

DAVIS WRIGHT TREMAINE

LAW OFFICES

2300 FIRST INTERSTATE TOWER · 1300 SW FIFTH AVENUE · PORTLAND, OR 97201-5682
(503) 241-2300
FAX: (503) 778-5299 · TELEX 185224

July 8, 1993

VIA FEDERAL EXPRESS

Mr. Paul Curl, Secretary
Washington Utilities and Transportation Commission
Chandler Plaza Building
1300 S Evergreen Park Drive SW
Olympia WA 98504

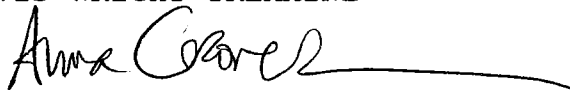
Re: UE-921262, UE-920449, UE-920433
Our File No. 29446\12

Dear Mr. Curl:

Enclosed for filing in the above proceeding are the original and 19 copies of the Opening Brief of Washington Industrial Committee for Fair Utility Rates.

Very truly yours,

DAVIS WRIGHT TREMAINE



Aviva Groner

AG;skr
Enclosures

cc/enc: Service List

f:\2\29446\12\cover.ltr

93 JUL -9 12 54
RECEIVED

1 BEFORE THE WASHINGTON UTILITIES & TRANSPORTATION COMMISSION

2 PETITION OF PUGET SOUND POWER &)
3 LIGHT COMPANY FOR AN ORDER)
4 REGARDING THE ACCOUNTING)
5 TREATMENT FOR POSTRETIREMENT)
6 EXCHANGE BENEFITS)

Docket No. UE-920433

7)
8 WASHINGTON UTILITIES AND)
9 TRANSPORTATION COMMISSION,)

10 Complainant,)

Docket No. UE-920499

11 vs.)

12 PUGET SOUND POWER & LIGHT)
13 COMPANY,)

14 Respondent,)

15)
16 WASHINGTON UTILITIES AND)
17 TRANSPORTATION COMMISSION,)

18 Complainant,)

Docket No. UE-921262

19 vs.)

20 PUGET SOUND POWER & LIGHT)
21 COMPANY,)

22 Respondent,)

23)

24 **OPENING BRIEF OF WASHINGTON**
25 **INDUSTRIAL COMMITTEE FOR FAIR**
26 **UTILITY RATES**

27 **I. INTRODUCTION AND SUMMARY**

28 Puget's cost-of-service study and rate design proposals in
29 this proceeding are based on several erroneous factual assumptions
30 and methodologies which affect their accuracy. WICFUR submits this
31 brief in order to focus the Commission's attention on those errors
32 and to provide alternatives which result in rate spread and rate

RECEIVED
RECORDS MANAGEMENT
93 JUL -9 AM 8:55
OFFICE OF THE
CLERK OF THE
COMMISSION

1 design that more accurately reflect the principle of cost-causa-
2 tion, the primary goal of Puget's filing.

3 The issues raised in this brief deal with the appropriate
4 classification and allocation of production, transmission, and
5 distribution costs. Puget's design of the voluntary experimental
6 interruptible rates is also discussed. WICFUR's positions are
7 summarized as follows:

8

9 • Puget's Peak Credit Classification Understated
10 the Cost of Providing Capacity.

10

11 Puget's peak credit classification under-
12 states the cost of providing capacity (demand)
13 for three reasons. First, Puget arbitrarily
14 discounts the capital and fixed operations and
15 maintenance costs of the peaking resource by
16 50 percent. Second, Puget erroneously as-
17 sumes an 80 percent utilization rate for the
18 baseload resource. Third, Puget fails to
19 credit the baseload resource fuel costs to the
20 peaking resource fuel costs. Correcting for
21 these errors results in classifying 31 percent
22 of production costs to demand and 69 percent
23 to energy.

17

18 • Puget's Use of the System's Highest 200 Hours
19 and Failure to Make Normalization Adjustment
20 to Actual Loads Experienced During the Test
21 Period.

19

20 Puget improperly uses 200 hours to allo-
21 cate demand-related costs. Puget also fails
22 to make demand-related normalization adjust-
23 ments. As a result, Puget's allocation of
24 costs does not accurately distribute costs to
25 the responsible classes.

23

24 • The Commission Should Reject Public Counsel's
25 Risk Premium Proposal.

24

25 Public Counsel proposes applying a "risk
26 premium" to each of the classes. Consistent
with its past practice, the Commission should
reject this proposal both because there is no
way to approximate class risk, and because a

1 risk premium would have the effect of forcing
2 large load classes off of Puget's system
resulting in higher residential rates.

3 • Conservation Pricing.

4 To ensure that there are no "winners" or
5 "losers" as a result of conservation programs,
6 the acquisition of conservation must be treat-
7 ed precisely the same as a generating resource
8 through all phases of the ratemaking process.
For this proceeding, this must be done by
including the conservation savings (both
demand and energy) in the assignment factors
for allocating costs.

9 • Transmission Costs.

10 Puget's sub-functionalization of trans-
11 mission costs into generation-related and non-
12 generation-related segments, with the latter
classified as demand-related is appropriate
and should be approved by the Commission.

13 • Distribution Costs.

14 Puget's distribution system costs--beyond
15 simply the service drop and meter--are affect-
16 ed by the number of customers on Puget's
17 system. Accordingly, the Commission should
adopt a "customer component" or an "access
component."

18 • Voluntary Experimental Long-Term Interruptible
Tariffs.

19 WICFUR supports the proposed voluntary
20 experimental long-term interruptible tariffs
21 for large users. However, the long-term
22 interruptible reservation credit proposed by
23 the Company is inadequate to attract the
24 customers it needs in order to succeed. To
more properly reflect the cost (and need) of
providing this service and to attract an
adequate number of customers to the plan, the
credit should be increased to \$3.00 per kilo-
watt month.

25 Incorporating the above recommendations into a cost-of-service
26 analysis, as shown by the following table, indicates that only the

1 Residential and Resale classes have a revenue to cost ratio
2 ("parity ratio") less than 100 percent. All other classes are
3 paying more than their fair share of revenue.

4
5 **Comparison of Class**
6 **Cost-of-Service Studies**
7 **Ratio of Revenue to Cost Responsibility**

8

Voltage Class	Puget COSS	WICFUR-Excluding Min. Dist. Sys.	WICFUR-Including Min. Dist. Sys.
Residential	97%	87%	84%
Secondary:			
Small	109%	123%	122%
Medium	115%	130%	146%
Large	113%	130%	145%
Primary	91%	108%	118%
High Voltage	86%	105%	105%
Lighting	134%	144%	146%
Resale	75%	92%	99%

9
10
11
12
13
14
15

16
17 Finally, WICFUR concurs with Puget's proposal to move all
18 classes gradually toward cost-of-service. However, this gradual
19 movement must be based upon the correction of the errors and over-
20 sights contained in Puget's study. The following table compares
21 the class percentage increases resulting from WICFUR's recom-
22 mendations (using Puget's full rate request) and Puget's proposal:

**Rate Spread Comparison
Percentage Increases**

Voltage Class	Puget Proposal	WICFUR Recommendation	Difference
Residential	12.7%	17.7%	5.0%
Secondary: Small	8.4%	4.1%	(4.3)%
Medium	6.6%	2.6%	(4.0)%
Large	7.3%	3.1%	(4.2)%
Primary	15.3%	8.4%	(6.9)%
High Voltage	17.4%	8.9%	(8.5)%
Lighting	1.8%	(0.3)%	(2.1)%
Resale	25.1%	14.8%	(10.3)%
Total	11.5%	11.5%	0.0%

II. ARGUMENT

A. Puget's Peak Credit Classification is Flawed for Three Reasons.

Puget has employed the peak credit method to classify production-related costs. This method analyzes the current cost of two different resources in order to ascertain the cost of supplying capacity (peak demand) and energy. Ex. No. T-76 p. 6. The first resource is the "peaking" resource and represents the cost of supplying capacity. The second resource is the "baseload" resource, which can be utilized to provide both capacity and energy. The portion of the cost of the baseload resource that exceeds the peaking resource is considered energy-related, while the remainder is considered capacity or demand-related. This cost relationship captures the relationship between the costs of

1 capacity and energy, and classifies the Company's existing
2 generating costs into demand and energy components. Ex. No. T-76
3 pgs. 6-7.

4 In this case, Puget used a simple cycle combustion turbine
5 (CT) as the peaking resource. Puget used a combined cycle
6 combustion turbine (CCCT) as the baseload resource. Ex. No. T-8
7 pgs. 10-11. Under Puget's peak credit calculation, Puget proposes
8 that 17 percent of the production-related costs be classified to
9 demand and the remaining 83 percent be classified to energy. Ex.
10 No. T-2 p. 15. There are three aspects of Puget's peak credit
11 calculation which are in error.

12 1. Puget Has Arbitrarily Discounted the Capital and
13 Fixed Operations and Maintenance of the CT by Fifty
Percent.

14 Puget has arbitrarily used only 50 percent of the capital and
15 fixed operations and maintenance cost of the CT as the proxy for
16 the cost of providing capacity. Ex. No. T-76 p. 7. Puget's
17 witness, Mr. Hoff, admitted that he did not do any analysis in
18 arriving at the 50 percent figure. TR 196, Lines 12-15. Nor was
19 he aware of the considerations relied on by Puget's power planners
20 in arriving at the 50 percent figure. Rather, Mr. Hoff concedes
21 that the power planners "[j]ust verbally. . . basically say that
22 it should be about halfway between this and this. There's a whole
23 lot of things that are involved in this, and so that's what it
24 should be." Ex. No. 18 p. 37, lines 8-11. Thus, Puget's decision
25 to classify only 50 percent of the CT costs as demand-related is
26 not satisfactorily justified.

1 The use of one-half of the CT's costs frustrates the aim of
2 the peak credit calculation and results in an over-classification
3 of production costs to energy. The peak credit calculation
4 requires recognition of the full cost of the peaking resource in
5 determining the cost of capacity, since only then can the capacity
6 and energy components be accurately separated.

7 The only apparent basis for Puget's decision to use less than
8 the full cost of the CT appears to be that a CT can be used for
9 purposes other than providing just capacity which can be said of
10 any resource. All resources simultaneously provide both capacity
11 and energy. The point of the peak credit method, however, is to
12 determine what portions of the cost of Puget's production resources
13 are attributable to energy and which to capacity. In this case,
14 Puget's planning criteria should be used. Puget's planning
15 criteria designate CT's as the resource for meeting peaking
16 requirements.¹ Thus, the full cost of the CT should be used in the
17 peak credit classification.

18 Another reason to use the entire cost of the CT is that long-
19 term peak capacity cannot be provided at only one-half the cost of
20 a CT. This fact is recognized by Puget in its avoided cost
21 calculations. In calculating its avoided cost, Puget included the
22 total cost of operating the CT in determining the capacity-related
23 component. Ex. T-73 p. 7, lines 23-26. This same concept should
24 be consistently employed in determining the capacity/energy split

25

26

¹ In the past, Puget Power has constructed simple cycle combustion turbines to meet peaking require-
ments and this option appears to still be the lowest cost for new utility-developed capacity. Puget Integrated
Resource Plan 1992-1993. (Appendix E, page E-10, emphasis added).

1 for use in Puget's class cost-of-service study.

2 2. Puget Makes Unsubstantiated Assumptions About the
3 Utilization Rate of the Baseload Resource.

4 In its peak credit calculation, Puget makes unsubstantiated
5 assumptions about the utilization of the baseload resource. Puget
6 has assumed the CCCT would run 80 percent of the time to provide
7 both capacity and energy, but provides no basis for this assump-
8 tion. Ex. T-73 p. 8, lines 11-13. WICFUR proposes a utilization
9 factor based on the native system load characteristics (load
10 factor) that Puget must serve. WICFUR's proposed utilization
11 factor is based on quantifiable system demand while Puget's figure
12 is based on guess-work. The system load factor approach is used by
13 other utilities, including the Bonneville Power Administration
14 ("Bonneville"). As applied to Puget, the utilization factor would
15 be about 54%--almost the exact figure employed by Bonneville. The
16 Commission should adopt the system load factor approach since it
17 more accurately reflects Puget's actual utilization rate.

18 For the CT, Puget has estimated 200 hours of operation to
19 provide peak capacity. Ex. T-73 p. 9, lines 2-5. WICFUR agrees
20 that 200 hours is an appropriate utilization rate since it is
21 consistent with the theoretical view that the resource will be used
22 at a minimal level required to provide peak capacity. Based on
23 Puget's planning documents, peaking resources are planned to run
24 only 200 hours to provide capacity. Given Puget's sharp, short
25 system peak, this is an appropriate utilization level for the peak
26 credit calculation.

1 3. Puget Failed to Credit the Fuel Costs of Running
2 the CCCT to the Costs of Running the CT.

3 Puget's calculation does not correctly capture the energy-
4 related fuel component of the CT. As previously mentioned, the
5 capacity-related fuel component of the CT is measured by the cost
6 premium above the fuel cost of operating the CCCT. Thus, to
7 determine the cost premium, i.e., the capacity-related component of
8 running the CT, the CCCT fuel cost must be "credited" to the CT
9 side of the equation. Puget failed to do this. This error should
10 be corrected by appropriately crediting the CT cost with the CCCT
11 fuel costs.

12 **B. Puget's Allocation of Demand-Related Costs is Flawed Both**
13 **Because it Uses the System's Top 200 Hours and Because No**
14 **Capacity-Related Weather Normalization Was Made.**

15 1. Puget Improperly Uses the Highest 200 Hours to
16 Allocate Peak Demand-Related Costs.

17 Puget uses the highest 200 hours to allocate demand-related
18 costs, apparently under the belief that the number of hours that
19 the CT is utilized, i.e., 200 hours, must also be used in allocat-
20 ing those costs. This is not the case. The function of allocating
21 costs is distinct from the function of simply determining the costs
22 associated with a given resource. The full 200 hours that the CT
23 is utilized can be used to quantify the capacity-related costs.
24 Only the actual system peak hours, on the other hand, should be
25 used to allocate those costs to customer classes. The 200 hours of
26 CT operation are not the equivalent of Puget's peak demand.
Nevertheless, Ms. Lynch states:

1 "In our view, using 200 hours better matches
2 the allocation factor with planning criteria
 actually used by the Company."

3 Ex. No. T-2 p. 27 lines 8-10. What Ms. Lynch fails to recognize is
4 that symmetry has nothing to do with calculating two distinct
5 variables -- what are the costs? and how should these costs be
6 allocated to reflect cost responsibility?

7 Other utilities properly distinguish these two independent
8 functions of the peak credit calculation. For example, Bonneville
9 allocates costs based on the twelve monthly coincident peaks but
10 employs a 1 percent utilization factor for the peaking resource.
11 Similarly, when Pacific Power & Light Company ("PP&L") uses a CT in
12 its peak credit calculation, it assumed a 1 percent to 3 percent
13 capacity factor and allocated demand costs based on only the three
14 highest system hours. Ex. T-73 p. 10, lines 6-11. In both cases
15 the utility uses different figures for utilization and allocation,
16 recognizing that the each of the factors has a distinct function.

17 The top 200 hours do not fairly represent the peak demands
18 that occur in a typical winter peak, nor do they coincide with
19 Puget's planning criteria. In the past, Puget has used the top 12
20 hours, an appropriate peak period. In fact, in this cost-of-
21 service study, Puget uses 12 hours for allocating non-coincident
22 peak demand. TR 130, lines 2-7. By using 200 hours instead of 12,
23 the peaks of the highest load factor classes are averaged down by
24 lower load factor classes whose peaks are more constant. TR-87,
25 lines 16-25. The result is a shift is costs from the class which
26 is responsible for the peak onto other classes. As explained by

1 Ms. Lynch:

2 What happens is that by adding more hours in
3 the calculation of this factor, you tend to
4 dampen -- those classes' peaks tend to dampen
5 those classes which are more on peak. You
6 tend -- it's the effect of averaging, if you
7 will, and you -- for example, the lower load
8 factor customers tend to be -- when our peak
9 occurs, their peak tends to be higher than the
10 better load factor customers whose peak is
11 relatively level and is not changed so much by
12 throwing more numbers into the averaging
13 equation.

14 TR 87, lines 16-25. The use of the top 200 hours, therefore, does
15 not accurately reflect class responsibility of true peak demand but
16 instead dilutes peak demand and shifts costs away from the
17 responsible classes.

18 The use of the highest 200 hours is also not consistent with
19 Puget's planning criteria. Puget's planning criteria projects a
20 peak of 4,942 MW for 1992/1993, and a peak of 5,111 MW for
21 1993/1994. Yet the top 200 coincident peak hours of the test year
22 only total 3,608 MW. Ex. T-73 p. 14, lines 10-21. Thus, the 200
23 hours Puget is using for cost allocation only comes to 70-73
24 percent of the peak demand projected in its planning criteria. This
25 large disparity is further evidence that Puget's proposed 200 hours
26 do not accurately capture the peak demand for the period the rates
are to be in effect.

The inappropriateness of the top 200 hours is also illustrated
by the following uncontested facts:

- The actual peak of the test year is almost 800 MW less
than the peak of the prior year (1991/1992), even though

1 Puget had 25,000 fewer customers in the prior year. Ex.
2 T-73 p. 17, lines 6-10.

3 • Over half of the top 200 load hours of the test year were
4 at least 1,200 MW below the prior year's peak. Ex. T-73
5 p. 17, lines 17-19.

6 • For just one ten-day period in the prior year, 68 hours
7 were higher than the peak of the test year. Ex. T-73 p.
8 17, lines 21-23.

9 • When the test year and the prior year's peaks are
10 averaged, the prior year was at least 600 MW above the
11 test year. Ex. T-73 p. 17, lines 25-26.

12 • The top 200 hours of the test year spanned a six month
13 period. Ex. T-73 p. 16, Table 3.

14 • The highest actual load for the test period was only
15 3,830 MW, over 1,000 MW below Puget's planning forecast.
16 Ex. T-73 p. 14, lines 19-21.

17 These uncontested facts demonstrate that using the top
18 200 hours do not capture Puget's true peak demand.

19 The only way to accurately assign capacity-related costs
20 to those responsible is to have the cost allocation method mirror
21 the planning criteria used to establish the capacity requirements.
22 To do this, WICFUR recommends that only those days which come
23 within 95 percent of the actual peak which occurred on January 7,
24 1992, be used for allocating costs. Specifically, only two days
25 had peaks within 95 percent of the peak experienced on January 7,
26 1992. Those two days were December 16, 1991, and December 17,

1 1991. Ex. T-73 p. 20, lines 20-22. Accordingly, the class
2 contributions for these three days (January 1, 1992, December 16,
3 and 17, 1991) should be used for assigning peak cost responsi-
4 bility. Puget concedes that the 95 percent "method would do a
5 better job of capturing the peak contributors" since the allocation
6 more closely approximates the sharp short system peak used for
7 determining capacity needs. Ex. No. T-76 p. 15.

8 Additionally, as discussed in more detail below, a weather
9 normalization must be made to take into account the unusually mild
10 temperatures experienced during the test year. For the three days
11 that come within the 95 percent peak, the low temperatures were 25,
12 20 and 29 degrees Fahrenheit. Applying Puget's peak load to a
13 temperature relationship of 40 MW per degree Fahrenheit results in
14 a peak normalization adjustment of 620 MW. Ex. T-73 p. 21, lines
15 3-5. Last, a similar adjustment to the non-coincident allocation
16 factor must also be made since it is reasonable to assume that the
17 resulting contribution to the coincident peak will also be the
18 class' non-coincident demand. Accordingly, Puget's proposed non-
19 coincident demand for the residential class should be similarly
20 adjusted.

21 If the Commission adopts WICFUR's adjustments to Puget's peak
22 credit calculation, the classification of production costs would be
23 31 percent to demand, and 69 percent to energy. Notably, this
24 classification comes within two percentage points of Puget's
25 avoided cost calculation. Puget's avoided costs classifies 29
26 percent of the production-related costs to demand and the remaining

1 71 percent to energy, values very close to WICFUR's 31 percent/69
2 percent calculation. Ex. T-73 p. 11, lines 1-5.

3 2. Puget Failed to Make Weather-Related Normalization
4 Adjustments.

5 Puget experienced a very mild winter peak season during the
6 test year. Ex. No. T-76 p. 6. Puget has, therefore, proposed
7 numerous upward pro forma and normalization adjustments in order
8 for the test period to be representative of the costs that would be
9 expected to occur during the time the proposed rates would be in
10 effect. These adjustments include a substantial restatement of
11 power-related expenses and a weather normalization adjustment.

12 Puget originally proposed to allocate both energy and
13 capacity-related costs based on the actual low test year loads,
14 without a weather normalization adjustment. WICFUR's witness, Mr.
15 Schoenbeck, however, properly pointed out that the use of non-
16 normalized peak figures, when coupled with a 200 hour demand
17 allocation factor, results in a shift of almost \$5.0 million in
18 costs from the weather-sensitive residential class to other
19 classes. Ex. T-73 p. 13, lines 6-10. In response, Puget revised
20 its cost allocation with regard to the energy component, but failed
21 to make a similar adjustment to the capacity component. TR 1843,
22 lines 5-11.

23 Thus, Puget has not made the full and necessary normal-
24 ization adjustments and, as a result, the capacity-related costs
25 are shifted from the residential class to other classes. This is
26 so because the residential class, a weather sensitive class, did

1 not incur the load that it would have under normal winter peak
2 conditions. Unlike the load profiles of other classes, a mild
3 winter substantially reduces the peak demand of the residential
4 class. Thus, by using unadjusted peak figures for capacity-related
5 allocation purposes, and then using normalized figures for revenue
6 requirement purposes, Puget's class cost allocation distorts the
7 proper assignment of costs.

8 **C. The Commission Should Reject Public Counsel's proposed**
9 **Risk Allocation Factor**

10 Public Counsel's witness, Mr. Lazar, advocates a risk premium
11 for large customer classes. The Commission has previously
12 addressed risk premiums and has squarely rejected the concept,
13 recognizing that "[a]s class revenues are subject to the effect of
14 many variables, they do not constitute an accurate risk measure."
15 Washington Water Power Company, Fourth Supplemental Order on
16 Petition for Interim Rate Increase, U-83-26, p. 31 (October 17,
17 1993). Indeed, Mr. Lazar admits that his own study on the risk
18 posed by large customer classes is "inconclusive." TR 1666, lines
19 13-15. Mr. Lazar also concedes that increasing the rates of large
20 customer classes actually increases the risk of their leaving
21 Puget's system which would then drive up residential rates. TR
22 1667-1668. Nevertheless, Mr. Lazar advocates a risk premium that
23 would increase high voltage class rates by 67 percent. Based on
24 the record in this proceeding, the Commission should once again
25 reject the concept of risk premium as theoretically flawed and
26 factually unsupportable.

1 **D. Conservation Pricing**

2 The Collaborative Rate Design Group agreed that conservation
3 should be treated in way that is consistent with generation or
4 supply-side resources. Ex. T-73 p. 22, lines 8-12. Nevertheless,
5 Puget has not treated the acquisition of conservation resources in
6 the same manner as supply-side resources, and has, thereby, created
7 "winners" and "losers" in the assignment of cost responsibility to
8 the various customer classes.

9 Load growth can be addressed in one of two ways. The first is
10 by generation. The second is by conservation. The cost of genera-
11 tion should be borne equally in uniformly higher rates and
12 equitably distributed among customers. The equity of recovering
13 conservation costs, on the other hand, depends on how a utility
14 passes the costs to its customers. There are two ways to pass
15 costs of conservation onto customers. One way is to collect the
16 costs equally from all customers. While this approach may be
17 equitable in the generation context, it is not equitable in the
18 conservation context because it creates a class of "winners" and
19 "losers." The winners are those who receive conservation measures
20 and thereby are able to substantially reduce their Kwh consumption.
21 Thus, the winners, although paying a slightly higher rate,
22 nevertheless see their overall bill lowered by virtue of their
23 reduced consumption. The losers, on the other hand, have their
24 rates increased without any benefit of a decrease in their Kwh
25 consumption. In fact, the losers would have been better off if the
26 utility had opted for generation since generation may have resulted

1 in an overall smaller increase in their bills. The result is that
2 the losers pay for the benefits received by the conservation
3 recipients.

4 The way to avoid winners and losers is to treat conservation
5 costs as if they were generation or supply-side resources. In this
6 way, recovery of conservation costs are more equitably allocated to
7 the class receiving the benefits of conservation. Those who
8 receive conservation benefits pay not only for their reduced kWh
9 consumption but also for the kWh they have saved because of the
10 conservation. The result is that both the recipients and the non-
11 participants of the conservation program pay their fair share of
12 the conservation costs.

13 Puget concedes that "class level adjustments to reflect
14 imputed benefits of conservation would be appropriate." Ex. No. T-
15 76 p. 17. Despite this, Puget proposes recovery of conservation
16 costs uniformly from all customers solely on the grounds that it
17 has insufficient data to make the necessary adjustments. Conse-
18 quently, Puget has created a class of losers who are forced to
19 shoulder the burden of Puget's conservation investment and a class
20 of winners who received the benefit of the conservation investment
21 (reduced power bills) at no cost. Specifically, Puget's approach
22 assigns less than 50 percent of Puget's \$164.3 million conservation
23 investment to the residential class, even though this class has
24 been the direct beneficiary of the vast majority of these programs.
25 Ex. T-73 p. 26, lines 9-15.

26

1 Puget's justification for its position rests solely on the
2 grounds that it does not have the data for a precise allocation.
3 In other words, Puget adopts the position that it is better to
4 employ a theory of allocation that it concedes is erroneous, than
5 to approximate allocation costs under a theoretically correct
6 approach, i.e., that it is better to be precisely wrong than
7 approximately right. The Commission should adopt WICFUR's
8 recommendation in recognition that, unlike Puget's approach, it
9 approximates true cost responsibility.

10 Using WICFUR's proposed allocation method, Mr. Schoenbeck
11 has calculated the class costs with data supplied by Puget
12 detailing the capacity and energy saved as a result of conserva-
13 tion. To treat conservation costs exactly like a generating
14 resource, conserved energy and demand should be figured into all
15 cost allocation factors of the cost-of-service study. The results
16 of WICFUR's recommendation, including normalization of the
17 allocation factor for consistency with revenue requirement, are set
18 forth in the following tables.

19

20

21

22

23

24

25

26

**Coincident Demand Allocation Factor Comparison
Puget Proposal v. WICFUR Recommendations**

Class	Puget 200 Hours (MW)	200 Hour Allocation Factor (%)	Conserved and Normalized Demand (MW)	Conserved and Normalized Allocation Factor (%)	Difference (%)
Residential	2,081	57.7%	3,441	65.8%	8.1%
General Service:					
Secondary	904	25.1	1,075	20.5	(4.6)
Primary	255	7.1	326	6.2	(0.9)
High Voltage	344	9.5	364	7.0	(2.5)
Lighting	8	0.2	10	0.2	0.0
Firm Resale	16	0.4	17	0.3	(0.1)
Total:	3,608	100.0%	4,832	100.0%	--

**Energy Allocation Factor Comparison
Puget Proposal v. WICFUR Recommendations**

Class	Actual Energy (gWh)	Actual Allocation Factor (%)	Conserved and Normalized Energy (Gwh)	Conserved and Normalized Allocation Factor (%)	Difference (%)
Residential	8,941	46.7%	10,159	49.0%	2.3%
General Service:					
Secondary	5,695	29.8	5,990	28.9	(0.9)
Primary	1,521	7.9	1,551	7.5	(0.4)
High Voltage	2,798	14.6	2,856	13.7	(0.9)
Lighting	64	0.3	64	0.3	0.0
Firm Resale	126	0.7	126	0.6	(0.1)
Total:	19,145	100.0%	20,746	100.0%	--

1 **E. Classification and Allocation of Transmission Costs**

2 WICFUR agrees with Puget's classification and allocation of
3 transmission costs. The Company has segmented the transmission
4 plant into two categories: (1) generation-related (30 percent);
5 and (2) non-generation-related (70 percent). The generation
6 segment is classified using the peak credit approach. Using the
7 predominance method, the non-generation portion is classified 100
8 percent to demand and allocated based on the coincident demand
9 allocation factor. TR 114, lines 16-20; TR 125, lines 3-5. These
10 two sub-functions capture the two major uses of Puget's transmis-
11 sion system: (1) to integrate the generating resources into the
12 load area; and (2) to provide a sufficient network of capacity to
13 maintain a reliable system even under unexpected or forced outage
14 situations.

15 Nevertheless, several parties have criticized Puget's
16 allocation of non-generation transmission costs to demand, arguing
17 that some of the load carried by the non-generation transmission
18 costs is energy-related. These parties miss the point. Obviously
19 some energy-related load is carried in the non-generation transmis-
20 sion plant. However, under the "predominance method," classifica-
21 tions of transmission costs to demand is based on the recognition
22 that the decision to build transmission lines, and the size of the
23 lines, is driven by the demand-related consideration of anticipated
24 peak loads. TR 70-71. As stated by Ms. Lynch in her testimony:

25 "According to the Company's transmission
26 system engineers, the principle reason the
 Company is investing in transmission plant is

1 in response to peak loads. In other words,
2 the system's peak demands are the primary
3 consideration when analyzing the need for new
4 transmission plant."

5 Ex. No. T-2 p. 17.

6 Allocating 100 percent of non-generation transmission costs to
7 demand is also consistent with the forward-looking approach Puget
8 has adopted in this proceeding. As noted by Ms. Lynch

9 "for purposes of a forward-looking marginal
10 cost study, investment in transmission system
11 is generally assumed to be driven by incre-
12 ments in system peak load. Our treatment of
13 non-generation related costs is consistent
14 with that premise, as it is reflective of
15 marginal cost and forward looking concepts."

16 Ex. No. T-76 p. 9. Accordingly, under both the "predominance
17 method" and under the forward-looking approach used in this
18 proceeding, non-generation transmission plant is appropriately
19 classified 100 percent to demand.

20 **F. Classification of Distribution Costs**

21 Puget has classified distribution costs based on the basic
22 customer method. Ex. No. T-2 p. 18 lines 10-13. Under this
23 approach, only the costs of services and meters are classified as
24 customer-related (16 percent). All other costs--about 84 percent--
25 are classified to demand. The assumption that only services and
26 meters are customer-related ignores the fact that a more extensive
distribution system is required to physically attach and maintain
service to a multitude of small customers as compared to larger
customers of the same total electric requirements. Also, addition-
al investment is needed to serve Puget's ever-expanding customer

1 base. Adding one or two customers may not make a noticeable
2 difference. But Puget adds 25,000 customers per year, which makes
3 a significant difference. Even Staff's witness, Ms. Sorrells,
4 conceded that the proportionate number of customers in a class
5 relative to other classes affects distribution costs. TR 1539-40.
6 This is precisely why a proper cost-of-service study should
7 recognize that a "customer component" or "access component" of the
8 distribution system goes far beyond the meter and service drop.

9 Public Counsel's witness, Mr. Lazar, advocates allocation of
10 distribution costs based on guidelines used in natural gas local
11 distribution company ("LDC") cost studies. Mr. Lazar's approach is
12 flawed for several reasons. First, his approach only considers one
13 aspect of assigning distribution investment costs. Specifically,
14 he proposes using the classification of these costs into peak, non-
15 coincident peak and energy components, but then does not follow
16 through and also use the allocation factors typically used by
17 LDC's. Gas cost-of-service studies reflect a more peak-like
18 condition for both the coincident and non-coincident allocation
19 factors ("design day"). Mr. Lazar, on the other hand, uses 200
20 hours for allocation purposes. As a result, his proposal mixes
21 apples with oranges and is of little value.

22 **G. Cost-of-Service Results and Rate Spread Recommendation**

23 WICFUR has quantified class cost responsibility based on the
24 following recommendations:

- 25 1. Puget's credit classification demand/energy split
26 is changed from 16 percent/84 percent to 31 per-
cent/69 percent,

1 2. The demand and energy allocation factors are nor-
2 malized to be consistent with Puget's revenue
 requirement normalization adjustments, and

3 3. The demand and energy allocation factors are also
4 adjusted for the conservation savings Puget has
 achieved.

5 The following table represents the parity ratios under Puget's
6 study and under WICFUR's study.

7 **Comparison of Class**
8 **Cost-of-Service Studies**
9 **Ratio of Revenue to Cost Responsibility**

Voltage Class	Puget COSS	WICFUR-Excluding Min. Dist. Sys.	WICFUR-Including Min. Dist. Sys.
Residential	97%	87%	84%
Secondary: Small	109%	123%	122%
Medium	115%	130%	146%
Large	113%	130%	145%
Primary	91%	108%	118%
High Voltage	86%	105%	105%
Lighting	134%	144%	146%
Resale	75%	92%	99%

10 As indicated by the table, correcting for the inappropriate
11 classification and allocation techniques contained in Puget's study
12 results in a substantial difference in class cost responsibility.
13 Under Puget's study, four classes (Residential, Primary, High
14 Voltage and Resale) all have parity ratios less than 100 percent,
15 which implies that the revenues collected from these classes are
16 inadequate to compensate Puget for the costs incurred in providing
17 services to these classes. Contrary to the results of Puget's
18

1 erroneously calculated cost-of-service study, WICFUR's study shows
 2 that only two classes (Residential and Resale) have revenues that
 3 are insufficient to cover Puget's cost of providing service. All
 4 remaining classes are covering more than their fair share of
 5 revenues to cost responsibility.

6 WICFUR supports Puget's proposal of moving only one-third of
 7 the way parity in this proceeding. Based on Puget's full increase
 8 request, the following table illustrates %age increases resulting
 9 from moving one-third of the way parity. For comparison purposes,
 10 Puget's proposed rate spread is also present.

11
 12 **Rate Spread Comparison**
 13 **%age Increases**

Voltage Class	Puget Proposal	WICFUR Recommendation	Difference
Residential	12.7%	17.7%	5.0%
Secondary:			
Small	8.4%	4.1%	(4.3)%
Medium	6.6%	2.6%	(4.0)%
Large	7.3%	3.1%	(4.2)%
Primary	15.3%	8.4%	(6.9)%
High Voltage	17.4%	8.9%	(8.5)%
Lighting	1.8%	(0.3)%	(2.1)%
Resale	25.1%	14.8%	(10.3)%
Total	11.5%	11.5%	0.0%

1 **H. Rate Design**

2 WICFUR supports experimental tariffs and a re-designing of
3 industrial rate schedules. WICFUR also supports movement toward
4 cost based rate designs, including seasonally differentiating
5 demand charges and reflecting greater seasonality in the energy
6 charges. Additionally, the company's proposals to offer new
7 interruptible and optional tariffs on a limited or experimental
8 basis is appropriate until several years of experience is gained
9 under these rate structures. Unfortunately, Puget's interruptible
10 rate proposal is likely to fail since the proposed rate is too low
11 to attract the number of customers it needs to succeed. Specifi-
12 cally, the long-term interruptible reservation credit being offered
13 (\$1.25 per kilowatt per month of interruptible demand) is only
14 about 20 percent of the long-term fixed cost portion of providing
15 firm capacity (about \$15.00/kW-year v. \$72/kW-year). Consequently,
16 it is likely to be inadequate to attract any significant
17 interruptible load, which is unfortunate since Puget's revenue
18 requirement filing suggests the need for an additional 400 MW of
19 capacity.

20 An appropriate interruptible reservation credit for a long-
21 term commitment must reflect the fixed costs of resources standing
22 by to provide capacity. Based on WICFUR's peak credit determina-
23 tion, Puget's long-term fixed levelized cost of providing capacity
24 is \$72/kW-year. Therefore, WICFUR recommends that at least one-
25 half of this value--\$36/kW-year or \$3.00/kW-month be offered under
26 the new tariffs.

1 **III. CONCLUSION**

2 For the foregoing reasons, WICFUR recommends the following
3 rate spread:

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

Voltage Class	Puget Proposal	WICFUR Recommendation	Difference
Residential	12.7%	17.7%	5.0%
Secondary:			
Small	8.4%	4.1%	(4.3)%
Medium	6.6%	2.6%	(4.0)%
Large	7.3%	3.1%	(4.2)%
Primary	15.3%	8.4%	(6.9)%
High Voltage	17.4%	8.9%	(8.5)%
Lighting	1.8%	(0.3)%	(2.1)%
Resale	25.1%	14.8%	(10.3)%
Total	11.5%	11.5%	0.0%

20
21
22
23
24
25
26

1 Also, in order for the voluntary, experimental interruptible
2 tariffs to succeed the rate should be increased to \$3.00/kW-month.

3 DATED this 8th day of July, 1993.

4 Respectfully Submitted,

5
6 DAVIS WRIGHT TREMAINE
7 Grant E. Tanner
8 Mark P. Trincherro
9 Aviva Groner

10 By Aviva Groner
11 Aviva Groner
12 Of Counsel for Washington
13 Industrial Committee for Fair
14 Utility Rates

15
16
17
18
19
20
21
22
23
24
25
26
14 f:\2\29446\12\brief02.pld

CERTIFICATE OF SERVICE

I hereby certify that I served true and correct copies of
the original **OPENING BRIEF OF WASHINGTON INDUSTRIAL COMMITTEE FOR
FAIR UTILITY RATES** on the following:

Barry Bennett-APR
Bonneville Power Administration
Office of General Counsel
PO Box 3621
Portland OR 97208-3621

Carol S. Arnold
Preston Thorgrimson et al.
5000 Columbia Center
701 Fifth Avenue
Seattle WA 98104

Wayne Meek
2101 East Crescent Drive
Seattle WA 98112-3413

Ron Miller, Executive Director
BOMA
825 Securities Building
1904 Third Avenue
Seattle WA 98101

James Van Nostrand
Perkins Coie
One Bellevue Center Suite 1800
411 108th Avenue NE
Bellevue WA 98004

Donald Trotter
Jeffrey Goltz
Assistant Attorney General
1400 S Evergreen Park Drive SW
Olympia WA 98504-7002

Office of Administrative Hearings
2420 Bristol Court SW (Third Floor)
PO Box 42487
Olympia WA 98504-2489

Charles Adams
Assistant Attorney General
900 Fourth Avenue Suite 2000
Seattle WA 98164

Judge Alice Haenle
Office of Administrative Hearings
2420 Bristol Court
Mail Stop FS-34
Olympia WA 98504

Norman J. Furuta
Associate Counsel
Office of General Counsel
Department of the Navy
Navy FAC Eng Comm
PO Box 727
San Bruno CA 94066-0720

Mr. Arthur A. Butler
Ater Wynne et al.
Washington Mutual Tower
1201 Third Avenue, Suite 2850
Seattle WA 98101

Richard Sonstelie
Puget Sound Power & Light
PO Box 97034
Mail Stop OBC-15
Bellevue WA 98009-9734

Linda Weirather
BPA, Exchange Program
905 NE 11th
PO Box 3621
Portland OR 97208

Tom Waite
The Boeing Company
PO Box 3707, M/S 6Y-70
Seattle WA 98124-2207

Kevin Bell
Northwest Conservation Act Coalition
6532 Phinney Avenue N., #15
Seattle WA 98103-5234

Linda Williams
1744 NE Clackamas Street
Portland OR 97232

Thomas Dukich
Manager, Rates and Tariff Administration
Washington Water Power
1411 East Mission Avenue
Spokane WA 98202

David Meyer
Paine Hamblen et al.
1200 Washington Trust Financial Center
717 W. Sprague Avenue
Spokane WA 99204

James C. Paine
Stoel Rives et al.
900 SW Fifth Avenue, Suite 2300
Portland OR 97204-1268

John Wellingshoff
710 SW Fourth Street
Las Vegas NV 89101

Anne E. Eakin
Pacific Power
920 SW Sixth Avenue
Portland OR 97204

Sam DeFrawi
Naval Facilities Engineering Command
Code 02R
200 Stovall Street
Alexandria VA 22332-2300

Michael P. Alcantar
Paul J. Kaufman
Ater Wynne Hewitt Dodson & Skerrtt
222 SW Columbia
Suite 1800
Portland OR 97201

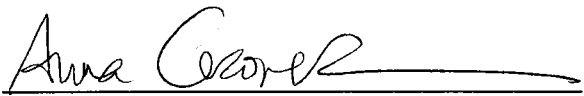
Crystal Needham
Mission Energy Company
18101 Von Karman Avenue
Suite 1700
Irvine CA 92715-1007

Andy Wu
Texaco Inc
Legal Dept
10 Universal City Plaza, 13th Floor
Universal City CA 91608-1097

I further certify that said copies were placed in a sealed envelope addressed to said attorney's/party's last known address and deposited in the United States Post Office at Portland, Oregon, and that the postage thereon was prepaid.

DATED this 8th day of July, 1993.

DAVIS WRIGHT TREMAINE

By: 
Aviva Groner
Of Attorneys for WICFUR