Exh. No.\_\_\_(MPG-2) Docket Nos. UE-070804, UG-070805 and UE-070311 Witness: Michael P. Gorman

WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION  Complainant,  v.	) ) ) ) DOCKET NO. UE-070804 ) and ) DOCKET NO. UG-070805 ) (consolidated)
AVISTA CORPORATION d/b/a AVISTA UTILITIES	) ) )
Respondent.	) ) <u>)</u>
In the Matter of the Petition of	) )
AVISTA CORPORATION d/b/a AVISTA UTILITIES,	DOCKET NO. UE-070311
For an Accounting Order Regarding the Appropriate Treatment of the Net Costs Associated With the Repurchase of Debt	, ) ) )

EXHIBIT NO.\_\_(MPG-2)

QUALIFICATIONS OF

MICHAEL GORMAN

October 17, 2007

## **Qualifications of Michael Gorman**

- 1 Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.
- 2 A. Michael P. Gorman. My business mailing address is P. O. Box 412000, 1215 Fern
- Ridge Parkway, Suite 208, St. Louis, Missouri 63141-2000.
- 4 O. PLEASE STATE YOUR OCCUPATION.

13

14

15

16

17

18

19

20

21

22

23

- 5 A. I am a consultant in the field of public utility regulation and a principal with Brubaker
- 6 & Associates, Inc., energy, economic and regulatory consultants.
- 7 Q. PLEASE SUMMARIZE YOUR EDUCATIONAL BACKGROUND AND WORK EXPERIENCE.
- 9 **A.** In 1983 I received a Bachelors of Science Degree in Electrical Engineering from Southern Illinois University, and in 1986, I received a Masters Degree in Business Administration with a concentration in Finance from the University of Illinois at Springfield. I have also completed several graduate level economics courses.

In August of 1983, I accepted an analyst position with the Illinois Commerce Commission (ICC). In this position, I performed a variety of analyses for both formal and informal investigations before the ICC, including: marginal cost of energy, central dispatch, avoided cost of energy, annual system production costs, and working capital. In October of 1986, I was promoted to the position of Senior Analyst. In this position, I assumed the additional responsibilities of technical leader on projects, and my areas of responsibility were expanded to include utility financial modeling and financial analyses.

In 1987, I was promoted to Director of the Financial Analysis Department. In this position, I was responsible for all financial analyses conducted by the staff.

Among other things, I conducted analyses and sponsored testimony before the ICC on

rate of return, financial integrity, financial modeling and related issues. I also supervised the development of all Staff analyses and testimony on these same issues. In addition, I supervised the Staff's review and recommendations to the Commission concerning utility plans to issue debt and equity securities.

In August of 1989, I accepted a position with Merrill-Lynch as a financial consultant. After receiving all required securities licenses, I worked with individual investors and small businesses in evaluating and selecting investments suitable to their requirements.

In September of 1990, I accepted a position with Drazen-Brubaker & Associates, Inc. In April 1995 the firm of Brubaker & Associates, Inc. (BAI) was formed. It includes most of the former DBA principals and Staff. Since 1990, I have performed various analyses and sponsored testimony on cost of capital, cost/benefits of utility mergers and acquisitions, utility reorganizations, level of operating expenses and rate base, cost of service studies, and analyses relating industrial jobs and economic development. I also participated in a study used to revise the financial policy for the municipal utility in Kansas City, Kansas.

At BAI, I also have extensive experience working with large energy users to distribute and critically evaluate responses to requests for proposals (RFPs) for electric, steam, and gas energy supply from competitive energy suppliers. These analyses include the evaluation of gas supply and delivery charges, cogeneration and/or combined cycle unit feasibility studies, and the evaluation of third-party asset/supply management agreements. I have also analyzed commodity pricing

- indices and forward pricing methods for third party supply agreements, and have also
   conducted regional electric market price forecasts.
- In addition to our main office in St. Louis, the firm also has branch offices in

  Phoenix, Arizona and Corpus Christi, Texas.

## 5 Q. HAVE YOU EVER TESTIFIED BEFORE A REGULATORY BODY?

- 6 Yes. I have sponsored testimony on cost of capital, revenue requirements, cost of Α. 7 service and other issues before the regulatory commissions in Arizona, California, Delaware, Georgia, Illinois, Indiana, Iowa, Louisiana, Michigan, Missouri, New 8 9 Mexico, New Jersey, Oklahoma, Oregon, Tennessee, Texas, Utah, Vermont, 10 Washington, West Virginia, Wisconsin, Wyoming, and before the provincial regulatory boards in Alberta and Nova Scotia, Canada. I have also sponsored 11 12 testimony before the Board of Public Utilities in Kansas City, Kansas; presented rate 13 setting position reports to the regulatory board of the municipal utility in Austin, Texas, and Salt River Project, Arizona, on behalf of industrial customers; and 14 15 negotiated rate disputes for industrial customers of the Municipal Electric Authority of 16 Georgia in the LaGrange, Georgia district.
- 17 Q. PLEASE DESCRIBE ANY PROFESSIONAL REGISTRATIONS OR ORGANIZATIONS TO WHICH YOU BELONG.
- I earned the designation of Chartered Financial Analyst (CFA) from the Association for Investment Management and Research (AIMR). The CFA charter was awarded after successfully completing three examinations which covered the subject areas of financial accounting, economics, fixed income and equity valuation and professional and ethical conduct. I am a member of AIMR's Financial Analyst Society.