

1 BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

2

3 PETITION OF PUGET SOUND POWER ) GENERAL RATE FILING  
 & LIGHT COMPANY FOR AN ORDER )  
 4 REGARDING THE ACCOUNTING ) DOCKET NO. UE-920433  
 TREATMENT OF RESIDENTIAL )  
 5 EXCHANGE BENEFITS )

----- )  
 6 WASHINGTON UTILITIES AND )  
 TRANSPORTATION COMMISSION, )  
 7 )  
 Complainant, )

8 vs. ) DOCKET NO. UE-920499

9 )  
 PUGET SOUND POWER & LIGHT )  
 10 COMPANY, )  
 )  
 11 Respondent. )

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 12 WASHINGTON UTILITIES AND )  
 TRANSPORTATION COMMISSION, )  
 13 )  
 Complainant, )

14 vs. ) DOCKET NO. UE-921262

15 )  
 PUGET SOUND POWER & LIGHT ) VOLUME XIV  
 16 COMPANY, ) PAGES 2129 - 2352  
 )  
 17 Respondent. )

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19 A hearing in the above matter was held on  
 20 June 2, 1993 at 10:30 a.m., at 1300 South Evergreen  
 21 Park Drive Southwest, Olympia, Washington, before  
 22 Chairman SHARON L. NELSON, Commissioners RICHARD  
 23 CASAD and RICHARD HEMSTAD, and Administrative Law  
 24 Judge ALICE HAENLE.  
 25 Cheryl Macdonald, RPR, CSR, Court Reporter

1                   The parties were present as follows:

2                   WASHINGTON UTILITIES AND TRANSPORTATION  
3                   COMMISSION STAFF, by DONALD T. TROTTER and SALLY G.  
4                   BROWN, Assistant Attorneys General, 1400 South  
                  Evergreen Park Drive Southwest, Olympia, Washington  
                  98504.

5                   FEDERAL EXECUTIVE AGENCIES, by NORMAN  
6                   FURUTA, Associate Counselor, Department of Navy,  
7                   Western Division, 900 Commodore Drive,  
                  Bldg. 107, (Code 09C), San Bruno, California  
                  94066-2402.

8                   PUGET SOUND POWER & LIGHT, by JAMES VAN  
9                   NOSTRAND and STEVEN C. MARSHALL, Attorneys at Law,  
                  411 - 108th Avenue NE, Bellevue, Washington 98004.

10                  WASHINGTON INDUSTRIAL COMMITTEE FOR FAIR  
11                  UTILITY RATES, by MARK P. TRINCHERO, Attorney at  
12                  Law, 2300 First Interstate Tower, 1300 Southwest  
                  Fifth Avenue, Portland, Oregon 97201 and PETER  
                  RICHARDSON, Attorney at Law, 702 W. Idaho, Boise,  
                  Idaho 83702.

13                  PUBLIC INTEREST, by CHARLES F. ADAMS,  
14                  Attorney at Law, Suite 2000, 900 Fourth Avenue,  
15                  Seattle, Washington 98164.

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		I N D E X				
	WITNESS:	DIRECT	CROSS	REDIRECT	RECROSS	EXAM
	K. ELGIN		2142			
			2203			
			2210			
	R. LURITO	2243	2247			
			2288			
			2293			2307
						2311
						2323
				2331	2338	
					2348	
					2349	
					2350	
EXHIBIT		MARKED	ADMITTED			
	573(A)		2141			
	634		2141			
	666		2141			
	684-693	2140	2140			
	694	2185	2191			
	695	2194	2201			
	696	2195	2201			
	697	2203	2203			
	698	2235	2236			
	699	2239	2241			
	T-700	2243	2246			
	701	2243	2246			
	702	2243	2246			
	703	2243	2246			

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## P R O C E E D I N G S

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JUDGE HAENLE: The hearing will come to order. This is an additional day of hearing, the 14th day, I believe, in the consolidated Puget matters. We are on the general rate case phase at this time. The date is June 2, 1993 and this is taking place before the Commissioners. Before we continue with Mr. Elgin's cross-examination, there were the procedural matters that I mentioned yesterday, and we do need to get those out of the way. One of them is the marking and discussion and entry if appropriate of the responses to bench requests. Did you, Mr. Marshall, or Mr. Van Nostrand -- I did not find in the record the response to bench request 501, which is the chairman's request to Mr. Sonstelie to provide a statement of management policy. Has that been provided?

19

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23

MR. MARSHALL: No, your Honor. We had been discussing this issue with Mr. Trotter and Mr. Adams about having Mr. Sonstelie available at the beginning of cross-examination of the company's rebuttal to make a short statement along that line so that the

24 Commissioners would have the opportunity at that time  
25 to ask questions as they suggested that they would

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1 have had a chance to in a Wednesday morning meeting.  
2 We thought that was the appropriate type of response  
3 given the indication from the Commission as to the  
4 sort of thing that could have been done if it weren't  
5 for the ex parte rule during these sessions that we've  
6 had here.

7               We had proposed to have it done at the  
8 beginning of this cross-examination of witnesses for  
9 staff/intervenors, but it was felt that that would be  
10 appropriate to bring the company witness at that time.  
11 So what we've done is we've suggested that that be  
12 done alternatively at a Wednesday morning meeting but  
13 that alternative was decided to be inappropriate given  
14 the notice issues for the various parties.

15               JUDGE HAENLE: So when are you proposing to  
16 provide this?

17               MR. MARSHALL: I believe the  
18 cross-examination on the rebuttal case would begin the  
19 week of July 19 so that would begin at that time.

20               MR. TROTTER: Counsel has generally stated  
21 it correctly but it all stemmed from their desire to  
22 have it done orally as opposed to something in  
23 writing. We have no objection to something in writing

24 but they felt an oral presentation was preferable from  
25 their point of view so that's what gave rise to this

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1 issue.

2 MR. MARSHALL: Madam chairman, is that all  
3 right with you?

4 CHAIRMAN NELSON: Maybe you could make it  
5 part of the prefiled testimony in rebuttal, would that  
6 be all right and then make him available here? Are  
7 you too far down the line to do that?

8 MR. MARSHALL: We may be too far down the  
9 line. I will check with him, since it was in the  
10 nature of a vision to let people know here in the  
11 Commission generally the trends that the company was  
12 going to be taking over the next several years rather  
13 than try to be specific and in writing, since this  
14 isn't really a planning document. It's more of an  
15 attempt to allow the Commissioners an opportunity to  
16 know the general direction which  
17 Mr. Sonstelie at least sees the company going and to  
18 prevent the kind of questioning that would be  
19 permitted in the Wednesday morning meeting, which  
20 again, because of the ex parte rule isn't available  
21 during this rate case.

22 CHAIRMAN NELSON: Well, however you want to  
23 do it. My learning style is better with writing than

24 it is with an oral presentation which I have to react  
25 to immediately, but what I am after is a sense of

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1 where he is taking the company.

2 MR. MARSHALL: We thought it was more along  
3 the nature of what Mr. Redmond had done last summer  
4 and how they may have continued to do it with other  
5 companies as well. But I will discuss that further  
6 with Mr. Sonstelie. We're trying to be very  
7 responsive of course because we realize that this  
8 isn't really part of the rate case and yet it's an  
9 important part of the information that the  
10 Commissioners need to know about the company.

11 MR. ADAMS: Madam Commissioner, could I  
12 ask, I think your suggestion was a good one in the  
13 sense that I'm concerned that we will suddenly hear  
14 for the first time a bunch of information we're not  
15 prepared for, it seems to me an outline of the points  
16 he would raise would be helpful to all parties  
17 concerned so we have some idea of what he was going to  
18 say before we walk into the hearing.

19 CHAIRMAN NELSON: My notion was to give him  
20 a chance to brag, as Mr. Redmond did, about efficiency  
21 and cost cutting at the company. And that's why I  
22 thought it would be most efficient for my purposes to  
23 see something in writing and then be able to ask

24 questions of him when he's back on rebuttal, which I  
25 am sure he will be. So whatever is --

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1 JUDGE HAENLE: Would you like an outline  
2 filed at the time of prefiling?

3 CHAIRMAN NELSON: That would be fine with  
4 me, too.

5 MR. MARSHALL: We will try to do our best  
6 on that. Again we thought that the best thing to do  
7 was to try to separate this from the rate case because  
8 we didn't want to make this part of a rate case or an  
9 issue in the rate case itself.

10 CHAIRMAN NELSON: I think you're being too  
11 scrupulous there. I think rate cases are the time for  
12 the Commissioners to find out what's going on with the  
13 company. So, I think it's part of the rate case and  
14 that's why I asked for it.

15 JUDGE HAENLE: So the response to bench  
16 request will now include an outline due on the day of  
17 prefiling and then having him available at the time of  
18 cross-examination of rebuttal.

19 MR. MARSHALL: That would be fine.

20 JUDGE HAENLE: In response to bench request  
21 506 was a request for the Towers Parrin study. Now,  
22 something was sent to the Commission on April 16  
23 directly from Towers Parrin without a cover letter and



24 I tried to contact the company when I saw that part of  
25 it was marked as confidential. I believe it was you I

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1 spoke to, Mr. Marshall. You, as I understood, were  
2 going to provide that as the response to bench request  
3 the next week and I don't think we've seen anything  
4 yet. What's the situation there?

5 MR. MARSHALL: That is the response to the  
6 bench request and it isn't -- although it was marked  
7 on the Towers Parrin, which is the Towers Parrin  
8 report is confidential, by our having made that  
9 available to the parties it is not confidential.

10 JUDGE HAENLE: My understanding was you  
11 were going to provide it the next week as response to  
12 bench request.

13 MR. TROTTER: When they came in the door  
14 and were marked confidential that caused a shock wave  
15 through the Commission building and so they were  
16 carried into my office and I was told to be the  
17 custodian of those until this was all resolved and I  
18 didn't hear about -- maybe I did and forgot but  
19 they're sitting in my office and I will bring them up  
20 at the next break.

21 JUDGE HAENLE: That was at my instruction.  
22 I'm the one that corraled them.

23 MR. MARSHALL: They should be uncorraled.

24 JUDGE HAENLE: That's fine. I had  
25 understood that those would be treated as a response

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1 to a counsel data request and that you would provide  
2 the bench request separately. That's acceptable to  
3 us. We do need that. Let's then mark these responses  
4 to bench requests as follows: We'll leave a spot for  
5 501. That will be 683 will be the response to bench  
6 request 501, that is the outline that we described  
7 earlier.

8 The response to 502 will be 684.

9 503 will be 685. And I note that there  
10 were supplemental to both bench request 503 and bench  
11 request 507. Just put those with the responses to  
12 bench request with the same number.

13 The response to bench request 504 will be  
14 686.

15 The response to bench request 505 will be  
16 687.

17 Response to bench request 506 will be 688.

18 Response to bench request 507 will be 689.

19 Response to bench request 508 will be 690.

20 Response to bench request 509 will be 691.

21 510 will be 692.

22 And the response to bench request 511 will  
23 be 693.

24                   Those should have been distributed to all  
25 of you and other than the response to 501, which we

2139

1 have not yet received, and the response to 506, which  
2 I hope we will have today once we round those copies  
3 up, does counsel have any objection to the entry of  
4 bench requests as exhibits, Mr. Marshall?

5                   MR. MARSHALL: No, your Honor.

6                   JUDGE HAENLE: Mr. Trotter?

7                   MR. TROTTER: No.

8                   JUDGE HAENLE: Mr. Adams?

9                   MR. ADAMS: No, your Honor, but am I  
10 correct the Towers Parrin report can now be treated as  
11 an open document because there's no confidentiality  
12 associated with it.

13                   JUDGE HAENLE: That is my understanding.

14                   MR. MARSHALL: That's correct.

15                   JUDGE HAENLE: There is no protective order  
16 in this case, as I reminded the company, and that was  
17 one of my concerns is that it would not be -- so my  
18 understanding is that you can just cross confidential  
19 off on that. Any objection, Mr. Furuta?

20                   MR. FURUTA: No, your Honor.

21                   MR. TRINCHERO: No objection.

22                   JUDGE HAENLE: Anyone else available to  
23 make an objection?

24                   Then I will enter 684 through 687, 689  
25 through 693 and we will take up the issue of 506 later

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1 in the day when that's provided.

2                   (Marked and Admitted Exhibits 684 through  
3 687, 689 and 693.)

4                   JUDGE HAENLE: We also had the March 22nd  
5 depositions of Mr. Storey and Mr. Hoff. The  
6 understanding when we did this was that because other  
7 parties were not here to comment on that procedure  
8 that we would give them a chance to object at the time  
9 these were entered into the record. Have you any  
10 objection to the entry of the documents, then, Mr.  
11 Trincherro?

12                   MR. TRINCHERO: No, your Honor.

13                   JUDGE HAENLE: Mr. Adams, were you  
14 involved?

15                   MR. ADAMS: Yes, I was involved but I have  
16 no objection.

17                   MR. FURUTA: No objection.

18                   JUDGE HAENLE: Those two documents then  
19 will be entered into the record. I believe that the  
20 company and the Commission staff had already agreed on  
21 that.

22                   MR. TROTTER: Were those given exhibit  
23 numbers?

24 JUDGE HAENLE: Yes, they were. The  
25 deposition of Mr. Hoff is 666 and will be entered into

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1 the record. The deposition of Mr. Storey is 634 and  
2 will be entered into the record.

3 (Admitted Exhibits 666 and 634.)

4 JUDGE HAENLE: Also have the 1992 annual  
5 report which I had previously marked as Exhibit  
6 573(A). It was provided by the company on April 1.  
7 Is it all right with you if we enter that into the  
8 record, Mr. Marshall?

9 MR. MARSHALL: Yes, that's fine.

10 MR. TROTTER: Yes, that's fine.

11 MR. ADAMS: Fine.

12 JUDGE HAENLE: Objection from any  
13 intervenor?

14 MR. TRINCHERO: No.

15 JUDGE HAENLE: Exhibit 573(A) will be  
16 entered into the record.

17 (Admitted Exhibit 573(A).)

18 JUDGE HAENLE: There are transcript  
19 corrections. We can do this later after lunch, deal  
20 with the transcript corrections.

21 All right. Let's continue with Mr. Elgin's  
22 cross-examination unless the Commissioners had  
23 something else we need to discuss.

24                   Go ahead, Mr. Marshall.

25

(ELGIN - CROSS BY MARSHALL)

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2   Whereupon,

3                                 KENNETH ELGIN,

4   having been previously duly sworn, was recalled as a

5   witness herein and was examined and testified as

6   follows:

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8                                 CROSS-EXAMINATION

9   BY MR. MARSHALL:

10         Q.    Mr. Elgin, do you have in your files before  
11   you the response that you made to company data request  
12   4022?

13         A.    Yes, I do.

14         Q.    As I understand it, it was first a request  
15   and then there was a corrected response and then there  
16   was a supplemental response to request 4022?

17         A.    That is correct. I have the corrected  
18   response in my file and the supplemental response.

19         Q.    Well, let's turn to your corrected response  
20   to 4022. This is in the area dealing with what the  
21   company should have been discussing with analysts and  
22   shareholders about PRAM decoupling. And you stated, I  
23   believe, in response to that data request on page 1

24 that you took issue with the Value Line May 31, 1991  
25 report and you state among other things about the

(ELGIN - CROSS BY MARSHALL)

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1 middle of that paragraph, "The statement" -- statement  
2 by Value Line -- should read, `This PRAM will  
3 eliminate the risk associated with purchased power.'"

4 Was that the suggested language that you  
5 felt that should be in the Value Line report of May  
6 31, 1991?

7 A. Yes.

8 Q. And then you state also that the report  
9 talks about Puget's need to acquire new power through  
10 competitive bidding and you state, "however, the  
11 statement does not assure investors that PRAM will  
12 provide for timely recovery of these newly acquired  
13 competitive bid resources and thereby reduce Puget's  
14 risk."

15 A. That is correct.

16 Q. So you believe that the Value Line report  
17 should have assured investors that PRAM would provide  
18 for timely rate recovery of competitive bid resources  
19 that have been acquired?

20 A. Yes.

21 Q. Then over on page 2 of your corrected  
22 response you refer to a Moody's report of October 26,  
23 1992. Do you see that in the fourth paragraph?

24 A. Yes, I do.

25 Q. And there you state, "There is no

(ELGIN - CROSS BY MARSHALL)

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1 discussion of the PRAM and its ability to provide full  
2 recovery of these new purchased power resources."

3 A. That is correct.

4 Q. So you were suggesting that the Moody  
5 report should have had a discussion assuring full  
6 recovery of these new purchased power resources; is  
7 that correct?

8 A. That is correct.

9 Q. Now, after the Value Line May 31, 1991  
10 report there was a proceeding on PRAM 2. Did that  
11 provide for full and timely recovery of newly acquired  
12 resources?

13 A. Yes, it does.

14 Q. Wasn't there a Winterfeld adjustment to  
15 those acquired resources? You know, the Winterfeld  
16 adjustments that I'm referring to?

17 A. I don't know specifically what you're  
18 talking about.

19 Q. Do you know whether there are any downward  
20 adjustments in the amount allowed for resources in the  
21 PRAM 2 by Mr. Winterfeld, just in general?

22 A. I believe Mr. Winterfeld did provide some  
23 adjustments to power supply and how it was being



24 handled through the PRAM, but as they relate to the  
25 policy statement that I am discussing here, in general,

(ELGIN - CROSS BY MARSHALL)

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1 Puget's cost of new resources will be acquired through  
2 the PRAM.

3 Q. Was there any deferral beyond one year in  
4 PRAM 2, an extension of a deferral? There was, wasn't  
5 there, there was a deferral first at three years and  
6 then to two years?

7 A. Yes. If you're talking about the revenues  
8 that Puget had booked through the shaping issue, yes.  
9 The company had booked those and we've already  
10 discussed this, Mr. Marshall, that the issue was over  
11 what period of time should those booked earnings be  
12 recovered through rates and if it's not recovered over  
13 a two-year period then the company cannot book them  
14 and they would have had to recast their prior period  
15 earnings.

16 Q. And how much was deferred by increasing  
17 from one year to two years? How many millions of  
18 dollars were deferred?

19 A. I believe -- are you talking at the time of  
20 the filing or at the time when we were getting a  
21 better handle? Over what period of time.

22 Q. I need a rough estimate. Wasn't it about  
23 \$80 million that was deferred, additional deferral?

24           A.     The number \$40 million strikes me as what I  
25 saw in your annual reports.

(ELGIN - CROSS BY MARSHALL)

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1           Q.     Was there any interest allowed on that  
2 deferred amount?

3           A.     No.

4           Q.     Is interest considered to be a legitimate  
5 cost by Dr. Lurito and other cost of money experts in  
6 this case?

7           A.     Interest on senior securities are  
8 definitely a cost element of service.

9           Q.     And on debt, too?

10          A.     On debt as well, on any senior security.

11          Q.     Now, was there any recommendation you made  
12 on what Value Line or Moody's said about the prudency  
13 review for these newly acquired resources?

14          A.     No. I think, as I testified to yesterday,  
15 I think investors fully expect Puget to be able to  
16 demonstrate its actions with respect to resource  
17 acquisition are in fact prudent.

18          Q.     Would it have been accurate in the May 31,  
19 1991 Value Line to state as you recommended that "this  
20 PRAM will eliminate the risk associated with purchased  
21 power?

22          A.     Yes, it will. And it's presuming that  
23 Puget is in fact prudent in its decisions. What my

24 testimony with respect to prudence was yesterday was  
25 that the staff can't tell. We don't have sufficient

(ELGIN - CROSS BY MARSHALL)

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1 information to know whether or not in fact Puget was  
2 prudent.

3 Q. So the statement should have been amended  
4 to read "if proven prudent PRAM will allow these  
5 resources to be injected into the rates"?

6 A. I think, yeah. I don't think that would  
7 have added anything but it could very well be  
8 characterized that way, but I do think investors have  
9 the general perception that any utility resource  
10 acquisition has to be as a matter of fact demonstrated  
11 by the company that it was prudent. I don't see that  
12 that adds anything but it could be so described.

13 Q. Was there any discussion that you  
14 recommended in your data request on how you would  
15 define prudence, what standard you would have the  
16 company meet?

17 A. Again, we discussed that yesterday, and I  
18 don't have any language. I can't possibly begin to  
19 know what information the company had at the time it  
20 chose to sign those contracts. I don't know what was  
21 available. I don't know how the company would go  
22 about demonstrating "prudentness," I can't answer  
23 that.

24 Q. Because in data request 4022 you  
25 recommended that Value Line and Moody's should have

(ELGIN - CROSS BY MARSHALL)

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1 had different language than the language they in fact  
2 had. Did you write to Moody's or Value Line and  
3 suggest that what they had stated wasn't corresponding  
4 to your view?

5 A. No.

6 Q. You did, however, attend in the fall of  
7 1992 in New York a meeting with Smith Barney,  
8 financial analysts; is that correct?

9 A. That is correct.

10 Q. And when exactly was that?

11 A. That was Martin Luther King holiday  
12 weekend.

13 Q. Was that in 1992?

14 A. It was January I believe of this year.

15 Q. January 1993?

16 A. I have to go check my calendar.

17 Q. Did you take any materials back with you to  
18 present to Smith Barney?

19 A. Yes, I did.

20 Q. Do you have a copy of notes that you have  
21 from your materials or your presentation?

22 A. I believe I can find that.

23 Q. We would like to make a request for that.

24 JUDGE HAENLE: Are you making a record  
25 requisition or a formal request?

(ELGIN - CROSS BY MARSHALL)

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1 MR. MARSHALL: We would like to make a  
2 record requisition.

3 JUDGE HAENLE: The next in line is 578,  
4 records requisition 578?

5 (Record Requisition 578.)

6 A. Tell me exactly.

7 Q. Your presentation that you made, any notes  
8 that you made relating to the presentation, any  
9 discussions that you had back there regarding the  
10 issues of course associated with Puget Power and what  
11 we're dealing with. It's not relevant if you had  
12 other discussions about other issues.

13 A. Well, I think it is. I think other issues  
14 are relevant because in general we did talk about  
15 purchased power.

16 Q. That would be fine then, too. I was trying  
17 to make it easier for you but if you don't mind, your  
18 complete file on that would be fine.

19 A. Okay.

20 Q. At that meeting, whenever it was, whether  
21 it was in 1993 in January or February, did you state  
22 to the people that you felt that their report should  
23 state that PRAM will eliminate the risk associated

24 with purchased power?

25 A. I believe I did.

(ELGIN - CROSS BY MARSHALL)

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1 Q. Did you state that investors should be  
2 assured that PRAM will provide for timely rate  
3 recovery of the full costs of newly acquired  
4 competitive bid resources?

5 A. I may not have said it in exactly those  
6 terms, but I believe the general gist of my  
7 conversation was to describe PRAM and to describe  
8 primarily the Commission's order in the second PRAM  
9 proceeding and to describe in general, the focus was  
10 on the Commission's desire to pursue regulatory  
11 reform. Also, as I might add that the community also  
12 seemed to want to know something about Bonneville.  
13 They wanted to know something about the other -- all  
14 three investor-owned electric utilities, and the  
15 regulatory reform experiments that we were -- that we  
16 are currently engaged in. So the emphasis wasn't just  
17 on Puget. It was on all three investor-owned  
18 utilities and Bonneville.

19 Q. Who specifically did you meet with at Smith  
20 Barney?

21 A. I didn't meet with anybody specifically.  
22 What I was is a, if you will, a panel speaker. There  
23 was a group of investment analysts. I don't remember

24 any of those people's names. I showed up, flew into  
25 Boston one day, did my presentation that afternoon and

(ELGIN - CROSS BY MARSHALL)

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1 flew back to Seattle. So I really didn't have time to  
2 meet with anybody informally. It was an hour long  
3 presentation and that's what I was discussing. So it  
4 was, like I said, it was broader than just discussing  
5 Puget and PRAM, but I did make some efforts to  
6 try to describe PRAM but they were also interested  
7 in Water Power and also interested in Bonneville and  
8 Pacific.

9 Q. In an effort to keep this moving along  
10 because I know our time is limited I just really  
11 wanted to know the name of the contact that you had at  
12 Smith Barney, some specific person there who invited  
13 you?

14 A. Edward J. Turillio, T U R I L L I O.

15 Q. It was Mr. Turillio who invited you to  
16 this?

17 A. Actually he invited one of the  
18 Commissioners and the Commissioners' schedules could  
19 not accommodate so I was asked to attend.

20 Q. And you spoke with him, made the  
21 arrangements and came back at his request?

22 A. I didn't even speak with him. I spoke with  
23 his secretary.

24 Q. You mentioned yesterday with respect to the  
25 Standard & Poor's questionnaire, Exhibit 582, that you

(ELGIN - CROSS BY MARSHALL)

2152

1 had some specific issues that you took up with the  
2 company, Mr. Lauckhart or Mr. Knutsen. I had  
3 forgotten who you said you dealt with on the Standard  
4 & Poor questionnaire.

5 A. I don't remember exactly who I dealt with  
6 and in the context, I do recall a meeting that Mr.  
7 Folsom and I had with the company regarding this  
8 issue, and I do remember speaking with somebody, I  
9 believe it was Mr. Knutsen, about the company's  
10 response. But I don't know in what context that was.

11 Q. What specific responses in that exhibit did  
12 you recall speaking to them about? Which ones? And  
13 rather than explain it, just identify for me which  
14 ones those are because I don't need to go into the  
15 details.

16 A. Well, in general --

17 Q. Rather than being in general, I just want  
18 to know what specific issues in the questionnaire that  
19 you took up, if you could refer me to those?

20 A. Well, it was the theme of the response,  
21 that the theme of the response seems to me what Puget  
22 is doing is promotion of Puget's debt methodology.

23 Q. Was there any specific question and answer



24 that you took issue with and then we can go into some  
25 generalities if you don't have any specific issues?

(ELGIN - CROSS BY MARSHALL)

2153

1 This was a questionnaire in a question and answer  
2 format?

3 A. Right.

4 Q. Was there any specific question and answer  
5 that you took issue with?

6 A. There's 26 pages of questions and answers.  
7 There's a tab describing the general background. I  
8 don't remember at the time what specific issues. What  
9 I'm talking about here in my testimony is that the  
10 specific theme of the response. That's all I can  
11 answer.

12 Q. Could I make a request so that we don't  
13 take up time so that you just identify the specific  
14 questions and answers that you believe that you did  
15 discuss with the company? That way we could respond  
16 to it appropriately on rebuttal. I don't mean to take  
17 up any more time with it but I do need to have what  
18 you believe the specific questions and answers were  
19 that you believe that you took up with the company.

20 MR. TROTTER: Excuse me, is that a record  
21 requisition?

22 MR. MARSHALL: Yes, trying to speed things  
23 along.

24 JUDGE HAENLE: You need to be very specific  
25 if you're making a record requisition so I can keep

(ELGIN - CROSS BY MARSHALL)

2154

1 track. This is 579.

2 MR. MARSHALL: It would be for Mr. Elgin to  
3 identify in Exhibit 582 the specific questions and  
4 answers in the Standard & Poor questionnaire with  
5 which he took issue.

6 MR. TROTTER: There are other things in  
7 that response other than questions and answers. You  
8 just want questions and answers or any specific issue?

9 MR. MARSHALL: If he can identify a  
10 specific issue that isn't a question and answer that  
11 would be fine, too.

12 (Record Requisition 579.)

13 Q. Let me turn for a moment to purchased power  
14 evaluation. I take it that you are of course aware of  
15 the requirement under the Energy Policy Act of 1992  
16 where state commissions everywhere in the United  
17 States examine the impact of purchased power on the  
18 cost of capital to utilities and their liability and  
19 so forth. Is that your general understanding?

20 A. The Commission -- my general understanding  
21 is that there's a requirement the Commission may  
22 decide to address that issue, is my understanding of  
23 what the requirement is.

24 Q. Going to hand you an exhibit that we will  
25 mark here which is section 712 of the Energy Policy

(ELGIN - CROSS BY MARSHALL)

2155

1 Act of 1992 just so that we make sure that we've  
2 correctly identified the subject matter that I've  
3 asked you about.

4 JUDGE HAENLE: Are you asking that this be  
5 made an exhibit or is this for reference?

6 MR. MARSHALL: For reference. I don't  
7 believe we need to make this an exhibit. It's part of  
8 public law.

9 Q. Is this generally the requirement of state  
10 consideration the effects of power purchases on  
11 utility cost of capital, leverage capital structures  
12 and reliability of wholesale power sellers,  
13 consideration of adequate fuel supplies, if I can  
14 summarize the title?

15 A. Yes. These are the amendments to section  
16 111 of PURPA, P U R P A.

17 Q. And are you aware that there's a  
18 requirement that that be -- that consideration be  
19 conducted by state regulatory authorities within a  
20 year after the enactment of the law which was at the  
21 end of October of 1992?

22 A. Yes.

23 Q. And have you made a review of the impact of

24 purchased power and a cost of capital to Puget Power?

25 A. Have I personally?

(ELGIN - CROSS BY MARSHALL)

2156

1 Q. As a Commission staff?

2 A. No, we have not.

3 Q. And is that underway as a part of this  
4 case?

5 A. No. I believe the Commission is looking at  
6 what procedures it has available to comply with this,  
7 but we have not done anything yet. I had a meeting, I  
8 believe, last week with Commissioners' legal advisers  
9 to discuss some possibilities, but we have not done  
10 anything yet.

11 Q. The impact of purchased power on the  
12 utility cost of capital is something that depends on  
13 the specific circumstances with each utility or at  
14 least it can. Is that a fair statement?

15 A. It may or it may not, yes.

16 Q. In terms of Puget Power, have you heard  
17 testimony in this case that Puget Power is the number  
18 one utility in the country in terms of the percentage  
19 of its purchased power?

20 A. I've heard the company testify to that  
21 effect.

22 Q. Do you have any reason to dispute that  
23 testimony?

24 A. No.

25 Q. So accepting that Puget Power is the number

(ELGIN - CROSS BY MARSHALL)

2157

1 one purchaser in terms of percentage of its power in  
2 the United States, this issue about considering the  
3 impact of power purchases on utility costs of capital  
4 would, is it fair to say, impact Puget at least as  
5 much as any other utility in the country if not more?

6 A. Again, it may or may not have some impact.

7 Q. Have you mapped out how staff intends to do  
8 the review of the impact of purchased power and a cost  
9 of capital to utilities regulated by the Commission,  
10 specifically Puget Power?

11 MR. TROTTER: Excuse me, are you referring  
12 in the context of this legislative mandate?

13 MR. MARSHALL: Yes. I think that however  
14 this is necessarily tied into this rate case.

15 MR. TROTTER: It's clear that Dr. Lurito  
16 does address the impact of purchased power and cost of  
17 capital as do many other witnesses. Mr. Elgin is  
18 talking about a specific review under this section of  
19 the act. He's talking about a different procedure.  
20 So there's clearly not a meeting of the minds here. I  
21 just don't want Mr. Elgin to suggest that we're not  
22 doing any evaluation in this case when it is clear  
23 that there is some but it's not in response to this

24 legislation which the Commission is evaluating the  
25 procedures on now.

(ELGIN - CROSS BY MARSHALL)

2158

1 Q. Is that true? Will there be two separate  
2 evaluations of the impact of purchased power on the  
3 utility's cost of capital, one in this rate case  
4 and then one in another proceeding as it affects Puget  
5 Power?

6 A. I would anticipate that this would be some  
7 generic kind of notice of inquiry to respond to this  
8 legislation. It would be some generic notice of  
9 inquiry having both utilities, affected parties and  
10 PURPA developers, independent power producers, the  
11 whole range of interested parties to respond to this  
12 specific document and this specific requirement. In  
13 this proceeding I think we're dealing with the  
14 specific issue of Puget's capital structure, rate of  
15 return and existing purchased power portfolio and cost  
16 of capital nexus. So in this proceeding I think we're  
17 dealing with specifics; I think here we're looking at  
18 a general generic type of determination as to the  
19 impact of purchased power on not only cost of capital  
20 but rates and also to me the more important -- one of  
21 the more important issues as well is to what extent  
22 does the capital structures which are highly leveraged  
23 by IPPs and QFs affect the utility's reliability and

24 whether or not they have an unfair advantage. So to  
25 me that's much more important issue that this document

(ELGIN - CROSS BY MARSHALL)

2159

1 is addressing as opposed to what we're doing right  
2 specifically in this proceeding which is Puget's  
3 purchased power and cost of capital nexus.

4 Q. But if the impact of power purchases on  
5 utility's cost of capital is an issue in this case, my  
6 only question is will there be two separate  
7 proceedings and I think your answer is yes?

8 A. Yes, I think there have to be.

9 Q. When will you conclude with the other  
10 proceeding? Will there be time to be taken into  
11 consideration in this case to the extent it has an  
12 effect on this case?

13 A. I can't speak for the Commission schedule,  
14 but it is my understanding that something has to be  
15 done in October and what that is, whether it means  
16 just to go ahead and begin the investigation or  
17 whether or not have a full-fledged decision I can't  
18 answer that.

19 Q. Were you here during the testimony, the  
20 cross-examination of Mr. Bill Abrams regarding the  
21 impact of purchased power on imputed debt of Puget?  
22 First, before you answer that, what is imputed debt?

23 A. What imputed debt is the calculation that

24 essentially looks at a utility's purchased power  
25 obligations and then looks at a portion of that or all

(ELGIN - CROSS BY MARSHALL)

2160

1 of it, depending on the structure of the contract and  
2 assumes that that has a fixed liability as if it were  
3 a debt obligation.

4 Q. Now, next question --

5 A. It's like its interest expenses.

6 Q. So they take a look at the obligation to  
7 pay somebody over a long period of time and they  
8 impute that as debt same as though you sign a  
9 promissory note to somebody?

10 A. That is correct.

11 Q. Were you here during the testimony of Mr.  
12 Bill Abrams regarding the impact of purchased power on  
13 Puget's imputed debt?

14 A. I don't believe I was here for all of it.

15 Q. Were you here for any of it?

16 A. Yes, I was and then I also read the  
17 transcript.

18 Q. Were you here when Mr. Weaver, Mr. Olson  
19 discussed that issue? Were you here for their  
20 testimony?

21 A. Again, I don't remember whether I was in  
22 and out. I have read their testimony.

23 Q. Mr. Abrams is of course with a rating



24 agency, correct?

25 A. That is correct.

(ELGIN - CROSS BY MARSHALL)

2161

1 Q. And the rating agencies are the ones that  
2 calculate the impact of purchased power on imputed  
3 debt of regulated utilities, correct?

4 A. They do that calculation.

5 Q. It's nothing that Puget does, right? We  
6 don't go out and calculate our imputed debt and tell  
7 the rating agency what it is, they're the ones that do  
8 it, according to their own formulas?

9 A. That is correct.

10 Q. You indicated in your testimony at page 27  
11 that staff is concerned with Puget's inability to  
12 adequately distinguish to investors the unique  
13 operating characteristics of its low cost hydro system  
14 with those of other utility systems.

15 Now, do you agree that Mr. Abrams  
16 demonstrated by his testimony that he understood the  
17 operation characteristics of Puget's low cost hydro  
18 purchases, well aware of their location, their costs,  
19 their operating characteristics?

20 A. He says he does but then his financial  
21 analysis with respect to how he treats it doesn't seem  
22 to indicate that he has a good understanding. It  
23 seems to me that what he's doing, seems to me -- he

24 says on the one hand he understands it but then his  
25 analysis and how he applies the risk factors, seems to

(ELGIN - CROSS BY MARSHALL)

2162

1 me that that connection is lost.

2 Q. What I am trying to get at by the question  
3 is whether you believe that somehow Mr. Abrams hasn't  
4 been informed by the company about the operating  
5 characteristics of the low hydro, low cost hydro  
6 purchases, their location, their cost, their  
7 characteristics, and I take it from your answers that  
8 you believe that he knows those facts; you're  
9 quarreling with how he applies the facts. Is that  
10 fair to say?

11 A. I am quarreling with the fact that it seems  
12 to me that what Puget is doing is not taking issue  
13 with the analysis and how he's making that  
14 calculation. And what I would suggest to take this up  
15 further is Dr. Lurito has done a very thorough  
16 analysis of this very issue and can talk about the  
17 specific quantification and specific risk analysis  
18 that he has gone through. I might add, it's one of  
19 the things that I take issue with was if you look at  
20 his exhibit --

21 Q. I really haven't asked that question.

22 A. Well, you have.

23 Q. I would like to ask the -- the issue is

24 whether we had communicated to Mr. Abrams. If we  
25 don't try to confine this to the question I don't

(ELGIN - CROSS BY MARSHALL)

2163

1 believe we'll be able to finish.

2 MR. TROTTER: Very open-ended questions.

3 JUDGE HAENLE: They are definitely  
4 open-ended questions but I would appreciate it, if you  
5 can make your questions as precise as possible, Mr.  
6 Marshall, and if, Mr. Elgin, you can respond only to the  
7 question at hand I'm sure your counsel will pick up  
8 anything in addition he feels is necessary on  
9 redirect.

10 MR. TROTTER: Is he permitted to answer the  
11 last question?

12 JUDGE HAENLE: He said let me add something  
13 else. It seemed to me that he was going off in a  
14 different direction so, no.

15 MR. TROTTER: I just want the record to  
16 reflect that all we want is equal treatment.

17 Q. Do you agree generally that the hydro  
18 system in the Northwest is subject to risks including  
19 the risks associated with the operation of the  
20 Endangered Species Act, for example?

21 A. Yes.

22 Q. And are you aware that this summer several  
23 groups will petition to list the bull trout and the

24 summer chinook salmon as species that are threatened  
25 and endangered by dams on the Columbia River?

(ELGIN - CROSS BY MARSHALL)

2164

1 A. I am not aware of that specific filing.

2 Q. Is there anyone on staff who has  
3 specifically followed the developments on the  
4 application of the Endangered Species Act to the Mid  
5 Columbia projects which Puget purchased most of its  
6 purchased hydro power from?

7 A. You may ask Mr. Moast what his knowledge of  
8 that is. He's generally responsible for power supply  
9 issues on the staff.

10 Q. Are the contracts that Puget has on the Mid  
11 Columbia very long term contracts known as hell or  
12 high water contracts?

13 A. I've never heard that characterization.  
14 They're long term contracts.

15 Q. Are they contracts that obligate the  
16 company to pay for all costs associated with them,  
17 whether they produce any power at all?

18 A. That is correct.

19 Q. If the Endangered Species Act crippled or  
20 destroyed the project's ability to generate power,  
21 would staff still consider those projects to be  
22 prudent investments, prudent decisions by the company?

23 A. I can't speculate as to what we would do

24 under that circumstance.

25 Q. What I would like to do now is to turn to

(ELGIN - CROSS BY MARSHALL)

2165

1 the cost that you have calculated that you recommend  
2 be disallowed in this case. In your testimony at page  
3 4 you state the staff has recommended that Puget be  
4 required to decrease its revenues in an amount that's  
5 approximately 1.7 million dollars as opposed to the  
6 117 million dollars increase that the company filed  
7 for?

8 A. That is correct.

9 Q. And you say that, "this is a decrease over  
10 current billing rates which includes approximately 100  
11 million dollars in increases from two previous PRAM  
12 filings." Do you see that?

13 A. Yes, I do.

14 Q. And so you're going to be decreasing the  
15 request of Puget by approximately 118, 119 million  
16 that would more than offset the 100 million dollars  
17 increase from the two previous PRAM filings?

18 A. What the staff is basically saying is that  
19 the PRAM increments from one and two now that were  
20 temporary increments as part of schedule 100 have now  
21 become permanent rates. So those go into permanent  
22 rates.

23 Q. So the fact that you're decreasing Puget's

24 rate request by \$118 million is coincidental to the  
25 \$100 million PRAM filings that you referred to at page

(ELGIN - CROSS BY MARSHALL)

2166

1 4, lines 3 to 5 of your testimony?

2 A. That is correct. Essentially what's  
3 happening is that the increases that the company has  
4 received during the PRAM cycles essentially now that  
5 we are back into a scenario where we can look at  
6 Puget's costs and establish new revenue costs and rate  
7 relationships, we're saying that those increases that  
8 the company has received as a result of PRAM basically  
9 now provide, if you roll those into permanent rates,  
10 provide sufficient compensation for the electric  
11 service that Puget is offering.

12 Q. So you're not saying that we'll give you  
13 \$100 million on PRAM, on the other hand, this hand  
14 we're going to take it away?

15 A. No, we're not.

16 Q. That's not what you're trying to say here?

17 A. No.

18 Q. The effect of what you're doing, however,  
19 is to make a substantial, you say in your testimony,  
20 reduction, significant reduction. In fact the entire  
21 request that the company has sought you disallow and  
22 then some. You go below zero, correct?

23 A. Yes.

24 Q. That's more than just something that's  
25 significant. It's fairly dramatic, wouldn't you say?

(ELGIN - CROSS BY MARSHALL)

2167

1 A. It's essentially what you're saying if we  
2 go back and look at what Puget's cost of service  
3 and use this test period to establish those rate and  
4 revenue relationships or revenue and cost  
5 relationships, rates need to be reduced by about \$1.6  
6 million.

7 Q. Now, you've divided the rate reduction that  
8 you have in mind into three different categories; is  
9 that correct, on page 5 of your testimony?

10 A. Yes.

11 Q. Your \$118 million or so of disallowance  
12 includes \$35.7 million on the cost of money, the  
13 return on equity and the return on debt. Is that one  
14 part of your reduction?

15 A. Yes. And I do take exception to your  
16 characterization that it's a disallowance. It's not a  
17 disallowance.

18 Q. I won't use that phrase then.

19 A. Okay.

20 Q. So the \$35.7 million, is there any way for  
21 you to break that out and determine what the  
22 components of that are in your testimony? Can you  
23 tell me how much is for what part -- for equity as

24 opposed to long-term debt or short-term debt?

25 A. I don't have that calculation. I provide

(ELGIN - CROSS BY MARSHALL)

2168

1 it in response to company data request. How the staff  
2 calculated the \$35.7 million, the effects ripple  
3 through the results of operations depending on rate of  
4 -- return on equity, there's a capital structure  
5 component, there's a proforma cost of debt component.  
6 There's a component associated with short term  
7 interest and so how those are all piecemealed out is  
8 very difficult for staff to separate those.

9 Q. This is in response to staff data request  
10 4001?

11 A. That is correct.

12 Q. And it doesn't break out the cost of the  
13 equity or cost of long-term debt, just has four lines  
14 of text, right?

15 A. That is correct.

16 Q. Now, we should be asking these questions of  
17 some other witness. Is that fair to say? You don't  
18 know how these are broken out specifically?

19 A. I would suggest you would ask Mr. Martin,  
20 but I'm not sure he can do that.

21 Q. Who would be the right person to ask, Mr.  
22 Lurito?

23 A. Well, I mean, Mr. Martin could probably



24 provide the calculation but you would have to ask him  
25 what he can do for you.

(ELGIN - CROSS BY MARSHALL)

2169

1 Q. In any event, I shouldn't be asking you the  
2 details of that?

3 A. No, you shouldn't.

4 Q. Now, the other part of what you have in  
5 terms of your reduction is \$48 million by what you  
6 call the difference in the timing of the company's  
7 cost recovery for new resources." Do you see that at  
8 page 5, lines 15 of your testimony?

9 A. Yes.

10 Q. So 48 million dollars of what you're  
11 proposing has to do with timing?

12 A. Of resources, yes.

13 Q. Does that imply that the company will be  
14 made whole at some point in the future?

15 A. Yes.

16 Q. Interest included?

17 A. Again, is my understanding that the timing  
18 issue with respect to resource recovery under the SDM  
19 and these issues, interest is not an issue.

20 Q. What do you mean interest is not an issue,  
21 you're not going to allow it or you are?

22 A. The company has not asked for any interest  
23 so we're not --

24 Q. Why wouldn't interest be a part of a cost  
25 recovery if you're going to completely allow for

(ELGIN - CROSS BY MARSHALL)

2170

1 the appropriate recovery of costs? Isn't interest a  
2 cost that every business has to pay?

3 A. Yes. To the extent that this may impact  
4 working capital, to the extent that this may have some  
5 other impacts, but the company hasn't asked for any  
6 treatment of this.

7 Q. We haven't asked for a \$48 million  
8 reduction, though, have we?

9 A. No.

10 Q. You have?

11 A. Yes.

12 Q. And do you allow interest in the quote,  
13 "timing of the cost recovery for the new resources" in  
14 your reduction?

15 A. It's a question of timing, Mr. Marshall.  
16 It's when do these resources come on line.

17 Q. What's the interest on \$48 million a year?

18 MR. TROTTER: Object to this line of  
19 questioning. That question is irrelevant because the  
20 48 million is tied to several different projects, none  
21 of which are on line. So the answer is zero. This  
22 question has no meaning.

23 Q. Let me ask a hypothetical.

24 JUDGE HAENLE: Perhaps we could ask the  
25 witness as a clarification for me and for the

(ELGIN - CROSS BY MARSHALL)

2171

1 Commissioners to describe what he means by timing.

2 Q. Can you tell me what specific project you  
3 are going to --

4 JUDGE HAENLE: Let me find out first what  
5 he means by timing and then you may ask your question.

6 THE WITNESS: It's analogous to the  
7 treatment that the Commission gave in the PRAM 2  
8 case in UE-920630 with respect to those two large  
9 contracts, is that when those contracts come on line  
10 and are actually producing power then through the PRAM  
11 mechanism the simplified dispatch model, when those  
12 contracts do deliver power and are providing benefit  
13 to ratepayers that's the appropriate time to begin the  
14 cost recovery.

15 JUDGE HAENLE: And it's your position that  
16 there should not be interest provided because those  
17 projects are not yet on line?

18 THE WITNESS: That's correct.

19 JUDGE HAENLE: Go ahead.

20 BY MR. MARSHALL:

21 Q. Are there any costs that the company will  
22 have to front on which they won't get interest for  
23 those projects?

24           A.     It depends on when the project comes on  
25 line. It depends on when the costs recovery is. It

(ELGIN - CROSS BY MARSHALL)

2172

1 depends on what the hydro conditions are. It depends  
2 on the amount of energy that Puget sells. There's too  
3 many factors that go into the calculation of PRAM  
4 deferrals and PRAM recovery to say as a matter of fact  
5 \$48 million will be carried by the company. We don't  
6 know and we won't know until we actually have the  
7 results, know what's actually happened and know how  
8 these resources came on line. There's no way we could  
9 calculate carrying costs.

10           Q.     Would you agree that under your method by  
11 taking \$48 million and according it different timing  
12 there will be interest that the company will not  
13 receive?

14           A.     There may be, there may not be. It  
15 depends.

16           Q.     Are you the right person to ask about the  
17 details of how the \$48 million was specifically  
18 calculated for each of the various projects?

19           A.     Again, the issue with specific projects and  
20 their timing, that has to go to Mr. Moast. The  
21 specific \$48 million calculation that ran through the  
22 power costs adjustment, you have to ask Mr. Martin  
23 that question.

24 Q. The one calculation you did with respect to  
25 data request 4002 doesn't specify which project would  
(ELGIN - CROSS BY MARSHALL) 2173

1 be delayed, what the timing would be; is that correct?

2 A. No. Mr. Moast has some specific  
3 recommendations for timing with respect to what he  
4 feels when these projects will come on line.

5 Q. So again, you're not the right person to  
6 ask about the \$48 million?

7 A. No.

8 Q. So when you add the \$35.7 million and the  
9 \$48 million of downward movement in costs, what do you  
10 come up with for the difference in the remainder of  
11 the costs that you believe should not be allowed?

12 A. I didn't do that arithmetic. I will accept  
13 whatever you calculate.

14 Q. Could you just calculate that for me very  
15 briefly? I know it's not in your testimony.

16 A. Okay. Sum of those two figures is \$83.7  
17 million and if you take the company's \$117 million  
18 request and add the staff \$1.7 million reduction you  
19 get 118.7 million and then you subtract 83.7 million.  
20 That difference is \$35 million.

21 Q. \$35 million exactly; is that right?

22 A. That's what I calculated just then.

23 Q. Now, of the \$35 million do you have a

24 breakdown of what that includes?

25 A. That includes a whole host of adjustments

(ELGIN - CROSS BY MARSHALL)

2174

1 that the staff is proposing to the results of  
2 operations.

3 Q. Is there any sheet on which you take each  
4 of the things that make up the \$35 million and list  
5 them?

6 A. No, I don't.

7 Q. Do you have in mind components of that  
8 list, that is of costs, that would be above 400,000?  
9 Could you list those here today?

10 A. I have an idea of what some of the major  
11 ones are. Some of them are --

12 Q. Let me ask you this first. I guess  
13 there's --

14 A. Do you want me to provide that for you?

15 Q. Yes. I would like you to provide that for  
16 me specifically and then I will ask you a couple of  
17 questions about ones that you are able to identify  
18 that you have in mind.

19 JUDGE HAENLE: Were you requesting that be  
20 made a record requisition?

21 MR. MARSHALL: Yes, please.

22 JUDGE HAENLE: That would be 580.

23 MR. TROTTER: Is that staff adjustments

24 more than \$400,000?

25 MR. MARSHALL: Yes, or if you have a list

(ELGIN - CROSS BY MARSHALL)

2175

1 of all of the adjustments that totaled up to the \$35  
2 million that Mr. Elgin had.

3 JUDGE HAENLE: Is this any different than  
4 just comparing the company's proposed results of  
5 operations with the staff's proposed results of  
6 operations?

7 MR. MARSHALL: No, I don't believe it is.

8 JUDGE HAENLE: Why don't you do that.

9 (Record Requisition 580.)

10 MR. MARSHALL: No, I don't believe it is.

11 Q. Of the \$35 million, which I take it you  
12 would agree is a significant amount, are you the one  
13 to ask details about those?

14 A. I can talk to you about some specific major  
15 adjustments that I have spoken to staff about, but  
16 Mr. Martin is responsible for the staff results of  
17 operations and he's the one who would do this, provide  
18 the data for record requisition No. 3. So he's  
19 probably the one to talk about the specifics of the  
20 adjustments. Mr. Sonstelie, Mr. Nguyen, Mr. Martin,  
21 Ms. Sorrells, Mr. Moast, all have in their testimony  
22 proposed adjustments which add up to the \$35 million  
23 they were talking about.

24 Q. Did you have an overall responsibility to  
25 review their calculations and their policy decisions

(ELGIN - CROSS BY MARSHALL)

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1 with respect to any of those amounts that total to the  
2 \$35 million?

3 A. I did not review their calculations. I  
4 trust their abilities to do those calculations  
5 correctly. I have responsibility for the overall  
6 policy direction of their adjustments.

7 Q. And you discussed with each one of them the  
8 policy directions on each of the various adjustments?

9 A. On the major adjustments, yes, and to some  
10 extent I think the staff is perfectly capable of  
11 making their own judgments with respect to policy  
12 issues on accounting or conservation or other things  
13 that are within their area of responsibility.

14 Q. Let me take a couple of the items that I  
15 think we've been able to identify as some of the major  
16 items on your \$35 million list. One is vegetation  
17 management and we calculate that to be a disallowance  
18 of about \$5 million, a little shy of \$5 million.  
19 Would you accept that subject to check.

20 MR. TROTTER: Your Honor, we will object to  
21 the characterization of a disallowance in that  
22 context. It may be a difference at the proforma  
23 level. It's not a disallowance.



24 JUDGE HAENLE: Mr. Marshall, I agree.

25 MR. MARSHALL: I will rephrase.

(ELGIN - CROSS BY MARSHALL)

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1 Q. The \$5 million that the company has asked  
2 for and the staff takes issue with on vegetation  
3 management, does that sound about right?

4 A. That is right and that is one that I  
5 discussed with Mr. Sonstelie specifically.

6 Q. As I understand it, the idea behind that is  
7 that the test year has one figure and the budget going  
8 forward has a different, higher or lower figure; is  
9 that correct?

10 A. Yes.

11 Q. Now, isn't that true for a whole number of  
12 costs that you will have costs in a test year that are  
13 either higher or lower than you will find in the rate  
14 year?

15 A. That is correct.

16 Q. Now, when you adjusted downward for  
17 vegetation management because the budget was lower for  
18 that one line item, did you adjust upward for other  
19 line items in the same O and M category that you were  
20 going up?

21 MR. TROTTER: I object to the question.

22 The question suggested that the budget amount was used  
23 because it was lower. The staff case clearly states

24 that the budget level was selected because it was more  
25 representative of the company's actual vegetation

(ELGIN - CROSS BY MARSHALL)

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1 management expense in the rate year.

2 JUDGE HAENLE: Mr. Marshall.

3 MR. MARSHALL: I stand by my question. It  
4 corresponds to the witness's previous answer.

5 MR. TROTTER: Your Honor, also,  
6 notwithstanding Mr. Elgin's eagerness to testify on  
7 these issues. We have presented the staff witnesses  
8 who have done the specific analysis and I think it  
9 would be more appropriate for detailed questions of  
10 these items to be addressed to the witness who is  
11 sponsoring the adjustment.

12 JUDGE HAENLE: It does seem to me that if  
13 you want him to list what the major differences are as  
14 he offered to do earlier that would be fine but I see  
15 it as duplicative to go into each one of those when  
16 his testimony does state which of the witnesses is  
17 responsible for each of these items and it's not going  
18 to add much to the record to go through it twice.

19 MR. MARSHALL: The issue here is one of  
20 policy direction. If we're having one-way adjustments  
21 we need to know and I think that is a policy issue  
22 that is correct for this witness to try to respond to.

23 JUDGE HAENLE: Since this witness has

24 indicated he's not the one that has the major  
25 responsibility for this adjustment, again, I don't see

(ELGIN - CROSS BY MARSHALL)

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1 that asking this witness about details of the  
2 adjustments is going to add anything to this record,  
3 Mr. Marshall. Sustain the objection.

4 MR. MARSHALL: I want to make it clear for  
5 the record I wasn't asking him details but rather  
6 whether he took other adjustments that were going up  
7 as opposed to this adjustment going down, took those  
8 into account in the O and M category.

9 Q. Thank you. Let's go on. As a general  
10 proposition, will you agree that adjustments should be  
11 symmetrical?

12 A. No. I don't know what you mean by  
13 symmetrical. Adjustments -- we do historical proforma  
14 rate making adjustments so that we do adjust at the  
15 proforma level so that if we know that something is  
16 going to change at the proforma level and it's not  
17 offset by other factors we do proforma adjustments.  
18 In that sense it's symmetrical. I don't know if  
19 that's how you're using symmetrical, yes, but that's a  
20 rather broad question.

21 Q. Let me give you an example. On June 8 the  
22 voters of Montana will vote on a new tax that would  
23 have the effect of taxing generation from the

24 company's ownership of the Colstrip coal generating  
25 plant. Are you generally aware of that tax?

(ELGIN - CROSS BY MARSHALL)

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1 A. No, I am not.

2 Q. Do you know anything at all about it?

3 A. No, I don't.

4 Q. Assuming the tax is a substantial tax of  
5 several million dollars and that the voters after  
6 having approved it have made that a very specific tax  
7 so it can be calculated with exactness, wouldn't that  
8 be the kind of adjustment that you would want to make?

9 A. That would be a proforma adjustment and to  
10 the extent that it was not offset by other factors the  
11 staff would make an adjustment.

12 Q. And it would make an adjustment upward?

13 A. I believe so, but in terms of the specifics  
14 of the adjustment and how we deal with the fuel taxes  
15 and that you're going to have ask one of the  
16 accounting witnesses.

17 Q. And if an energy bill is passed and there's  
18 energy tax at the federal level that has the effect of  
19 increasing the company's costs then that should be  
20 allowed in if that were to take place before the close  
21 of this case?

22 A. We would have to look at what was  
23 specifically the tax, how it was structured, but in

24 general it seems to me that that would be a legitimate  
25 cost of service and rate making would have to

(ELGIN - CROSS BY MARSHALL)

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1 accommodate that somehow.

2 Q. In general terms, costs in, say, the O and  
3 M category are not necessarily uniform from one year  
4 to the next. Some costs in one area will go up, some  
5 costs will go down?

6 A. That is correct.

7 Q. In fact, sometimes there's a relationship,  
8 if the costs go down in an area on O and M it's  
9 because they have to be spent in another area on O and  
10 M?

11 A. Yes, I will accept that.

12 Q. So in looking at adjustments, just  
13 generally speaking, you would want to look to make  
14 sure that there aren't offsetting amounts that have to  
15 be spent elsewhere. Isn't that fair to say?

16 A. That's precisely what the definition of a  
17 proforma adjustment is and how the staff applies the  
18 proforma concept is that to the extent we know  
19 something is going to change that's not offset by  
20 other factors, we account for that.

21 Q. Now, again if I were to ask you details of  
22 any of those kinds of adjustments, you would refer me  
23 to some other witness?

24 A. Yes, I would.

25 Q. Now, if I were to ask you questions about

(ELGIN - CROSS BY MARSHALL)

2182

1 conservation advertising, would that be best handled  
2 by some other witness?

3 A. Yes, Ms. Sorrells.

4 Q. Same is true for storm damage, working  
5 capital?

6 MR. TROTTER: Your Honor, this is a total  
7 waste of time. I will object to this line of  
8 questioning. Mr. Elgin -- it's very clear from the  
9 staff presentation who the witnesses are. And I will  
10 stipulate that if some accounting witness says, no,  
11 Mr. Elgin is responsible for this accounting  
12 adjustment and Mr. Elgin did not testify to that  
13 adjustment we will bring Mr. Elgin back.

14 JUDGE HAENLE: Sounds like all of the  
15 adjustment questions do need to be directed to other  
16 witnesses.

17 Q. What about rate case adjustment, is that  
18 your area or some other person's area?

19 A. I testified to the issue of rate case  
20 adjustments in this particular context.

21 Q. So at least on that one area you're the  
22 right person to talk to on that?

23 A. Yes.

24 Q. Are there any other areas that you're the  
25 right person to talk to?

(ELGIN - CROSS BY MARSHALL)

2183

1 A. Well, it's pretty clear in my testimony,  
2 Mr. Marshall, what I discuss.

3 MR. TROTTER: Your Honor --

4 Q. Let's turn to the rate cost issue. On the  
5 rate cost issue do you have before you your response  
6 to company data request 4027?

7 A. Not yet but give me a chance and I will get  
8 it in front of me. Yes.

9 Q. In your testimony you provided kind of half  
10 the rate case costs in this matter?

11 A. Yes.

12 Q. And the quote was to provide a copy of any  
13 study that showed how you determined that only one  
14 half of the legal fees be allowed as an example. And  
15 you stated, "There are no studies. The essence of  
16 staff proposal is to share equally the legal costs  
17 associated with Puget's presentation between  
18 shareholders and ratepayers; is that correct?

19 A. That is correct.

20 Q. So are you aware of other commissions in  
21 what they have allowed around the country for rate  
22 case costs? Have you made any attempt to get that  
23 information?

24 A. You've just answered that question,  
25 Mr. Marshall, in response to company data request

(ELGIN - CROSS BY MARSHALL)

2184

1 4027. I have not done any studies.

2 Q. Would it be possible to make a study?

3 A. Yes, it would be.

4 Q. Has that particular methodology been  
5 suggested before by staff for any other company?

6 A. Not to my knowledge. I don't know of any  
7 other company that has this level of rate case  
8 expense.

9 Q. Now, have you been involved in testifying  
10 with respect to conservation bond financing?

11 A. Yes.

12 Q. Did you get a request under data request  
13 4120 for the materials and notes on your work in that  
14 regard?

15 A. Yes.

16 Q. Were you able to -- your answer indicated  
17 that you couldn't find your file on that, that you had  
18 some documents but you don't know where they are?

19 A. I can't find my file.

20 Q. And I take it to date you don't have that  
21 file?

22 A. I don't know where it is. I can't find it.  
23 I asked it to be filed, I think, and I just don't know



24 where it is.

25 Q. I am going to hand you a copy of the bill

(ELGIN - CROSS BY MARSHALL)

2185

1 that was pending before the state legislature last  
2 session with respect to conservation bond financing.

3 A. Yes, I have that.

4 Q. Is that the legislation that you testified  
5 about?

6 A. This is one of the documents that was in my  
7 file, yes, but there was also other -- I had other  
8 documents that looked similar to this that were  
9 basically, as I recall, code revisor format.

10 JUDGE HAENLE: Are you requesting this  
11 document be made a part of the record or are you just  
12 giving it to us for our reference?

13 MR. MARSHALL: Like it to be part of the  
14 record.

15 JUDGE HAENLE: Mark this as 694 for  
16 identification.

17 (Marked Exhibit 694.)

18 Q. Now, you include the testimony in your  
19 prefiled testimony by reviewing the proposed  
20 legislation on this conservation bond financing. Is  
21 this this document, this exhibit that we just marked  
22 694, that legislation?

23 A. Yes, but as my understanding this is what

24 the company had originally proposed and then there  
25 was, based on the preliminary discussions the company

(ELGIN - CROSS BY MARSHALL)

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1 had with the staff and on the presentation that  
2 company made to the Commission as part of the  
3 Wednesday open meeting, there was a subsequent  
4 proposal that also had amendments to the Commission's  
5 valuation statute, I believe 80.04.250, and also some  
6 amendments to the Commission's rate making statute for  
7 utilities under 80.28. So this was, I think, the  
8 first proposal.

9 Q. Well, as amended, did you support the  
10 legislation represented by Exhibit 694?

11 A. This Commission staff did not, no.

12 Q. And in your testimony you indicated that  
13 the only specific policy issue the staff saw in that  
14 legislation was the question of who pays for the  
15 resource, is that fair to say?

16 MR. TROTTER: Could we have a page  
17 reference, I'm sorry.

18 MR. MARSHALL: Should be right at the end  
19 of the testimony.

20 JUDGE HAENLE: Page 36.

21 A. What I am saying in my testimony on page  
22 36, I think you're maybe misinterpreting my testimony,  
23 is that what I am saying is that before we even begin

24 down this road to look at conservation financing, this  
25 is one of the things that we have to consider first is

(ELGIN - CROSS BY MARSHALL)

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1 who pays for the resource. And then once we decide  
2 that then we can start thinking about what amendments  
3 we need to make to the Commission statutes to deal  
4 with conservation financing. There are many policy  
5 issues, many more policy issues in Exhibit 694 than  
6 just who pays for the resource.

7 Q. Who pays for the resource, was that before  
8 the Commission in schedule 83?

9 A. No, it's not. It's before the Commission  
10 as part of this regulatory experiment with decoupling  
11 and it's part of Puget's philosophy about acquiring  
12 conservation resource.

13 Q. Does schedule 83 indicate who pays for the  
14 conservation investments the company is making  
15 currently?

16 A. Yes. Schedule 83 basically is the  
17 implementation of the company's philosophy for  
18 acquiring conservation resources.

19 Q. So schedule 83 was an appropriate time to  
20 take up the issue of who pays for the resource?

21 A. No, it was not. What we were saying is  
22 that under schedule 83 there is one methodology for  
23 acquiring resources and that is specifically

24 implemented by schedule 83.

25 Q. I take it the idea behind conservation bond

(ELGIN - CROSS BY MARSHALL)

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1 financing is to be able to take the conservation  
2 investment that the company has made and to use that  
3 investment to help finance other conservation, other  
4 things that the company had in rates that would be  
5 less expensive than using equity?

6 A. That's the company's proposal, yes.

7 Q. And you agree that there's a fundamental  
8 difference now between a conservation investment where  
9 the company goes out and installs thermal pane  
10 windows, for example, in a customer's business and  
11 going out and being a coal-fired plant in terms of the  
12 ability of that asset to enable the company to finance  
13 further acquisitions?

14 A. One is a mortgageable asset, the other is  
15 not.

16 Q. The coal-fired plant you can mortgage and  
17 get a low rate of interest, low cost money; with  
18 putting in a thermal pane window in a customer's home,  
19 you can't mortgage that, correct, as the company?

20 A. No, the company can't but it doesn't mean  
21 that the company can't obtain cost effective debt  
22 financing to support that investment.

23 Q. The idea behind conservation bond financing

24 was to make that investment so secure, secure enough  
25 so that banks, other institutions, investors, would be

(ELGIN - CROSS BY MARSHALL)

2189

1 willing to loan money on that security and thereby  
2 produce a lower cost source of funds? Is that  
3 generally fair to say?

4 A. Yes.

5 Q. Right now Puget has approximately \$200  
6 million in conservation investments, just today,  
7 correct?

8 A. That is correct.

9 Q. And do you agree if that \$200 million  
10 had been spent on coal plant Puget could use the \$200  
11 million to borrow money against that at relatively  
12 lower rates compared to equity?

13 A. And if you're comparing -- if you're saying  
14 that conservation can only be financed with equity and  
15 you're saying that you can't mortgage, I agree with  
16 that, but that doesn't then make the connection that  
17 conservation can't be financed with a utility capital  
18 structure and that the company can't obtain reasonable  
19 financing on its conservation investment.

20 Q. Would you agree that conservation bond  
21 financing, if that \$200 million were able to be  
22 secured appropriately, would be a win-win situation  
23 for everybody? It would be able to take an investment

24 and continue to borrow money on it the same as an  
25 investment in the coal plant?

(ELGIN - CROSS BY MARSHALL)

2190

1 A. It may or it may not be. I haven't fully  
2 analyzed all the impacts of this. I have some other  
3 concerns about this legislation. But in theory, yes.  
4 It should be a win-win situation.

5 Q. What other concerns do you have about the  
6 legislation that you haven't mentioned in your  
7 testimony?

8 A. Well, again, my testimony is specifically  
9 related to the issue of who pays for the resource, and  
10 I think that the Commission -- well, let me get back  
11 to your specific question. I think you're  
12 mischaracterizing my testimony but I will go ahead and  
13 answer your question. I have the concerns about the  
14 Commission guaranteeing a revenue stream that's for  
15 one specific asset. I don't know how this thing was  
16 going to work. I don't know how you can tariff it. I  
17 don't know how the revenue stream is guaranteed. I  
18 don't know how it specifically will affect other  
19 securities in the company's capital portfolio. I just  
20 have some concerns about it and I voiced those  
21 concerns when the company first presented this concept  
22 to the Commission as part of its Wednesday open  
23 meeting several months ago. I raised those concerns,

24 I shared those with the company.

25 Q. Since that time have you had any further

(ELGIN - CROSS BY MARSHALL)

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1 conversations about those concerns?

2 A. No. In fact the company has said --  
3 company put this on hold and we're going back to  
4 revisit this when we have more time at the next  
5 session.

6 JUDGE HAENLE: Were you intending to move  
7 the document, Mr. Marshall?

8 MR. MARSHALL: Yes, I would move the  
9 admission of the document.

10 JUDGE HAENLE: Any objection, Mr. Trotter?

11 MR. TROTTER: Well, with the understanding  
12 that this was the initial version and not the amended  
13 version that was also presented to the legislature, we  
14 have no objection.

15 JUDGE HAENLE: Mr. Adams?

16 MR. ADAMS: No objection.

17 JUDGE HAENLE: Objection from any  
18 intervenor?

19 MR. TRINCHERO: No, your Honor.

20 JUDGE HAENLE: This 694 will be entered  
21 into the record with the understanding that it is the  
22 company's original proposal.

23 (Admitted Exhibit 694.)

24 Q. One further area. In your testimony you  
25 proposed a treatment of resources with regard to

(ELGIN - CROSS BY MARSHALL)

2192

1 Tanner/Nintendo situation. Do you recall that  
2 testimony?

3 A. Yes.

4 Q. In that you propose to make a permanent  
5 adjustment to the SDM to remove the highest cost  
6 resource required in any future point in time by the  
7 actual kilowatt hour load placed upon Puget by  
8 Nintendo?

9 A. Yes.

10 Q. By that are you suggesting that Puget be  
11 forced to charge Nintendo a special higher rate set  
12 at the high cost resource?

13 A. No.

14 Q. If not under your proposal is Puget  
15 supposed to absorb the cost of the gap that your  
16 proposal would create?

17 A. Yes.

18 Q. If adopted your proposal would have the  
19 effect of denying Puget a portion of the actual cost  
20 to buy resources needed to serve, correct?

21 A. Yes.

22 Q. So are you in effect asking the Commission  
23 to tell Puget that it cannot serve Nintendo because it



24 cannot recover all of its resource costs?

25 A. No. No. What I'm saying is that the

(ELGIN - CROSS BY MARSHALL)

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1 Commission's order, declaratory order, which is part  
2 of my exhibit, Exhibits 673 and 674, is basically to  
3 hold other ratepayers harmless for Puget's decision to  
4 serve Nintendo when the Commission indicated that it  
5 had no obligation to serve it but nothing in our  
6 public service laws precluded Puget from serving  
7 Nintendo.

8 Q. Nothing precluded Puget from serving  
9 Nintendo?

10 A. Right. So essentially the essence of staff  
11 adjustment is to make other ratepayers indifferent  
12 from Puget's decision and it's also to make Puget, if  
13 you will -- it's also to enforce the decoupling  
14 regime, if you will, for this company.

15 Q. So in effect you're trying to make it  
16 financially impractical for Puget to serve Nintendo,  
17 is that fair to say?

18 A. It should have been all along financially  
19 impractical because Puget did not have an obligations  
20 to serve this customer.

21 Q. But that's your intent to make it  
22 financially impractical?

23 A. My intent is to make Puget responsible for

24 its decision to serve Nintendo. Ratepayers should not  
25 be responsible for that decision.

(ELGIN - CROSS BY MARSHALL)

2194

1 Q. You mentioned that there was nothing to  
2 prohibit or to preclude Puget from serving Nintendo.  
3 Were you aware of -- I noticed that you attached  
4 several things to your testimony in that regard. Were  
5 you aware of the order entered by the court denying  
6 Tanner's motion for a preliminary injunction in this  
7 case?

8 A. Yes, I am.

9 Q. Let me hand you this exhibit.

10 MR. MARSHALL: Again, this is just to make  
11 the record complete. I don't intend to go into the  
12 details and we will work through this very quickly.

13 JUDGE HAENLE: You've handed me a  
14 multi-page document. The caption on the first page of  
15 the document is Order Denying Plaintiff's Application  
16 for a Preliminary Injunction. I will mark this as  
17 Exhibit 695 for identification.

18 (Marked Exhibit 695.)

19 Q. Had you reviewed that before your  
20 testimony?

21 A. Yes, I was aware of it.

22 Q. I am going to hand you another exhibit  
23 which is an order granting Puget's motion for partial

24 summary judgment.

25 JUDGE HAENLE: I will mark this multi-page

(ELGIN - CROSS BY MARSHALL)

2195

1 document as Exhibit 696 for identification.

2 (Marked Exhibit 696.)

3 Q. Were you aware of Exhibit 696 before your  
4 testimony?

5 A. Yes, I was.

6 Q. And that order ruled that after September  
7 27, 1991, after the expiration of the service area  
8 agreement there was nothing that existed between Puget  
9 and Tanner prohibiting Puget from serving Nintendo.  
10 Is that your understanding of that order?

11 A. Yes. It had to do with whether or not  
12 there was some ongoing covenant related to that  
13 service area agreement and the court ruled that there  
14 was not.

15 Q. And your adjustment would continue beyond  
16 September 27, 1991?

17 A. Yes.

18 Q. Now, in a general policy area, is it  
19 staff's position that any time that there is an  
20 alternative supplier of electricity to any given  
21 customer so that Puget -- and yet Puget may serve them  
22 that Puget should not serve them?

23 A. No. That's not what we're saying. What

24 we're saying in this specific circumstance, there was  
25 a service area agreement, and that from the staff

(ELGIN - CROSS BY MARSHALL)

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1 perspective what we heard from the company was that  
2 Puget had an obligation to serve; that as long as the  
3 customer requested service within Puget's boundary --  
4 so, in other words, the point of use versus point of  
5 delivery was the issue -- that as long as somebody  
6 made a request we were obligated to serve. The staff  
7 repeatedly told Puget that it did not have in its  
8 interpretation, it did not have an obligation. The  
9 company refused to accept the staff interpretation of  
10 that and forced Tanner to come to the Commission to  
11 seek a declaratory order. The Commission agreed with  
12 what the staff's -- what was the staff's  
13 interpretation of the statute and issued the  
14 declaratory order that's in Exhibits 673 and 674, and  
15 from the staff perspective what we are doing is making  
16 ratepayers indifferent to Puget's decision to serve  
17 this customer that it had no obligation to serve and  
18 as a matter of fact the customer did have a viable  
19 alternative and it should have been served by Tanner.

20 Q. So you were in effect trying to enforce a  
21 service area agreement for that period of time?

22 A. No, we're not. We weren't.

23 JUDGE HAENLE: Mr. Marshall, we need to

24 look for a stopping place. We're almost at lunch.

25 MR. MARSHALL: I think we can wrap this up

(ELGIN - CROSS BY MARSHALL)

2197

1 here in about just two minutes.

2 JUDGE HAENLE: Okay, if you can finish your  
3 questions.

4 Q. Is it your understanding that there is a  
5 service area agreement existing now between Puget and  
6 Tanner?

7 A. There is none.

8 Q. And that's what this order that's 696  
9 addresses, the fact that after September 27, 1991  
10 there's no agreement and therefore no service area  
11 agreement, correct?

12 A. That is correct, and I might add that it's  
13 my understanding that Tanner has made several offers  
14 to, if you will, establish a new service area  
15 agreement for the next 25 years between Puget and  
16 Tanner.

17 Q. Now, this adjustment that you propose,  
18 would that hold true for any customer in that area  
19 that Tanner believes that it can serve?

20 A. I don't know of any other disputes. We'll  
21 have to look at each dispute on its own merits.

22 Q. Let me give you an example. If a business  
23 were built in Renton next month and another utility

24 proposed to serve it, should Puget Power under your  
25 proposal refuse to serve that customer and be required

(ELGIN - CROSS BY MARSHALL)

2198

1 to quote that customer new customer rates at the  
2 highest price resource available?

3 A. No.

4 Q. Again, the difference between that and the  
5 case that you're talking about is that there used to  
6 be a service area agreement between Tanner and Puget,  
7 is that the distinction?

8 A. That's one of the distinctions, and it  
9 would depend on the specific facts and circumstances  
10 of each unique situation that came before the  
11 Commission. It would seem to me that the remedy of  
12 the customer in that situation would be if it went to  
13 Puget and asked for service and Puget denied service  
14 its remedy would be to come before the Commission with  
15 a complaint saying Puget had an obligation to serve  
16 and under those specific facts and circumstances the  
17 Commission would determine whether or not in fact  
18 Puget had an obligation to serve. And in the Tanner's  
19 specific facts and circumstances, the Commission  
20 determined that Puget did not have an obligation to  
21 serve.

22 Q. But that Puget was not precluded from  
23 serving?

24 A. Right.

25 Q. They specifically said that?

(ELGIN - CROSS BY MARSHALL)

2199

1 A. That is correct.

2 Q. I take it your definition of obligation to  
3 serve is defined, as I have understood you to say, is  
4 that if there is an alternative supplier of power,  
5 Puget doesn't have an obligation to serve.

6 MR. TROTTER: This question has been asked.  
7 Mr. Elgin clearly stated it depends on all the facts  
8 and circumstances.

9 JUDGE HAENLE: Does sound repetitious.

10 MR. MARSHALL: This is to try to get at the  
11 definition of his obligation to serve.

12 JUDGE HAENLE: Thought he already stated  
13 it.

14 MR. MARSHALL: I don't believe he has.  
15 Like to ask this one clarifying question to make sure  
16 we understand because I believe the policy direction  
17 that Mr. Elgin is taking us is to say that if there's  
18 an alternative supplier there's no duty or obligation  
19 to serve.

20 JUDGE HAENLE: I believe he indicated that  
21 wasn't what the definition was. Go ahead, Mr. Elgin.  
22 We're just trying to avoid repetitions.

23 THE WITNESS: That is right. That's what

24 I've already indicated. That is not the staff position.

25 Q. What is the position on obligation to serve?

(ELGIN - CROSS BY MARSHALL)

2200

1 Is it whether there's a service area agreement or some  
2 other factor?

3 A. The staff position is that the obligation  
4 to serve is not absolute. It depends on all facts and  
5 circumstances surrounding the request for service and  
6 whether or not Puget decides to serve or whether or  
7 not Puget refuses to serve. The obligation to serve  
8 is not absolute.

9 Q. Is the only factor you can think of on  
10 obligation to serve is whether there is another  
11 alternative in electric supplier?

12 A. One factor.

13 Q. Any other factor?

14 A. It depends.

15 Q. I just want to know is there any other  
16 factor other than the one you mentioned?

17 JUDGE HAENLE: Are you asking for examples  
18 of other factors?

19 MR. MARSHALL: I want to know can he  
20 identify any other single factor?

21 A. Right now I can't identify any.

22 JUDGE HAENLE: I think it's time we had  
23 lunch. This seems to be going on a lot longer than we



24 had in mind. Let's break for lunch at this time and  
25 be back at 1:30.

(ELGIN - CROSS BY MARSHALL)

2201

1 (Lunch recess taken at 12:00 p.m.)

2 AFTERNOON SESSION

3 (1:30 p.m.)

4 JUDGE HAENLE: Let's be back on the record  
5 after our lunch recess. Did you have additional  
6 questions, Mr. Marshall?

7 MR. MARSHALL: We have no further questions  
8 at this time, but we would like to move for the  
9 introduction of Exhibits 695 and 696.

10 JUDGE HAENLE: Any objection, Mr. Trotter?  
11 Those are the two orders in the Tanner case.

12 MR. TROTTER: No objection to 696. I think  
13 695 has very little value but we won't object.

14 MR. ADAMS: No objection.

15 JUDGE HAENLE: Objection from any  
16 intervenor?

17 MR. TRINCHERO: No.

18 JUDGE HAENLE: 695 and 696 then will be  
19 entered into the record and there was another matter  
20 as well.

21 (Admitted Exhibits 695 and 696.)

22 MR. MARSHALL: Yes. We would also like to  
23 mark the section laws from Chapter 2 substitute house

24 bill 2198 that he had previously handed out to the  
25 parties. It's been determined that that was not in

(ELGIN - CROSS BY MARSHALL)

2202

1 fact codified even though it's been referred to in  
2 testimony.

3 JUDGE HAENLE: That was your understanding,  
4 Mr. Trotter, after looking for it?

5 MR. TROTTER: Yes.

6 JUDGE HAENLE: Let's mark that as 697,  
7 then, for identification. And this was the matter  
8 about which you questioned the witness yesterday  
9 afternoon, Mr. Marshall?

10 MR. MARSHALL: Correct. That I believe the  
11 witness himself had referred to provisions in that  
12 law being behind the policy of conservation in this  
13 state.

14 JUDGE HAENLE: Any objection to its entry?

15 MR. TROTTER: No.

16 JUDGE HAENLE: Any objection, Mr. Adams?

17 MR. ADAMS: No. I'm a little confused as  
18 to which one it was.

19 JUDGE HAENLE: It was distributed yesterday  
20 and the question was -- it was not marked for  
21 identification yesterday.

22 MR. ADAMS: Thank you, no objection.

23 JUDGE HAENLE: Objection from any

24 intervenor?

25 MR. TRINCHERO: No, your Honor.

(ELGIN - CROSS BY MARSHALL)

2203

1 JUDGE HAENLE: 697 will be entered into  
2 the record.

3 (Marked and Admitted Exhibit 697.)

4 JUDGE HAENLE: Did you have questions,  
5 Mr. Trincherero?

6 MR. TRINCHERO: Yes.

7

8 CROSS-EXAMINATION

9 BY MR. TRINCHERO:

10 Q. Good afternoon, Mr. Elgin?

11 A. Good afternoon, Mr. Trincherero.

12 Q. If I understand your testimony, you are  
13 recommending that the PRAM be continued with some  
14 minor modifications primarily to the base/resource  
15 cost split and some modifications to the simplified  
16 dispatch model. Is that a fair characterization of  
17 your testimony?

18 A. Yes, it is.

19 Q. You also state that this should be  
20 conditioned upon consideration of risk allocation?

21 A. Yes.

22 Q. And that the company's return on equity  
23 should reflect the fact that certain risks are being

24 shifted from shareholders to ratepayers. Have you  
25 attempted to quantify in this case what the effect of

(ELGIN - CROSS BY TRINCHERO)

2204

1 those considerations would be?

2 A. I believe that the staff's testimony to  
3 that effect is sponsored by Dr. Lurito and he would be  
4 the proper person to ask that question.

5 Q. Thank you, Mr. Elgin. You also have some  
6 testimony regarding the least cost planning process,  
7 and I understand from your testimony on  
8 cross-examination yesterday that you are not  
9 recommending in this case to change the least cost  
10 planning process but rather you're suggesting that the  
11 company's burden of proving prudence in new resource  
12 acquisitions is not sufficiently based solely on  
13 consistency with its least cost plan. Is that a  
14 correct characterization of your testimony?

15 A. That is correct.

16 Q. However, you do have some testimony that  
17 relates to a more quantitative analysis to be  
18 performed in least cost planning and even the  
19 suggestion of preapproval of contracts?

20 JUDGE HAENLE: What are you referring to,  
21 please, or where is your reference?

22 MR. TRINCHERO: I believe it is page 23,  
23 beginning at line 14.

24 Q. Is it your recommendation that the  
25 Commission consider a preapproval type of least cost

(ELGIN - CROSS BY TRINCHERO)

2205

1 planning?

2 A. No, it's not. As the recommendation is to  
3 continue with the existing rule and recognize what the  
4 current rule does and what its limitations are,  
5 specifically with respect to the issue of prudence.

6 Q. I would like to harken back to some  
7 testimony that you gave on cross-examination yesterday  
8 regarding your recommendation on the PRAM and the  
9 staff's original recommendations in the proceeding in  
10 which PRAM was initially adopted. Is it correct to  
11 state that the Commission staff in that proceeding  
12 recommended two alternatives, the first being a  
13 decoupling mechanism and a least cost planning tracker  
14 and the second, in the alternative if that were not  
15 adopted, the PRAM with a modification to the base and  
16 resource cost split. Is that accurate?

17 A. Not totally. The primary recommendation of  
18 the staff was for what we had -- to coin a phrase --  
19 we called it the least cost plan tracker. There was  
20 no decoupling in that. What the staff was proposing  
21 to do is to look at the company's conservation  
22 investments and then to the extent that those  
23 conservation investments impacted load we would

24 explicitly calculate what the lost margin was and then  
25 provide some kind of recovery for dealing with the

(ELGIN - CROSS BY TRINCHERO)

2206

1 issue of lost margin from conservation investments.  
2 And then the second portion was correct was that we  
3 essentially imposed some fixes to, if you will, to  
4 PRAM, if the Commission wanted to decouple.

5 Q. Have you reviewed Mr. Schoenbeck's  
6 testimony, prefiled testimony in this case?

7 A. Yes, I have.

8 Q. And could you briefly summarize for me your  
9 understanding of what he's proposing regarding the  
10 PRAM?

11 A. As I understand what his recommendation to  
12 be is to, if you will, segregate the resource  
13 recovery, or as he's called it the ECAC portion and  
14 then impose some risk on the company for power cost  
15 recovery and his position is that or what he's taking  
16 is that a 90/10 sharing would be appropriate and that  
17 then for decoupling purposes to deal with the issue of  
18 lost margin to keep that separate, distinct from the  
19 ECAC portion or the power cost recovery mechanism.  
20 And then he also has some issues related to rate  
21 design with respect to PRAM increases.

22 Q. Is it also your understanding that he  
23 supports the staff recommendation on the base/resource

24 cost split?

25 A. Yes. It's my understanding that he feels

(ELGIN - CROSS BY TRINCHERO)

2207

1 that -- he's basically testifying to what I testified  
2 to in that earlier proceeding that created the PRAM  
3 that as it is now it's, if you will, gamed and there  
4 is no principal allocation or principles governing  
5 the allocation. They're driven by the end results  
6 to Puget and he does have some concerns and is  
7 basically testifying to that.

8 Q. Is it also your understanding that those  
9 recommendations which you have outlined are an  
10 alternative that he is recommending if the PRAM is  
11 left in place?

12 A. Yes. In other words, basically what I  
13 understand WICFUR's proposal is to be exactly what the  
14 Commission staff did in the original is to give the  
15 Commission a couple of options. The preferred  
16 recommendation would be to separate the two and  
17 provide the 90/10 sharing, but if the Commission were  
18 to accept the continuation of the PRAM he would  
19 support the staff's recommendations with respect to  
20 the split between base and resource costs, or the  
21 classification between the two.

22 Q. Do you find merit in Mr. Schoenbeck's  
23 initial proposal, that is, the -- not the alternative

24 regarding modifications to the PRAM but actually the  
25 preferred approach?

(ELGIN - CROSS BY TRINCHERO)

2208

1 A. I find merit in it to the extent that it's  
2 more consistent with what the staff would like to see  
3 as the preferred alternative as what we testified to  
4 in the 1990 proceeding that created the PRAM  
5 mechanism. Our preference is still to, if you will,  
6 find a way to deal with the issues that we've  
7 identified in the context of traditional rate making.

8 However, my reading of the Commission's  
9 policy directions and to that effect is the Commission  
10 is committed to finding a way to make decoupling work  
11 and so what we're saying is that the PRAM has some  
12 benefits, it has some associated costs and the best  
13 fix that we can do right now is to deal with this  
14 base/resource classification split and also make some  
15 minor modifications to the SDM.

16 The other overriding issue from the staff  
17 perspective is if the PRAM were to be abolished that  
18 the signal to the financial community regarding the  
19 continuity of regulation and so from that perspective  
20 we're saying that there is some value to that. There  
21 is some value with respect to the specific behaviors  
22 of Puget with respect to acquiring conservation and so  
23 therefore we would say that the PRAM -- our



24 recommendation is the PRAM should be continued with  
25 these modifications.

(ELGIN - CROSS BY TRINCHERO)

2209

1 Q. You indicated that uncertainty on behalf of  
2 the financial community is one of the primary drivers  
3 for that recommendation. Are you familiar with a  
4 decision that was issued back in January of this year  
5 by the Public Utility Commission of Maine that dealt  
6 with a very similar revenue per customer decoupling  
7 mechanism and resource recovery mechanism?

8 A. I believe that that was something that was  
9 introduced in this proceeding as an exhibit, and I did  
10 look at that and as I understand the Maine Commission  
11 did pull back from its regulatory experiment with  
12 Central Maine Power in that respect.

13 Q. Would you accept subject to check that the  
14 day after the Maine Public Utility Commission accepted  
15 that stipulation and issued that order that Central  
16 Maine Power's market price rose by 50 percent or --  
17 I'm sorry -- by 50 cents or nearly 2 percent in one  
18 day?

19 A. I will accept that subject to check.

20 Q. Thank you. The company recently filed its  
21 PRAM 3 request. You have made recommendations to  
22 modify the PRAM in this proceeding. And I asked a  
23 similar question actually of Mr. Bell yesterday.

24 Would it be your recommendation that any policy  
25 determinations by this Commission in this case

(ELGIN - CROSS BY TRINCHERO)

2210

1 regarding how the PRAM and/or decoupling least cost  
2 planning tracker mechanisms should operate should be  
3 applied to the PRAM 3 request?

4 A. Yes. However, if the Commission were to  
5 adopt the WICFUR proposal we would have to do some  
6 sort of reconciliation with respect to deferrals and  
7 how we have to deal -- I think there would be a tariff  
8 issue with respect to how you're going to deal with  
9 just the deferrals and then transition into a proposal  
10 like WICFUR's. And I think that could be worked out  
11 but that would be some logistics issues with respect  
12 to backing out, if you will, those elements of the  
13 PRAM 3 filing, which is all deferrals. But there  
14 would be some logistics issues but in essence it  
15 should all happen October 1. I agree with that.

16 Q. Thank you very much, Mr. Elgin.

17 MR. TRINCHERO: No further questions.

18 JUDGE HAENLE: Mr. Furuta?

19 MR. FURUTA: No, your Honor.

20 JUDGE HAENLE: Mr. Adams?

21

22 CROSS-EXAMINATION

23 BY MR. ADAMS:

24 Q. Mr. Elgin, I apologize. I'll probably be  
25 bouncing around a little bit because I've got bits and

(ELGIN - CROSS BY ADAMS)

2211

1 pieces after other people have asked questions. Let  
2 me start off referring you to page 2 of your  
3 testimony, approximately line 16, where you indicate  
4 your recommendation is conditioned on the Commission  
5 addressing the risk allocation issue. Do you see  
6 that?

7 A. That is correct.

8 Q. Is it correct that you believe that the  
9 existence of the PRAM results in lower required return  
10 on equity for Puget?

11 A. Yes, it does.

12 Q. Do you also believe that it allows the  
13 company, gives the company the ability to finance with  
14 a higher debt capitalization ratio than if there were  
15 no PRAM?

16 A. Yes. In other words, the earnings  
17 stability that the PRAM provides should enable Puget  
18 to be more leveraged and part of that benefit of the  
19 leverage should be increased shareholder value.

20 Q. To date with the PRAM have ratepayers  
21 reasonably been compensated for this risk shift under  
22 decoupling and the PRAM mechanism?

23 A. In my opinion they have not.

24 Q. So does that mean that the current  
25 authorized return for Puget, which I think is 12.85

(ELGIN - CROSS BY ADAMS)

2212

1 percent if I'm not mistaken, on equity, do you  
2 consider that too high under current condition?

3 A. Yes, I do. It's 12.89 percent.

4 Q. Pardon me. Now, am I correct that  
5 Dr. Lurito is proposing a rate of return in this case  
6 for the company of 8.91 percent?

7 A. Yes, the overall rate of return is 8.91  
8 percent.

9 Q. And am I correct -- correct me if I'm  
10 wrong, but I believe that consists of a 10 percent  
11 raw cost of the equity plus a .8 percent for selling  
12 costs on ratio?

13 A. Yes.

14 Q. Now, as I understand it, Dr. Lurito  
15 proposes 41 percent capitalization ratio for equity;  
16 is that correct?

17 A. 41 percent.

18 Q. I believe that's the correct?

19 A. Yes.

20 Q. Now, I guess it was the original PRAM  
21 decision or decoupling decision you made a  
22 recommendation concerning the capital structure  
23 adjusting for the hydro risk, did you not?

24 A. Yes, I did.

25 Q. And, again, correct me if I'm mistaken, but

(ELGIN - CROSS BY ADAMS)

2213

1 I believe you recommended a 39 percent equity ratio at  
2 that time?

3 A. It was about 39 and a half percent. And it  
4 was based on my analysis that I did at that time and  
5 basically moving Puget out towards the end of the  
6 published S&P ratings criteria for equity and debt  
7 ratios.

8 Q. Well, in light of that previous testimony  
9 do you support Dr. Lurito's 41 percent common equity  
10 ratio in this case and if so why since it's different  
11 from what you proposed several years ago?

12 A. Well, you will have to ask Dr. Lurito. I  
13 support his number. I think it's conservative and I  
14 think it's fair to Puget and I think it does do what I  
15 testify here and it does provide sufficient coverage.  
16 I think one of the reasons why I support it is tied to  
17 I think that there's -- to go where I think Puget  
18 needs to go we're still going to have to do a better  
19 job of educating the financial community about what  
20 PRAM does and what benefits accrues to shareholder and  
21 so that these rating agencies can start thinking about  
22 its coverage in its financial ratios with respect to  
23 debt ratings and recognize that the kind of ratios

24 that they're suggesting are not indicative of what  
25 would be fair for Puget given the PRAM.

(ELGIN - CROSS BY ADAMS)

2214

1 Q. Are you talking about conservative to  
2 ratepayers or to the company or both?

3 A. I'm saying that if I were doing it I may  
4 have been a little bit more aggressive on the equity  
5 ratio. I didn't do the study but my gut reaction is I  
6 would have been a bit more aggressive but I think it's  
7 fair.

8 Q. You have done rate of return analysis and  
9 have testified on that subject in other proceedings,  
10 have you not?

11 A. Yes, I have.

12 Q. Turning to page 8 of your testimony, line,  
13 the sentence that begins at line 11. Says, "It not  
14 only protects" -- referring to the PRAM -- "not only  
15 protects Puget from short term earnings impacts due to  
16 efficiency investments, it protects Puget from short  
17 term earnings fluctuations resulting from virtually  
18 any cause." Do you see that?

19 A. Yes.

20 Q. When you say any cause, would that include  
21 weather variations or conditions?

22 A. Yes.

23 Q. What about free riders participating in

24 conservation programs?

25 A. Yes.

(ELGIN - CROSS BY ADAMS)

2215

1 Q. And I gather it would include changes in  
2 secondary power costs, would it not?

3 A. Yes.

4 Q. Would it also include changes in contract  
5 terms for existing power supply contracts?

6 A. Yes.

7 Q. Do you recall or can you tell us -- I don't  
8 have the numbers directly at my fingertips but the  
9 increases that have been granted for the PRAM 1 and  
10 PRAM 2 filings?

11 A. Yes. It's approximately -- the sum of the  
12 two or you want them separate?

13 Q. Separate would be fine.

14 A. It's about \$38 million for PRAM 1 and about  
15 \$66 million for PRAM 2. In that PRAM 2, just a second  
16 I will give you the specific figures. I have the  
17 order here. Of the \$66 million, 6.7 million were for  
18 conservation incentives and about \$12 million was for  
19 one third of the first seven months of PRAM under-  
20 collections.

21 Q. Now, you're aware the company has, I guess  
22 last Friday, made a filing for its PRAM 3?

23 A. That is correct.

24 Q. And I have not seen it but I understand  
25 it's in the approximate amount of \$76 million?

(ELGIN - CROSS BY ADAMS)

2216

1 A. Yes.

2 Q. Now, in that PRAM 3 filing, are we also  
3 picking up deferred amounts from going all the way  
4 back to PRAM 1?

5 A. That's all the PRAM 3 filing is going back.  
6 If you look at my testimony on page 11 of my testimony  
7 beginning on line 7, PRAM 1 essentially does all that.  
8 It's two-thirds of the unrecovered portion of the  
9 first seven months of PRAM 1. It's a remaining five  
10 months of under-collection for PRAM 1 and it's the  
11 first seven months of under-collections for PRAM 2.  
12 So all of those things, all those deferreds in those  
13 periods of time, I believe it's my understanding  
14 represent \$76 million of under-collections just for  
15 those periods.

16 Q. Would I be correct that in a subsequent  
17 PRAM the remaining five months of PRAM 2 would be  
18 picked up plus any other under-recoveries from PRAM 1  
19 and PRAM 2?

20 A. No, there would not be any more under-  
21 recoveries. Well, take that back. There would still  
22 be half -- it's this rolling half, if you will.  
23 Whatever they've booked, as I understand it, has to be



24 recovered within two years. So as I understand, as  
25 long as the deferred amounts that they calculate are

(ELGIN - CROSS BY ADAMS)

2217

1 recoverable within two years then they can book the  
2 earnings in the year that they've under-collected  
3 them. I have not looked at the specifics of the  
4 filing. That's my understanding of how it's working.  
5 We'll have that issue fully before us in the PRAM in  
6 terms of exactly what's there. But it's \$76 million.  
7 It's a big number.

8 Q. To the best of your knowledge, PRAM 3 does  
9 not include additional new resources other than those  
10 that are already included in this general rate case?

11 A. No, this general rate case has all the new  
12 resources; everything that's related, that would be  
13 resource related through the SDM, is included in this  
14 general.

15 Q. I think this was a paraphrasing or a quote  
16 from you earlier, I guess it was yesterday. The PRAM  
17 should be simple but implementation is problematic. I  
18 gather when you get into these kinds of dollars that  
19 is where some of the problems are?

20 A. That's precisely my point is the automatic  
21 adjustment mechanisms have inputs. You put the  
22 numbers in and it generates results and you get like  
23 what we saw in PRAM 2, approximately \$110 million and

24 you get these big deferrals and it's automatic. It's  
25 analogous to the kind of tracking increases we saw in

(ELGIN - CROSS BY ADAMS)

2218

1 the late 70's and early 80's. Once you implement  
2 those kind of mechanisms they become very automatic  
3 in increases and the magnitude of them is what's  
4 problematic.

5 Q. Any amount of the 76 million dollars amount  
6 in PRAM 3 is cumulative or additive to whatever the  
7 company is requesting here, is it not, so that we're  
8 basically looking at 76 plus 117 million?

9 A. If we were to accept the company's filings  
10 it would be 110 million October 1, plus half of 76  
11 million October 1. Now, the company has in this  
12 proceeding proposed rate moderation for that 117  
13 million. So that's where my testimony, page 11, gets  
14 really confusing to explain to customers. You're  
15 going to have all these prior period deferrals, you're  
16 going to have \$70 million of general rate increases  
17 and then you're going to have three years of the rate  
18 moderation proposal. Out in year 1995, '96 you're  
19 going to have all of these things flying all over the  
20 place and trying to explain that to customers I think  
21 is going to be very difficult.

22 Q. I think you may have misspoke when you said  
23 if the company was granted what it's requesting here

24 and I thought you said 110. You meant 117 million?

25 A. Excuse me, 117 million with the rate

(ELGIN - CROSS BY ADAMS)

2219

1 moderation proposal, yes.

2 Q. Turning to page 11 of your testimony. Line

3 20. You say decoupling and resource recovery

4 mechanisms are acceptable. Do you agree with the

5 testimony of Dr. Blackman and Powers that decoupling

6 can be achieved without protecting the company from

7 weather and hydro?

8 A. Yes. That was precisely what the staff

9 least cost planning was all about. The least cost

10 planning tracker, it was specifically designed to

11 decouple, if you will, and my understanding of what

12 the point of decoupling was is so that if the company

13 in the short term invested in an efficiency measure

14 they were made whole for those short term earnings

15 losses associated with that.

16 Q. When you refer to the tracker that was the

17 proposal staff made in the original decoupling case?

18 A. Yes, and I still think that it accomplishes

19 that objective.

20 Q. At page 13 of your testimony and referring

21 you specifically to the sentence that begins on line

22 16 where it says Resource Acquisition, do you see

23 that?

24 A. Yes.

25 Q. There you state that the prudence of recent

(ELGIN - CROSS BY ADAMS)

2220

1 power purchases is an issue that the Commission should  
2 address in this proceeding, correct?

3 A. It was an issue that the Commission  
4 identified that Puget was to have addressed in this  
5 proceeding.

6 Q. Has the staff, then, reached any conclusion  
7 as to whether any of the new power supply contracts  
8 are --

9 A. No, we can't. There's not enough  
10 information. The purpose of the staff testimony was  
11 to put Puget on notice that in the next general rate  
12 proceeding that this kind of presentation would not be  
13 acceptable.

14 Q. I wanted to perhaps divert to some  
15 testimony that you gave yesterday concerning the  
16 integrated resource planning process. I think you  
17 indicated a number of what you considered flaws or  
18 drawbacks to that process -- not sure if it was in  
19 your testimony as in response to questions yesterday.  
20 Am I correct that you are not proposing that -- strike  
21 that.

22 Am I correct that you would propose a  
23 number of improvements to that process?

24           A.     No.  I think you've mischaracterized my  
25  testimony.  I did not say that the least cost planning

(ELGIN - CROSS BY ADAMS)

2221

1  process was flawed.  What I was suggesting is that the  
2  least cost planning process for what it is is not  
3  sufficient enough for the company to allude to as  
4  saying, well, what we did is consistent with our least  
5  cost plan and therefore our specific actions with  
6  respect to these contracts are prudent.  What I am  
7  saying is that the least cost planning process is  
8  valuable for what it does.

9           Q.     Again, correct me if I misunderstood it,  
10  but I thought you also indicated that there would be a  
11  number of things that could be done in that process  
12  which would be more informative to the Commission and  
13  all parties?

14          A.     It was in the context that if that document  
15  were to in fact be the proof of prudence, it would  
16  have to be improved.

17          Q.     Are you recommending preapproval through  
18  that process?

19          A.     No.  What I am recommending is that the  
20  Commission recognize what the planning process does in  
21  terms of its limitations, but that it is not  
22  sufficient enough with respect to refer to in saying  
23  what Puget did with respect to specific actions is in

24 fact prudent. The process is too general, it's not  
25 specific enough, it's not rigorous enough and it just

(ELGIN - CROSS BY ADAMS)

2222

1 can't be used for that purpose.

2 Q. Do you believe that as part of that process  
3 it would be helpful to the Commission to have the rate  
4 implications of the various choices reflected in that  
5 process?

6 A. That would be a minor improvement that I  
7 think within the existing rule the company could, and  
8 I don't think that would provide any -- excuse me. It  
9 would not necessitate any significant addition of  
10 resources for the company to say, well, if we go down  
11 this path and we acquire under a medium high growth  
12 scenario we do these types of things, there's a  
13 connection between rates and a process, if we do this,  
14 this is what we're looking for. So there's a  
15 heads-up. That would be valuable and I think that the  
16 company could provide that without sufficient amount  
17 of additional resources.

18 Q. You would agree, would you not, that in the  
19 context of that process the advisory group, the input  
20 to that process has not centered on specific projects?  
21 In other words, Encogen is not up for review and the  
22 specifics of Encogen during that process, is it?

23 A. No. It would be a general statement. So,

24 for example, if we got into another scenario where  
25 Puget had to acquire four to 500 average megawatts of

(ELGIN - CROSS BY ADAMS)

2223

1 base load thermal, we would have some idea of what  
2 that would bode for rates.

3 Q. Would you agree that when the company comes  
4 and makes a filing with the Commission concerning a  
5 contract for a new resource at least generally these  
6 have been sealed? They've been considered  
7 confidential and not opened to anyone other than from  
8 the staff from the Commission?

9 A. It's my understanding they were all  
10 confidential. They are not available to the general  
11 public to review and it's my understanding on advice  
12 of counsel that they are available to the Commission  
13 staff, the Commission and public counsel for review.

14 Q. But the outside parties they are not?

15 A. No, they are not.

16 Q. Now, going back to your testimony, page 13,  
17 line 16, would you agree with me or accept subject to  
18 check based on Exhibit 530 a total of approximately  
19 684 average megawatts of new power contracts are in  
20 this filing? I can list them for you.

21 A. What is Exhibit 630? Is that  
22 Mr. Lauckhart's?

23 Q. I don't have it in front of me but I believe

24 it is.

25 JUDGE HAENLE: 530 is JRL-10, yes.

(ELGIN - CROSS BY ADAMS)

2224

1 A. Yes.

2 Q. Do you know what the total proforma cost of  
3 these new contracts would be during the rate year?

4 A. Mr. Moast can answer that, I don't know.

5 Q. Would you accept subject to check it is  
6 approximately \$195 million?

7 A. Sounds about right. \$200 million sounds  
8 about right. Mr. Moast can provide you the specific  
9 figure.

10 Q. Just for a comparison, do you recall the  
11 amount of money that was involved in the WNP 3  
12 Bonneville exchange decision in the company's last  
13 general rate case?

14 A. The total amount of the company's  
15 investment including AFUDC was \$170 million.

16 Q. Right. And the revenue impact was  
17 approximately 16 million, would you accept that  
18 subject to check in terms of rates?

19 A. Yes. I will accept that subject to check.  
20 If you're talking just the WNP 3 portion, the return  
21 of that and the amortization of the part that was not  
22 given rate base treatment, or are you talking about  
23 the whole rate order.



24 Q. No, no. Just talking about the WNP 3  
25 piece.

(ELGIN - CROSS BY ADAMS)

2225

1 A. Accept that subject to check.

2 Q. Would you agree, and again I am asking in a  
3 general sense, that the total amount of money involved  
4 in the purchased power contracts in this case is  
5 significantly more than the amount of money involved  
6 in the WNP 3 issue in the last general rate case?

7 A. Yes.

8 Q. Can you briefly describe the nature and  
9 extent of the staff's analysis of these new power  
10 contracts? What have you done in terms of analyzing  
11 them?

12 A. We basically do couple of things and  
13 Mr. Moast can speak more specifically, but we look at  
14 where it is with respect to avoided costs. We also  
15 look at where the contract, where the power is and  
16 what kind of problems it might create with respect to  
17 transmission. We do look for security. In other  
18 words, if there's a significant front loading what  
19 kind of security and what's the maximum termination  
20 amount should the project developer fail and what kind  
21 of security is behind that.

22 We looked at fuel, what kind of risks were  
23 to Puget and ratepayers with respect to fuel. And

24 just a general ranking criterias that are within the  
25 competitive -- Commission's competitive bidding rule,

(ELGIN - CROSS BY ADAMS)

2226

1 assuming that it was a bid resource, and to some  
2 extent we looked at whether or not this was a lost  
3 opportunity.

4 Q. Do you have any estimate of the total staff  
5 time involved in that review?

6 A. We could go back and look at some time  
7 sheets but I would say eight hours of minimum, maybe  
8 on some contracts three or four days max.

9 MR. TROTTER: Excuse me, was this in the  
10 context of when they're filed in the Commission or in  
11 the context of this rate case?

12 MR. ADAMS: I did mean first in terms of  
13 this rate case was my inquiry.

14 A. I thought you meant in terms of when they  
15 were filed. I answered your question was with respect  
16 to when they were originally filed. You will have to  
17 ask Mr. Moast how much time he spent in trying to data  
18 request trying to get information about those specific  
19 resources, but I recall that there was quite a bit of  
20 cross-examination of Mr. Lauckhart on that and I don't  
21 know how much time Mr. Moast spent trying to get data  
22 from the company on those contracts for this proceeding.

23 Q. It would be fair to say that the staff has

24 not looked at the issue of dispatchability raised by Dr.  
25 Blackman?

(ELGIN - CROSS BY ADAMS)

2227

1 A. No, we have not.

2 Q. And would that be true both in the context  
3 of when those contracts were originally filed and in  
4 the current case as well?

5 A. Dispatchability is an issue that's one of  
6 the ranking criteria as part of the competitive bid  
7 rule, but I don't believe it was analogous to the kind  
8 of detail that Dr. Blackman provided.

9 Q. Page 16, turn to line 15 and there you're  
10 referring, I think, to the disaggregation by customer,  
11 do you see that?

12 A. Yes.

13 Q. In your opinion should the allowed revenues  
14 from -- let me preface my question, not sure whether  
15 you covered this with the prior attorneys or not, but  
16 as it relates to the revenues from PRAM 1 and PRAM 2,  
17 are you recommending or does staff take a position on  
18 whether the issue of disaggregation should be applied  
19 to true-ups or other deferred amounts that are  
20 resulting from prior periods?

21 A. No, we're not. We're just recommending on,  
22 as I understand what Mr. -- what we raised in the past  
23 is we tried to get the Commission to look at this

24 issue prospectively. The Commission determined that a  
25 single revenue per customer figure was appropriate and

(ELGIN - CROSS BY ADAMS)

2228

1 so all we've tried to provide is the calculation for  
2 the Commission as to how much this represents in over  
3 collections from prior periods. We're not  
4 recommending that we go back and undo that but on a  
5 prospective basis we think that it's an issue that  
6 deserves merit and the Commission should as part of  
7 their cost of service study, cost of service,  
8 establish those principles and calculate specific  
9 RPC's because the issue is growth and those various  
10 customers classes are not proportional and is  
11 providing an additional benefit to Puget that is, if  
12 you will, it's because of the way we've classified  
13 costs and aggregated them into one lump sum for a  
14 revenue per customer figure.

15 Q. As to PRAM 3 which does have deferrals, as  
16 you've explained already, from PRAM 1 and PRAM 2, are  
17 you suggesting that the Commission should apply this  
18 principle to those amounts?

19 A. No, we're not.

20 Q. So effectively it would only show up to  
21 anything subsequent to PRAM 3?

22 A. As a result of this order what the  
23 Commission would order prospectively.

24 Q. Looking at page 18, line 18 the general  
25 issue of revenues are lower under PRAM or higher,

(ELGIN - CROSS BY ADAMS)

2229

1 which I gather you dispute with the company, correct?

2 A. Yes.

3 Q. Absent the PRAM, is it your opinion that  
4 the company would have to file general rate cases?

5 A. Yes.

6 Q. And I think you've agreed that general rate  
7 cases take time?

8 A. Yes, 11 months.

9 Q. Am I correct under the PRAM where they are  
10 allowed to defer these costs there is basically no  
11 regulatory lag?

12 A. There is none, no.

13 Q. Now, you've also indicated, referred to the  
14 warm winter and dry hydro conditions of '91/'92 and I  
15 think you've indicated under conventional rate making  
16 this would have resulted in lower revenues and  
17 earnings?

18 A. That is correct.

19 Q. Has the staff done any kind of  
20 quantification as to the amount of earnings that the  
21 PRAM, in other words, the amount of earnings that  
22 would have existed without the PRAM versus with the  
23 PRAM?

24           A.     Well, the only analysis I've done is if you  
25 look at the company's 1992 annual report to

(ELGIN - CROSS BY ADAMS)

2230

1     shareholders --

2           THE WITNESS: Your Honor, was that just  
3 previously marked as an exhibit.

4           Q.     Exhibit 573(A)?

5           A.     Exhibit 573(A). Let me find the footnote  
6 where they've buried it, if you will. They've  
7 described on page 28 they've got the number, it's  
8 42,789,000 was recorded at December 31, 1992. That  
9 represents about 50 cents a share. That's  
10 significant.

11          Q.     You have not done an independent  
12 verification of that number; is that correct?

13          A.     Well, their auditors have. I assume that  
14 this is a good number.

15          Q.     I want to turn briefly to a couple of  
16 questions on the Tanner Electric Nintendo testimony,  
17 which I think starts at approximately page 30. Is it  
18 your position that the cost of serving Nintendo based  
19 on Puget's avoided costs and associated transmission  
20 and distribution costs is greater than the revenue  
21 received?

22          A.     No.

23          Q.     It was my impression that you indicated

24 that ratepayers should be indifferent to the addition  
25 of that load; is that correct?

(ELGIN - CROSS BY ADAMS)

2231

1 A. Right. They should be.

2 Q. And what is the amount of that load, by the  
3 way, do you know? I think one time it was estimated  
4 approximately ten megawatts but I believe there's a  
5 lower current?

6 A. I think it's potentially up to a nine  
7 megawatt load. If you would ask Mr. Moast he could  
8 have that specifically. There is a company data  
9 request that provided the sales to Nintendo during the  
10 time period.

11 Q. Then, what exactly is your -- how have you  
12 determined the amount that you're suggesting be  
13 disallowed? Is that based on avoided costs?

14 A. No. It's based on -- it's got nothing to  
15 do with avoided costs. It's based on Puget has asked  
16 to be decoupled, and the purpose of the staff  
17 recommendation is while Puget was presenting an  
18 argument before the Commission that it should be  
19 decoupled, that it's in the public interest to be  
20 decoupled, it was in fact going out and serving a  
21 customer that it had no obligation to serve. And so  
22 what I am trying to do with this adjustment is make  
23 Puget responsible for that decision. So it's got

24 nothing to do with avoided costs. It's got to do with  
25 what is the highest cost resource that Puget acquires

(ELGIN - CROSS BY ADAMS)

2232

1 at any one time and that flows through the simplified  
2 dispatch model and that since Puget's decoupled the  
3 revenues that Puget receives from the sale it should  
4 be indifferent to and that the only revenue that it  
5 would be entitled to as it represented to the  
6 Commission during oral argument in the second PRAM is  
7 that it only gets \$589 per customer. And so that  
8 that's from a rate making perspective we're going to  
9 put Puget where they said that's all we're going to  
10 make from it and that with respect from whatever  
11 resources that Puget requires to serve that customer,  
12 those will be removed from the SDM. So we're not  
13 looking at avoided costs, we're looking at the  
14 incremental costs of any resource Puget acquires to  
15 serve that customer.

16 Q. Why in a decoupled environment would the  
17 company add a load like Nintendo?

18 A. I don't know. It makes no sense. I could  
19 never understand it from the beginning. I  
20 communicated that to the company way back in November  
21 of 1990. It made no sense whatsoever to be asking the  
22 Commission for decoupling and at the same time saying  
23 that it had an obligation to serve this customer when



24 there was a bona fide offer from another utility that  
25 had a service area agreement that said this other

(ELGIN - CROSS BY ADAMS)

2233

1 utility should be providing the service.

2 Q. What I'm kind of getting at is the theory  
3 underlying decoupling, at least my impression was that  
4 it would remove this kind of incentive for growth and  
5 yet it's occurring. Do we have a structural flaw in  
6 the decoupling mechanism that doesn't deal with this  
7 issue?

8 A. Well, I don't think there's a structural  
9 flaw in the mechanism. I don't know why Puget wanted  
10 to serve this customer. The only evidence I have is  
11 if you look at another one of their annual reports,  
12 1991 annual reports, Puget in its discussion with  
13 shareholders about what's happening to its load, it  
14 was addressing what's happening with Boeing and  
15 saying, Well, Boeing is slowing down, but there's good  
16 news. We're having additional growth in our service  
17 territory tied to these high-tech firms and Microsoft  
18 and Nintendo were specifically named in the 1991  
19 annual report. So it strikes me is that part of it  
20 could very well be image why Puget -- but I don't  
21 know. Only Puget can tell us why they chose to serve  
22 that customer.

23 Q. One of your exhibits, No. 671, which is the

24 article by Mr. Kihm has in it some references to the  
25 growth mentality and I didn't know if that was part of

(ELGIN - CROSS BY ADAMS)

2234

1 the reason you attached that exhibit or not or is that  
2 totally different?

3 A. No. If I could clarify, for the record,  
4 with the Commission why I included this article. What  
5 I found interesting about this article was the fact  
6 that we're talking about incentives to shareholders.  
7 The proposition of this article is that maybe our  
8 focus is wrong. The focus for incentives should may  
9 well be directed to management. And that's what I  
10 found interesting and compelling in this article is  
11 that we may in fact be focusing on the wrong sorts of  
12 incentives. Because if a company does pursue least  
13 cost resources it will maximize shareholder value.  
14 The question is what does the impact of that type of  
15 changed attitude bode for management, and it may not  
16 be in the best interests of managers to pursue least  
17 cost resources.

18 Q. You've been using the term management in a  
19 broader sense perhaps than I think of it but would you  
20 not agree that sort of the bottom line or at least the  
21 last sentence of that article states in part that "if  
22 DSM incentives are to be used they should focus on the  
23 management and the employees of the utility, not the

24 stockholders." So it's more than just management.

25 It's the whole company?

(ELGIN - CROSS BY ADAMS)

2235

1 A. Yes. But the big -- the decision makers  
2 are the management. They're the ones who set the tone  
3 for the company.

4 Q. You've indicated under your Tanner Electric  
5 Nintendo adjustment that you've removed expenses of  
6 the lawsuit. Am I correct that a \$2.5 million  
7 judgment occurred subsequent to the test year?

8 A. Yes, it did.

9 Q. So to that extent it is not part of  
10 company's case nor the staff's case?

11 A. No, it's not.

12 Q. Is it your recommendation, however, that  
13 that not be allowed for rate making purposes whenever  
14 it is reflected?

15 A. That would be the staff recommendation.

16 Q. Mr. Elgin, if you would turn to page 34-35  
17 which is your treatment of consultants and rate case  
18 expenses, and in that regard --

19 MR. ADAMS: In that regard I want to have  
20 marked as the next exhibit in line a one-page document  
21 entitled Response to Company Data Request 4530 which  
22 is the staff's response to Puget data request.

23 JUDGE HAENLE: The next number in line is

24 698. I will mark it with that number.

25 (Marked Exhibit 698.)

(ELGIN - CROSS BY ADAMS)

2236

1 Q. Have you had a chance to look at that  
2 response that's been marked Exhibit 698?

3 A. Yes.

4 Q. And I gather this was prepared by you in  
5 response to a company request; is that correct?

6 A. Yes.

7 Q. Is it true and correct to the best of your  
8 knowledge?

9 A. Yes, it is.

10 MR. ADAMS: Move the admission of what has  
11 been marked Exhibit 698.

12 JUDGE HAENLE: Any objection?

13 MR. MARSHALL: No objection.

14 JUDGE HAENLE: Mr. Trotter?

15 MR. TROTTER: One question on voir dire.

16 Mr. Elgin, Exhibit 698 does not include  
17 any bonuses?

18 THE WITNESS: No.

19 MR. TRINCHERO: On that basis, no  
20 objection, your Honor.

21 JUDGE HAENLE: 698 will be entered.

22 (Admitted Exhibit 698.)

23 Q. So I understand the relationship of 698 to

24 your testimony, am I correct that 698 depicts some of  
25 the expertise the company has, if you will, some of the

(ELGIN - CROSS BY ADAMS)

2237

1 expertise the company has in-house and is already  
2 paying for?

3 A. Yes.

4 Q. As I understand your conclusion they  
5 needn't hire outside experts to this purpose?

6 A. Yes.

7 Q. A little further down in that same section  
8 you also address the company's legal expenses which I  
9 believe you indicated are approximately \$515,000 for  
10 this case?

11 A. Yes.

12 Q. Is that an estimate that came from a Puget  
13 data request, staff data request of Puget?

14 A. The number came from Puget. I don't know  
15 how we got it.

16 Q. But I gather it's an estimate, a forward  
17 looking estimate?

18 A. Yes.

19 Q. And as I understand it, you are  
20 recommending that only half of this amount be allowed  
21 as a rate making expense chargeable to customers?

22 A. Yes.

23 Q. Do you agree that some of the major

24 utilities that are before this Commission regularly  
25 employ their own regulatory legal staff in house?

(ELGIN - CROSS BY ADAMS)

2238

1 A. Yes, some do.

2 Q. Companies like US West, General Telephone?

3 A. I don't know about the telephone companies.  
4 I only know about the energy companies.

5 Q. But you would agree?

6 A. Yes.

7 Q. Has staff done any analysis of what legal  
8 costs the company would incur if it used regulatory  
9 attorneys paid a salary on staff rather than paying a  
10 law firm and the overheads associated therewith?

11 A. No, we have not.

12 Q. Is this something that you would believe  
13 might be looked into? Would you recommend that or  
14 not?

15 A. Well, I fully anticipate the company to do  
16 it, particularly given the fact that the staff is  
17 proposing this adjustment and given the fact that  
18 Towers Perrin registered some concern over Puget's  
19 inability to control these costs, I would think that a  
20 prudent management would look into ways to control  
21 these costs.

22 Q. One other area. Referring to your  
23 testimony at page 27 which is your concern that you

24 raise in your testimony and you've been cross-examined  
25 at length concerning your concern of the inability of

(ELGIN - CROSS BY ADAMS)

2239

1 the company to convince Wall Street that the PRAM  
2 basically is in stockholder's interest, I think, for  
3 reduced risk. You had referenced in cross-examination  
4 to a response of the staff to company data request No.  
5 4022. Do you recall that?

6 A. Yes, I do.

7 MR. ADAMS: Your Honor, I would like to  
8 have marked as the next exhibit in line a multi-page  
9 document, five-page document which is the response of  
10 staff to that data request.

11 JUDGE HAENLE: I will mark the multi-page  
12 document with that caption at the top as Exhibit 699  
13 for identification.

14 (Marked Exhibit 699.)

15 Q. Mr. Elgin, have you had a chance to review  
16 this document? I have included the corrected response  
17 and the supplemental response to the company data  
18 request, assuming that the original response has been  
19 superseded; is that correct?

20 A. Yes. Well, it's been actually supplemented  
21 and there were just three minor changes. There were a  
22 couple of just typographical errors on the corrected  
23 response and you can see that they are on page 2 of

24 the document. The date was wrong. There was a typo  
25 on page 2, and I believe those are the only changes

(ELGIN - CROSS BY ADAMS)

2240

1 that were corrected. And then since we only had five  
2 days and in an effort to pull this stuff back together  
3 in terms of all the information that I had looked at,  
4 I supplemented the response to look at some other  
5 things that took me some time to pull together to make  
6 it complete.

7 Q. But it's now -- the form I've given it to  
8 you then is your latest, if you will, version and it's  
9 true and correct to the best of your knowledge?

10 A. Yes.

11 MR. ADAMS: Move the admission of Exhibit  
12 699.

13 JUDGE HAENLE: Any objection?

14 MR. MARSHALL: I do have an objection  
15 because it refers to Standard & Poor's, to Moody's and  
16 to Value Line reports which the witness then  
17 interprets and tries to characterize. I think those  
18 reports should either be introduced into evidence or,  
19 in fact, stand as the best evidence of what they say.  
20 I think this is argumentation and it's improper to  
21 introduce this as an exhibit. The reports state what  
22 they state and if those are to be the issues then  
23 those ought to be introduced as exhibits.



24 MR. ADAMS: Your Honor, the request was for  
25 basically the information that supported his assertion

(ELGIN - CROSS BY ADAMS)

2241

1 specifically at page 27, lines 16 through 18 and  
2 that's my understanding of what this is, and you may  
3 recall that the company felt free to cross-examine him  
4 from this document just an hour ago. So they've used  
5 the same document and it's in the record. I think it  
6 is certainly probative and should be admitted.

7 JUDGE HAENLE: Any objection, Mr. Trotter?

8 MR. TROTTER: No.

9 MR. TRINCHERO: No objection.

10 JUDGE HAENLE: I will overrule the  
11 objection and enter the document into the record.

12 (Admitted Exhibit 699.)

13 MR. MARSHALL: Let me add one thing. It  
14 asks in the data request to provide copies of the  
15 documents. The copies have not been provided by  
16 Mr. Elgin. If he has those documents that he's  
17 referred to, the Value Line, Moody's report, Duff &  
18 Phelps and Standard & Poor's report, then I believe  
19 those documents should be provided and attached to  
20 this as a supplement.

21 MR. TROTTER: Your Honor, the typical  
22 course is when responses in the receiving party's view  
23 are insufficient, that they simply ask follow-up. No

24 follow-up was asked of this request. If one was made  
25 we will provide it. These documents were in the

(ELGIN - CROSS BY ADAMS)

2242

1 company's possession. I think that's the main reason  
2 we didn't provide them.

3 JUDGE HAENLE: If you want to request them,  
4 Mr. Marshall, I guess you can.

5 Anything else, Mr. Adams?

6 MR. ADAMS: Just a moment. I think I'm  
7 just about done. Nothing further. Thank you very  
8 much.

9 JUDGE HAENLE: We would ordinarily go on at  
10 this point with the Commissioners and then with  
11 redirect and recross. I have the sneaky feeling  
12 there's going to be some redirect and I know that you  
13 Commissioners have questions. Because we've been  
14 requested to let Dr. Lurito come on today and because  
15 he has about two hours of testimony, I would propose  
16 that we reserve the rest of Mr. Elgin, I guess, until  
17 tomorrow. He's going to be a week long witness if we  
18 keep it up at this rate but in order to accommodate  
19 Dr. Lurito that would be my suggestion. Is that all  
20 right?

21 MR. TROTTER: Go off the record, please.

22 JUDGE HAENLE: Off the record to discuss  
23 scheduling.

24 (Discussion off the record.)

25 JUDGE HAENLE: Let's be back on the record.

(ELGIN - CROSS BY ADAMS)

2243

1 During the time we were off the record we switched  
2 witnesses now to Dr. Lurito for the Commission staff.  
3 Whereupon,

4 RICHARD J. LURITO,  
5 having been first duly sworn, was called as a  
6 witness herein and was examined and testified as follows:

7 JUDGE HAENLE: Also during the time we were  
8 off the record I marked a number of documents for  
9 identification as follows:

10 Marked as Exhibit T-700 for identification  
11 is a 63-page document. In the upper right-hand corner  
12 is RJL Testimony.

13 701 for identification, RJL-1 in five  
14 pages.

15 702 for identification, RJL-2 in eight  
16 pages.

17 And 703 for identification RJL-3 in 17  
18 pages.

19 Your witness has been sworn, Mr. Trotter.

20 (Marked Exhibits T-700, 701, 702, 703.)

21

22 DIRECT EXAMINATION

23 BY MR. TROTTER:

24 Q. Would you please state your name and spell  
25 your last name for the record.

(LURITO - DIRECT BY TROTTER)

2244

1 A. My name is Richard J. Lurito, L U R I T O.

2 Q. Would you give us your business address?

3 A. 6756 Old McLean Village Drive, McLean,  
4 Virginia.

5 Q. And you are the president of Commonwealth  
6 Consulting Group Incorporated?

7 A. Yes.

8 Q. And you've been retained by the Commission  
9 to provide testimony in this proceeding?

10 A. Yes.

11 Q. Pursuant to that effort, did you have cause  
12 to prepare exhibits and prepared testimony?

13 A. Yes.

14 Q. Is Exhibit T-700 your prepared testimony?

15 A. Yes.

16 Q. Do you have any corrections to make to that  
17 document?

18 A. Yes, just a few. On page 19, line 5, the  
19 12 percent figure there should be 13 percent.

20 JUDGE HAENLE: Sorry, page?

21 THE WITNESS: 19.

22 JUDGE HAENLE: Line?

23 THE WITNESS: 5. The 12 percent figure

24 should be 13 percent.

25 A. Page 21, line 10, the word drought seems to

(LURITO - DIRECT BY TROTTER)

2245

1 be draft here. Thinking about beer instead of water.

2 So it should be spelled right.

3 Page 39, line 6, the "of" in that line

4 should be deleted and on line 5 of the same page the

5 word "of" should be added after the last word "risk."

6 Page 39, line 5 it should read starting with line 5

7 "parameters must be adjusted to reflect the risk of

8 its -- and then scratch the word "of" purchased power.

9 On the same page line 23 the very first word "A"

10 should be just deleted.

11 On page 40, line 2, the word "be" should be

12 deleted.

13 On page 43, line 14 --

14 COMMISSIONER CASAD: Page 40, line 2?

15 THE WITNESS: Just delete the word "be."

16 COMMISSIONER CASAD: You don't care about

17 grammar. The debt -- I was looking at someplace else.

18 Page 40?

19 THE WITNESS: Yes, the word "be" should be

20 deleted.

21 CHAIRMAN NELSON: It's line 1.

22 A. Page 43, line 14, there's the second "is"

23 in there should be "are."

24                   And page 44 the top line the word "portion"  
25 should be put in after the word "capacity." And in

(LURITO - DIRECT BY TROTTER)

2246

1 the next line the words "portion of" should be  
2 deleted.

3                   That's all I have.

4           Q.     If I asked you the questions that appear in  
5 Exhibit T-700, would you give the answers that appear  
6 there?

7           A.     Yes.

8           Q.     In the course of that testimony you refer  
9 to Exhibits 701, 702 and 703; is that correct?

10          A.     Yes.

11          Q.     Were those prepared by you or under your  
12 direction?

13          A.     Yes.

14          Q.     Are they true and correct?

15          A.     Yes.

16                   MR. TROTTER: Move for admission of  
17 Exhibits T-700 and Exhibits 701, 702 and 703.

18                   MR. MARSHALL: No objection.

19                   MR. ADAMS: No objection.

20                   MR. TRINCHERO: No objection.

21                   MR. FURUTA: No objection.

22                   JUDGE HAENLE: Exhibits T-700, 701, 702 and  
23 703 will be entered into the record.

24 (Admitted Exhibits T-700, 701, 702, 703.)

25 MR. TROTTER: Witness is available for

(LURITO - DIRECT BY TROTTER)

2247

1 cross-examination.

2 CROSS-EXAMINATION

3 BY MR. MARSHALL:

4 Q. Good afternoon, Dr. Lurito.

5 A. Good afternoon.

6 Q. Do you prefer Doctor or Mr.?

7 A. Either is fine.

8 Q. You're under contract, as I understand it,  
9 to testify for the staff in this proceeding?

10 A. Yes, sir.

11 Q. Do you have a copy of that contract?

12 A. I don't. I think staff probably does. I  
13 don't have them with me, that's for sure.

14 Q. What hourly rate are you charging?

15 A. I think it's about \$175 but I may be wrong  
16 about that.

17 Q. In his testimony Mr. Elgin has proposed to  
18 deny Puget the cost of using Dr. Charles Olson as an  
19 outside expert in this case on cost of money issues.  
20 Do you know Dr. Olson?

21 A. I do.

22 Q. Is Dr. Olson generally regarded as a well-  
23 qualified expert in the same field as yours?

24 A. Yes.

25 Q. Has he testified as an expert in rate cases

(LURITO - CROSS BY MARSHALL)

2248

1 in the same subject area that you're testifying?

2 A. Yes.

3 Q. Your Exhibit No. 1 to your testimony lists  
4 the cases that you've testified in, including the ones  
5 you've testified in in Washington state rate cases?

6 A. Yes, that's true.

7 Q. And about how many Washington state rate  
8 cases have you testified in?

9 A. I really don't know. Perhaps you've got.  
10 I will accept your estimate.

11 Q. Will you accept 17?

12 A. Yes.

13 Q. Going back to about 1980?

14 A. Yes.

15 Q. And then going forward?

16 A. Yes, sir.

17 Q. And, in fact, except for testifying on behalf  
18 of Western Union, haven't all of the occasions on this  
19 exhibit that you've listed here been against a  
20 regulated entity?

21 A. Well, I don't like to think about it as for  
22 and against. I like to think about it as an  
23 independent view of what ought to happen.



24 Q. You've been retained to testify in a  
25 proceeding where the other side was representing the

(LURITO - CROSS BY MARSHALL)

2249

1 regulated utility?

2 A. That's true.

3 Q. You're president, as I understand it, of  
4 the Commonwealth Consulting Group?

5 A. Yes, sir.

6 Q. And the contract is actually with  
7 Commonwealth Consulting Group?

8 A. I think that's right.

9 Q. And before it was called Commonwealth  
10 Consulting Group it was called Kosh Louisell Lurito  
11 and Associates?

12 A. Yes.

13 Q. And you were, of course, with Kosh Louisell  
14 Lurito and Associates?

15 A. I was, yes.

16 Q. And before you began testifying for staff,  
17 was David Kosh testifying for staff here in Washington  
18 state?

19 A. Yes, sir.

20 Q. About how many years back did that go?

21 A. Gosh, I don't know. Probably into the  
22 60's, I'm sure.

23 Q. It may have been as early as the 50's?

24 A. Might have been.

25 Q. And so for the firm that you're now with

(LURITO - CROSS BY MARSHALL)

2250

1 and the the predecessor firm it could have been much  
2 more than the 17 times that I mentioned that your firm  
3 had been retained to testify?

4 A. Sure.

5 Q. And I take it you just haven't added it up  
6 anywhere?

7 A. No idea. I don't know.

8 JUDGE HAENLE: Can you concentrate, Dr.  
9 Lurito, on speaking loudly and slowly to be sure we  
10 get the entire statement onto the record.

11 Q. Do you remember the time in the 1970's  
12 when one of the telephone companies appealed a case  
13 based on the contract that Mr. Kosh testified for the  
14 staff? Does that ring any bells?

15 A. It really doesn't ring any bells.

16 Q. Do you have a recollection when the state  
17 hired Dr. Olson to help assist Mr. Kosh in a rate case  
18 with a telephone company?

19 A. I don't recall that.

20 Q. Mr. Elgin has indicated that Puget should  
21 have on its staff a person with the expertise  
22 equivalent to yours or Dr. Olson's and that Puget  
23 should not use outside experts. Did you understand

24 that?

25 A. Really, I didn't. I didn't read that.

(LURITO - CROSS BY MARSHALL)

2251

1 MR. TROTTER: We're going to object to this  
2 line of questioning as beyond the scope of this  
3 witness' testimony.

4 JUDGE HAENLE: Mr. Marshall?

5 MR. MARSHALL: I believe this is relevant.  
6 I don't believe it's beyond the scope. This witness  
7 has been retained by the state. I think we're fairly  
8 entitled to inquire.

9 MR. TROTTER: About what?

10 JUDGE HAENLE: The issue is relevance. If  
11 you feel it's relevant, tell me why.

12 MR. MARSHALL: I believe it's relevant to  
13 the purpose of the case, Dr. Olson, in response to what  
14 the state has done retaining this witness here.

15 JUDGE HAENLE: How do the two tie up?

16 MR. MARSHALL: The two tie up in the  
17 recommendation made by staff that of course it's fine  
18 to have Dr. Lurito testify on behalf of staff but that  
19 the company ought to retain its own expert. I would  
20 like to have a follow-up question to find out how much  
21 that would cost to retain a fellow of this  
22 qualification on Puget staff.

23 JUDGE HAENLE: Mr. Trotter?

24 MR. TROTTER: It's beyond the scope of this  
25 witness' testimony.

(LURITO - CROSS BY MARSHALL)

2252

1 JUDGE HAENLE: Overrule the objection and  
2 allow the question.

3 Q. If Puget were to hire someone on its staff  
4 with your background and qualifications and so forth,  
5 how much would Puget be required to pay that person?

6 A. I really don't know. That's a good  
7 question. I don't know the answer to it.

8 Q. If you took your annual income and added  
9 your overhead, your office space and so forth, what  
10 approximately would that be?

11 A. I don't know. Because the reason why I'm  
12 saying that is because I'm sure that Puget has certain  
13 guidelines, management guidelines, with respect to  
14 salary structures and typically what happens is that  
15 consultants work on a higher hourly rate but it's very  
16 difficult to annualize that, if you see my point.  
17 Because you're not going to be billing all 2,080 hours  
18 of a work year. It would depend on what the consultant  
19 wanted to do, whatever security he wanted, whatever  
20 fringe benefits he wanted, plus there is the problem of  
21 perhaps not fitting in, so to speak, with the salary  
22 structure as the the utility has it. So I really don't  
23 know the answer to your question. I'm sure it's not a

24 small amount of money but I don't know how much it would  
25 be.

(LURITO - CROSS BY MARSHALL)

2253

1 Q. In your opinion do you think it would make  
2 sense for Puget to have Dr. Olson or another similar  
3 expert on staff year round?

4 MR. TROTTER: Objection.

5 JUDGE HAENLE: I think that's a bit beyond  
6 the scope. You've been asking how much it's going to  
7 cost. I am assume you can use that to argue whatever  
8 you're going to argue on the brief but that's going  
9 beyond the scope.

10 Q. In your opinion doesn't it make more sense  
11 to have a person who will have specialized expertise  
12 to come in on an as-needed basis instead of being on  
13 staff the year round?

14 MR. TROTTER: Same question as before  
15 stated differently.

16 JUDGE HAENLE: I agree.

17 Q. As a matter of general principle, do you  
18 believe the company should have an equal opportunity  
19 to present its case with witnesses and experts as  
20 staff or other parties?

21 MR. TROTTER: Object again as beyond the  
22 scope of this witness' testimony.

23 JUDGE HAENLE: On what basis would this

24 witness be able to answer that, Mr. Marshall?

25 MR. MARSHALL: Again I think we're dealing

(LURITO - CROSS BY MARSHALL)

2254

1 with a basic fairness principle.

2 JUDGE HAENLE: That could be but I think  
3 you need to argue that on your brief not get that from  
4 this witness.

5 MR. TROTTER: Not held this witness out as  
6 a policy expert on the hiring practices.

7 MR. MARSHALL: In respect to cost of money  
8 experts there are only a few around the country that  
9 has this sort of background. I have one now before me.

10 JUDGE HAENLE: You have a witness and  
11 you've gotten his testimony about how much he costs.  
12 You can use that information on brief to argue  
13 whatever you feel. I don't feel this witness is  
14 qualified to answer the other questions that you have  
15 so let's go on, please.

16 Q. Do you routinely testify as an expert in  
17 accident cases for attorneys for the plaintiff?

18 A. Yes, I testify in economic loss cases,  
19 that's true.

20 Q. And you've given literally hundreds of  
21 depositions in those cases over the years?

22 A. I would think, sure.

23 Q. And in those cases do you testify on

24 present value discount rates?

25 A. Yes.

(LURITO - CROSS BY MARSHALL)

2255

1 Q. And those assume what the rate of inflation  
2 might be in the future in part by addressing the issue  
3 of interest rates?

4 A. The discount rate that I use would embody  
5 my view, among other things, of long term inflation  
6 rates, yes.

7 Q. In this case you've testified in favor of a  
8 lower rate of return and a lower percentage of equity  
9 in the capital structure than Dr. Olson; is that  
10 correct?

11 A. Yes.

12 Q. Can you tell me what impact your  
13 recommendations would have on the rate of return and  
14 capital structure in terms of dollars of Puget's rate  
15 request?

16 A. Well, I think Mr. Elgin testified -- if I  
17 heard incorrectly I apologize -- I think he said  
18 something about the difference between the company's  
19 case and the staff's case with respect to rate of  
20 return was in the area of \$35 million. I believe  
21 that's what he said.

22 Q. He indicated you would have the background  
23 and knowledge to testify to that. Is that number

24 correct, 35.7 million?

25 A. I didn't check it. If you want me to I

(LURITO - CROSS BY MARSHALL)

2256

1 could make the computations and tell you at break or  
2 something.

3 Q. You haven't done that computation?

4 A. No, I didn't do that.

5 Q. What is Puget's stock price now  
6 approximately?

7 A. Around \$28 a share.

8 Q. And Puget market-to-book ratio is about  
9 1.431, approximately?

10 A. Based on the first quarter of book value  
11 per share or year end book value per share?

12 Q. First quarter.

13 A. If you give me that figure I can tell you.  
14 I don't have the book value per share for the first  
15 quarter.

16 Q. For the moment will you accept that subject  
17 to check?

18 A. Yes.

19 Q. And the average for the industry  
20 market-to-book ratio is approximately what to date?

21 A. I would say it's around that area.

22 Q. Would you say 1.5 or 1.61?

23 A. I haven't done every single company but I



24 think it's in that area. 1.5 would seem in line with  
25 what it is.

(LURITO - CROSS BY MARSHALL)

2257

1 MR. TROTTER: Clarification on what the  
2 industry is?

3 MR. MARSHALL: Utility industry.

4 Q. Is that what you understood I was referring  
5 to?

6 A. I think that's reasonable, yes.

7 Q. At page 10 of your RJL-3, Exhibit No. 703,  
8 you have said that your ratio, the ratio your  
9 recommended rate of return, rate of return on equity  
10 would produce would be, what, 1.01 to one?

11 A. A market-to-book rate of 1.07, yes.

12 Q. What would happen to Puget's stock price if  
13 your recommended rate of return for equity is adopted  
14 and that results in a market-to-book ratio of 1.07 to  
15 one?

16 A. Well, Puget's stock price would fall.

17 Q. How far would it fall? What price would it  
18 fall?

19 A. If you give me the book value per share at  
20 the end of the first quarter I could tell you.

21 Q. Did you look that up?

22 A. I have it at year-end and that's fine with  
23 me. I can use that. It's going to be very close.

24 Q. Why don't you take the year-end book value?

25 A. Sure.

(LURITO - CROSS BY MARSHALL)

2258

1 JUDGE HAENLE: If that calculation is going  
2 to take a few minutes perhaps this would be a good  
3 time to take our afternoon break. Why don't we take  
4 15 minutes, be back at five minutes after, please.

5 (Recess.)

6 JUDGE HAENLE: Let's be back on the record  
7 after our afternoon recess. While we were off the  
8 record I asked the witness if there were one  
9 additional correction to his prefiled testimony at the  
10 bottom of page 29, in line 23. Did you have that,  
11 sir?

12 THE WITNESS: Yes, I do. The 11 percent  
13 figure should be 10.8 percent and thank you for  
14 noticing.

15 JUDGE HAENLE: Go ahead, Mr. Marshall.

16 Q. Dr. Lurito, have you come up with that  
17 calculation?

18 A. Yes. At year end 1992 Puget's book value  
19 per share was \$17.76. At 1.07 market-to-book ratio  
20 the market price would be about \$19. And that would  
21 imply a decrease from its current levels of around 28,  
22 which by the way is also consistent with Dr. Olson's  
23 testimony in that same manner. So he and I agree

24 about that.

25 Q. That drop would be about what did you say

(LURITO - CROSS BY MARSHALL)

2259

1 it would be from the current price, last close to  
2 what?

3 A. It would be about a 30 percent decline if  
4 my arithmetic is correct.

5 Q. It would be from approximately \$27 a share  
6 to \$19 a share?

7 A. From about \$28 a share. I believe it  
8 closed yesterday at 28. So if you take that as the  
9 starting point then it would be around a 30 percent  
10 drop down to around 19.

11 Q. Do you consider dividends declared to be  
12 cost-free capital?

13 A. Dividends declared?

14 Q. Right. When a company declares dividends  
15 and before it actually cuts the checks, sends them out  
16 the door, are dividends declared in your view  
17 appropriate to be considered as cost-free capital?

18 A. See, I would have to know the context. Are  
19 you talking about in the context of some kind of a  
20 working capital study? What context might you have in  
21 mind? It really depends.

22 Q. Do you think it's appropriate to  
23 discontinue to pay rate of return on equity for

24 dividends declared before they're actually paid out to  
25 shareholders?

(LURITO - CROSS BY MARSHALL)

2260

1 A. Boy. I really don't know how to answer  
2 that. I truly don't know how to answer the question.

3 JUDGE HAENLE: Answer it slowly.

4 A. I don't know the context in which the  
5 question is being asked.

6 Q. You mean you would have to have -- you  
7 can't answer it as a general principle?

8 A. No, I can't answer it as a general  
9 principle.

10 Q. Turn to page 15, lines 23 to 25. There you  
11 note that the logic of the DCF method in general or  
12 the rationale for the form that you used is set forth  
13 in one of your exhibits?

14 A. Yes, sir.

15 Q. And if you turn to -- which exhibit is  
16 that? That's Exhibit 2?

17 A. Yes.

18 Q. Would you turn to page 12 Roman numeral  
19 III.

20 MR. TROTTER: This is in Exhibit 702.

21 MR. MARSHALL: Yes.

22 Q. Would you agree that you discuss the issue  
23 of discrete and continuous compounding models for the

24 dividend and conclude that the appropriate dividend  
25 yield to use is the DO over PO?

(LURITO - CROSS BY MARSHALL)

2261

1 A. Yes.

2 Q. And without going into the math, you use  
3 that approach because you believe that the investors  
4 benefit from compounding that takes place during the  
5 year, don't you?

6 A. Yes, because when the Commission sets a  
7 rate of return the company begins to earn that rate  
8 continuously at a daily rate until it pays its  
9 dividend and then it drops down and then its earnings  
10 build up again, pays its dividend, the retained  
11 earnings drop down, et cetera. That is the real world  
12 in how it works. It's different than the DCF model  
13 calculates per force because investors are viewing  
14 this world differently than the rate at which the  
15 company earns.

16 Q. They are benefitting from the compounding  
17 then? That's factored in?

18 A. The company benefits from the compounding,  
19 yes.

20 Q. And you explain at page 6 that what a good  
21 example of that is going on. A 10 percent interest  
22 compounded daily is really a 10.51 percent in  
23 interest; isn't that correct?

24 A. Right.

25 Q. And you admit at page small 8 that the

(LURITO - CROSS BY MARSHALL)

2262

1 dividend yield you use for Puget perhaps understates  
2 the equity capitalization rate?

3 A. Yes, it does from the point of view of the  
4 forward looking dividend concept, yes.

5 Q. Let me ask you a hypothetical related to  
6 this. Suppose that a recommendation is made that  
7 would take away some of the benefits of daily  
8 compounding that you suggest. In other words, if part  
9 of this case says let's make a rate case adjustment to  
10 remove some of the compounding. Should the Commission  
11 then alter the calculation of your DCF or disallow the  
12 rate making adjustment?

13 A. If there were an adjustment proposed which  
14 would change the way the company would earn, then it  
15 would have to do one of those two things.

16 Q. And have you discussed this with staff, the  
17 proposal to remove any of the ability to compound  
18 after dividends are declared?

19 A. I don't know the adjustment you're  
20 referring to. I haven't studied it.

21 Q. You haven't recommended that adjustment, I  
22 take it, because you don't know anything about it?

23 A. Excuse me, that's right. I know nothing of

24 it.

25 Q. Now, going back to the calculation that you

(LURITO - CROSS BY MARSHALL)

2263

1 made about Puget's stock, you say that at the close of  
2 trading yesterday it was \$28 a share and that your  
3 recommendation would drop the stock to a  
4 market-to-book ratio of 1.07 which would produce \$19 a  
5 share for a \$9 a share difference. \$9 would be  
6 dropped, stock would drop in price by \$9 a share?

7 A. Yes. As I say that is consistent with Dr.  
8 Olson's testimony and my testimony.

9 Q. That is, as you've testified, a 30 percent  
10 drop?

11 A. Yes.

12 Q. Is that drop, dropping the stock that far  
13 that fast, desirable?

14 A. Well, the question is first, is it  
15 reasonable to recommend a return on equity sufficient  
16 to produce a market-to-book ratio of between 1.05 and  
17 1.10. The answer to the first part of the question is  
18 yes, I think it's reasonable. The second part of the  
19 question has to do with the timing, that is how fast  
20 this might happen in the market. And that I don't  
21 believe would be an instantaneous reaction. That is  
22 what would happen if the cost of equity maintained  
23 itself at the level I believe is appropriate and if

24 the company earned the return on equity I'm  
25 recommending over some period of time it would happen.

(LURITO - CROSS BY MARSHALL)

2264

1 Now, I can't tell you it would happen in a month or  
2 three months but it would happen.

3 Q. Let me ask you this. A 30 percent drop in  
4 Puget's stock price over a three-month period would be  
5 undesirable, wouldn't it?

6 MR. TROTTER: Going to object to this  
7 question. He's impeaching his own witness. His own  
8 witness testified that based on the company's  
9 recommended return.

10 MR. MARSHALL: Your Honor, I object to the  
11 speaking objection here. I believe the question  
12 format is fine. I am not impeaching anybody's  
13 witness. I am asking this witness what his result  
14 would produce.

15 JUDGE HAENLE: I would like to hear Mr.  
16 Trotter's objection.

17 MR. TROTTER: He's asking whether it's  
18 desirable and the company itself is proposing it. So  
19 either it's not cross or it's impeaching his own  
20 witness.

21 JUDGE HAENLE: Mr. Marshall.

22 MR. MARSHALL: The company is not proposing  
23 this type of drop, not by any means.



24 MR. TROTTER: That's what Dr. Olson -- I  
25 will find it in the transcript.

(LURITO - CROSS BY MARSHALL)

2265

1 JUDGE HAENLE: I will allow the question.  
2 Go ahead, sir.

3 A. The answer is that yes, it should be done.  
4 I don't know the rate at which this would occur but it  
5 is not undesirable because it is time that ratepayers  
6 in this jurisdiction get for themselves the benefits  
7 that they have been paying for under the regulatory  
8 treatment that this Commission has been allowing this  
9 company. This is called the regulatory bargain. In  
10 other words, consumers get something, investors get  
11 something. That's how regulation should work. There  
12 is no magic to maintaining a 1.4 market-to-book ratio.  
13 The point is that because the company has not been in  
14 for a rate change recently and because capital costs  
15 have fallen market-to-book ratios have risen to  
16 inappropriately high levels. There's nothing wrong  
17 with bringing market price in line with regulatory  
18 reality. Your witness says we should, I say we  
19 should, and I don't think there's any dispute about  
20 this on the record. So my answer is yes it should be  
21 done because how else can ratepayers get the benefits  
22 of what they're already paying for? And Mr. Elgin  
23 spoke very eloquently to this this afternoon and this

24 morning about the costs of PRAM and the fact that  
25 rates are going to be going up and consumers are going

(LURITO - CROSS BY MARSHALL)

2266

1 to be paying for this regulatory bargain. They have  
2 to share it. It's not a one-way street.

3 Q. Are you finished with your answer?

4 A. Yes.

5 Q. What is the total capital value of Puget  
6 stock at today's market price?

7 A. Do you mean if I multiply the market price  
8 by the number of shares outstanding?

9 Q. Correct.

10 A. I know you haven't sold that proposed  
11 number of shares. So year end 1992 the company had  
12 outstanding 58,575,000 shares at \$28 a share it would  
13 be about \$1.6 billion.

14 Q. And if under your proposal Puget stock  
15 dropped to \$19 a share, as you've indicated, 30  
16 percent decline, how many million dollars of capital  
17 value would be wiped out, approximately?

18 A. About \$492 million.

19 Q. \$492 million?

20 A. Yes.

21 Q. Half a billion dollars of value?

22 A. Right.

23 Q. Do you know if Puget's market-to-book value

24 drops to 1.07 to 1.0 and that the industry average for  
25 electric utilities remains at 1.6 to 1.0 how far below

(LURITO - CROSS BY MARSHALL)

2267

1 the industry average this would put Puget in  
2 percentage terms, have you done that calculation?

3 A. I think it speaks for itself. That's not  
4 what's going to happen. But if you're asking me to do  
5 as a matter of arithmetic, if the average is 1.06?

6 Q. 1.6.

7 A. Then it would be around 50 percent.

8 Q. And isn't it true that investors in other  
9 utilities see Puget Power as being in the middle of a  
10 regulatory experiment designed to encourage  
11 conservation by decoupling revenues from electric  
12 sales? What you have indicated Mr. Elgin spoke about  
13 today?

14 A. Well, what we have here, I think, is an  
15 attempt to have very, very rational regulation. What  
16 we have here is I was talking about the regulatory  
17 bargain, if we want to have an integrated resource  
18 planning program, then it's incumbent upon us to  
19 institute a mechanism which severs the link between  
20 kilowatt hour sales and profits. Unless we can do  
21 that we're not going to go anywhere with the program.  
22 If this Commission and the company and everyone is  
23 committed to that program, then we must decouple, and

24 PRAM has gone even further than that to stabilize the  
25 company's earnings which is a way of reducing risk.

(LURITO - CROSS BY MARSHALL)

2268

1 When you reduce the risk the ratepayers who are now  
2 having to pay for stability in earnings need to get  
3 their side of that bargain, which is an appropriate  
4 cost of capital, a lower market-to-book ratio and an  
5 appropriate capital structure. That's the other side  
6 of the coin.

7 Q. So you're tying this change in the  
8 market-to-book value to this regulatory bargain  
9 involving decoupling. In in your mind it's linked and  
10 in investor's mind it may also be linked. True?

11 A. Rather put it this way. As you know I  
12 consistently testified certainly in recent years to a  
13 market-to-book ratio in the 1.05 area to 1.0 area.  
14 That's been my testimony for quite a while. What I'm  
15 saying is in response to the issue of the drop in the  
16 market price that would be attendant upon that return  
17 on equity and that market-to-book ratio, I am saying  
18 to you that it is simply -- it can be viewed simply as  
19 the other side of a regulatory bargain which this  
20 Commission has struck in instituting demand-side  
21 management decoupling and PRAM.

22 Q. And so isn't it likely that many investors  
23 would tie the PRAM decoupling experiment to a huge

24 drop in the capital value, drop of half a billion.  
25 They would tie that in their minds, isn't that fair to

(LURITO - CROSS BY MARSHALL)

2269

1 say?

2 A. I don't know if they would tie that in  
3 their minds. What I would say they are doing right  
4 now is, they are -- the market price of Puget stock in  
5 my opinion reflects the expectation that PRAM or a  
6 PRAM-like mechanism and decoupling will be maintained.  
7 I believe that.

8 Q. And if they find that their stock value  
9 this time next year is 30 percent less and half a  
10 billion dollars of market value has been wiped out  
11 won't they in their minds tie that to the PRAM  
12 decoupling experiment? Isn't that fair to say that  
13 many of them would?

14 A. Well, I can't speak for what might be in  
15 their minds but that would not be a rational  
16 conclusion because rates of return on equity that are  
17 being allowed are falling all over the country as  
18 interest rates have fallen. So that it would not be  
19 surprising if we see now in the next three or four  
20 years, assuming capital markets stay reasonably  
21 constant, that market-to-book ratios of the great  
22 majority of utilities will be fallen into the area  
23 that I am indicating.

24 Q. Isn't it possible that if Puget stock drops  
25 so far to \$19 a share that investors could overreact

(LURITO - CROSS BY MARSHALL)

2270

1 and drive the stock price down even further?

2 A. No, I would not suspect that that would be  
3 the case. We saw what happened -- I think it was  
4 described this morning -- that the market price  
5 dropped and then came back. So that -- I'm talking  
6 about as an example Washington Natural Gas, we were  
7 talking about it this morning. The stock price fell  
8 after the staff's rate case and then went back about  
9 halfway to where it was.

10 Q. You were talking about that this morning?

11 A. Yes, I'm sorry.

12 Q. I don't believe was --

13 A. It was at a hearing. What I am saying here  
14 is that if Puget stock falls I wouldn't expect it to  
15 go below the \$19. It may stay for a while until  
16 investors see this is going to be a long term  
17 determination as to what allowed return on equity  
18 will be.

19 Q. If Puget's stock drops from \$28 a share to  
20 19 as you say that it will if your recommendations are  
21 adopted, then the stock is at \$19 a share, let's  
22 assume interest rates begin to go up after that. What  
23 would happen to Puget stock if interest rates start to

24 go up after your recommendations have been accepted  
25 and \$19 a share results?

(LURITO - CROSS BY MARSHALL)

2271

1 A. It depends of course on how much they go  
2 up. I've already allowed in my return on equity an  
3 interest rate experience typical of what we've seen on  
4 average over the last year and those rates are higher  
5 than what we see now. Tried to build in a cushion for  
6 Puget should interest rates rise. I've already built  
7 that in but as you know I focused on a 12-month  
8 dividend yield, not a spot dividend yield because  
9 Puget's spot dividend yield, as you know, is 6.57  
10 percent and the dividend yield that I relied on is  
11 6.76 percent. So I've already allowed for about a  
12 quarter of a point change there in any case.

13 Q. If interest rates went up just one percent,  
14 that would drive Puget stock down even lower below \$19  
15 a share. Is that fair to say if your recommendations  
16 are adopted?

17 A. If interest rates go back to levels higher  
18 than they have been over the last year then I would  
19 expect that to be the case, the market price, at least  
20 in theory would fall below \$19, yes.

21 Q. Have you reviewed Mr. Elgin's testimony in  
22 this matter?

23 A. Read it quickly, yes.

24 Q. Mr. Elgin testified at page 26 lines 1 to 3  
25 that investors abhor uncertainty and that investors

(LURITO - CROSS BY MARSHALL)

2272

1 need assurances of stability from the Commission on  
2 the PRAM decoupling experiment. Do you agree?

3 A. I agree that it's important to maintain a  
4 regulatory course. You can always have some  
5 deviations in that course meaning by that you may want  
6 to change the mechanism somewhat or what have you but  
7 fundamentally I agree that you reduce uncertainty by  
8 staying the course, and I think I recommended that in  
9 my testimony that the PRAM mechanism largely be  
10 maintained, that decoupling largely be maintained.

11 Q. If as a result of this proceeding your  
12 recommendations are adopted, Puget stock drops 30  
13 percent, the market value, total market value goes  
14 down by \$492 million, do you think that that would  
15 create investor uncertainty and would tend to increase  
16 fear in the investment community about what would  
17 further happen?

18 A. No, I don't, because I think that rational  
19 investors are expecting allowed returns on equity to  
20 fall because interest rates are falling. Look, the  
21 reason why the company's stock is trading at 1.5 or  
22 thereabouts, market-to-book of 1.5, is precisely  
23 because there's a large gap between the investors'



24 required rate of return and the return on equity the  
25 company has earned and that investors expect the

(LURITO - CROSS BY MARSHALL)

2273

1 company to earn. They're already inviting us because  
2 they're telling us that their cost of capital is not  
3 anywhere near 12 or 13 percent.

4 Q. You agree, don't you, that capital is  
5 movable in publicly traded stocks?

6 A. Capital is movable, of course.

7 Q. Do you agree that investors will flee with  
8 their capital if they perceive a significant increase  
9 in risk?

10 A. This is not an increase in risk. This is a  
11 recognition of reality. Where we are now is in an  
12 unrealistic situation. We are in a situation where a  
13 utility is earning at a level sufficient to produce a  
14 1.5, thereabouts, market-to-book ratio. That's what's  
15 unreal.

16 Q. That's slightly below the industry average  
17 for electric utilities, correct?

18 A. Yeah, but the industry average itself is  
19 going to be changing as the reality of lower costs of  
20 equity begin being reflected in lower allowed returns  
21 and in turn lower market prices.

22 Q. And you've already testified your  
23 recommendation will result in Puget being 50 percent

24 below industry average on market-to-book value?

25 A. Yes. As I say, myself and your own

(LURITO - CROSS BY MARSHALL)

2274

1 witness. Your witness and myself are saying the same  
2 things. No difference here whatsoever.

3 Q. In order to get to your lower  
4 market-to-book ratio of 1.07 to 1.0 do you propose a  
5 rate of return on equity on the stock of 10.8 percent?

6 A. Correct.

7 Q. The state of California sets the rate of  
8 return on equity for utilities every year?

9 A. That's my understanding.

10 Q. Last December what rate of return equity  
11 did they set for their largest utilities?

12 A. I don't know.

13 Q. Subject to check wasn't it around 11.7,  
14 11.8 percent?

15 A. That analysis could have been based upon --  
16 I don't know how long it takes to do these rate cases  
17 or to set that rate of return is another way of  
18 putting it, and what I'm saying is they could be  
19 working on data that's anywhere from 12 to 18 months  
20 old, so that that wouldn't surprise me for that period  
21 of time.

22 Q. Would your 100 basis points, one full  
23 percentage point, be below the rate of return allowed

24 last December in the state of California?

25 A. Okay.

(LURITO - CROSS BY MARSHALL)

2275

1 Q. What's been the average rate of return for  
2 electric utilities on equity allowed in the past year?  
3 Do you have those numbers?

4 A. No.

5 Q. Has any state set a rate of return for any  
6 major utility last year as low as the 10.8 percent  
7 you're recommending here?

8 A. I don't know.

9 Q. Let's turn to capital structure. With  
10 regard to capital structure you testified that a  
11 capital structure of 41 percent equity is all that is  
12 needed to maintain an A rating for Puget bonds; is  
13 that correct?

14 A. That is correct.

15 Q. And who determines what rating a utility  
16 will receive for its bonds?

17 A. Various rating agencies.

18 Q. And it's fair to say that utilities are  
19 very capital-intensive businesses?

20 A. Relative to a typical business, yes.

21 Q. And therefore their need to borrow and  
22 finance their infrastructure is higher than most  
23 industries, correct?

24 A. They do a lot of investing, sure.

25 Q. Are utilities, electric utilities, gas

(LURITO - CROSS BY MARSHALL)

2276

1 utilities, the most capital-intensive industries in  
2 the United States?

3 A. I don't think so.

4 Q. Are they more capital intensive than the  
5 automobile industry or the steel industry?

6 A. I don't know. I don't know if they are or  
7 not.

8 Q. The state of Washington like Puget Power  
9 issues bonds for a number of large capital projects,  
10 correct?

11 A. Sure.

12 Q. And those state bonds are given a rating  
13 set by a rating agency?

14 A. Yes.

15 Q. And the state can't order an agency to give  
16 a rating of a certain level, they don't have any  
17 control over the rating agencies?

18 A. That's right.

19 Q. The rating agencies are independent of any  
20 influence by the state? Not only not under their  
21 control but you can't pay them some money or do  
22 anything to influence their decisions, can you?

23 A. I wouldn't think so.

24 Q. The rating agencies are also completely  
25 independent of what Puget might want them to do or to

(LURITO - CROSS BY MARSHALL)

2277

1 tell them to do, correct?

2 A. No, I don't think so.

3 Q. Does Puget direct or control what the  
4 rating agencies do?

5 A. No, but they can inform and they can have  
6 meetings which they do on a regular basis.

7 Q. And the state does --

8 A. Let me finish. The point is that it's not  
9 a matter of Puget being in a position to effect the  
10 ultimate decision they might make. The issue is what  
11 facts are put before the analysts at these agencies  
12 and whether that information is sufficient for them to  
13 make an informed judgment. That's the issue.

14 Q. And that's no different than what the state  
15 of Washington does, correct?

16 A. No. I would think so. I would think that  
17 the state of Washington would at least try to do a  
18 similar thing, I hope.

19 Q. That's what I mean. State of Washington  
20 tries to inform rating agencies and Puget Power tries  
21 to inform rating agencies?

22 A. Yes. But there's a big difference here.  
23 State of Washington is different than a public

24 utility. Very different. What I am saying is that  
25 Puget is in a unique position because it has unique

(LURITO - CROSS BY MARSHALL)

2278

1 regulatory treatment to inform regulatory -- excuse me  
2 -- rating agencies about the regulatory treatment to  
3 which it's subject. It's not always well understood  
4 by these analysts and I think it's clear in this case  
5 Puget isn't.

6 Q. Have you spoken directly to any rating  
7 agency analyst about this case?

8 A. I read the testimony of Mr. Abrams.

9 Q. My question is have you spoken to any  
10 rating agency analyst in this case?

11 A. No, not in this case.

12 Q. Do you know what the bond rating is for the  
13 state of Washington?

14 A. I think it's double A.

15 Q. Are they seeking a double A plus rating  
16 now, are they in the process of trying to do that?

17 A. I don't know the answer to that.

18 Q. Puget rating for its bonds is only an A  
19 minus, a weak A rating, correct?

20 A. Yes, right now. That's right.

21 Q. Do you know why the state of Washington  
22 tries to keep its bond rating at a double A level?

23 A. To minimize the cost of borrowing capital.

24 Q. And a double A rating of course is higher  
25 rating than an A minus rating?

(LURITO - CROSS BY MARSHALL)

2279

1 A. Correct.

2 Q. Isn't it true that once a rating agency  
3 lowers a bond rating it can sometimes take many years  
4 to regain the higher rating?.

5 A. I haven't made any studies. I would think  
6 that they change the rating as often as they think  
7 appropriate. Whatever time.

8 Q. Do you have any history of what happened in  
9 the state of Washington bond rating here in the recent  
10 past when it got downgraded how long it took to get  
11 back up?

12 A. I don't know.

13 Q. In an A minus rating how many steps is  
14 Puget from a double A rating? At their current A  
15 minus rating what is Puget --

16 A. Do you consider the movement from A minus  
17 to A as one jump?

18 Q. I'm asking you.

19 A. If you consider it that way then it would  
20 be three steps away.

21 Q. What's the highest rating to have?

22 A. Triple A.

23 Q. How many steps is Puget away from having

24 what's known as a junk bond rating below investment  
25 grade rating?

(LURITO - CROSS BY MARSHALL)

2280

1 A. I believe four.

2 Q. What sorts of things do rating agencies  
3 look at to determine what rating to give? For  
4 example, do they look at the amount of debt the  
5 company has compared to its equity?

6 A. Among other things, sure.

7 Q. Do they look at the capital structure which  
8 measures the level of debt to equity?

9 A. Yes.

10 Q. And, again, you indicated that you have  
11 read Mr. Abrams' testimony?

12 A. Yes.

13 Q. And you know he works with a rating agency?

14 A. Yes.

15 Q. Which one is that?

16 A. Duff & Phelps.

17 Q. If a rating agency professional such as Mr.  
18 Abrams testifies that Puget must have a minimum of a  
19 45 percent equity in its capital structure in order to  
20 maintain a weak A rating and you say 41 percent will  
21 be enough for the rating agencies, who should the  
22 Commission believe?

23 A. Me.



24 Q. In the California case that was just  
25 concluded you talked about earlier, the utilities

(LURITO - CROSS BY MARSHALL)

2281

1 Commission there just set the capital structure last  
2 November, December at the same time they set their  
3 equity -- rate of return on equity, what do the three  
4 largest utilities there have as their equity component  
5 of the capital structure?

6 A. Haven't looked at it. The answer that  
7 you're going to give me, does it include short term  
8 debt?

9 Q. I'm not going to give you the answer, I  
10 just wondered if you knew what it was. Do you know  
11 what the amount is in California?

12 A. No. I think that question had to do with  
13 the capital structure, the equity ratio. I don't know  
14 what they have now.

15 Q. Do you have access to any of the various  
16 surveys that report the allowed equity component of  
17 the capital structure of utilities in the United  
18 States?

19 A. That's sometimes reported in the public  
20 utility reports, yes.

21 Q. Do you have anything that compiles the most  
22 recent compilation of what the capital structure is  
23 for various utilities across the United States?

24           A.     No.  I would look at them as a matter of  
25 analysis.  I don't have anything in my possession in

(LURITO - CROSS BY MARSHALL)

2282

1     that regard.

2           Q.     Have you tried to compare what the capital  
3 structure is of various utilities across the United  
4 States with their bond rating?

5           A.     The last time I did this -- I've not done  
6 it in this case -- there's a slight correlation  
7 between the equity ratio, positive correlation between  
8 the equity ratio and the bond rating.

9           Q.     Have you looked at Dr. Legler's testimony  
10 in this case?

11          A.     I have.

12          Q.     And he does analyze the various bond  
13 ratings compared to the percent of equity capital  
14 structure of various utilities?

15          A.     If we're referring to the same exhibit I  
16 believe he relied on Value Line data in that  
17 compilation and that Value Line does not include short  
18 term debt.  Consequently, it would be very important  
19 if you used his exhibits as a guideline to recall or  
20 to know that short term debt is not reflected in those  
21 equity ratios.

22          Q.     Have you created a similar exhibit for your  
23 testimony either with or without short term debt?

24           A.     For my companies, yes, but not -- I believe  
25 he did it for all A rated utilities, as I recall.

(LURITO - CROSS BY MARSHALL)

2283

1           Q.     So you haven't done a comparable just for a  
2 short list of companies?

3           A.     No.

4           Q.     Turning now to the purchased power issue.  
5 You have read the testimony of Mr. Abrams on the  
6 purchased power issue?

7           A.     Yes.

8           Q.     Do you agree that Puget Power has a higher  
9 percentage of its power as purchased power than any  
10 other utility in the United States?

11          A.     That would seem right, yes.

12          Q.     Do you know what that percentage is?

13          A.     Yes, I have an exhibit, in one of my pages,  
14 on page 53 of my testimony I show that in 1992 64.7  
15 percent of Puget's total energy output was accounted  
16 for by purchased power.

17          Q.     What's the next highest utility in the  
18 United States?

19          A.     I don't know. I don't know what the number  
20 is.

21          Q.     Do you know what the average percent of  
22 purchased power is for electric utilities in the  
23 United States?

24           A.     As I recall it's somewhere in the 10 to 15  
25 percent area.

(LURITO - CROSS BY MARSHALL)

2284

1           Q.     But Puget is above 60 and the average is  
2 around 10?

3           A.     10, 15, in that area.

4           Q.     Purchased power contracts are typically  
5 long term contracts, correct?

6           A.     Typically, yes.

7           Q.     And some of Puget's contracts for purchased  
8 power are for 50 years; is that right?

9           A.     Some of the take or pay contracts, is that  
10 what you're talking about?

11          Q.     Yes, you understand that?

12          A.     Yes.

13          Q.     And a lot can happen in that period of  
14 time, isn't that fair to say?

15          A.     Sure.

16          Q.     For example, do you follow the regional  
17 developments of the Endangered Species Act?

18          A.     It's not nighttime reading, no.

19          Q.     Kind of nightmare reading that some of us  
20 have. You wouldn't therefore know what sort of risks  
21 are inherent in that act in the application of that  
22 act to some of the mid Columbia dams from which Puget  
23 Power purchases its hydro power?

24           A.     No, but let me say this, that I'm sure that  
25 it's reading for Puget's management or at least it

(LURITO - CROSS BY MARSHALL)

2285

1     should be. And if they've made a decision to enter  
2     into these contracts and to maintain these contracts  
3     as part of what they consider to be a least cost  
4     planning process then I would think that they've  
5     assessed the relative risks and have found that the  
6     program they're pursuing is the most rational.

7           Q.     Dr. Lurito, are you aware that those  
8     contracts were entered into in the 1960's?

9           A.     Yes, of course. What I'm saying to you is  
10    that Puget is and has pursued a purchased power  
11    program. It's part of their resource planning  
12    program, not only take or pay, which a lot of those  
13    contracts would be, but take and pay contracts. What  
14    I am saying is that Puget has made a determination, I  
15    assume, that this is a rational program and it's a  
16    least cost program. So whatever the risks of the  
17    trout or the salmon or whatever it is we're trying to  
18    protect, I assume that Puget has assessed that against  
19    building nuclear plants or some other program and  
20    found it to be the most rational viable alternative.

21          Q.     Do you know where those projects are  
22    located from which Puget purchases its hydroelectric  
23    power?

24 A. On the Columbia River, sure.

25 Q. Do you know when those contracts were

(LURITO - CROSS BY MARSHALL)

2286

1 entered into?

2 A. Some of them in the 50's and in the 60's.

3 Q. Did Puget have a least cost plan at that  
4 time?

5 A. I would hope so.

6 Q. If there's uncertainty regarding whether a  
7 Commission had approved its purchased power contract,  
8 is there risk?

9 A. There is risk in anything management might  
10 do, whatever decision might be made. Prudence is  
11 always an aspect of regulation be it a purchased power  
12 contract or a construction project, what have you.  
13 It's sort of a constant in the regulatory equation.  
14 Always there.

15 Q. Purchased power contracts are not what you  
16 would therefore call risk-free contracts, are they?

17 A. They're not, that's correct.

18 Q. Are you familiar with a legislation that  
19 Puget helped bring before the Washington state  
20 legislature regarding conservation bond financing?

21 A. There was mention of that this morning. I  
22 was not aware of that before that particular point in  
23 time.

24 Q. Do you understand generally because of your  
25 review of Puget's financing that Puget has nearly 200

(LURITO - CROSS BY MARSHALL)

2287

1 million of conservation resources on its books in the  
2 form of regulatory promises to pay for conservation  
3 measures installed in customers' homes and businesses?

4 A. Yes, that's right.

5 Q. And you also understand because Puget  
6 doesn't own those conservation measures because there  
7 are things that are installed in customers' homes  
8 that they can't borrow on their first mortgage, they  
9 can't mortgage those assets, correct?

10 A. They can't serve as collateral for a  
11 mortgage issue if that's what you're asking.

12 Q. In your opinion, if that 200 million of  
13 conservation could be used to back bonds triple A  
14 rating, would that result in less expensive cost of  
15 money for Puget compared to financing conservation  
16 with some other higher risk form of financing, such as  
17 unsecured financing?

18 A. Well, if I understand the question, it  
19 answers itself.

20 Q. Right.

21 A. So the answer has got to be yes.

22 Q. Do you know how much potential that has to  
23 save ratepayers if they're able to get financing at a

24 triple A rating by using conservation bonds on the  
25 \$200 million that it has?

(LURITO - CROSS BY MARSHALL)

2288

1 A. Relative to an A rated bond?

2 Q. Relative to an unsecured type of an issue.

3 A. Like a medium term note or some such?

4 Q. Sure.

5 A. I haven't made that computation.

6 Q. Could that well be very substantial?

7 A. It could be a couple of percentage points,  
8 sure.

9 Q. And that would result in millions of  
10 dollars of savings to customers?

11 A. Over some period of time, I'm sure.

12 MR. MARSHALL: I have no further questions.

13 JUDGE HAENLE: Have you questions,

14 Mr. Trincherero?

15 MR. TRINCHERO: Yes, just a few.

16

17 CROSS-EXAMINATION

18 BY MR. TRINCHERO:

19 Q. Good afternoon, Dr. Lurito.

20 A. Good afternoon.

21 Q. Beginning on page 17 of your testimony in  
22 Exhibit T-700, you discuss dividend growth rates and  
23 in part your estimate of the cost of common equity for



24 Puget is based upon your estimate of prospective  
25 dividend per share growth rates; is that correct?

(LURITO - CROSS BY TRINCHERO)

2289

1 A. Yes, sir.

2 Q. And in developing your growth rate estimate  
3 you looked at the annual growth rate for Puget and six  
4 comparable utilities in the categories of dividends  
5 per share and booked value per share; is that right?

6 A. Among other things that's true.

7 Q. And the time period you selected was  
8 between 1983 and 1992 with special emphasis on the  
9 years 1987 through 1992; is that correct?

10 A. Yes, sir.

11 Q. And on page 19, line 6 of your testimony,  
12 you estimate a 3.5 percent dividend growth expectation  
13 for Puget; is that correct?

14 A. Yes.

15 Q. And in your opinion, the six comparable  
16 electric utilities which you analyze would also show  
17 an estimated growth rate or estimated growth rates  
18 ranging between 2.5 percent and 5.25 percent; is that  
19 correct?

20 A. Yes, that's true.

21 Q. In performing this exercise, would it be  
22 fair to say that you tried to put yourself in the  
23 place of an investor and tried to gauge investor

24 expectations?

25 A. Yes, that's correct. What we tried to do

(LURITO - CROSS BY TRINCHERO)

2290

1 is to put yourself in the place of a rational  
2 investor, looking at the data that is before -- could  
3 be before him, and then asking yourself from an  
4 analytical point of view what is a reasonable  
5 expectation.

6 Q. And isn't it true that there are selected  
7 groups of analysts which are -- who are surveyed in  
8 order to produce consensus growth rate forecasts  
9 similar to those that you have developed?

10 A. Yes. There is the IBES and Sac's  
11 investment service both of which I believe publish  
12 what they call consensus five year earnings per share  
13 growth estimates.

14 Q. And how would you characterize the  
15 estimates published in Value Line?

16 A. They're not consensus because obviously  
17 it's the opinion of whoever is analyzing that  
18 particular company. It's not a consensus but rather  
19 it's the opinion of a person.

20 Q. Did you analyze any of these forecasts in  
21 developing your growth rate estimates?

22 A. Yes. I looked at some of the numbers that  
23 were done by IBES and the Value Line numbers. My

24 numbers are somewhat higher than the IBES forecasts  
25 and about in line with the Value Line forecasts.

(LURITO - CROSS BY TRINCHERO)

2291

1 Q. You stated that your numbers are about in  
2 line with the Value Line forecasts. Is that on annual  
3 rates for dividends?

4 A. It's on their projection of the dividend  
5 growth.

6 Q. Is that for a long term projection between  
7 1989-91 and '96-'98?

8 A. Right, it's their five-year projection.

9 Q. Would you accept subject to check that for  
10 Atlantic Energy you have forecast a 3.5 percent growth  
11 rate for dividends and Value Line has forecast a 1.5?

12 A. For dividends, sure, I will accept that.

13 Q. And IBES has forecasted a median estimate  
14 of 1.75 percent?

15 A. Yes, I will accept that.

16 Q. And for Boston Edison you have estimated a  
17 4 percent growth rate and Value Line has estimated a  
18 3.5 percent and IBES has forecast a 2.3 percent growth  
19 rate?

20 A. Yes.

21 Q. And continuing subject to check for Central  
22 Maine Power your estimated growth rate is 3.25  
23 percent; Value Line is 3 percent; and IBES is 1.92

24 percent. For DQE you have an estimate of 5.25; Value  
25 Line has an estimate of 4.5; and IBES has an estimate

(LURITO - CROSS BY TRINCHERO)

2292

1 of 2.85 percent?

2 A. All right.

3 Q. These are all of course subject to check.

4 For Idaho Power you have estimated a 2.5 percent  
5 growth rate; Value Line has estimated a 1 percent  
6 growth rate; and IBES has estimated a 2.1 percent  
7 growth rate. And for Kansas City Power & Light you  
8 have a 3.75 percent growth rate; Value Line has a 3.5  
9 percent growth rate; and IBES has a 1.75 percent  
10 growth rate; is that correct?

11 A. Yes, sir, I will accept that.

12 Q. And would you also accept subject to check  
13 that the IBES estimate for the year ending 12-94 for  
14 Puget Power is 2.25 percent?

15 A. I'm a little confused about that. IBES  
16 makes a five-year earnings per share growth  
17 projection. Now is the 2.25 you're giving me is the  
18 most recent IBES forecast?

19 Q. Yes, as of 5-28-93.

20 A. Okay, I will accept that.

21 Q. Thank you very much.

22 MR. TRINCHERO: I have no further  
23 questions.

24 JUDGE HAENLE: Have you questions, Mr.  
25 Furuta?

(LURITO - CROSS BY TRINCHERO)

2293

1 MR. FURUTA: No, I don't.

2 JUDGE HAENLE: Mr. Adams.

3

4 CROSS-EXAMINATION

5 BY MR. ADAMS:

6 Q. Dr. Lurito, first off, do you know what  
7 Puget's earned returns were for 1991 and 1992?

8 A. Yes.

9 Q. Will you state those?

10 A. Yes. These are their earned returns on  
11 average common equity. In the 1991, 13.15 percent and  
12 in 1992, 12.45 percent.

13 Q. And am I correct this was during a time  
14 when the authorized return was 12.8 percent?

15 A. That is correct.

16 Q. And these rates were set in the last rate  
17 case -- I can't remember, I believe you were a witness  
18 -- U-89-2688?

19 A. I believe I was, yes.

20 Q. And these returns were earned during a  
21 period of very poor hydro conditions and warm weather;  
22 is that correct?

23 A. Yes, especially last year.

24 Q. Is that primarily, in your opinion, driven  
25 by the PRAM mechanism?

(LURITO - CROSS BY ADAMS)

2294

1 A. The fact that the earnings were maintained  
2 as opposed to dramatically dropping?

3 Q. Yes.

4 A. Sure. That and decoupling.

5 Q. Were these earned returns for those periods  
6 above what you consider to be a reasonable rate of  
7 return?

8 A. They are well above the investor's required  
9 rate of return and therefore above an appropriate rate  
10 of return because they produce market-to-book ratios  
11 far higher than the company's witness Dr. Olson and  
12 myself recommend be targeted by regulation.

13 Q. I think there's been testimony earlier  
14 there's been -- strike that. Turning to your  
15 computation of a number for the long-term debt costs  
16 of the company. Could you indicate how far out -- I  
17 believe you took it out into the rate year or to the  
18 rate year. Could you indicate how far that went?

19 A. Yes. I took it out to year end 1994.

20 Q. Year end 1994 or '93?

21 A. 1994.

22 Q. You had referred earlier that you believe  
23 that there was a cushion built into your numbers. Was

24 that in the debt cost or was that in the equity cost?

25 A. Both.

(LURITO - CROSS BY ADAMS)

2295

1 Q. Why does it exist in the debt cost first?

2 A. Well, because the cost rates that I have  
3 used to pro-form, for example, I pro-formed \$120  
4 million of additional long-term debt this year at a  
5 cost of about 7 and three-quarters. That is very  
6 generous given current markets.

7 Q. What are current markets?

8 A. Well, I was noting that Central Maine Power  
9 on March 1, I believe of this year, which is a utility  
10 rated a little bit lower than Puget, namely triple B  
11 plus, sold \$30 million issue -- \$75 million issue at  
12 7.385 percent net cost, meaning including all  
13 expenses. So that I believe I have pro-formed a cost  
14 of debt that is conservative in the sense that it is  
15 probably higher than what would be experienced. And  
16 as far as the cost of equity side is concerned, I  
17 mentioned that I relied on the dividend yield for the  
18 12-month period ending in March of this year and in  
19 fact that yield is higher -- it's about 30 basis  
20 points higher than Puget's current dividend yield. So  
21 that I am allowing for some slippage, if you will, in  
22 interest rates on the upside in what I am recommending  
23 the Commission allow Puget to earn.

24 Q. Referring you back to the Central Maine  
25 Power, that is the same company, is it not, where the

(LURITO - CROSS BY ADAMS)

2296

1 Commission ended the decoupling experiment there, I  
2 think in around December of last year?

3 A. Yes. I am not sure, to be honest with you,  
4 that they really have done what was indicated. What  
5 they did was to say that they were going to allow the  
6 current what they call fuel clause balances and ERAM,  
7 as they call it, balances on the books to be paid off  
8 over a two-year period of time I believe, and I may  
9 be wrong, but I believe the issue as to whether or not  
10 their ERAM, which is similar to PRAM here, is going to  
11 be abandoned is still up in the air. I don't think  
12 that they have done that, that they have abandoned it  
13 yet.

14 Q. Weren't a substantial amount of the  
15 deferred amounts for fuel and various other costs that  
16 were incurred under their ERAM-type program written  
17 down? In other words, the Commission disallowed a  
18 certain -- let me back up a step. Was there not a  
19 settlement that was presented to the Commission which  
20 was accepted as opposed to a contested hearing in  
21 which the Commission came out with a final order?

22 A. That's not my understanding. Mr. Adams, I  
23 think that was done in a prior proceeding. I believe



24 that under the current proceeding the company is being  
25 allowed to recover its booked level of ERAM and fuel

(LURITO - CROSS BY ADAMS)

2297

1 clause balances, the uncollected portion.

2 Q. Am I correct you were not a witness in that  
3 proceeding?

4 A. That's right.

5 Q. There was some questioning yesterday  
6 concerning dividend yield and equity returns. Do you  
7 believe that there's any positive relationship between  
8 dividend yield and cost of equity capital among  
9 electrical companies of comparable risk?

10 A. No, there isn't, and to argue that is  
11 incorrect theoretically and is certainly incorrect  
12 with respect to DCF theory. That's all you have to do  
13 is look at the dividend growth rates and dividend  
14 yields that I think we discussed earlier with  
15 Mr. Trincherro to see that. In other words, the cost  
16 of equity is made up of two components, a dividend  
17 yield and a growth rate, consequently a 10 percent  
18 cost of equity can be produced with a 7 percent  
19 dividend yield and a 3 percent growth rate and the 10  
20 percent can be produced with a 5 percent dividend  
21 yield and a 5 percent growth rate. Consequently, to  
22 get the same 10 percent cost of equity. So there is  
23 no theoretical or empirical correlation between

24 dividend yield and cost of equity for comparable risk  
25 companies.

(LURITO - CROSS BY ADAMS)

2298

1 Q. Am I correct that you relied upon the DCF  
2 methodology in determining your recommended cost of  
3 equity?

4 A. Yes.

5 Q. Did you review by any chance the testimony  
6 of Dr. Legler in this case who was a witness  
7 yesterday? I don't recall whether you were here in  
8 the room or not.

9 A. I wasn't here but I did review it.

10 Q. Now, he presented his opinion based on  
11 several different analyses, one of which was the DCF,  
12 but also he included the risk premium approach, the  
13 cap M model approach and I believe two other things  
14 referred to as earned returns from Solomon Brothers,  
15 which was I guess a compilation of earned returns, and  
16 1993 projected returns from Value Line. You have not  
17 used those other methods. Is there a specific reason  
18 why you have not?

19 A. Yes. I did not use the cap M approach or  
20 the risk premium approach because, A, they rely on  
21 beta which is a measure of risk which is now under  
22 serious theoretical question; and two, because those  
23 approaches produce very, very volatile results

24 depending on whether short term or long term interest  
25 rates are relied on and depending upon what period of

(LURITO - CROSS BY ADAMS)

2299

1 time is chosen to determine the equity risk premium.  
2 So that in my view those approaches are either  
3 theoretically flawed or empirically very difficult to  
4 apply consistently to produce reliable results.

5 Q. We had a little discussion yesterday, and  
6 actually since you were a witness in the Washington  
7 Natural Gas case, concerning beta and I gather, am I  
8 correct, that you are effectively referring to I guess  
9 it was the French Fama article concerning beta when  
10 you say it's not as well -- or it's in question?

11 A. Yes. That article appeared in the Journal  
12 of Finance in June of last year and as I understand it  
13 has been well received by the financial community in  
14 terms of its theoretical -- the validity of that  
15 empirical approach that they took to test the validity  
16 of the beta ratio as a measure of risk. And it seems  
17 that that particular approach, the beta approach, has  
18 got its problems. Let's put it that way.

19 Q. You didn't address in your prior answer  
20 part of my question which related to the use of  
21 projected returns from Value Line and the earned  
22 returns from Solomon Brothers?

23 A. Yes. Any comparable earnings approach is

24 only -- is appropriate provided two theoretical  
25 criteria are met. First, that the group of companies

(LURITO - CROSS BY ADAMS)

2300

1 selected for analysis can be shown to be of comparable  
2 risk to the company in question; and second, if they  
3 are comparable risk then it must be shown that the  
4 market-to-book ratio being generated by those earned  
5 returns is something that regulation should target.  
6 And that is very crucial. So that the comparable  
7 earnings approach can be used with those two caveats  
8 and most times you find that one or both of them are  
9 violated.

10 Q. Did you do that exercise in this case?

11 A. I didn't do a comparable earnings study in  
12 this particular case. But the companies that  
13 Dr. Legler relied on for his comparable earnings  
14 approach, those Solomon Brothers companies, even if  
15 one were to accept arguendo that they're of comparable  
16 risk to Puget, they violate the market-to-book ratio  
17 proviso requirement and consequently I would reject  
18 the result.

19 Q. I want to jump to another area and that is  
20 the imputed debt issue which I think was specifically  
21 addressed by Mr. Abrams. You've talked generally  
22 about that in your testimony, but do you agree or  
23 disagree with Mr. Abrams in how he recognized Puget's

24 circumstances in his analysis of Puget debt?

25 A. The real problem here is that the analysts

(LURITO - CROSS BY ADAMS)

2301

1 that testified in this case -- and I'm referring to  
2 Mr. Miller and Mr. Abrams here -- my problem with  
3 their testimony is that I find it schizophrenic. On  
4 the one hand they want to impute debt and interest  
5 because they're arguing that it's off books financing  
6 that ought to be recognized and the impact of that  
7 recognition on Puget's financial health parameters  
8 such as capitalization ratios, interest coverages need  
9 to be reflected and recognized.

10 The schizophrenia comes in because they  
11 seem to want to ignore the way those costs are  
12 recovered in this jurisdiction. We all know that  
13 risk has to do with cost recovery, not cost creation.  
14 All companies create costs as a part of doing  
15 business. The issue is how are those costs recovered,  
16 what mechanism is used to recover those costs. In  
17 this particular jurisdiction between decoupling and  
18 PRAM we have a situation where purchased power costs  
19 are recovered dollar for dollar. Accordingly you  
20 cannot apply the same risk parameters and you cannot  
21 apply the same tests of risk through a purchased power  
22 expenditure as you can to an obligation on long-term  
23 debt. Why? Because the purchased power dollar of

24 compensation is going to be recovered under the  
25 regulatory treatment in this jurisdiction. The

(LURITO - CROSS BY ADAMS)

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1 interest obligation is subject to risk because  
2 earnings can fluctuate. And that's the reason why  
3 bond holders require a coverage, a multiple of  
4 coverage to insure that they're going to get their  
5 debt obligation paid. That's the crucial difference  
6 and these analysts that were presented by the company  
7 in this case seemed to forget that critical difference.  
8 So it's not important that Puget's embarked upon a  
9 purchased power program of some size. The issue is how  
10 are those costs recovered. In other words, they've  
11 created a risk, a hypothetical risk, that doesn't in  
12 fact exist.

13 Q. Let me ask you kind of a practical question  
14 on this. Assume for the moment that they're wrong but  
15 they make such recommendations and ratings follow  
16 their recommendations. How is this Commission to  
17 respond in that kind of environment?

18 A. This Commission, as I understand it, has a  
19 public service responsibility, which I know they're  
20 certainly aware of, and that is to regulate the  
21 utilities under their jurisdiction in such a manner as  
22 to balance the interests fairly of investors and  
23 ratepayers. Rating agencies should not be allowed to

24 dictate regulation to this Commission or any  
25 Commission because that is abdicating regulatory

(LURITO - CROSS BY ADAMS)

2303

1 responsibility and especially so in cases where rating  
2 agencies want to apply a mechanistic approach, such as  
3 this purchased power adjustment procedure, willy-nilly  
4 across the board to all electric utilities regardless  
5 of the cost recovery mechanism that the utility has in  
6 place.

7           For example, consider Idaho Power which  
8 doesn't have trackers and doesn't have a PRAM and  
9 doesn't have decoupling. Its earnings, as you know,  
10 fluctuate very dramatically with water conditions  
11 similar to what might have or could have happened to  
12 Puget last year absent PRAM and decoupling. In that  
13 environment the purchased power program that Idaho  
14 Power may have in place is of a riskier nature than  
15 Puget's. The problem is if you apply the same  
16 financial test to the two utilities you've missed the  
17 richness of the difference in the regulatory treatment  
18 and that's what these analysts have done. They seem  
19 unaware of the difference in the regulatory  
20 treatments.

21           Q. Question concerning conservation. You were  
22 asked just previously here concerning conservation,  
23 and I guess I want to ask you a question. Let's

24 assume for a moment that conservation cannot be used  
25 for collateral for first mortgage bonds. Does that

(LURITO - CROSS BY ADAMS)

2304

1 mean that conservation by necessity is 100 percent  
2 equity financed?

3 A. Of course not. Any more than identifying  
4 any piece of rate base, if you will, and saying it's  
5 financed with particular type of capital. Capital is  
6 fungible. It is what it is and it finances rate base.  
7 As I understand it that particular item is in rate  
8 base. Consequently, it's no different than any other  
9 item of rate base which is not backed by some mortgage  
10 obligation. I mean, after all, not all of the  
11 company's assets serve as collateral for a mortgage  
12 bond.

13 Q. Does Puget have -- I think you've indicated  
14 Puget has short term debt in addition to long-term  
15 debt, does it not?

16 A. Yes.

17 Q. Does it also issue dibentures which are  
18 nonsecured?

19 A. I don't know if Puget has dibentures, let  
20 me just check. You mean the collateralized bonds. I  
21 don't think it has the dibentures per se if I  
22 understand what you mean by dibenture.

23 Q. I meant noncollateralized short-term bonds?



24           A.     Yes, they have medium-term notes as I  
25 understand it are not collateralized.

(LURITO - CROSS BY ADAMS)

2305

1           Q.     This is fairly typical of utilities, is it  
2 not?

3           A.     Yes.

4           Q.     Lastly I wanted to ask you a couple of  
5 questions concerning your adjustment to what I will  
6 call your raw cost of capital. As I understand it you  
7 come up with your opinion of a raw cost of capital for  
8 Puget is 10 and a quarter percent?

9           A.     Yes.

10          Q.     And then as I understand it you apply a  
11 1.07 factor to that in order to account for market  
12 pressure flotation costs; is that correct?

13          A.     Yes.

14          Q.     And so ultimately your recommendation to  
15 the Commission for the cost of equity capital to the  
16 company is 10.8 percent or a number of .55 percent  
17 higher than than what I will call your raw cost of  
18 equity capital. Would you agree with that?

19          A.     Yes.

20          Q.     Would you agree that the -- can you  
21 quantify the annual effect of this .55 percent  
22 difference in rates? And I think the one ingredient  
23 you need is a rate base. Staff's rate base

24 recommendation in this case is \$1.994 billion or  
25 basically \$2 billion. Could you indicate how much

(LURITO - CROSS BY ADAMS)

2306

1 money is accounted for by that .55 percent  
2 differential? And I am asking at the rate level.

3 A. The rate base was \$2 billion is that what  
4 you said?

5 Q. Yes.

6 A. That would be about \$17 million if I got my  
7 zeroes right.

8 Q. I want you to, since we had a little  
9 problem with that similar question in Washington  
10 Natural, I want to make sure we put the zeroes in the  
11 right place.

12 A. What I did is I marked up the .55 because  
13 it's a difference in equity by one minus the tax rate,  
14 and I got around .85. And then I multiplied .0085  
15 times 2 billion. The reason why I'm spelling this out  
16 is because if I haven't done it right it's easily  
17 corrected by -- I keep getting that figure of \$17  
18 million.

19 Q. One question. Do you have to run that  
20 through your capital structure?

21 A. Yes, that's the problem. Thank you. Yes.  
22 That would be just about \$7 million. I'm sorry,  
23 right.

24 Q. Sounds better than 17 million. That number,  
25 if your recommendation were adopted, then, would remain  
(LURITO - EXAM BY CHAIRMAN NELSON) 2307

1 in rates until the next general rate case when the issue  
2 of rate of return is reviewed; is that correct?

3 A. That is correct.

4 MR. ADAMS: Thank you.

5 JUDGE HAENLE: Commissioners, have you  
6 questions?

7 CHAIRMAN NELSON: Yes, just a couple.

8

9 EXAMINATION

10 BY CHAIRMAN NELSON:

11 Q. Dr. Lurito, following up on Mr. Adams'  
12 colloquy with you about earned returns and I think you  
13 used the term "richness" of regulatory approaches. I  
14 wonder if you could turn to page 7 of your exhibit,  
15 RJL-3. My inquiry, is there any generalization you  
16 can make about these comparable electric and their  
17 treatment for purchased power or PRAM-like mechanisms  
18 and these earned returns say for 1991 and 1992?

19 A. Right. The only one of the six what I call  
20 comparable electric that has a program similar to  
21 Puget's is Central Maine Power where they had an ERAM  
22 mechanism and also where their purchased power is  
23 recovered dollar for dollar, you know, ultimately,

24 either through base rates or through some true-up  
25 mechanism. It would appear that what's happened here

(LURITO - EXAM BY CHAIRMAN NELSON)

2308

1 with respect to Puget is that right now, I think Puget  
2 is of comparable risk to these companies and one might  
3 ask the question, well, if it's of comparable risk to  
4 these companies and these companies do not have a PRAM  
5 -- typically don't have a PRAM -- what are we doing?

6           The answer I think is this: The Puget  
7 experiment, if we can use that term, has probably not  
8 been in place long enough and during some of that  
9 period of time there was some question in the minds of  
10 investors as to whether it was going to be continued,  
11 A; B whether the uncollected balances, the deferred  
12 balances that we're building up, are going to be  
13 allowed to be recovered and if so over what period of  
14 time. I'm sure you've heard that testimony ad nauseum  
15 and I won't belabor it. But the point is that I  
16 believe that if the Commission stays the course on  
17 PRAM or PRAM like mechanism and decoupling that the  
18 benefits to ratepayers are going to be shown.

19           And I mentioned in my testimony that  
20 Puget's cost of equity, in my opinion, has come down  
21 to about 200 basis points since the last base rate  
22 case even though interest rates have only fallen about  
23 about 150 basis points. That suggests to me that PRAM

24 has brought about and decoupling has brought about at  
25 least a half a point benefit in reduced cost of

(LURITO - EXAM BY CHAIRMAN NELSON)

2309

1 equity.

2           The other thing is the Commission regulated  
3 this company as you know in the last case based on a  
4 41 and a half percent common equity ratio. I am  
5 recommending 41 in this case, and I believe other  
6 witnesses are recommending even somewhat lower than  
7 that, I believe Mr. Hill about 40 percent if I recall  
8 his testimony, which is another benefit. In other  
9 words, because we have a stable earnings picture here  
10 for Puget now, because of the regulatory treatment we  
11 are going to be able to achieve the same coverage with  
12 a lower equity ratio and with a lower return on  
13 equity. That's the regulatory bargain I was  
14 discussing with Mr. Marshall. I think it would be  
15 premature to abandon or to radically change the  
16 regulatory treatment at this point because I think  
17 we're on the threshold of really reaping the benefits  
18 of this program. And ratepayers have paid for it,  
19 Lord knows, and I think it's time that they receive  
20 the benefits and I think they're there. I think  
21 they're there in a lower cost of equity which has come  
22 down significantly since the last case and a lower  
23 common equity ratio. There's a lot of savings here.

24 Q. Well, so let's say three years from now, if  
25 we continue to stay the course, to use your term, if

(LURITO - EXAM BY CHAIRMAN NELSON)

2310

1 we were faced with a similar chart three years from  
2 now, we would see relative stability in the earned  
3 returns for Puget whereas we may continue to see the  
4 volatility in the other four to five, not including if  
5 Central Maine Power continues it, if it does, that  
6 would be the distinction between these comparables?

7 A. That would if we don't see any improvement  
8 in Puget's position vis-a-vis a comparable group two  
9 or three years from now then I would say at that point  
10 one might want to begin to question the efficacy of  
11 saying with the program. What I am staying to you is  
12 this, that in my opinion Puget's cost of equity has  
13 fallen faster than these other utilities even though  
14 now they're at roughly the same level, they've just  
15 come farther, if I can put it that way, so that I  
16 believe if what you say happens then I myself would  
17 question the efficacy of staying with it because it is  
18 a cost and a real cost to ratepayers. There's no  
19 question about it, and I would be the first to say, hey,  
20 let's rethink this but I think right now it would be  
21 premature to abandon it.

22 Q. But the benefit to Puget in the bargain is  
23 a stability in earned returns?

24           A.     To Puget's investors, that's exactly right.  
25     That's why I was saying there's two sides to this.

(LURITO - EXAM BY CHAIRMAN NELSON)

2311

1     Their investors benefit, their bond holders benefits  
2     because earnings are stable. Their stockholders  
3     benefit because that earnings level is going to be  
4     there, going to stay within a pretty narrow band.  
5     What I am now asking is where is the benefit to  
6     ratepayers and the answer has to be, A, in the cost of  
7     equity; and B, in the capital structure ratios that  
8     you use. Puget's 45 percent recommendation in this  
9     case is beyond the pale. This company needs to be  
10    managed, management needs to do something. With a 45  
11    percent equity ratio, PRAM decoupling, there's really  
12    not much for management to do, you know.

13           Q.     I follow you. On a related point do you  
14    have any familiarity with what the Georgia Commission  
15    has done with the purchased power adjustment?

16           A.     No, sorry, I'm not.

17

18                           E X A M I N A T I O N

19    BY COMMISSIONER CASAD:

20           Q.     Like to follow along with the chairman's  
21    line of questioning. I was going to ask this question  
22    of Mr. Elgin tomorrow, and I will, but it's fortuitous  
23    that you're here today because I will ask the same

24 question of you because you just focused on it and the  
25 issue that you focused on was the experimental nature

(LURITO - EXAM BY COMMISSIONER CASAD)

2312

1 of the PRAM mechanism and the decoupling mechanism.  
2 And you indicated that you felt it really hadn't sunk  
3 in adequately. If that's the case then are the  
4 suppositions that are being made to shift risk  
5 allocation to adopt a financial approach for the  
6 treatment of the company, revenue approach for the  
7 treatment of the company as if in fact it had sunk in  
8 fair or reasonable?

9 A. Okay. Let me try to answer it this way.  
10 When I say sunk in what I mean by that is this. I  
11 think it's clear that investors generally are aware of  
12 the mechanism. But what happened was the hiccupping,  
13 if you will, in the regulatory continuity as to  
14 whether those balances were going to be recovered, I  
15 think -- I don't want to use the word "alarm," but  
16 let's say raised some doubts in the mind of some of  
17 the analysts that this Commission was going to follow  
18 its policy through, and that's what I mean by a little  
19 hiccup in it. If this Commission sends a clear signal  
20 that unrecovered uncollected balances are going to be  
21 recovered, albeit in some period of time whatever it  
22 is, and that it's going to stay the course in terms of  
23 not abandoning the policy, then what I am saying is I



24 think the uncertainty will be dispelled -- the knowledge  
25 is there, what's the certainty of it -- I think the

(LURITO - EXAM BY COMMISSIONER CASAD)

2313

1 uncertainty will be dispelled and that that is going to  
2 have even more salutary effects on the cost in the  
3 future, all other things the same, obviously.

4 Q. One of the hiccups that occurred was a  
5 product of nature and perhaps other factors and that  
6 simply was that the amounts of money to be recovered  
7 under the program were -- entailed rate shock which  
8 would have a traumatic effect on the ratepayers of  
9 Puget. So a mechanism to defer some of those costs  
10 had to be developed?

11 A. Right.

12 Q. And one would think you would have thrown a  
13 bomb in somebody's boudoir as a result of having to  
14 make that adjustment, which seemed to be a reasonable  
15 adjustment to make. We're looking at -- so that  
16 adjustment was made and the ripple effect flowed.  
17 We're looking at a five-year experimental program. It  
18 is an experimental program. And so I think investors  
19 recognize that as much and so that's what's troubling  
20 me. To place this thing in context, it's not like 25  
21 years of rate of return regulation albeit commissions  
22 are composed differently, but the substance is the  
23 same. This is an entirely different new experimental

24 approach. And it's difficult for me to measure  
25 investor recognition of that, and make me feel more

(LURITO - EXAM BY COMMISSIONER CASAD)

2314

1 confident, will you?

2 A. Okay. Let me try to put it to you this  
3 way. While I am not a person who believes that the  
4 economy is going to go booming away -- I don't believe  
5 that, but what I do believe is we are probably  
6 crawling along the bottom and the bottom is a rather  
7 level bottom. What that means is that the increase in  
8 the balances are likely not to be anywhere near as  
9 severe as they were because of the weather situation  
10 and because of economic situation which conspired  
11 unfortunately in a short period of time working  
12 together. To create a big run-up in those balances,  
13 as I'm sure you're painfully aware. What I'm saying  
14 is if the economy right now simply crawls along the  
15 bottom we don't expect or shouldn't expect any  
16 significant build-up in the balances now.

17 So what I am saying is continuation of the  
18 experiment, and as I understand it, we had a decent  
19 water/winter here. Okay. But nowhere near like 1992,  
20 I think that's fair to say. What I'm saying is that  
21 right now it could well be we're now ready to reap  
22 some of the advantages of the program and if I'm wrong  
23 and the economy starts upward, even a little bit, then

24 we're going to start getting some of the advantages.

25 So I think this would be a bad time to abandon it

(LURITO - EXAM BY COMMISSIONER CASAD)

2315

1 right at the time when we may be getting the payback  
2 from the program. Because I don't see any continued  
3 drop-off in the economy, not that I think there's  
4 going to be any boom -- and as I say if the water  
5 situation stabilizes here then I think you will start  
6 to see the advantages of the program and I don't want  
7 to say silly but I think it would be premature to  
8 abandon it now right at the time when we think there  
9 would be a payoff time.

10 Q. You're willing to jump into a \$9 a share  
11 jump in loss in stock value on the thought that these  
12 situations will stabilize?

13 A. No. In fairness, I guess what I am saying  
14 to you is that \$9 is not a loss. What it is is it's  
15 taking back a windfall. Investors have been reaping a  
16 windfall, this company has been trading at market-to-  
17 book ratios of 1.5. This Commission has never  
18 targeted a 1.5 market to book ratio in my memory.  
19 What I am saying is there has been a windfall for  
20 investors. What I'm asking is that ratepayers get  
21 back what they have been giving. It's not taking away  
22 something from someone who deserves it. It's righting  
23 what in fact is an inappropriate situation. And it's

24 really important, I think, to understand that and both  
25 Dr. Olson and I see eye to eye in that regard.

(LURITO - EXAM BY COMMISSIONER CASAD)

2316

1 Q. You wouldn't call that retroactive rate  
2 making?

3 A. That's prospective rate making because the  
4 cost of equity is down now. Interest rates are low.  
5 Let's take advantage of it. We shouldn't do less for  
6 ratepayers.

7 Q. I listen here as a layman and listen to  
8 very learned economists, there are three of them, and  
9 perhaps more, many more, but there are three of them,  
10 all outstanding in their field, all learned, but the  
11 results differ. And through a coincidence they seem  
12 to differ in relationship to those whom they  
13 represent. Why should your recommended rate of  
14 return, your capital structure, your approach be  
15 accepted in preference to those of the others who are  
16 testifying in the case?

17 A. In the first place Dr. Olson who testified  
18 on behalf of the company agreed that if he were to  
19 update his testimony today his cost of equity would be  
20 significantly lower -- hope I'm not putting it wrong,  
21 maybe "significantly" we should leave it out -- lower  
22 -- than what he testified to because the cost of  
23 capital has come down. So that the apparent spread

24 between Dr. Olson and myself is not as great as might  
25 appear from looking at the testimonies.

(LURITO - EXAM BY COMMISSIONER CASAD)

2317

1 He recommended, let me just get his words  
2 here. Dr. Olson recommended a 12 and a half to 13  
3 percent return on equity and he testified on  
4 transcript page 742 that had he done a new cost of  
5 equity study at the time he was cross- examined it  
6 would likely be 50 basis points lower. That's his  
7 testimony. And I would submit, because we're moving  
8 forward in time, that if he had done it today it would  
9 be lower still. So that the apparent difference here  
10 between he and I is not as great as it might seem.

11 Mr. Hill, as I recall, found a bare cost of  
12 equity of 10 percent. I found 10 and a quarter. The  
13 difference between his return on equity recommendation  
14 and mine has to do with the treatment of financing  
15 costs and pressure -- I'm sure you're aware of that,  
16 but in terms of measuring the cost of equity we're  
17 very close.

18 Dr. Legler, as you know, his study showed  
19 the cost of equity was lower than what he recommended.  
20 His DCF's were in the 10 percent area just like mine  
21 were and yet he's a little higher. I don't know why  
22 he did that but his own studies show that it's lower  
23 than what he recommended.

24                   So that in truth there's a fairly close  
25 difference between the witnesses in this case,

(LURITO - EXAM BY COMMISSIONER CASAD)

2318

1   frankly. I remember in the old days where there was  
2   three or 400 basis points difference. We're not  
3   finding that here. So I don't think the witnesses,  
4   frankly regardless of what side they're on, are that  
5   far apart and of course I know Mr. Parcels and I  
6   think Peseau, he also put in some testimony in the 10  
7   percent bare cost of equity area. So I think there's  
8   a consensus forming somewhere between 10 and 11 and I  
9   think it's pretty hard to shake.

10           Q.    Reminded of the old saying, close is  
11 relative of course using hand grenades.

12           A.    It's the truth.

13           Q.    Dr. Legler recommended a capital structure  
14 with 44 percent percent equity, did he not?

15           A.    Dr. Legler did, yes, I know he did. But he  
16 also testified that anything above 40 percent or 40  
17 percent and to his level was reasonable. I am at 41  
18 percent so I must be reasonable.

19           Q.    I would like to explore the purchased power  
20 situation just very briefly, and I have to talk to  
21 analysts about this issue. When you screw them down  
22 real tight they will tell you it's not a generic  
23 approach, that in fact it has to be done on a company-

24 by-company basis. And that the fact that a company  
25 has a large amount of purchased power is relative to

(LURITO - EXAM BY COMMISSIONER CASAD)

2319

1 the quality, deliverability of those contracts.

2           Would you agree with the view -- and I am  
3 trying to word this delicately -- that much of the  
4 analyst's approach to the issue of purchased power is  
5 hogwash, especially in view of the fact that the  
6 National Energy Act has created an environment in  
7 which exempt wholesale generators, independent power  
8 producers are going to make purchased power the norm  
9 in the industry rather than the exception. Utility  
10 generated power is going to shrink in proportion to  
11 the total amount of resources available without  
12 question. How are rating analysts going to handle  
13 that? Are they going to on an industry-wide basis  
14 say that purchased power is now so prevalent that  
15 we're going to drop everybody's rating?

16           A.     Right. The answer is that I don't believe  
17 they will. As a matter of fact, Puget has maintained  
18 its rating even though -- even given the amount of  
19 purchased power it has, without Mr. Abrams coming in  
20 and telling us that we need to have a higher equity  
21 ratio because of the apparent risk of this, so I don't  
22 believe them. So, and let me say that while as you  
23 point out they have indicated that their approach be

24 taken on a utility-by-utility basis and take into  
25 account the factors you spoke of, the extent of

(LURITO - EXAM BY COMMISSIONER CASAD)

2320

1 purchased power, its cost, its availability, the  
2 type of contracts, but what I am saying is the most  
3 important factor which is how those costs are  
4 recovered was totally ignored by Mr. Abrams and Mr.  
5 Miller. With all due respect these gentlemen should  
6 have certainly found out how Puget is regulated. Mr.  
7 Abrams never even inquired what the capacity portion  
8 was of Puget's purchased power expense, even though he  
9 sat here and told us that that was the relevant piece  
10 of information. So frankly I was appalled by their  
11 testimony, too because I found it somewhat self-  
12 serving.

13           During the years when this company was  
14 building nuclear plants, and we don't have to revisit  
15 that, when in fact a higher percentage of Puget's  
16 output was accounted for by purchased power than today  
17 these analysts weren't here telling us, oh, gosh, we  
18 have to recognize this off books financing right in  
19 the middle of nuclear construction. Now that these  
20 things are better they show up with another aspect of  
21 risk and frankly I don't buy it either. I don't think  
22 that Puget's purchased power program is risky. I  
23 think it's a least cost approach. I think it's



24 rational. I think it should be pursued and certainly  
25 if the costs recovery mechanism is preserved by this

(LURITO - EXAM BY COMMISSIONER CASAD)

2321

1 Commission, something near it, there's no risk to this  
2 program, and this Commission should ignore any attempt  
3 to increase the equity ratio and penalize ratepayers  
4 twice. They're already paying for the program to  
5 reduce risk. Now is not the time to penalize them  
6 again by raising the equity ratio to 45 percent as the  
7 witnesses say is necessary to maintain an A rating. I  
8 don't buy it.

9 Q. You mentioned on page 48 of your testimony,  
10 first paragraph you say "Mr. R.E. Olson testified  
11 that he can't explain why Puget's Mid Columbia  
12 purchased power is assigned a risk factor 1.7 times  
13 larger than its other purchased power." If that's  
14 true, considering the large proportion of purchased  
15 power that this represents in Puget's portfolio, could  
16 it possibly be because these contracts are due to  
17 terminate shortly?

18 A. As I understand it, the duration of those  
19 contracts is somewhere between 12 and 20 years  
20 remaining. These are the take or pay mid Columbia  
21 contracts that is being referred to and those  
22 contracts were assigned a 25 percent risk factor by  
23 Standard & Poor's whereas Puget's take and pay

24 contracts were assigned a 15 percent risk factor. So  
25 I divided the 25 by the 15 to get the 1.7 times, and

(LURITO - EXAM BY COMMISSIONER CASAD)

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1 Mr. Olson was asked that during cross and he couldn't  
2 explain it because Puget's mid Columbia contracts cost  
3 about a cent a kilowatt hour. It's wonderful power,  
4 it's fairly consistent power, it's readily dispatched  
5 power. Where is the risk in this? I am talking  
6 obviously relative to the alternatives, and I agree  
7 with Mr. R.E. Olson in that regard. I don't  
8 understand why that they're assigned a risk factor of  
9 25 percent. I dare say that's a creation of someone  
10 at Standard & Poor's.

11 Q. I'm certain the company will respond to  
12 that --

13 A. I wish they would.

14 Q. -- those contracts when they're due for  
15 renewal. It was indicated that with conservation  
16 bonds or with the conservation bond proceeding or  
17 approach I think Mr. Marshall postulated that as a  
18 product of that Puget would have a triple A rating  
19 and to ask you a question about costs, and do you  
20 agree with that triple A rating?

21 A. Well, I frankly took the question as a pure  
22 hypothetical. I mean, he never indicated to me that  
23 he thought it had any basis in fact. He simply asked

24 me if it was triple A rated relative to an A rating  
25 would the cost be less. I don't think he ever

(LURITO - EXAM BY COMMISSIONER CASAD)

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1 explicated in the question the basis for the assumption  
2 of the triple A rating. If you heard it I didn't hear  
3 it.

4 Q. What I heard was the use of the triple A  
5 rating and you didn't take exception to it and I  
6 wondered if maybe you agreed or disagreed with it.  
7 Obviously you disagree?

8 A. I thought it was a hypothetical question  
9 and I was simply answering in that form what if it had  
10 a triple A rating wouldn't there be savings and I  
11 said sure.

12 COMMISSIONER CASAD: That's all I have.

13

14 E X A M I N A T I O N

15 BY COMMISSIONER HEMSTAD:

16 Q. We've been hitting this issue of the market  
17 price and risk from different directions. I would  
18 like to come back to that in some of the questions  
19 that Mr. Marshall had asked you in that area. I  
20 believe Mr. Marshall said that the average market-to-  
21 book ratio for electric utilities is about 1.6 or  
22 something in that area. And you're recommending 1.07  
23 for Puget. Is it your testimony or your position that

24 the general pricing for electric utilities in the  
25 country then today is excessively high?

(LURITO - EXAM BY COMMISSIONER HEMSTAD)

2324

1 A. Yes. And let me try to answer it this way.  
2 In the last base rate case in this jurisdiction the  
3 Commission allowed Puget to earn 12.8 percent on  
4 equity which is, as it turned out, happened to be my  
5 recommendation in the case, but at that point in the  
6 time not foreseeing the drop in interest rates I  
7 thought a 12.8 allowed return on equity would be  
8 sufficient to produce just the 1.07 or thereabouts  
9 market-to-book ratio. But what happened when the  
10 Commission put in that 12.8 percent rate of return and  
11 Puget earned around there, suddenly interest rates  
12 started down so market price started up. And that's  
13 what I meant when I said windfall.

14 What happened was investors obviously  
15 didn't expect this. It was a windfall to them.  
16 Suddenly they found the market price of Puget rising  
17 and because there's regulatory lag, or whatever you  
18 want to call it, between the time the market-to-book  
19 ratio began to rise in this hearing and when rates  
20 might go into effect, of course we have these high  
21 market-to-book ratios. It's my testimony,  
22 Commissioner Hemstad, is that what will happen is  
23 that if I'm right capital market conditions now

24 maintain themselves reasonably constant over the next  
25 year or two that as utility commissions reassess those

(LURITO - EXAM BY COMMISSIONER HEMSTAD)

2325

1 prior allowed returns, we will see a general decline  
2 in market-to-book ratios as it should be because it  
3 would be inappropriate to maintain a 1.5 or 1.6  
4 market-to-book ratio. No utility commission that I  
5 know of has targeted such a market-to-book ratio. But  
6 it's going to take time because interest rates have  
7 fallen.

8 Q. And you would see those ratios coming down  
9 then across the country?

10 A. Absolutely.

11 Q. Would you see them coming down in  
12 essentially this area of 1.07?

13 A. If capital markets were to maintain  
14 themselves as they are now, then in the longer term,  
15 and I mean, as I said to him, I can't tell you about  
16 timing but I would suspect, yes, they would do that  
17 maybe in the period of a year or two.

18 Q. Some of the testimony that has been  
19 presented, and I think this is your position, too, is  
20 that the risk has been shifted from the company to the  
21 ratepayer, and therefore that the return on the  
22 investment in the Puget Power securities ought to be  
23 lower than for, what, the other electric utilities in

24 the country that don't use PRAM and decoupling?

25 A. Yes. What I am saying is that in my

(LURITO - EXAM BY COMMISSIONER HEMSTAD)

2326

1 opinion the institution of decoupling and PRAM has  
2 brought about a decline in Puget's cost of equity  
3 faster than what would have been expected based on  
4 interest rate declining, et cetera, et cetera since  
5 the last case. That to me is a good, and I am saying  
6 investors have gotten theirs, now it's time for  
7 ratepayers to get theirs.

8 Q. Well, if other regulatory agencies around  
9 the country don't adopt something equivalent to  
10 decoupling and PRAM, then would it be your position  
11 that there ought to be a differential between the rate  
12 of return for decoupled utilities and those that are  
13 not?

14 A. Absolutely, and I think Commissioner Nelson  
15 was alluding to that and if I don't see that in the  
16 market in a reasonable period of time then I would say  
17 something is seriously wrong and there's no sense  
18 having ratepayers pay for a program where there's no  
19 apparent benefit.

20 Q. In the long run, then, if you were to put  
21 yourself into the shoes of Puget or a similarly  
22 situated regulated company, would they be better off  
23 under traditional regulation?

24           A.     I happen to believe that this form of  
25 regulation is a very good experiment to try at this

(LURITO - EXAM BY COMMISSIONER HEMSTAD)

2327

1 time because given where people are in terms of  
2 unemployment, economy, they need every opportunity to  
3 have rates come down and this mechanism I think is  
4 promising in that regard and that's why I support it,  
5 and that's why if it doesn't, and I think it has in  
6 the past, but even if it doesn't come down a little  
7 bit more then I will say to this Commission I will  
8 rethink.

9           Q.     I really meant, you're saying that from the  
10 public interest perspective this approach is desirable,  
11 but from the private interest perspective of the company  
12 is it undesirable?

13           A.     No. Investors will -- believe me, investors  
14 always set market price to get theirs so they're going  
15 to get their required return. The question is will that  
16 required return compensate ratepayers, if you will, for  
17 the risk they're assuming, which is kind of a resource  
18 question. That's why I think Commissioner Casad  
19 correctly pointed out that this is a very radical  
20 experiment from the point of view of traditional  
21 regulation. We are reversing roles. It's ratepayers  
22 who have taken on the risk and now the question is will  
23 there be something in it for them and that is the right

24 question to formulate.

25 Q. I believe it was the burden of Mr. Elgin's

(LURITO - EXAM BY COMMISSIONER HEMSTAD)

2328

1 testimony that Puget hasn't adequately informed the  
2 investor community of the benefits of decoupling and  
3 PRAM. I think you're saying that they are perfectly  
4 aware of it but are still uncertain as to what this  
5 Commission on a long term basis will do. Is that a  
6 fair characterization of the difference in your views?

7 A. I don't think Mr. Elgin and I have a  
8 difference in view. I think what he is saying is  
9 this, that Puget could do more in terms of educating  
10 analysts about Puget's specific situation with respect  
11 to purchased power as an example and how the PRAM  
12 mechanism ultimately allows a true-up and a recovery  
13 of those costs. That's what I was saying. It didn't  
14 seem to me that Mr. Abrams understood it very well and  
15 if he did understand it very well, then I am somewhat  
16 shocked to hear that he didn't think it had much effect  
17 on risk. What I am saying is explain its unique  
18 situation with respect to regulation on that matter and  
19 I don't think that job has been successfully done.  
20 Witness the testimony that we've heard from Mr. Miller  
21 and Mr. Abrams in this case which somewhat shocked me.

22 Q. Back to the market mechanism for a  
23 moment. If investors with lower inflation and lower



24 interest rates are willing to take a lower rate of  
25 return, would it follow under your arguments about a

(LURITO - EXAM BY COMMISSIONER HEMSTAD)

2329

1 lower market-to-book ratio that the stock price would  
2 necessarily drop by \$9?

3 A. When I answered that question I was  
4 answering it in an honest theoretical fashion. The  
5 theory would suggest that once we reach equilibrium,  
6 which could take a year, I don't know, that that's  
7 what theory would indicate it would do. As I said,  
8 Dr. Olson and I agree in that regard. Whether or not  
9 it would do it and how fast it will take or how long  
10 it will take, I don't know, but I think that is the  
11 direction, yes. But as I said it's not a loss. It's  
12 simply taking back of a windfall.

13 Q. I have one other question in the area of  
14 your response to the questions about imputed debt. I  
15 think you said that there was a significantly  
16 different risk level between long-term debt of the  
17 company than the situation where you have the  
18 purchased power program and substantially less risk.  
19 Is that a fair statement?

20 A. What I was trying to say is that the  
21 purchased power program has been painted by some of  
22 the analysts that this Commission has heard as being  
23 somehow risky. And what I am saying is the

24 alternative, which is native construction of one form  
25 or another, be it nuclear, coal, I don't know, is in

(LURITO - EXAM BY COMMISSIONER HEMSTAD)

2330

1 my opinion, clearly riskier. I believe Puget has  
2 chosen the right path. I think the integrated  
3 resource planning program is working, and what I am  
4 saying is that the company is behaving, in my way, in  
5 a rational manner, and yet we have these analysts  
6 coming in and somehow telling us that what we all view  
7 in this room as rational somehow is risky and that we  
8 need somehow to have a higher revenue requirement  
9 because of this. This is what amazes me.

10 Q. Let's take the circumstance. Ignoring the  
11 perhaps shorter term remaining time on the purchased  
12 power contracts that Puget may have. Assuming that a  
13 new contract for a 50-year purchased power arrangement  
14 with the supplier on a take or pay basis. Is the risk  
15 any lower there than for the company to build a plant  
16 that would have a 50-year life span?

17 A. I think in today's world if you're telling  
18 me that power is mid Columbia power, I would say  
19 absolutely.

20 Q. But assuming the same kind of power  
21 generating source.

22 A. You mean the same cost? I just want to  
23 understand what you're asking me. If it's the same

24 cost then it's hard to answer the question.

25 Q. I am trying to compare the risk in a long

(LURITO - EXAM BY COMMISSIONER HEMSTAD)

2331

1 term in a take or pay contract where someone else  
2 builds the plant or whatever as against the company  
3 itself building the plant with a 50-year life span.

4 A. What I am saying is that if those two  
5 programs have an identical cost per kilowatt hour,  
6 total cost per kilowatt hour, then I don't think it  
7 makes any difference one way or the other.

8 Q. The risk would be the same?

9 A. Of course what I was trying to contrast is  
10 the alternative that Puget faced, namely the  
11 constructed plant that would have a higher cost as to  
12 certain of its take and pay rates or its existing take  
13 or pay contracts, I think it's clear it made a  
14 rational decision. I have no problem with it.

15 MR. HEMSTAD: No further questions.

16 JUDGE HAENLE: Commissioners, anything  
17 else?

18 Redirect, Mr. Trotter.

19

20 REDIRECT EXAMINATION

21 BY MR. TROTTER:

22 Q. Dr. Lurito, when you're talking about the  
23 company's purchased power program you were talking

24 about it in general terms or were you talking about  
25 the prudence of any specific contract?

(LURITO - REDIRECT BY TROTTER)

2332

1 A. I was talking about it in very general  
2 terms.

3 Q. With respect to some questions about a  
4 generic approach applied by the rating agencies, based  
5 on your review of Mr. Abrams' and Mr. Miller's  
6 analysis, what interest or debt rate was applied to  
7 the purchased power amounts that they refuted?

8 A. 10 percent, if I think I understand your  
9 question.

10 Q. Is it your understanding that that rate is  
11 applied generically?

12 A. It's applied generically, yes.

13 Q. Is there any support for a 10 percent debt  
14 or interest rate in today's markets?

15 A. Absolutely not, and if you look at Puget's  
16 proforma cost of long-term debt it's 7.89 percent.  
17 That's just an example of what happens when you apply  
18 an approach mechanistically like this.

19 Q. What was your pro forma cost rate for the  
20 \$120 million additional long-term debt that you  
21 pro-formed for Puget?

22 A. 7.75 percent.

23 Q. Did you testify earlier that that was

24 conservative on the high side?

25 A. Yes.

(LURITO - REDIRECT BY TROTTER)

2333

1 Q. With respect to the closeness of the common  
2 equity analysts in their estimates, you referred to  
3 Dr. Legler and that his DCF analysis was fairly close  
4 to yours. If he testified that one of the reasons he  
5 went higher than what his DCF implied was because of  
6 his cap M and risk premium analysis, is that a  
7 justification in your mind to have a higher equity  
8 cost than DCF implies?

9 A. No. The reason for it is because, as I  
10 mentioned, in my opinion, the cap M approach and the  
11 risk premium approach are both flawed because of the  
12 use of beta and for other factors that I mentioned  
13 earlier that consequently had Dr. Legler relied on his  
14 application of the DCF he would be very much in the  
15 ballpark with Mr. Hill and myself and others in this  
16 case.

17 Q. Starting with capital structure could you  
18 turn to page 30 of your Exhibit T-700. Beginning on  
19 line 17 you answer the question whether you performed  
20 any tests to determine the safety of the capital  
21 structure you've recommended. Do you see that?

22 A. Yes.

23 Q. And your answer and analysis continues over

24 the next few pages?

25 A. Yes.

(LURITO - REDIRECT BY TROTTER)

2334

1 Q. Is it your understanding that Dr. Legler  
2 performed such an analysis for his recommended capital  
3 structure or not?

4 A. I am not aware that he did, no.

5 Q. With respect to the conservation financing  
6 questions that the company counsel asked you. Did you  
7 assume in that hypothetical that the utility itself  
8 would be financing the conservation program in whole  
9 or in part?

10 A. Utility itself, yes.

11 Q. And if the program was different in that  
12 there was financing completely from the customer's  
13 side that question is not really an issue then?

14 A. Exactly. That's why I didn't understand  
15 the basis for the hypothetical. In other words, it  
16 could be financed that way. It could be financed  
17 another way and it wasn't clear in the question which  
18 way, and I was simply responding to the question.

19 Q. You were asked whether Puget was ranked  
20 number one or two in the country on purchased power.  
21 And you answered that you believed it may have been or  
22 words to that effect. Are you aware of any utility in  
23 this country that has more low cost hydro resources

24 under contract than Puget Sound Power & Light Company?

25 A. I don't know of any.

(LURITO - REDIRECT BY TROTTER)

2335

1 Q. You indicated in response to a question by  
2 someone that there was a slight correlation between  
3 equity ratio and bond rating. Could you expand on  
4 that, please.

5 A. Yes. What I meant by that is that  
6 typically if you divided electric utilities up by  
7 their bond rating and then struck an average of the  
8 equity ratio in each bond rating class you would find  
9 that as the bond rating rose, improved, the equity  
10 ratio would also rise.

11 Q. Is that a one-for-one correlation?

12 A. Oh, no, I didn't say -- I just meant that  
13 that was the direction in which it would go.

14 Q. Would you recommend that the Commission  
15 base its equity ratio finding in this case based on an  
16 analysis of bond ratings?

17 A. No. The equity ratio that the Commission  
18 should use should be based on the economy and safety  
19 of the capital structure. That's why it's crucial  
20 that the analyst perform studies to show the economy  
21 and the safety of the capital structure being  
22 recommended. In other words, test it. And I think  
23 I've done that fairly and I think there's a

24 combination of PRAM decoupling and the return on  
25 equity and capital structure I am recommending should

(LURITO - REDIRECT BY TROTTER)

2336

1 easily allow Puget to maintain its A bond rating or A  
2 minus, but I mean, stay in the A class.

3 Q. Turn to Exhibit 703 which is your RJL-3,  
4 page 3?

5 A. Yes.

6 Q. There you show on lines 1 through 6 the  
7 comparable electricians that you used in your DCF  
8 analysis?

9 A. Yes.

10 Q. And are those the same group that  
11 Dr. Olson for the company used?

12 A. Yes.

13 Q. You are asked some questions about some  
14 California utilities. I don't recall whether they  
15 were identified by name but do you recall that  
16 question?

17 A. Yes, I think they were, and I do recall the  
18 question.

19 Q. None of those are included as comparable  
20 electricians in either yours or Dr. Olson's analysis?

21 A. That's right.

22 Q. You were asked some questions about the  
23 state of Washington and its bond rating. Does the



24 state of Washington have any equity capital, to your  
25 knowledge?

(LURITO - REDIRECT BY TROTTER)

2337

1 A. Of course not.

2 Q. You were asked a number of questions about  
3 this market-to-book ratio issue and stock price. What  
4 market-to-book ratio did you use?

5 A. A 1.07 target market-to-book ratio.

6 Q. What was the target market-to-book ratio  
7 that Dr. Olson for the company used?

8 A. I believe it was between 1.05 and 1.1.  
9 Think it was around 1.1.

10 Q. Did I hear you correctly that he testified  
11 that if the Commission accepted his cost of capital  
12 determination that the decline in stock price would be  
13 in the same range that you're talking about?

14 A. Sure, because he is targeting the same  
15 market-to-book ratio as I am. The only difference  
16 between us is he thinks a little higher return on  
17 equity is necessary to achieve that but he would have  
18 exactly the same decline in the market price as I  
19 would because that's what's necessary to put balance  
20 back into the regulatory process.

21 Q. Now, if there is a concern that investors  
22 might tie -- let's assume the Commission adopts the  
23 company's number -- ties that recommendation to the

24 PRAM and that's somehow a negative thing could that  
25 problem be solved by complete and accurate information

(LURITO - REDIRECT BY TROTTER)

2338

1 provided to the investment community?

2 A. Sure.

3 Q. And finally, and I am almost embarrassed to  
4 get into this but you were asked some questions about  
5 your compensation in this case and I want to make sure  
6 the record is clear. Am I correct that you are paid  
7 at an hourly rate but up to a contract maximum?

8 A. Yes.

9 Q. And if you expend additional hours beyond  
10 the contract maximum would pay, what happens if the  
11 contract is not renegotiated?

12 A. Well, it rarely has been in this  
13 jurisdiction. I just do whatever is necessary to  
14 complete my task and given the size of this case I  
15 guarantee I'm already over budget.

16 Q. So you eat the difference?

17 A. That's what happens.

18 MR. TROTTER: Those are all my questions.

19 JUDGE HAENLE: Brief recross.

20 MR. MARSHALL: Yes, just a few questions.

21

22 RECCROSS-EXAMINATION

23 BY MR. MARSHALL:

24 Q. You were asked about the return, earned  
25 return on equity, for 1991 and 1992. And that I

(LURITO - RE CROSS BY MARSHALL)

2339

1 believe is on page 7 of your Exhibit 3?

2 A. Yes.

3 Q. When you refer to that?

4 A. Yes.

5 Q. The PRAM decoupling mechanism went into  
6 effect when in 1991, do you recall?

7 A. I believe it was April of 1991?

8 Q. That was the order but when did it go into  
9 effect?

10 A. I believe in the fall of the year.

11 Q. So only the last three months of 1991 were  
12 covered by the PRAM decoupling mechanism?

13 A. I believe that's right.

14 Q. Do you know what the hydro and weather  
15 conditions were for the early part of 1991, the first  
16 quarter of 1991?

17 A. I don't know.

18 Q. Would you accept subject to check that the  
19 water was very good, temperatures were very cold?

20 A. (Nodding head.)

21 Q. Would you also accept then that that was  
22 the reason why there was an earned return above a 12.8  
23 percent for 1991?

24 A. Sure.

25 Q. You weren't implying or trying to imply

(LURITO - RE CROSS BY MARSHALL)

2340

1 that because there was a PRAM decoupling mechanism in  
2 place in the last three months of 1991 that accounted  
3 for the earnings that you see there; is that right?

4 A. I did not try to -- if that came across I  
5 did not intend that to come across.

6 Q. Under PRAM decoupling the company gives up  
7 the ability to earn in a good water year and in an  
8 exceptionally cold winter; isn't that true?

9 A. Above the allowed return?

10 Q. Right. It's set for normal water and  
11 normal weather and if you have next winter is very  
12 wet, very cold, as it was in the winter of 1990-91 the  
13 company doesn't get the benefits it would have in the  
14 traditional regulation setup, correct?

15 A. That's right.

16 Q. When you refer to your discussion about why  
17 you thought we should stay the course, as you put it,  
18 and you said the ratepayers were -- I believe I got  
19 this correctly -- about to reap the advantages of the  
20 program, did you have in mind that the last two  
21 winters that have been unusually dry and warm would  
22 not probably repeat themselves and you would get more  
23 normal weather you would get the build-up in the

24 balances?

25 A. What I meant by their reaping the

(LURITO - RE CROSS BY MARSHALL)

2341

1 advantages is that regulation, if it follows my  
2 regulation and others in this case, with respect to  
3 the allowed return on equity, that allowed return on  
4 equity captures whatever risk reduction at this point  
5 in time is embedded in the market price reflecting the  
6 reality of PRAM and decoupling. And what I am saying  
7 is that what I meant by reaping the benefits meaning  
8 that ratepayers in 1992, which was a bad year from a  
9 weather point of view and the economy certainly wasn't  
10 booming -- the balance is built up and ratepayers are  
11 going to have to pay that tab. But what I am saying  
12 is that the benefit that they reap in exchange for  
13 that is having this Commission allow a return on  
14 equity which is consistent with the lower risks  
15 attendant to this regulatory treatment. And a capital  
16 structure that reflects the risks of this experimental  
17 program. That's what I am talking about. So that we  
18 have a balancing, investors get stability in earnings,  
19 ratepayers get lower costs of equity and more  
20 leveraged capital structures so that the benefits are  
21 shared.

22 Q. But you would agree that the company would  
23 never be able to earn the kind of returns that it made

24 in the winter of 1990-'91 when you would have a wet  
25 winter and a cold winter?

(LURITO - RE CROSS BY MARSHALL)

2342

1 A. Sure. But you and I both know that those  
2 kinds of things are ephemeral. In the long run  
3 presumably we will have normal water, that's the  
4 premise and so that the question is, is there a benefit  
5 to reducing the volatility of the earnings and I say  
6 there is a benefit. And that benefit is lower risk to  
7 everybody.

8 Q. There is a symmetrical risk here. The  
9 company gives up the benefit of a high water/cold  
10 winter and the ratepayers also have a low water/warm  
11 winter, correct?

12 A. Sure, I have no problem.

13 Q. For the ratepayers, too, that volatility is  
14 decreased in terms of what they might otherwise have,  
15 correct?

16 A. No, but what I am saying is if you, in the  
17 long run, if you have average water ratepayers are  
18 going to pay in present value terms the same amount  
19 they would pay with or without PRAM, but what you do  
20 by lowering the cost of equity and because the  
21 earnings volatility is lower, both investors and  
22 ratepayers benefit. Investors benefit because the  
23 earnings volatility is reduced. Ratepayers benefit

24 because the cost of equity comes down because of that  
25 phenomenon.

(LURITO - RE CROSS BY MARSHALL)

2343

1 Q. Is the trade-off for the investors that  
2 they have some volatility but that the good news is  
3 that volatility will be reduced but the bad news is  
4 that their earnings will be knocked way down, knocked  
5 flat?

6 A. Mr. Marshall, there is no free lunch. Risk  
7 and return are related. Investors are not being  
8 derived of a return if their risk is lower. I don't  
9 understand the theory behind your question. You know  
10 that investors are going to set market price to get  
11 the return they require given the risks they perceive.  
12 If the risks they perceive have been reduced because  
13 of regulatory treatment, believe me, investors will  
14 get theirs. What I am saying is that we have to look  
15 now to what that reduction means for ratepayers and  
16 share these benefits. Investors are cool. No  
17 problem.

18 Q. Investors under your approach are going to  
19 be giving up the so-called windfalls, they're going  
20 to have a lower rate of return on equity, they're not  
21 going to have the upside potential for a wet winter  
22 and a cold winter. Commissioner Hemstad asked whether  
23 Puget investors wouldn't be better off if they just

24 stayed under traditional rate making rather than go to  
25 this system. How would you answer an investor who a

(LURITO - RE CROSS BY MARSHALL)

2344

1 year from now looked at a 30 percent decline in their  
2 stock, looked at a no chance for upward earnings, what  
3 would you say to that person?

4 A. What I would say to him, I would say to him  
5 that the return that is being applied to the company  
6 is fair and reasonable in the economic climate in  
7 which we exist. When market prices went down in the  
8 19 -- early 80's, late 70's and early '80's company  
9 witnesses got on the witness stand and said, My  
10 heavens, market prices are plummeting, we need big  
11 rate increases. No one made any apologies. No one  
12 said, My Heavens, poor ratepayer, the rates are going  
13 up. Your answer was, and I'm not saying it was  
14 inappropriate, that's what the market is dictating.  
15 That's what we need. So what's wrong with a little  
16 what goes around comes around. I mean, is that a sin  
17 or is this a one-way street here.

18 Q. In terms of this rate case do you  
19 understand that the Commission staff is proposing also  
20 a series of adjustments so that the revenue request of  
21 \$117 million from the company will be, if the  
22 Commission staff's recommendations are adopted, a  
23 negative \$1.7 million, are you familiar with that?



24 A. Yes.

25 Q. Do you understand that that was at least in

(LURITO - RE CROSS BY MARSHALL)

2345

1 Mr. Elgin's testimony, said that the PRAM 1 and PRAM 2  
2 are about \$100.7 million of rate increase?

3 A. I think the relationship between the two is  
4 a pure fortuity. I don't think they have anything to  
5 do with each other.

6 Q. You don't think investors will interpret  
7 this experiment as giving them on the one hand some  
8 PRAM money and taking it away on the other hand?

9 A. You have to educate them, Mr. Marshall.  
10 You and I both know that it's a fortuity that those  
11 two numbers are the same. I can't help it if it  
12 worked out that way. Your job is to advise them the  
13 way it happened.

14 Q. Have you looked into the reasons for, apart  
15 from the cost of capital, the recommendations of the  
16 staff for a decrease?

17 A. I am not a revenue requirements person, as  
18 you know. But I know that a significant portion -- I  
19 think it was \$35 million -- let's accept it for  
20 purposes of this -- 35 million of that difference is  
21 rate of return difference, which is certainly  
22 justified. The rest of it, I mean, I haven't looked  
23 into because it deals with other revenue requirement

24 analysis that's beyond the scope of my testimony. But  
25 it's not my understanding that staff has done anything

(LURITO - RE CROSS BY MARSHALL)

2346

1 different than it traditionally has done with respect  
2 to test year pro-forming and what have you.

3 JUDGE HAENLE: Do you have much more, Mr.  
4 Marshall?

5 MR. MARSHALL: No, I don't. Let me check  
6 my notes.

7 Q. When you said you don't expect a build-up  
8 in the balances of PRAM what did you mean by that?

9 A. What I meant by that if -- if, of course --  
10 if weather returns to some sort of normalcy, and if  
11 the economy continues to crawl along the bottom, if  
12 you will, as opposed to continuing down, then I  
13 wouldn't expect a build-up in those balances. I mean,  
14 it wouldn't build up. It wouldn't build up.

15 Q. That was the expectation when PRAM  
16 decoupling was first initiated that you would have  
17 normal weather and normal-like conditions, correct?

18 A. No, I think just the opposite. The reason  
19 why PRAM and decoupling took place was A, to sever the  
20 relationship between rational planning, integrated  
21 resource planning and kilowatt hour sales; and B, to  
22 allow some earnings stability. It was precisely  
23 because we have volatility, have volatility because of

24 abnormal weather fluctuations, that we have a  
25 mechanism to smooth these fluctuations out. So it was

(LURITO - RE-CROSS BY MARSHALL)

2347

1 the opposite of what you're saying.

2 Q. Was that average set between the median of  
3 volatility from the high and the low?

4 A. From the weather point of view?

5 Q. Weather and water.

6 A. That's my understanding of what the test  
7 year does but that's beyond my expertise but that's  
8 certainly my understanding of what the attempt was,  
9 yes.

10 Q. So in the long term the investors would  
11 be, if that average held true, would be okay if they  
12 held their stock on a long-term basis?

13 A. Without decoupling is that what you're  
14 asking?

15 Q. Right, yes.

16 A. As I say, investors will get theirs in the  
17 long run if they hold on long enough but the problem  
18 is volatility creates risk and risk costs money and if  
19 you don't have to bear that risk why not pass on the  
20 benefits. I thought that was the purpose of this  
21 program. Investors are not being made worse off,  
22 Mr. Marshall.

23 MR. MARSHALL: That's all.

24 MR. ADAMS: No further questions.

25 JUDGE HAENLE: Anything else,

(LURITO - RE CROSS BY MARSHALL)

2348

1 Mr. Trincherro?

2 MR. TRINCHERO: Just one clarifying  
3 question.

4

5 RE CROSS-EXAMINATION

6 BY MR. TRINCHERO:

7 Q. Earlier this afternoon you were asked a  
8 question by public counsel regarding Central Maine  
9 Power and your understanding of what the Maine Public  
10 Utility Commission had done. Would you accept subject  
11 to check that on January 10th, 1993 the Maine Public  
12 Utility Commission adopted a settlement in which  
13 Central Maine Power indeed consented to the  
14 termination of the ERAM program as of December 1,  
15 1993?

16 A. Yes, but what I'm telling you is since I do  
17 help do regulation in Maine, what I am saying to you  
18 is that right now there's a hearing going on as to  
19 whether or not it will in fact stop on December 1,  
20 because I'm involved, believe me, and I am telling you  
21 -- I am not saying there is incorrect, what I'm saying  
22 is it's not quite all of the facts.

23 Q. Thank you. That's what I wanted to

24 clarify.

25 JUDGE HAENLE: Mr. Adams. Mr. Furuta.

(LURITO - RE CROSS BY TRINCHERO)

2349

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2

RE CROSS-EXAMINATION

3

BY MR. FURUTA:

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Q. I will be very brief. Dr. Lurito, is it your testimony that the cap M approach and the risk premium model have no value whatsoever in a cost of capital analysis?

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A. I would hope I didn't convey that. What I said was that the theoretical underpinnings of those two approaches have been called into serious question, okay. And consequently -- and the approaches have some inherent -- let me call it volatility depending upon whether you choose short term rates as your riskless rates or long term rates as your riskless rates. I would never say they have no merit. I would say the DCF has shown itself to be a more consistent approach that is theoretically sound and why not rely on it. That's all I'm saying.

19

20

21

Q. I think the theoretical underpinnings that you referred to you're speaking in terms of the questionability of reliance on beta?

22

23

A. Among other things.

Q. Wouldn't you agree, though, that there is

24 quite a range of opinions currently among financial  
25 analysts regarding the significance of beta?

(LURITO - RE CROSS BY FURUTA)

2350

1 A. Oh, yes. It's still in debate.

2 Q. So that you would agree that there are  
3 reasonable and respected analysts who might have  
4 differing opinions with you regarding its  
5 significance?

6 A. Yes, really not with me. It's with Dr.  
7 Fama and Dr. French. I didn't write that article but  
8 I would say, yes, there is debate going on in the  
9 financial community on that matter. Thank you.

10 MR. FURUTA: That's all.

11

12 RE CROSS-EXAMINATION

13 BY MR. ADAMS:

14 Q. I think this is one question but it's going  
15 to be a little bit long in preamble. Dr. Lurito,  
16 you've indicated, I believe, basically that you  
17 subscribe to the, if you will, the underpinnings that  
18 lower volatility equals lower risk?

19 A. Yes.

20 Q. And Mr. Marshall has noted that the  
21 earnings upside is reduced by decoupling and PRAM.  
22 Now, if you look at your Exhibit 703, page 7, which  
23 shows the earnings on equity for 1992 for Puget Power.

24 It shows 12.45 percent?

25 A. That's right.

(LURITO - RE CROSS BY ADAMS)

2351

1 Q. Accept that. What would Puget's earnings  
2 have been in 1992 without a \$66 million PRAM 2 filing  
3 and the recently filed \$76 million PRAM 3 filing?

4 A. Well, Mr. Elgin indicated that it's about  
5 50 cents a share in earnings per share last year and  
6 last year the company's earnings per share was \$2.16.  
7 If it was 50 cents lower than that then the earned  
8 return would be about 9.5 percent instead of the 12.45  
9 percent that the company actually earned, which is  
10 about a 25 percent decline. In other words, absent  
11 the regulatory mechanisms that have been put in place  
12 Puget's earnings would have been about 25 percent less  
13 than they were. I'm talking about the return on  
14 equity.

15 Q. And that figure that you gave cents per  
16 share was actually below their dividend payout, is it  
17 not?

18 A. Oh, absolutely, because their dividend last  
19 year was \$1.79 on an average basis, and what did I say  
20 earning per share would be, 2.16 less 50, 1.66, so  
21 they could not have covered their dividend out of  
22 earnings. Their payout ratio would have been above  
23 100 percent.

24 Q. That's the downside, if you will, to the  
25 upside, is it not?

(LURITO - RE-CROSS BY ADAMS)

2352

1 A. That's the down side to the up side.

2 JUDGE HAENLE: Anything more of the  
3 witness?

4 All right. We'll break for the evening, sir,  
5 you may go ahead. We will begin at 9:00 in the  
6 morning. I want to remind you that we discussed that  
7 we may be going Tuesday and Wednesday of next week,  
8 depending on people's conflicts. I understand that  
9 Mr. Adams and Mr. Trotter have a conflict in the  
10 afternoon on Tuesday. Because we've announced those  
11 other days I think we should let you know that  
12 depending on how we do it may be some part of Tuesday  
13 and maybe Wednesday as well. Next week in addition to  
14 the Monday/Thursday and Friday we had already  
15 discussed. We will be in recess then until 9 tomorrow  
16 morning.

17 (Hearing adjourned at 5:20 p.m.)

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