

**EXHIBIT NO. DEM-3C
DOCKET NO. UE-10____
PCA 8 COMPLIANCE
WITNESS: DAVID E. MILLS**

**BEFORE THE
WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**

**In the Matter of the Petition of
PUGET SOUND ENERGY, INC.
For Approval of its March 2010 Power Cost
Adjustment Mechanism Report**

Docket No. UE-10____

**SECOND EXHIBIT (CONFIDENTIAL) TO THE
PREFILED DIRECT TESTIMONY OF
DAVID E. MILLS
ON BEHALF OF PUGET SOUND ENERGY, INC.**

**REDACTED
VERSION**

MARCH 31, 2010

PUGET SOUND ENERGY, INC.

**SECOND EXHIBIT (CONFIDENTIAL) TO THE
PREFILED DIRECT TESTIMONY OF DAVID E. MILLS**

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1 **PUGET SOUND ENERGY, INC.**

2 **ILLUSTRATION OF PSE'S PORTFOLIO AND**
3 **RISK MANAGEMENT ACTIVITIES FOR PCA PERIOD 8 POWER**
4 **SUPPLY FOR THE SINGLE MONTH OCTOBER 2009**

5 **I. PUGET SOUND ENERGY'S HEDGING PLAN**

6 The purpose of this exhibit is to illustrate the manner in which Puget Sound Energy,
7 Inc. ("PSE" or "the Company") manages its electric portfolio, including risk management
8 activities, by describing how PSE managed power supply and costs for a single month
9 during PCA Period 8: October 2009.

10 The Energy Management Committee ("EMC") is responsible for providing
11 oversight and direction on all portfolio risk issues in addition to approving long-term
12 resource contracts and acquisitions. Power and Gas Supply Operations Staff ("Staff")
13 follow the EMC approved Programmatic Hedge strategy to guide them in the specific time
14 periods and quantities of energy to hedge. PSE manages its short-term energy supply
15 hedging and portfolio risk activities in accordance with the EMC-approved Energy Supply
16 Hedging & Optimization Procedures Manual ("Procedures Manual"). In addition, the
17 Audit Committee of the Company's Board of Directors also provides oversight of these
18 activities in accordance with the Company's Energy Risk Policy.

19 On July 22, 2004, the EMC approved the original programmatic hedging strategy,
20 with a Staff transactional purview of [REDACTED]. The programmatic hedge strategy
21 authorizes Staff to use a dollar cost averaging informed by Margin at Risk ("MaR")

1 analysis, with defined minimum and maximum monthly exposure limits. See Exhibit No.
2 (DEM-4). This hedging plan increases Staff's ability to react to position changes due to
3 stream or hydro flow variation, forced thermal plant outages and changing market
4 conditions.

5 The term of the EMC approved strategy, known as the "Programmatically Managed
6 Hedge" period, consisted of the last [REDACTED] of the [REDACTED] purview - this was also
7 known as the "Rolling [REDACTED] Hedge". The first [REDACTED] (current month plus the
8 following [REDACTED]) of the [REDACTED] purview were actively managed ("Actively
9 Managed Hedge") in accordance with the Procedures Manual.

10 On January 7, 2006, the "Rolling [REDACTED] Hedge" was amended to be a "Rolling
11 [REDACTED] Hedge" and the Actively Managed Hedge was extended to include the current
12 month plus the next [REDACTED]. In October 2007, consistent with the Company's
13 benchmarking of hedging best practices and market research efforts tailored to measure the
14 value of energy commodity hedging to customers, the Company extended its hedging tenor
15 from [REDACTED] to [REDACTED]. At that time, the first [REDACTED] of this period became the Actively
16 Managed Hedge period and the remaining [REDACTED] through [REDACTED]) became the
17 Programmatically Managed Hedge period in accordance with the EMC approved strategy.
18 The Programmatically Managed Hedge period is currently referred to as the "Rolling [REDACTED]
19 [REDACTED]" hedge. The Programmatically Managed Hedge is designed to reduce the
20 Company's net power portfolio exposure starting months in advance of delivery, subject to
21 minimum and maximum exposure reduction, based upon a fundamental view and is
22 intended to remove commodity price volatility.

1 All of the transactions for the “sample PCA month” (October 2009) were executed
2 after the extension of the hedging strategy and many were transacted [REDACTED] prior to
3 delivery, leaving primarily shorter-term balancing transactions to respond to changes in
4 market heat rates, load conditions, unit assumptions and other variables.

5 The Programmatically Managed Hedge is designed to reduce the power portfolio’s
6 total net exposure for each month, so that the total net exposure will fall below the EMC
7 exposure limits set forth in the Procedures Manual when each month falls into Staff’s
8 Actively Managed Hedge. The “maximum” monthly hedge is calculated by dividing the
9 total net exposure by the remaining months prior to the time when the position falls into the
10 Actively Managed Hedge term. The “minimum” monthly hedge is calculated by dividing
11 the total net exposure (plus or minus the Director’s limit authority) by the remaining
12 months prior to the time when the position falls into the Actively Managed Hedge. The
13 “mid-point” monthly hedge is the average of the “maximum” and the “minimum” monthly
14 hedge amounts. If such a month’s position already falls within the Director’s exposure
15 limit authority, there is no monthly hedge requirement. As defined in Schedule F of the
16 Procedures Manual, the Director has exposure authority up to the CFO/CRO level (\$ [REDACTED]
17 [REDACTED] monthly or \$ [REDACTED] for the rolling [REDACTED] period); exposure above the
18 CFO/CRO level requires notification to the EMC. *See* Exhibit No. DEM-5C.

19 During the Actively Managed Hedge period, Staff manages the monthly net
20 exposure in accordance with the Procedures Manual. The exposure is calculated
21 individually for peak, off-peak, and gas for power positions. The authority limit is

1 calculated on the net spot exposure of all three. Spot market exposure is measured by
2 multiplying the open position by the hourly spot price. *See* Exhibit No. DEM-5C.

3 Margin at Risk measures risk reduction as a result of incremental hedging. As
4 PSE's hedging strategy evolved, the MaR concept was added to the evaluation process in
5 May 2004 for the Programmatically Managed Hedge strategy to measure risk reduction for
6 various alternatives and was extended in October 2007. MaR analysis shows how much
7 risk reduction is gained by month and by strategy – providing an additional tool to
8 determine which commodity is the best choice and for which month given a credit-
9 constrained environment. The MaR calculation shows the amount of portfolio risk
10 removed for each hedging dollar spent when 25 MW of on-peak or off-peak power or
11 5,000-MMBtu/day of gas is transacted.

12 The remainder of this report will illustrate the systems and tools used by Staff and
13 their application for PCA Period 8 by describing actual hedging strategy decisions and their
14 execution undertaken by PSE. Detailed explanation is provided in section II.A. for one
15 specific month – [REDACTED] - with respect to power supply for delivery in October 2009.
16 For all subsequent months, please reference sections II.B. through V. which provide a
17 summary of [REDACTED] – October 2009, and reviews the analysis and fundamental
18 views relied upon by Staff to make hedging decisions for October 2009. *See* Exhibit
19 No. DEM-4 through Exhibit No. DEM-12 for additional detail supporting this narrative.

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II. PROGRAMMATICALLY MANAGED HEDGE PERIOD

A. [REDACTED]

In [REDACTED], October 2009 rolled into Staff’s Programmatically Managed Hedge purview. At the beginning of [REDACTED], the position report indicated the October 2009 net exposure was [REDACTED] with a [REDACTED] MW on-peak power [REDACTED] position, a [REDACTED] MW off-peak power [REDACTED] position and an [REDACTED] MMBtu/day natural gas [REDACTED] position. The then current portfolio position indicated that [REDACTED] MW of on-peak power [REDACTED] valued at the then current market price, resulted in an on-peak power exposure of [REDACTED]. This exposure combined with the [REDACTED] natural gas exposure and [REDACTED] off-peak power exposure totaled a net exposure of [REDACTED]. See Exhibit No. DEM-6C.

In [REDACTED], with [REDACTED] remaining before October 2009 fell into Staff’s Actively Managed Hedge, the “maximum” monthly reduction in exposure yet to be accomplished by Staff is the net exposure noted above divided by the remaining months prior to the time when the position falls into the Actively Managed Hedge, or [REDACTED] ([REDACTED]). The “minimum” reduction is the total net exposure noted above (less the Director’s limit authority) divided by the remaining months prior to the time when the position falls into the Actively Managed Hedge and is approximately [REDACTED] ([REDACTED]). The “mid-point” reduction, or the average of the “maximum” and “minimum” amounts, is [REDACTED].

1 Looking at delivery month October 2009, PSE's MaR analysis indicates that the
2 greatest exposure reduction would be to purchase gas. See Exhibit No. DEM-7C. For
3 example, if 5,000-MMBtu/day gas was purchased for October 2009, it would reduce risk
4 by [REDACTED] for every \$100 spent or [REDACTED] for every dollar spent, compared to [REDACTED] with the
5 purchase of 25 MW on-peak power or [REDACTED] with the purchase of 25 MW of off-peak
6 power. Based on this analysis, greater risk reduction would be gained from the purchase of
7 [REDACTED].

8 Implied flat market heat rates (the power price divided by the gas price) for October
9 2009 were anticipated to be in the [REDACTED] range. At that heat rate, the Company's [REDACTED]
10 and [REDACTED] combustion turbines ("CT") would be, on a probabilistic basis, "in the
11 money", considering their dispatch heat rate. See Exhibit No. DEM-8C.

12 During [REDACTED], as part of the Programmatically Managed Hedge, Staff
13 reviewed market fundamentals and came up with a hedging strategy for the [REDACTED]
14 [REDACTED] through [REDACTED] time frame, which included October 2009. Despite record
15 levels of natural gas storage, fear of a cold winter was keeping market prices high.
16 Although both power and natural gas markets appeared to be well supplied for the near
17 term, there was a high degree of uncertainty regarding prices in the Rolling [REDACTED] time
18 period. Forecasts called for a slowing of the global economy, but energy prices didn't seem
19 to be factoring this in as they continued to remain strong. Given this market fundamentals
20 backdrop, Staff elected to keep the hedging strategy for the Programmatically Managed
21 Hedge period for the Power Portfolio at [REDACTED], but indicated it could increase hedging
22 activity [REDACTED].

1 During [REDACTED], in accordance with the minimum hedging strategy, Staff
2 [REDACTED] the October 2009
3 exposure. Staff uses many tools to determine which commodity to purchase and when.
4 Due in part to the MaR analysis indicating that [REDACTED] would [REDACTED] risk at the
5 time than a [REDACTED] would, Staff [REDACTED].

6 An overview of PSE's hedging activities for October 2009 can be found in Exhibit
7 Nos. DEM-09C and DEM-10C. The hedges are charted by transaction date and transaction
8 price for on-peak (also referred to as "heavy load hours" which represents the sixteen hours
9 ending 0700 through 2200), off-peak (also referred to as "light load hours" which
10 represents the eight hours ending 0100 through 0600 and 2300 through 2400, as well as all
11 24 hours of NERC defined holidays and Sundays), flat (which represents a hours 0100
12 through 2400) and gas for power. The charts show the mid-mark (as provided by a third-
13 party, independent source) and the price at which the hedge was executed relative to the
14 market price movement for October 2009. For most of the hedges, it may appear that the
15 transaction price is above the October 2009 mid-mark. This is a result of purchasing a
16 quarterly strip hedge for purposes of individual month exposure reduction, also referred to
17 as "Q4", which includes the months of October, November and December. Oftentimes, the
18 forward power market – especially for delivery beyond six months from execution – is only
19 liquidly traded on a quarterly and/or calendar basis and does not trade monthly until the
20 delivery date approaches 4-6 months out. October is typically the lowest priced month of
21 the Q4 so by comparing the third-party price for October 2009 to the Q4 purchase price, it
22 appears the purchase price is above market. Conversely, December is typically the highest

1 priced month of Q4 so a comparison of third-party price for December 2009 to the Q4 2009
2 purchase price would indicate the hedge to be below the mid-mark. The EMC amended the
3 Programmatically Managed Hedge on January 20, 2005 to allow for the comparison of
4 trades against limits on a quarterly “block” basis when trading is available only in quarterly
5 blocks since the use of regular monthly calculations would appear to violate hedging limits.

6 **B.** [REDACTED]

7 During the months [REDACTED] through [REDACTED], Staff managed the
8 October 2009 spot market exposure similar to [REDACTED] – pursuant to the
9 Programmatically Managed Hedge strategy – with an eye towards the power and natural
10 gas market conditions and fundamentals, water supply, and weather. [REDACTED],
11 PSE included its soon-to-be-acquired 133 MW Sumas Cogeneration Station in the power
12 position effective [REDACTED], which created a [REDACTED] October 2009 gas position
13 and a [REDACTED], power position. In response to the new gas fired resource and
14 market heat rates, during these months, Staff continued to reduce the October 2009
15 exposure by [REDACTED]/MMBtu per day of gas and [REDACTED] MW of on-peak power. By
16 the end of [REDACTED], the October 2009 net exposure had been [REDACTED] by [REDACTED]
17 [REDACTED], to [REDACTED], which included a [REDACTED] MW on-peak power [REDACTED] position, a [REDACTED]
18 MW off-peak power [REDACTED] position and a [REDACTED] MMBtu/day natural gas [REDACTED] position.

19 In [REDACTED] the hedging strategy for the Programmatically Managed Hedge
20 period was changed for [REDACTED] through [REDACTED] and [REDACTED] through [REDACTED]
21 [REDACTED]. The fundamental natural gas picture was fairly bullish. U.S. natural gas storage

1 volumes were below the previous year levels and that deficit was expected to grow due to
2 the continued cold weather forecasts for the gas intensive Mid-Continent and East Coast
3 regions. Natural gas demand for electric generation for the prior 2007-2008 winter had
4 been higher than the previous year. If the cold weather continued to reduce the year on
5 year gas storage picture and the U.S. could not attract additional liquefied natural gas
6 (“LNG”), then gas storage levels heading into the next winter could very well be at
7 uncomfortably low levels - without even factoring in the potential downsides from an
8 active hurricane season. PSE Staff decided to hedge at [REDACTED] levels for the
9 higher risk periods noted above – which included October 2009. These periods were set to
10 [REDACTED] hedge levels and the remaining months within the Rolling [REDACTED] period
11 stayed at [REDACTED]. Moving from a [REDACTED] to a [REDACTED] hedging level [REDACTED] the
12 monthly hedging limits from [REDACTED] to [REDACTED] given the [REDACTED] exposure
13 for October 2009 at [REDACTED], per Exhibit No. DEM-6C.

14 During the [REDACTED], energy prices began reaching unprecedented levels,
15 fueled by forecasts of crude oil “super spikes” of over \$200/bbl and a seemingly insatiable
16 global demand for energy. These increasing price forecasts, coupled with a weaker U.S.
17 dollar and lower Canadian gas production and LNG imports, only added to the run up in
18 prices. With no end in sight of how high energy prices would go, Staff elected to hedge to
19 [REDACTED] amounts for the complete Rolling [REDACTED] period beginning [REDACTED].
20 Moving from a [REDACTED] to a [REDACTED] hedging level [REDACTED] the monthly hedging
21 limits from [REDACTED] to [REDACTED] given the [REDACTED] exposure for October 2009
22 at [REDACTED], per Exhibit No. DEM-6C.

1 By late [REDACTED], signs of a global economic slow down began to emerge
2 and energy prices appeared to have peaked. In the [REDACTED], the U.S. economy was
3 falling into what would become the worst economic recession since the Great Depression.
4 Other economies around the world soon followed the U.S. into recession, pulling energy
5 prices down with them. *See* Exhibit No. DEM-11C.

6 Both near and long-term energy demand and production forecasts were being
7 revised almost weekly as global economies spiraled deeper into recession. At the same
8 time, great strides were being made in the unconventional natural gas drilling technologies
9 used to extract gas from developments such as shale in the U.S. As the drilling technology
10 improved, these once high cost unconventional sites now became more cost competitive. In
11 addition, production estimates from these developments greatly exceeded original
12 estimates.

13 Lower energy demand and the potential for greater cost competitive domestic
14 production continued to keep downward pressure on energy prices. While this was most
15 evident in the near-term price curve, it was less evident in the Rolling [REDACTED] period as
16 forecasts and expectations for economic recovering were being discussed. Nonetheless,
17 prices in the Rolling [REDACTED] were softening and Staff continued to hedge at [REDACTED] to
18 [REDACTED]. It was unclear
19 as to how the natural gas markets would respond and there were concerns that producers
20 might curtail some production, thereby putting additional upward pressure on natural gas
21 prices. During these months, Staff [REDACTED] MMBtu/day of gas for power, [REDACTED]
22 MW of off-peak power and [REDACTED] MW of on-peak power so by the end of [REDACTED].

1 when October 2009 was to shortly roll into the actively managed hedging period, October
2 2009's net exposure had been [REDACTED] to [REDACTED] with a [REDACTED] MW on-peak power
3 [REDACTED] position, an [REDACTED] MW off-peak power [REDACTED] position and a [REDACTED] MMBtu/day natural
4 gas [REDACTED] position.

5 III. ACTIVELY MANAGED HEDGING PERIOD

6 In [REDACTED], October 2009 rolled into Staff's Actively Managed Hedge. This
7 allowed Staff to more actively manage the October 2009 position for a full [REDACTED]
8 prior to delivery. At the end of [REDACTED], the Mint Farm Energy Center ("Mint
9 Farm") gas-fired combined cycle combustion turbine with 296 MW of additional capacity
10 was added to the power portfolio. As a result, the October 2009 position became [REDACTED]
11 gas and [REDACTED] power due to the dispatch heat rate of Mint Farm being, on average [REDACTED]
12 the forecast market heat rates. During [REDACTED], Staff purchased
13 [REDACTED] MMBtu/day to [REDACTED] the [REDACTED] gas position and to [REDACTED].

14 Moving into the [REDACTED], the U.S. economy continued to weaken and
15 unemployment rates increased. In fact, the unemployment rate in PSE's service territory
16 increased significantly between the third quarter of 2008 (4.8%) and the second quarter of
17 2009 (8.4%). As discussed in more detail in the following section, gas and power prices
18 continued to fall. Forecast market heat rates for October 2009 increased to the point that
19 many of PSE's gas fired generators were forecast to be economically dispatched, causing a
20 [REDACTED]. PSE updated its customer load forecast in July
21 2009 to reflect the economic downturn, reducing the October 2009 demand forecast by 63

1 aMW. During this [REDACTED] period, Staff continued to hedge, ultimately [REDACTED]
2 an additional [REDACTED] MMBtu/day of gas and [REDACTED] MW of on-peak and [REDACTED] MW of
3 off-peak power to manage the portfolio within EMC approved strategies and guidelines.
4 During the [REDACTED] Actively Managed Hedge period, the exposure for October 2009
5 initially [REDACTED] as prices declined and heat rates increased. During [REDACTED],
6 prices rose and heat rates fell, resulting in an end of [REDACTED] exposure for October 2009
7 at [REDACTED].

8 IV. FUNDAMENTALS AND MARKET PRICES 9 AFFECTING OCTOBER 2009

10 From [REDACTED] to [REDACTED], forward prices for power and natural gas
11 remained high due to global demand for energy, lower Canadian natural gas production and
12 LNG imports. By [REDACTED], traders had been closely watching natural gas storage levels
13 amid fears that an unusually hot summer or an active hurricane season could lead to supply
14 constraints. An ongoing outage at Independence Hub, a major deepwater U.S. Gulf of
15 Mexico gas platform, and dwindling imports of LNG from overseas were also contributing
16 to supply concerns. In [REDACTED], diesel imports into China increased 8 fold compared to
17 the prior year, as the country prepared for the Summer Olympics. A growing global
18 demand continued for distillate fuels, such as heating oil and diesel. On [REDACTED], the
19 profit margin, or crack spread, for making a barrel of oil into one of heating oil surged to
20 \$29.554 a barrel - the highest since at least 1989.

21 The U.S. Energy Information Administration's ("EIA") [REDACTED] monthly report
22 increased the 2008 average gas price from the previous figure of \$9.69/MMBtu to just

1 above \$11.00/MMBtu. There were concerns that flooding in the Midwest could severely
2 damage the corn crop used for developing alternate fuels and create further energy supply
3 shortages.

4 But by [REDACTED], forward natural gas prices began to fall. The next month's (also
5 known as the "prompt" month) natural gas prices were down about 12%, winter 2008/2009
6 prices were down about 10% and summer 2009 prices were down about 7%. Rumors
7 circulated that Lehman Brothers started the selloff by liquidating their energy holdings.
8 However, viewed on a seasonal basis, natural gas sometimes endures a bull market
9 correction from a spring peak to a summer low. The first hurricane of the season,
10 Hurricane Bertha, formed early [REDACTED] and dissipated by [REDACTED]. Although the Atlantic
11 wind sheer created a "hurricane meat grinder" and lessened the chances of hurricanes
12 forming, Tropical Storm Cristobal was thought to potentially upgrade to a hurricane
13 sometime in early to mid-August. Mid [REDACTED], however, the National Oceanic and
14 Atmospheric Administration ("NOAA") noted that "environmental conditions are
15 becoming less favorable for [hurricane] development". EIA weekly data showed U.S.
16 consumers were using less gasoline - in the first week of [REDACTED], demand for gas
17 reached a five year low, June 2008, demand was down 2.2% and April demand was down
18 1%. Were these the makings of a perfect storm? A weak hurricane season combined with
19 increased domestic production and takeaway capability, a milder winter, and Europe
20 relying less on LNG could bring the bears out and decrease prices. President Bush
21 announced he would end the 18-year moratorium on oil and gas drilling on the outer U.S. -
22 thus putting pressure on Congress to lift the ban.

1 By [REDACTED], a strengthening U.S. dollar and weakening oil prices were putting
2 downside pressure on natural gas prices. Regardless, there was potential for prices to move
3 much higher rather than much lower if storage injections fell below forecasts, weather on
4 the east coast got warmer, hurricane activity picked up, and weather forecasts for winter
5 were below normal. In a conference call on gas supply, Barclays reported a few interesting
6 observations and forecasts: there was a lot of momentum to current drilling programs,
7 which should be reflected in prices 6-12 months out as production was to come on-line, and
8 the probability of exporting gas through LNG from the U.S. was highly unlikely because
9 not only is the cost of building the facility high (approximately \$2 billion), but a long-term
10 supply agreement (20-30 years) would be needed to cover the costs.

11 By [REDACTED], Hurricanes Gustav and Ike came and went and spared oil and
12 gas production facilities in the Gulf of Mexico, but caused ten oil rigs to be damaged.
13 Demand, however, was falling faster than the loss of supply and the largest decline in gas
14 demand (3.3 Bcf/day) was from the industrial and power sectors. The cumulative deferred
15 production since Gustav's and Ike's arrival was estimated to be 192 Bcf through the end of
16 [REDACTED].

17 In [REDACTED], the Organization of the Petroleum Exporting Countries ("OPEC")
18 scheduled an emergency meeting in Vienna to discuss the declining price of crude oil and
19 strategies to control it. Market observers anticipated a reduction of one million barrels
20 would be required to stabilize declining prices. Iran favored a cut between 2 to 2.5 million
21 barrels, citing the risk of a "prolonged" global economic downturn. Standard & Poor's
22 ("S&P") slashed its forecasted natural gas prices by \$2.00/MMBtu, to \$7.00/MMBtu for

1 2009 and 2010, and said that in 2011 and beyond, gas prices would average \$6.00/MMBtu.
2 Raymond James & Associates stated "the U.S. rig count will fall by more than 10% year
3 over year in 2009 with a 40% peak to trough decline in the natural gas rig count. We
4 expect the overall domestic rig count to fall 30% from its highs. Given our view that U.S.
5 natural gas prices will remain depressed into late 2009, we suspect the rig count should
6 reach a bottom in early/mid 2010." Raymond James is forecasting an average rig count of
7 1,500 in 2010, which would imply a 12.5% decrease from 2009.

8 By [REDACTED] natural gas storage was at near record highs. Raymond James &
9 Associates Inc. says that the 2009 natural gas price outlook is "still very ugly" and given
10 the current over supply, even a colder-than-normal winter is unlikely to prevent a gas price
11 collapse in 2009. Due to the price differential and demand levels between North America,
12 Europe and Asia, North American LNG imports have been extremely low in 2008
13 compared to 2007. The BG Group's Lake Charles, Louisiana LNG import facility will be
14 receiving two loads in [REDACTED] which will actually double their total year to date
15 2008 volume to just 8.5 Bcf compared to a total 250 Bcf they imported in 2007. This
16 massive discrepancy can be attributed in part to increased LNG demand in Asia and Europe
17 compared with the static demand in North America - combined with the increase in
18 production from unconventional natural gas plays such as shale gas.

19 By [REDACTED], Barclays was reporting that rotary rig counts were down by 49
20 in Texas, Louisiana and Colorado, however, this was expected to only affect 2009
21 production. In addition, Canadian gas imports have been down due to weaker U.S.
22 demand.

1 By [REDACTED], rig counts continue to drop in the Rockies - this time by 3 rigs in
2 this month, but total Rockies production was increasing. Canadian rig counts and
3 production were also increasing. A prominent industry analyst from Barclays Capital
4 released a report with the prediction that natural gas could fall to \$4.00/MMBtu or less
5 within a matter of months with such an oversupplied market. With industrial demand
6 waning on a daily basis and domestic production remaining strong, Barclays Capital saw
7 the need for up to 5 Bcf/day or almost 10 percent of production to be cut to bring the
8 market supply and demand back in balance.

9 In [REDACTED], PIRA noted that despite what was shaping up as a dry water year,
10 similar year over year conditions and the timing of the flows should allow hydro generation
11 to increase during the March-May 2009 period. However, this is a timing benefit only and
12 hydro generation later in the summer, i.e. during June and July, is expected to decline. Gas
13 will more than likely be the primary victim of the bearish economic backdrop, despite the
14 relative price weakness - and those effects seem likely to be more material in comparison
15 to the impact on gas from the upcoming year over year monthly swings in hydro
16 generation. Gas rig counts were down 36 and at the current pace, the target of 800 rigs,
17 mentioned by different consulting firms as the level needed to balance the gas market
18 supply/demand later in the year, would be reached by the end of March. Raymond James
19 & Associates reported that the massive reductions in demand and the surge in supply
20 combination meant that there was no good news for natural gas over the next three to six
21 months and prices could decline to or below \$2.00/MMBtu.

1 By [REDACTED], on one level, analysts were looking back and sensing that the price
2 dynamics of the last six years were unusual and that current natural gas price levels were
3 more representative normal. Others, however, saw the low natural gas prices as only
4 temporary. Wood Mackenzie expected a 2.1 Bcf/day year-over-year decline in industrial
5 demand through the first quarter with both the economy and reduced heating loads for
6 February 2009 contributing to the decline.

7 In [REDACTED], Colorado State University (CSU) lowered its Atlantic hurricane
8 forecast for 2009 to 12 named storms, with at least half of them likely to become
9 hurricanes. Two of the storms were expected to develop into intense or major hurricanes
10 with sustained winds of 111 mph or more. CSU expected the then-current weak La Nina
11 conditions to transition to neutral and perhaps morph into weak El Nino conditions by the
12 start of the 2009 hurricane season. CSU said if El Nino conditions developed for 2009's
13 hurricane season, it would tend to increase levels of vertical wind shear and decrease the
14 levels of Atlantic hurricane activity. Fitch Ratings was no longer optimistic about a
15 rebound in natural gas prices this year, and cut its 2009 base case price for gas to
16 \$4.25/MMBtu (Henry Hub) because of the protracted global economic slump

17 By [REDACTED], El Nino appeared to be making a come back and tropical Pacific
18 waters continued to warm. According to Bentek Energy, California would need very little
19 power from the Pacific Northwest due to an oversupply of gas when they noted, "Gas
20 prices in Southern California will have to remain low, and heat rates will have to remain
21 high in order for the California gas supply surplus to be reduced to more normal levels by
22 next winter. Gas prices at Sumas should remain under some downward pressure because

1 California is expected to rely less this summer on southbound power transmission
2 capacity” during the summer. Natural gas storage in the West was 122 Bcf above the
3 previous year, in the East was 78 Bcf above the previous year and in the Producing Region
4 was 282 Bcf above the previous year.

5 In [REDACTED], with two weeks into the hurricane season, there had been only one
6 tropical depression. The tropical Pacific was showing more and more signs of a developing
7 Nino and there was already plenty of wind shear (bad for storms) over the majority of the
8 tropical Atlantic. Assets in the United States Natural Gas Fund (“UNG”) swelled to around
9 \$3.7 billion from about \$670 million in February 2009. Funds that hold commodities are
10 typically restricted on the number of shares they can issue to meet investor demand, and
11 the UNG was running out of shares, so the fund talked of filing with the SEC to increase
12 the number of shares by ten times. The Fund’s sheer volume and speculative approach
13 were creating a new dynamic in the natural gas market and creating very bullish
14 sentiments.

15 By [REDACTED], sea surface temperatures in the tropical Pacific dropped, however,
16 subsurface temperatures continued to run well above normal. It was thought that El Nino
17 could still develop through the fall and winter months. The final runoff for the water year
18 was 79% of normal. LNG was expected to increase in the third and fourth quarters of
19 2009. Coal to gas substitution occurred during the spring months and was expected to
20 return in the fall (1 BCF to ½ Bcf incremental demand). Citing weakness in the Gross
21 Domestic Product, continued shale gas development, new coal capacity, and new LNG,
22 Wood Mackenzie delivered a bearish fundamental outlook for natural gas prices with

1 calendar 2010 at \$4.50/MMBtu, calendar 2011 at \$4.75/MMBtu and calendar 2012 at
2 \$5.20/MMBtu. For reference, the current 2010 average price was at \$5.54/MMBtu, 2011
3 was at \$6.44/MMBtu and 2012 was at \$6.74/MMBtu.

4 By [REDACTED], NOAA followed suit with other hurricane forecasters and lowered
5 its tropical storms expectations due to the development over the past couple of months of
6 an El Nino event. El Nino events tend to be associated with increased levels of vertical
7 wind shear and decreased levels of Atlantic hurricane activity. PIRA estimated that storage
8 levels by the end of August would reach 3.4 TCF and September estimates were 3.7 TCF,
9 which was very close to the maximum estimated capacity of approximately 3.9 TCF. Total
10 injections for October 2008 and the first week of November 2008 totaled 362 BCF and the
11 five years average was 285 BCF. Global LNG spreads had narrowed significantly, which
12 meant more chance of supplies coming to the U.S. In addition, the year over year natural
13 gas storage deficit in Europe had evaporated.

14 By [REDACTED], a weak El Nino resulted in warmer winter forecasts for the
15 northern U.S. west of the Mississippi River. After months of speculation about when
16 natural gas production would begin to decline, the production numbers started to show the
17 impact of lower active rigs. September production was estimated to be about 3 Bcf/day
18 lower than July. The British Columbia government increased interest in active shale gas
19 plays by offering a new package of royalty incentives to stimulate exploration and
20 development.

1 **V. SUPPORTING EXHIBITS**

2 The monthly exposure for October 2009 is included in Exhibit No. DEM-6C. The
3 monthly MaR analysis for October 2009 can be found in Exhibit No. DEM-7C. As stated
4 previously, MaR analysis shows how much risk reduction is gained by month and by
5 strategy – providing Staff with an additional tool to evaluate which commodity to hedge
6 given a credit-constrained environment.

7 Daily heat rate trends for October 2009 can be found in Exhibit No. DEM-8C, as
8 well as the dispatch heat rate of PSE’s gas fired turbines. Implied market heat rates
9 fluctuate daily depending on the power and gas prices, and are part of the dispatch logic
10 used in the model to determine which gas fired turbines are “in the money”.

11 October 2009 hedges are shown for both power and gas for power in Exhibit
12 Nos. DEM-9C and DEM-10C.

13 Daily commodity prices for October 2009 are in Exhibit No. DEM-11C. This chart
14 illustrates peak power, off-peak power, and gas for power prices as they evolved over the
15 24-month period.

16 The Northwest River Forecast Center (“NWRFC”) issued its first official water
17 supply forecast of the 2009 water year on December 18, 2008. Thousands of Acre Feet
18 (“KAF”) for the January-July period at Grand Coulee was projected at 58,000 KAF. The
19 30-year average (1971-2000), also referred to as “normal,” for the January-July period at
20 Grand Coulee is 62,900 KAF. Thus, NWRFC predicted January-July runoff at 92% of

1 normal at Grand Coulee (58,000 KAF/62,900 KAF). All subsequent forecasts for the 2009
2 water year can be found in Exhibit No. DEM-12. Also found in Exhibit No. DEM-12 are
3 the monthly runoff volumes at Grand Coulee for water years 2007, 2008, 2009 and October
4 through January for water year 2010.

5 The above referenced tools, forecasts, and fundamental views were used to manage
6 the monthly spot market exposure for delivery month October 2009. October 2009 hedges
7 were executed in accordance with both the Programmatically Managed Hedge and Actively
8 Managed Hedge strategies and the hedge details are shown for both power and gas for
9 power in Exhibit No. DEM-9C.

10 VI. OCTOBER 2009 – WITHIN MONTH OVERVIEW

11 In October 2009, most market observers were attributing the then recent rally in
12 natural gas to short covering, a lower probability of a storage induced price meltdown, and
13 declining production. With the UNG index fund roll recently completed, many traders were
14 probably set up for a decline in prices, which contributed to the strength in the NYMEX.
15 The October NYMEX natural gas contract gained about \$0.70/MMBtu during the month of
16 September. Despite the challenges Staff faced while hedging for October 2009 (including
17 an unprecedented economic downturn and gas storage levels), Staff succeeded in executing
18 transactions at competitive market prices. From [REDACTED] through September 2009,
19 Staff [REDACTED] MW on-peak power at an average price of [REDACTED] and [REDACTED] MW off-
20 peak power at an average price of [REDACTED]. Staff also [REDACTED] MW peak power at an
21 average price of [REDACTED], [REDACTED] MW off-peak power at an average price of [REDACTED] and [REDACTED]

1 MW of flat power at an average price of [REDACTED]. From [REDACTED] through [REDACTED],
2 Staff [REDACTED]-MMBtu/day natural gas at an average price of [REDACTED]/MMBtu. *See*
3 Exhibit Nos. DEM-10C and DEM-9C.