APPENDIX C

WUTC COST ASSESSMENT QUESTIONNAIRE

INTRODUCTION

By state law (RCW 70.95.090), solid waste management plans are required to include:

"an assessment of the plan's impact on the costs of solid waste collection. The assessment shall be prepared in conformance with guidelines established by the Utilities and Transportation Commission (WUTC or Commission). The Commission shall cooperate with the Washington state association of counties and the association of Washington cities in establishing such guidelines."

The following cost assessment has been prepared in accordance with the guidelines prepared by the WUTC (WUTC 1997). The purpose of this cost assessment is not only to allow an assessment of the impact of proposed activities on current garbage collection and disposal rates, but to allow projections of future rate impacts as well. The WUTC needs this information to review the plan's impacts to the franchised waste haulers that it regulates. For these haulers, WUTC is responsible for setting collection rates and approving proposed rate changes. Hence, WUTC will review the following cost assessment to determine if it provides adequate information for rate-setting purposes, and will advise Whatcom County as to the probable collection rate impacts of proposed programs. Consistent with this purpose, the cost assessment focuses primarily on those programs (implemented or recommended) with potential rate impacts.

COST ASSESSMENT QUESTIONNAIRE

PLAN PREPARED FOR THE COUNTY OF: Whatcom County

PREPARED BY: Solid Waste Staff, Whatcom County

CONTACT TELEPHONE: 360-676-7695

DATE: April, 2009

DEFINITIONS

These definitions as used in the Solid Waste Management Plan and the Cost Assessment Questionnaire.

Throughout this document:

YR.1 shall refer to 2008.

YR.3 shall refer to 2010.

YR.6 shall refer to 2013

Year refers to (circle one)

calendar (Jan 01 - Dec 31)

fiscal (Jul 01 - Jun 30)

1. **DEMOGRAPHICS:** To assess the generation, recycling and disposal rates of an area, it is necessary to have population data. This information is available from many sources (e.g., the State Data Book, County Business Patterns, or the State Office of Finance and Management).

1.1 Population

1.1.1 What is the **total** population of your County/City?

YR. 1 <u>191,000</u> YR.3 <u>195,633</u> YR.6 <u>202,841</u>

1.1.2 For counties, what is the population of the area **under your jurisdiction?** (Exclude cities choosing to develop their own solid waste management system.)

YR.1 191,000 YR.3 195,633 YR.6 202,841

1.2 References and Assumptions

Population figures taken from WA State Office of Financial Management, Medium Projection.

None of the jurisdictions within Whatcom County have elected to prepare their own CSWMP, therefore the full population of the county is under the County's jurisdiction.

2. WASTE STREAM GENERATION: The following questions ask for total tons recycled and total tons disposed. Total tons disposed are those tons disposed of at a landfill, incinerator, transfer station or any other form of disposal you may be using. If other please identify.

2.1 Tonnage Recycled

2.1.1 Please provide the total tonnage **recycled** in the base year, and projections for years three and six.

YR.1 <u>132,006 T</u> YR.3 <u>133,326</u> YR.6 <u>134,659</u> Tonnage for base year is for 2007. 2008 numbers not yet available for county total.

2.2 Tonnage Disposed

2.2.1 Please provide the total tonnage **disposed** in the base year, and projections for years three and six.

YR.1 <u>156,042 T</u> YR.3 <u>157,602</u> YR.6 <u>159,178</u> Tonnage for base year is for 2007. 2008 numbers not yet available for county total.

2.3 References and Assumptions

Year one recycling and disposal tonnages are from the Dept. of Ecology. Years three and six are projected @ 1%, reflecting economic downturn in disposal and recycling while population continues to rise. Local haulers report 9% drop in tonnage hauled from 2007 to 2008.

Only Municipal Solid Waste (MSW) considered for tonnage **disposed** and **recycled** and not including other amounts diverted.

| 3. | SYSTEM COMPONENT COSTS: This section asks questions specifically related to |
|-----------|---|
| | the types of programs currently in use and those recommended to be started. For each |
| | component (i.e., waste reduction, landfill, composting, etc.) please describe the |
| | anticipated costs of the program(s), the assumptions used in estimating the costs and the |
| | funding mechanisms to be used to pay for it. The heart of deriving a rate impact is to |
| | know what programs will be passed through to the collection rates, as opposed to being |
| | paid for through grants, bonds, taxes and the like. |

3.1 Waste Reduction Programs

3.1.1 Please list the solid waste programs which have been implemented and those programs which are proposed. If these programs are defined in the SWM plan please provide the page number. (Attach additional sheets as necessary.)

IMPLEMENTED

PROPOSED

Various existing activities are NA already conducted for waste reduction and public education; see plan (Section 2: V & VI) for further details.

Public Outreach and Promotion Waste Reduction and Recycling Hotline Classroom Education Added new informational website

3.1.2 What are the costs, capital costs and operating costs for waste reduction programs implemented and proposed?

IMPLEMENTED

YR.1 \$53,000 YR.3 \$55,000 YR.6 \$55,000

<u>PROPOSED</u>

YR.1 NA YR.3 NA YR.6 NA

No new County waste reduction programs planned at this time.

3.1.3 Please describe the funding mechanism(s) that will pay the cost of the programs in 3.1.2.

IMPLEMENTED

YR.1 see note YR.3 YR.6

Excise Tax on hauled MSW and grants (primarily from Ecology's CPG program) are the anticipated funding sources for all years.

<u>PROPOSED</u>

YR.1 <u>NA</u> YR.3 <u>NA</u> YR.6 <u>NA</u>

No new County waste reduction programs planned at this time

3.2 Recycling and Composting Programs

3.2.1 Please list the proposed or implemented recycling program(s) and, their costs, and proposed funding mechanism <u>or</u> provide the page number in the draft plan on which it is discussed. (Attach additional sheets as necessary.)

IMPLEMENTED

| PROGRAM | COST | <u>FUNDING</u> |
|---|---|---|
| Various existing private programs | NA | Market revenues, service charges, tipping fees |
| MRW Recycling & Disposal. Envirostars | \$400,000 yr \$11,000 | Grant, excise taxes, fees from Small Quantity Business Generators. |
| Recycling Hotline Public Outreach & Promotion Classroom Education Solid Solutions Newsletter Countywide Garage Sale | \$12,000 \$15,000 \$25,000 \$19,000 \$5,000 | Excise taxes Excise taxes Excise taxes Excise taxes Excise taxes |
| Christmas Tree Tags City of Bellingham Clean Green Yardwaste Site | \$350 \$292,280 | Excise taxes Excise tax (\$120,000) \$2.00 Per load fee Addt'l City funds |
| Compost Education | \$20,000 | Excise taxes, |
| Latex Paint Exchange & Reclamation @ MRW facility | \$25,000 | Excise taxes, *Grant *Grant funding 2008 only |
| PROPOSED | | |
| PROGRAM Green Building Education | <u>COST</u> \$25,000 | FUNDING Excise Tax |

3.3 Solid Waste Collection Programs

3.3.1 Regulated Solid Waste Collection Programs

Fill in the table below for each **WUTC regulated** solid waste collection entity in your jurisdiction

| WUTC Regulated Hauler N G-permit # G-145 | <u>lame</u> | Blaine Bay Refuse, Inc | <u>2.</u> |
|---|--|---|--|
| G-perime # G-1+3 | <u>YR.1</u> | <u>YR. 3</u> | <u>YR. 6</u> |
| RESIDENTIAL | | | |
| - # of Customers | 2800 | 2800 | 2800 |
| - Tonnage Collected | 6000 | 6000 | 6000 |
| COMMERCIAL | | | |
| - # of Customers | | | |
| - Tonnage Collected | | | |
| | . | | |
| WUTC Regulated Hauler N | lame | Nooksack Valley Disp | <u>posal</u> |
| G-permit # G-166 | <u>YR.1</u> | YR. 3 | YR. <u>6</u> |
| RESIDENTIAL | 111.1 | <u>110, 5</u> | 11. 0 |
| - # of Customers | 2264 | 2284 | 2360 |
| - Tonnage Collected | 1850 | 1750 | 1700 |
| COMMERCIAL | | | |
| - # of Customers | 404 | 408 | 420 |
| - Tonnage Collected | 2697 | 2400 | 2500 |
| | | | |
| WUTC Regulated Hauler N | <u>lame</u> | Point Recycling and R | <u>efuse</u> |
| G-Permit # G-155 | | | |
| | <u>YR.1</u> | <u>YR. 3</u> | <u>YR. 6</u> |
| RESIDENTIAL | | | 250 |
| # of Createrness | 220 | 250 | |
| - # of Customers | 339 | 350 600 | 350 600 |
| - # of Customers- Tonnage Collected | 609 | 600 | 600 |
| | 609 Residential an | 600 d Commercial tonnage | 600 not separated. Total tonnage |
| - Tonnage Collected COMMERCIAL | 609 Residential an | 600 | 600 not separated. Total tonnage |
| - Tonnage Collected COMMERCIAL - # of Customers | 609 Residential an includes amou | 600 d Commercial tonnage | 600 not separated. Total tonnage |
| - Tonnage Collected COMMERCIAL | 609 Residential an includes amou | 600 d Commercial tonnage nts from Commercial c | 600 not separated. Total tonnage ustomers below. |
| - Tonnage Collected COMMERCIAL - # of Customers | 609 Residential an includes amou | 600 d Commercial tonnage nts from Commercial c | 600 not separated. Total tonnage ustomers below. |
| - Tonnage Collected COMMERCIAL - # of Customers - Tonnage Collected WUTC Regulated Hauler N | 609 Residential an includes amou 30 see above | 600 d Commercial tonnage nts from Commercial c | 600 not separated. Total tonnage ustomers below. 30 |
| - Tonnage Collected COMMERCIAL - # of Customers - Tonnage Collected | 609 Residential an includes amou 30 see above | 600 d Commercial tonnage nts from Commercial c 30 Sanitary Service Com | 600 not separated. Total tonnage ustomers below. 30 pany |
| - Tonnage Collected COMMERCIAL - # of Customers - Tonnage Collected WUTC Regulated Hauler N G-Permit # G-14 | 609 Residential an includes amou 30 see above | 600 d Commercial tonnage nts from Commercial c 30 | 600 not separated. Total tonnage ustomers below. 30 |
| - Tonnage Collected COMMERCIAL - # of Customers - Tonnage Collected WUTC Regulated Hauler N G-Permit # G-14 RESIDENTIAL | 609 Residential an includes amou 30 see above Mame YR.1 | 600 d Commercial tonnage nts from Commercial c 30 Sanitary Service Com YR. 3 | 600 not separated. Total tonnage ustomers below. 30 pany YR. 6 |
| - Tonnage Collected COMMERCIAL - # of Customers - Tonnage Collected WUTC Regulated Hauler N G-Permit # G-14 RESIDENTIAL - # of Customers | 609 Residential an includes amou 30 see above Name YR.1 17375 | 600 d Commercial tonnage nts from Commercial c 30 Sanitary Service Com YR. 3 17767 | 600 not separated. Total tonnage ustomers below. 30 pany YR. 6 18355 |
| - Tonnage Collected COMMERCIAL - # of Customers - Tonnage Collected WUTC Regulated Hauler N G-Permit # G-14 RESIDENTIAL | 609 Residential an includes amou 30 see above Mame YR.1 | 600 d Commercial tonnage nts from Commercial c 30 Sanitary Service Com YR. 3 | 600 not separated. Total tonnage ustomers below. 30 pany YR. 6 |
| - Tonnage Collected COMMERCIAL - # of Customers - Tonnage Collected WUTC Regulated Hauler N G-Permit # G-14 RESIDENTIAL - # of Customers - Tonnage Collected | 609 Residential an includes amou 30 see above Name YR.1 17375 | 600 d Commercial tonnage nts from Commercial c 30 Sanitary Service Com YR. 3 17767 | 600 not separated. Total tonnage ustomers below. 30 pany YR. 6 18355 |

3.3.2 Other (non-regulated) Solid Waste Collection Programs Fill in the table below for other solid waste collection entities in your jurisdiction. (Make additional copies of this section as necessary to record all such entities in your jurisdiction.)

| Hauler Name | Sanitary Service Company. | | | | | |
|-------------------------------------|----------------------------|----------------|----------------|--|--|--|
| | <u>YR. 1</u> | <u>YR. 3</u> | <u>YR. 6</u> | | | |
| # of Customers Tonnage Collected | 20810 15462 | 21410 15000 | 22310 15000 | | | |
| Hauler Name | Nooksack Valley Disposal | | | | | |
| | 1100HBack Varie y Bisposar | | | | | |
| | <u>YR. 1</u> | <u>YR. 3</u> | <u>YR. 6</u> | | | |

3.4 Energy Recovery & Incineration (ER&I) Programs

NA, no such facilities.

3.5 Land Disposal Program

No open MSW landfills. Dollars expended for monitoring (Cedarville, Y Road I and II), leachate haul/treatment (Cedarville) and maintenance of closed landfills only.

2008 budgeted amount: \$210,000.

Future needs being assessed at this time.

3.5.1 Provide the following information for each **land disposal facility** in your jurisdiction which receives garbage or refuse generated in the county.

Landfill Name: County Construction Recyclers (CCR)

Owner: Joan Muenscher Operator: Joan Muenscher

CCR shut down effective 6/30/08. Information not available.

Landfill Name: Foothills Recycling **Owner:** Robert McKay **Operator:** Robert McKay

Foothills Recycling located on tribal trust land. Efforts to close it down have been largely unsuccessful although no new activity has been noted last 12 mos. No data available on costs or tonnage.

3.5.2 Estimate the **approximate tonnage** disposed at the landfill by **WUTC regulated haulers.** If you do not have a scale and are unable to estimate tonnages, estimate using cubic yards, and indicate whether they are compacted or loose.

3.5.3 Using the same conversion factors applied in 3.5.2, please estimate the **approximate** tonnage disposed at the landfill by other contributors.

N/A

3.5.4 Provide the cost of operating (including capital acquisitions) each landfill in your jurisdiction. For any facility that is **privately owned and operated**, skip these questions.

County Construction Recyclers: Privately owned and operated facility
Foothills Recycling: Privately owned and operated facility
YR.1 NA YR.3 NA YR.6 NA

3.5.5 Please describe the funding mechanism(s) that will defray the cost of this component.

Tipping Fees

3.6 Administration Program

3.6.1 What is the budgeted cost for administering the solid waste and recycling programs and what are the major funding sources.

Budgeted Cost

YR.1 <u>\$237,000</u> YR.3 <u>\$250,000</u> YR.6 <u>\$255,000</u>

Administrative costs not separated out by programs.

Funding Source

YR.1 excise tax YR.3 excise tax YR.6 excise tax

3.6.2 Which cost components are included in these estimates?

Expenses that are included under administration costs include staffing, supplies, building maintenance and utilities, education and training, communications, contributions to County general and tort funds, and accounting and technical support.

3.6.3 Please describe the funding mechanism(s) that will recover the cost of each component.

Excise taxes on hauled MSW.

3.7 Other Programs

NA, no such programs.

3.8 References and Assumptions (attach additional sheets as necessary)

Starting 2008, grant monies (and excise tax) to fund MRW program only. Balance of programs, excise taxes only.

- **3.3.** All haulers are private companies not under contract to County.
- **4. FUNDING MECHANISMS:** This section relates specifically to the funding mechanisms currently in use and the ones which will be implemented to incorporate the recommended programs in the draft plan. Because the way a program is funded directly relates to the costs a resident or commercial customer will have to pay, this section is crucial to the cost assessment process. Please fill in each of the following tables as completely as possible.

| | | | Ta | able 4.1.1 Fa | acility Inventory | | |
|--|------------------------------------|--|---|---|---|--|--|
| Facility Name | Type of Facility | Tip Fee per Ton 2008 | Transfer Cost | Transfer Station Location | Final Disposal Location | Total Tons Disposed 2008 | Total Revenue Generated (Tip Fee x Tons) |
| Disposal of Toxics (DoT) | MRW only | *NA | NA | Airport Way Bellingham | Various Hazardous Waste Disposal Sites depending on material. | 32,887 Disp. 82,097 Recycled | \$46,485 SQG fees |
| Recycling & Disposal Svcs (RDS) | Transfer Station | \$78 - Construct. \$100 - MSW | Proprietary | 4916 LaBounty Ferndale, WA | Transferred to Columbia Ridge Landfill, Oregon | 56,256.5 T MSW 8,175.5 T Household Gbg. | \$5,625.650 \$817,550 |
| Regional Disposal | Transfer Station | \$67.57 | Proprietary | 1254 Slater Rd. Ferndale, WA | Transferred to Roosevelt Regional Landfill, Klickitat Co. | 57,920.5 T MSW | \$3,913,688 |
| Clean Green Yardwaste | Yardwaste Drop-off, transfer | \$2 truck load | Hauling & Composting \$182,216 Yr 2008 | Corner of Woburn & Lakeway, Bellingham | Transferred to Skagit County composting facility | 5352 T | \$73,526 Load fees |
| Birch Bay Recycling | Drop off, transfer | \$.15 per lb. \$5 minimum | N/A | 4297 Birch Bay Lynden Rd. Birch Bay | Transferred to RDS, then Roosevelt Regional Landfill | 148.38 T | Not available |
| Cedarville Recycling | Drop off, transfer | \$,15 per lb. \$5 minimum | N/A | Cedarville Rd. Bellingham | Transferred to RDS, then Roosevelt Regional Landfill | 137.52 T | Not available |
| Pt. Recycling & Refuse | Drop off, transfer | \$.125 per lb. \$5.50 minimum | N/A | Johnson Rd. Point Roberts | Transferred to RdS, then to Roosevelt Regional Landfill | 421.67 T | Not available |
| Sanitary Service Co. | Drop off, transfer | \$5.85 minimum | N/A | 1001 Roeder St. Bellingham | Transferred to RDS, then to Roosevelt Regional Landfill | 140.43 T | Not available |
| Nooksack Valley Disposal | Drop off, transfer | \$.10 lb \$2.00 min | N/A | 250 Birch Bay Lynden Rd. Lynden | Transferred to RDS, then to Roosevelt Regional Landfill | 927.60 | Not available |
| Foothills Recycling | Landfill | Mostly C&D | None | | Same | N/A | N/A |
| County Construction Recyclers Closed 6/08 | Landfill | \$Varied per Yard C&D only | None | 1960 E. Hemmi Everson, WA | Same | N/A | N/A |

^{*} Free for residential quantities. Fee for Small Quantity Generator dependent upon material and quantity.

| Table 4.1.2 Tip Fee Components | | | | | | | | | | |
|------------------------------------|-------------------|--------------------------|------------|--|---|------------------------|---------------|--|--|--|
| Tip Fee by Facility | Surcharge NONE | City Tax 2008 | County Tax | Transportation Cost | Operational Cost | Administration Cost | Closure Costs | | | |
| Disposal of Toxics (DoT) | | 0 | 0 | | acted, combined servages 365,000 + SQG fees | | 0 | | | |
| Recycling & Disposal Svcs (RDS) | | 8% SW 3% Recycling | 0 | N/A | N/A | N/A | 0 | | | |
| Regional Disposal | | 8% SW 3% Recycling | 0 | N/A | N/A | N/A | 0 | | | |
| Clean Green Yardwaste | | 0 | 0 | Yr 2008 Hauling & composting – \$182,216 | \$104,422 | \$5,639 | 0 | | | |
| Birch Bay Recycling | | 0 | 0 | N/A | N/A | N/A | 0 | | | |
| Cedarville Recycling | | 0 | 0 | N/A | N/A | N/A | 0 | | | |
| Pt. Recycling & Refuse | | 0 | 0 | N/A | N/A | N/A | 0 | | | |
| Sanitary Service Co. | | 12.99% | 0 | N/A | N/A | N/A | 0 | | | |
| Nooksack Valley Disposal | | 6% | 0 | N/A | N/A | N/A | 0 | | | |

County Excise tax on Haulers only, not Facilities.

| | Table 4.1.3 Funding Mechanism | | | | | | | | | | | |
|---|-------------------------------|-----------------------|--------------|------------------|------------|-----------------|-----------------------------------|--|---------------------------------|-----------|--|--|
| Name of Program Funding Mechanism will defray costs | Bond Name | Total Bond Debt | Bond Rate | Bond Due Date | Grant Name | Grant Amount | Tip Fee | Taxes | Other | Surcharge | | |
| DoT-MRW Facility Envirostars | | | | | CP Grant | \$219,106 | see above | Excise tax monies \$142,039 | SQG fees \$46,000 in 2008 | | | |
| Recycling & Disposal Svcs (RDS) | | | | | | | 100% | | | | | |
| Regional Disposal | | | | | | | 100% | | | | | |
| Clean Green Yardwaste – City of Bellingham (COB) | | | | | | | Per load fee Approx. 25% | Excise tax, funds approx 37.5% as County subsidy, \$120,000 max | Balance COB gen. fund | | | |
| Birch Bay Recycling | | | | | | | 100% | | | | | |
| Cedarville Recycling | | | | | | | 100% | | | | | |
| Pt. Recycling & Refuse | | | | | | | 100% | | | | | |
| Sanitary Service Co. | | | | | | | 100% | | | | | |
| Nooksack Valley Disposal | | | | | | | 100% | | | | | |

| | | Table 4 | .1.4 Tip Fee I | Forecast | | |
|----------------------|-------------------|-------------------|-------------------|---------------|---------------|---------------|
| Tip Fee per Ton by | Year One | Year Two | Year Three | Year Four | Year Five | Year Six |
| Facility | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| Disposal of Toxics | | | | | | |
| (DoT) | ** | ** | ** | ** | ** | ** |
| | See below | | | | | |
| Recycling & | | | | | | |
| Disposal Svcs | * | | | | | |
| - Construction | \$78 T | \$78 T | No projection | No projection | No projection | No projection |
| - General MSW | \$100 T | \$100 T | available | available | available | available |
| Regional Disposal | * | | | | | |
| - Construction | \$70 T | \$75 T | No projection | No projection | No projection | No projection |
| - General MSW | \$70 T | \$75 T | available | available | available | available |
| Clean Green | | | | No projection | No projection | No projection |
| Yardwaste | \$2 Load | \$2 Load | \$2.50 Load | available | available | available |
| Birch Bay Recycling | \$.15 lb \$5 min. | \$.15 lb \$5 min. | \$.15 lb \$5 min. | No projection | No projection | No projection |
| | | | | available | available | available |
| Cedarville Recycling | \$.15 lb \$5 min. | \$.15 lb \$5 min. | \$.15 lb \$5 min. | No projection | No projection | No projection |
| | | | | available | available | available |
| Pt. Recycling & | \$.12 lb no min. | \$.125 lb | \$.125 lb | No projection | No projection | No projection |
| Refuse | | \$5.50 minimum | \$5.50 minimum | available | available | available |
| Sanitary Service Co. | \$5.85 minimum | \$5.85 minimum | \$5.85 minimum | No projection | No projection | No projection |
| | | | | available | available | available |
| Nooksack Valley | \$.10 lb | \$.10 lb | \$.10 lb | No projection | No projection | No projection |
| Disposal | \$2.00 minimum | \$2.00 minimum | \$2.00 minimum | available | available | available |

^{*}Reduced Fees may be negotiated w/individual haulers.

** Free for residential quantities. Fee for Small Quantity Generator dependent upon material and quantity.

4.2 **Funding Mechanisms** summary by percentage: In the following tables, please summarize the way programs will be funded in the key years. For each component, provide the expected percentage of the total cost met by each funding mechanism. (e.g. Waste Reduction may rely on tip fees, grants, and collection rates for funding). You would provide the estimated responsibility in the table as follows: Tip fees=10%; Grants=50%; Collection Rates=40%. The mechanisms must total 100%. If components can be classified as "other," please note the programs and their appropriate mechanisms. Provide attachments as necessary.

| Table 4.2.1 Funding Mechanism by Percentage | | | | | | | | | | | |
|---|---------------|---------|--------|----------------------|---------|-------|--|--|--|--|--|
| | Year One | | | | | | | | | | |
| Component | Excise Tax | Grant % | Bond % | Rates & Charges % | Other % | Total | | | | | |
| Waste Reduction | 100 | | | | | 100% | | | | | |
| Recycling | 75 | 22 | | 3% SQG | | 100% | | | | | |
| Collection | 35 | 55 | | 10% SQG | | NA | | | | | |
| ER&I | | | | | | NA | | | | | |
| Transfer | | | | | | NA | | | | | |
| Land Disposal | | | | | | NA | | | | | |
| Administration | 100 | | | | | 100% | | | | | |
| Other | | | | | | NA | | | | | |

| Table 4.2.2 Funding Mechanism by Percentage | | | | | | | | | | |
|---|---------------|------------|--------|----------------------|---------|-------|--|--|--|--|
| | 7 | Year Three | | | | | | | | |
| Component | Excise Tax | Grant % | Bond % | Rates & Charges % | Other % | Total | | | | |
| Waste Reduction | 100 | | | | | 100% | | | | |
| Recycling | 75 | 22 | | 3% SQG | | 100% | | | | |
| Collection | 35 | 55 | | 10% SQG | | NA | | | | |
| ER&I | | | | | | NA | | | | |
| Transfer | | | | | | NA | | | | |
| Land Disposal | | | | | | NA | | | | |
| Administration | 100 | | | | | 100% | | | | |
| Other | | | | | | NA | | | | |

| Table 4.2.3 Funding Mechanism by Percentage | | | | | | | | | | | |
|---|--------|----------|--------|-----------|---------|-------|--|--|--|--|--|
| | Ţ | Year Six | | | | | | | | | |
| Component | Excise | Grant % | Bond % | Rates & | Other % | Total | | | | | |
| | Tax | | | Charges % | | | | | | | |
| Waste Reduction | 100 | | | | | 100% | | | | | |
| Recycling | 75 | 22 | | 3% SQG | | 100% | | | | | |
| Collection | 35 | 55 | | 10% SQG | | 100% | | | | | |
| ER&I | | | | | | 100% | | | | | |
| Transfer | | | | | | 100% | | | | | |
| Land Disposal | | | | | | 100% | | | | | |
| Administration | 100 | | | | | 100% | | | | | |
| Other | | | | | | 100% | | | | | |

4.3 References and Assumptions

Please provide any support for the information you have provided. An annual budget or similar document would be helpful.

4.1.4 *Information on future tipping fees is not available at this time.*

4.4 Surplus Funds

Please provide information about any surplus or saved funds that may support your operations.

No expected surplus funds generated.