

1 Table 1 quantifies the impact on net power costs associated with implementing
 2 each of my proposed adjustments.

	\$1000	Total PACW	Washington Jurisdiction CAEW 22.5244%
I. Jurisdictional Allocation Issues			
WCA Model Corrections		N/A	-\$23,482,877
1 Interconnection Benefits		N/A	-\$8,567,749
2 Johnson/Wyodak Part 1 (Actual Flow)		N/A	-\$3,842,443
3 Johnson Wyodak Part 2 (Include E WY)		N/A	-\$8,243,613
4 CAGW Allocation Factor		N/A	-\$2,192,439
5 Historical Loss Factors		N/A	-\$636,633
II. GRID (Net Power Cost Issues)			
A. Short-Term Firm Adjustments		-\$35,235,790	-\$7,936,636
6 Remove Short-term firm		-\$35,235,790	-\$7,936,636
B. Long Term Contract Adjustments		-\$20,361,095	-\$4,586,206
7 SMUD Contract		-\$12,299,225	-\$2,770,322
8 TransAlta/Centralia Risk Sharing		-\$7,924,453	-\$1,784,932
9 GP Camus		-\$137,417	-\$30,952
B. Modeling Issues		-\$8,306,219	-\$1,870,923
10 Hydro Water Year Modeling		-6,966,525	-\$1,569,165
11 Monthly Outages		655,539	\$147,656
12 Ramping		-\$1,149,401	-\$258,895
13 Regulating Margin Modeling		-\$845,832	-\$190,518
Total Power Cost Adjustments -		-\$63,903,104	-\$14,393,765
PacifiCorp GRID Request		\$417,037,230	\$93,934,968
Adjusted GRID Result		\$353,134,126	\$79,541,203
Total Adjustments		N/A	-\$37,876,642

3 **Q. HOW IS THE REMAINDER OF THIS TESTIMONY ORGANIZED?**

4 **A.** In Section II, I address the jurisdictional allocation (WCA model) issues. In
 5 Section III, I address net power cost (GRID model) issues. In Section IV, I am
 6 testifying on behalf of only ICNU and I address PacifiCorp’s proposed PCAM.

1 market risks, and additionally bear the regulatory burden of prudently
2 managing their resources, which multiple ownership can make
3 difficult. As both shareholders and ratepayers have incurred risks and
4 burdens, both should also share in the benefits of the sale. The
5 remaining gain is thus *one* of the benefits, which, when considered
6 with other benefits and burdens, must be fairly allocated.^{27/}

7 * * *

8 Given the risks and burdens borne by the ratepayers and shareholders,
9 and given the other benefits they stand to gain from the sale, we find
10 that it is fair in this case to allocate the appreciation between
11 ratepayers and shareholders. When we apply the principles of
12 *Democratic Central* to the facts of this case, we conclude that one
13 half of the appreciation should go to shareholders, and one half to
14 ratepayers.^{28/}

15 In reaching this decision, the Commission enunciated a policy that would
16 share the appreciation on the sale equally between customers and shareholders,
17 while at the same time sharing the risks (most notably market risk.) In the case at
18 hand, the Company has conveniently ignored this fact, and instead proposes to
19 place the entire risk of higher power market prices on the customer. Since the
20 Company retained half of the appreciation from the sale, under the principle that
21 *risk should follow reward*, it should bear half of the risk. Under these
22 circumstances it is not reasonable to shield the Company from all of the risks of
23 its controversial decision to sell the plant.

24 **Q. DID THE COMPANY OBTAIN SUFFICIENT ENERGY FROM THE**
25 **TRANSALTA BUYBACKS TO REPLACE CENTRALIA?**

26 **A.** No. The Company obtained only enough energy from the buybacks to replace
27 74% of the Centralia generation for the test year. Given that the Company was
28 well aware at the time of the sale that there was certainly substantial market risk

^{27/} Id. at ¶ 84 (emphasis added).

^{28/} Id. at ¶ 86.

1 associated with the transaction, its decision to replace only part of the generation
2 for the plant was questionable to say the least. This shortfall resulted in an
3 increase in purchased power costs of nearly \$16 million on a PACW basis and
4 approximately \$3.6 million for Washington under the WCA model. Even more
5 significant is the fact that after June 2007, the TransAlta buybacks terminate and
6 the Company will be left without any permanent supply to replace the Centralia
7 generation. This contract termination will result in additional costs per year of
8 \$45 million for PACW, and, under the WCA method, added costs of \$10 million
9 per year for Washington. The Company assumes customers should bear 100% of
10 these added costs. This is not a reasonable rate treatment in light of the
11 Commission's principle that risk should follow reward.

12 **Q. HOW DO YOU RECOMMEND THE COMMISSION ADDRESS THIS**
13 **ISSUE?**

14 **A.** As discussed above, the Commission decided to give the Company the
15 opportunity to make the sale, and also apportioned 50% of any associated
16 appreciation to the Company. Under these circumstances, it is unreasonable to
17 saddle ratepayers with all of the risks that have resulted from the sale. Unless the
18 Commission apportions some of the costs of the unreplaced power to the
19 Company, the ratepayers will have been given 50% of the appreciation on the
20 sale, but bear 100% of the risks. As a result, I recommend that 50% of the cost
21 associated with additional replacement power costs for Centralia be allocated to
22 the Company. This adjustment reduces the requested claim by the amount shown
23 on Table 1. Unless this adjustment is made, an unreasonable shifting of the risks
24 of the Centralia sale between the Company and ratepayers will occur.

1 and similar designs, one would expect that if the monthly outage rate modeling
2 made sense, there should be some correlation between their monthly outage rates.
3 In other words, if there are causal factors that result in a definite monthly pattern
4 of outages, it should affect all units at the station in a comparable manner.
5 However, the exhibit shows there really is no discernable pattern in the monthly
6 outages of these units. Indeed, there is no statistically significant correlation
7 between the monthly outage rates of these units. It is apparent from the figure
8 that the monthly variations about the mean amount to nothing more than
9 “statistical noise” or “random chance.” This strongly suggests there is no basis,
10 other than superstition, underlying the Company’s proposal to apply this novel
11 monthly outage rate modeling technique.

12 **Q. DOES THE MONTHLY OUTAGE RATE MODELING INCREASE NET**
13 **POWER COSTS IN GRID?**

14 **A.** Yes. Given the lack of a sound engineering basis or common sense argument
15 underlying this approach and the lack of any statistical support for it, I am forced
16 to conclude this is little more than “numerology.” I recommend that the
17 Commission reject the monthly modeling of outage rates and reduce net power
18 costs by the amount shown on Table 1.