

**BEFORE THE
WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**

WASHINGTON UTILITIES AND)	
TRANSPORTATION COMMISSION)	DOCKET UG-210755
)	
Complainant,)	
)	
v.)	
)	
CASCADE NATURAL GAS)	
CORPORATION)	
)	
Respondent.)	
_____)	

**OPPOSITION TESTIMONY OF BRADLEY G. MULLINS
ON BEHALF OF
ALLIANCE OF WESTERN ENERGY CONSUMERS**

April 25, 2022

**TABLE OF CONTENTS TO THE
RESPONSE TESTIMONY OF BRADLEY G. MULLINS**

I.	Introduction and Summary	1
II.	The Multi-Party Settlement	4
III.	Revenue Requirement	7
	a. Capital Structure (Adj. A1).....	7
	b. Unbilled Revenue (Adj. P-2)	10
	c. Depreciation Expense (Adj. R-3).....	17
	d. Uncollectible Accounts (Adj. A2)	21
	e. Working Capital (Adj. A3)	22
	f. COVID Savings Contra Revenues (Adj. A4)	23
	g. Directors’ Expense (R-6)	25
	h. Protected Plus Excess Deferred Income Taxes (Adj. A5)	26
IV.	Cost Recovery Mechanism.....	29
	a. The CRM is No Longer Necessary	30
	b. Cascade Improperly Adjusted its Rates in Its Compliance Filing in Docket UG-200568 For CRM Costs Not Included in Its Filing (Adj. A6)	34
V.	Schedule 663 Overrun Entitlement Charge.....	36

EXHIBIT LIST

Exhibit BGM-2: Regulatory Appearances of Bradley G. Mullins

Exhibit BGM-3: Revenue Requirement Calculations

Exhibit BGM-4: Cascade Responses to Data Requests

1 **I. INTRODUCTION AND SUMMARY**

2 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

3 A. My name is Bradley G. Mullins, and my business address is Vihiluoto 15, FI-90440
4 Kempele, Finland.

5 **Q. PLEASE STATE YOUR OCCUPATION AND ON WHOSE BEHALF YOU ARE**
6 **TESTIFYING.**

7 A. I am an independent energy and utilities consultant representing large energy consumers
8 before state regulatory commissions, primarily in the Western United States. I am
9 appearing in this matter on behalf of Alliance of Western Energy Consumers (“AWEC”).
10 AWEC is a non-profit trade association whose members are sales and transportation
11 customers of local distribution companies located in the Pacific Northwest, including
12 customers of Cascade Natural Gas Corporation (“Cascade” or “Company”) in
13 Washington State.

14 **Q. PLEASE SUMMARIZE YOUR EDUCATION AND WORK EXPERIENCE.**

15 A. I have a Master of Accounting degree from the University of Utah. After obtaining my
16 master’s degree, I worked at Deloitte in San Jose, California, where I specialized in
17 performing research and development tax credit studies. I later worked at PacifiCorp as
18 an analyst responsible for power cost forecasting. I currently provide services to utility
19 customers on matters such as revenue requirement, power costs, and rate spread and
20 design. I have sponsored testimony in regulatory jurisdictions around the United States,
21 including before the Washington Utilities and Transportation Commission (the

1 “Commission”). A list of cases where I have submitted testimony can be found in
2 Mullins, Exh. BGM-2.

3 **Q. WHAT IS THE PURPOSE OF YOUR RESPONSE TESTIMONY?**

4 A. I discuss AWEC’s opposition to the Multi-Party Settlement of Staff and Cascade (the
5 “Settling Parties”) dated March 22, 2022. Specifically, I discuss the negotiation process
6 surrounding the settlement and the reasonableness of the Settling Parties’
7 recommendation for a \$10,692,992 or 8.64% margin rate increase, as well as the
8 continued reasonableness of the Cost Recovery Mechanism (“CRM”). I also discuss the
9 reasonableness of Cascade’s Transportation Schedule 663 overrun entitlement charges.

10 **Q. PLEASE SUMMARIZE YOUR REVENUE REQUIREMENT**
11 **RECOMMENDATION.**

12 A. Based on the revenue requirement analysis presented in Mullins, Exh. BGM-3, I
13 recommend the Commission approve a margin revenue requirement increase of
14 \$87,443.00, or 0.07%. Mullins, Exh. BGM-3 is summarized in **Table 1**, below, and brief
15 issue summaries follow the table.

Table 1
AWEC Revenue Requirement Recommendation
Whole Dollars

1	Multi-Party Settlement	10,692,992
2	% of Margin	8.64%
3	Adjustments	
4	A1 Capital Structure	(754,842)
5	P-2 Unbilled Revenues	(2,906,554)
6	R-3 EOP Depreciation	(2,870,960)
7	A2 Uncollectible Accounts	(81,503)
8	A3 Working Capital	(121,687)
9	A4 COVID Contra Revenue	(617,091)
10	R-6 Board of Directors' Expense	(6,258)
11	A5 Protected EDIT	(2,127,568)
12	A6 CRM Over Collection Amort.	(1,128,100)
13	P-1 Interest Coordination	9,012
14	Total Adjustments	(10,605,549)
15	Adjusted	87,443
16	% of Margin	0.07%

- 1 • *A1 – Capital Structure:* I recommend using a 53% debt, 47% equity capital
2 structure, which is more consistent with Cascade’s actual capital structure.
- 3 • *P-2 – Unbilled Revenue:* I recommend removing unbilled revenue accrued
4 in the test period from the normalized revenue forecast.
- 5 • *R-3 – Depreciation Expense:* I recommend using actual 2020 depreciation
6 expense, recognizing the inaccuracy of Cascade’s calculations and
7 inconsistencies from using the 2021 depreciation expense.
- 8 • *A2 – Uncollectible Accounts:* I recommend using bad debt expense calculated
9 over the three-year period 2016-2018, prior to COVID.
- 10 • *A3 – Working Capital:* I recommend removing cash from, and adjusting the
11 jurisdictional allocation factor used in, the investor supplied working capital
12 calculation.
- 13 • *A4 – COVID Contra Revenue:* I recommend removing contra revenues
14 related to operating expense savings deferred in Cascade’s COVID regulatory
15 account.

- 1 • *R-6 – Directors’ Expense:* I recommend removing corporate memberships
2 and dues included in Directors’ expense prior to the application of the 50%
3 adjustment in Settling Parties’ calculation.
- 4 • *A5 – Protected-Plus Excess Deferred Income Taxes:* I recommend including
5 protected-Plus excess deferred income taxes (“EDIT”) in base rates, based on
6 the test year levels, and terminating Schedule 581.
- 7 • *A6 – CRM Over Collection:* I recommend refunding CRM rate adder
8 revenues Cascade included in its compliance filing not authorized in Order
9 05 of Docket UG-200568.

10 **Q. WHAT IS YOUR RECOMMENDATION WITH RESPECT TO THE CRM?**

11 A. Given Cascade’s ability to file a multi-year rate plan, I recommend the Commission
12 terminate Schedule 597, Cascade’s CRM. I also recommend that no additional rate
13 adders for pipeline replacement costs be considered in this docket, other than the projects
14 specifically identified in Cascade’s initial filing.

15 **Q. WHAT IS YOUR RECOMMENDATION WITH RESPECT TO SCHEDULE 663**
16 **OVERRUN ENTITLEMENT CHARGES?**

17 A. I recommend that Schedule 663 overrun entitlement charges be calculated based on
18 actual overrun entitlement charges assessed to Cascade or 150% of Sumas market prices,
19 rather than the highest market price on the NW Pipeline system.

20 **II. THE MULTI-PARTY SETTLEMENT**

21 **Q. PLEASE DESCRIBE THE NEGOTIATION PROCESS FOR THE MULTI-**
22 **PARTY STIPULATION.**

23 A. The negotiation process for the Multi-Party Settlement was irregular in that it was
24 reached solely between Cascade and Staff prior to other intervening Parties presenting
25 their specific issues in Reply Testimony, which was originally due on March 15, 2022.
26 Formal settlement negotiations with the Non-Settling Parties were limited to a single

1 workshop on February 7, 2022, lasting approximately two hours and providing little time
2 for parties to present potential issues under consideration for Reply Testimony. Prior to
3 that, Parties convened for approximately one hour on January 10, 2022 to discuss
4 scheduling a revised settlement conference date and the status of discovery.

5 **Q. WHY DID AWEC NOT JOIN THE MULTI-PARTY SETTLEMENT?**

6 A. Cascade and Staff negotiated the Multi-Party Settlement without involving the other
7 parties. And more importantly, the level of revenue requirement in the Multiparty
8 Settlement is not justified and ignores the proposed adjustments of the other Parties.

9 Settlement negotiations had just started. Staff and Intervenors' Reply Testimony was
10 pending, and additional settlement negotiations were scheduled for April 5, 2022.

11 Settlements can contribute to administrative efficiency, but in this case the opposite was
12 achieved; it has resulted in a cumbersome procedure without materially resolving any
13 issues except those specifically identified in the settlement.

14 **Q. HOW DO YOU RECOMMEND THE COMMISSION CONSIDER THE MULTI-**
15 **PARTY SETTLEMENT?**

16 A. Under WAC 480-07-750(2), if the Commission decides to consider the settlement, the
17 Commission has three options. The Commission may: 1) approve the settlement without
18 conditions; 2) approve the settlement with conditions; or, 3) reject the settlement.¹

19 Further, the Commission "will approve a settlement if it is lawful, supported by an
20 appropriate record, and consistent with the public interest in light of all the information

¹ WAC 480-07-750(2)

1 available to the commission.”² In this case, the Multi-Party Settlement is not supported
2 by an appropriate record because it was submitted before providing parties the
3 opportunity to develop a record on their issues, nor does it address such issues. Further,
4 based on AWEC’s revenue requirement recommendation, the Multi-Party Settlement will
5 not result in rates that are fair, just or reasonable. Accordingly, I recommend against
6 approving the settlement without conditions. If the Commission accepts this
7 recommendation, however, the Commission can either reject or modify the Multi-Party
8 Stipulation. Outright rejection of the Multi-Party Stipulation would result in “the
9 adjudication return[ing] to its status at the time the commission suspended the procedural
10 schedule.”³ Given the statutory suspension date, and Cascade’s prior refusal to extend
11 the suspension date in the context of the Commission’s request to consolidate Docket
12 UG-220198, such an option may not be feasible. Given the procedural complications
13 involved with outright rejection, the Commission could also approve the Multi-Party
14 Stipulation with conditions, although it is possible that Settling Parties would not accept
15 such modifications, in which case the Commission would be left with the same
16 procedural conundrum as in an outright rejection. Alternatively, the Commission could
17 simply decide not to consider the Multi-Party Settlement.⁴ Under WAC 480-07-740(1),
18 a Multi-Party Settlement must afford the Commission the opportunity to, among other
19 things, enter an order prior to any statutory deadline by which the Commission must take

² *Id.*

³ WAC 480-07-750(2)(c)

⁴ See WAC 480-07-750(1) (“The commission will decide whether to consider a settlement.”)

1 action. If the Multi-Party Stipulation is rejected or approved with conditions, the
2 Commission may not be able to enter an order prior to the statutory deadline, which may
3 be a reason for the Commission not to consider the Multi-Party Stipulation altogether.

4 III. REVENUE REQUIREMENT

5 **a. Capital Structure (Adj. A1)**

6 **Q. WHAT COST OF CAPITAL IS USED IN THE MULTI-PARTY SETTLEMENT?**

7 A. Neither the Multi-Party Settlement, nor the supporting testimony, addressed the
8 reasonableness of Cascade's cost of capital. It must therefore be assumed that the
9 Settling Parties found the cost of capital proposed in Cascade's filed case to be
10 acceptable. Cascade's filed case assumed a cost of debt of 4.54%, a cost of equity of
11 9.40% and a capital structure ratio of 50.9% debt to 49.1% equity. These parameters
12 resulted in a 6.93% overall cost of capital. These parameters were generally consistent
13 with the parameters assumed in Cascade's 2020 General Rate Case ("GRC"), Docket No.
14 UG-200568, with one exception. Cascade adjusted its debt cost for a known debt
15 issuance.

16 **Q. ARE THE COST OF CAPITAL PARAMETERS CASCADE HAS PROPOSED** 17 **REASONABLE?**

18 A. AWEC does not oppose the use of a 9.40% return on equity, nor Cascade's proposed cost
19 of debt, including the new debt issuance. Given Cascade's high leverage and the
20 issuance of additional debt, however, I recommend that the Commission modify
21 Cascade's capital structure to be more consistent with Cascade's actual capital structure.
22 Such a change is consistent with Cascade's proposal to consider new debt issuances.

1 When Cascade issues new debt, while continuing to pay dividends out to its sole
2 shareholder, Cascade’s capital structure changes. Therefore, in conjunction with
3 considering new debt issuances since the 2020 GRC, it is also necessary to consider the
4 impact of those debt issuances on Cascade’s capital structure.

5 **Q. WHAT WAS CASCADE’S ACTUAL CAPITAL STRUCTURE IN THE TEST**
6 **PERIOD?**

7 A. In response to AWEC Data Request 63, Cascade provided its 2020 FERC Form 2. In the
8 notes to its financial statements, Cascade stated that its “ratio of total debt to total
9 capitalization at December 31, 2020, was 53 percent.”⁵ This leverage is directionally
10 consistent with the financial information that Cascade provided in this case. In Nygard,
11 Exh. TJN-2r, Cascade calculated a \$360,000,000 long-term debt balance, which equates
12 to \$277,344,000 in debt allocated to Washington using a 77.04% rate base ratio. This
13 compares to a rate base, per the Settling Parties’ revenue requirement model of
14 \$473,835,780, yielding a debt percentage of 58.5%.

15 **Q. IS IT APPROPRIATE TO ADOPT A CAPITAL STRUCTURE THAT IS MORE**
16 **ALIGNED WITH CASCADE’S ACTUAL LEVERAGE?**

17 A. Yes. While the Commission uses a hypothetical capital structure, it is not necessary for
18 the hypothetical parameters to be entirely divorced from a utilities’ actual capital
19 structure. Rather, it is appropriate for a utilities’ actual capital structure and actual
20 financing cost to inform what an optimal hypothetical capital structure should be. The
21 utility has complete control over its capital structure, which is dependent on, among other

⁵ See Mullins, Exh. BGM-4 at 9 (Cascade’s Resp. to AWEC Data Request (“DR”) 63, Attachment C).

1 things, the amount of debt it issues and the amount of dividends it pays to its parent.
2 Cascade can increase or decrease its leverage ratio, for example, by paying more, or less,
3 dividends to its sole shareholder, Montana-Dakota Utilities (“MDU”), and these
4 dividends are entirely within its discretion. Accordingly, a utility’s capital structure
5 needs to be established at a level to strike an appropriate balance between the interest of
6 shareholders and ratepayers. The Commission has described this balance as follows:

7 A central tenet of ratemaking is that a Company’s capital structure must
8 strike an appropriate balance between safety and economy. In other words,
9 the capital structure must contain sufficient equity to provide financial
10 security, but no more than necessary to keep ratepayer costs at a reasonable
11 level.⁶

12 In the circumstances of this case—where a utility is operating at high leverage,
13 and a low equity ratio—it is appropriate to consider the lower equity level, even if such a
14 level is lower than the hypothetical capital structures used in past proceedings. A rational
15 utility will not reduce its actual equity to a level below that which it finds to be sufficient.
16 Therefore, using Cascade’s actual equity percentage reported in its Form 2, will result in
17 a capital structure with sufficient equity to provide financial security, while keeping
18 ratepayer costs at a reasonable level.

19 **Q. WHAT IS THE IMPACT OF THIS RECOMMENDATION?**

20 A. Using a capital structure comprising 53.0% debt and 47.0% equity results in a \$754,842
21 reduction to revenue requirement.

⁶ *WUTC v. PacifiCorp*, Docket UE-100749, Order 06 ¶ 39 (Mar. 25, 2011).

1 **b. Unbilled Revenue (Adj. P-2)**

2 **Q. WHAT IS UNBILLED REVENUE?**

3 A. Unbilled revenue is revenue from customers that has been accrued, but not yet invoiced
4 in a given month. A utility customer consumes services over the course of a month, and
5 at the end of the month, the utility issues an invoice. The utility does not record any
6 accounts receivable until the invoice is issued. Once the invoice is paid, the utility
7 records the cash receipt and reverses the account receivable. From an accounting
8 perspective, the revenue associated with providing utility service accrues ratably over the
9 course of the month when the utility services are provided. A utility, however, tracks its
10 revenue based upon its accounts receivable—that is, based on the invoiced amounts. To
11 account for the timing difference between the issuance of an invoice and the accrual
12 revenue recognized ratably over the month, monthly accounting adjustments for unbilled
13 revenue are performed. These adjustments calculate revenue recognized for services
14 provided in a month, but not yet invoiced. The calculation includes two parts: 1) a
15 provision for unbilled revenue in the current month, and 2) and a reversal of the provision
16 for unbilled revenue from the prior month, which would have subsequently been invoiced
17 in the current month. An illustration of unbilled revenue is provided in in **Table 2**,
18 below.

Table 2
Unbilled Revenue Illustration

Mo.	Invoiced Receivables	Current Mo. Unbilled	Prior Mo. Unbilled	Total Revenue
Jan	500	50	(40) (b)	510
Feb	500	50	(50)	500
Mar	300	50	(50)	300
Apr	200	30	(50)	180
May	200	20	(30)	190
Jun	200	20	(20)	200
Jul	200	20	(20)	200
Aug	200	20	(20)	200
Sep	300	20	(20)	300
Oct	400	30	(20)	410
Nov	500	40	(30)	510
Dec	500	60 (a)	(40)	520
	4,000	410	(390)	4,020
		Net Unbilled	20 = (a) + (b)	

* Represents Provision from December of Prior Year

1 Since this rolling calculation is performed every month, over the course of an
2 accounting period, unbilled revenue represents the sum for the provision accrued in in the
3 last month of the accounting period and the provision reversed in the first month of the
4 accounting period. In other words, unbilled revenue in a calendar year equals the
5 unbilled revenue for December of the calendar year, less the unbilled revenue for
6 December of the prior calendar year, which would have been reversed in January of the
7 current calendar year.

8 **Q. HOW DOES UNBILLED REVENUE IMPACT A UTILITIES' OVERALL**
9 **REVENUE?**

10 A. The impact of unbilled revenue on a utilities' overall revenue is driven by several factors.
11 In a static scenario, where a utility's loads are flat and its rates unchanging, unbilled

1 revenue will have zero impact on a utility's overall revenue. In such a circumstance, the
2 unbilled revenue provision accrued for December of a given calendar year would be
3 equal to the provision accrued in December of the prior calendar year, leading to a net
4 zero impact. In a scenario where the utility revenue is increasing, however, either due to
5 increase loads and/or increased rates, the unbilled revenue provision accrued in
6 December of a given calendar year will potentially be higher than the unbilled revenue
7 provision from December of the prior calendar year, resulting in a net increase to
8 revenue. Following the same refrain, in a scenario where utility revenue is decreasing,
9 unbilled revenue potentially results in a reduction to overall revenue.

10 **Q. WHAT AMOUNT OF UNBILLED REVENUE DID CASCADE RECOGNIZE IN**
11 **THE 2020 TEST PERIOD?**

12 A. From the Settling Parties' revenue requirement model provided in "210755-JOINT Exh-
13 JT-2-3-22-22.xlsb", Excel Tab "Exh IDM-2, Proof of Revenue", the unbilled revenue
14 amounts may be observed in column (d). The sum of the current months unbilled
15 revenue provisions in the test period bear the title "Current Month Unbilled +", or "+CM
16 CA1501A". Similarly, the reversal of the prior months unbilled revenue provisions bear
17 the title "Previous Month Unbilled -" or "-PM CA1501A." The sum of these amounts
18 equals a \$2,129,998 reduction to overall revenue in the test period. This means the
19 unbilled revenue provision in December 2021 was less than the unbilled revenue in
20 December 2020. The individual customer classes making up this reduction to overall
21 revenue can be observed in **Table 3**, below.

Table 3
Unbilled Revenue in Cascade 2020 Results
Whole-Dollars

Major Schedule	Gross Unbilled		Net Unbilled
	Current Mo.	Prior Mo.	
Residential Service (Sch503)	66,216,496	(66,221,928)	(5,432)
Commercial Service (Sch504)	50,749,746	(51,936,368)	(1,186,622)
Industrial Service (Sch505)	1,335	(1,533)	(198)
Large Volume Service (Sch511)	6,756,063	(7,773,216)	(1,017,153)
Interruptible Service (Sch570)	1,397,035	(1,402,154)	(5,119)
Transportation Service (Sch663)	21,078,215	(20,837,708)	240,506
Special Contracts (Sch901-914)	4,064,102	(4,220,082)	(155,980)
	150,262,991	(152,392,989)	(2,129,998)
	Less Decoupling Mechanism Adj.		(776,556)
	Total 2020 Unbilled Revenue		(2,906,554)

1 As can be seen in **Table 3**, the reduction associated with unbilled revenue
2 predominantly affected gas service customers, indicating that gas costs were a potential
3 contributor to the negative amounts. Further, the negative unbilled revenue is also
4 attributable to commercial service customers which were impacted from COVID in the
5 test period, leading to lower revenue at the end of 2020 than at the end of 2021.

6 **Q. DID CASCADE MAKE ANY ADJUSTMENTS RELATED TO UNBILLED**
7 **REVENUE?**

8 A. Yes. In cell “M513” of Stipulating Parties’ Exh. JT-2 workpaper, Excel Tab “Exh IDM-
9 2, Proof of Revenue,” it can be observed that Cascade made an adjustment reducing
10 unbilled revenue by an additional \$776,556 for an amount described as “Net Unbilled
11 Margins Booked.”

1 **Q. WHAT WAS THE PURPOSE OF THE ADDITIONAL \$776,556 ADJUSTMENT**
2 **TO REVENUE?**

3 A. The labeling on the adjustment is somewhat under-informing, as the \$776,556 reduction
4 actually represents unbilled revenue booked with respect to Cascade’s decoupling
5 mechanism deferral. Since the margins from the decoupling mechanism deferral are not
6 included in revenue requirement, the associated unbilled revenue from the decoupling
7 mechanism deferral, which is otherwise included in overall revenue in the unbilled
8 balances identified in **Table 3** above, must be deducted from revenue requirement. The
9 calculation of this value can be followed through in the Stipulating Parties’ workpapers,
10 Tab “WACAP 2020,” Cell “AD98”. In this case, possibly due to customer growth, the
11 unbilled revenue associated with the decoupling mechanism deferral resulted in an
12 increase in overall revenues. Thus, while overall unbilled revenue were a \$2,129,998
13 reduction to revenue requirement, the portion of the unbilled revenue related to the
14 decoupling mechanism deferral was a \$776,556 increase to overall revenue. Stated
15 differently, excluding the unbilled revenue associated with the decoupling mechanism
16 deferral, which Cascade did remove from normalized revenue, the overall unbilled
17 revenue included in Cascade’s normalized revenue forecast was \$2,906,554, as detailed
18 in **Table 3**.

19 **Q. DID THE STIPULATING PARTIES INCLUDE THAT UNBILLED REVENUE IN**
20 **REVENUE REQUIREMENT?**

21 A. Yes. While Cascade reversed, and deducted, the portion of the unbilled revenue related
22 to the decoupling mechanism deferral, it did not remove any other unbilled revenue from
23 its revenue requirement calculation. Accordingly, Cascade’s revenue requirement

1 includes \$2,906,554 of unbilled revenue, inclusive of the impact of the adjustment for the
2 decoupling mechanism deferral, discussed above.

3 **Q. IS IT APPROPRIATE TO CONSIDER UNBILLED REVENUE IN**
4 **NORMALIZED REVENUE REQUIREMENT?**

5 A. No. As noted above, the entries for unbilled revenue are an accounting provision
6 designed to adjust revenue from an invoiced (i.e. accounts receivable) basis, to an accrual
7 basis, recognized ratably over the month. They are sensitive to the specific rate changes
8 and changes in actual billing determinants that occurred over the course of the historical
9 accounting period. The billing determinants that Cascade uses to develop revenue
10 requirement, however, are normalized. Cascade's billing determinants are already
11 representative of revenue recognized on an accrual basis, and not based on the timing of
12 invoices. The revenue that Cascade assumes in its revenue calculation is also normalized
13 based on currently effective rates, with no assumed rate changes over the course of the
14 normalized period. Thus, there are no assumed changes in revenue, which would
15 otherwise result in incremental, or decremental, unbilled revenue in normalized revenue
16 requirement. Finally, as noted with respect to Cascade's unbilled revenue adjustment for
17 the decoupling mechanism deferral, the test period unbilled revenue includes amounts
18 associated with gas costs, and other non-margin charges, which are also not includible in
19 margin revenue requirement.

1 **Q. HOW ARE THE COSTS ASSOCIATED WITH UNBILLED REVENUE**
2 **RECOVERED?**

3 A. The timing difference between when the revenue is accrued and when it is billed are
4 recovered as a component of net working capital. The Settling Parties' workpapers
5 already includes working capital of \$15,909,204 associated with unbilled revenues.⁷

6 **Q. WHAT WOULD THE IMPACT BE IF IT WERE NECESSARY TO CONSIDER**
7 **UNBILLED REVENUE IN NORMALIZED REVENUE?**

8 A. If one were to conclude, for example, that the normalized billing determinants used in
9 Cascade's revenue requirement model were in fact stated on an invoiced basis, and
10 therefore required an unbilled revenue adjustment, such an assumption would, as a result
11 of assumed load growth, result in positive unbilled revenue, reducing overall revenue
12 requirement. If one assumes billing determinants are growing, the unbilled revenues in
13 December of the test period will always exceed the unbilled revenues in the December
14 prior to the test period, yielding a positive unbilled revenue amount, not the negative
15 amount in the Settling Parties' calculation.

16 **Q. WHAT DO YOU RECOMMEND?**

17 A. I recommend removing \$2,906,554 in negative unbilled revenue from the Settling
18 Parties' revenue requirement, inclusive of the impact of the decoupling mechanism
19 amounts, which Cascade did remove.

⁷ See Joint Parties, Exh. JT-2 workpaper, Tab "Working Capital (AMA)," cells "U172:U181".

1 **c. Depreciation Expense (Adj. R-3)**

2 **Q. WHAT DID CASCADE PROPOSE IN ITS INITIAL FILING FOR**
3 **DEPRECIATION EXPENSE?**

4 A. In its 2020 results of operations, Cascade incurred depreciation expense of \$26,511,110.
5 In its initial filing, Cascade proposed a pro forma adjustment, which it described as an
6 EOP depreciation adjustment. In this adjustment, Cascade calculated the end of period
7 plant balances for each FERC account and subsequently applied the approved
8 depreciation rates from Docket UG-200278 to each of the plant balances, to arrive at a
9 total depreciation expense of \$32,122,418. This original calculation may be observed in
10 the workpaper version of Settling Parties, Exh. JT-2 in Excel Tab “EOP Depn Exp Adj.”
11 Based on this original calculation, Cascade proposed a pro forma adjustment increasing
12 depreciation expense by \$5,611,307, an increase of 21.2%.

13 **Q. DID CASCADE IDENTIFY ANY ERRORS IN THAT ADJUSTMENT?**

14 A. Yes. For a category of cost that is expected to remain relatively stable over time, the
15 magnitude of the increase that Cascade proposed with respect to depreciation expense
16 was a prominent issue in the case. Through AWEC’s investigation of this adjustment,
17 however, it was revealed that there were multiple errors in the calculation. In response to
18 AWEC Data Request 05, for example, Cascade identified an error that overstated
19 depreciation expense by \$1,100,000, which had to do with the way that depreciation
20 expense for transportation equipment was being classified.⁸ After this, and a few other
21 corrections to its adjustment, as described in the response to AWEC Data Request 05,

⁸ Mullins, Exh. BGM-4 at 2-4 (Cascade’s Resp. to AWEC DR 5).

1 Cascade revised its calculation of proforma depreciation expense to \$31,038,617, still a
2 \$4,527,507 or 17.1% increase from the test period. Notwithstanding, it was still difficult
3 to understand how moving from average depreciation expense to an EOP calculation,
4 could produce such a significant change to depreciation expense, even considering the
5 correction.

6 **Q. WHAT WERE CASCADE’S ACTUAL DEPRECIATION EXPENSE IN 2021?**

7 A. In response to AWEC Data Request 67, Cascade provided its actual results of operations
8 for calendar year 2021.⁹ Based on that response, Cascade only incurred \$28,455,361 in
9 depreciation expense in 2021, which was just \$1,944,251 higher than the depreciation
10 expense incurred in 2020. Since part of this increase in 2021 was attributable to new
11 plant additions that were not included in Cascade’s EOP rate base calculation, it is
12 apparent that there were gross inaccuracies in the depreciation expense assumed in
13 Cascade’s filing, even considering the corrections Cascade identified in response to
14 AWEC Data Request 5.

15 **Q. HOW DID THE STIPULATING PARTIES ADDRESS THIS ISSUE?**

16 A. In paragraph 10 of the Multi-Party Stipulation, “Cascade agree[d] to reduce its revenue
17 requirement by \$3,000,000 in consideration of the differences between its filed end of
18 period depreciation and its 2021 actual depreciation expense.”¹⁰ In addition to this

⁹ Mullins, Exh. BGM-4 at 10 (Cascade’s Resp. to AWEC DR 67).

¹⁰ Multi Party Stipulation ¶ 10(1).

1 adjustment, two other minor changes were made yielding a further net reduction to
2 depreciation expense of \$5,768.¹¹

3 **Q. DID THE STIPULATING PARTIES EXPLAIN WHY THIS ADJUSTMENT WAS**
4 **APPROPRIATE?**

5 A. No. By implementing this adjustment, the Stipulating Parties apparently recognize the
6 inaccuracies that existed in the depreciation expense calculation in Cascade’s initial
7 filing. Yet, the Joint Testimony on this matter, attempts to explain the difference by
8 making statements such as “[e]ach methodology includes benefits and drawbacks, but no
9 methodology is clearly ‘better’ or more appropriate than the other.”¹² In using the term
10 “methodology,” it is my assumption that the Settling Parties had intended to mean
11 “method,” and in this case there were not competing methods, there was just one
12 method—the one proposed by Cascade—which was proven to be inaccurate by actual
13 2021 data. The Settling Parties did not explain why Cascade’s method for calculating
14 EOP depreciation expense produced inaccurate results, nor why it was appropriate to use
15 actual 2021 data in light of the inaccuracy.

16 **Q. DO YOU AGREE WITH THE JOINT PARTIES APPROACH?**

17 A. While using actual depreciation expense for 2021 is preferable to the erroneous
18 calculation included in Cascade’s filing, the approach raises a number of new issues.
19 First, it incorporates depreciation expense for new plant placed into service in 2021,
20 which was not considered in rate base or revenue requirement. Second, using the 2021

¹¹ Multi Party Stipulation ¶ 10(2),(3).

¹² Joint Testimony at 5:2-4.

1 depreciation expense results in an inconsistent revenue requirement, because it does not
2 consider the incremental plant reserves that will accrue over the same period.

3 **Q. WHY WOULD IT BE NECESSARY TO CONSIDER THE INCREMENTAL**
4 **RESERVES ASSOCIATED WITH THE 2021 DEPRECIATION EXPENSE?**

5 A. Regardless of when gross plant is measured, it is still necessary to establish revenue
6 requirement using a test period. While in an EOP calculation, the collection of utility
7 plant considered in rate base calculation might be measured at a static point in time, it is
8 still necessary to consider the underlying assets in the context of a test period. Unlike
9 utility plant, depreciation expense cannot be measured at a static point in time; if it were,
10 it would be zero. For a test period to be consistent, it is necessary for plant reserves to
11 correspond to the depreciation expense assumed in the test period. Because depreciation
12 expense is measured over a period of time, however, the incremental plant reserves
13 accrued over the same period must also be considered in revenue requirement. In this
14 case using 2021 depreciation expense, or forward looking EOP depreciation expense, is
15 therefore not consistent, unless the incremental reserves associated with that depreciation
16 is also considered. Viewed ratably, the incremental reserves accrued on 2020 EOP plant
17 in connection with the 2021 depreciation expense was approximately \$14,227,680, which
18 would otherwise result in a further \$1,286,000 reduction to revenue requirement.

19 **Q. WHAT DO YOU RECOMMEND?**

20 A. Given the inadequacies of the depreciation expense calculation presented in Cascade's
21 initial filing, and the inconsistencies that arise from using 2021 depreciation expense, I
22 recommend using the actual accrued depreciation expense for calendar year 2020 of

1 \$28,455,361 in the calculation of revenue requirement. This recommendation produces a
2 \$2,870,960 reduction to revenue requirement.

3 **d. Uncollectible Accounts (Adj. A2)**

4 **Q. WHAT AMOUNT OF UNCOLLECTIBLES EXPENSE HAS BEEN INCLUDED**
5 **IN THE SETTLING PARTIES' REVENUE REQUIREMENT?**

6 A. The Settling Parties' revenue requirement model provided in "210755-JOINT Exh-JT-2-
7 3-22-22.xlsx" included \$984,088 of uncollectibles expense in results prior to adjustments.
8 Uncollectible PGA and other non-margin revenues were 45% of this amount. After
9 removing gas costs and revenues, and performing other adjustments, the total
10 uncollectibles expense was \$458,491.

11 **Q. HOW DOES THAT AMOUNT COMPARE TO THE HISTORICAL EXPENSE?**

12 A. In response to AWEC Data Request 68, Cascade provided its historical, Washington
13 allocated bad debts expense over the period 2016-2020.¹³ A summary of that response is
14 provided in **Table 4**, below:

Table 4
Historical Washington-Allocated Bad Debt Expense 2016-2020

	2016	2017	2018	2019	2020
1 WA Bad Debt Exp.	765,092	980,606	678,646	964,264	972,241
2 3-Yr Rolling Avg.			808,115	874,505	871,717
3 Delta from Filed			(164,126)	(97,736)	(100,524)
4 Margin %			45%	45%	45%
5 Margin Impact			(73,898)	(44,006)	(45,261)

¹³ Mullins, Exh. BGM-4 at 11 (Cascade's Resp. to AWEC DR 68).

1 As demonstrated on **Table 4** bad debt expense were relatively high in calendar year 2019
2 and 2020 likely due to the impacts of COVID. The three-year rolling average has been
3 detailed on line 2 of **Table 4**. In all years analyzed, the rolling-average was less than
4 the amount for 2020 included in Cascade’s results. On line 5, I impact the margin impact
5 of the variance.

6 **Q. WHAT DO YOU RECOMMEND?**

7 A. I recommend that margin revenues be reduced by \$77,898 based on the use of the three-
8 year average bad debt expense over the period 2016 through 2018. This change results in
9 a \$81,503 reduction to revenue requirement.

10 **e. Working Capital (Adj. A3)**

11 **Q. HOW IS WORKING CAPITAL CALCULATED IN WASHINGTON?**

12 A. Working capital is based on an Investor Supplied Working Capital, which calculates
13 working capital based on Cascades GAAP financial accounts, and allocates the working
14 capital requirements to Washington regulatory operations based on the portion of total
15 invested capital to the amount of capital included in Washington rate base. This
16 calculation was provided in the Settling Parties’ revenue requirement model “210755-
17 JOINT Exh-JT-2-3-22-22.xlsb,” in Excel Tab “Working Capital (AMA).” Based on this
18 workpaper, the Settling Parties calculate a working capital requirement of \$13,038,376.

19 **Q. HAVE YOU IDENTIFIED ANY CORRECTIONS OR MODIFICATIONS TO**
20 **THE SETTLING PARTIES’ CALCULATION?**

21 A. Yes. I have identified two corrections, as discussed below.

22 First, the Settling Parties included working capital of \$1,322,172, associated with
23 cash accounts. These amounts can be observed on Excel rows “49:60” of the working

1 capital workpaper. Since Cascade earns interest on cash and cash equivalents, however,
2 including this amount as a working capital requirement is not appropriate. I recommend
3 allocating these balances to the non-utility category, similar to the treatment of Cascade’s
4 investment accounts. Removing this amount from the working capital category results in
5 a \$828,769 reduction to working capital requirements.

6 Second, the calculation used an outdated 3-factor allocator of 75.5%, rather than
7 the 74.89% factor used in Cascade’s filing. Making this correction results in a \$24,074
8 reduction to working capital requirements.

9 **Q. WHAT IS THE REVENUE REQUIREMENT IMPACT OF THESE CHANGES?**

10 A. These changes result in a \$121,687 reduction to revenue requirement.

11 **f. COVID Savings Contra Revenues (Adj. A4)**

12 **Q. HOW HAS CASCADE HANDLED THE SAVINGS ASSOCIATED WITH COVID**
13 **IN ITS CALCULATION OF REVENUE REQUIREMENT?**

14 A. In response to AWEC Data Request 04, AWEC observed that Cascade had booked
15 \$430,634.04 in Washington-allocated costs to FERC Account 921 for its COVID
16 Deferral approved in December 2020.¹⁴ These amounts were identified in Attachment A
17 to AWEC Data Request 04 in the Excel Tab “921” under document number 57031. In
18 response to AWEC Data Request 95, Cascade stated that the purpose of this entry was “to
19 record the excess “savings” and excess “costs” because of the COVID-19 pandemic to a
20 deferred liability and deferred asset, respectively.”¹⁵ In the Attachment A to AWEC Data

¹⁴ Mullins, Exh. BGM-4 at 1 (Cascade’s Resp. to AWEC DR 4).

¹⁵ *Id.* at 12-18 (Cascade’s Resp. to AWEC DR 95).

1 Request 95, Cascade identified that the entry was based on savings of \$589,799 and costs
2 of \$159,164, both stated on a Washington-allocated basis.¹⁶

3 **Q. WHAT DO THE SAVINGS AMOUNT REPRESENT?**

4 A. The \$589,799 in COVID related savings represent contra revenue that Cascade has
5 booked to operating expense. The calculation included savings associated with items such
6 as lodging, meals and entertainment, and commercial air services. In other words, since
7 Cascade was returning the savings associated with these items to customers through the
8 deferral, it increased its cost in the test period for the savings returned to customers. This
9 savings does not represent an actual expenditure, but rather, a cost imputed as a result of
10 the regulatory accounting approved for returning the COVID savings to customers
11 through the deferral.

12 **Q. ARE THE CONTRA REVENUE AMOUNTS APPROPRIATELY CONSIDERED**
13 **IN REVENUE REQUIREMENT?**

14 A. No. By including the contra revenues associated with COVID savings in revenue
15 requirement, there is an implicit assumption that the COVID savings Cascade quantified
16 in response to AWEC Data Request 95 are non-recurring, that is that the savings will not
17 be recognized on a going forward basis and that costs will increase to pre-pandemic
18 levels. That assumption, however, is not necessarily accurate. Based on what we know
19 today, it appears that COVID will have a lasting impact on the way that work is
20 performed. Further, to the extent that Cascade does expect a change in operating expense
21 as a result of the end of the pandemic, such a change must be supported by a specific pro

¹⁶ *Id.* at 15 (Cascade's Resp. to AWEC DR 95, Attachment A).

1 forma adjustment. Simply assuming that costs, following the pandemic, will be equal to
2 the 5-year average over the period 2015 through 2019 prior to the pandemic, as
3 Cascade’s deferral calculation does, is not reasonable in light of the changes that have
4 occurred as a result of COVID.

5 **Q. IS THE SAME TRUE FOR THE DEFERRED COVID RELATED COSTS?**

6 A. No. The deferred COVID related costs include items such as bad debt expense and
7 incremental interest cost of short-term debt. Unlike savings, these cost items are
8 expected to be eliminated following the pandemic. Accordingly, it is reasonable to retain
9 the deferral accounting entries removing these expense from operating expense.

10 **Q. WHAT DO YOU RECOMMEND?**

11 A. The Settling Parties did not address this issue in their revenue requirement proposal.
12 Accordingly, I recommend a \$589,799 reduction to operating expense reversing the
13 contra revenues that Cascade booked to FERC account 921 for its COVID deferral. The
14 impact of this recommendation is a \$617,091 reduction to revenue requirement.

15 **g. Directors’ Expense (R-6)**

16 **Q. WHAT ADJUSTMENT DO THE SETTTLING PARTIES MAKE FOR ITS BOARD**
17 **OF DIRECTORS’ EXPENSE?**

18 A. In Adjustment R-6, the Settling Parties make an adjustment in the amount of \$178,117 to
19 remove 50% of directors’ fees and expense incurred in the test period. Cascade had
20 booked \$356,234, in allocated costs from MDU in connection with its directors’ fees and
21 expense booked to FERC Account 930.2, with the title ““MDUR Cross Charge.” In the
22 transaction data provided in Response to AWEC Data Request 04, the specific
23 transactions underlying the directors’ fees and expense were not provided. Accordingly,

1 in AWEC Data Request 100, AWEC requested that Cascade provide the specific
2 transaction data underlying the \$305,528 in MDU directors' fees allocated to Washington
3 in the test period.¹⁷

4 **Q. WHAT TYPES OF ITEMS WERE INCLUDED IN THE \$356,234 OF**
5 **DIRECTORS' FEES AND EXPENSE IN THE TEST PERIOD?**

6 A. Apart from the actual directors' fees and expense, there were a number of other
7 miscellaneous charges included in the amount, which are not appropriate to consider in
8 Washington rates, whether at the 50% level, or not. It included \$11,962 for items such as
9 Company Organizational Dues to the North Dakota Newspaper Assoc, the Bismarck-
10 Mandan Chamber of Commerce, the Wyoming Taxpayers Association, and the Nd
11 Lobbyists Association. I recommend that these amounts be removed from revenue
12 requirement, prior to the application of the 50% adjustment. The impact of this
13 recommendation is a \$6,258 reduction to revenue requirement.

14 **h. Protected Plus Excess Deferred Income Taxes (Adj. A5)**

15 **Q. HAVE THE SETTLING PARTIES PROPOSED TO MODIFY ITS TREATMENT**
16 **OF PROTECTED EXCESS DEFERRED INCOME TAXES?**

17 A. No. In Docket UE-190529 *Consolidated*, Puget Sound Energy requested a private letter
18 ruling addressing, among other things, the permissibility under IRS normalization
19 requirements of adjusting EDIT in a supplemental rate schedule with a true-up based on
20 actual volumes variances.¹⁸ Like Cascade's Schedule 581, Puget Sound Energy had been
21 recovering such costs through a supplemental rate schedule, which was being true-up

¹⁷ Mullins, Exh. BGM-4 at 19 (Cascade's Resp. to AWEC DR 100).

¹⁸ See *WUTC v. Puget Sound Energy*, Dockets UE-190529 et. al., Order 14, 11, 09, Amending Final Orders (Sep 28, 2021).

1 annually. On July 26, 2021, the IRS issued Private Letter Ruling (“PLR”) 101961-21 in
2 response to a request from PSE and found that PSE’s treatment would violate the
3 normalization requirements of Internal Revenue Code (“IRC”) § 168(i)(9). While this
4 ruling was issued before Cascade filed this case, and substantially before the Settling
5 Parties reached their settlement, the treatment of EDIT was not addressed in the Multi-
6 Party Stipulation.

7 **Q. WILL THE MULTI-PARTY STIPULATION RESULT IN A NORMALIZATION**
8 **VIOLATION?**

9 A. Yes. Because the protected EDIT is being considered in Schedule 581 outside of base
10 rates through a supplemental schedule, the Multi-Party Stipulation is inconsistent with the
11 normalization requirements of IRC § 168(i)(9). To be consistent with the normalization
12 requirements, the protected EDIT in rates needs to be based on the amount incurred in the
13 test period.

14 **Q. HOW MUCH PROTECTED-PLUS EDIT WAS INCLUDED IN THE TEST**
15 **PERIOD?**

16 A. The unadjusted test period results included amortization of protected-plus EDIT. The
17 protected plus amortization amounts, however, were reversed in Adjustment R-7, where
18 both the Schedule 581 surcredit revenues and the associated test period reversals were
19 adjusted from revenue requirement. In the adjustment, the Settling Parties increased its
20 operating expense by \$2,033,473, which represented the pre-tax level of protected-plus
21 EDIT reversals plus the net effect protected-plus EDIT deferrals in the test period. This
22 value may be found in the Settling Parties’ revenue requirement model “210755-JOINT
23 Exh-JT-2-3-22-22.xlsb,” in Excel Tab “Suppl Sch Adj,” Cell “C26.” On a pre-tax basis

1 this adjustment amounted to protected-plus EDIT reversals of \$1,606,444. Based on
2 Cascade's response to AWEC Data Request 38 Cascade identified protected EDIT
3 amortization of \$1,300,396 in the test period, although this response appears to have
4 excluded the unprotected portion of protected-plus reversals.¹⁹

5 **Q. HAS CASCADE SUBSEQUENTLY MADE A FILING TO ADDRESS**
6 **PROTECTED EDIT UNDER PLR 101961-21?**

7 A. Yes. On March 23, 2022, Cascade submitted a tariff filing in Docket UG-220198, in
8 which Cascade made a number of proposals related to protected EDIT in relation to PLR
9 101961-21. That filing was submitted the day after Cascade and Staff submitted the
10 Multi-Party Stipulation in this case. Following the submission of that filing, the
11 Commission requested Docket UG-220198 be consolidated into this proceeding.
12 Cascade, however, was unwilling to accommodate the request, as doing so might require
13 an extension of the suspension period for this case. Given Cascade's refusal to modify
14 the schedule in this case to address the issue related to EDIT, and the fact that it was not
15 addressed in Cascades filing or the Multi-Party stipulation in this case, AWEC requests
16 that ratepayers be held harmless in the event there are any negative impacts from
17 Cascade's decision to not address this issue in a timely manner.

18 **Q. WHAT DO YOU RECOMMEND IN THIS CASE?**

19 A. Failure to consider protected-plus EDIT reversals based on the test period would result in
20 a normalization violation. Consistent with PLR 101961-21, I recommend that Schedule
21 581 be eliminated and that protected-plus EDIT reversals included in revenue

¹⁹ Mullins, Exh. BGM-4 at 4-6 (Cascade's Resp. to AWEC DR 38).

1 requirement be limited to the 2020 test period amount. To affect this change, revenue
2 must be increased for Schedule 581 surcredit revenues, which already occurred in
3 Adjustment R-7. It was also necessary to add back the EDIT of \$1,606,444 that was
4 reversed through the same adjustment. Making these changes produces an overall
5 \$2,127,568 reduction to base rate revenue requirement.

6 IV. COST RECOVERY MECHANISM

7 **Q. PLEASE PROVIDE AN OVERVIEW OF THE COST RECOVERY**
8 **MECHANISM.**

9 A. The Schedule 597 CRM was initially implemented effective November 1, 2013 in Docket
10 UG-131959, following the Commission policy statement issued in Docket UG-120715.
11 The structure and design elements of the CRM are not specifically detailed in Schedule
12 597, nor were they detailed through supporting testimony in Docket UG-131959.
13 Cascade's CRM filings rely solely on the design elements in the Commission policy
14 statement issued in Docket UG-120715. The policy statement itself, however, was not
15 explicit on all design elements of a CRM. Therefore, Cascade's implementation of the
16 CRM is unclear in some respects.

17 **Q. HAVE THE SETTling PARTIES ADDRESSED CRM RECOVERY IN THE**
18 **MULTI-PARTY STIPULATION?**

19 A. No. However, the CRM and the general rate case filings are interrelated. Accordingly,
20 the fact that the CRM was not addressed is an uncertain element of the Multi-Party
21 Stipulation.

1 **a. The CRM is No Longer Necessary**

2 **Q. WHAT DID THE COMMISSION’S POLICY STATEMENT IN UG-120715 SAY?**

3 A. The principal outcome of Docket UG-120715, captioned as “The Policy of the
4 Washington Utilities and Transportation Commission Related to Replacing Pipeline
5 Facilities with an Elevated Risk of Failure,” was the requirement of gas distribution
6 service companies to file biennial pipeline replacement plans targeting replacement of
7 pipe that poses an elevated risk of failure. Ratepayer protections were not disregarded in
8 these plans, as the Commission stated that “[t]he measured and reasonable response in
9 relation to the elevated risk and such a program must not unduly burden ratepayers.²⁰ In
10 addition, the Policy Statement provided distribution companies the opportunity to request
11 a CRM by preparing and submitting the information described in the Policy Statement.

12 **Q. WHAT DESIGN ELEMENTS WERE PROVIDED IN THE POLICY**
13 **STATEMENT FOR CRM?**

14 A. The CRM was to be designed to recover the return on the prior year’s plant investment
15 and recover depreciation expense associated with the investments in the Pipeline
16 Replacement Plan, effective November 1 of each calendar year.²¹ Further, the final
17 costs included in the CRM were intended to be based on actual transfers to plant through
18 September, with an estimate of October additions included in the PGA filings, an
19 estimate which was to be trued up in later CRM filings.²² The CRM was also supposed

20 UG-120715 Policy Statement at ¶¶ 53-55

21 *Id.* at ¶¶ 67-68

22 *Id.* at ¶ 69, *see also* fn 32.

1 to include a cap for annual expenditures recoverable through the CRM,²³ although it does
2 not appear that Cascade has ever proposed such a cap.

3 **Q. WAS THE POLICY STATEMENT ALL INCLUSIVE?**

4 A. No. The Policy Statement was prescriptive for many elements of a CRM, although many
5 of the elements were not explicitly defined. The Commission stated “[t]he elements
6 identified in this section are not all-inclusive of the elements the Commission may
7 require in the public interest.”²⁴

8 **Q. HOW LONG WAS THE CRM TO BE IN PLACE?**

9 A. The CRM was not meant to be a permanent mechanism, but a temporary mechanism put
10 in place before which the costs could be included in base rates. The Commission stated
11 that “the CRM will have a life of up to four years before including the investment
12 covered by the program in base rates.” The Commission anticipated that it would review,
13 and potentially modify the CRM mechanisms after the four-year term, stating that it “will
14 review this policy after it acts on the second round of CRM filings in 2015, and
15 periodically thereafter, to determine whether it has accomplished the hoped-for results.”²⁵

16 **Q. HOW WERE PIPELINE REPLACEMENT COSTS TO BE CONSIDERED IN**
17 **GENERAL RATE CASE FILINGS?**

18 A. When a utility files a general rate case, all costs associated with the pipeline replacement
19 plan were to be included in the utility’s filings. The Commission stated, “any general
20 rate case filing must include all plan investment in base rates and reset the tariff to

23 *Id.* at ¶ 74.

24 *Id.* at ¶ 79.

25 *Id.* at ¶ 77.

1 exclude any CRM recovery.”²⁶ The Commission also stated “[i]f a company files a
2 general rate case within the four year life of the CRM, investment would be included in
3 base rates.”²⁷

4 **Q. HAS CASCADE CONTINUED CRM RECOVERY BEYOND THE FOUR-YEAR**
5 **TERM CONTEMPLATED IN THE UG-120715 POLICY STATEMENT?**

6 A. Yes. AWEC’s understanding was that the CRM was only meant to last four years, and
7 that Cascade’s CRM would have otherwise expired with Cascade’s 2016 filing, with rates
8 effective November 1, 2016 through October 31, 2017. While the Commission allowed
9 the subsequent CRM filings to go into effect, the CRM on a going forward basis is no
10 longer necessary for Cascade to recover pipeline replacement plan costs, particularly
11 given the expansion to the Washington used and useful policy, as well as Cascade’s
12 ability to file a multi-year rate plan.

13 **Q. WHAT IS WASHINGTON’S POLICY TOWARDS MULTI-YEAR RATE**
14 **PLANS?**

15 A. The Clean Energy Transformation Act (“CETA”) of 2019 expanded the Commission’s
16 authority to consider plant that is used and useful beyond the rate effective date of a rate
17 case and to consider multi-year rate plans. Following the passage of CETA, in early
18 2020, the Commission issued a policy statement in Docket U-190531, where it outlined
19 the procedures that utilities must follow with respect to multi-year rate plans. Further, on
20 July 25, 2021, well before Cascade submitted its filing in this docket, Senate Bill 5295

²⁶ *Id.* at ¶ 70.

²⁷ *Id.* at ¶ 75.

1 was enacted which mandated that all utilities filing a rate case after January 1, 2022
2 include a multi-year rate plan.²⁸

3 **Q. DID CASCADE FILE FOR A MULTI-YEAR RATE PLAN IN THIS CASE?**

4 A. No. While Cascade acknowledged that it had the opportunity to prepare a multi-year rate
5 plan in this case, it elected not to do so. Cascade has also stated that it intends to file such
6 a case later this year, or in early 2023. Thus, Cascade had the opportunity to consider
7 forward looking estimates of pipeline replacement plan costs but elected not to do so.

8 **Q. HOW DO YOU RECOMMEND THE COMMISSION ADDRESS CASCADE'S**
9 **CRM GOING-FORWARD?**

10 A. AWEC recommends that the CRM Schedule 597 be terminated. The CRM is no longer
11 necessary to achieve the objectives of the Policy Statement in UG-120715, which itself
12 was only to apply for a four-year term. With the changes in regulatory policy since the
13 Commission issued its Policy Statement in UG-120715, Cascade now has more than
14 adequate opportunity to recover pipeline replacement costs in general rate cases, if it
15 elects to do so. Further, Cascade's statements that it will be filing another rate case
16 shortly after the resolution of this one reinforces the notion that Cascade does not need
17 the single-issue rate recovery for pipeline replacement costs prior to its next rate case.

²⁸ RCW 80.28.425

1 **b. Cascade Improperly Adjusted its Rates in Its Compliance Filing in Docket UG-200568**
2 **For CRM Costs Not Included in Its Filing (Adj. A6)**

3 **Q. DID CASCADE ADDRESS CRM COSTS IN ITS PRIOR RATE CASE, DOCKET**
4 **UG-200568?**

5 A. As noted above, a distribution utility’s general rate case filing must include all pipeline
6 replacement plan investment in base rates, with the CRM rates set to zero. In Docket
7 UG-200568, Cascade did not specifically address CRM related investments in its filing,
8 although it is be assumed that all such costs were considered in its filing, consistent with
9 the Commission’s requirements.

10 **Q. WHAT ADJUSTMENT DID CASCADE MAKE WITH RESPECT TO CRM**
11 **COST IN ITS COMPLIANCE FILING IN DOCKET UG-200568?**

12 A. While the pipeline replacement plan investments were not specified in Cascades filing in
13 Docket UG-200568, Cascade made an ad hoc adjustment to base rates in its compliance
14 filing for additional pipeline replacement plan investments. This adjustment was not
15 included in its initial filing, nor was it discussed at any point in the proceeding. There
16 was no mention of this adjustment in the Commission’s final Order 05 in the docket.
17 Notwithstanding, in Cascade’s June 11, 2021 compliance filing in that Docket UG-
18 200568, Cascade made a new adjustment, increasing revenue requirement approved by
19 the Commission in Order 05 by \$966,943 for pipeline replacement costs.

20 This adjustment may be observed in Cascade’s workpapers supporting its June 11,
21 2021 filing, in the Excel Tab “Exh 4, Revenue Distribution”, Excel Column “M”. While
22 from that workpaper, it has the appearance that Cascade’s tariff would otherwise reflect
23 the “Proposed Rate” in Excel Column “F,” the actual rates that Cascade included in its
24 tariff were those in Excel Column “N,” which included a CRM rate adder in Excel

1 Column "M". Thus, while the Commission's order required Cascade to reduce its rates
2 by \$390,563, Cascade actually increased its rates by \$576,379 by incorporating the CRM
3 rate adder in column "M" of the referenced compliance filing workpaper.

4 **Q. WAS THE CRM ADDER INCLUDED IN CASCADE'S INITIAL FILING IN**
5 **DOCKET NO UG-200568?**

6 A. No. Review of Mythrum, Exh. IDM-4, from that case shows that the CRM adjustment
7 was not considered nor contemplated in Cascade's initial filing. Review of the
8 supporting workpaper, "UG-200568- CNGC Exh IDM-2-5 and WP-1, 6.19.20.xlsx,"
9 Excel Tab "Exh 4, Revenue Distribution" also supports this finding.

10 **Q. WAS THE CRM ADJUSTMENT IN CASCADE'S COMPLIANCE FILING**
11 **APPROPRIATE?**

12 A. No. The Commission's Policy Statement required such costs to be included in the utilities
13 filing, not as a supplemental adder in the compliance stage. The CRM that was in effect
14 at the time that UG-200568 rates went into effect was for plant additions placed into
15 service through October 2020. Those additions, were squarely within the pro forma
16 period that was being considered in the case, and therefore, there is no reason for them to
17 be included after the fact in the compliance stage.

18 **Q. HOW DO YOU RECOMMEND THE COMMISSION ADDRESS THIS ISSUE?**

19 A. First, I recommend that the Commission not allow a similar ad hoc CRM adder
20 adjustment in this case. Second, WAC 480-07-880(7) provides the following in instances
21 such as this:

22 "[i]f the commission allows a compliance filing to become effective but
23 later discovers that the filing does not fully comply with the order
24 authorizing or requiring the filing, the commission may take any necessary
25 and lawful steps to secure full compliance with that order. The commission's

1 erroneous acceptance of a compliance filing does not validate the
2 noncompliant elements of the filing or modify the final order requiring that
3 filing.”

4 In this case, Cascade did not comply with Commission Order 05 in UE-200568
5 because it added in new revenues that were not authorized in the Order. Therefore, I also
6 recommend that Cascade be required to refund \$1,128,100 of revenues because the rates
7 that Cascade has charged were not compliant with Order 05 as Adjustment A7 in my
8 revenue requirement calculation. This amount was calculated through simple proration
9 of the annual over collection amount over a 14-month period July 1, 2021 through
10 August 31, 2022, the suspension date for this docket. In my revenue requirement model, I
11 have applied this refund as a base rate amortization over a one-year period. Cascade has
12 stated that it plans to file a new rate case later this year, so a one-year return of the funds
13 is reasonable.

14 V. SCHEDULE 663 OVERRUN ENTITLEMENT CHARGE

15 **Q. PLEASE SUMMARIZE YOUR RECOMMENDATION FOR SCHEDULE 663**
16 **OVERRUN ENTITLEMENT CHARGES.**

17 A. I recommend that the charge applicable to unauthorized overrun volumes in
18 Transportation Schedule 663 be modified such that it is calculated based on of 150% of
19 Sumas market prices or a customer’s allocated share of actual overrun entitlement
20 Charges actually assessed to Cascade. This is an issue that I have addressed on behalf of
21 Tree Top, Inc., in Docket UG-210745. Specifically, I recommend that the second
22 sentence of the second full paragraph in Sheet No 663-H be modified as follows:

23 The overrun charge that will be applied during any overrun entitlement
24 period will equal the greater of 1) \$1.00 per therm,~~or 2)~~ 150% of the highest

1 midpoint price for the day at ~~NW Wyoming Pool, NW south of Green River,~~
2 ~~Stanfield Oregon,~~ NW Canadian Border (Sumas), ~~or Kern River Opal~~
3 ~~supply pricing points (as published in Gas Daily),~~ converted from dollars
4 per dekatherms to dollars per therm by dividing by ten, ~~or 3) the customer's~~
5 ~~allocated share of actual overrun entitlement charges assessed to Cascade~~
6 ~~by an upstream pipeline for the overrun entitlement.~~ A customer's
7 ~~allocated share of actual overrun entitlement charges shall be calculated by~~
8 ~~multiplying the actual overrun entitlement charges assessed to Cascade by~~
9 ~~a ratio equal to the customer's entitlement overrun divided by the sum of all~~
10 ~~customers' entitlement overruns, including Cascade's entitlement overruns.~~

11 **Q. WHAT IS AN OVERRUN ENTITLEMENT PERIOD?**

12 A. An entitlement period occurs in certain operating conditions, such as those defined in
13 Section 14.6 of the General Terms and Conditions of the Northwest Pipeline tariff. In an
14 entitlement period, Cascade is required balance its gas requirements on a daily basis. In
15 the case of an Overrun Entitlement, the physical quantity of gas delivered must be equal
16 to, or less than, the total quantity of gas which the customer had nominated for that
17 particular day, plus a stated Entitlement Percentage. For a Stage II Overrun Entitlement,
18 for example, the Entitlement Percentage is 8%, meaning gas usage exceeding 108% of
19 the gas volumes nominated would be subject to an overrun entitlement charge.

20 **Q. WHAT COSTS DOES CASCADE INCUR IN CONNECTION OVERRUN**
21 **ENTITLEMENT?**

22 A. Cascade as the Receiving Party is responsible for managing entitlements from Northwest
23 Pipeline in an entitlement period, including the entitlements attributable to its
24 transportation customers. In the case of an Overrun Entitlement, if Cascade's daily
25 imbalance results in exceeding the authorized entitlement amount, Cascade will incur an
26 entitlement charge from Northwest Pipeline (per dth) equal to "the greater of \$10 or 150
27 percent of the highest midpoint price at NW Wyo. Pool, NW s. of Green River, Stanfield
28 Ore., NW Can. Bdr. (Sumas), Kern River Opal, or El Paso Bondad as reflected in the

1 Daily Price Survey published in “Gas Daily.” Other pipelines have similar
2 methodologies.

3 **Q. HOW DOES CASCADE PASS THE ENTITLEMENT CHARGES ON TO ITS**
4 **TRANSPORTATION CUSTOMERS?**

5 A. While the obligation to pay Northwest Pipeline entitlement charges lies with Cascade,
6 Schedule 663 contains language mirroring the entitlement charges imposed by Northwest
7 Pipeline. As discuss below, however, applying this identical language to individual
8 transportation customer accounts is not necessarily appropriate, as doing so may result
9 the situation where an entitlement charge is assessed to an individual account, even
10 though Cascade was never required to pay any entitlement charges to Northwest Pipeline
11 with respect to that transportation customer’s daily imbalance.

12 **Q. UNDER WHAT CONDITIONS IS AN ENTITLEMENT PERIOD DECLARED?**

13 A. Entitlement periods are declared by interstate pipelines based on operational conditions
14 resulting from a system constraint, requiring pipeline customers to monitor their gas
15 nominations more closely. The Northwest Pipeline tariff, for example, generally defines
16 an entitlement period as circumstances when underruns or overruns jeopardize system
17 integrity. For purposes of Cascade’s system, Schedule 663 states that “[t]he Company
18 may declare an Entitlement on any day the Company, in its sole discretion, reasonably
19 determines a critical operational condition warrants the need.” As a practical matter,
20 however, the reliable operation of Cascade’s individual system is rarely impaired.
21 Rather, it’s the pipeline conditions that result in the declaration of an entitlement period.

1 **Q. WHY DOES NORTHWEST PIPELINE’S TARIFF APPLY A RATE THAT IS**
2 **BASED ON THE HIGHEST PRICED MARKET HUB ON ITS SYSTEM?**

3 A. Northwest Pipeline is responsible for balancing the entire interstate pipeline, from
4 Canada to the Colorado-Oklahoma boarder. When supplies are out of balance, Northwest
5 Pipeline must purchase and sell gas in the market to maintain gas flows. In connection
6 with their transportation services, all customers, including Cascade’s transportation
7 customers, pay a commodity charge to cover Northwest Pipeline’s cost of system
8 balancing. In an overrun entitlement, when the system is constrained, Northwest Pipeline
9 requires shippers to balance on a daily basis, in part to avoid excessive system balancing
10 costs. Accordingly, the use of the highest market hub on Northwest Pipeline is reflective
11 of the incremental costs of an entitlement overrun to Northwest Pipeline, since that
12 represents the marginal cost of system balancing on such days.

13 **Q. DOES THE SAME LOGIC APPLY TO CASCADE?**

14 A. No. Cascade is not responsible for balancing the interstate pipeline, and in fact, benefits
15 from Northwest Pipeline’s balancing activities. Cascade does not purchase the balancing
16 gas to serve the imbalances of its transportation customers. To the extent there is an
17 imbalance between the gas nominated and the gas delivered to Cascade’s system by a
18 transportation customer, including entitlement overruns, it is Northwest Pipeline that
19 covers the imbalance, not Cascade. Thus, the marginal cost of system balancing in the
20 various market hubs on the Northwest Pipeline have no bearing on the costs incurred by
21 Cascade in connection with an overrun of one of its transportation customers because
22 Cascade is not responsible for procuring the balancing gas to supply the overrun.

1 **Q. HOW ARE CASCADE’S TRANSPORTATION CUSTOMERS HANDLED IN**
2 **THE CALCULATION OF NORTHWEST PIPELINE ENTITLEMENT**
3 **CHARGES?**

4 A. Under Sections 14 and 15 of the General Terms and Conditions of Northwest Pipeline’s
5 tariff, entitlement charges are calculated for each “Receiving Party,” defined as “the party
6 who controls the facilities into which the gas is delivered for Shipper.” Cascade is the
7 Receiving Party for the gas supplied by its transportation customers to Cascade’s system.
8 Therefore, the imbalances between the gas nominated and the gas used by transportation
9 customers are considered towards Cascade’s entitlement charges in entitlement periods.
10 These charges, however, are not calculated on a contract-by-contract, or account-by-
11 account, basis. They are assessed to Cascade as the Receiving Party as a whole. Since
12 Cascade has a diverse set of customers, individual customers may consume more or less
13 than their specific entitlement amount without causing Cascade to incur overrun
14 entitlement charges from the pipeline, so long as, in aggregate, the gas delivered was less
15 than the entitlement threshold amount. Northwest Pipeline does not, for example, assess
16 overrun entitlement charges to Cascade’s individual transportation customer accounts.

17 **Q. IS IT REASONABLE FOR CASCADE TO ASSESS AN OVERRUN**
18 **ENTITLEMENT CHARGE BASED ON THE HIGHEST PRICE ON THE NW**
19 **PIPELINE SYSTEM?**

20 A. The language in the Schedule 663 calculates an overrun entitlement based on the highest
21 market price on the NW Pipeline system is not reflective of Cascade’s actual costs. Such
22 a charge is only reasonable if Cascade is actually assessed a charge from the NW Pipeline
23 specifically as a result of a particular customer’s overrun. Due to the diversity in
24 customer requirements, some customers will over forecast their requirements and others

1 will under forecast their requirement in an overrun entitlement, and as a result, Cascade
2 will not necessarily be assessed an overrun entitlement charge as a result of a particular
3 customer's overrun.

4 **Q. HOW DO YOU PROPOSE TO ADDRESS THIS ISSUE?**

5 A. While it is necessary to send a signal to transportation customers to balance their system
6 daily in an overrun entitlement, using the markets identified in Schedule 663 could lead
7 to unintended results, as was recognized in Docket UG-210745. Accordingly, I
8 recommend that the overrun entitlement charge be calculated based on 150% of Sumas
9 market prices, except where a customer's allocated share of actual entitlement charges
10 actually assessed to Cascade exceeds that amount. I recommend the modified Schedule
11 663 to contain the language below to implement this recommendation.

12 The overrun charge that will be applied during any overrun entitlement
13 period will equal the greater of 1) \$1.00 per therm, 2) 150% of the midpoint
14 price for the day at NW Canadian Border (Sumas) converted from dollars
15 per dekatherms to dollars per therm by dividing by ten, or 3) the customer's
16 allocated share of actual overrun entitlement charges assessed to Cascade
17 by an upstream pipeline for the overrun entitlement. A customer's allocated
18 share of actual overrun entitlement charges shall be calculated by
19 multiplying the actual overrun entitlement charges assessed to Cascade by
20 a ratio equal to the customer's entitlement overrun divided by the sum of all
21 customers' entitlement overruns, including Cascade's entitlement overruns.

22 **Q. DOES THIS CONCLUDE YOUR OPPOSITION TESTIMONY?**

23 A. Yes.