---

<sup>6</sup> Block, Stanley B., "A Study of Financial Analysts: Practice and Theory", *Financial Analysts Journal* (July/August 1999).

<sup>7</sup> *Id.* at 88.

<sup>8</sup> Liu, Jing, Nissim, Doron, & Thomas, Jacob, "Is Cash Flow King in Valuations?," *Financial Analysts Journal*, Vol. 63, No. 2 (March/April 2007) at 56.

1           **Q.     What are security analysts currently projecting in the way of**  
2 **growth for the firms in the Utility Proxy Group?**

3           A.     The Value Line earnings growth projections for each of the firms  
4 in the Utility Proxy Group are displayed on Exhibit No.\_\_(WEA-5). Also  
5 presented are the earnings per share (“EPS”) growth projections reported by  
6 Thomson Reuters IBES (“IBES”), Thomson First Call Estimates (“First Call”),  
7 and Zacks Investment Research (“Zacks”).<sup>9</sup>

8           **Q.     Some argue that analysts’ assessments of growth rates are**  
9 **biased. Do you believe these projections are inappropriate for estimating**  
10 **investors’ required return using the DCF model?**

11          A.     No. In applying the DCF model to estimate the cost of common  
12 equity, the only relevant growth rate is the forward-looking expectations of  
13 investors that are captured in current stock prices. Investors, just like securities  
14 analysts and others in the investment community, do not know how the future  
15 will actually turn out. They can only make investment decisions based on their  
16 best estimate of what the future holds in the way of long-term growth for a  
17 particular stock, and securities prices are constantly adjusting to reflect their  
18 assessment of available information.

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<sup>9</sup> Thomson Reuters separately compiles and publishes consensus securities analyst growth rates under the IBES (formerly Institutional Brokers Estimate System) and First Call brands.

1           Any claims that analysts' estimates are not relied upon by investors are  
2 illogical given the reality of a competitive market for investment advice. If  
3 financial analysts' forecasts do not add value to investors' decision making, then  
4 it is irrational for investors to pay for these estimates. Similarly, those financial  
5 analysts who fail to provide reliable forecasts will lose out in competitive  
6 markets relative to those analysts whose forecasts investors find more credible.  
7 The reality that analyst estimates are routinely referenced in the financial media  
8 and in investment advisory publications (e.g., Value Line) implies that investors  
9 use them as a basis for their expectations.

10           The continued success of investment services such as Thomson Reuters  
11 and Value Line, and the fact that projected growth rates from such sources are  
12 widely referenced, provides strong evidence that investors give considerable  
13 weight to analysts' earnings projections in forming their expectations for future  
14 growth. While the projections of securities analysts may be proven optimistic  
15 or pessimistic in hindsight, this is irrelevant in assessing the expected growth  
16 that investors have incorporated into current stock prices, and any bias in  
17 analysts' forecasts – whether pessimistic or optimistic – is irrelevant if investors  
18 share analysts' views. Earnings growth projections of security analysts provide

1 the most frequently referenced guide to investors' views and are widely  
2 accepted in applying the DCF model. As explained in *Regulatory Finance:*

3 *Utilities' Cost of Capital:*

4 Because of the dominance of institutional investors and their  
5 influence on individual investors, analysts' forecasts of long-run  
6 growth rates provide a sound basis for estimating required  
7 returns. Financial analysts also exert a strong influence on the  
8 expectations of many investors who do not possess the resources  
9 to make their own forecasts, that is, they are a cause of  $g$   
10 [growth].<sup>10</sup>

11 **Q. How else are investors' expectations of future long-term growth**  
12 **prospects often estimated for use in the constant growth DCF model?**

13 A. Based on the assumptions underlying constant growth theory,  
14 conventional applications of the constant growth DCF model often examine the  
15 relationship between retained earnings and earned rates of return as an  
16 indication of the sustainable growth investors might expect from the  
17 reinvestment of earnings within a firm. The sustainable growth rate is  
18 calculated by the formula,  $g = br + sv$ , where "b" is the expected retention ratio,  
19 "r" is the expected earned return on equity, "s" is the percent of common equity  
20 expected to be issued annually as new common stock, and "v" is the equity  
21 accretion rate.

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<sup>10</sup> Morin, Roger A., "Regulatory Finance: Utilities' Cost of Capital," *Public Utilities Reports, Inc.* at 154 (1994).

1           **Q.     What is the purpose of the “sv” term?**

2           A.     Under DCF theory, the “sv” factor is a component of the growth  
3 rate designed to capture the impact of issuing new common stock at a price  
4 above, or below, book value. When a company’s stock price is greater than its  
5 book value per share, the per-share contribution in excess of book value  
6 associated with new stock issues will accrue to the current shareholders. This  
7 increase to the book value of existing shareholders leads to higher expected  
8 earnings and dividends, with the “sv” factor incorporating this additional  
9 growth component.

10           **Q.     What growth rate does the earnings retention method suggest  
11 for the Utility Proxy Group?**

12           A.     The sustainable, “br+sv” growth rates for each firm in the Utility  
13 Proxy Group are summarized on Exhibit No.\_\_(WEA-5), with the underlying  
14 details being presented on Exhibit No.\_\_(WEA-6). For each firm, the expected  
15 retention ratio (b) was calculated based on Value Line’s projected dividends and  
16 earnings per share. Likewise, each firm’s expected earned rate of return (r) was  
17 computed by dividing projected earnings per share by projected net book  
18 value. Because Value Line reports end-of-year book values, an adjustment was  
19 incorporated to compute an average rate of return over the year, consistent with

1 the theory underlying this approach to estimating investors' growth  
2 expectations. Meanwhile, the percent of common equity expected to be issued  
3 annually as new common stock (s) was equal to the product of the projected  
4 market-to-book ratio and growth in common shares outstanding, while the  
5 equity accretion rate (v) was computed as 1 minus the inverse of the projected  
6 market-to-book ratio.

7 **Q. What other growth rate did you consider?**

8 A. As noted earlier, the DCF model assumes that investors expect to  
9 receive a portion of their total return in the form of current dividends and the  
10 remainder through price appreciation. Consistent with this paradigm, I also  
11 examined expected growth in each utility's stock price based on Value Line's  
12 2011-2014 projections.

13 **Q. What cost of equity estimates were implied for the Utility Proxy  
14 Group using the DCF model?**

15 A. After combining the dividend yields and respective growth  
16 projections for each utility, the resulting cost of equity estimates are shown on  
17 Exhibit No.\_\_(WEA-5).



1           **Q.     In evaluating the results of the constant growth DCF model, is it**  
2 **appropriate to eliminate estimates that are extreme low or high outliers?**

3           A.     Yes. In applying quantitative methods to estimate the cost of  
4 equity, it is essential that the resulting values pass fundamental tests of  
5 reasonableness and economic logic. Accordingly, DCF estimates that are  
6 implausibly low or high should be eliminated when evaluating the results of  
7 this method.

8           **Q.     How did you evaluate DCF estimates at the low end of the**  
9 **range?**

10          A.     It is a basic economic principle that investors can be induced to  
11 hold more risky assets only if they expect to earn a return to compensate them  
12 for their risk bearing. As a result, the rate of return that investors require from  
13 a utility's common stock, the most junior and riskiest of its securities, must be  
14 considerably higher than the yield offered by senior, long-term debt. As noted  
15 earlier, the average corporate credit rating associated with the firms in the  
16 Utility Proxy Group is "BBB+". Companies rated "BBB-", "BBB", and "BBB+"  
17 are all considered part of the triple-B rating category, with Moody's monthly  
18 yields on triple-B bonds averaging approximately 6.3 percent in January 2010.<sup>11</sup>

---

<sup>11</sup> Moody's Investors Service, [www.credittrends.com](http://www.credittrends.com).

1 It is inconceivable that investors are not requiring a substantially higher rate of  
2 return for holding common stock. Consistent with this principle, the DCF  
3 results for the Utility Proxy Group must be adjusted to eliminate estimates that  
4 are determined to be extreme low outliers when compared against the yields  
5 available to investors from less risky utility bonds.

6 **Q. Have similar tests been applied by regulators?**

7 A. Yes. FERC has noted that adjustments are justified where  
8 applications of the DCF approach produce illogical results. FERC evaluates  
9 DCF results against observable yields on long-term public utility debt and has  
10 recognized that it is appropriate to eliminate estimates that do not sufficiently  
11 exceed this threshold. In a 2003 opinion establishing its current precedent for  
12 determining ROEs for electric utilities, for example, FERC noted:

13 An adjustment to this data is appropriate in the case of PG&E's  
14 low-end return of 8.42 percent, which is comparable to the  
15 average Moody's "A" grade public utility bond yield of 8.06  
16 percent, for October 1999. Because investors cannot be expected  
17 to purchase stock if debt, which has less risk than stock, yields  
18 essentially the same return, this low-end return cannot be  
19 considered reliable in this case.<sup>12</sup>

---

<sup>12</sup> *Southern California Edison Company*, 92 FERC ¶ 61,070 (2000) at p. 22.

1 More recently, in its March 27, 2009 decision in *Pioneer*, FERC concluded that it  
2 would exclude low-end ROEs “within about 100 basis points above the cost of  
3 debt.”<sup>13</sup>

4 **Q. What else should be considered in evaluating DCF estimates at**  
5 **the low end of the range?**

6 A. As indicated earlier, while corporate bond yields have declined  
7 substantially as the worst of the financial crisis has abated, it is generally  
8 expected that long-term interest rates will rise as the recession ends and the  
9 economy returns to a more normal pattern of growth. As shown in Table 2  
10 below, the most recent forecasts of IHS Global Insight and the EIA imply an  
11 average triple-B bond yield of 7.01 percent for 2010, or 7.41 percent over the  
12 5-year period 2010-2014:

---

<sup>13</sup> *Pioneer Transmission, LLC*, 126 FERC ¶ 61,281 at P 94 (2009) (“*Pioneer*”).

1  
2

**TABLE 2**  
**IMPLIED BBB BOND YIELD**

<u>Line No.</u>		<u>2010</u>	<u>2010-14</u>
1	<u>Projected AA Utility Yield</u>		
2	GlobalInsight (a)	5.55%	6.30%
3	EIA (b)	6.66%	6.71%
4	Average	6.11%	6.51%
5	BBB – AA Yield Spread (c)	0.90%	0.90%
6	<b>Implied BBB Utility Yield</b>	<b>7.01%</b>	<b>7.41%</b>

(a) IHS Global Insight, *The U.S. Economy: The 30-Year Focus* (Third-Quarter 2009) at Table 34.

(b) Energy Information Administration, *Annual Energy Outlook 2010, Early Release* (Dec. 5, 2009) at Table 20.

(c) Based on monthly average bond yields for February 2010 reported in Moody's *Credit Perspectives*.

3           The increase in debt yields anticipated by IHS Global Insight and EIA is  
4 also supported by the widely-referenced Blue Chip Financial Forecasts, which  
5 projects that yields on corporate bonds will climb on the order of 70 basis points  
6 through the second quarter of 2011.<sup>14</sup> Consistent with these forecasts, Fitch  
7 recently concluded, "Interest rates are expected to rise over the course of the  
8 year from very low levels."<sup>15</sup>

<sup>14</sup> Blue Chip Financial Forecasts, Vol. 29, No. 2 (Feb. 1, 2010).

<sup>15</sup> Fitch Ratings Ltd., "U.S. Utilities, Power, and Gas 2010 Outlook," *Global Power North America Special Report* (Dec. 4, 2009).

1           **Q.     What does this test of logic imply with respect to the DCF**  
2 **results for the Utility Proxy Group?**

3           A.     As shown on Exhibit No.\_\_(WEA-5), sixteen of the cost equity  
4 estimates for the firms in the Utility Proxy Group fell below 8.0 percent.<sup>16</sup> In  
5 light of the risk-return tradeoff principle and the test applied in *Pioneer*, it is  
6 inconceivable that investors are not requiring a substantially higher rate of  
7 return for holding common stock, which is the riskiest of a utility's securities.  
8 As a result, consistent with the test of economic logic applied by FERC and the  
9 upward trend expected for utility bond yields, these values provide little  
10 guidance as to the returns investors require from utility common stocks and  
11 should be excluded.

12           **Q.     What cost of equity is implied by your DCF results for the**  
13 **Utility Proxy Group?**

14           A.     As shown on Exhibit No.\_\_(WEA-5) and summarized in Table 3,  
15 below, after eliminating illogical low- and high-end values, application of the  
16 constant growth DCF model resulted in the following cost of equity estimates:

---

<sup>16</sup> As highlighted on Exhibit WEA-2, these DCF estimates ranged from 5.0 percent to 7.9 percent.

1  
2

**TABLE 3**  
**DCF RESULTS – UTILITY PROXY GROUP**

<u>Growth Rate</u>	<u>Average Cost of Equity</u>
Value Line	11.5%
IBES	11.1%
First Call	11.1%
Zacks	10.6%
br+sv	10.4%
Stock Price	11.2%

3

**Q. What were the results of your DCF analysis for the Non-Utility**

4

**Proxy Group?**

5

A. I applied the DCF model to the Non-Utility Proxy Group in

6

exactly the same manner described earlier for the Utility Proxy Group. The

7

results of my DCF analysis for the Non-Utility Proxy Group are presented in

8

Exhibit No.\_\_(WEA-7), with the sustainable, “br+sv” growth rates being

9

developed on Exhibit No.\_\_(WEA-8).

10

I noted earlier that values that are implausibly low or high should be

11

eliminated when evaluating the results of any quantitative method used to

12

estimate the cost of equity. As highlighted on Exhibit No.\_\_(WEA-7), in

13

addition to illogical low-end values, various DCF estimates for the firms in the

14

Non-Utility Proxy Group exceeded 17.0 percent. I determined that, when

15

compared with the balance of the remaining estimates, these values could be

1 considered implausible and should be excluded. This is also consistent with the  
 2 precedent adopted by FERC, which has established that estimates found to be  
 3 “extreme outliers” should be disregarded in interpreting the results of  
 4 quantitative methods used to estimate the cost of equity.<sup>17</sup>

5 As shown on Exhibit No.\_\_(WEA-7) and summarized in Table 4, below,  
 6 after eliminating illogical low- and high-end values, application of the constant  
 7 growth DCF model resulted in cost of common equity estimates generally in  
 8 the 12 percent to 13 percent range:

9 **TABLE 4**  
 10 **DCF RESULTS – NON-UTILITY PROXY GROUP**

<u>Growth Rate</u>	<u>Average Cost of Equity</u>
Value Line	11.9%
IBES	12.6%
First Call	12.8%
Zacks	12.7%
br+sv	12.2%
Stock Price	13.7%

11 As discussed earlier, reference to the Non-Utility Proxy Group is consistent  
 12 with established regulatory principles and required returns for utilities should

---

<sup>17</sup> See, e.g., *ISO New England, Inc.*, 109 FERC ¶ 61,147 at P 205 (2004).

1 be in line with those of non-utility firms of comparable risk operating under the  
2 constraints of free competition.

**D. Capital Asset Pricing Model**

3 **Q. Please describe the CAPM.**

4 A. The CAPM is a theory of market equilibrium that measures risk  
5 using the beta coefficient. Assuming investors are fully diversified, the relevant  
6 risk of an individual asset (*e.g.*, common stock) is its volatility relative to the  
7 market as a whole, with beta reflecting the tendency of a stock's price to follow  
8 changes in the market. The CAPM is mathematically expressed as:

9 
$$R_j = R_f + \beta_j(R_m - R_f)$$

10 where:  $R_j$  = required rate of return for stock  $j$ ;  
11  $R_f$  = risk-free rate;  
12  $R_m$  = expected return on the market portfolio; and,  
13  $\beta_j$  = beta, or systematic risk, for stock  $j$ .

14 Like the DCF model, the CAPM is an *ex-ante*, or forward-looking model based  
15 on expectations of the future. As a result, in order to produce a meaningful  
16 estimate of investors' required rate of return, the CAPM must be applied using  
17 estimates that reflect the expectations of actual investors in the market, not with  
18 backward-looking, historical data.



1           **Q.     How did you apply the CAPM to estimate the cost of common**  
2 **equity?**

3           A.     Application of the CAPM to the Utility Proxy Group based on a  
4 forward-looking estimate for investors' required rate of return from common  
5 stocks is presented on Exhibit No.\_\_(WEA-9). In order to capture the  
6 expectations of today's investors in current capital markets, the expected market  
7 rate of return was estimated by conducting a DCF analysis on the dividend  
8 paying firms in the S&P 500.

9           The dividend yield for each firm was calculated based on the annual  
10 indicated dividend payment obtained from Value Line, increased by one-half of  
11 the growth rate discussed subsequently  $(1 + 0.5g)$  to convert them to year-ahead  
12 dividend yields presumed by the constant growth DCF model. The growth rate  
13 was equal to the earnings growth projections for each firm published by IBES,  
14 with each firm's dividend yield and growth rate being weighted by its  
15 proportionate share of total market value. Based on the weighted average of  
16 the projections for the 352 individual firms, current estimates imply an average  
17 growth rate over the next five years of 8.8 percent. Combining this average  
18 growth rate with an adjusted dividend yield of 2.5 percent results in a current  
19 cost of common equity estimate for the market as a whole of approximately 11.3

1       percent. Subtracting a 4.5 percent risk-free rate based on the average yield on  
2       20-year Treasury bonds produced a market equity risk premium of 6.8 percent.

3               **Q.     What was the source of the beta values you used to apply the**  
4       **CAPM?**

5               A.     I relied on the beta values reported by Value Line, which in my  
6       experience is the most widely referenced source for beta in regulatory  
7       proceedings. As noted in *Regulatory Finance: Utilities' Cost of Capital*:

8               Value Line betas are computed on a theoretically sound basis  
9               using a broadly-based market index, and they are adjusted for the  
10              regression tendency of betas to converge to 1.00. . . . Value Line is  
11              the largest and most widely circulated independent investment  
12              advisory service, and exerts influence on a large number of  
13              institutional and individual investors and on the expectations of  
14              these investors.<sup>18</sup>

15       As shown on Exhibit No.\_\_(WEA-9), multiplying the 6.8 percent market risk  
16       premium by the average Value Line beta for the firms in the Utility Proxy  
17       Group, and then adding the resulting risk premium to the average long-term  
18       Treasury bond yield, results in an average indicated cost of common equity of  
19       9.5 percent.

---

<sup>18</sup> Morin, Roger A., "Regulatory Finance: Utilities' Cost of Capital," *Public Utilities Reports* at 65 (1994).

1           **Q.     What cost of common equity was indicated for the Non-Utility**  
2 **Proxy Group based on this forward-looking application of the CAPM?**

3           A.     As shown on Exhibit No.\_\_(WEA-10), applying the forward-  
4 looking CAPM approach to the firms in the Non-Utility Proxy Group results in  
5 an average implied cost of common equity of 9.8 percent.

6           **Q.     Do you have any observations regarding these CAPM results?**

7           A.     Yes. Applying the CAPM is complicated by the impact of the  
8 recent capital market turmoil and recession on investors' risk perceptions and  
9 required returns. The CAPM cost of common equity estimate is calibrated from  
10 investors' required risk premium between Treasury bonds and common stocks.  
11 In response to heightened uncertainties, investors have sought a safe haven in  
12 U.S. government bonds and this "flight to safety" has pushed Treasury yields  
13 significantly lower while yield spreads for corporate debt have widened. This  
14 distortion not only impacts the absolute level of the CAPM cost of equity  
15 estimate, but it affects estimated risk premiums. Economic logic would suggest  
16 that investors' required risk premium for common stocks over Treasury bonds  
17 has also increased. Thus, recent capital market conditions may cause CAPM  
18 cost of common equity estimates to understate investors' required returns for  
19 common stocks, particularly when historical data are used to calculate the

1 market risk premium. As the Staff of the Florida Public Service Commission  
2 recently concluded:

3 [R]ecognizing the impact the Federal Government's  
4 unprecedented intervention in the capital markets has had on the  
5 yields on long-term Treasury bonds, staff believes models that  
6 relate the investor-required return on equity to the yield on  
7 government securities, such as the CAPM approach, produce less  
8 reliable estimates of the ROE at this time.<sup>19</sup>

9 While my application of the CAPM makes every effort to incorporate investors'  
10 forward-looking expectations, the full effect of the "flight to safety" may not be  
11 captured in my market risk premium estimate.

12 Second, the beta in CAPM theory is a measure of the investors' expected  
13 relationship of a firm's stock price to the market as a whole. Because investors'  
14 expected beta for a firm is not known, reported betas are estimated based on  
15 historical relationships. The precipitous drop and subsequent partial recovery  
16 in stock prices over the last year or so have caused many firms' historical betas  
17 to become unstable, so that reported betas may or may not reflect investors'  
18 expected beta. Because of this inherent mismatch between the historical  
19 circumstances underlying reported beta values and the current perceptions of

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<sup>19</sup> *Staff Recommendation for Docket No. 080677-E1 - Petition for increase in rates by Florida Power & Light Company*, at p. 280 (Dec. 23, 2009).

1 investors, the CAPM may not accurately reflect investor's forward-looking rate  
2 of return requirements.

3           Meanwhile, forward-looking estimates of the market required rate of  
4 return may be distorted by the recent run-up in stock prices. It is not clear  
5 whether reported security analysts' dividend and growth projections have kept  
6 pace with the economic recovery expectations presumably pushing up stock  
7 prices; if not, there is a mismatch that under-estimates the market required rate  
8 of return. This incongruity between current measures of the market risk  
9 premium and historical beta values is particularly relevant during periods of  
10 heightened uncertainty and rapidly changing capital market conditions, such as  
11 those experienced recently. As a result, there is every indication that CAPM  
12 approaches fail to fully reflect the risk perceptions of real-world investors in  
13 today's capital markets, which would violate the standards underlying a fair  
14 rate of return by failing to provide an opportunity to earn a return  
15 commensurate with other investments of comparable risk.

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**E. Expected Earnings Approach**

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**Q. What other analyses did you conduct to estimate the cost of equity?**

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A. As I noted earlier, I also evaluated the ROE using the comparable earnings method. Reference to rates of return available from alternative investments of comparable risk can provide an important benchmark in assessing the return necessary to assure confidence in the financial integrity of a firm and its ability to attract capital. This comparable earnings approach is consistent with the economic underpinnings for a fair rate of return established by the Supreme Court in *Hope* and *Bluefield*. Moreover, it avoids the complexities and limitations of capital market methods and instead focuses on expected earned returns on book equity, which are more readily available to investors.

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**Q. What rates of return are indicated for utilities based on this approach?**

A. Value Line reports that its analysts anticipate an average rate of return on common equity for the electric utility industry of 11.0 percent in 2010

1 and 11.5 percent over its 2012-2014 forecast horizon.<sup>20</sup> Meanwhile, for the gas  
2 utility industry Value Line expects returns on common equity of 10.5 percent in  
3 2010 and 11.0 percent over the period 2012-2014.<sup>21</sup>

4 For the firms in the Utility Proxy Group specifically, the returns on  
5 common equity projected by Value Line over its three-to-five year forecast  
6 horizon are shown on Exhibit No.\_\_(WEA-11). Consistent with the rationale  
7 underlying the development of the br+sv growth rates, these year-end values  
8 were converted to average returns using the same adjustment factor discussed  
9 earlier and developed on Exhibit No.\_\_(WEA-6). As shown on  
10 Exhibit No.\_\_(WEA-11), Value Line's projections for the utility proxy group  
11 suggested an average ROE of 10.7 percent.

#### F. Summary of Quantitative Results

12 **Q. Please summarize the results of your quantitative analyses.**

13 A. The cost of equity estimates implied by my quantitative analyses  
14 are summarized in Table 5 below:

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<sup>20</sup> The Value Line Investment Survey at 2231 (Feb. 5, 2010).

<sup>21</sup> The Value Line Investment Survey at 444 (Dec. 11, 2009).

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**TABLE 5**  
**SUMMARY OF QUANTITATIVE RESULTS**

<u>DCF</u>	<u>Utility</u>	<u>Non-Utility</u>
Value Line	11.5%	11.9%
IBES	11.1%	12.6%
First Call	11.1%	12.8%
Zacks	10.6%	12.7%
br+sv	10.4%	12.2%
Stock Price	11.2%	13.7%
<u>CAPM</u>	9.5%	9.8%
<u>Expected Earnings</u>	<u>Electric</u>	<u>Gas</u>
2010	11.0%	10.5%
2012-14	11.5%	11.0%
Utility Proxy Group		10.7%



BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

DOCKET NO. UE-10 \_\_\_\_\_

DOCKET NO. UG-10 \_\_\_\_\_

EXHIBIT NO. \_\_\_\_ (WEA-4)

WILLIAM E. AVERA

REPRESENTING AVISTA CORPORATION

CAPITAL STRUCTURE

Exhibit No.\_\_(WEA-4)

Page 1 of 1

UTILITY PROXY GROUP

	<u>Company</u>	<u>At Fiscal Year-End 2009 (a)</u>			<u>Value Line Projected (b)</u>		
		<u>Debt</u>	<u>Preferred</u>	<u>Common Equity</u>	<u>Debt</u>	<u>Other</u>	<u>Common Equity</u>
1	Ameren Corp.	47.7%	0.0%	52.3%	45.1%	1.0%	53.9%
2	American Elec Pwr	57.2%	0.2%	42.6%	52.2%	0.0%	47.8%
3	Avista Corp.	51.4%	2.3%	46.4%	53.4%	0.0%	46.6%
4	Black Hills Corp.	52.8%	0.0%	47.2%	44.5%	0.0%	55.5%
5	Cleco Corp.	54.4%	0.0%	45.6%	53.0%	0.0%	47.0%
6	Constellation Energy	35.4%	1.4%	63.2%	45.7%	1.5%	52.8%
7	DTE Energy Co.	52.3%	2.1%	45.6%	56.0%	0.0%	44.0%
8	Edison International	49.8%	4.1%	46.1%	50.7%	3.5%	45.8%
9	Empire District Elec	51.5%	3.7%	44.7%	52.8%	0.0%	47.2%
10	Great Plains Energy	56.3%	0.6%	43.1%	54.6%	0.5%	45.0%
11	IDACORP, Inc.	51.2%	0.0%	48.8%	49.9%	0.0%	50.1%
12	Northeast Utilities	55.8%	1.4%	42.8%	58.5%	1.0%	40.5%
13	Pinnacle West Capital	53.2%	0.0%	46.8%	49.1%	0.0%	50.9%
14	PPL Corp.	57.2%	0.0%	42.8%	54.6%	1.9%	43.5%
15	P S Enterprise Group	45.9%	0.5%	53.6%	44.8%	0.0%	55.2%
16	UIL Holdings	56.0%	0.0%	44.0%	52.0%	0.0%	48.0%
17	Westar Energy	54.6%	0.4%	44.9%	49.9%	0.0%	50.1%
	<b>Average</b>	<b>51.9%</b>	<b>1.0%</b>	<b>47.1%</b>	<b>51.0%</b>	<b>0.5%</b>	<b>48.5%</b>

(a) Company Form 10-K and Annual Reports.

(b) The Value Line Investment Survey (Nov. 27 & Dec. 25, 2009, Feb. 5, 2010). Adjusted to include short-term debt equal to proportion at year-end 2009.

BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

DOCKET NO. UE-10 \_\_\_\_\_

DOCKET NO. UG-10 \_\_\_\_\_

EXHIBIT NO. \_\_\_\_ (WEA-5)

WILLIAM E. AVERA

REPRESENTING AVISTA CORPORATION

UTILITY PROXY GROUP

	(a)			(b)	(c)	(d)	(e)	(f)	(b)	(g)	(g)					(g)
	Dividend Yield										Growth Rates					
<u>Company</u>	<u>Price</u>	<u>Dividends</u>	<u>Yield</u>	<u>V Line</u>	<u>IBES</u>	<u>First Call</u>	<u>Zacks</u>	<u>br+sv</u>	<u>Price</u>	<u>V Line</u>	<u>IBES</u>	<u>First Call</u>	<u>Zacks</u>	<u>br+sv</u>	<u>Price</u>	
1 Ameren Corp.	\$ 25.98	\$ 1.54	5.9%	1.0%	3.0%	3.0%	3.5%	3.6%	9.6%	6.9%	8.9%	8.9%	9.4%	9.5%	15.5%	
2 American Elec Pwr	\$ 35.61	\$ 1.66	4.7%	3.0%	3.5%	3.5%	3.6%	6.1%	4.5%	7.7%	8.2%	8.2%	8.3%	10.8%	9.2%	
3 Avista Corp.	\$ 20.89	\$ 0.96	4.6%	6.5%	5.0%	5.0%	5.0%	2.8%	4.1%	11.1%	9.6%	9.6%	9.6%	7.4%	8.7%	
4 Black Hills Corp.	\$ 26.27	\$ 1.44	5.5%	8.5%	NA	NA	6.0%	4.0%	5.5%	14.0%	NMF	NMF	11.5%	9.5%	10.9%	
5 Cleco Corp.	\$ 26.21	\$ 1.00	3.8%	9.5%	9.0%	9.0%	9.0%	5.1%	5.5%	13.3%	12.8%	12.8%	12.8%	8.9%	9.3%	
6 Constellation Energy	\$ 32.95	\$ 0.96	2.9%	3.5%	9.9%	9.9%	5.0%	7.7%	5.0%	6.4%	12.8%	12.8%	7.9%	10.6%	7.9%	
7 DTE Energy Co.	\$ 43.04	\$ 2.12	4.9%	8.5%	3.0%	3.0%	5.0%	4.5%	3.8%	13.4%	7.9%	7.9%	9.9%	9.5%	8.7%	
8 Edison International	\$ 34.20	\$ 1.28	3.7%	3.5%	2.0%	3.0%	5.0%	7.2%	10.0%	7.2%	5.7%	6.7%	8.7%	10.9%	13.7%	
9 Empire District Elec	\$ 18.46	\$ 1.28	6.9%	6.0%	NA	NA	NA	4.3%	7.9%	12.9%	NMF	NMF	NMF	11.3%	14.8%	
10 Great Plains Energy	\$ 18.25	\$ 0.83	4.5%	0.5%	6.3%	8.0%	5.0%	1.8%	2.3%	5.0%	10.8%	12.5%	9.5%	6.4%	6.9%	
11 IDACORP, Inc.	\$ 31.72	\$ 1.20	3.8%	4.5%	5.0%	5.0%	5.0%	4.0%	4.3%	8.3%	8.8%	8.8%	8.8%	7.8%	8.1%	
12 Northeast Utilities	\$ 25.46	\$ 1.00	3.9%	8.0%	8.6%	8.4%	8.9%	5.9%	6.3%	11.9%	12.5%	12.3%	12.8%	9.9%	10.2%	
13 Pinnacle West Capital	\$ 36.93	\$ 2.10	5.7%	3.0%	7.0%	8.0%	7.0%	3.1%	2.0%	8.7%	12.7%	13.7%	12.7%	8.8%	7.7%	
14 PPL Corp.	\$ 30.62	\$ 1.55	5.1%	7.5%	11.5%	11.5%	11.4%	9.5%	10.1%	12.6%	16.6%	16.6%	16.5%	14.6%	15.2%	
15 P S Enterprise Group	\$ 31.29	\$ 1.40	4.5%	7.5%	5.3%	4.0%	3.5%	8.3%	9.5%	12.0%	9.8%	8.5%	8.0%	12.8%	14.0%	
16 UIL Holdings	\$ 27.38	\$ 1.73	6.3%	3.5%	4.5%	4.4%	4.0%	4.3%	2.3%	9.8%	10.8%	10.7%	10.3%	10.6%	8.6%	
17 Westar Energy	\$ 21.59	\$ 1.22	5.7%	4.0%	3.7%	3.0%	5.0%	2.6%	3.7%	9.7%	9.4%	8.7%	10.7%	8.2%	9.4%	
<b>Average (h)</b>										<b>11.5%</b>	<b>11.1%</b>	<b>11.1%</b>	<b>10.6%</b>	<b>10.4%</b>	<b>11.2%</b>	

(a) Recent price and estimated dividend for next 12 mos. from The Value Line Investment Survey *Summary and Index* (Feb. 5, 2010).

(b) The Value Line Investment Survey (Nov. 27 & Dec. 25, 2009, Feb. 5, 2010).

(c) *Thomson Reuters Company in Context Report* (Feb. 3, 2010).

(d) *First Call Earnings Valuation Report* (Feb. 4, 2010).

(e) www.zacks.com (retrieved Feb. 4, 2010)

(f) See Exhibit No.\_\_(WEA-6).

(g) Sum of dividend yield and respective growth rate

(h) Excludes highlighted figures

BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

DOCKET NO. UE-10 \_\_\_\_\_

DOCKET NO. UG-10 \_\_\_\_\_

EXHIBIT NO. \_\_\_\_ (WEA-6)

WILLIAM E. AVERA

REPRESENTING AVISTA CORPORATION

SUSTAINABLE GROWTH RATE

Exhibit No.\_\_(WEA-6)

Page 1 of 3

UTILITY PROXY GROUP

	(a)	(a)	(b)	(a)	(a)	(a)	(c)	(d)
	2012-14 Market Price			2012-14 Projections				
<u>Company</u>	<u>High</u>	<u>Low</u>	<u>Avg.</u>	<u>EPS</u>	<u>DPS</u>	<u>BVPS</u>	<u>b</u>	<u>r</u>
1 Ameren Corp.	45.00	30.00	\$37.50	\$3.00	\$1.70	\$37.25	43.3%	8.1%
2 American Elec Pwr	50.00	35.00	\$42.50	\$3.50	\$1.90	\$33.25	45.7%	10.5%
3 Avista Corp.	30.00	19.00	\$24.50	\$1.75	\$1.20	\$21.50	31.4%	8.1%
4 Black Hills Corp.	40.00	25.00	\$32.50	\$2.75	\$1.56	\$30.75	43.3%	8.9%
5 Cleco Corp.	40.00	25.00	\$32.50	\$2.50	\$1.60	\$21.50	36.0%	11.6%
6 Constellation Energy	50.00	30.00	\$40.00	\$3.50	\$1.00	\$36.25	71.4%	9.7%
7 DTE Energy Co.	60.00	40.00	\$50.00	\$4.25	\$2.50	\$42.50	41.2%	10.0%
8 Edison International	60.00	40.00	\$50.00	\$4.25	\$1.50	\$39.50	64.7%	10.8%
9 Empire District Elec	30.00	20.00	\$25.00	\$1.75	\$1.35	\$17.25	22.9%	10.1%
10 Great Plains Energy	25.00	15.00	\$20.00	\$1.60	\$1.10	\$22.00	31.3%	7.3%
11 IDACORP, Inc.	45.00	30.00	\$37.50	\$2.75	\$1.40	\$36.00	49.1%	7.6%
12 Northeast Utilities	40.00	25.00	\$32.50	\$2.25	\$1.15	\$24.50	48.9%	9.2%
13 Pinnacle West Capital	50.00	30.00	\$40.00	\$3.25	\$2.20	\$37.25	32.3%	8.7%
14 PPL Corp.	55.00	35.00	\$45.00	\$3.75	\$1.90	\$19.50	49.3%	19.2%
15 P S Enterprise Group	55.00	35.00	\$45.00	\$3.75	\$1.70	\$24.00	54.7%	15.6%
16 UIL Holdings	35.00	25.00	\$30.00	\$2.30	\$1.73	\$21.75	24.8%	10.6%
17 Westar Energy	30.00	20.00	\$25.00	\$2.10	\$1.40	\$27.20	33.3%	7.7%

SUSTAINABLE GROWTH RATE

Exhibit No.\_\_(WEA-6)

Page 2 of 3

UTILITY PROXY GROUP

	(a)	(a)		(e)	(a)	(a)		(e)	(f) (g) (h)		
		2008				2012-14			Adjusted "r"		
<u>Company</u>	<u>BVPS</u>	<u>No. Shares</u>	<u>Common Equity</u>	<u>BVPS</u>	<u>No. Shares</u>	<u>Common Equity</u>	<u>Chg in Equity</u>	<u>Adj. Factor</u>	<u>Adj. r</u>		
1 Ameren Corp.	\$32.80	212.30	\$6,963	\$37.25	252.00	\$9,387	6.2%	1.0299	8.3%		
2 American Elec Pwr	\$26.33	406.07	\$10,692	\$33.25	495.00	\$16,459	9.0%	1.0431	11.0%		
3 Avista Corp.	\$18.30	54.49	\$997	\$21.50	58.50	\$1,258	4.8%	1.0232	8.3%		
4 Black Hills Corp.	\$27.19	38.64	\$1,051	\$30.75	40.00	\$1,230	3.2%	1.0158	9.1%		
5 Cleco Corp.	\$17.65	60.04	\$1,060	\$21.50	65.00	\$1,398	5.7%	1.0277	11.9%		
6 Constellation Energy	\$15.98	199.13	\$3,182	\$36.25	215.00	\$7,794	19.6%	1.0893	10.5%		
7 DTE Energy Co.	\$36.77	163.02	\$5,994	\$42.50	178.00	\$7,565	4.8%	1.0233	10.2%		
8 Edison International	\$29.21	325.81	\$9,517	\$39.50	325.81	\$12,869	6.2%	1.0302	11.1%		
9 Empire District Elec	\$15.56	33.98	\$529	\$17.25	42.00	\$725	6.5%	1.0315	10.5%		
10 Great Plains Energy	\$21.39	119.26	\$2,551	\$22.00	158.00	\$3,476	6.4%	1.0309	7.5%		
11 IDACORP, Inc.	\$27.76	46.92	\$1,302	\$36.00	52.00	\$1,872	7.5%	1.0363	7.9%		
12 Northeast Utilities	\$19.38	155.83	\$3,020	\$24.50	188.00	\$4,606	8.8%	1.0422	9.6%		
13 Pinnacle West Capital	\$34.16	100.89	\$3,446	\$37.25	118.00	\$4,396	5.0%	1.0243	8.9%		
14 PPL Corp.	\$13.55	374.58	\$5,076	\$19.50	370.00	\$7,215	7.3%	1.0352	19.9%		
15 P S Enterprise Group	\$15.36	506.02	\$7,772	\$24.00	490.00	\$11,760	8.6%	1.0414	16.3%		
16 UIL Holdings	\$18.85	25.17	\$474	\$21.75	30.80	\$670	7.1%	1.0345	10.9%		
17 Westar Energy	\$20.18	108.31	\$2,186	\$27.20	114.00	\$3,101	7.2%	1.0350	8.0%		

UTILITY PROXY GROUP

Company	(a)	(a)	(f)	(i)	(j)	(k)	(l)	(m)
	Common Shares			M/B	"sv" Factor			br + sv
	Outstanding				Ratio	s	v	
	2008	2012-14	Change					
1 Ameren Corp.	212.3	252.0	3.49%	1.01	0.0351	0.0067	0.02%	3.6%
2 American Elec Pwr	406.1	495.0	4.04%	1.28	0.0516	0.2176	1.12%	6.1%
3 Avista Corp.	54.5	58.5	1.43%	1.14	0.0163	0.1224	0.20%	2.8%
4 Black Hills Corp.	38.6	40.0	0.69%	1.06	0.0073	0.0538	0.04%	4.0%
5 Cleco Corp.	60.0	65.0	1.60%	1.51	0.0242	0.3385	0.82%	5.1%
6 Constellation Energy	199.1	215.0	1.55%	1.10	0.0171	0.0938	0.16%	7.7%
7 DTE Energy Co.	163.0	178.0	1.77%	1.18	0.0209	0.1500	0.31%	4.5%
8 Edison International	325.8	325.8	0.00%	1.27	-	0.2100	0.00%	7.2%
9 Empire District Elec	34.0	42.0	4.33%	1.45	0.0627	0.3100	1.94%	4.3%
10 Great Plains Energy	119.3	158.0	5.79%	0.91	0.0526	(0.1000)	-0.53%	1.8%
11 IDACORP, Inc.	46.9	52.0	2.08%	1.04	0.0216	0.0400	0.09%	4.0%
12 Northeast Utilities	155.8	188.0	3.82%	1.33	0.0507	0.2462	1.25%	5.9%
13 Pinnacle West Capital	100.9	118.0	3.18%	1.07	0.0342	0.0688	0.23%	3.1%
14 PPL Corp.	374.6	370.0	-0.25%	2.31	(0.0057)	0.5667	-0.32%	9.5%
15 P S Enterprise Group	506.0	490.0	-0.64%	1.88	(0.0120)	0.4667	-0.56%	8.3%
16 UIL Holdings	25.2	30.8	4.12%	1.38	0.0568	0.2750	1.56%	4.3%
17 Westar Energy	108.3	114.0	1.03%	0.92	0.0095	(0.0880)	-0.08%	2.6%

(a) The Value Line Investment Survey (Nov. 27 & Dec. 25, 2009, Feb. 5, 2010).

(b) Average of High and Low expected market prices.

(c) Computed at (EPS - DPS) / EPS.

(d) Computed as EPS / BVPS.

(e) Product of BVPS and No. Shares Outstanding.

(f) Five-year rate of change.

(g) Computed using the formula  $2^{*(1+5\text{-Yr. Change in Equity})/(2+5\text{ Yr. Change in Equity})}$

(h) Product of year-end "r" for 2012-14 and Adjustment Factor.

(i) Average of High and Low expected market prices divided by 2012-14 BVPS.

(j) Product of change in common shares outstanding and M/B Ratio

(k) Computed as 1 - B/M Ratio.

(l) Product of "s" and "v".

(m) Product of average "b" and adjusted "r", plus "sv".



BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

DOCKET NO. UE-10 \_\_\_\_\_

DOCKET NO. UG-10 \_\_\_\_\_

EXHIBIT NO. \_\_\_\_ (WEA-7)

WILLIAM E. AVERA

REPRESENTING AVISTA CORPORATION

NON-UTILITY PROXY GROUP

	(a)	(a)	(b)	(c)	(d)	(e)	(a)	(f)	(f)	(f)	(f)	(f)	(f)	
	Dividend	Growth Rates						Cost of Equity Estimates						
<u>Company</u>	<u>Yield</u>	<u>V Line</u>	<u>IBES</u>	<u>First Call</u>	<u>Zacks</u>	<u>br+sv</u>	<u>Price</u>	<u>V Line</u>	<u>IBES</u>	<u>First Call</u>	<u>Zacks</u>	<u>br+sv</u>	<u>Price</u>	
1	3M Company	2.54%	5.0%	12.1%	12.5%	11.6%	15.8%	10.4%	7.5%	14.6%	15.0%	14.1%	18.4%	12.9%
2	Abbott Labs.	2.99%	10.0%	11.5%	12.0%	10.8%	13.6%	15.7%	13.0%	14.5%	15.0%	13.8%	16.6%	18.7%
3	Albergo-Culver	1.19%	14.5%	11.7%	12.5%	12.5%	8.0%	7.6%	15.7%	12.9%	13.7%	13.7%	9.2%	8.8%
4	Allergan, Inc.	0.33%	14.0%	13.0%	13.3%	15.2%	19.2%	15.6%	14.3%	13.3%	13.6%	15.5%	19.5%	16.0%
5	AT&T Inc.	6.17%	5.0%	5.9%	5.0%	5.9%	5.9%	13.0%	11.2%	12.1%	11.2%	12.1%	12.0%	19.2%
6	Automatic Data Proc.	3.22%	9.0%	11.8%	12.0%	11.4%	9.8%	15.8%	12.2%	15.0%	15.2%	14.6%	13.1%	19.0%
7	Bard (C.R.)	0.81%	12.5%	13.6%	13.9%	13.4%	13.4%	14.4%	13.3%	14.4%	14.7%	14.2%	14.3%	15.2%
8	Baxter Int'l Inc.	2.00%	14.0%	11.5%	11.5%	11.5%	15.1%	15.4%	16.0%	13.5%	13.5%	13.5%	17.1%	17.4%
9	Becton, Dickinson	1.96%	11.5%	11.3%	11.0%	11.4%	12.1%	12.3%	13.5%	13.3%	13.0%	13.4%	14.0%	14.3%
10	Bemis Co.	2.95%	4.5%	7.0%	7.0%	8.0%	9.3%	8.9%	7.5%	10.0%	10.0%	11.0%	12.3%	11.9%
11	Bristol-Myers Squibb	4.81%	9.0%	2.5%	3.0%	7.1%	5.5%	11.7%	13.8%	7.3%	7.8%	11.9%	10.3%	16.5%
12	Brown-Forman 'B'	2.29%	7.0%	13.0%	13.0%	NA	12.2%	9.2%	9.3%	15.3%	15.3%	NA	14.5%	11.4%
13	Cardinal Health	2.26%	-2.5%	6.6%	10.0%	10.1%	7.6%	10.8%	-0.2%	8.9%	12.3%	12.4%	9.8%	13.1%
14	Chevron Corp.	3.54%	5.0%	NA	NA	9.0%	17.5%	12.1%	8.5%	NA	NA	12.5%	21.0%	15.7%
15	Chubb Corp.	2.91%	3.0%	8.0%	8.5%	7.7%	9.1%	12.4%	5.9%	10.9%	11.4%	10.6%	12.0%	15.3%
16	Coca-Cola	3.09%	6.5%	9.0%	9.0%	8.9%	11.1%	11.1%	9.6%	12.1%	12.1%	12.0%	14.2%	14.2%
17	Colgate-Palmolive	2.22%	11.5%	9.0%	10.0%	9.8%	19.5%	13.9%	13.7%	11.2%	12.2%	12.0%	21.7%	16.2%
18	Commerce Bancshs.	2.37%	5.0%	6.5%	6.5%	6.5%	8.2%	3.5%	7.4%	8.9%	8.9%	8.9%	10.5%	5.9%
19	ConAgra Foods	3.61%	11.5%	8.6%	9.0%	9.0%	5.9%	12.2%	15.1%	12.2%	12.6%	12.6%	9.5%	15.8%
20	ConocoPhillips	3.98%	3.0%	-8.8%	-5.6%	3.1%	17.4%	21.1%	7.0%	-4.8%	-1.6%	7.1%	21.3%	25.1%
21	Costco Wholesale	1.25%	6.0%	13.2%	13.0%	13.5%	8.8%	6.1%	7.3%	14.5%	14.3%	14.8%	10.1%	7.4%
22	CVS Caremark Corp.	0.96%	10.5%	11.8%	14.0%	13.1%	7.7%	19.6%	11.5%	12.8%	15.0%	14.1%	8.7%	20.6%
23	Disney (Walt)	1.16%	12.0%	6.3%	6.5%	9.0%	9.6%	20.1%	13.2%	7.5%	7.7%	10.2%	10.8%	21.3%
24	Du Pont	5.19%	0.0%	5.5%	5.5%	9.3%	4.7%	14.6%	5.2%	10.7%	10.7%	14.5%	9.9%	19.8%
25	Eaton Corp.	3.12%	-1.5%	10.1%	11.3%	9.7%	7.6%	11.1%	1.6%	13.2%	14.4%	12.8%	10.7%	14.2%
26	Ecolab Inc.	1.39%	11.5%	13.2%	13.0%	13.3%	22.9%	7.2%	12.9%	14.6%	14.4%	14.7%	24.2%	8.6%
27	Emerson Electric	3.28%	4.5%	11.5%	10.0%	10.8%	7.8%	10.6%	7.8%	14.8%	13.3%	14.1%	11.1%	13.9%
28	Everest Re Group Ltd.	2.26%	5.0%	7.5%	7.5%	10.0%	10.7%	13.1%	7.3%	9.8%	9.8%	12.3%	13.0%	15.4%
29	Exxon Mobil Corp.	2.49%	3.5%	2.8%	3.5%	6.7%	14.6%	10.3%	6.0%	5.3%	6.0%	9.2%	17.1%	12.8%
30	Gen'l Dynamics	2.35%	11.0%	7.8%	8.0%	10.1%	12.9%	18.2%	13.4%	10.2%	10.4%	12.5%	15.2%	20.6%
31	Gen'l Mills	2.84%	9.0%	9.1%	8.5%	7.7%	6.2%	9.4%	11.8%	11.9%	11.3%	10.5%	9.0%	12.2%
32	Grainger (W.W.)	1.98%	6.5%	11.0%	12.0%	11.0%	6.9%	9.2%	8.5%	13.0%	14.0%	13.0%	8.9%	11.2%
33	Heinz (H.J.)	4.10%	6.5%	6.9%	8.0%	8.0%	15.9%	12.2%	10.6%	11.0%	12.1%	12.1%	20.0%	16.3%
34	Hewlett-Packard	0.63%	9.0%	10.0%	10.0%	15.5%	10.6%	11.2%	9.6%	10.6%	10.6%	16.1%	11.2%	11.8%
35	Home Depot	3.13%	1.5%	9.6%	9.5%	11.2%	9.9%	9.7%	4.6%	12.7%	12.6%	14.3%	13.0%	12.8%
36	Honeywell Int'l	3.06%	4.0%	8.9%	10.0%	9.2%	11.6%	13.0%	7.1%	12.0%	13.1%	12.3%	14.7%	16.0%
37	Hormel Foods	2.24%	10.5%	10.0%	10.0%	9.3%	10.1%	16.5%	12.7%	12.2%	12.2%	11.5%	12.4%	18.8%
38	Illinois Tool Works	2.60%	3.0%	3.3%	2.6%	9.0%	9.9%	7.1%	5.6%	5.9%	5.2%	11.6%	12.5%	9.7%
39	Int'l Business Mach.	1.81%	10.5%	9.4%	10.0%	13.6%	10.6%	13.9%	12.3%	11.2%	11.8%	15.4%	12.4%	15.7%
40	Intel Corp.	3.30%	10.0%	11.1%	10.0%	11.2%	15.1%	15.8%	13.3%	14.4%	13.3%	14.5%	18.4%	19.1%

NON-UTILITY PROXY GROUP

	(a)	(a)	(b)	(c)	(d)	(e)	(a)	(f)	(f)	(f)	(f)	(f)	(f)
	Dividend	Growth Rates						Cost of Equity Estimates					
<u>Company</u>	<u>Yield</u>	<u>V Line</u>	<u>IBES</u>	<u>First Call</u>	<u>Zacks</u>	<u>br+sv</u>	<u>Price</u>	<u>V Line</u>	<u>IBES</u>	<u>First Call</u>	<u>Zacks</u>	<u>br+sv</u>	<u>Price</u>
41 ITT Corp.	1.66%	7.5%	6.8%	5.0%	10.0%	13.4%	12.5%	9.2%	8.5%	6.7%	11.7%	15.1%	14.2%
42 Johnson & Johnson	3.13%	7.5%	7.4%	7.0%	7.4%	10.8%	12.6%	10.6%	10.5%	10.1%	10.5%	13.9%	15.7%
43 Kellogg	2.88%	9.0%	10.4%	9.0%	9.1%	21.3%	11.2%	11.9%	13.3%	11.9%	12.0%	24.2%	14.1%
44 Kimberly-Clark	3.75%	6.0%	11.0%	11.0%	9.5%	23.2%	11.0%	9.8%	14.8%	14.8%	13.3%	26.9%	14.8%
45 Kraft Foods	4.32%	6.5%	9.1%	9.1%	14.1%	4.7%	13.4%	10.8%	13.4%	13.4%	18.4%	9.0%	17.7%
46 Lilly (Eli)	5.70%	5.0%	1.3%	2.2%	3.8%	17.6%	19.6%	10.7%	7.0%	7.9%	9.5%	23.3%	25.3%
47 Lockheed Martin	3.34%	11.5%	9.1%	9.5%	9.1%	19.8%	25.9%	14.8%	12.4%	12.8%	12.4%	23.1%	29.2%
48 McCormick & Co.	2.91%	8.5%	10.0%	20.0%	10.0%	13.2%	11.9%	11.4%	12.9%	22.9%	12.9%	16.1%	14.8%
49 McDonald's Corp.	3.55%	10.0%	9.4%	9.0%	9.1%	6.2%	8.9%	13.6%	13.0%	12.6%	12.7%	9.8%	12.5%
50 McKesson Corp.	0.75%	9.0%	11.3%	13.0%	12.0%	12.2%	5.8%	9.8%	12.1%	13.8%	12.8%	12.9%	6.6%
51 Medtronic, Inc.	1.94%	10.5%	11.0%	11.0%	11.2%	11.7%	22.3%	12.4%	12.9%	12.9%	13.1%	13.7%	24.3%
52 Microsoft Corp.	1.96%	10.0%	11.0%	11.0%	11.2%	5.0%	13.1%	12.0%	13.0%	13.0%	13.2%	6.9%	15.1%
53 NIKE, Inc. 'B'	1.71%	9.5%	12.6%	15.0%	11.9%	11.8%	9.6%	11.2%	14.3%	16.7%	13.6%	13.6%	11.3%
54 Northrop Grumman	3.27%	9.5%	9.2%	10.0%	9.2%	9.6%	21.5%	12.8%	12.5%	13.3%	12.5%	12.9%	24.8%
55 Oracle Corp.	0.87%	11.5%	12.8%	12.5%	13.1%	8.8%	18.2%	12.4%	13.7%	13.4%	14.0%	9.7%	19.0%
56 PepsiCo, Inc.	3.00%	8.5%	10.8%	10.8%	10.0%	14.0%	14.3%	11.5%	13.8%	13.8%	13.0%	17.0%	17.3%
57 Pfizer, Inc.	3.95%	-4.0%	1.5%	1.9%	-0.7%	5.9%	1.8%	-0.1%	5.5%	5.9%	3.3%	9.8%	5.7%
58 Procter & Gamble	2.86%	7.0%	9.3%	10.0%	8.0%	8.5%	13.5%	9.9%	12.2%	12.9%	10.9%	11.4%	16.4%
59 Raytheon Co.	2.51%	13.0%	9.0%	9.0%	9.3%	9.3%	17.6%	15.5%	11.5%	11.5%	11.8%	11.8%	20.1%
60 Sigma-Aldrich	1.13%	10.0%	9.0%	9.0%	8.0%	18.1%	8.7%	11.1%	10.1%	10.1%	9.1%	19.2%	9.8%
61 Stryker Corp.	1.18%	12.0%	10.7%	10.4%	11.7%	13.7%	20.8%	13.2%	11.9%	11.6%	12.9%	14.9%	22.0%
62 Sysco Corp.	3.77%	7.0%	15.0%	15.0%	15.0%	9.4%	9.9%	10.8%	18.8%	18.8%	18.8%	13.1%	13.7%
63 TJX Companies	1.31%	13.5%	12.4%	12.0%	12.5%	14.3%	11.4%	14.8%	13.7%	13.3%	13.8%	15.6%	12.7%
64 United Parcel Serv.	3.09%	1.5%	7.9%	12.0%	11.7%	16.2%	12.3%	4.6%	11.0%	15.1%	14.8%	19.3%	15.4%
65 United Technologies	2.21%	8.0%	10.2%	10.0%	8.7%	14.5%	14.8%	10.2%	12.4%	12.2%	10.9%	16.7%	17.0%
66 Verizon Communic.	5.79%	4.0%	4.6%	4.0%	5.3%	5.9%	13.6%	9.8%	10.4%	9.8%	11.1%	11.7%	19.4%
67 Wal-Mart Stores	2.18%	9.5%	11.8%	11.0%	11.5%	8.6%	14.3%	11.7%	14.0%	13.2%	13.7%	10.8%	16.4%
68 Walgreen Co.	1.47%	10.0%	14.2%	15.0%	14.3%	10.9%	12.2%	11.5%	15.7%	16.5%	15.8%	12.3%	13.7%
69 Waste Management	3.73%	5.5%	9.8%	10.1%	11.0%	6.4%	6.3%	9.2%	13.5%	13.8%	14.7%	10.1%	10.0%
<b>Average (g)</b>								<b>11.9%</b>	<b>12.6%</b>	<b>12.8%</b>	<b>12.7%</b>	<b>12.2%</b>	<b>13.7%</b>

(a) www.valueline.com (retrieved Dec. 24, 2009).

(b) Thomson Reuters, *Company in Context Report* (Dec. 23, 2009).(c) *First Call Earnings Valuation Report* (Dec. 24, 2009).

(d) www.zacks.com (retrieved Dec. 24, 2009).

(e) See Exhibit No.\_\_(WEA-8).

(f) Sum of dividend yield and respective growth rate.

(g) Excludes highlighted figures.

BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

DOCKET NO. UE-10 \_\_\_\_\_

DOCKET NO. UG-10 \_\_\_\_\_

EXHIBIT NO. \_\_\_\_ (WEA-8)

WILLIAM E. AVERA

REPRESENTING AVISTA CORPORATION

NON-UTILITY PROXY GROUP

Company	2012-14 Market Price			2012-14 Projections			b	r
	(a)	(a)	(b)	(a)	(a)	(a)		
	High	Low	Avg.	EPS	DPS	BVPS		
1 3M Company	\$120.00	\$100.00	\$110.00	\$6.90	\$2.26	\$29.35	67.2%	23.5%
2 Abbott Labs.	\$100.00	\$80.00	\$90.00	\$5.00	\$2.18	\$21.95	56.4%	22.8%
3 Alberto-Culver	\$45.00	\$35.00	\$40.00	\$2.00	\$0.45	\$16.30	77.5%	12.3%
4 Allergan, Inc.	\$110.00	\$90.00	\$100.00	\$4.35	\$0.25	\$24.20	94.3%	18.0%
5 AT&T Inc.	\$50.00	\$40.00	\$45.00	\$3.25	\$2.00	\$22.05	38.5%	14.7%
6 Automatic Data Proc.	\$85.00	\$70.00	\$77.50	\$3.30	\$1.60	\$20.75	51.5%	15.9%
7 Bard (C.R.)	\$155.00	\$125.00	\$140.00	\$7.80	\$0.94	\$39.25	87.9%	19.9%
8 Baxter Int'l Inc.	\$105.00	\$90.00	\$97.50	\$6.10	\$1.60	\$20.00	73.8%	30.5%
9 Becton, Dickinson	\$130.00	\$105.00	\$117.50	\$7.35	\$1.90	\$38.85	74.1%	18.9%
10 Bemis Co.	\$40.00	\$35.00	\$37.50	\$2.25	\$1.04	\$16.90	53.8%	13.3%
11 Bristol-Myers Squibb	\$40.00	\$30.00	\$35.00	\$1.95	\$1.40	\$10.25	28.2%	19.0%
12 Brown-Forman 'B'	\$75.00	\$65.00	\$70.00	\$4.10	\$1.24	\$22.05	69.8%	18.6%
13 Cardinal Health	\$50.00	\$45.00	\$47.50	\$2.80	\$1.00	\$23.65	64.3%	11.8%
14 Chevron Corp.	\$140.00	\$110.00	\$125.00	\$12.50	\$3.00	\$53.15	76.0%	23.5%
15 Chubb Corp.	\$85.00	\$70.00	\$77.50	\$7.00	\$1.60	\$57.85	77.1%	12.1%
16 Coca-Cola	\$90.00	\$75.00	\$82.50	\$3.85	\$2.12	\$16.40	44.9%	23.5%
17 Colgate-Palmolive	\$140.00	\$115.00	\$127.50	\$6.30	\$2.50	\$17.70	60.3%	35.6%
18 Commerce Bancshs.	\$50.00	\$40.00	\$45.00	\$3.40	\$1.10	\$31.75	67.6%	10.7%
19 ConAgra Foods	\$40.00	\$30.00	\$35.00	\$2.25	\$0.88	\$14.95	60.9%	15.1%
20 ConocoPhillips	\$125.00	\$100.00	\$112.50	\$11.85	\$2.20	\$59.05	81.4%	20.1%
21 Costco Wholesale	\$80.00	\$65.00	\$72.50	\$3.75	\$0.80	\$29.00	78.7%	12.9%
22 CVS Caremark Corp.	\$70.00	\$60.00	\$65.00	\$3.60	\$0.48	\$35.45	86.7%	10.2%
23 Disney (Walt)	\$65.00	\$50.00	\$57.50	\$3.85	\$0.60	\$27.05	84.4%	14.2%
24 Du Pont	\$60.00	\$50.00	\$55.00	\$3.00	\$1.92	\$13.55	36.0%	22.1%
25 Eaton Corp.	\$110.00	\$90.00	\$100.00	\$6.15	\$2.50	\$53.55	59.3%	11.5%
26 Ecolab Inc.	\$65.00	\$55.00	\$60.00	\$3.15	\$0.85	\$12.25	73.0%	25.7%
27 Emerson Electric	\$65.00	\$55.00	\$60.00	\$3.50	\$1.55	\$13.65	55.7%	25.6%
28 Everest Re Group Ltd.	\$165.00	\$135.00	\$150.00	\$15.00	\$2.35	\$116.65	84.3%	12.9%
29 Exxon Mobil Corp.	\$125.00	\$100.00	\$112.50	\$9.35	\$1.85	\$38.70	80.2%	24.2%
30 Gen'l Dynamics	\$145.00	\$120.00	\$132.50	\$9.50	\$2.50	\$50.25	73.7%	18.9%
31 Gen'l Mills	\$105.00	\$85.00	\$95.00	\$5.50	\$2.45	\$22.60	55.5%	24.3%
32 Grainger (W.W.)	\$140.00	\$115.00	\$127.50	\$7.40	\$2.26	\$42.30	69.5%	17.5%
33 Heinz (H.J.)	\$70.00	\$60.00	\$65.00	\$3.90	\$2.20	\$10.65	43.6%	36.6%
34 Hewlett-Packard	\$80.00	\$65.00	\$72.50	\$4.50	\$0.45	\$28.55	90.0%	15.8%
35 Home Depot	\$45.00	\$35.00	\$40.00	\$2.50	\$1.05	\$14.85	58.0%	16.8%
36 Honeywell Int'l	\$65.00	\$55.00	\$60.00	\$3.95	\$1.75	\$18.15	55.7%	21.8%
37 Hormel Foods	\$75.00	\$60.00	\$67.50	\$3.80	\$1.20	\$23.85	68.4%	15.9%
38 Illinois Tool Works	\$70.00	\$55.00	\$62.50	\$3.80	\$1.36	\$21.30	64.2%	17.8%
39 Int'l Business Mach.	\$220.00	\$180.00	\$200.00	\$13.25	\$3.00	\$23.90	77.4%	55.4%
40 Intel Corp.	\$40.00	\$30.00	\$35.00	\$1.75	\$0.80	\$9.15	54.3%	19.1%
41 ITT Corp.	\$95.00	\$75.00	\$85.00	\$5.30	\$1.24	\$33.80	76.6%	15.7%
42 Johnson & Johnson	\$110.00	\$90.00	\$100.00	\$6.50	\$2.50	\$25.85	61.5%	25.1%
43 Kellogg	\$85.00	\$70.00	\$77.50	\$4.60	\$1.80	\$13.70	60.9%	33.6%
44 Kimberly-Clark	\$95.00	\$80.00	\$87.50	\$5.85	\$2.55	\$15.15	56.4%	38.6%
45 Kraft Foods	\$50.00	\$40.00	\$45.00	\$2.75	\$1.40	\$26.20	49.1%	10.5%
46 Lilly (Eli)	\$75.00	\$60.00	\$67.50	\$4.75	\$2.30	\$16.05	51.6%	29.6%
47 Lockheed Martin	\$215.00	\$175.00	\$195.00	\$13.00	\$3.50	\$22.75	73.1%	57.1%
48 McCormick & Co.	\$60.00	\$50.00	\$55.00	\$3.15	\$1.28	\$17.40	59.4%	18.1%
49 McDonald's Corp.	\$100.00	\$80.00	\$90.00	\$5.25	\$2.85	\$18.25	45.7%	28.8%
50 McKesson Corp.	\$90.00	\$70.00	\$80.00	\$5.90	\$0.48	\$43.25	91.9%	13.6%
51 Medtronic, Inc.	\$100.00	\$80.00	\$90.00	\$4.80	\$0.98	\$20.15	79.6%	23.8%
52 Microsoft Corp.	\$50.00	\$45.00	\$47.50	\$2.65	\$0.80	\$7.70	69.8%	34.4%
53 NIKE, Inc. 'B'	\$100.00	\$85.00	\$92.50	\$5.10	\$1.50	\$23.90	70.6%	21.3%
54 Northrop Grumman	\$130.00	\$110.00	\$120.00	\$8.60	\$2.25	\$57.35	73.8%	15.0%
55 Oracle Corp.	\$45.00	\$40.00	\$42.50	\$2.15	\$0.30	\$7.90	86.0%	27.2%
56 PepsiCo, Inc.	\$115.00	\$95.00	\$105.00	\$5.15	\$2.10	\$19.45	59.2%	26.5%
57 Pfizer, Inc.	\$20.00	\$16.00	\$18.00	\$1.40	\$0.64	\$13.45	54.3%	10.4%
58 Procter & Gamble	\$105.00	\$85.00	\$95.00	\$4.75	\$1.95	\$26.00	58.9%	18.3%
59 Raytheon Co.	\$110.00	\$90.00	\$100.00	\$6.80	\$1.75	\$39.60	74.3%	17.2%
60 Sigma-Aldrich	\$85.00	\$65.00	\$75.00	\$4.15	\$0.70	\$18.95	83.1%	21.9%
61 Stryker Corp.	\$115.00	\$95.00	\$105.00	\$4.75	\$0.72	\$27.10	84.8%	17.5%
62 Sysco Corp.	\$45.00	\$35.00	\$40.00	\$2.40	\$1.20	\$8.50	50.0%	28.2%
63 TJX Companies	\$65.00	\$55.00	\$60.00	\$4.00	\$0.75	\$10.90	81.3%	36.7%
64 United Parcel Serv.	\$100.00	\$85.00	\$92.50	\$4.20	\$2.30	\$11.85	45.2%	35.4%
65 United Technologies	\$120.00	\$95.00	\$107.50	\$6.75	\$2.20	\$27.75	67.4%	24.3%
66 Verizon Communic.	\$60.00	\$50.00	\$55.00	\$3.10	\$1.96	\$18.85	36.8%	16.4%
67 Wal-Mart Stores	\$95.00	\$75.00	\$85.00	\$5.45	\$1.55	\$31.90	71.6%	17.1%
68 Walgreen Co.	\$65.00	\$55.00	\$60.00	\$3.35	\$0.76	\$22.20	77.3%	15.1%
69 Waste Management	\$45.00	\$40.00	\$42.50	\$2.80	\$1.50	\$16.55	46.4%	16.9%

## NON-UTILITY PROXY GROUP

Company	(a)	(a)	(e)	(a)	(a)	(e)	(f)	(g)	(h)
	BVPS	No. Shares	Common Equity	BVPS	No. Shares	Common Equity	Chg in Equity	Adj. Factor	Adj. $\tau$
1 3M Company	\$14.24	693.54	\$9,876	\$29.35	680.00	\$19,958	15.1%	1.0702	25.2%
2 Abbott Labs.	\$11.48	1522.40	\$17,477	\$21.95	1520.00	\$33,364	13.8%	1.0646	24.2%
3 Alberto-Culver	\$11.35	97.86	\$1,111	\$16.30	92.00	\$1,500	6.2%	1.0300	12.6%
4 Allergan, Inc.	\$13.19	304.09	\$4,011	\$24.20	310.00	\$7,502	13.3%	1.0625	19.1%
5 AT&T Inc.	\$16.35	5893.00	\$96,351	\$22.05	5900.00	\$130,095	6.2%	1.0300	15.2%
6 Automatic Data Proc.	\$9.97	510.30	\$5,088	\$20.75	520.00	\$10,790	16.2%	1.0750	17.1%
7 Bard (C.R.)	\$19.89	99.39	\$1,977	\$39.25	90.00	\$3,533	12.3%	1.0580	21.0%
8 Baxter Int'l Inc.	\$10.11	615.99	\$6,228	\$20.00	550.00	\$11,000	12.1%	1.0568	32.2%
9 Becton, Dickinson	\$20.30	243.08	\$4,935	\$38.85	227.00	\$8,819	12.3%	1.0580	20.0%
10 Bemis Co.	\$13.50	99.71	\$1,346	\$16.90	108.00	\$1,825	6.3%	1.0304	13.7%
11 Bristol-Myers Squibb	\$6.20	1974.30	\$12,241	\$10.25	1970.00	\$20,193	10.5%	1.0500	20.0%
12 Brown-Forman 'B'	\$12.10	150.13	\$1,817	\$22.05	145.00	\$3,197	12.0%	1.0565	19.6%
13 Cardinal Health	\$21.70	357.10	\$7,749	\$23.65	355.00	\$8,396	1.6%	1.0080	11.9%
14 Chevron Corp.	\$43.23	2004.20	\$86,642	\$53.15	1950.00	\$103,643	3.6%	1.0179	23.9%
15 Chubb Corp.	\$38.13	352.30	\$13,433	\$57.85	325.00	\$18,801	7.0%	1.0336	12.5%
16 Coca-Cola	\$8.85	2312.00	\$20,461	\$16.40	2310.00	\$37,884	13.1%	1.0615	24.9%
17 Colgate-Palmolive	\$3.47	501.41	\$1,740	\$17.70	480.00	\$8,496	37.3%	1.1573	41.2%
18 Commerce Bancshs.	\$19.79	79.68	\$1,577	\$31.75	85.00	\$2,699	11.3%	1.0537	11.3%
19 ConAgra Foods	\$11.02	484.37	\$5,338	\$14.95	425.00	\$6,354	3.5%	1.0174	15.3%
20 ConocoPhillips	\$37.27	1480.20	\$55,167	\$59.05	1500.00	\$88,575	9.9%	1.0473	21.0%
21 Costco Wholesale	\$21.25	432.51	\$9,191	\$29.00	410.00	\$11,890	5.3%	1.0257	13.3%
22 CVS Caremark Corp.	\$23.90	1438.80	\$34,387	\$35.45	1325.00	\$46,971	6.4%	1.0312	10.5%
23 Disney (Walt)	\$17.73	1822.90	\$32,320	\$27.05	1610.00	\$43,551	6.1%	1.0298	14.7%
24 Du Pont	\$7.63	902.37	\$6,885	\$13.55	850.00	\$11,518	10.8%	1.0514	23.3%
25 Eaton Corp.	\$38.28	165.00	\$6,316	\$53.55	170.00	\$9,104	7.6%	1.0365	11.9%
26 Ecolab Inc.	\$6.65	236.20	\$1,571	\$12.25	245.00	\$3,001	13.8%	1.0647	27.4%
27 Emerson Electric	\$11.82	771.22	\$9,116	\$13.65	700.00	\$9,555	0.9%	1.0047	25.8%
28 Everest Re Group Ltd.	\$75.62	65.60	\$4,961	\$116.65	60.00	\$6,999	7.1%	1.0344	13.3%
29 Exxon Mobil Corp.	\$22.70	4976.00	\$112,955	\$38.70	4300.00	\$166,410	8.1%	1.0387	25.1%
30 Gen'l Dynamics	\$26.00	386.71	\$10,054	\$50.25	365.00	\$18,341	12.8%	1.0600	20.0%
31 Gen'l Mills	\$18.42	337.50	\$6,217	\$22.60	300.00	\$6,780	1.7%	1.0087	24.5%
32 Grainger (W.W.)	\$27.20	74.78	\$2,034	\$42.30	65.00	\$2,750	6.2%	1.0301	18.0%
33 Heinz (H.J.)	\$3.87	315.04	\$1,219	\$10.65	310.00	\$3,302	22.0%	1.0993	40.3%
34 Hewlett-Packard	\$16.13	2415.00	\$38,954	\$28.55	2100.00	\$59,955	9.0%	1.0431	16.4%
35 Home Depot	\$10.48	1696.00	\$17,774	\$14.85	1685.00	\$25,022	7.1%	1.0342	17.4%
36 Honeywell Int'l	\$9.78	734.59	\$7,184	\$18.15	715.00	\$12,977	12.6%	1.0591	23.0%
37 Hormel Foods	\$14.92	134.52	\$2,007	\$23.85	130.00	\$3,101	9.1%	1.0435	16.6%
38 Illinois Tool Works	\$14.41	499.12	\$7,192	\$21.30	475.00	\$10,118	7.1%	1.0341	18.4%
39 Int'l Business Mach.	\$10.06	1339.10	\$13,471	\$23.90	1050.00	\$25,095	13.2%	1.0621	58.9%
40 Intel Corp.	\$7.03	5562.00	\$39,101	\$9.15	6000.00	\$54,900	7.0%	1.0339	19.8%
41 ITT Corp.	\$16.83	181.80	\$3,060	\$33.80	185.00	\$6,253	15.4%	1.0714	16.8%
42 Johnson & Johnson	\$15.35	2769.20	\$42,507	\$25.85	2520.00	\$65,142	8.9%	1.0427	26.2%
43 Kellogg	\$3.79	381.86	\$1,447	\$13.70	375.00	\$5,138	28.8%	1.1260	37.8%
44 Kimberly-Clark	\$9.38	413.60	\$3,880	\$15.15	415.00	\$6,287	10.1%	1.0482	40.5%
45 Kraft Foods	\$15.11	1469.30	\$22,201	\$26.20	1400.00	\$36,680	10.6%	1.0502	11.0%
46 Lilly (Eli)	\$5.93	1136.10	\$6,737	\$16.05	1150.00	\$18,458	22.3%	1.1004	32.6%
47 Lockheed Martin	\$7.29	393.00	\$2,865	\$22.75	330.00	\$7,508	21.2%	1.0960	62.6%
48 McCormick & Co.	\$8.11	130.10	\$1,055	\$17.40	135.00	\$2,349	17.4%	1.0799	19.5%
49 McDonald's Corp.	\$12.00	1115.30	\$13,384	\$18.25	1015.00	\$18,524	6.7%	1.0325	29.7%
50 McKesson Corp.	\$22.85	271.00	\$6,192	\$43.25	254.00	\$10,986	12.1%	1.0573	14.4%
51 Medtronic, Inc.	\$11.42	1124.90	\$12,846	\$20.15	1000.00	\$20,150	9.4%	1.0450	24.9%
52 Microsoft Corp.	\$3.97	9151.00	\$36,329	\$7.70	7500.00	\$57,750	9.7%	1.0463	36.0%
53 NIKE, Inc. 'B'	\$15.93	491.10	\$7,823	\$23.90	460.00	\$10,994	7.0%	1.0340	22.1%
54 Northrop Grumman	\$36.45	327.01	\$11,920	\$57.35	300.00	\$17,205	7.6%	1.0367	15.5%
55 Oracle Corp.	\$4.47	5150.00	\$23,021	\$7.90	4300.00	\$33,970	8.1%	1.0389	28.3%
56 PepsiCo, Inc.	\$7.77	1553.00	\$12,067	\$19.45	1500.00	\$29,175	19.3%	1.0881	28.8%
57 Pfizer, Inc.	\$8.52	6746.00	\$57,476	\$13.45	6700.00	\$90,115	9.4%	1.0449	10.9%
58 Procter & Gamble	\$22.46	3032.70	\$68,114	\$26.00	2900.00	\$75,400	2.1%	1.0102	18.5%
59 Raytheon Co.	\$22.71	400.10	\$9,086	\$39.60	350.00	\$13,860	8.8%	1.0422	17.9%
60 Sigma-Aldrich	\$11.29	122.13	\$1,379	\$18.95	120.00	\$2,274	10.5%	1.0500	23.0%
61 Stryker Corp.	\$13.64	396.40	\$5,407	\$27.10	382.00	\$10,352	13.9%	1.0649	18.7%
62 Sysco Corp.	\$5.67	601.23	\$3,409	\$8.50	560.00	\$4,760	6.9%	1.0334	29.2%
63 TJX Companies	\$5.17	412.82	\$2,134	\$10.90	340.00	\$3,706	11.7%	1.0551	38.7%
64 United Parcel Serv.	\$6.81	995.44	\$6,779	\$11.85	990.00	\$11,732	11.6%	1.0548	37.4%
65 United Technologies	\$16.89	942.29	\$15,915	\$27.75	900.00	\$24,975	9.4%	1.0450	25.4%
66 Verizon Communic.	\$14.68	2840.60	\$41,700	\$18.85	2820.00	\$53,157	5.0%	1.0243	16.8%
67 Wal-Mart Stores	\$16.63	3925.00	\$65,273	\$31.90	3450.00	\$110,055	11.0%	1.0522	18.0%
68 Walgreen Co.	\$13.01	989.18	\$12,869	\$22.20	950.00	\$21,090	10.4%	1.0494	15.8%
69 Waste Management	\$12.03	490.74	\$5,904	\$16.55	465.00	\$7,696	5.4%	1.0265	17.4%

## NON-UTILITY PROXY GROUP

	Company	(a)	(a)	(f)	(i)	(j)	(k)	(l)	(m)
		Common Shares			M/B	"sv" Factor			br + sv
		Outstanding				s	v	sv	
2008	2012-14	Change	Ratio						
1	3M Company	693.54	680.00	-0.39%	3.75	(0.0147)	0.7332	-1.08%	15.8%
2	Abbott Labs.	1522.40	1520.00	-0.03%	4.10	(0.0013)	0.7561	-0.10%	13.6%
3	Alberto-Culver	97.86	92.00	-1.23%	2.45	(0.0301)	0.5925	-1.78%	8.0%
4	Allergan, Inc.	304.09	310.00	0.39%	4.13	0.0159	0.7580	1.21%	19.2%
5	AT&T Inc.	5893.00	5900.00	0.02%	2.04	0.0005	0.5100	0.02%	5.9%
6	Automatic Data Proc.	510.30	520.00	0.38%	3.73	0.0141	0.7323	1.03%	9.8%
7	Bard (C.R.)	99.39	90.00	-1.97%	3.57	(0.0701)	0.7196	-5.04%	13.4%
8	Baxter Int'l Inc.	615.99	550.00	-2.24%	4.88	(0.1092)	0.7949	-8.68%	15.1%
9	Becton, Dickinson	243.08	227.00	-1.36%	3.02	(0.0411)	0.6694	-2.75%	12.1%
10	Bemis Co.	99.71	108.00	1.61%	2.22	0.0357	0.5493	1.96%	9.3%
11	Bristol-Myers Squibb	1974.30	1970.00	-0.04%	3.41	(0.0015)	0.7071	-0.11%	5.5%
12	Brown-Forman 'B'	150.13	145.00	-0.69%	3.17	(0.0220)	0.6850	-1.51%	12.2%
13	Cardinal Health	357.10	355.00	-0.12%	2.01	(0.0024)	0.5021	-0.12%	7.6%
14	Chevron Corp.	2004.20	1950.00	-0.55%	2.35	(0.0129)	0.5748	-0.74%	17.5%
15	Chubb Corp.	352.30	325.00	-1.60%	1.34	(0.0214)	0.2535	-0.54%	9.1%
16	Coca-Cola	2312.00	2310.00	-0.02%	5.03	(0.0009)	0.8012	-0.07%	11.1%
17	Colgate-Palmolive	501.41	480.00	-0.87%	7.20	(0.0626)	0.8612	-5.39%	19.5%
18	Commerce Bancshs.	79.68	85.00	1.30%	1.42	0.0184	0.2944	0.54%	8.2%
19	ConAgra Foods	484.37	425.00	-2.58%	2.34	(0.0604)	0.5729	-3.46%	5.9%
20	ConocoPhillips	1480.20	1500.00	0.27%	1.91	0.0051	0.4751	0.24%	17.4%
21	Costco Wholesale	432.51	410.00	-1.06%	2.50	(0.0266)	0.6000	-1.59%	8.8%
22	CVS Caremark Corp.	1438.80	1325.00	-1.63%	1.83	(0.0300)	0.4546	-1.36%	7.7%
23	Disney (Walt)	1822.90	1610.00	-2.45%	2.13	(0.0521)	0.5296	-2.76%	9.6%
24	Du Pont	902.37	850.00	-1.19%	4.06	(0.0482)	0.7536	-3.64%	4.7%
25	Eaton Corp.	165.00	170.00	0.60%	1.87	0.0112	0.4645	0.52%	7.6%
26	Ecolab Inc.	236.20	245.00	0.73%	4.90	0.0360	0.7958	2.86%	22.9%
27	Emerson Electric	771.22	700.00	-1.92%	4.40	(0.0844)	0.7725	-6.52%	7.8%
28	Everest Re Group Ltd.	65.60	60.00	-1.77%	1.29	(0.0227)	0.2223	-0.51%	10.7%
29	Exxon Mobil Corp.	4976.00	4300.00	-2.88%	2.91	(0.0837)	0.6560	-5.49%	14.6%
30	Gen'l Dynamics	386.71	365.00	-1.15%	2.64	(0.0303)	0.6208	-1.88%	12.9%
31	Gen'l Mills	337.50	300.00	-2.33%	4.20	(0.0979)	0.7621	-7.46%	6.2%
32	Grainger (W.W.)	74.78	65.00	-2.76%	3.01	(0.0833)	0.6682	-5.57%	6.9%
33	Heinz (H.J.)	315.04	310.00	-0.32%	6.10	(0.0197)	0.8362	-1.64%	15.9%
34	Hewlett-Packard	2415.00	2100.00	-2.76%	2.54	(0.0700)	0.6062	-4.24%	10.6%
35	Home Depot	1696.00	1685.00	-0.13%	2.69	(0.0035)	0.6288	-0.22%	9.9%
36	Honeywell Int'l	734.59	715.00	-0.54%	3.31	(0.0178)	0.6975	-1.24%	11.6%
37	Hormel Foods	134.52	130.00	-0.68%	2.83	(0.0193)	0.6467	-1.25%	10.1%
38	Illinois Tool Works	499.12	475.00	-0.99%	2.93	(0.0289)	0.6592	-1.91%	9.9%
39	Int'l Business Mach.	1339.10	1050.00	-4.75%	8.37	(0.3973)	0.8805	-34.98%	10.6%
40	Intel Corp.	5562.00	6000.00	1.53%	3.83	0.0584	0.7386	4.32%	15.1%
41	ITT Corp.	181.80	185.00	0.35%	2.51	0.0088	0.6024	0.53%	13.4%
42	Johnson & Johnson	2769.20	2520.00	-1.87%	3.87	(0.0723)	0.7415	-5.36%	10.8%
43	Kellogg	381.86	375.00	-0.36%	5.66	(0.0205)	0.8232	-1.69%	21.3%
44	Kimberly-Clark	413.60	415.00	0.07%	5.78	0.0039	0.8269	0.32%	23.2%
45	Kraft Foods	1469.30	1400.00	-0.96%	1.72	(0.0165)	0.4178	-0.69%	4.7%
46	Lilly (Eli)	1136.10	1150.00	0.24%	4.21	0.0102	0.7622	0.78%	17.6%
47	Lockheed Martin	393.00	330.00	-3.43%	8.57	(0.2943)	0.8833	-26.00%	19.8%
48	McCormick & Co.	130.10	135.00	0.74%	3.16	0.0235	0.6836	1.60%	13.2%
49	McDonald's Corp.	1115.30	1015.00	-1.87%	4.93	(0.0921)	0.7972	-7.34%	6.2%
50	McKesson Corp.	271.00	254.00	-1.29%	1.85	(0.0238)	0.4594	-1.09%	12.2%
51	Medtronic, Inc.	1124.90	1000.00	-2.33%	4.47	(0.1039)	0.7761	-8.06%	11.7%
52	Microsoft Corp.	9151.00	7500.00	-3.90%	6.17	(0.2407)	0.8379	-20.16%	5.0%
53	NIKE, Inc. 'B'	491.10	460.00	-1.30%	3.87	(0.0503)	0.7416	-3.73%	11.8%
54	Northrop Grumman	327.01	300.00	-1.71%	2.09	(0.0358)	0.5221	-1.87%	9.6%
55	Oracle Corp.	5150.00	4300.00	-3.54%	5.38	(0.1906)	0.8141	-15.52%	8.8%
56	PepsiCo, Inc.	1553.00	1500.00	-0.69%	5.40	(0.0374)	0.8148	-3.04%	14.0%
57	Pfizer, Inc.	6746.00	6700.00	-0.14%	1.34	(0.0018)	0.2528	-0.05%	5.9%
58	Procter & Gamble	3032.70	2900.00	-0.89%	3.65	(0.0326)	0.7263	-2.36%	8.5%
59	Raytheon Co.	400.10	350.00	-2.64%	2.53	(0.0667)	0.6040	-4.03%	9.3%
60	Sigma-Aldrich	122.13	120.00	-0.35%	3.96	(0.0139)	0.7473	-1.04%	18.1%
61	Stryker Corp.	396.40	382.00	-0.74%	3.87	(0.0286)	0.7419	-2.12%	13.7%
62	Sysco Corp.	601.23	560.00	-1.41%	4.71	(0.0664)	0.7875	-5.23%	9.4%
63	TJX Companies	412.82	340.00	-3.81%	5.50	(0.2096)	0.8183	-17.15%	14.3%
64	United Parcel Serv.	995.44	990.00	-0.11%	7.81	(0.0086)	0.8719	-0.75%	16.2%
65	United Technologies	942.29	900.00	-0.91%	3.87	(0.0354)	0.7419	-2.63%	14.5%
66	Verizon Communic.	2840.60	2820.00	-0.15%	2.92	(0.0042)	0.6573	-0.28%	5.9%
67	Wal-Mart Stores	3925.00	3450.00	-2.55%	2.66	(0.0679)	0.6247	-4.24%	8.6%
68	Walgreen Co.	989.18	950.00	-0.81%	2.70	(0.0218)	0.6300	-1.37%	10.9%
69	Waste Management	490.74	465.00	-1.07%	2.57	(0.0275)	0.6106	-1.68%	6.4%

(a) www.valueline.com (retrieved Dec. 24, 2009).

(b) Average of High and Low expected market prices.

(c) Computed at (EPS - DPS) / EPS.

(d) Computed as EPS / BVPS.

(e) Product of BVPS and No. Shares Outstanding.

(f) Five-year rate of change.

(g) Computed using the formula  $2^{(1+5\text{-Yr. Change in Equity}) / (2+5\text{ Yr. Change in Equity})}$ .

(h) Product of year-end "r" for 2012-14 and Adjustment Factor.

(i) Average of High and Low expected market prices divided by 2012-14 BVPS.

(j) Product of change in common shares outstanding and M/B Ratio.

(k) Computed as  $1 - B/M$  Ratio.

(l) Product of "s" and "v".

(m) Product of average "b" and adjusted "r", plus "sv".

BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

DOCKET NO. UE-10 \_\_\_\_\_

DOCKET NO. UG-10 \_\_\_\_\_

EXHIBIT NO. \_\_\_\_ (WEA-9)

WILLIAM E. AVERA

REPRESENTING AVISTA CORPORATION



UTILITY PROXY GROUPMarket Rate of Return

Dividend Yield (a)	2.5%
Growth Rate (b)	<u>8.8%</u>
Market Return (c)	11.3%

Less: Risk-Free Rate (d)

Long-term Treasury Bond Yield	<u>4.5%</u>
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<u>Market Risk Premium (e)</u>	6.8%
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<u>Utility Proxy Group Beta (f)</u>	<u>0.73</u>
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<u>Utility Proxy Group Risk Premium (g)</u>	5.0%
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Plus: Risk-free Rate (d)

Long-term Treasury Bond Yield	<u>4.5%</u>
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<b>Implied Cost of Equity (h)</b>	<b><u><u>9.5%</u></u></b>
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- (a) Weighted average dividend yield for the dividend paying firms in the S&P 500 from [www.valueline.com](http://www.valueline.com) (retrieved Jan. 27, 2010).
- (b) Weighted average of IBES earnings growth rates for the dividend paying firms in the S&P 500 based on data from *Thomson Reuters Company in Context Report* (Jan. 27, 2010).
- (c) (a) + (b)
- (d) Average yield on 20-year Treasury bonds for January 2010 from the Federal Reserve Board at [http://www.federalreserve.gov/releases/h15/data/Monthly/H15\\_TCMNOM\\_Y20.txt](http://www.federalreserve.gov/releases/h15/data/Monthly/H15_TCMNOM_Y20.txt).
- (e) (c) - (d).
- (f) The Value Line Investment Survey (Nov. 27 & Dec. 25, 2009, Feb. 5, 2010).
- (g) (e) x (f).
- (h) (d) + (g).

BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

DOCKET NO. UE-10 \_\_\_\_\_

DOCKET NO. UG-10 \_\_\_\_\_

EXHIBIT NO. \_\_\_\_ (WEA-10)

WILLIAM E. AVERA

REPRESENTING AVISTA CORPORATION

NON-UTILITY PROXY GROUPMarket Rate of Return

Dividend Yield (a)	2.5%
Growth Rate (b)	<u>8.8%</u>
Market Return (c)	11.3%

Less: Risk-Free Rate (d)

Long-term Treasury Bond Yield	<u>4.5%</u>
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<u>Market Risk Premium (e)</u>	6.8%
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<u>Non-Utility Proxy Group Beta (f)</u>	<u>0.79</u>
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<u>Utility Proxy Group Risk Premium (g)</u>	5.3%
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Plus: Risk-free Rate (d)

Long-term Treasury Bond Yield	<u>4.5%</u>
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<b>Implied Cost of Equity (h)</b>	<b><u><u>9.8%</u></u></b>
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- (a) Weighted average dividend yield for the dividend paying firms in the S&P 500 from [www.valueline.com](http://www.valueline.com) (retrieved Jan. 27, 2010).
- (b) Weighted average of IBES earnings growth rates for the dividend paying firms in the S&P 500 based on data from *Thomson Reuters Company in Context Report* (Jan. 27, 2010).
- (c) (a) + (b)
- (d) Average yield on 20-year Treasury bonds for January 2010 from the Federal Reserve Board at [http://www.federalreserve.gov/releases/h15/data/Monthly/H15\\_TCMNOM\\_Y20.txt](http://www.federalreserve.gov/releases/h15/data/Monthly/H15_TCMNOM_Y20.txt).
- (e) (c) - (d).
- (f) [www.valueline.com](http://www.valueline.com) (retrieved Dec. 24, 2009).
- (g) (e) x (f).
- (h) (d) + (g).

BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

DOCKET NO. UE-10 \_\_\_\_\_

DOCKET NO. UG-10 \_\_\_\_\_

EXHIBIT NO. \_\_\_\_ (WEA-11)

WILLIAM E. AVERA

REPRESENTING AVISTA CORPORATION

EXPECTED EARNINGS APPROACH

Exhibit No.\_\_(WEA-11)

Page 1 of 1

UTILITY PROXY GROUP

	(a)	(b)	(c)
<u>Company</u>	<u>Expected Return on Common Equity</u>	<u>Adjustment Factor</u>	<u>Adjusted Return on Common Equity</u>
1 Ameren Corp.	8.0%	1.0299	8.2%
2 American Elec Pwr	10.5%	1.0431	11.0%
3 Avista Corp.	8.5%	1.0232	8.7%
4 Black Hills Corp.	9.5%	1.0158	9.6%
5 Cleco Corp.	11.5%	1.0277	11.8%
6 Constellation Energy	9.5%	1.0893	10.3%
7 DTE Energy Co.	10.0%	1.0233	10.2%
8 Edison International	11.5%	1.0302	11.8%
9 Empire District Elec	10.5%	1.0315	10.8%
10 Great Plains Energy	7.0%	1.0309	7.2%
11 IDACORP, Inc.	7.5%	1.0363	7.8%
12 Northeast Utilities	9.5%	1.0422	9.9%
13 Pinnacle West Capital	9.0%	1.0243	9.2%
14 PPL Corp.	19.5%	1.0352	20.2%
15 P S Enterprise Group	15.5%	1.0414	16.1%
16 UIL Holdings	10.5%	1.0345	10.9%
17 Westar Energy	7.5%	1.0350	7.8%
<b>Average (d)</b>			<b>10.7%</b>

(a) 3-5 year projections from The Value Line Investment Survey (Nov. 27 & Dec. 25, 2009, Feb. 5, 2010).

(b) Adjustment to convert year-end "r" to an average rate of return from Exhibit No.\_\_(WEA-6).

(c) (a) x (b).

(d) Excludes highlighted figures.