

Harold Lemay Enterprises, Inc. Lewis County Long Haul  
Income Statement  
2023-12

Districts/Grouping: 2189

Exclude IC:  
System:

	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Total
98501	[REDACTED]												
35000	[REDACTED]												
35001	[REDACTED]												
35517	[REDACTED]												
38000	[REDACTED]												
38001	[REDACTED]												
40101	[REDACTED]												
40109	[REDACTED]												
40131	[REDACTED]												
41121	[REDACTED]												
41201	[REDACTED]												

Harold Lemay Enterprises, Inc. Lewis County Long Haul  
Income Statement  
2023-12

Districts/Grouping: 2189

Exclude IC:  
System:

	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Total
98501	[Redacted]												
50020	[Redacted]												
50025	[Redacted]												
50035	[Redacted]												
50036	[Redacted]												
50045	[Redacted]												
50050	[Redacted]												
50060	[Redacted]												
50065	[Redacted]												
50070	[Redacted]												
50086	[Redacted]												
50090	[Redacted]												
50117	[Redacted]												
51295	[Redacted]												
52020	[Redacted]												
52025	[Redacted]												
52035	[Redacted]												
52036	[Redacted]												
52050	[Redacted]												
52060	[Redacted]												
52065	[Redacted]												
52070	[Redacted]												
52086	[Redacted]												
52090	[Redacted]												
52120	[Redacted]												
52125	[Redacted]												
52135	[Redacted]												
52140	[Redacted]												
52142	[Redacted]												
52144	[Redacted]												
52146	[Redacted]												
52147	[Redacted]												
52165	[Redacted]												
52172	[Redacted]												
52182	[Redacted]												

Harold Lemay Enterprises, Inc. Lewis County Long Haul  
Income Statement  
2023-12

Districts/Grouping: 2189

Exclude IC:  
System:

	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Total
98501													
55020													
55025													
55035													
55036													
55050													
55060													
55065													
55070													
55115													
55120													
55125													
56010													
56050													
56060													
56115													
57125													
57147													
57176													
57275													
57370													
59340													
59341													
59344													
59500													
91010													

Harold Lemay Enterprises, Inc. Lewis County Long Haul  
Income Statement  
2023-12

Districts/Grouping: 2189

Exclude IC:  
System:

	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Total
98501													
60010													
60030													
60050													
60060													
60070													
60116													
60195													
60204													
60205													
60206													
70010													
70036													
70050													
70060													
70095													
70116													
70147													
70148													
70167													
70210													
70214													
70235													
70303													
70310													
70320													
70330													
70335													
70149													
51260													
54260													
57260													
70260													

Harold Lemay Enterprises, Inc. Lewis County Long Haul  
Income Statement  
2023-12

Districts/Grouping: 2189

Exclude IC:  
System:

	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Total
98501													

City Sanitary, Joe's Refuse, White Pass Garbage G-98  
Income Statement  
2023-12

Districts/Grouping: 2188

Exclude IC:  
System:

	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Total
98501	[REDACTED]												
31000	[REDACTED]												
31001	[REDACTED]												
31002	[REDACTED]												
31004	[REDACTED]												
31005	[REDACTED]												
31010	[REDACTED]												
32000	[REDACTED]												
32001	[REDACTED]												
32100	[REDACTED]												
32110	[REDACTED]												
33000	[REDACTED]												
33001	[REDACTED]												
33020	[REDACTED]												
33021	[REDACTED]												
33030	[REDACTED]												
35510	[REDACTED]												
35517	[REDACTED]												
35571	[REDACTED]												
38000	[REDACTED]												
38001	[REDACTED]												
40101	[REDACTED]												
40122	[REDACTED]												
40131	[REDACTED]												

City Sanitary, Joe's Refuse, White Pass Garbage G-98  
Income Statement  
2023-12

Districts/Grouping: 2188

Exclude IC:  
System:

	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Total
98501	[REDACTED]												
40139	[REDACTED]												
40861	[REDACTED]												
40869	[REDACTED]												
41121	[REDACTED]												
41201	[REDACTED]												
43002	[REDACTED]												
44161	[REDACTED]												
50020	[REDACTED]												
50025	[REDACTED]												
50035	[REDACTED]												
50036	[REDACTED]												
50045	[REDACTED]												
50050	[REDACTED]												
50060	[REDACTED]												
50065	[REDACTED]												
50070	[REDACTED]												
50086	[REDACTED]												
50090	[REDACTED]												
50115	[REDACTED]												
51295	[REDACTED]												
52010	[REDACTED]												
52020	[REDACTED]												

City Sanitary, Joe's Refuse, White Pass Garbage G-98  
Income Statement  
2023-12

Districts/Grouping: 2188

Exclude IC:  
System:

	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Total
98501													
52025													
52035													
52036													
52050													
52060													
52065													
52070													
52086													
52090													
52115													
52120													
52125													
52135													
52140													
52142													
52144													
52146													
52147													
52165													
52181													
52182													
52185													
52901													
55020													
55025													
55035													
55050													
55060													
55065													
55070													
55115													
55120													
55125													
56010													
56050													
56060													
56070													
56115													
57125													
57147													



City Sanitary, Joe's Refuse, White Pass Garbage G-98  
Income Statement  
2023-12

Districts/Grouping: 2188

Exclude IC:  
System:

	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Total
98501													
57165													
57170													
57175													
57176													
57254													
57255													
57257													
57275													
57345													
57353													
57357													
57370													
59340													
59341													
59342													
59343													
59344													
59400													
59401													
59500													
91010													
60225													
70010													
70020													
70025													
70036													
70045													
70050													
70060													

City Sanitary, Joe's Refuse, White Pass Garbage G-98  
Income Statement  
2023-12

Districts/Grouping: 2188

Exclude IC:  
System:

	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Total
98501	[REDACTED]												
70065	[REDACTED]												
70070	[REDACTED]												
70086	[REDACTED]												
70090	[REDACTED]												
70095	[REDACTED]												
70110	[REDACTED]												
70116	[REDACTED]												
70147	[REDACTED]												
70148	[REDACTED]												
70150	[REDACTED]												
70165	[REDACTED]												
70166	[REDACTED]												
70167	[REDACTED]												
70175	[REDACTED]												
70185	[REDACTED]												
70195	[REDACTED]												
70200	[REDACTED]												
70202	[REDACTED]												
70203	[REDACTED]												
70205	[REDACTED]												
70206	[REDACTED]												
70210	[REDACTED]												
70214	[REDACTED]												
70220	[REDACTED]												
70225	[REDACTED]												
70255	[REDACTED]												
70300	[REDACTED]												
70302	[REDACTED]												
70303	[REDACTED]												
70310	[REDACTED]												
70320	[REDACTED]												
70330	[REDACTED]												
70335	[REDACTED]												
70902	[REDACTED]												
70149	[REDACTED]												
51260	[REDACTED]												
54260	[REDACTED]												
57260	[REDACTED]												
70260	[REDACTED]												

City Sanitary, Joe's Refuse, White Pass Garbage G-98  
Income Statement  
2023-12

Districts/Grouping: 2188

Exclude IC:  
System:

	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Total
98501													
70269													
91002													

City Sanitary, Joe's Refuse, White Pass Garbage G-98  
 Income Statement, Restate Adj's, Pro form Adj's, and Allocations  
 Test Year Ended December 31, 2023

1	2	3	4	5	6	7	8	9	10	11	12	13	14	16	17	18	19	20	21	22	
			1	2	3	4	5	6	7	8	9	10	11	13	14	15	16				
Abbreviations														Lewis County (UTC)	Joe's (UTC)	Non-Reg	2189	Total			

Actual ACT

GL Code	Description	Allocator	Per IS As Booked		Restating Adjustments		Adjusted Total		Pro forma Adjustments		Final Total		Total	Lewis County (UTC)	Joe's (UTC)	Non-Regulated	2189	Total Allocated	Check	
			2188	2189	2188	2189	2188	2189	2188	2189										
31000																				
31100																				
31110																				
32000																				
33000																				
33104																				
33100																				
34000																				
35000																				
35001																				
35009																				
35510																				
35517																				
35520																				
35571																				
38000																				
38001																				
52010																				-
52020																				-
52025																				-
52035																				-
52036																				-
52065																				-
52070																				-
52045																				-
55020																				-
55025																				-
55035																				-
55036																				-
55045																				-
55065																				-
55070																				-
57147																				-
57257																				-
70147																				-

City Sanitary, Joe's Refuse, White Pass Garbage G-98  
 Income Statement, Restate Adj's, Pro form Adj's, and Allocations  
 Test Year Ended December 31, 2023

1	2	3	4	5	6	7	8	9	10	11	12	13	14	16	17	18	19	20	21	22	
			1	2	3	4	5	6	7	8	9	10	11	13	14	15	16				
<b>Abbreviations</b>														Lewis County (UTC)	Joe's (UTC)	Non-Reg	2189	Total			

Actual ACT

GL Code	Description	Allocator	Per IS As Booked		Restating Adjustments		Adjusted Total		Pro forma Adjustments		Final Total		Lewis County (UTC)	Joe's (UTC)	Non-Regulated	2189	Total Allocated	Check	
			2188	2189	2188	2189	2188	2189	2188	2189	Total								
52120																			
52125																			
52135																			
52172																			
55120																			
55125																			
52147																			
52181																			
52140																			
52090																			
52182																			
57176																			
56010																			
50020																			
50020.1																			
50020.2																			
50025																			
50035																			
50036																			
50065																			
50070																			
52142																			
52144																			
52146																			
41121																			
50045																			
57125																			
57255																			
50090																			
40101																			
40109																			
40122																			

City Sanitary, Joe's Refuse, White Pass Garbage G-98  
 Income Statement, Restate Adj's, Pro form Adj's, and Allocations  
 Test Year Ended December 31, 2023

1 2 3 4 5 6 7 8 9 10 11 12 13 14 16 17 18 19 20 21 22

Abbreviations														Lewis County (UTC)	Joe's (UTC)	Non-Reg	2189	Total

Actual ACT

GL Code	Description	Allocator	Per IS As Booked		Restating Adjustments		Adjusted Total		Pro forma Adjustments		Final Total		Lewis County (UTC)	Joe's (UTC)	Non-Regulated	2189	Total Allocated	Check	
			2188	2189	2188	2189	2188	2189	2188	2189	Total								
40131																			-
40139																			-
40861																			-
40869																			-
44169																			-
44168																			-
44161																			-
70225																			-
60010																			-
60030																			-
60204																			-
60225																			-
59271																			-
59340																			-
59341																			-
59342																			-
59343																			-
59344																			-
59400																			-
59401																			-
59500																			-
57370																			-
52086																			-
57254																			-
50086																			-
70086																			-
70010																			-

City Sanitary, Joe's Refuse, White Pass Garbage G-98  
 Income Statement, Restate Adj's, Pro form Adj's, and Allocations  
 Test Year Ended December 31, 2023

1	2	3	4	5	6	7	8	9	10	11	12	13	14	16	17	18	19	20	21	22	
			1	2	3	4	5	6	7	8	9	10	11	13	14	15	16				
<b>Abbreviations</b>														Lewis County (UTC)	Joe's (UTC)	Non-Reg	2189	Total			

Actual ACT

GL Code	Description	Allocator	Per IS As Booked		Restating Adjustments		Adjusted Total		Pro forma Adjustments		Final Total		Lewis County (UTC)	Joe's (UTC)	Non-Regulated	2189	Total Allocated	Check	
			2188	2189	2188	2189	2188	2189	2188	2189	Total								
70020																			
70025																			
70038																			
70065																			
70070																			
70045																			
57345																			
57353																			
60195																			
60200																			
60201																			
60203																			
60206																			
60210																			
70185																			
70200																			
70210																			
70302																			
70214																			
70235																			
52165																			
70165																			
70167																			
57165																			

Lewis County and Joes  
 Lewis County Line of Business Allocation  
 Test Year Ended December 31, 2023

Abbreviations			
	MSW	Recycling	Yard Waste
			100.00%
			100.00%
			100.00%

Actual ACT

USOA #	GL Code	Description	Allocator	Total Lewis Regulated	MSW	Recycling	Yard Waste
	31000						
	31100						
	31110						
	32000						
	33000						
	33104						
	33100						
	34000						
	35000						
	35001						
	35009						
	35510						
	35517						
	35520						
	35571						



38000  
38001

[Redacted]

4115 52010  
4115 52020  
4115 52025  
4115 52035  
4115 52036  
4115 52065  
4115 52070  
4115 52045  
4115 55020  
4115 55025  
4115 55035  
4115 55036  
4115 55065  
4115 55070

4120 57147  
4120 57257  
4120 70147

4130 52120  
4130 52125

1%

4130 52135  
4130 55120  
4130 55125  
4130 52147  
4130 52181  
4130 55147

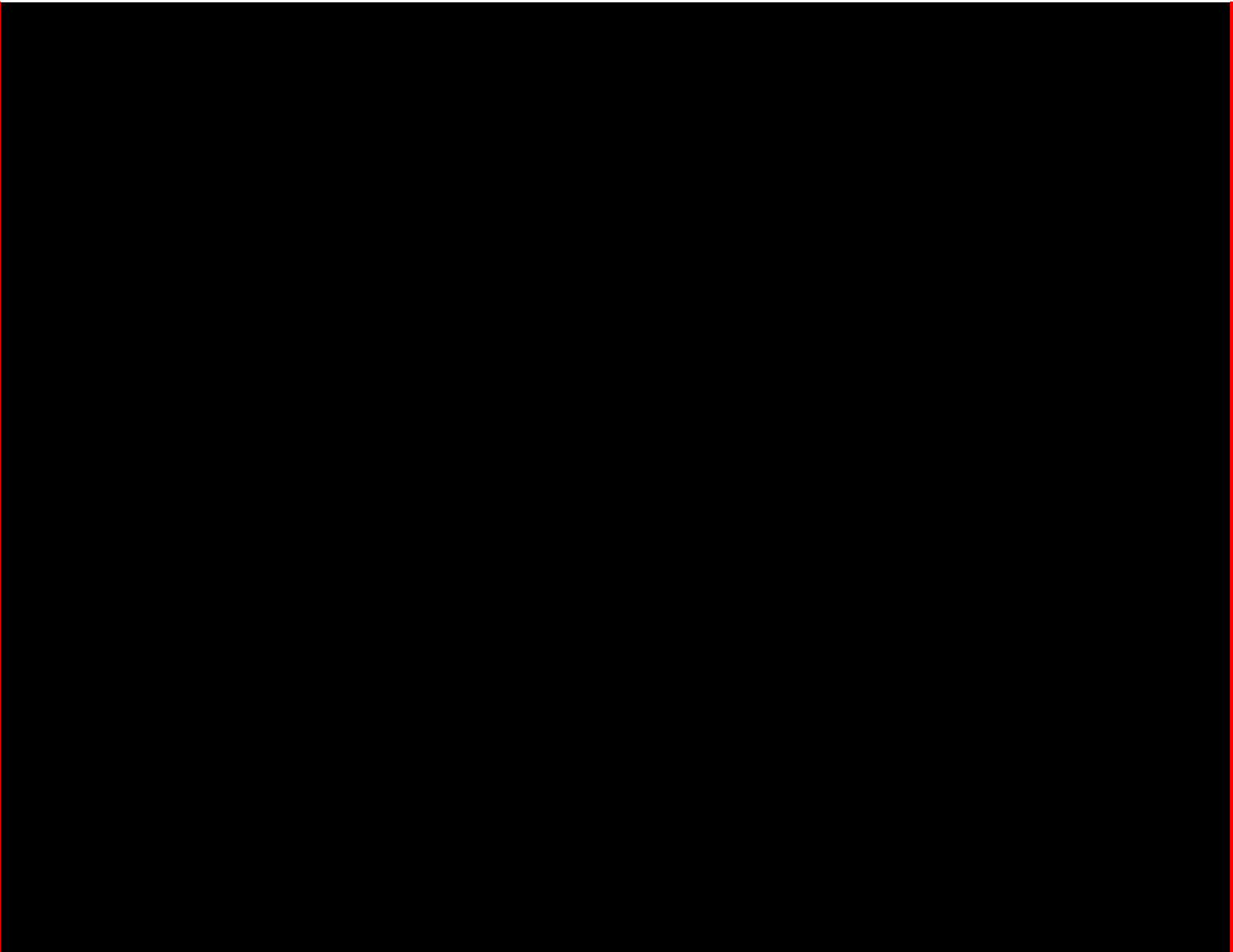
4160 52140

4180 52090  
4180 52182  
4180 57176

4210 56010  
4210 56036  
4210 56065

4213 50020  
4213 50020.1  
4213 50025  
4213 50035  
4213 50036  
4213 50065  
4213 50070

4240 52142  
4240 52144



4240 52146

4260 41121

4280 50045

4280 55045

4280 57125

4280 57255

4280 50090

4360 40101

4360 40109

4360 40122

4360 40131

4360 40139

4360 40861

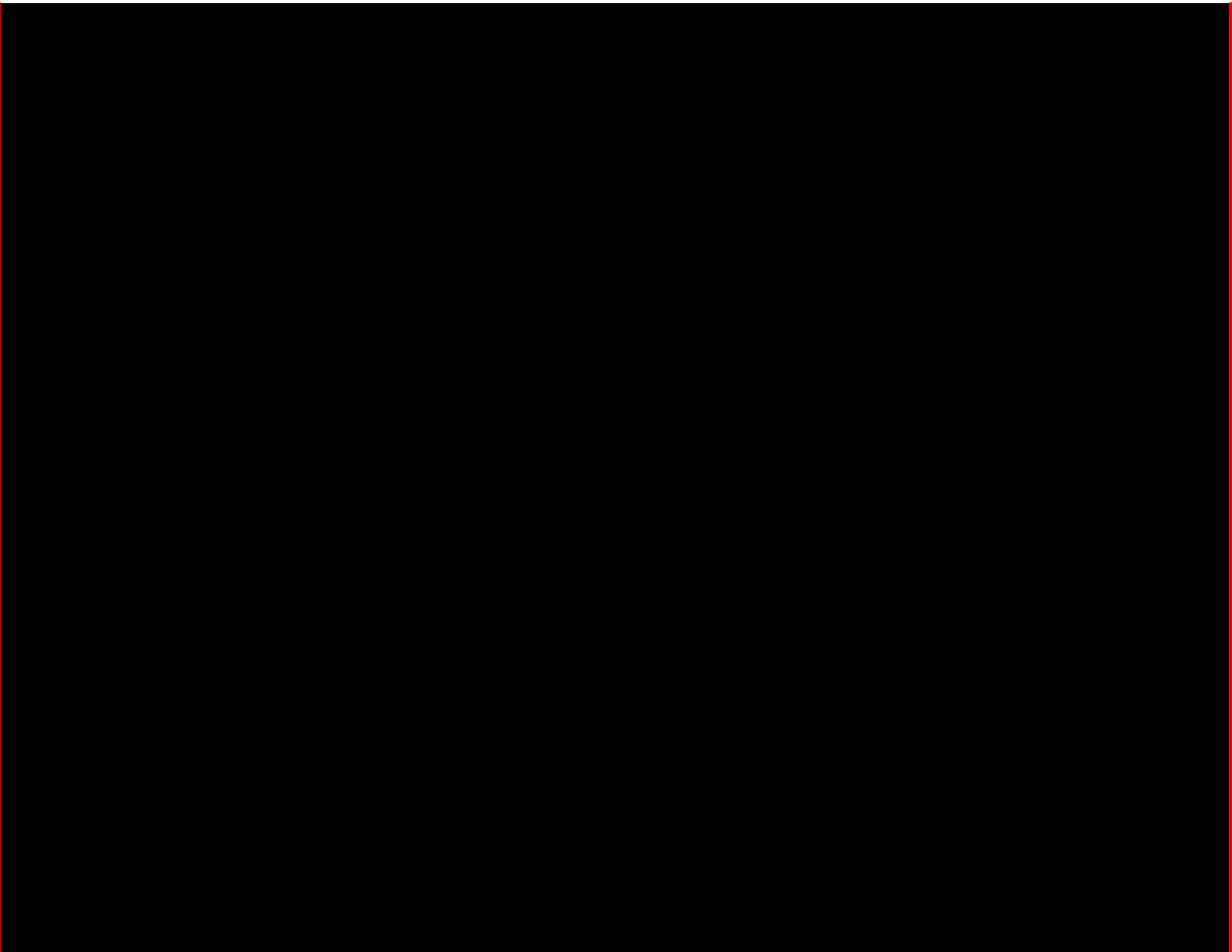
4360 40869

4365 44169

4365 44168

4365 44161

4450 70225



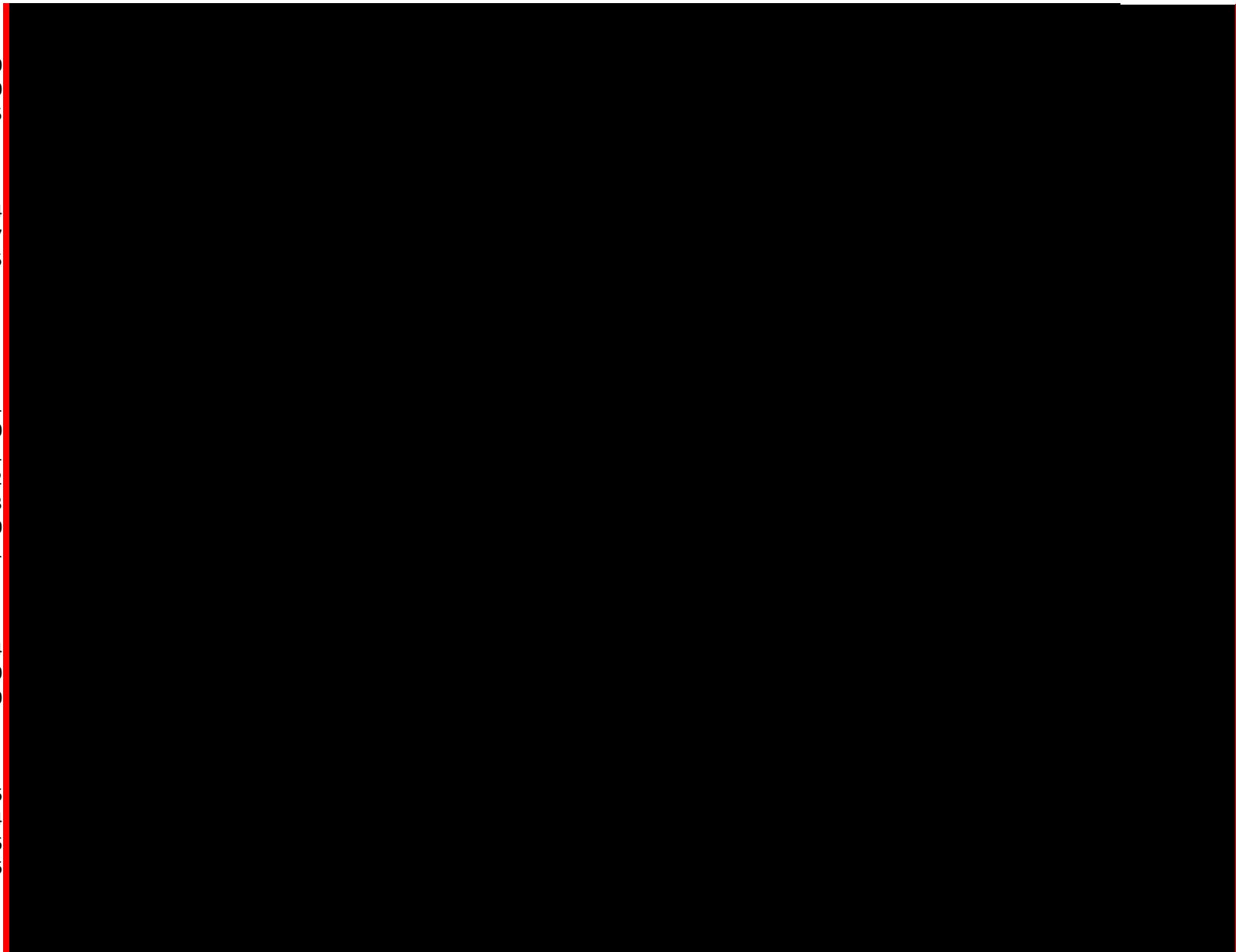
4410 60010  
4410 60030  
4410 60065

4450 60204  
4450 60207  
4450 60225

4530 59271  
4530 59340  
4530 59341  
4530 59342  
4530 59343  
4530 59400  
4530 59401

4540 59344  
4540 59500  
4540 57370

4580 52086  
4580 57254  
4580 50086  
4580 70086



4611 70010

4613 70020

4613 70025

4613 70036

4613 70065

4613 70070

4613 70045

4620 57345

4620 57353

4410 60195

4410 60200

4410 60201

4410 60203

4410 60206

4410 60210

4620 70185

4620 70200

4620 70210

4620 70302

4620 70214

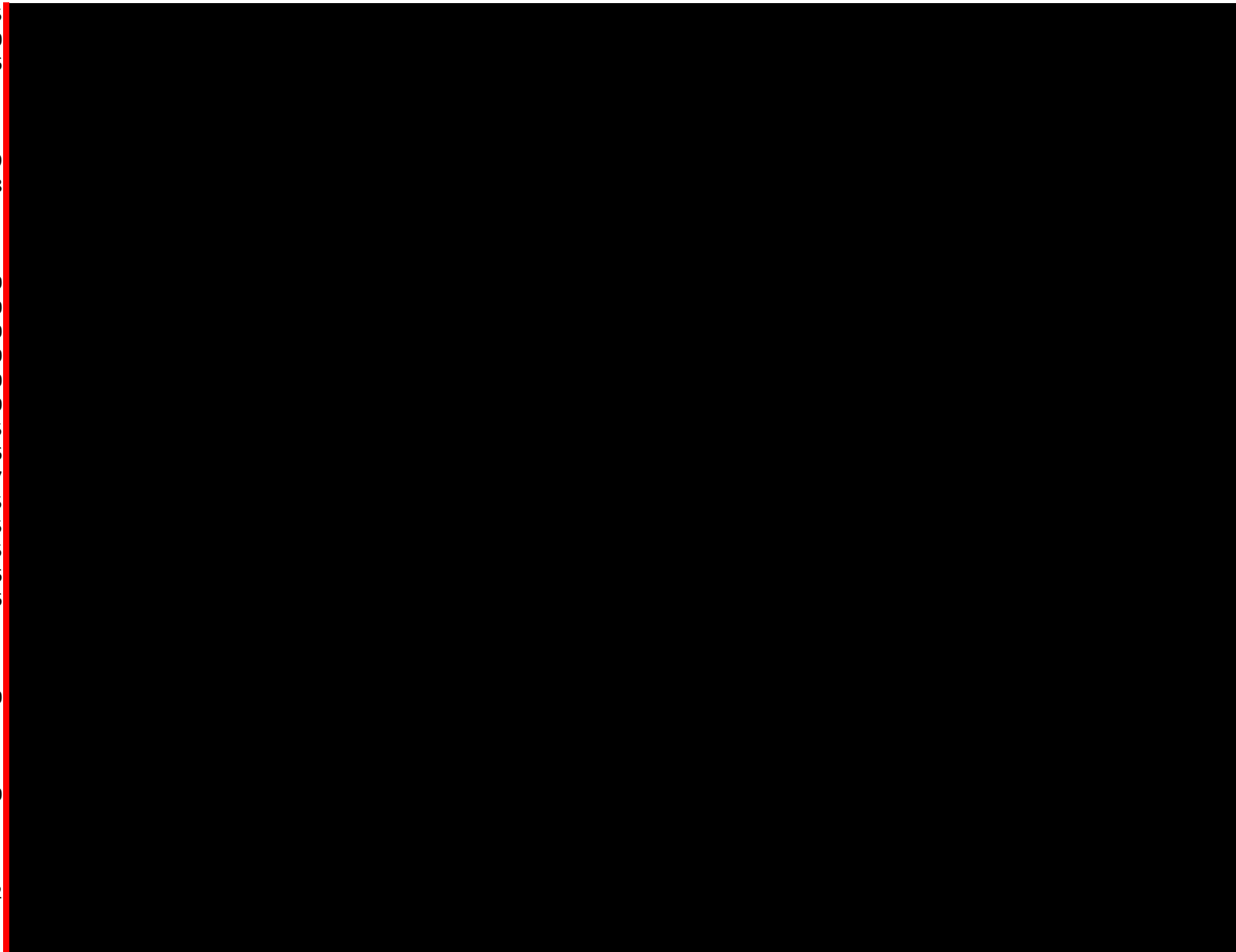
4630 70235

4640 52165

4640 70165

4640 70167

4640	57165
4640	70150
4640	70166
4645	70149
4645	70148
4650	50060
4650	52060
4650	55060
4650	56060
4650	60060
4650	70060
4650	50115
4650	50116
4650	50117
4650	52115
4650	55115
4650	56115
4410	60116
4650	70116
4660	70320
4670	70310
4680	43002

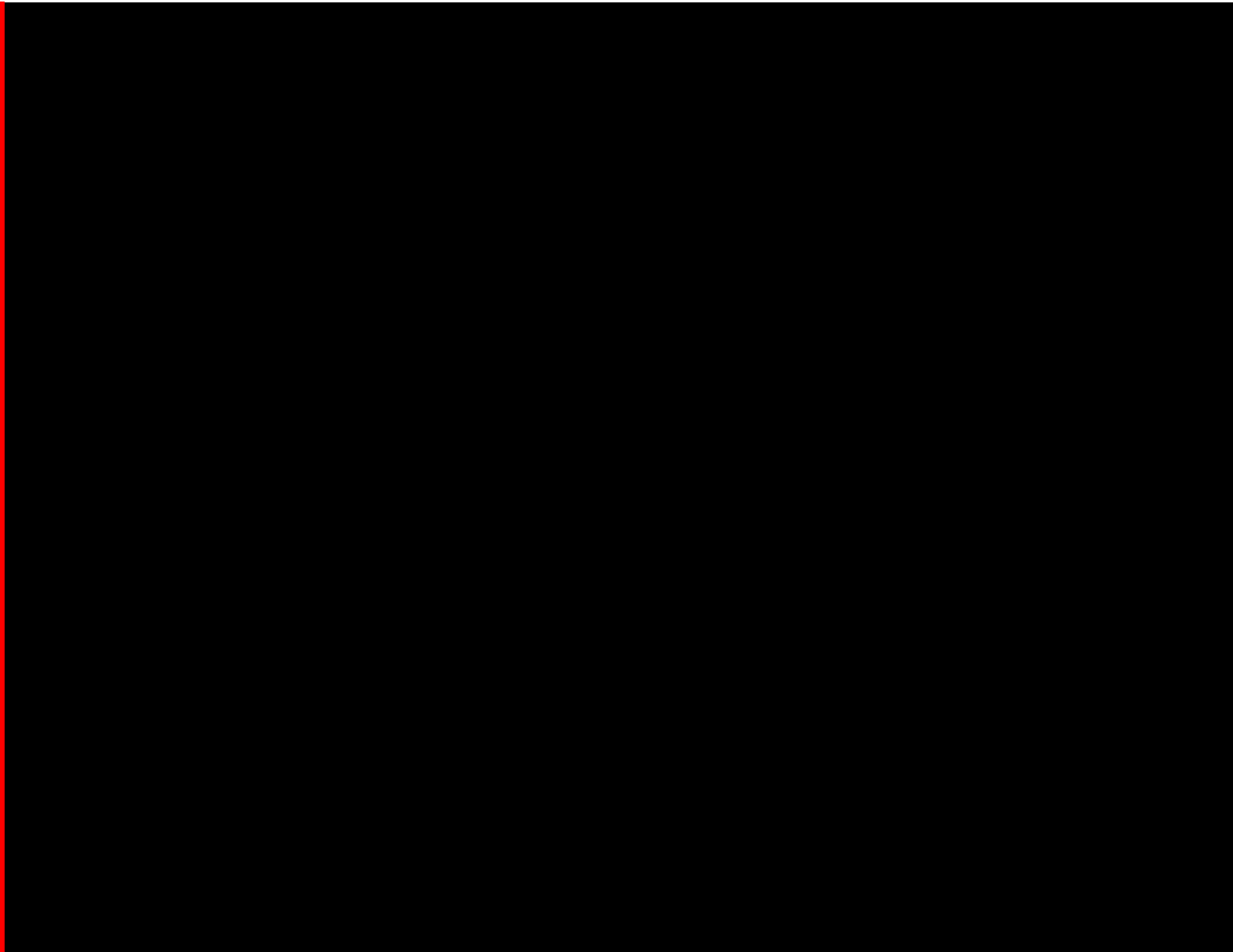


4690 70300  
4690 70090  
4690 70095  
4690 70110  
4690 70195  
4690 70202  
4690 70203  
4690 52185  
4690 70205  
4690 70206  
4690 70207  
4690 70255  
4690 70303  
4690 70330  
4690 70335  
4690 91002

5000 51260  
5000 54260  
5000 57260  
5000 57260.1  
5000 70260  
5000 70260.1  
5000 70260.2

5100 91010

5150 70269



5220 51295  
5220 57357

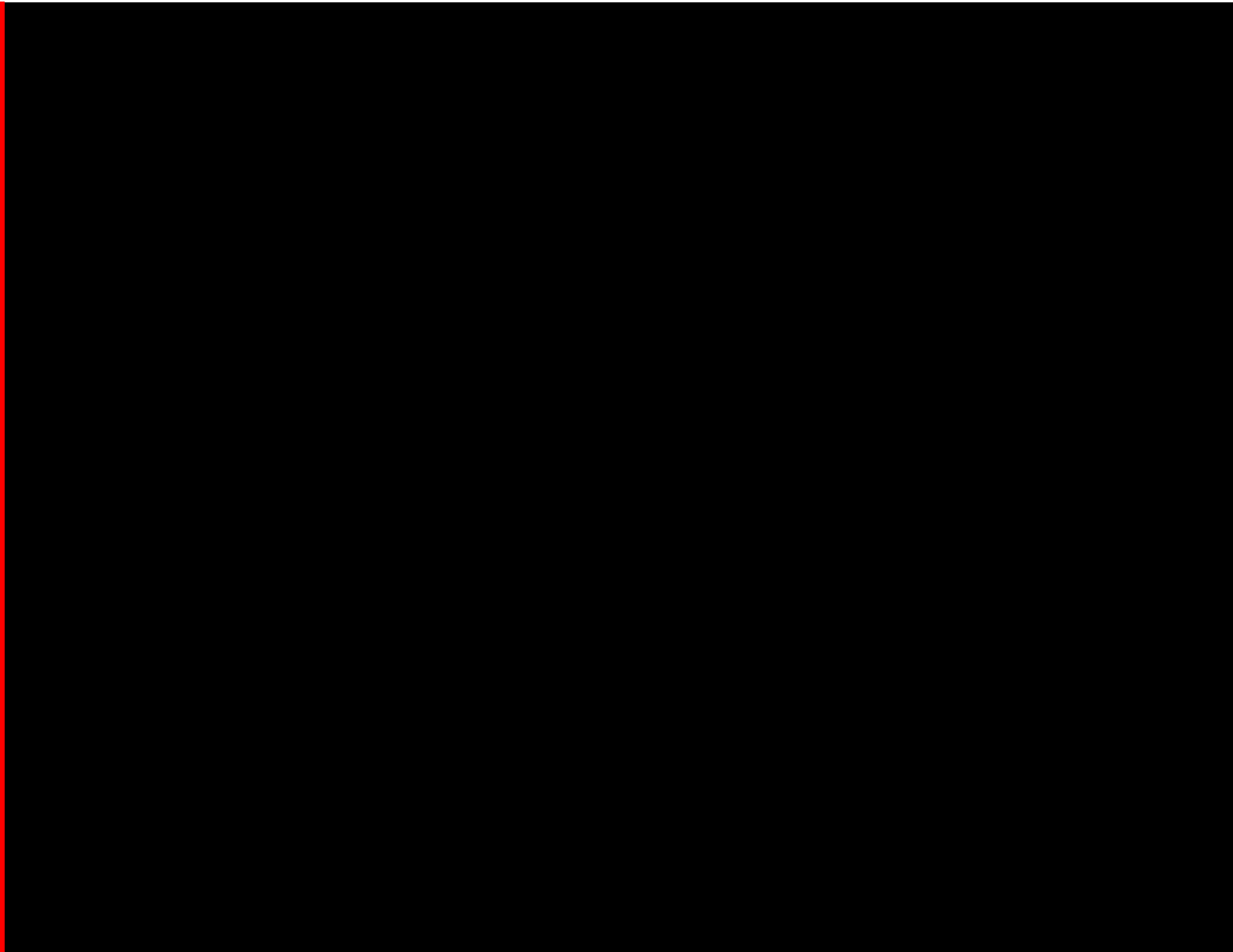
5230 57275

5242 50050  
5242 52050  
5242 55050  
5242 56050  
5242 60050  
5242 70050

5260 43001  
5260 43001.1  
5260 43001.3

5270 41201

5320 57170  
5320 57175  
5320 57175.1  
5320 70902





5340

70175



Harold LeMay Enterprises, Inc. G-98  
 Lewis County and Joes  
 Thurston County Line of Business Allocation  
 Test Year Ended December 31, 2023

Abbreviations			
	MSW	Recycling	Yard Waste
			100.00%
			100.00%
			100.00%

USOA #	GL Code	Description	Allocator	Total Joe's Regulated	MSW	Recycling	Yard Waste
	31000						
	31100						
	31110						
	32000						
	33000						
	33104						
	33100						
	34000						
	35000						
	35001						
	35009						
	35510						

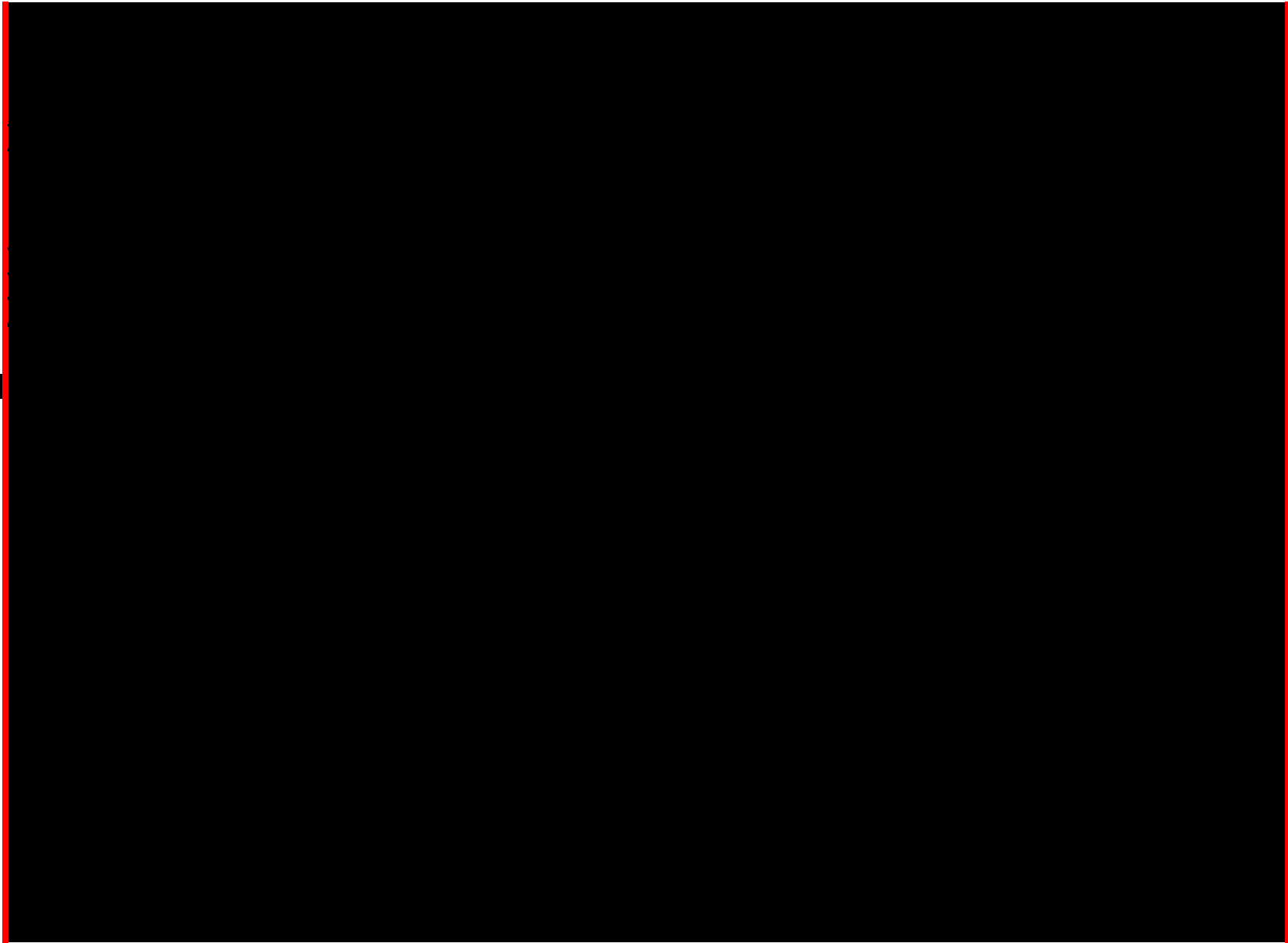
35517  
35520  
35571

38000  
38001

[Redacted]

4115 52010  
4115 52020  
4115 52025  
4115 52035  
4115 52036  
4115 52065  
4115 52070  
4115 52045  
4115 55020  
4115 55025  
4115 55035  
4115 55036  
4115 55065  
4115 55070

4120 57147  
4120 57257  
4120 70147



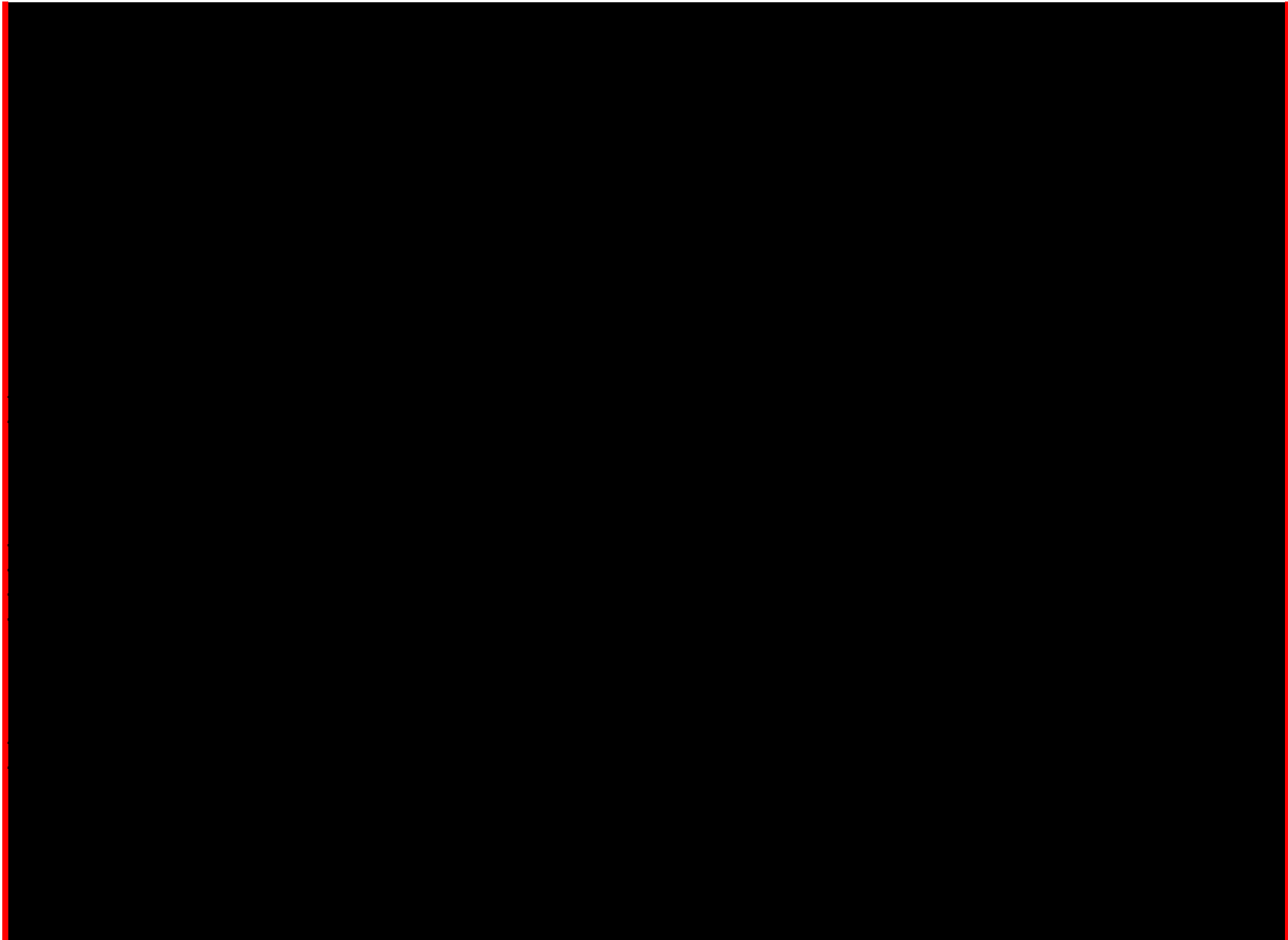
4130 52120  
4130 52125  
4130 52135  
4130 55120  
4130 55125  
4130 52147  
4130 52181  
4130 55147

4160 52140

4180 52090  
4180 52182  
4180 57176

4210 56010  
4210 56036  
4210 56065

4213 50020  
4213 50020.1  
4213 50025  
4213 50035  
4213 50036  
4213 50065



4213 50070

4240 52142  
4240 52144  
4240 52146

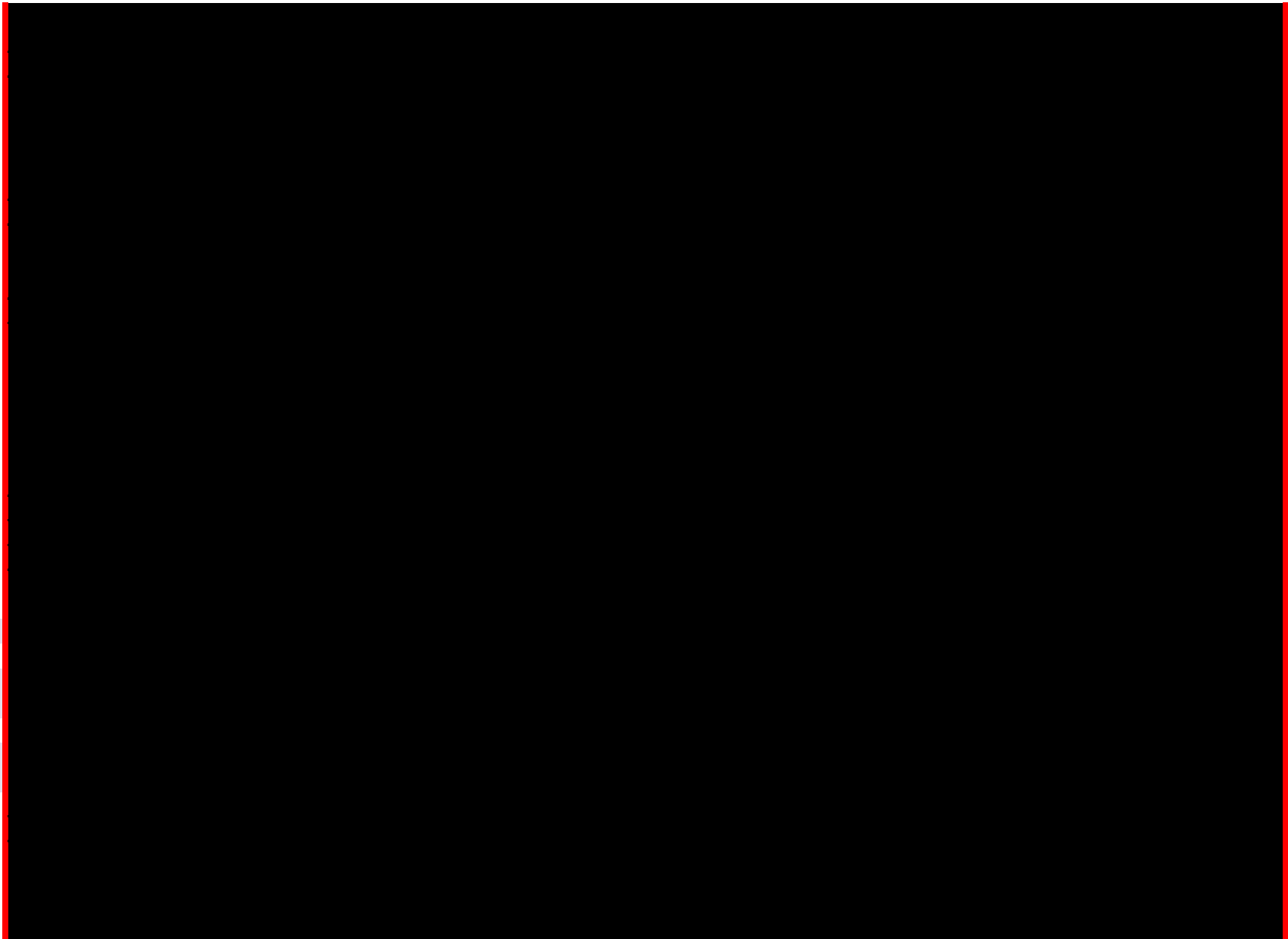
4260 41121

4280 50045  
4280 55045  
4280 57125  
4280 57255  
4280 50090

4360 40101  
4360 40109  
4360 40122  
4360 40131  
4360 40139

4360 40861  
4360 40869

4365 44169  
4365 44168  
44161



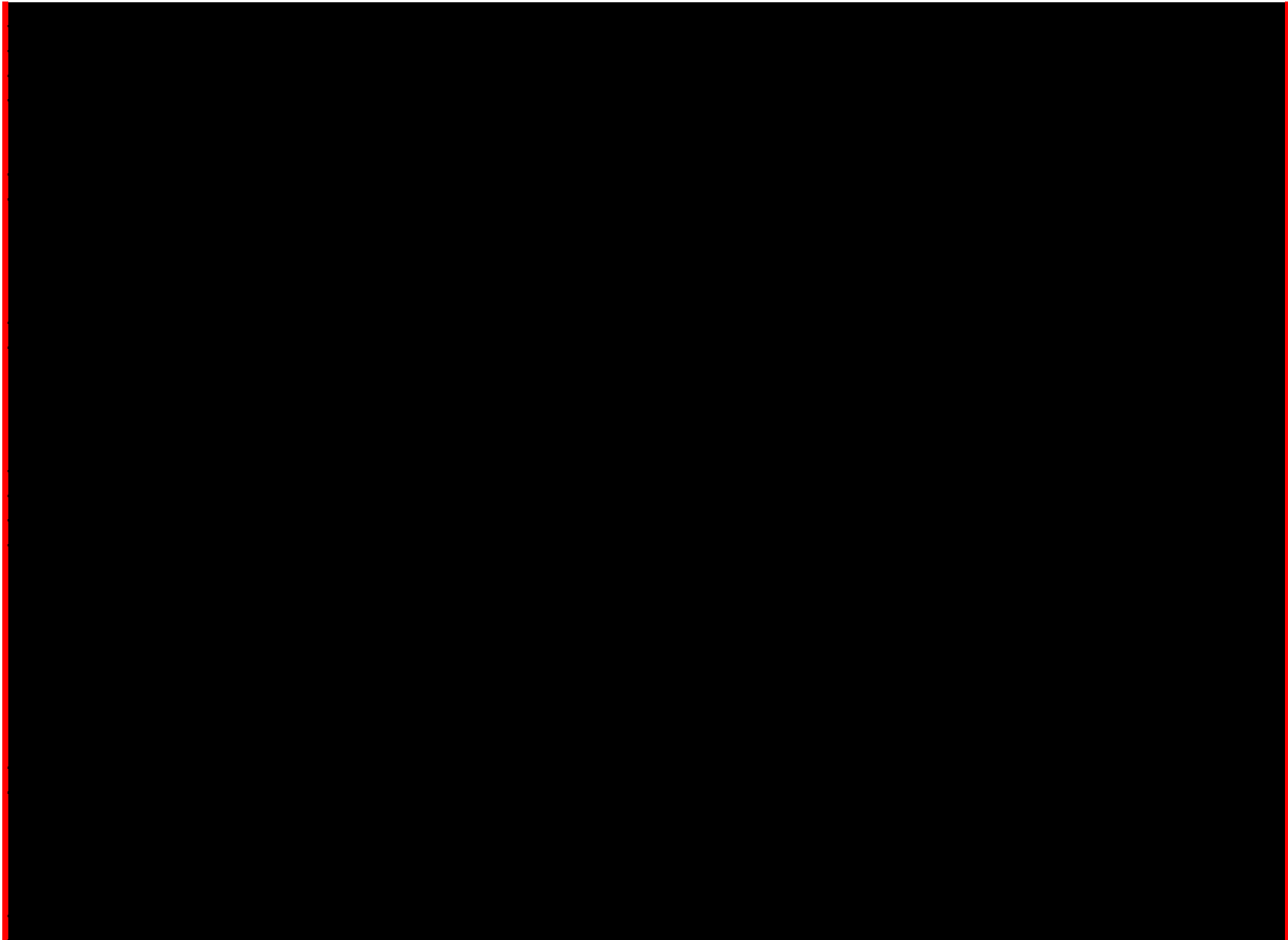
4450 70225

4410 60010  
4410 60030  
4410 60065

4450 60204  
4450 60207  
4450 60225

4530 59271  
4530 59340  
4530 59341  
4530 59342  
4530 59343  
4530 59400  
59401

4540 59344  
4540 59500  
4540 57370

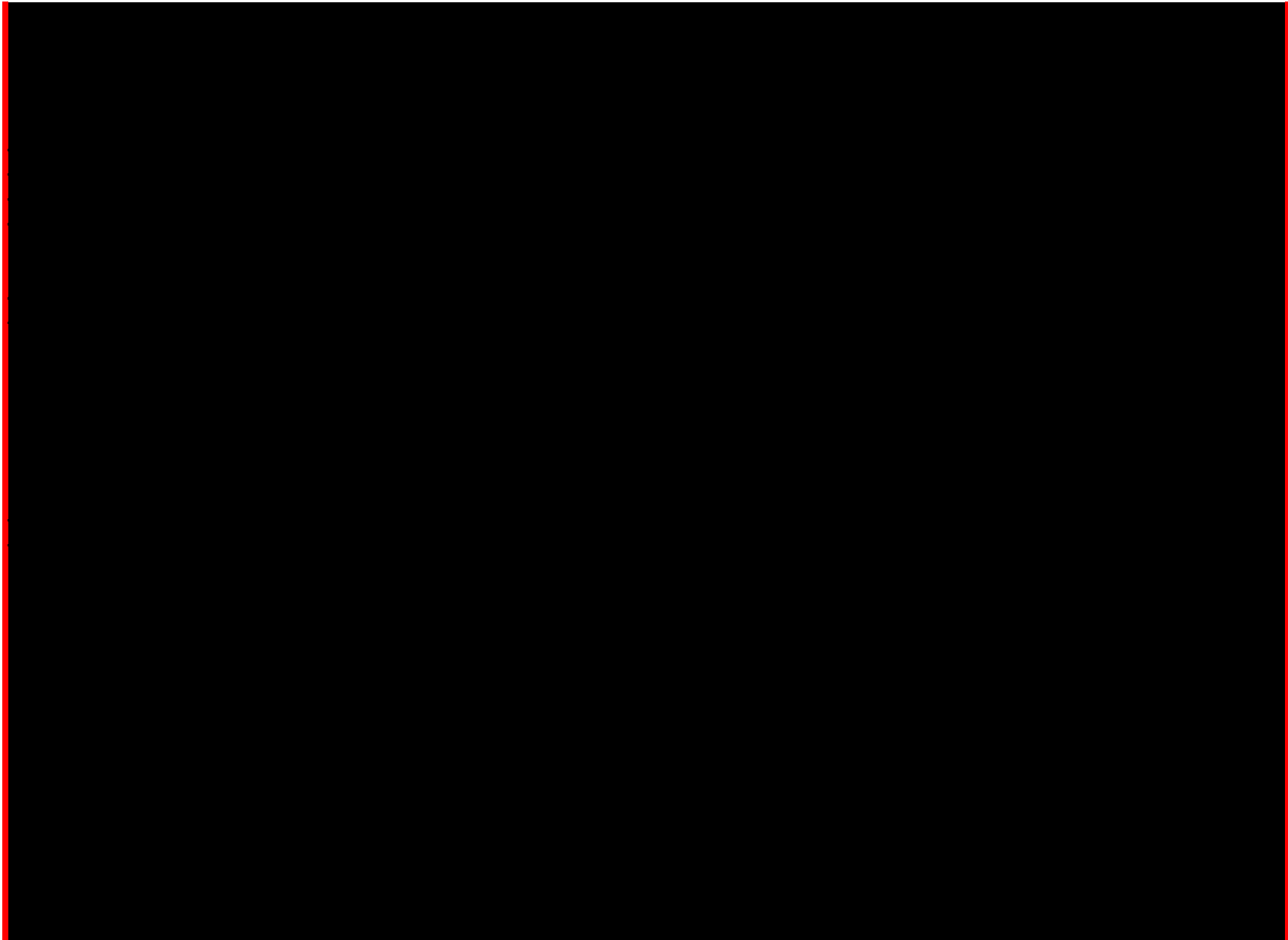


4580 52086  
4580 57254  
4580 50086  
4580 70086

4611 70010

4613 70020  
4613 70025  
4613 70036  
4613 70065  
4613 70070  
70045

4620 57345  
4620 57353  
4410 60195  
4410 60200  
4410 60201  
4410 60203  
4410 60206  
4410 60210  
4620 70185  
70200  
4620 70210  
  
4620 70302  
4620 70214



4630 70235

4640 52165

4640 70165

4640 70167

4640 57165

4640 70150

4640 70166

4645 70149

4645 70148

4650 50060

4650 52060

4650 55060

4650 56060

4650 60060

4650 70060

4650 50115

4650 50116

4650 50117

4650 52115

4650 55115

4650 56115

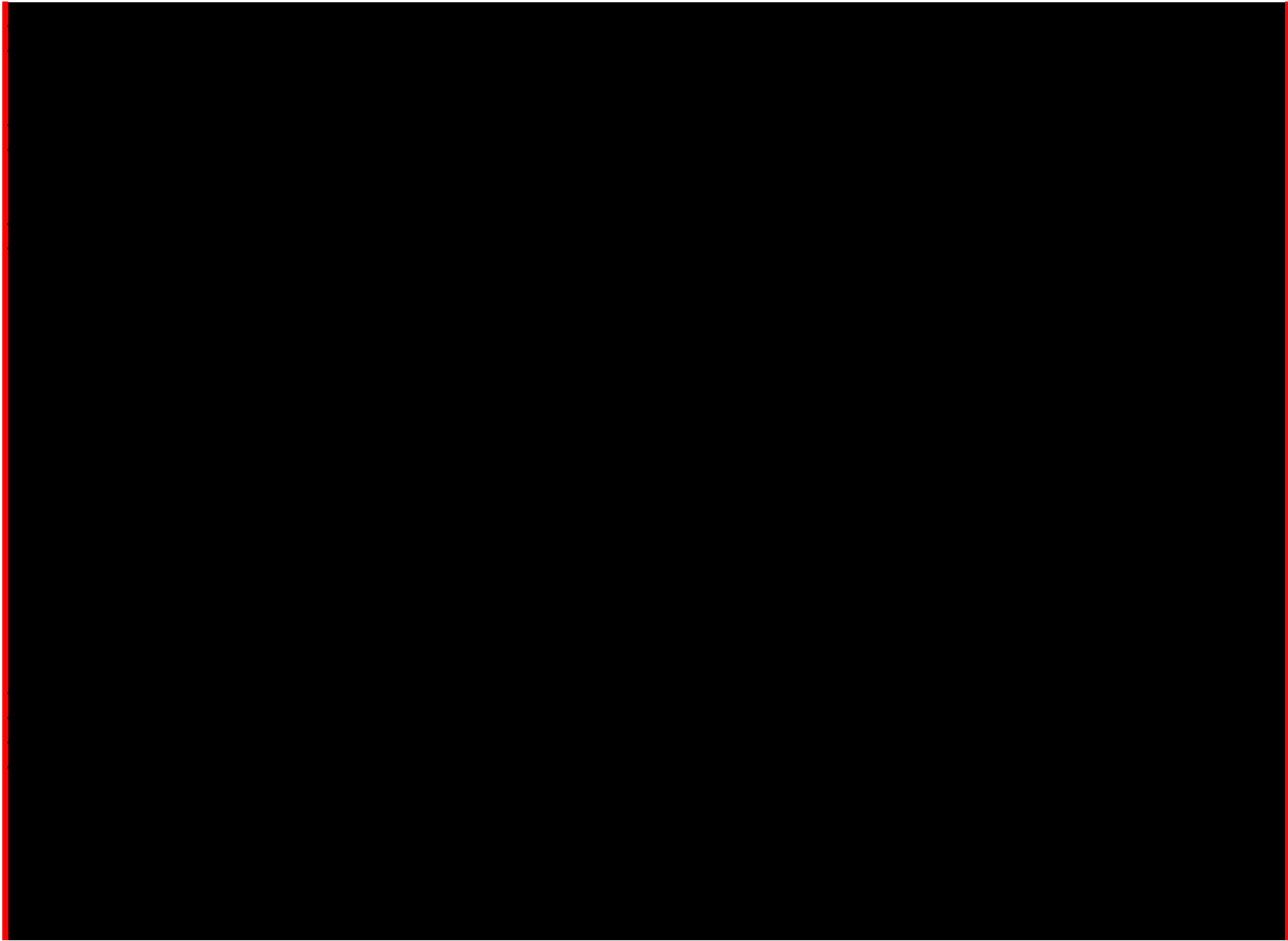
4410 60116

4650 70116

4660 70320



4670	70310
4680	43002
4690	70300
4690	70090
4690	70095
4690	70110
4690	70195
	52185
4690	70202
4690	70203
4690	70205
4690	70206
4690	70207
4690	70255
4690	70303
	70330
4690	70335
	91002
5000	51260
5000	54260
5000	57260
5000	57260.1
5000	70260
5000	70260.1



5000 70260.2

5100 91010

5150 70269

5220 51295

5220 57357

5230 57275

5242 50050

5242 52050

5242 55050

5242 56050

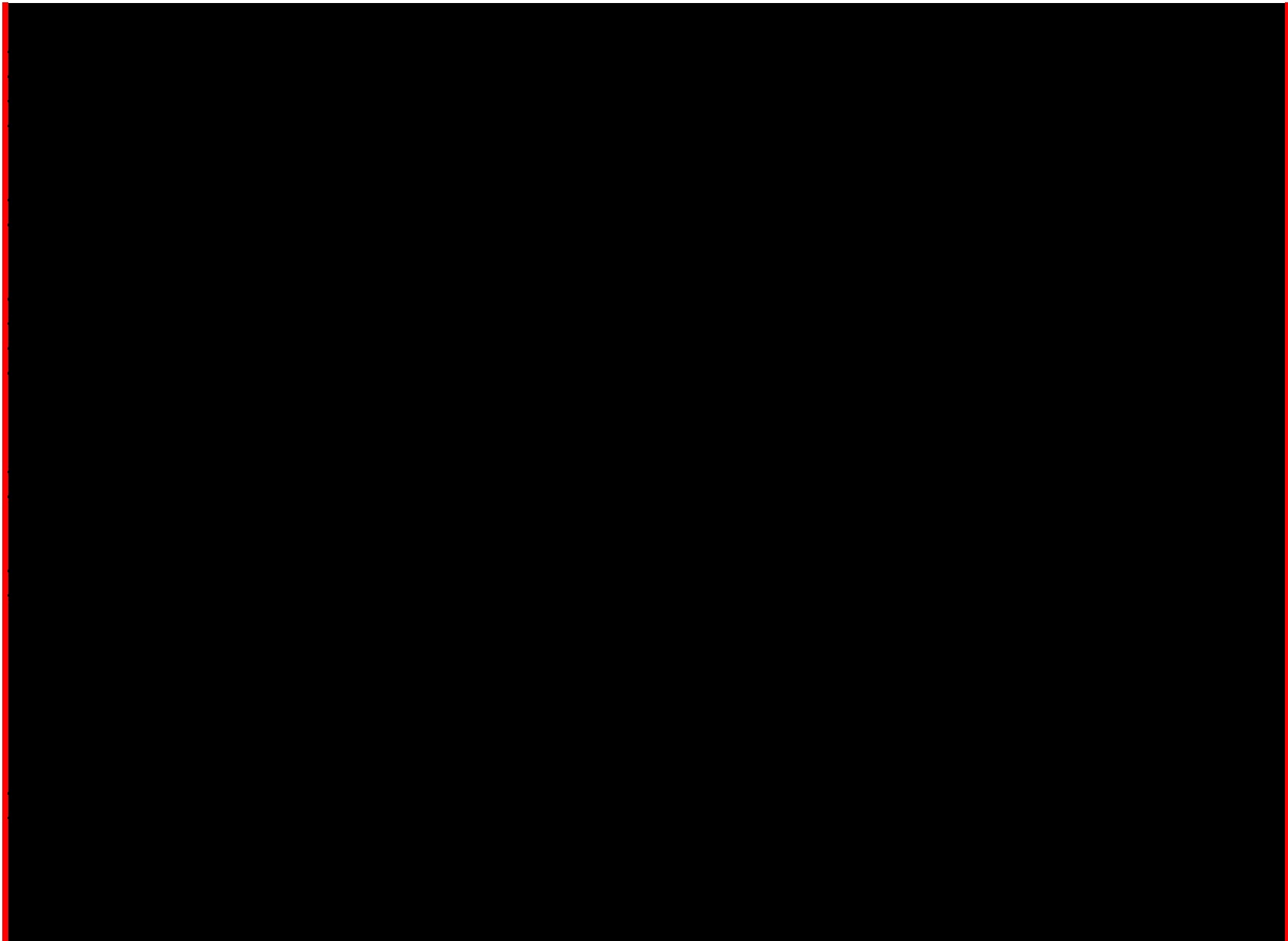
5242 60050

5242 70050

5260 43001

5260 43001.1

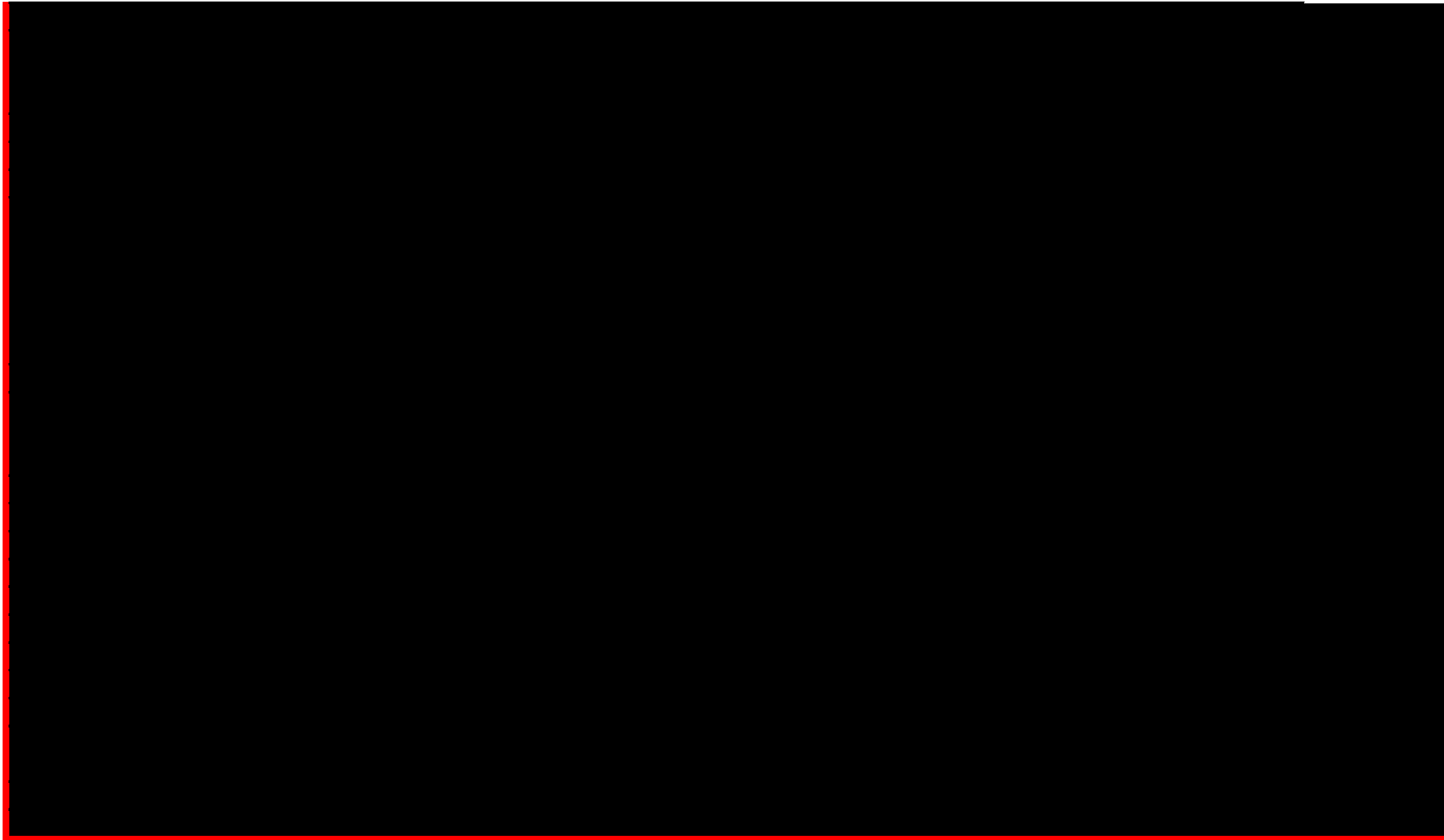
5260 43001.3



5270 41201

5320 57170  
5320 57175  
5320 57175.1  
5320 70902

5340 70175



**Site Manager wage to reflect time spent at 2189**

[Redacted content]

**Adjust Wages In For LH to Pioneer**

[Redacted content]

**Bad Debt Calculation**                      **2188**                      **2189**

[Redacted content]

**Corporate OH Adjustment:**                      2188                      2189



**Adjust WUTC Fee to Actual**

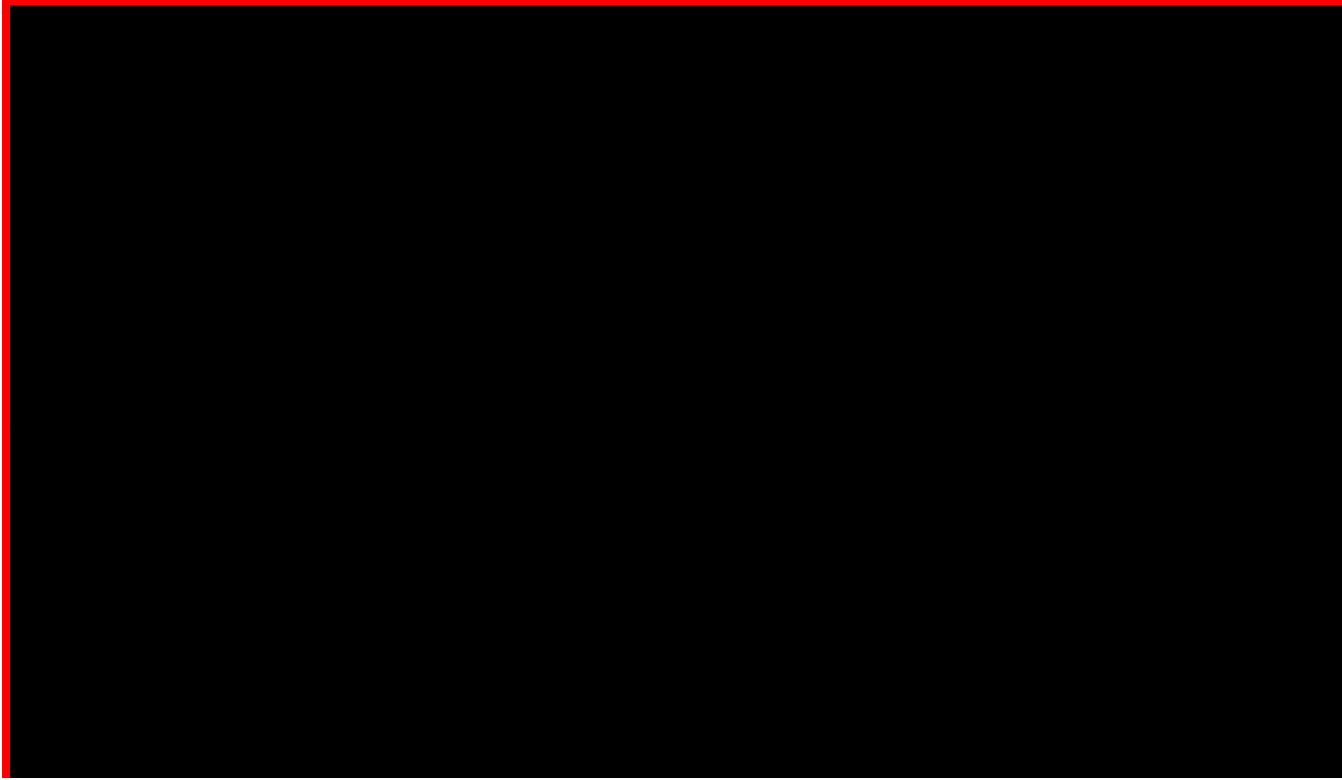
Regulated Revenue	11,273,842
UTC Fee	<u>0.5100%</u>
	57,497
Per IS	<u>56,956</u>
	540

**Allocate Drive Cam Fees Between Districts**





Restate Wages



TEXT IN RED BOX CONFIDENTIAL PER WAC 480-07-160

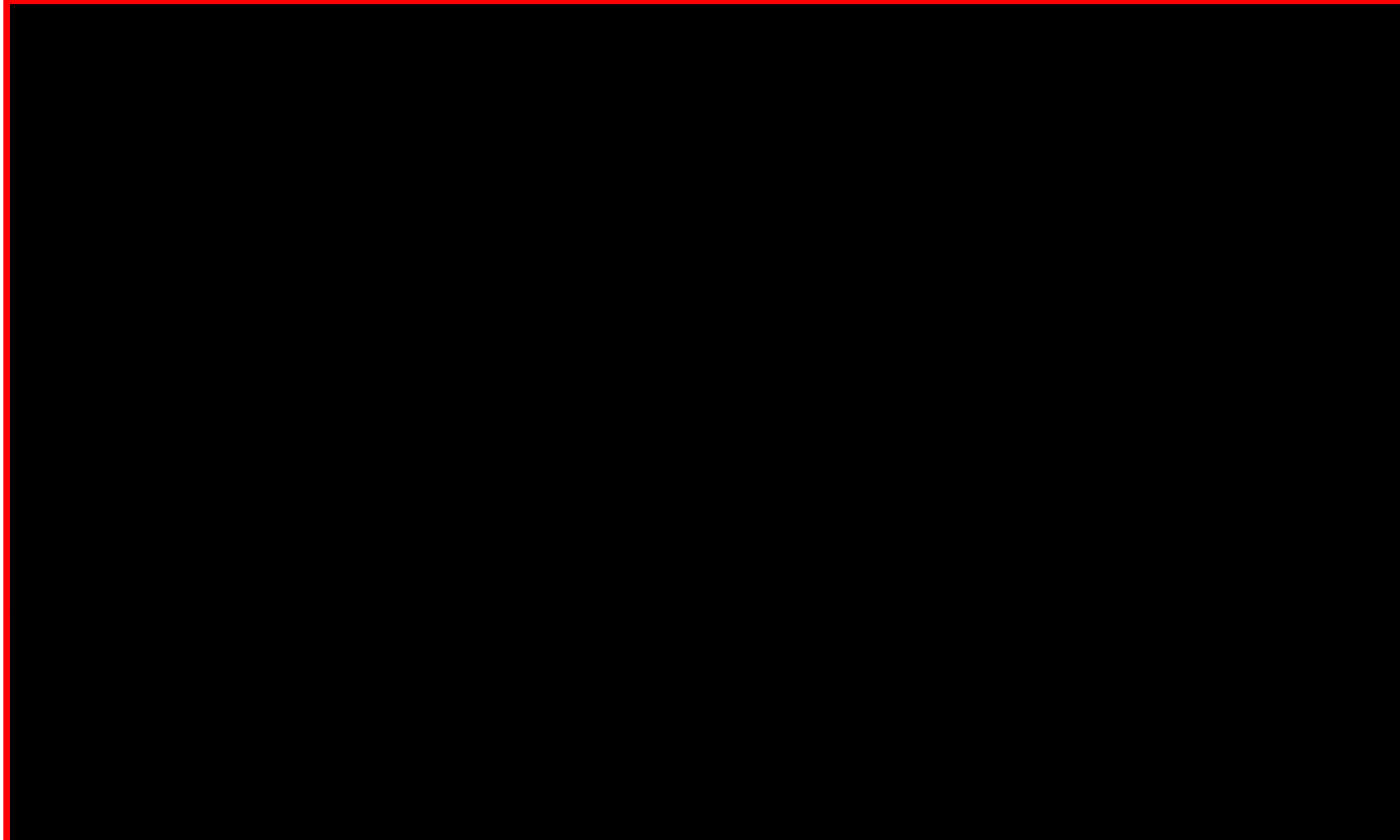


TEXT IN RED BOX CONFIDENTIAL PER WAC 480-07-160



City Sanitary, Joe's Refuse, White Pass Garbage G-98  
Proforma Adjustments  
Test Year Ended December 31, 2023

Forward Looking Wage Increases:

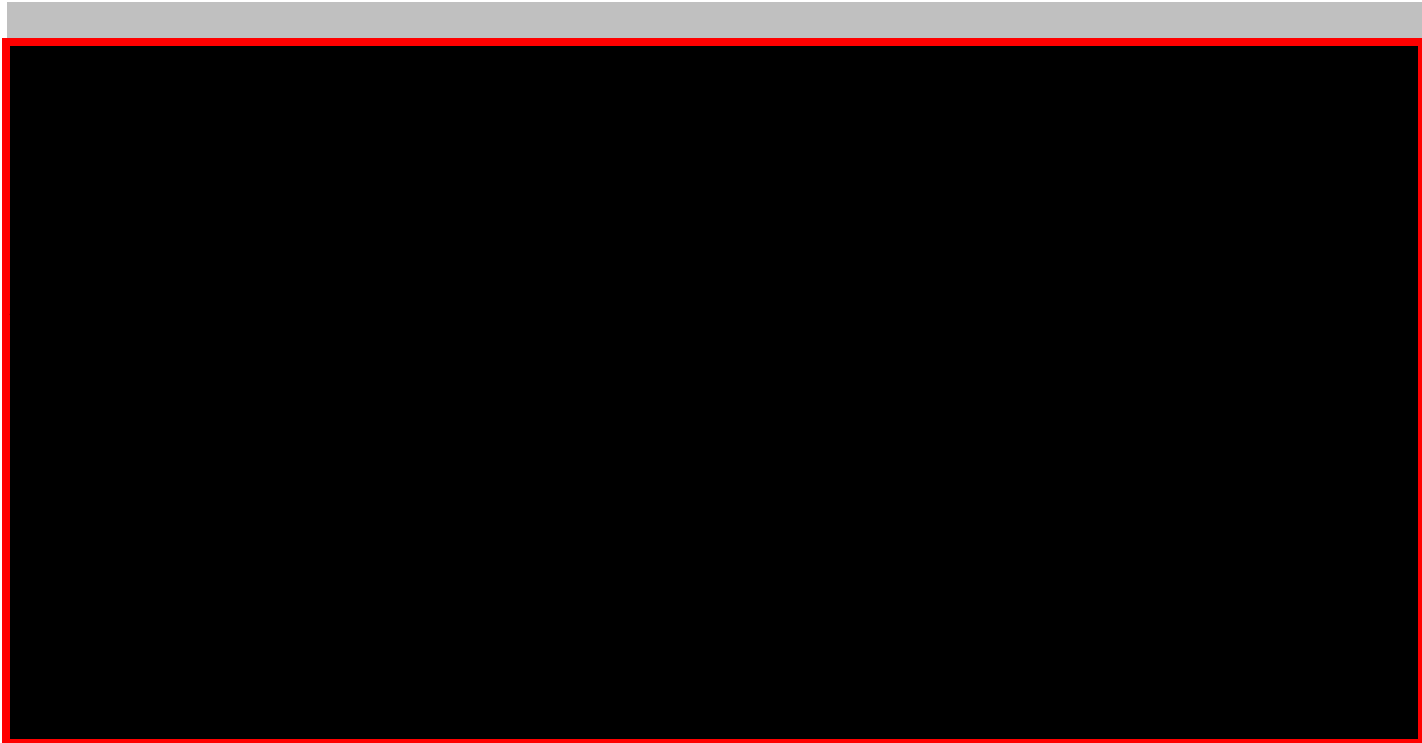




**Customer Notification:**

Residential	17,550	0.68	\$	11,934
Commercial	2,676	0.68	\$	1,820
Roll-off	125	0.68	\$	85
	<i>check</i>	-	\$	13,839

Notification Cost Amortizes over 24-months \$6,920



City Sanitary, Joe's Refuse, White Pass Garbage G-98  
Allocators for Regulated, Non-Regulated and by Line of Business  
Test Year Ended December 31, 2023

Link within this work Link within this workbook

	Lewis County			
Line of Business	(UTC)	Joe's (UTC)	Non-Regulated	Total
<b>Customer Counts</b>				
<b>Number of Customers</b>				
<b>Allocation of Customers</b>				
<b>Regulated Line of Service Allocation</b>				

[Redacted]

**Driver Hours**

**Driver Hours**

[Redacted]

**Driver Hour Percentages by Bill Area**

[Redacted]

**Driver Hour Percentages by Line of Service**

[Redacted]

**Container Depreciation**

**Company Provided Containers By Bill Area**

	Lewis County (UTC)	Joe's (UTC)	Non-Reg Cities	Total	Commercial Containers

**Allocation of Container Depreciation**

--	--	--	--	--	--

**Recycling Tons**

[Redacted]

**Truck Count**

[Redacted]

**Routed Disposal Tons**

	Lewis County (UTC)	Joe's (UTC)	Non-Regulated	Total
[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]

**City Sanitary, Joe's Refuse, White Pass Garbage G-98  
Rate Sheet  
Test Year Ended December 31, 2023**

<b>Lewis</b>	
MSW	6.36%
Recycle	27.52%
YW	-13.86%

<b>Thurston</b>	
MSW	3.68%
Recycle	71.31%
YW	4.54%

<b>Current</b>	<b>Rate Effective</b>
<b>Rate</b>	<b>5/1/2024</b>

<b>Item 50, Pg. 14 Lewis County</b>			
Returned Check	23.20	1.47	24.67 x

<b>Item 50, Pg. 14A Thurston County</b>			
Returned Check	23.20	1.47	24.67 x

<b>Item 51, Pg. 15-A Lewis County</b>			
Restart Fee	15.60	0.99	16.59 x

<b>Item 52, Pg. 15-A Lewis County</b>			
<b>Redelivery Fees</b>			
Containers	21.43	1.36	22.79 x
Drop Box	62.42	3.97	66.39 x
Garbage Toters	23.20	1.47	24.67 x
Organic Waste Toters	17.37	1.10	18.47 x
Residential Recycling	19.45	1.24	20.69 x

<b>Item 51, Pg. 15.1-A Thurston County</b>			
Restart Fee	15.60	0.99	16.59 x

<b>Item 52, Pg. 15.1-A Thurston County</b>			
--	--	--	--

**Redelivery Fees**

Containers	20.54	0.76	21.30 x
Drop Box	59.81	2.20	62.01 x
Garbage Toters	22.23	0.82	23.05 x
Organic Waste Toters	16.65	0.61	17.26 x
Residential Recycling	18.64	0.69	19.33 x

**Item 55, Pg. 16-A Lewis County**

Oversized Container	6.06	0.39	6.45 x
---------------------	------	------	--------

**Item 60, Pg. 16-A Lewis County**

**Overtime Periods**

Charge per Hour	124.84	7.94	132.78 x
Minimum Charge	499.35	31.75	531.10 x

**Item 55, Pg. 16.1-A Thurston County**

Oversized Container	5.99	0.22	6.21 x
---------------------	------	------	--------

**Item 60, Pg. 16.1-A Thurston County**

**Overtime Periods**

Charge per Hour	124.84	7.94	132.78 x
Minimum Charge	499.35	31.75	531.10 x

**Item 70, Pg. 17-A Lewis County**

**Return Trip**

Toter, can, unit etc.	23.20	1.47	24.67 x
Drop Box	115.48	7.34	122.82 x
Container	28.87	1.84	30.71 x
Recycling Container	16.19	4.46	20.65 x

**Item 70, Pg. 17.1-A Thurston County**

**Return Trip**

Toter, can, unit etc.	23.20	0.85	24.05 x
Drop Box	104.67	3.86	108.53 x
Container	28.87	1.06	29.93 x
Recycling Container	16.19	11.54	27.73 x

**Item 80, Pg. 19 -ALewis County**



**Carry-Out**

Residential			
5-25 Feet	2.14	0.14	2.28 x
25+ or fraction of	1.51	0.10	1.61 x
Commercial			
5-25 Feet	0.50	0.03	0.53 x
25+ or fraction of	0.34	0.02	0.36 x

**Drive Ins**

Residential			
125-1000 feet	7.28	0.46	7.74 x
1/10 mile over 1/10 mile	1.69	0.11	1.80 x
Commercial			
125-1000 feet	1.69	0.11	1.80 x
1/10 mile over 1/10 mile	0.38	0.02	0.40 x

**Item 80, Pg. 19.1-A Thurston County**

**Carry-Out**

Residential			
5-25 Feet	2.14	0.14	2.28 x
25+ or fraction of	1.45	0.10	1.55 x
Commercial			
5-25 Feet	0.50	0.03	0.53 x
25+ or fraction of	0.34	0.02	0.36 x

**Drive Ins**

Residential			
125-1000 feet	7.28	0.46	7.74 x
1/10 mile over 1/10 mile	1.69	0.11	1.80 x
Commercial			
125-1000 feet	1.69	0.11	1.80 x
1/10 mile over 1/10 mile	0.38	0.02	0.40 x

**Item 90, Pg. 20-A Lewis County**

Residential			
Stairs	0.42	0.03	0.45 x

Overhead Obstruction	0.83	0.05	0.88 x
Sunken or elevated cans	0.83	0.05	0.88 x
Latching & Unlatching	1.63	0.10	1.73 x

Commercial			
Stairs	0.10	0.01	0.11 x
Overhead Obstruction	0.20	0.01	0.21 x
Sunken or elevated cans	0.20	0.01	0.21 x
Latching & Unlatching	0.38	0.02	0.40 x

**Item 90, Pg. 20.1-A Thurston County**

Residential			
Stairs	0.42	0.03	0.45 x
Overhead Obstruction	0.83	0.05	0.88 x
Sunken or elevated cans	0.83	0.05	0.88 x
Latching & Unlatching	1.63	0.10	1.73 x

Commercial			
Stairs	0.10	0.01	0.11 x
Overhead Obstruction	0.20	0.01	0.21 x
Sunken or elevated cans	0.20	0.01	0.21 x
Latching & Unlatching	0.38	0.02	0.40 x

**Item 100, Pg. 23-A Lewis County**

20 Gal Weekly	11.68	0.74	12.42 x
65 Gal Weekly	22.82	1.45	24.27 x
95 Gal Weekly	30.07	1.91	31.98 x
65 Gal EOW	14.99	0.95	15.94 x
95 Gal EOW	23.02	1.46	24.48 x
65 Gal Monthly	9.25	0.59	9.84 x
95 Gal Monthly	11.52	0.73	12.25 x

**Recycling**

With Garbage Service	8.45	2.33	10.78 x
Recycle Only	9.45	2.60	12.05 x

**Item 100, Pg. 24-A Lewis County**

32 Gal Extra	4.83	0.31	5.14	x
65 Gal Extra	9.44	0.60	10.04	x
95 Gal Extra	14.16	0.90	15.06	x
Prepaid Bag	4.83	0.31	5.14	x
Unreturned Cart Fee	94.00	5.98	99.98	x
On Call 65 Galon	11.25	0.72	11.97	
On Call 95 Gallon	13.52	0.86	14.38	
Special 65 Gallon	14.25	0.91	15.16	
Special 95 Gallon	16.52	1.05	17.57	
Unlocking/Unlatching	3.64	0.23	3.87	

**Item 100, Pg. 25-A Thurston County**

20 Gal Weekly	12.20	0.45	12.65	x
35 Gal Weekly	15.85	0.58	16.43	x
65 Gal Weekly	23.00	0.85	23.85	x
95 Gal Weekly	32.55	1.20	33.75	x
35 Gal EOW	11.91	0.44	12.35	x
65 Gal EOW	15.24	0.56	15.80	x
95 Gal EOW	22.31	0.82	23.13	x
35 Gal Monthly	5.73	0.21	5.94	x
65 Gal Monthly	5.98	0.22	6.20	x
95 Gal Monthly	9.34	0.34	9.68	x

**Recycling**

With Garbage Service	7.17	5.11	12.28	R	x
Recycle Only	8.17	5.83	14.00	R	x

**Item 100, Pg. 26-A Thurston County**

32 Gal Extra	5.21	0.19	5.40	x
65 Gal Extra	9.60	0.35	9.95	x
95 Gal Extra	14.32	0.53	14.85	x
Prepaid Bag	5.47	0.20	5.67	x
Unreturned Cart Fee	94.00	5.98	99.98	

On Call 35 Gallon	7.73	0.28	8.01		
On Call 65 Galon	7.98	0.29	8.27		
On Call 95 Gallon	11.34	0.42	11.76		
Special 35 Gallon	10.73	0.40	11.13		
Special 65 Gallon	10.98	0.40	11.38		
Special 95 Gallon	14.34	0.53	14.87		
Roll Out Service	0.90	0.03	0.93		
Unlocking/Unlatching	3.64	0.23	3.87		
<b>Item 105, Pg. 28-A Thurston County</b>					
Residential unit	4.70	3.35	8.05	R	x
<b>Item 106, Pg. 29-A Lewis County (RSA1)</b>					
Residential unit	7.91	2.18	10.09	R	x
<b>Item 106, Pg. 30-A Lewis County (RSA1)</b>					
Yard Waste					
EOW Service	16.70	(2.32)	14.38	YW	x
Addl Pickup	15.03	(2.08)	12.95	YW	x
Special Pickup	7.79	(1.08)	6.71	YW	x
<b>Item 106, Pg. 30-A Thurston County</b>					
Yard Waste					
EOW Service	10.88	0.49	11.37	YW	x
Addl Pickup	10.03	0.46	10.49	YW	x
Special Pickup	6.71	0.30	7.01	YW	x
<b>Item 150, Pg. 31-A, Lewis County</b>					
Bulky/Loose Material 1-4yd	32.49	2.07	34.56		x
Bulky/Loose Material per Yard	14.07	0.89	14.96		x
Bulky/Loose Material Min Charge	32.49	2.07	34.56		x
Carry Charge	6.40	0.41	6.81		x
Carry Charge - Loose	13.63	0.87	14.50		x

**Item 150, Pg. 31.1-A, Thurston County**

Bulky Material 1-4yd	16.68	0.61	17.29 x
Bulky Material per Yard	12.98	0.48	13.46 x
Bulky Material Min Charge	16.68	0.61	17.29 x
Carry Charge	6.40	0.41	6.81 x
Loose Material 1-4yd	29.32	1.08	30.40 x
Loose Material per Yard	21.86	0.81	22.67 x
Loose Material Min Charge	29.32	1.08	30.40 x
Carry Charge	13.63	0.87	14.50 x

**Item 160, Pg. 32-A, Lewis County**

**Time Rates**

Single Rear Drive

Non-Packer Truck	109.23	6.94	116.17 x
Packer Truck	124.84	7.94	132.78 x
Drop Box Truck	124.84	7.94	132.78 x
Extra Person	46.81	2.98	49.79 x

Minimum

Non-Packer Truck	109.23	6.94	116.17 x
Packer Truck	124.84	7.94	132.78 x
Drop Box Truck	124.84	7.94	132.78 x

Tandem Rear Drive

Non-Packer Truck	109.23	6.94	116.17 x
Packer Truck	124.84	7.94	132.78 x
Drop Box Truck	124.84	7.94	132.78 x
Extra Person	46.81	2.98	49.79 x

Minimum

Non-Packer Truck	109.23	6.94	116.17 x
Packer Truck	124.84	7.94	132.78 x
Drop Box Truck	124.84	7.94	132.78 x

**Item 160, Pg. 32A, Thurston County**

**Time Rates**

Single Rear Drive

Non-Packer Truck	109.23	6.94	116.17 x
Packer Truck	124.84	7.94	132.78 x
Drop Box Truck	124.84	7.94	132.78 x
Extra Person	46.81	2.98	49.79 x
Minimum			
Non-Packer Truck	109.23	6.94	116.17 x
Packer Truck	124.84	7.94	132.78 x
Drop Box Truck	124.84	7.94	132.78 x
-			
<u>Tandem Rear Drive</u>			
Non-Packer Truck	109.23	6.94	116.17 x
Packer Truck	124.84	7.94	132.78 x
Drop Box Truck	124.84	7.94	132.78 x
Extra Person	46.81	2.98	49.79 x
Minimum			
Non-Packer Truck	109.23	6.94	116.17 x
Packer Truck	124.84	7.94	132.78 x
Drop Box Truck	124.84	7.94	132.78 x

**Item 205, Pg. 34-A, Lewis County**

Roll-Out			
Container	4.58	0.29	4.87 x
Automated Cart or Toter	1.09	0.07	1.16 x

**Item 205, Pg. 34.1-A, Thurston County**

Roll-Out			
Container	4.58	0.29	4.87 x
Automated Cart or Toter	1.09	0.07	1.16 x

**Item 207, Pg. 35**

Drop Box			
Overfilled or Overweight	0.15	0.01	0.16 x

**Item 210, Pg. 36-A, Lewis County**

Washing & Sanitizing			
Containers/Drop Box	2.24	0.14	2.38 x

Minimum Charge	13.44	0.84	14.28 x
----------------	-------	------	---------

**Item 210, Pg. 36-AA, Thurston County**

Washing & Sanitizing

Containers/Drop Box	2.24	0.14	2.38 x
Minimum Charge	13.44	0.84	14.28 x

**Item 240, Pg. 38-A Lewis County**

1 Yard - First PU	25.85	1.64	27.49 x
1.5 Yard - First PU	36.16	2.30	38.46 x
2 Yard - First PU	45.68	2.90	48.58 x
3 Yard - First PU	63.05	4.01	67.06 x
4 Yard - First PU	73.98	4.70	78.68 x
5 Yard - First PU	86.93	5.53	92.46 x
6 Yard - First PU	103.50	6.58	110.08 x

1 Yard - Addt'l PU	18.64	1.19	19.83 x
1.5 Yard - Addt'l PU	25.72	1.64	27.36 x
2 Yard - Addt'l PU	32.13	2.04	34.17 x
3 Yard - Addt'l PU	46.92	2.98	49.90 x
4 Yard - Addt'l PU	56.57	3.60	60.17 x
5 Yard - Addt'l PU	66.82	4.25	71.07 x
6 Yard - Addt'l PU	80.81	5.14	85.95 x
1 Yard - Special	35.86	2.28	38.14 x
1.5 Yard - Special	45.09	2.87	47.96 x
2 Yard - Special	51.06	3.25	54.31 x
3 Yard - Special	58.72	3.73	62.45 x
4 Yard - Special	69.56	4.42	73.98 x
5 Yard - Special	83.67	5.32	88.99 x
6 Yard - Special	98.35	6.25	104.60 x
<u>Initial Delivery</u>			
1 Yard - Temp	21.85	1.39	23.24 x
1.5 Yard - Temp	21.85	1.39	23.24 x
2 Yard - Temp	21.85	1.39	23.24 x
3 Yard - Temp	32.25	2.05	34.30 x
4 Yard - Temp	32.25	2.05	34.30 x
5 Yard - Temp	32.25	2.05	34.30 x
6 Yard - Temp	32.25	2.05	34.30 x
1 Yard - Temp PU	26.17	1.66	27.83 x
1.5 Yard - Temp PU	35.11	2.23	37.34 x
2 Yard - Temp PU	46.72	2.97	49.69 x
3 Yard - Temp PU	58.42	3.71	62.13 x
4 Yard - Temp PU	71.06	4.52	75.58 x
5 Yard - Temp PU	81.35	5.17	86.52 x
6 Yard - Temp PU	96.14	6.11	102.25 x
Temporary Rent			
1 Yard	0.49	0.03	0.52 x
1.5 Yard	0.49	0.03	0.52 x
2 Yard	0.54	0.03	0.57 x



3 Yard	0.54	0.03	0.57 x
4 Yard	0.59	0.04	0.63 x
5 Yard	0.59	0.04	0.63 x
6 Yard	0.65	0.04	0.69 x
Over-filled Container	32.49	2.07	34.56 x
Unlock Fee	3.64	0.23	3.87 x

**Item 240, Pg. 39-A Thurston County**

1 Yard - First PU	32.12	1.18	33.30 x
1.5 Yard - First PU	46.61	1.72	48.33 x
2 Yard - First PU	57.97	2.14	60.11 x
3 Yard - First PU	70.51	2.60	73.11 x
4 Yard - First PU	93.18	3.43	96.61 x
5 Yard - First PU	116.13	4.28	120.41 x
6 Yard - First PU	139.11	5.12	144.23 x

1 Yard - Addt'l PU	21.36	0.79	22.15 x
1.5 Yard - Addt'l PU	29.39	1.08	30.47 x
2 Yard - Addt'l PU	36.86	1.36	38.22 x
3 Yard - Addt'l PU	52.70	1.94	54.64 x
4 Yard - Addt'l PU	65.29	2.40	67.69 x
5 Yard - Addt'l PU	74.24	2.73	76.97 x
6 Yard - Addt'l PU	83.18	3.06	86.24 x

1 Yard - Special	26.60	0.98	27.58 x
1.5 Yard - Special	34.83	1.28	36.11 x
2 Yard - Special	42.30	1.56	43.86 x
3 Yard - Special	63.21	2.33	65.54 x
4 Yard - Special	84.41	3.11	87.52 x
5 Yard - Special	106.93	3.94	110.87 x
6 Yard - Special	124.57	4.59	129.16 x

Initial Delivery

1 Yard - Temp	26.72	0.98	27.70 x
1.5 Yard - Temp	26.72	0.98	27.70 x
2 Yard - Temp	26.72	0.98	27.70 x

3 Yard - Temp	26.72	0.98	27.70	x
4 Yard - Temp	26.72	0.98	27.70	x
5 Yard - Temp	26.72	0.98	27.70	x
6 Yard - Temp	26.72	0.98	27.70	x
1 Yard - Temp PU	26.60	0.98	27.58	x
1.5 Yard - Temp PU	34.83	1.28	36.11	x
2 Yard - Temp PU	42.30	1.56	43.86	x
3 Yard - Temp PU	63.21	2.33	65.54	x
4 Yard - Temp PU	84.41	3.11	87.52	x
5 Yard - Temp PU	106.93	3.94	110.87	x
6 Yard - Temp PU	124.57	4.59	129.16	x
Temporary Rent				
1 Yard	0.50	0.02	0.52	x
1.5 Yard	0.50	0.02	0.52	x
2 Yard	0.56	0.02	0.58	x
3 Yard	0.56	0.02	0.58	x
4 Yard	0.61	0.02	0.63	x
5 Yard	0.61	0.02	0.63	x
6 Yard	0.67	0.02	0.69	x
Unlock Fee	3.64	0.23	3.87	x

**Item 245, Pg. 40-A Lewis County**

65 Gal- Single	6.00	0.38	6.38	x
65 Gal - Monthly Min	25.97	1.66	27.63	x4.33 x
Special Pick-Up	8.00	0.38	8.38	Added \$2 - consistent with Resi. x
95 Gal- Single	8.29	0.53	8.82	x
95 Gal - Monthly Min	35.91	2.28	38.19	x4.33 x
Special Pick-Up	10.29	0.53	10.82	Added \$2 - consistent with Resi. x
Extra Can	4.82	0.31	5.13	x
Unlocking Fee	3.64	0.23	3.87	x

**Item 255, Pg. 41-A Thurston County**

35 Gal - Single	3.92	0.14	4.06	x
35 Gal - Monthly Min	16.97	0.61	17.58	x4.33 x
Special Pick-Up	18.46	1.12	19.58	Added \$2 - (x)
65 Gal - Single	6.15	0.23	6.38	x
65 Gal - Monthly Min	26.63	1.00	27.63	x4.33 x
Special Pick-Up	28.13	1.50	29.63	Added \$2 - consistent with Resi. x
95 Gal- Single	8.69	0.32	9.01	x
95 Gal - Monthly Min	37.63	1.38	39.01	x4.33 x
Special Pick-Up	39.13	1.88	41.01	Added \$2 - consistent with Resi. x
Extra Can	4.80	0.18	4.98	x
Per Unit Charges				
35 Gallon	3.92	0.14	4.06	x
65 Gallon	6.15	0.23	6.38	x
95 Gallon	8.69	0.32	9.01	x
Unlocking Fee	3.64	0.23	3.87	x

**Item 260, Pg. 42-A Lewis County**

**Permanent Service**

Monthly Rent				
20 Yard	94.15	5.99	100.14	x
30 Yard	131.81	8.38	140.19	x
40 Yard	154.07	9.79	163.86	x
First Pickup				
20 Yard	256.82	16.33	273.15	x
30 Yard	308.17	19.59	327.76	x
40 Yard	359.54	22.86	382.40	x
Addl Pickup				
20 Yard	162.68	10.34	173.02	x
30 Yard	176.37	11.21	187.58	x
40 Yard	205.46	13.06	218.52	x

**Temporary Service**

Initial Delivery			
20 Yard	136.96	8.71	145.67 x
30 Yard	136.96	8.71	145.67 x
40 Yard	136.96	8.71	145.67 x
Pickup Rate			
20 Yard	176.38	11.21	187.59 x
30 Yard	193.47	12.30	205.77 x
40 Yard	226.01	14.37	240.38 x
Rent per Day			
20 Yard	7.72	0.49	8.21 x
30 Yard	9.44	0.60	10.04 x
40 Yard	10.88	0.69	11.57 x
Mileage	3.94	0.25	4.19 x
Tarping	11.44	0.73	12.17
Unlocking/Unlatching	3.64	0.23	3.87
Lids	19.66	1.25	20.91

**Item 270, Pg. 43-A Lewis County**

**Permanent Service**

Pickup			
10 Yard	176.44	11.22	187.66 x
15 Yard	222.58	14.15	236.73 x
20 Yard	216.54	13.77	230.31 x
25 Yard	239.27	15.21	254.48 x
30 Yard	248.27	15.78	264.05 x
40 Yard	256.80	16.33	273.13 x
Mileage	3.94	0.25	4.19 x
Locking/Unlatching	3.64	0.23	3.87 x
Connect/Disconnect	10.40	0.66	11.06 X

**Item 260, Pg. 44-A Thurston County**

**Permanent Service**

Monthly Rent

20 Yard	104.47	3.85	108.32 x
25 Yard	126.61	4.66	131.27 x
30 Yard	148.04	5.45	153.49 x
40 Yard	192.40	7.09	199.49 x

First Pickup

20 Yard	243.54	8.97	252.51 x
25 Yard	274.64	10.12	284.76 x
30 Yard	304.55	11.22	315.77 x
40 Yard	365.36	13.46	378.82 x

Addl Pickup

20 Yard	139.07	5.12	144.19 x
25 Yard	148.03	5.45	153.48
30 Yard	156.51	5.76	162.27
40 Yard	172.96	6.37	179.33

**Temporary Service**

Initial Delivery

20 Yard	113.15	4.17	117.32 x
25 Yard	113.15	4.17	117.32 x
30 Yard	113.15	4.17	117.32 x
40 Yard	113.15	4.17	117.32 x

Pickup Rate

20 Yard	148.04	5.45	153.49 x
25 Yard	157.01	5.78	162.79 x
30 Yard	165.48	6.09	171.57 x
40 Yard	191.40	7.05	198.45 x

Rent per Day

20 Yard	7.83	0.29	8.12 x
25 Yard	8.62	0.32	8.94 x
30 Yard	9.57	0.35	9.92 x
40 Yard	11.07	0.41	11.48 x

Mileage	3.35	0.25	3.60 x
Tarping	11.44	0.73	12.17 x
Unlocking/Unlatching	3.64	0.23	3.87 x
Lids	19.66	1.25	20.91 X

**Item 270, Pg. 45 Thurston County**

**Permanent Service**

Pickup			
10 Yard	128.60	4.74	133.34 x
15 Yard	154.32	5.68	160.00 x
20 Yard	162.89	6.00	168.89 x
25 Yard	171.47	6.32	177.79 x
30 Yard	182.93	6.74	189.67 x
40 Yard	191.40	7.05	198.45 x
Mileage	3.35	0.25	3.60 X
Locking/Unlatching	3.64	0.23	3.87 X
Connect/Disconnect	10.40	0.66	11.06 X

Excel Daily (1) - The following report shows the daily production of the...  
Columbia Trust and Investment - 11/15/2016

Table with columns for Date, Description, and various numerical values. Includes sub-sections for 'Investment Assets' and 'Liabilities'.

Table with columns for Date (Jan-15 to Jan-16) and numerical values. Includes sub-sections for 'Investment Assets' and 'Liabilities'.

Table with columns for Date (Jan-15 to Jan-16) and numerical values. Includes sub-sections for 'Investment Assets' and 'Liabilities'.

Summary table with columns for 'Total', 'Change in Actual', and 'Difference'. Includes a 'Total' row and a 'Difference' row.

Company Name: [Name]
Date: [Date]
Page: [Page]

Table with multiple columns for financial metrics (Revenue, Expenses, Profit) across various categories and time periods. Includes sub-sections like 'REVENUE', 'EXPENSES', and 'TOTALS'.

Table with multiple columns for financial metrics (Revenue, Expenses, Profit) across various categories and time periods. Includes sub-sections like 'REVENUE', 'EXPENSES', and 'TOTALS'.

Summary table with columns: Item, Amount, Change, % Change. Contains a few rows of high-level data.



City of Seattle, Department of Finance, Office of Financial Management  
Annual Budget Report 2019  
Detailed Financial Performance Report (DFPR) 2019

Table with columns for Budget Code, Department, and months from Jan-19 to Dec-19. Rows include various budget codes and their corresponding performance metrics.

Table with columns for Budget Code, Department, and months from Jan-19 to Dec-19. Rows include various budget codes and their corresponding performance metrics, similar to the first table but with different data values.

Table with columns for Department, Preceded, Proposed Annual Revenue, and Change to Annual Revenue. Rows include various departmental revenue and change metrics.

Summary table with columns for Line Item, Budget, and Total. Rows include various budget items and their totals.

Table with columns for Department, Preceded, Proposed Annual Revenue, and Change to Annual Revenue. Rows include various departmental revenue and change metrics.



City of Seattle, King County, Western Piedmont Garbage & Recycling Department  
Budget Year 2025 (October 1, 2024 - September 30, 2025)

Account	FY2024	FY2025	Jan 25	Feb 25	Mar 25	Apr 25	May 25	Jun 25	Jul 25	Aug 25	Sep 25	Oct 25	Nov 25	Dec 25	Total
<b>OPERATIONAL REVENUES</b>															
RESIDENTIAL REVENUES	1,000,000	1,000,000	83,333	83,333	83,333	83,333	83,333	83,333	83,333	83,333	83,333	83,333	83,333	83,333	1,000,000
COMMERCIAL REVENUES	500,000	500,000	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	41,667	500,000
INDUSTRIAL REVENUES	300,000	300,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	300,000
TOTAL OPERATIONAL REVENUES	1,800,000	1,800,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,800,000

Account	FY2024	FY2025	Jan 25	Feb 25	Mar 25	Apr 25	May 25	Jun 25	Jul 25	Aug 25	Sep 25	Oct 25	Nov 25	Dec 25	Total
GRAND TOTAL REVENUES	1,800,000	1,800,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,800,000

Account	Disputed Credits	Proposed	Final	Change to Annual Revenue
TOTAL OPERATIONAL REVENUES	0	1,800,000	1,800,000	0

Account	FY2024	FY2025	Total
TOTAL OPERATIONAL REVENUES	1,800,000	1,800,000	3,600,000

City Services, San Antonio, White Box Garbage & Bus  
San Antonio, Texas  
Labor Deal Order (February 17, 2025)

Line Item	Description	Unit	Rate	Jan 25		Feb 25		Mar 25		Apr 25		May 25		Jun 25		Jul 25		Aug 25		Sep 25		Oct 25		Nov 25		Dec 25		Total					
				Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate		
101	REGULAR	FTE	150.00	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	
102	UNEMPLOYMENT COMPENSATION	FTE	150.00	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	
103	RETIREMENT	FTE	150.00	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150
104	HEALTH CARE	FTE	150.00	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150
105	PERMITS	FTE	150.00	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150
106	TOTAL SAN ANTONIO																																

Line Item	Description	Unit	Rate	Jan 25		Feb 25		Mar 25		Apr 25		May 25		Jun 25		Jul 25		Aug 25		Sep 25		Oct 25		Nov 25		Dec 25		Total					
				Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate		
107	SALES TAX	FTE	150.00	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	
108	PROPERTY TAX	FTE	150.00	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150
109	SALES TAX	FTE	150.00	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150
110	PROPERTY TAX	FTE	150.00	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150
111	SALES TAX	FTE	150.00	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150
112	PROPERTY TAX	FTE	150.00	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150
113	TOTAL SAN ANTONIO																																

Description	Prepared		Previous		Current		Annual	
	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate
SALES TAX	227	227	227	227	227	227	227	227
PROPERTY TAX	150	150	150	150	150	150	150	150
TOTAL	377	377	377	377	377	377	377	377

City Services, San Antonio, White Box Garbage & Bus  
San Antonio, Texas  
Labor Deal Order (February 17, 2025)

Line Item	Description	Unit	Rate	Jan 25		Feb 25		Mar 25		Apr 25		May 25		Jun 25		Jul 25		Aug 25		Sep 25		Oct 25		Nov 25		Dec 25		Total					
				Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate	Actual	Estimate		
114	REGULAR	FTE	150.00	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	227	
115	UNEMPLOYMENT COMPENSATION	FTE	150.00	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150
116	RETIREMENT	FTE	150.00	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150
117	HEALTH CARE	FTE	150.00	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150
118	PERMITS	FTE	150.00	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150	150
119	TOTAL SAN ANTONIO																																

Public Co		LURITO - GALLAGHER FORMULA MODEL 2018 v5.2c				Public Co
Line No.	(a)	(b) Historical	(c) Revenue Change	(d) Proforma	(e) Add: Revenue Sensitive Taxes	(f) Revenue Requirement
1	Operating Revenue	11,284,850	1,027,318	12,312,168	29,269	12,341,437
2	Operating Expenses	11,272,997		11,272,997	29,269	11,302,265
3	Operating Income	11,854		1,039,172		\$1,039,172
4						
5	Interest Expense	87,934		87,934		87,934
6	Income Tax Expense	-	199,760	199,760		199,760
7						
8	Net Income	(76,080)		751,478		751,478
9						
10	Operating Ratio	99.89%		91.56%		91.58%
11						
12	<b>Revenue Requirement</b>					
13	Historical Revenue	11,284,850		Revenue Increase before taxes		1,027,318
14	Rate Increase	1,056,587		Rev Sensitive Taxes		29,269
15	<b>Revenue Requirement</b>	<b>12,341,437</b>		<b>Rate Increase</b>		<b>1,056,587</b>
16		Percent Increase		<b>9.36%</b>		
17						
18	<b>Capitl Structure Financing Investment</b>			<b>Financing Cost</b>		
19	Type	Percent	Amount	Cost of Capital	Weighted	Amount
20	Equity	60.00%	3,183,699	23.60%	14.16%	751,478
21	Debt	40.00%	2,122,466	4.14%	1.66%	87,934
22	Total	100.00%	5,306,165		15.82%	839,412
23						
24			Before	After		

25	<b><u>Operating Statistics</u></b>	<b><u>Income Tax</u></b>	<b><u>Income Tax</u></b>
26			
27	Return on Investment	19.58%	15.82%
28	Return on Equity	29.88%	23.60%
29	Operating Ratio	91.56%	91.58%
30	Profit Margin	8.44%	8.44%
31	Final turnover	2.32	2.32
32	Tax Rate	21.00%	21.00%
33			
34			
35	<b><u>Revenue Sensitive Taxes Charges</u></b>		
36		<b>Rate</b>	<b>Taxes</b>
37	B & O Tax	1.750%	20,190
38	WUTC Fee	0.510%	5,884
39	City Tax	0.000%	-
40	Bad Debts	0.277%	3,194
41	Revenue Sensitive	2.537%	29,269
42			
43	Conversion Factor	89.04%	

Public Co		LURITO - GALLAGHER FORMULA MODEL 2018 v5.2c				Public Co
Line No.	(a)	(b)	(c)	(d)	(e)	(f)
		Historical	Revenue Change	Proforma	Add: Revenue Sensitive Taxes	Revenue Requirement
1	Operating Revenue	8,193,792	665,621	8,859,413	19,022	8,878,435
2	Operating Expenses	8,087,829		8,087,829	19,022	8,106,851
3	Operating Income	105,963		771,584		\$771,584
4						
5	Interest Expense	66,619		66,619		66,619
6	Income Tax Expense	6,828	141,214	148,043		148,043
7						
8	Net Income	32,516		556,922		556,922
9						
10	Operating Ratio	98.71%		91.29%		91.31%
11						
12	<b>Revenue Requirement</b>					
13	Historical Revenue	8,193,792		Revenue Increase before taxes		665,621
14	Rate Increase	684,642		Rev Sensitive Taxes		19,022
15	<b>Revenue Requirement</b>	<b>8,878,435</b>		<b>Rate Increase</b>		<b>684,642</b>
16		Percent Increase		<b>8.36%</b>		
17						
18	<b>Capitla Structure Financing Investment</b>			<b>Financing Cost</b>		
19	Type	Percent	Amount	Cost of Capital	Weighted	Amount
20	Equity	60.00%	2,411,980	23.09%	13.85%	556,922
21	Debt	40.00%	1,607,987	4.14%	1.66%	66,619
22	Total	100.00%	4,019,967		15.51%	623,541
23						
24			Before	After		

25  
26  
27  
28  
29  
30  
31  
32  
33  
34  
35  
36  
37  
38  
39  
40  
41  
42  
43

<u>Operating Statistics</u>	<u>Income Tax</u>	<u>Income Tax</u>
Return on Investment	19.19%	15.51%
Return on Equity	29.23%	23.09%
Operating Ratio	91.29%	91.31%
Profit Margin	8.71%	8.71%
Final turnover	2.21	2.21
Tax Rate	21.00%	21.00%
<u>Revenue Sensitive Taxes Charges</u>	<u>Rate</u>	<u>Taxes</u>
B & O Tax	1.750%	13,122
WUTC Fee	0.510%	3,824
City Tax	0.000%	-
Bad Debts	0.277%	2,076
Revenue Sensitive	2.537%	19,022
Conversion Factor	88.77%	



Public Co		LURITO - GALLAGHER FORMULA MODEL 2018 v5.2c				Public Co
Line No.	(a)	(b)	(c)	(d)	(e)	(f)
		Historical	Revenue Change	Proforma	Add: Revenue Sensitive Taxes	Revenue Requirement
1	Operating Revenue	6,961,195	370,399	7,331,595	10,649	7,342,243
2	Operating Expenses	6,654,588		6,654,588	10,649	6,665,236
3	Operating Income	306,607		677,007		\$677,007
4						
5	Interest Expense	60,695		60,695		60,695
6	Income Tax Expense	42,679	86,746	129,425		129,425
7						
8	Net Income	203,233		486,886		486,886
9						
10	Operating Ratio	95.60%		90.77%		90.78%
11						
12	<b>Revenue Requirement</b>					
13	Historical Revenue	6,961,195		Revenue Increase before taxes		370,399
14	Rate Increase	381,048		Rev Sensitive Taxes		10,649
15	<b>Revenue Requirement</b>	<b>7,342,243</b>		<b>Rate Increase</b>		<b>381,048</b>
16		Percent Increase		<b>5.47%</b>		
17						
18	<b>Capitl Structure Financing Investment</b>			<b>Financing Cost</b>		
19	Type	Percent	Amount	Cost of Capital	Weighted	Amount
20	Equity	60.00%	2,197,510	22.16%	13.29%	486,886
21	Debt	40.00%	1,465,007	4.14%	1.66%	60,695
22	Total	100.00%	3,662,517		14.95%	547,581
23						
24			<b>Before</b>	<b>After</b>		

25	<b><u>Operating Statistics</u></b>	<b><u>Income Tax</u></b>	<b><u>Income Tax</u></b>
26			
27	Return on Investment	18.48%	14.95%
28	Return on Equity	28.05%	22.16%
29	Operating Ratio	90.77%	90.78%
30	Profit Margin	9.23%	9.23%
31	Final turnover	2.00	2.00
32	Tax Rate	21.00%	21.00%
33			
34			
35	<b><u>Revenue Sensitive Taxes Charges</u></b>		
36		<b>Rate</b>	<b>Taxes</b>
37	B & O Tax	1.750%	7,346
38	WUTC Fee	0.510%	2,141
39	City Tax	0.000%	-
40	Bad Debts	0.277%	1,162
41	Revenue Sensitive	2.537%	10,649
42			
43	Conversion Factor	88.24%	

Public Co		LURITO - GALLAGHER FORMULA MODEL 2018 v5.2c				Public Co
Line No.	(a)	(b) Historical	(c) Revenue Change	(d) Proforma	(e) Add: Revenue Sensitive Taxes	(f) Revenue Requirement
1	Operating Revenue	1,148,473	299,892	1,448,364	8,295	1,456,659
2	Operating Expenses	1,364,726		1,364,726	8,295	1,373,020
3	Operating Income	(216,253)		83,639		\$83,639
4						
5	Interest Expense	5,671		5,671		5,671
6	Income Tax Expense	-	16,373	16,373		16,373
7						
8	Net Income	(221,924)		61,594		61,594
9						
10	Operating Ratio	118.83%		94.23%		94.26%
11						
12	<b>Revenue Requirement</b>					
13	Historical Revenue	1,148,473		Revenue Increase before taxes		299,892
14	Rate Increase	308,186		Rev Sensitive Taxes		8,295
15	<b>Revenue Requirement</b>	<b>1,456,659</b>		<b>Rate Increase</b>		<b>308,186</b>
16		Percent Increase		<b>26.83%</b>		
17						
18	<b>Capitl Structure Financing Investment</b>			<b>Financing Cost</b>		
19	Type	Percent	Amount	Cost of Capital	Weighted	Amount
20	Equity	60.00%	205,324	30.00%	18.00%	61,594
21	Debt	40.00%	136,883	4.14%	1.66%	5,671
22	Total	100.00%	342,207		19.66%	67,265
23						
24			<b>Before</b>	<b>After</b>		

25	<b><u>Operating Statistics</u></b>	<b><u>Income Tax</u></b>	<b><u>Income Tax</u></b>
26			
27	Return on Investment	24.44%	19.66%
28	Return on Equity	37.97%	30.00%
29	Operating Ratio	94.23%	94.26%
30	Profit Margin	5.77%	5.77%
31	Final turnover	4.26	4.26
32	Tax Rate	21.00%	21.00%
33			
34			
35	<b><u>Revenue Sensitive Taxes Charges</u></b>		
36		<b>Rate</b>	<b>Taxes</b>
37	B & O Tax	1.750%	5,722
38	WUTC Fee	0.510%	1,667
39	City Tax	0.000%	-
40	Bad Debts	0.277%	905
41	Revenue Sensitive	2.537%	8,295
42			
43	Conversion Factor	91.72%	

Public Co		LURITO - GALLAGHER FORMULA MODEL 2018 v5.2c				Public Co
Line No.	(a)	(b)	(c)	(d)	(e)	(f)
		Historical	Revenue Change	Proforma	Add: Revenue Sensitive Taxes	Revenue Requirement
1	Operating Revenue	84,124	(11,693)	72,431	(322)	72,109
2	Operating Expenses	68,515		68,515	(322)	68,193
3	Operating Income	15,609		3,916		\$3,916
4						
5	Interest Expense	253		253		253
6	Income Tax Expense	2,665	(1,896)	769		769
7						
8	Net Income	12,691		2,894		2,894
9						
10	Operating Ratio	81.45%		94.59%		94.57%
11						
12	<b>Revenue Requirement</b>					
13	Historical Revenue	84,124		Revenue Increase before taxes		(11,693)
14	Rate Increase	(12,015)		Rev Sensitive Taxes		(322)
15	<b>Revenue Requirement</b>	<b>72,109</b>		<b>Rate Increase</b>		<b>(12,015)</b>
16		Percent Increase		<b>-14.28%</b>		
17						
18	<b>Capitl Structure Financing Investment</b>			<b>Financing Cost</b>		
19	Type	Percent	Amount	Cost of Capital	Weighted	Amount
20	Equity	60.00%	9,145	31.65%	18.99%	2,894
21	Debt	40.00%	6,097	4.14%	1.66%	253
22	Total	100.00%	15,242		20.64%	3,147
23						
24			<b>Before</b>	<b>After</b>		

25	<b><u>Operating Statistics</u></b>	<b><u>Income Tax</u></b>	<b><u>Income Tax</u></b>
26			
27	Return on Investment	25.69%	20.64%
28	Return on Equity	40.06%	31.65%
29	Operating Ratio	94.59%	94.57%
30	Profit Margin	5.41%	5.41%
31	Final turnover	4.73	4.73
32	Tax Rate	21.00%	21.00%
33			
34			
35	<b><u>Revenue Sensitive Taxes Charges</u></b>		
36		<b><u>Rate</u></b>	<b><u>Taxes</u></b>
37	B & O Tax	1.750%	(222)
38	WUTC Fee	0.510%	(65)
39	City Tax	0.000%	-
40	Bad Debts	0.277%	(35)
41	Revenue Sensitive	<u>2.537%</u>	<u>(322)</u>
42			
43	Conversion Factor	92.03%	

Public Co		LURITO - GALLAGHER FORMULA MODEL 2018 v5.2c				Public Co
Line No.	(a)	(b)	(c)	(d)	(e)	(f)
		Historical	Revenue Change	Proforma	Add: Revenue Sensitive Taxes	Revenue Requirement
1	Operating Revenue	3,091,058	360,636	3,451,694	10,192	3,461,886
2	Operating Expenses	3,185,168		3,185,168	10,192	3,195,360
3	Operating Income	(94,110)		266,526		\$266,526
4						
5	Interest Expense	21,315		21,315		21,315
6	Income Tax Expense	-	51,494	51,494		51,494
7						
8	Net Income	(115,424)		193,717		193,717
9						
10	Operating Ratio	103.04%		92.28%		92.30%
11						
12	<b>Revenue Requirement</b>					
13	Historical Revenue	3,091,058		Revenue Increase before taxes		360,636
14	Rate Increase	370,828		Rev Sensitive Taxes		10,192
15	<b>Revenue Requirement</b>	<b>3,461,886</b>		<b>Rate Increase</b>		<b>370,828</b>
16		Percent Increase		<b>12.00%</b>		
17						
18	<b>Capitl Structure Financing Investment</b>			<b>Financing Cost</b>		
19	Type	Percent	Amount	Cost of Capital	Weighted	Amount
20	Equity	60.00%	771,719	25.10%	15.06%	193,717
21	Debt	40.00%	514,479	4.14%	1.66%	21,315
22	Total	100.00%	1,286,198		16.72%	215,032
23						
24			<b>Before</b>	<b>After</b>		

25	<b><u>Operating Statistics</u></b>	<b><u>Income Tax</u></b>	<b><u>Income Tax</u></b>
26			
27	Return on Investment	20.72%	16.72%
28	Return on Equity	31.77%	25.10%
29	Operating Ratio	92.28%	92.30%
30	Profit Margin	7.72%	7.72%
31	Final turnover	2.69	2.69
32	Tax Rate	21.00%	21.00%
33			
34			
35	<b><u>Revenue Sensitive Taxes Charges</u></b>		
36		<b>Rate</b>	<b>Taxes</b>
37	B & O Tax	1.750%	7,031
38	WUTC Fee	0.510%	2,049
39	City Tax	0.000%	-
40	Bad Debts	0.277%	1,112
41	Revenue Sensitive	2.537%	10,192
42			
43	Conversion Factor	89.76%	



Public Co		LURITO - GALLAGHER FORMULA MODEL 2018 v5.2c				Public Co
Line No.	(a)	(b)	(c)	(d)	(e)	(f)
		Historical	Revenue Change	Proforma	Add: Revenue Sensitive Taxes	Revenue Requirement
1	Operating Revenue	2,653,007	72,339	2,725,346	2,055	2,727,401
2	Operating Expenses	2,503,050		2,503,050	2,055	2,505,105
3	Operating Income	149,957		222,296		\$222,296
4						
5	Interest Expense	18,371		18,371		18,371
6	Income Tax Expense	22,837	19,987	42,824		42,824
7						
8	Net Income	108,749		161,101		161,101
9						
10	Operating Ratio	94.35%		91.84%		91.85%
11						
12	<b>Revenue Requirement</b>					
13	Historical Revenue	2,653,007		Revenue Increase before taxes		72,339
14	Rate Increase	74,394		Rev Sensitive Taxes		2,055
15	<b>Revenue Requirement</b>	<b>2,727,401</b>		<b>Rate Increase</b>		<b>74,394</b>
16		Percent Increase		<b>2.80%</b>		
17						
18	<b>Capitl Structure Financing Investment</b>			<b>Financing Cost</b>		
19	Type	Percent	Amount	Cost of Capital	Weighted	Amount
20	Equity	60.00%	665,122	24.22%	14.53%	161,101
21	Debt	40.00%	443,415	4.14%	1.66%	18,371
22	Total	100.00%	1,108,537		16.19%	179,471
23						
24			<b>Before</b>	<b>After</b>		

25	<b><u>Operating Statistics</u></b>	<b><u>Income Tax</u></b>	<b><u>Income Tax</u></b>
26			
27	Return on Investment	20.05%	16.19%
28	Return on Equity	30.66%	24.22%
29	Operating Ratio	91.84%	91.85%
30	Profit Margin	8.16%	8.16%
31	Final turnover	2.46	2.46
32	Tax Rate	21.00%	21.00%
33			
34			
35	<b><u>Revenue Sensitive Taxes Charges</u></b>		
36		<b>Rate</b>	<b>Taxes</b>
37	B & O Tax	1.750%	1,417
38	WUTC Fee	0.510%	413
39	City Tax	0.000%	-
40	Bad Debts	0.277%	224
41	Revenue Sensitive	2.537%	2,055
42			
43	Conversion Factor	89.31%	

Public Co		LURITO - GALLAGHER FORMULA MODEL 2018 v5.2c				Public Co
Line No.	(a)	(b)	(c)	(d)	(e)	(f)
		Historical	Revenue Change	Proforma	Add: Revenue Sensitive Taxes	Revenue Requirement
1	Operating Revenue	417,369	286,026	703,395	7,918	711,312
2	Operating Expenses	662,005		662,005	7,918	669,923
3	Operating Income	(244,636)		41,390		\$41,390
4						
5	Interest Expense	2,854		2,854		2,854
6	Income Tax Expense	-	8,092	8,092		8,092
7						
8	Net Income	(247,490)		30,443		30,443
9						
10	Operating Ratio	158.61%		94.12%		94.18%
11						
12	<b>Revenue Requirement</b>					
13	Historical Revenue	417,369		Revenue Increase before taxes		286,026
14	Rate Increase	293,943		Rev Sensitive Taxes		7,918
15	<b>Revenue Requirement</b>	<b>711,312</b>		<b>Rate Increase</b>		<b>293,943</b>
16		Percent Increase		<b>70.43%</b>		
17						
18	<b>Capitl Structure Financing Investment</b>			<b>Financing Cost</b>		
19	Type	Percent	Amount	Cost of Capital	Weighted	Amount
20	Equity	60.00%	103,339	29.46%	17.68%	30,443
21	Debt	40.00%	68,892	4.14%	1.66%	2,854
22	Total	100.00%	172,231		19.33%	33,297
23						
24			<b>Before</b>	<b>After</b>		

25	<b><u>Operating Statistics</u></b>	<b><u>Income Tax</u></b>	<b><u>Income Tax</u></b>
26			
27	Return on Investment	24.03%	19.33%
28	Return on Equity	37.29%	29.46%
29	Operating Ratio	94.12%	94.18%
30	Profit Margin	5.88%	5.88%
31	Final turnover	4.13	4.13
32	Tax Rate	21.00%	21.00%
33			
34			
35	<b><u>Revenue Sensitive Taxes Charges</u></b>		
36		<b>Rate</b>	<b>Taxes</b>
37	B & O Tax	1.750%	5,462
38	WUTC Fee	0.510%	1,592
39	City Tax	0.000%	-
40	Bad Debts	0.277%	864
41	Revenue Sensitive	2.537%	7,918
42			
43	Conversion Factor	91.64%	

Public Co		LURITO - GALLAGHER FORMULA MODEL 2018 v5.2c				Public Co
Line No.	(a)	(b)	(c)	(d)	(e)	(f)
		Historical	Revenue Change	Proforma	Add: Revenue Sensitive Taxes	Revenue Requirement
1	Operating Revenue	20,682	736	21,418	20	21,439
2	Operating Expenses	20,112		20,112	20	20,133
3	Operating Income	570		1,306		\$1,306
4						
5	Interest Expense	90		90		90
6	Income Tax Expense	83	172	255		255
7						
8	Net Income	396		961		961
9						
10	Operating Ratio	97.25%		93.90%		93.91%
11						
12	<b>Revenue Requirement</b>					
13	Historical Revenue	20,682		Revenue Increase before taxes		736
14	Rate Increase	757		Rev Sensitive Taxes		20
15	<b>Revenue Requirement</b>	<b>21,439</b>		<b>Rate Increase</b>		<b>757</b>
16		Percent Increase		<b>3.66%</b>		
17						
18	<b>Capitl Structure Financing Investment</b>			<b>Financing Cost</b>		
19	Type	Percent	Amount	Cost of Capital	Weighted	Amount
20	Equity	60.00%	3,258	29.48%	17.69%	961
21	Debt	40.00%	2,172	4.14%	1.66%	90
22	Total	100.00%	5,430		19.35%	1,051
23						
24			<b>Before</b>	<b>After</b>		

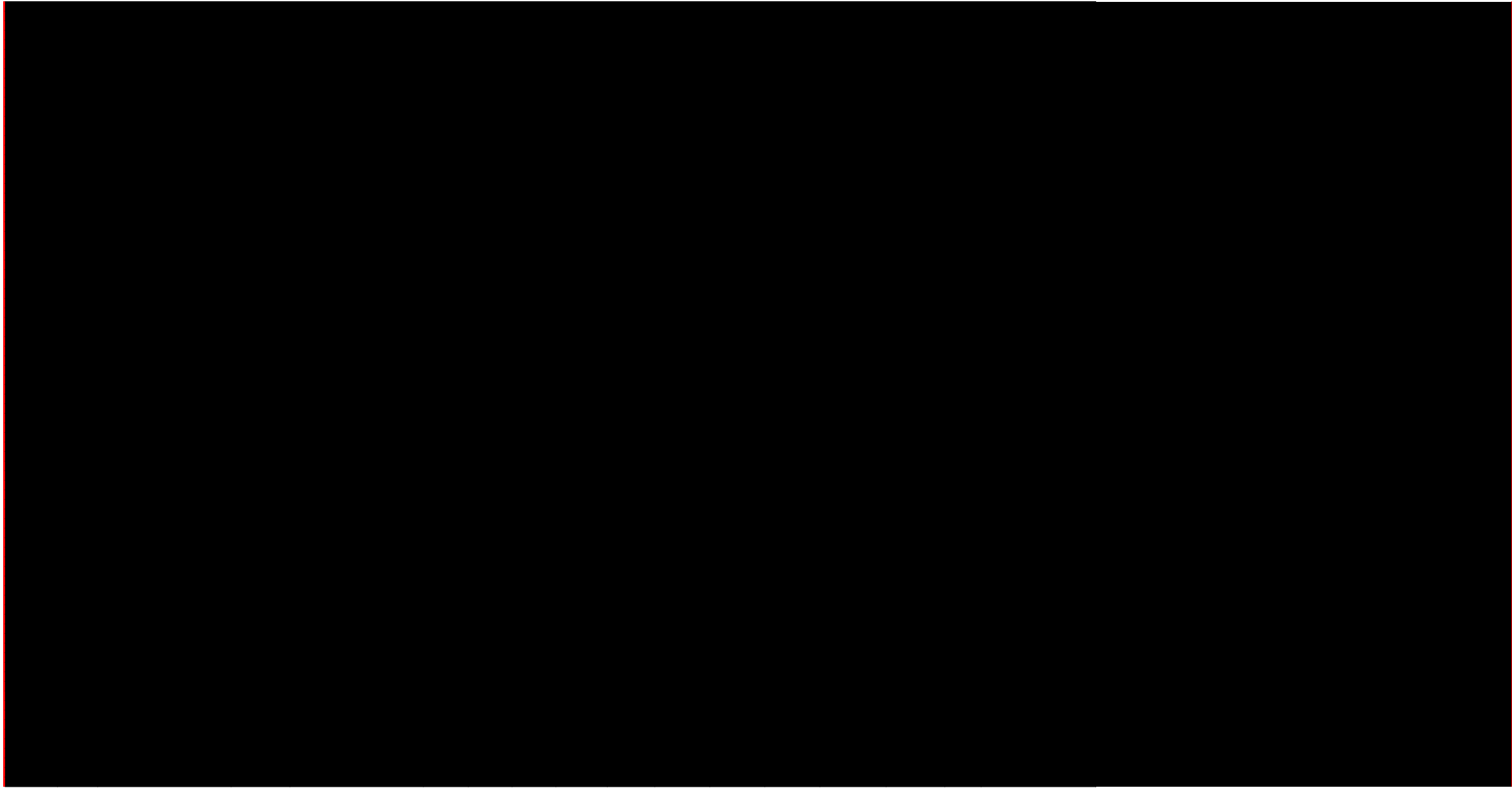
25	<b><u>Operating Statistics</u></b>	<b><u>Income Tax</u></b>	<b><u>Income Tax</u></b>
26			
27	Return on Investment	24.05%	19.35%
28	Return on Equity	37.32%	29.48%
29	Operating Ratio	93.90%	93.91%
30	Profit Margin	6.10%	6.10%
31	Final turnover	3.95	3.95
32	Tax Rate	21.00%	21.00%
33			
34			
35	<b><u>Revenue Sensitive Taxes Charges</u></b>		
36		<b>Rate</b>	<b>Taxes</b>
37	B & O Tax	1.750%	14
38	WUTC Fee	0.510%	4
39	City Tax	0.000%	-
40	Bad Debts	0.277%	2
41	Revenue Sensitive	2.537%	20
42			
43	Conversion Factor	91.37%	

Region	District	District Name	Fuel Type	Vendor	POItemMonth	ReceiptDate	Invoice Date	Units	Price Per Unit	Price Paid	InvoiceTotal	InvoiceSeqNum	hlink:ViewInvoice	InvoiceNum	elDetailDist	CardholderName
										\$ -	#REF!	\$ -				N/A

Pull-> OK!: ReportRange Formula OK [jAction[]] > jFocus is ready.  
OK!: ReportRun Formula OK [jAction[]] > jFreezePanels is ready.

2  
2024  
OK!: ReportRun Formula OK [jAct Last run: 3/11/2024 21:24]

Inv. Date From	Inv. Date To	PO Month	District	Region	District	Total Units	Avg Per Unit	Total Price







1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16

CURRENT FUEL INDEX

(Western Company) - Tacoma

CURRENT FUEL INDEX

(Eastern Company) - Spokane

3-Month 12-Month

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

NA NA

Billing Period

1-Month 2-Month 3-Month

Proposed Effective Date

July 1, 2005 2.18762 2.32759 2.36821

August 1, 2005 2.21495 2.20129 2.29004

September 1, 2005 2.38960 2.30228 2.26406

October 1, 2005 2.63320 2.51140 2.41258

November 1, 2005 2.84188 2.73754 2.62156

December 1, 2005 3.10730 2.97459 2.86079

January 1, 2006 2.57082 2.83906 2.84000

February 1, 2006 2.34275 2.45679 2.67362

March 1, 2006 2.46056 2.40166 2.45804

April 1, 2006 2.38763 2.42409 2.39698

May 1, 2006 2.62010 2.50386 2.48943

June 1, 2006 2.75428 2.68719 2.58733

July 1, 2006 3.08356 2.91892 2.81931

August 1, 2006 2.81280 2.94818 2.88355

September 1, 2006 2.96928 2.89104 2.95521

October 1, 2006 3.28952 3.12940 3.02387

November 1, 2006 2.74645 3.01799 3.00175

December 1, 2006 2.44558 2.59602 2.82718

January 1, 2007 2.75957 2.60257 2.65053

February 1, 2007 2.82093 2.79025 2.67536

March 1, 2007 2.42424 2.62258 2.66824

April 1, 2007 2.57873 2.50148 2.60797

May 1, 2007 2.60824 2.59349 2.53707

June 1, 2007 2.78608 2.69716 2.65768

July 1, 2007 2.78976 2.78792 2.72803

August 1, 2007 2.76567 2.77771 2.78050

Billing Period

1-Month 2-Month 3-Month

Proposed Effective Date

July 1, 2005 2.21272 2.37066 2.42335

August 1, 2005 2.21623 2.21447 2.31918

September 1, 2005 2.45718 2.33670 2.29537

October 1, 2005 2.75556 2.60637 2.47632

November 1, 2005 3.12430 2.93993 2.77901

December 1, 2005 3.30285 3.21358 3.06090

January 1, 2006 2.81798 3.06042 3.08171

February 1, 2006 2.45098 2.63448 2.85727

March 1, 2006 2.55598 2.50348 2.60831

April 1, 2006 2.48798 2.52198 2.49831

May 1, 2006 2.71468 2.60133 2.58621

June 1, 2006 2.79205 2.75336 2.66490

July 1, 2006 3.12288 2.95747 2.87654

August 1, 2006 3.02128 3.07208 2.97874

September 1, 2006 3.06443 3.04285 3.06953

October 1, 2006 3.39800 3.23121 3.16123

November 1, 2006 3.03305 3.21553 3.16516

December 1, 2006 2.56168 2.79737 2.99758

January 1, 2007 2.89968 2.73068 2.83147

February 1, 2007 2.97503 2.93736 2.81213

March 1, 2007 2.61805 2.79654 2.83092

April 1, 2007 2.64158 2.62981 2.74489

May 1, 2007 2.79326 2.71742 2.68429

June 1, 2007 3.00129 2.89727 2.81204

July 1, 2007 2.90154 2.95142 2.89870

August 1, 2007 2.84936 2.87545 2.91740

TEXT IN RED BOX CONFIDENTIAL PER WAC 480-07-160

September 1, 2007	2.89649	2.83108	2.81730	September 1, 2007	3.02757	2.93847	2.92616	NA	NA
October 1, 2007	2.84877	2.87263	2.83697	October 1, 2007	3.00878	3.01817	2.96190	NA	NA
November 1, 2007	2.91718	2.88298	2.88748	November 1, 2007	3.04943	3.02910	3.02859	NA	NA
December 1, 2007	3.32281	3.12000	3.02959	December 1, 2007	3.49815	3.27379	3.18545	NA	NA
January 1, 2008	3.45495	3.38888	3.23165	January 1, 2008	3.69386	3.59601	3.41381	NA	NA
February 1, 2008	3.19668	3.32582	3.32481	February 1, 2008	3.33721	3.51554	3.50974	NA	NA
March 1, 2008	3.14284	3.16976	3.26482	March 1, 2008	3.28135	3.30928	3.43748	NA	NA
April 1, 2008	3.40133	3.27208	3.24695	April 1, 2008	3.49424	3.38780	3.37094	NA	NA
May 1, 2008	3.83366	3.61749	3.45928	May 1, 2008	3.97938	3.73681	3.58499	NA	NA
June 1, 2008	4.11486	3.97426	3.78328	June 1, 2008	4.20087	4.09013	3.89150	NA	NA
July 1, 2008	4.47611	4.29548	4.14154	July 1, 2008	4.53585	4.36836	4.23870	NA	NA
August 1, 2008	4.52842	4.50226	4.37313	August 1, 2008	4.58359	4.55972	4.44010	NA	NA
September 1, 2008	4.62210	4.57526	4.54221	September 1, 2008	4.77815	4.68087	4.63253	NA	NA
October 1, 2008	4.07800	4.35005	4.40951	October 1, 2008	4.34663	4.56239	4.56946	NA	NA
November 1, 2008	3.73986	3.90893	4.14666	November 1, 2008	3.98472	4.16568	4.36983	NA	NA
December 1, 2008	3.07086	3.40536	3.62957	December 1, 2008	3.32533	3.65502	3.88556	NA	NA
January 1, 2009	2.57319	2.82202	3.12797	January 1, 2009	2.77577	3.05055	3.36194	NA	NA
February 1, 2009	2.00092	2.28705	2.54832	February 1, 2009	2.14812	2.46195	2.74974	NA	NA
March 1, 2009	2.20957	2.10525	2.26123	March 1, 2009	2.42030	2.28421	2.44806	NA	NA
April 1, 2009	1.97201	2.09079	2.06084	April 1, 2009	2.15277	2.28653	2.24040	NA	NA
May 1, 2009	1.90359	1.93780	2.02839	May 1, 2009	1.97369	2.06323	2.18225	NA	NA
June 1, 2009	2.20922	2.05640	2.02827	June 1, 2009	2.38553	2.17961	2.17066	NA	NA
July 1, 2009	2.26277	2.23600	2.12519	July 1, 2009	2.31357	2.34955	2.22426	NA	NA
August 1, 2009	2.50816	2.38547	2.32672	August 1, 2009	2.55989	2.43673	2.41966	NA	NA
September 1, 2009	2.34581	2.42699	2.37225	September 1, 2009	2.43007	2.49498	2.43451	NA	NA
October 1, 2009	2.59267	2.46924	2.48221	October 1, 2009	2.69263	2.56135	2.56086	NA	NA
November 1, 2009	2.67126	2.63196	2.53658	November 1, 2009	2.75808	2.72535	2.62693	NA	NA
December 1, 2009	2.67184	2.67155	2.64526	December 1, 2009	2.84567	2.80187	2.76546	NA	NA
January 1, 2010	2.69319	2.68252	2.67876	January 1, 2010	2.87763	2.86165	2.82712	NA	NA
February 1, 2010	2.62868	2.66093	2.66457	February 1, 2010	2.70395	2.79079	2.80908	NA	NA
March 1, 2010	2.72050	2.67459	2.68079	March 1, 2010	2.81001	2.75698	2.79720	NA	NA
April 1, 2010	2.68429	2.70240	2.67783	April 1, 2010	2.77966	2.79484	2.76454	NA	NA
May 1, 2010	2.85411	2.76920	2.75297	May 1, 2010	3.02541	2.90253	2.87169	NA	NA

TEXT IN RED BOX CONFIDENTIAL PER WAC 480-07-160

June 1, 2010	3.15737	3.00574	2.89859	June 1, 2010	3.24530	3.13536	3.01679	NA	NA
July 1, 2010	2.89839	3.02788	2.96996	July 1, 2010	3.02611	3.13571	3.09894	NA	NA
August 1, 2010	2.85092	2.87466	2.96890	August 1, 2010	2.93787	2.98199	3.06976	NA	NA
September 1, 2010	2.76050	2.80571	2.83660	September 1, 2010	2.90024	2.91905	2.95474	NA	NA
October 1, 2010	2.96001	2.86025	2.85714	October 1, 2010	3.05312	2.97668	2.96374	NA	NA
November 1, 2010	3.12101	3.04051	2.94717	November 1, 2010	3.17068	3.11190	3.04135	NA	NA
December 1, 2010	3.22057	3.17079	3.10053	December 1, 2010	3.40254	3.28661	3.20878	NA	NA
January 1, 2011	3.11427	3.16742	3.15195	January 1, 2011	3.42178	3.41216	3.33167	NA	NA
February 1, 2011	3.17302	3.14365	3.16929	February 1, 2011	3.37126	3.39652	3.39852	NA	NA
March 1, 2011	3.26740	3.22021	3.18490	March 1, 2011	3.36729	3.36927	3.38677	NA	NA
April 1, 2011	3.46922	3.36831	3.30321	April 1, 2011	3.58866	3.47798	3.44240	NA	NA
May 1, 2011	3.87531	3.67227	3.53731	May 1, 2011	4.06600	3.82733	3.67398	NA	NA
June 1, 2011	4.05767	3.96649	3.80073	June 1, 2011	4.23917	4.15259	3.96461	NA	NA
July 1, 2011	4.01684	4.03725	3.98327	July 1, 2011	4.12861	4.18389	4.14460	NA	NA
August 1, 2011	3.72452	3.87068	3.93301	August 1, 2011	3.84773	3.98817	4.07184	NA	NA
September 1, 2011	3.72281	3.72367	3.82139	September 1, 2011	3.88215	3.86494	3.95283	NA	NA
October 1, 2011	3.76016	3.74149	3.73583	October 1, 2011	4.05006	3.96611	3.92665	NA	NA
November 1, 2011	3.79539	3.77777	3.75945	November 1, 2011	4.04400	4.04703	3.99207	NA	NA
December 1, 2011	3.87706	3.83622	3.81087	December 1, 2011	4.00632	4.02516	4.03346	NA	NA
January 1, 2012	3.85749	3.86728	3.84331	January 1, 2012	4.09895	4.05263	4.04976	NA	NA
February 1, 2012	3.58514	3.72132	3.77323	February 1, 2012	3.76039	3.92967	3.95522	NA	NA
March 1, 2012	3.68722	3.63618	3.70995	March 1, 2012	3.77851	3.76945	3.87928	NA	NA
April 1, 2012	3.94207	3.81465	3.73815	April 1, 2012	3.94569	3.86210	3.82820	NA	NA
May 1, 2012	4.21975	4.08091	3.94968	May 1, 2012	4.22727	4.08648	3.98382	NA	NA
June 1, 2012	4.22452	4.22213	4.12878	June 1, 2012	4.19792	4.21259	4.12362	NA	NA
July 1, 2012	4.03655	4.13054	4.16027	July 1, 2012	4.15480	4.17636	4.19333	NA	NA
August 1, 2012	3.37843	3.70749	3.87983	August 1, 2012	3.64693	3.90087	3.99988	NA	NA
September 1, 2012	3.59621	3.48732	3.67040	September 1, 2012	3.75593	3.70143	3.85255	NA	NA
October 1, 2012	4.02061	3.80841	3.66508	October 1, 2012	4.22163	3.98878	3.87483	NA	NA
November 1, 2012	4.01796	4.01929	3.87826	November 1, 2012	4.22075	4.22119	4.06610	NA	NA
December 1, 2012	3.86264	3.94030	3.96707	December 1, 2012	4.10471	4.16273	4.18236	NA	NA
January 1, 2013	3.86359	3.86311	3.91473	January 1, 2013	4.01030	4.05750	4.11192	NA	NA
February 1, 2013	3.60327	3.73343	3.77650	February 1, 2013	3.66275	3.83653	3.92592	NA	NA

TEXT IN RED BOX CONFIDENTIAL PER WAC 480-07-160

March 1, 2013	3.69090	3.64709	3.71925	March 1, 2013	3.58709	3.62492	3.75338	NA	NA
April 1, 2013	3.93894	3.81492	3.74437	April 1, 2013	4.00591	3.79650	3.75192	NA	NA
May 1, 2013	3.74958	3.84426	3.79314	May 1, 2013	3.97500	3.99045	3.85600	NA	NA
June 1, 2013	3.68477	3.71718	3.79110	June 1, 2013	3.79795	3.88647	3.92629	NA	NA
July 1, 2013	3.74966	3.71722	3.72800	July 1, 2013	3.89028	3.84411	3.88774	NA	NA
August 1, 2013	3.56784	3.65875	3.66742	August 1, 2013	3.89480	3.89254	3.86101	NA	NA
September 1, 2013	3.67738	3.62261	3.66496	September 1, 2013	3.84721	3.87101	3.87743	NA	NA
October 1, 2013	3.71540	3.69639	3.65354	October 1, 2013	3.90451	3.87586	3.88218	NA	NA
November 1, 2013	3.75655	3.73598	3.71645	November 1, 2013	3.96875	3.93663	3.90683	NA	NA
December 1, 2013	3.75942	3.75798	3.74379	December 1, 2013	3.91891	3.94383	3.93072	NA	NA
January 1, 2014	3.57128	3.66535	3.69575	January 1, 2014	3.71195	3.81543	3.86654	NA	NA
February 1, 2014	3.61969	3.59548	3.65013	February 1, 2014	3.74919	3.73057	3.79335	NA	NA
March 1, 2014	3.58340	3.60154	3.59146	March 1, 2014	3.73067	3.73993	3.73060	NA	NA
April 1, 2014	3.64983	3.61662	3.61764	April 1, 2014	3.84818	3.78942	3.77601	NA	NA
May 1, 2014	3.67863	3.66423	3.63729	May 1, 2014	3.93506	3.89162	3.83797	NA	NA
June 1, 2014	3.66418	3.67141	3.66421	June 1, 2014	3.88305	3.90906	3.88876	NA	NA
July 1, 2014	3.69511	3.67965	3.67931	July 1, 2014	3.86868	3.87587	3.89560	NA	NA
August 1, 2014	3.75907	3.72709	3.70612	August 1, 2014	3.90411	3.88639	3.88528	NA	NA
September 1, 2014	3.60797	3.68352	3.68739	September 1, 2014	3.75369	3.82890	3.84216	NA	NA
October 1, 2014	3.66949	3.63873	3.67884	October 1, 2014	3.79426	3.77398	3.81735	NA	NA
November 1, 2014	3.71785	3.69367	3.66510	November 1, 2014	3.86040	3.82733	3.80278	NA	NA
December 1, 2014	3.30109	3.50947	3.56281	December 1, 2014	3.48872	3.67456	3.71446	NA	NA
January 1, 2015	3.23758	3.26934	3.41884	January 1, 2015	3.44281	3.46576	3.59731	NA	NA
February 1, 2015	2.63009	2.93384	3.05625	February 1, 2015	2.74636	3.09459	3.22596	NA	NA
March 1, 2015	2.22346	2.42678	2.69705	March 1, 2015	2.25144	2.49890	2.81354	NA	NA
April 1, 2015	2.58669	2.40508	2.48008	April 1, 2015	2.55047	2.40095	2.51609	NA	NA
May 1, 2015	2.47339	2.53004	2.42785	May 1, 2015	2.59701	2.57374	2.46631	NA	NA
June 1, 2015	2.55247	2.51293	2.53752	June 1, 2015	2.50834	2.55268	2.55194	NA	NA
July 1, 2015	2.85273	2.70260	2.62620	July 1, 2015	2.88655	2.69744	2.66397	NA	NA
August 1, 2015	2.83280	2.84277	2.74600	August 1, 2015	2.96462	2.92558	2.78650	NA	NA
September 1, 2015	2.56910	2.70095	2.75154	September 1, 2015	2.81592	2.89027	2.88903	NA	NA
October 1, 2015	2.20065	2.38488	2.53419	October 1, 2015	2.39133	2.60363	2.72396	NA	NA
November 1, 2015	2.26292	2.23179	2.34423	November 1, 2015	2.33618	2.36375	2.51448	NA	NA

TEXT IN RED BOX CONFIDENTIAL PER WAC 480-07-160

December 1, 2015	2.22739	2.24515	2.23032	December 1, 2015	2.35103	2.34360	2.35951	NA	NA
January 1, 2016	2.13428	2.18083	2.20820	January 1, 2016	2.34103	2.34603	2.34275	NA	NA
February 1, 2016	1.82002	1.97715	2.06056	February 1, 2016	1.95605	2.14854	2.21604	NA	NA
March 1, 2016	2.23000	2.02501	2.06143	March 1, 2016	2.23000	2.09302	2.17569	NA	NA
April 1, 2016	2.06700	2.14850	2.03901	April 1, 2016	2.06700	2.14850	2.08435	NA	NA
May 1, 2016	2.15200	2.10950	2.14967	May 1, 2016	2.15200	2.10950	2.14967	NA	NA
June 1, 2016	2.22800	2.19000	2.14900	June 1, 2016	2.22800	2.19000	2.14900	NA	NA
July 1, 2016	2.44300	2.33550	2.27433	July 1, 2016	2.44300	2.33550	2.27433	NA	NA
August 1, 2016	2.60400	2.52350	2.42500	August 1, 2016	2.60400	2.52350	2.42500	NA	NA
September 1, 2016	2.57500	2.58950	2.54067	September 1, 2016	2.57500	2.58950	2.54067	NA	NA
October 1, 2016	2.48800	2.53150	2.55567	October 1, 2016	2.48800	2.53150	2.55567	NA	NA
November 1, 2016	2.53900	2.51350	2.53400	November 1, 2016	2.53900	2.51350	2.53400	NA	NA
December 1, 2016	2.61000	2.57450	2.54567	December 1, 2016	2.61000	2.57450	2.54567	NA	NA
January 1, 2017	2.65100	2.63050	2.60000	January 1, 2017	2.65100	2.63050	2.60000	NA	NA
February 1, 2017	2.70000	2.67550	2.65367	February 1, 2017	2.70000	2.67550	2.65367	NA	NA
March 1, 2017	2.75600	2.72800	2.70233	March 1, 2017	2.75600	2.72800	2.70233	NA	NA
April 1, 2017	2.76200	2.75900	2.73933	April 1, 2017	2.76200	2.75900	2.73933	NA	NA
May 1, 2017	2.73000	2.74600	2.74933	May 1, 2017	2.73000	2.74600	2.74933	NA	NA
June 1, 2017	2.77100	2.75050	2.75433	June 1, 2017	2.77100	2.75050	2.75433	NA	NA
July 1, 2017	2.74200	2.75650	2.74767	July 1, 2017	2.74200	2.75650	2.74767	NA	NA
August 1, 2017	2.67200	2.70700	2.72833	August 1, 2017	2.67200	2.70700	2.72833	NA	NA
September 1, 2017	2.66400	2.66800	2.69267	September 1, 2017	2.66400	2.66800	2.69267	NA	NA
October 1, 2017	2.78200	2.72300	2.70600	October 1, 2017	2.78200	2.72300	2.70600	NA	NA
November 1, 2017	2.98900	2.88550	2.81167	November 1, 2017	2.98900	2.88550	2.81167	NA	NA
December 1, 2017	3.01000	2.99950	2.92700	December 1, 2017	3.01000	2.99950	2.92700	NA	NA
January 1, 2018	3.10400	3.05700	3.03433	January 1, 2018	3.10400	3.05700	3.03433	NA	NA
February 1, 2018	3.06200	3.08300	3.05867	February 1, 2018	3.06200	3.08300	3.05867	NA	NA
March 1, 2018	3.09200	3.07700	3.08600	March 1, 2018	3.09200	3.07700	3.08600	NA	NA
April 1, 2018	3.09700	3.09450	3.08367	April 1, 2018	3.09700	3.09450	3.08367	NA	NA
May 1, 2018	3.08100	3.08900	3.09000	May 1, 2018	3.08100	3.08900	3.09000	NA	NA
June 1, 2018	3.30300	3.19200	3.16033	June 1, 2018	3.30300	3.19200	3.16033	NA	NA
July 1, 2018	3.47700	3.39000	3.28700	July 1, 2018	3.47700	3.39000	3.28700	NA	NA
August 1, 2018	3.48100	3.47900	3.42033	August 1, 2018	3.48100	3.47900	3.42033	NA	NA

TEXT IN RED BOX CONFIDENTIAL PER WAC 480-07-160

September 1, 2018	3.45500	3.46800	3.47100	September 1, 2018	3.45500	3.46800	3.47100	NA	NA
October 1, 2018	3.42800	3.44150	3.45467	October 1, 2018	3.42800	3.44150	3.45467	NA	NA
November 1, 2018	3.47000	3.44900	3.45100	November 1, 2018	3.47000	3.44900	3.45100	NA	NA
December 1, 2018	3.56100	3.51550	3.48633	December 1, 2018	3.56100	3.51550	3.48633	NA	NA
January 1, 2019	3.49600	3.52850	3.50900	January 1, 2019	3.49600	3.52850	3.50900	NA	NA
February 1, 2019	3.32100	3.40850	3.45933	February 1, 2019	3.32100	3.40850	3.45933	NA	NA
March 1, 2019	3.13100	3.22600	3.31600	March 1, 2019	3.13100	3.22600	3.31600	NA	NA
April 1, 2019	3.10400	3.11750	3.18533	April 1, 2019	3.10400	3.11750	3.18533	NA	NA
May 1, 2019	3.15300	3.12850	3.12933	May 1, 2019	3.15300	3.12850	3.12933	NA	NA
June 1, 2019	3.25000	3.20150	3.16900	June 1, 2019	3.25000	3.20150	3.16900	NA	NA
July 1, 2019	3.34800	3.29900	3.25033	July 1, 2019	3.34800	3.29900	3.25033	NA	NA
August 1, 2019	3.26200	3.30500	3.28667	August 1, 2019	3.26200	3.30500	3.28667	NA	NA
September 1, 2019	3.20100	3.23150	3.27033	September 1, 2019	3.20100	3.23150	3.27033	NA	NA
October 1, 2019	3.16100	3.18100	3.20800	October 1, 2019	3.16100	3.18100	3.20800	NA	NA
November 1, 2019	3.17900	3.17000	3.18033	November 1, 2019	3.17900	3.17000	3.18033	NA	NA
December 1, 2019	3.28100	3.23000	3.20700	December 1, 2019	3.28100	3.23000	3.20700	NA	NA
January 1, 2020	3.42000	3.35050	3.29333	January 1, 2020	3.42000	3.35050	3.29333	NA	NA
February 1, 2020	3.30200	3.36100	3.33433	February 1, 2020	3.30200	3.36100	3.33433	NA	NA
March 1, 2020	3.22700	3.26450	3.31633	March 1, 2020	3.22700	3.26450	3.31633	NA	NA
April 1, 2020	3.09900	3.16300	3.20933	April 1, 2020	3.09900	3.16300	3.20933	NA	NA
May 1, 2020	2.94200	3.02050	3.08933	May 1, 2020	2.94200	3.02050	3.08933	NA	NA
June 1, 2020	2.67100	2.80650	2.90400	June 1, 2020	2.67100	2.80650	2.90400	NA	NA
July 1, 2020	2.55200	2.61150	2.72167	July 1, 2020	2.55200	2.61150	2.72167	NA	NA
August 1, 2020	2.57900	2.56550	2.60067	August 1, 2020	2.57900	2.56550	2.60067	NA	NA
September 1, 2020	2.59300	2.58600	2.57467	September 1, 2020	2.59300	2.58600	2.57467	NA	NA
October 1, 2020	2.59200	2.59250	2.58800	October 1, 2020	2.59200	2.59250	2.58800	NA	NA
November 1, 2020	2.56800	2.58000	2.58433	November 1, 2020	2.56800	2.58000	2.58433	NA	NA
December 1, 2020	2.53800	2.55300	2.56600	December 1, 2020	2.53800	2.55300	2.56600	NA	NA
January 1, 2021	2.65100	2.59450	2.58567	January 1, 2021	2.65100	2.59450	2.58567	NA	NA
February 1, 2021	2.75300	2.70200	2.64733	February 1, 2021	2.75300	2.70200	2.64733	NA	NA
March 1, 2021	2.79600	2.77450	2.73333	March 1, 2021	2.79600	2.77450	2.73333	NA	NA
April 1, 2021	2.94000	2.86800	2.82967	April 1, 2021	2.94000	2.86800	2.82967	NA	NA
May 1, 2021	3.25200	3.09600	2.99600	May 1, 2021	3.25200	3.09600	2.99600	NA	NA

TEXT IN RED BOX CONFIDENTIAL PER WAC 480-07-160

June 1, 2021	3.25100	3.25150	3.14767
July 1, 2021	3.35700	3.30400	3.28667
August 1, 2021	3.46700	3.41200	3.35833
September 1, 2021	3.58200	3.52450	3.46867
October 1, 2021	3.66100	3.62150	3.57000
November 1, 2021	3.66300	3.66200	3.63533
December 1, 2021	3.81300	3.73800	3.71233
January 1, 2022	3.99100	3.90200	3.82233
February 1, 2022	3.95500	3.97300	3.91967
March 1, 2022	4.05800	4.00650	4.00133
April 1, 2022	4.26600	4.16200	4.09300
May 1, 2022	5.27900	4.77250	4.53433
June 1, 2022	5.29300	5.28600	4.94600
July 1, 2022	5.61900	5.45600	5.39700
August 1, 2022	6.02200	5.82050	5.64467
September 1, 2022	5.84000	5.93100	5.82700
October 1, 2022	5.23500	5.53750	5.69900
November 1, 2022	5.18300	5.20900	5.41933
December 1, 2022	5.41200	5.29750	5.27667
January 1, 2023	5.40100	5.40650	5.33200
February 1, 2023	4.98000	5.19050	5.26433
March 1, 2023	4.75300	4.86650	5.04467
April 1, 2023	4.64300	4.69800	4.79200
May 1, 2023	4.48800	4.56550	4.62800
June 1, 2023	4.45900	4.47350	4.53000
July 1, 2023	4.30500	4.38200	4.41733
August 1, 2023	4.10900	4.20700	4.29100
September 1, 2023	4.40100	4.25500	4.27167
October 1, 2023	5.02800	4.71450	4.51267
November 1, 2023	5.19000	5.10900	4.87300
December 1, 2023	4.87300	5.03150	5.03033
January 1, 2024	4.49000	4.68150	4.85100
February 1, 2024	4.12600	4.30800	4.49633

June 1, 2021	3.25100	3.25150	3.14767	NA	NA
July 1, 2021	3.35700	3.30400	3.28667	NA	NA
August 1, 2021	3.46700	3.41200	3.35833	NA	NA
September 1, 2021	3.58200	3.52450	3.46867	NA	NA
October 1, 2021	3.66100	3.62150	3.57000	NA	NA
November 1, 2021	3.66300	3.66200	3.63533	NA	NA
December 1, 2021	3.81300	3.73800	3.71233	NA	NA
January 1, 2022	3.99100	3.90200	3.82233	NA	NA
February 1, 2022	3.95500	3.97300	3.91967	NA	NA
March 1, 2022	4.05800	4.00650	4.00133	NA	NA
April 1, 2022	4.26600	4.16200	4.09300	NA	NA
May 1, 2022	5.27900	4.77250	4.53433	NA	NA
June 1, 2022	5.29300	5.28600	4.94600	NA	NA
July 1, 2022	5.61900	5.45600	5.39700	NA	NA
August 1, 2022	6.02200	5.82050	5.64467	NA	NA
September 1, 2022	5.84000	5.93100	5.82700	NA	NA
October 1, 2022	5.23500	5.53750	5.69900	NA	NA
November 1, 2022	5.18300	5.20900	5.41933	NA	NA
December 1, 2022	5.41200	5.29750	5.27667	NA	NA
January 1, 2023	5.40100	5.40650	5.33200	NA	NA
February 1, 2023	4.98000	5.19050	5.26433	NA	NA
March 1, 2023	4.75300	4.86650	5.04467	NA	NA
April 1, 2023	4.64300	4.69800	4.79200	NA	NA
May 1, 2023	4.48800	4.56550	4.62800	NA	NA
June 1, 2023	4.45900	4.47350	4.53000	NA	NA
July 1, 2023	4.30500	4.38200	4.41733	NA	NA
August 1, 2023	4.10900	4.20700	4.29100	NA	NA
September 1, 2023	4.40100	4.25500	4.27167	NA	NA
October 1, 2023	5.02800	4.71450	4.51267	NA	NA
November 1, 2023	5.19000	5.10900	4.87300	NA	NA
December 1, 2023	4.87300	5.03150	5.03033	NA	NA
January 1, 2024	4.49000	4.68150	4.85100	NA	NA
February 1, 2024	4.12600	4.30800	4.49633	NA	NA



TEXT IN RED BOX CONFIDENTIAL PER WAC 480-07-160

March 1, 2024	4.01100	4.06850	4.20900
April 1, 2024	NA	NA	NA
May 1, 2024	NA	NA	NA
June 1, 2024	NA	NA	NA
July 1, 2024	NA	NA	NA
August 1, 2024	NA	NA	NA
September 1, 2024	NA	NA	NA
October 1, 2024	NA	NA	NA
November 1, 2024	NA	NA	NA
December 1, 2024	NA	NA	NA
January 1, 2025	NA	NA	NA
February 1, 2025	NA	NA	NA
March 1, 2025	NA	NA	NA
April 1, 2025	NA	NA	NA
May 1, 2025	NA	NA	NA
June 1, 2025	NA	NA	NA
July 1, 2025	NA	NA	NA
August 1, 2025	NA	NA	NA
September 1, 2025	NA	NA	NA
October 1, 2025	NA	NA	NA
November 1, 2025	NA	NA	NA
December 1, 2025	NA	NA	NA
January 1, 2026	NA	NA	NA
February 1, 2026	NA	NA	NA
March 1, 2026	NA	NA	NA
April 1, 2026	NA	NA	NA
May 1, 2026	NA	NA	NA
June 1, 2026	NA	NA	NA
July 1, 2026	NA	NA	NA
August 1, 2026	NA	NA	NA
September 1, 2026	NA	NA	NA
October 1, 2026	NA	NA	NA
November 1, 2026	NA	NA	NA

March 1, 2024	4.01100	4.06850	4.20900	NA	NA
April 1, 2024	NA	NA	NA	NA	NA
May 1, 2024	NA	NA	NA	NA	NA
June 1, 2024	NA	NA	NA	NA	NA
July 1, 2024	NA	NA	NA	NA	NA
August 1, 2024	NA	NA	NA	NA	NA
September 1, 2024	NA	NA	NA	NA	NA
October 1, 2024	NA	NA	NA	NA	NA
November 1, 2024	NA	NA	NA	NA	NA
December 1, 2024	NA	NA	NA	NA	NA
January 1, 2025	NA	NA	NA	NA	NA
February 1, 2025	NA	NA	NA	NA	NA
March 1, 2025	NA	NA	NA	NA	NA
April 1, 2025	NA	NA	NA	NA	NA
May 1, 2025	NA	NA	NA	NA	NA
June 1, 2025	NA	NA	NA	NA	NA
July 1, 2025	NA	NA	NA	NA	NA
August 1, 2025	NA	NA	NA	NA	NA
September 1, 2025	NA	NA	NA	NA	NA
October 1, 2025	NA	NA	NA	NA	NA
November 1, 2025	NA	NA	NA	NA	NA
December 1, 2025	NA	NA	NA	NA	NA
January 1, 2026	NA	NA	NA	NA	NA
February 1, 2026	NA	NA	NA	NA	NA
March 1, 2026	NA	NA	NA	NA	NA
April 1, 2026	NA	NA	NA	NA	NA
May 1, 2026	NA	NA	NA	NA	NA
June 1, 2026	NA	NA	NA	NA	NA
July 1, 2026	NA	NA	NA	NA	NA
August 1, 2026	NA	NA	NA	NA	NA
September 1, 2026	NA	NA	NA	NA	NA
October 1, 2026	NA	NA	NA	NA	NA
November 1, 2026	NA	NA	NA	NA	NA

December 1, 2026	NA	NA	NA
January 1, 2027	NA	NA	NA
February 1, 2027	NA	NA	NA
March 1, 2027	NA	NA	NA
April 1, 2027	NA	NA	NA
May 1, 2027	NA	NA	NA
June 1, 2027	NA	NA	NA
July 1, 2027	NA	NA	NA
August 1, 2027	NA	NA	NA
September 1, 2027	NA	NA	NA
October 1, 2027	NA	NA	NA
November 1, 2027	NA	NA	NA
December 1, 2027	NA	NA	NA
January 1, 2028	NA	NA	NA
February 1, 2028	NA	NA	NA
March 1, 2028	NA	NA	NA
April 1, 2028	NA	NA	NA
May 1, 2028	NA	NA	NA
June 1, 2028	NA	NA	NA
July 1, 2028	NA	NA	NA
August 1, 2028	NA	NA	NA
September 1, 2028	NA	NA	NA
October 1, 2028	NA	NA	NA
November 1, 2028	NA	NA	NA
December 1, 2028	NA	NA	NA
January 1, 2029	NA	NA	NA
February 1, 2029	NA	NA	NA
March 1, 2029	NA	NA	NA
April 1, 2029	NA	NA	NA
May 1, 2029	NA	NA	NA
June 1, 2029	NA	NA	NA
July 1, 2029	NA	NA	NA
August 1, 2029	NA	NA	NA

December 1, 2026	NA	NA	NA	NA	NA
January 1, 2027	NA	NA	NA	NA	NA
February 1, 2027	NA	NA	NA	NA	NA
March 1, 2027	NA	NA	NA	NA	NA
April 1, 2027	NA	NA	NA	NA	NA
May 1, 2027	NA	NA	NA	NA	NA
June 1, 2027	NA	NA	NA	NA	NA
July 1, 2027	NA	NA	NA	NA	NA
August 1, 2027	NA	NA	NA	NA	NA
September 1, 2027	NA	NA	NA	NA	NA
October 1, 2027	NA	NA	NA	NA	NA
November 1, 2027	NA	NA	NA	NA	NA
December 1, 2027	NA	NA	NA	NA	NA
January 1, 2028	NA	NA	NA	NA	NA
February 1, 2028	NA	NA	NA	NA	NA
March 1, 2028	NA	NA	NA	NA	NA
April 1, 2028	NA	NA	NA	NA	NA
May 1, 2028	NA	NA	NA	NA	NA
June 1, 2028	NA	NA	NA	NA	NA
July 1, 2028	NA	NA	NA	NA	NA
August 1, 2028	NA	NA	NA	NA	NA
September 1, 2028	NA	NA	NA	NA	NA
October 1, 2028	NA	NA	NA	NA	NA
November 1, 2028	NA	NA	NA	NA	NA
December 1, 2028	NA	NA	NA	NA	NA
January 1, 2029	NA	NA	NA	NA	NA
February 1, 2029	NA	NA	NA	NA	NA
March 1, 2029	NA	NA	NA	NA	NA
April 1, 2029	NA	NA	NA	NA	NA
May 1, 2029	NA	NA	NA	NA	NA
June 1, 2029	NA	NA	NA	NA	NA
July 1, 2029	NA	NA	NA	NA	NA
August 1, 2029	NA	NA	NA	NA	NA

TEXT IN RED BOX CONFIDENTIAL PER WAC 480-07-160

September 1, 2029	NA	NA	NA
October 1, 2029	NA	NA	NA
November 1, 2029	NA	NA	NA
December 1, 2029	NA	NA	NA
January 1, 2030	NA	NA	NA
February 1, 2030	NA	NA	NA
March 1, 2030	NA	NA	NA
April 1, 2030	NA	NA	NA
May 1, 2030	NA	NA	NA
June 1, 2030	NA	NA	NA
July 1, 2030	NA	NA	NA
August 1, 2030	NA	NA	NA



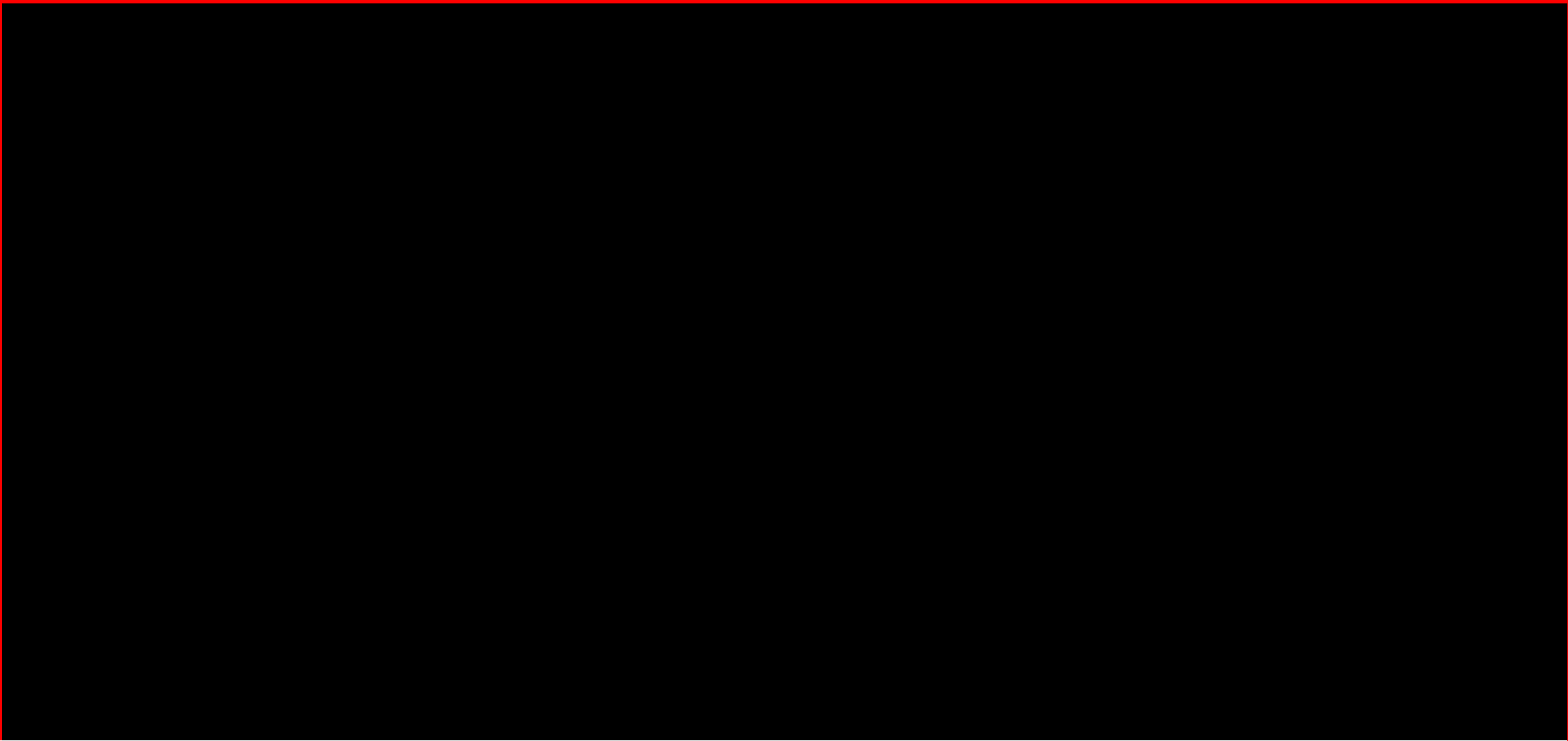
September 1, 2029	NA	NA	NA	NA	NA
October 1, 2029	NA	NA	NA	NA	NA
November 1, 2029	NA	NA	NA	NA	NA
December 1, 2029	NA	NA	NA	NA	NA
January 1, 2030	NA	NA	NA	NA	NA
February 1, 2030	NA	NA	NA	NA	NA
March 1, 2030	NA	NA	NA	NA	NA
April 1, 2030	NA	NA	NA	NA	NA
May 1, 2030	NA	NA	NA	NA	NA
June 1, 2030	NA	NA	NA	NA	NA
July 1, 2030	NA	NA	NA	NA	NA
August 1, 2030	NA	NA	NA	NA	NA
				NA	NA
				NA	NA
				NA	NA
				NA	NA
				NA	NA
				NA	NA
				NA	NA
				NA	NA
				NA	NA
				NA	NA
				NA	NA
				NA	NA
				NA	NA
				NA	NA
				NA	NA
				NA	NA
				NA	NA

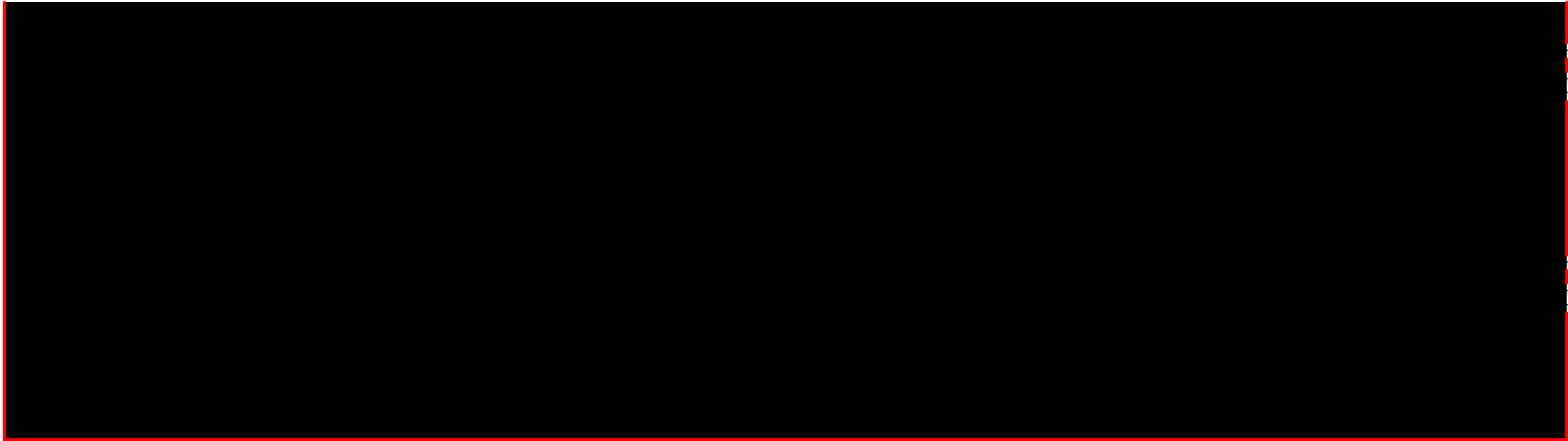
City Sanitary, Joe's Refuse, White Pass Garbage G-98  
Depreciation Summary  
Test Year Ended December 31, 2023

Equipment	Cost	Salvage	Depr	Test Year	Beginning Accum Depr	Ending Accum Depr	Average Investment
			Cost	Depr	1/1/2023	12/31/2023	12/31/2023

Depreciation Expense Allocation			
Lewis (UTC)	Joes (UTC)	Non-Regulated	Allocator

Average Investment Allocation			
Lewis (UTC)	Joes (UTC)	Non-Regulated	Allocator





b  
b  
b

Check

b  
b  
b

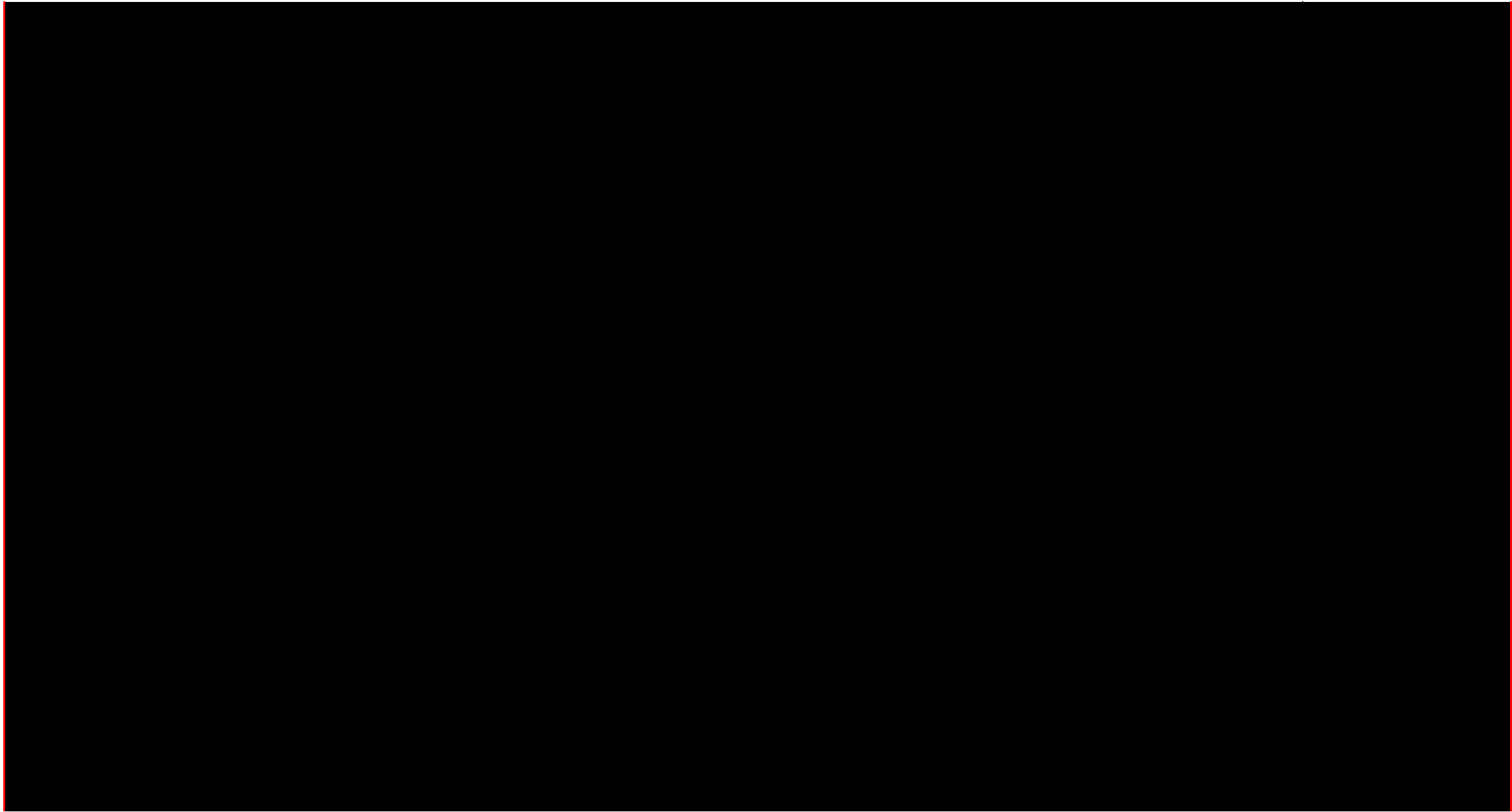
Check

City Sanitary, Joe's Refuse, White Pass Garbage G-98  
Payroll Schedule  
January 1-December 31, 2023

Note: We adjusted our payroll schedule approach to align with Staff's approach on previous filings. We ran the most recent payroll report to obtain employees current wage per hour (column E). We then obtained a payroll report for the test period and determined the number of regular hours (including vacation, PTO & holiday) and the number of overtime hours. This information was used to determine the restated test period total pay (test period hours times current hourly rate) (Column M). Employees, except for the Maintenance Manager and Ops Manager, receive a pay raise annually in January. The payroll system is set up in such a way that it pulls the employees current hourly rate and not necessary the rate that was paid during the report period (ie "Test Period"). Since the information was pulled in February 2024 the Test Period Pay reflects the EE's rate/pay raise as of January 2024. As such all test period hours are calculated at a "Pro Forma" wage increase that will be in effect when the new pay rates go into effect. This accounts for the adjustment in U219.

Note: Data below is from payroll registers. Links have been broken to the source file to maintain data integrity. Source documents are available upon request.

District #	EE #	Name	Job	Test Period Pay	Test Period Hours (Includes Vacation, PTO & Holiday)	Regular Pay During Test Period	Overtime Hours	Regular Overtime Pay	Total Hourly/Salary Pay	Safety and Customer Service Bonus, Commissions	Personal Time & Payouts	Total Test Period Pay	Current Hourly Rate	2024 Pay Raises	2024 Rate	2024 Proforma Regular Pay	2024 Proforma OT	2024 Proforma Personal Time Payout	Total Rate Period Pay (adjusted)	Total Proforma Pay	Union/Non-Union GL Coding	Pro-Forma Raise Adjust	Normalizing Wage Adjustments
[REDACTED]																							







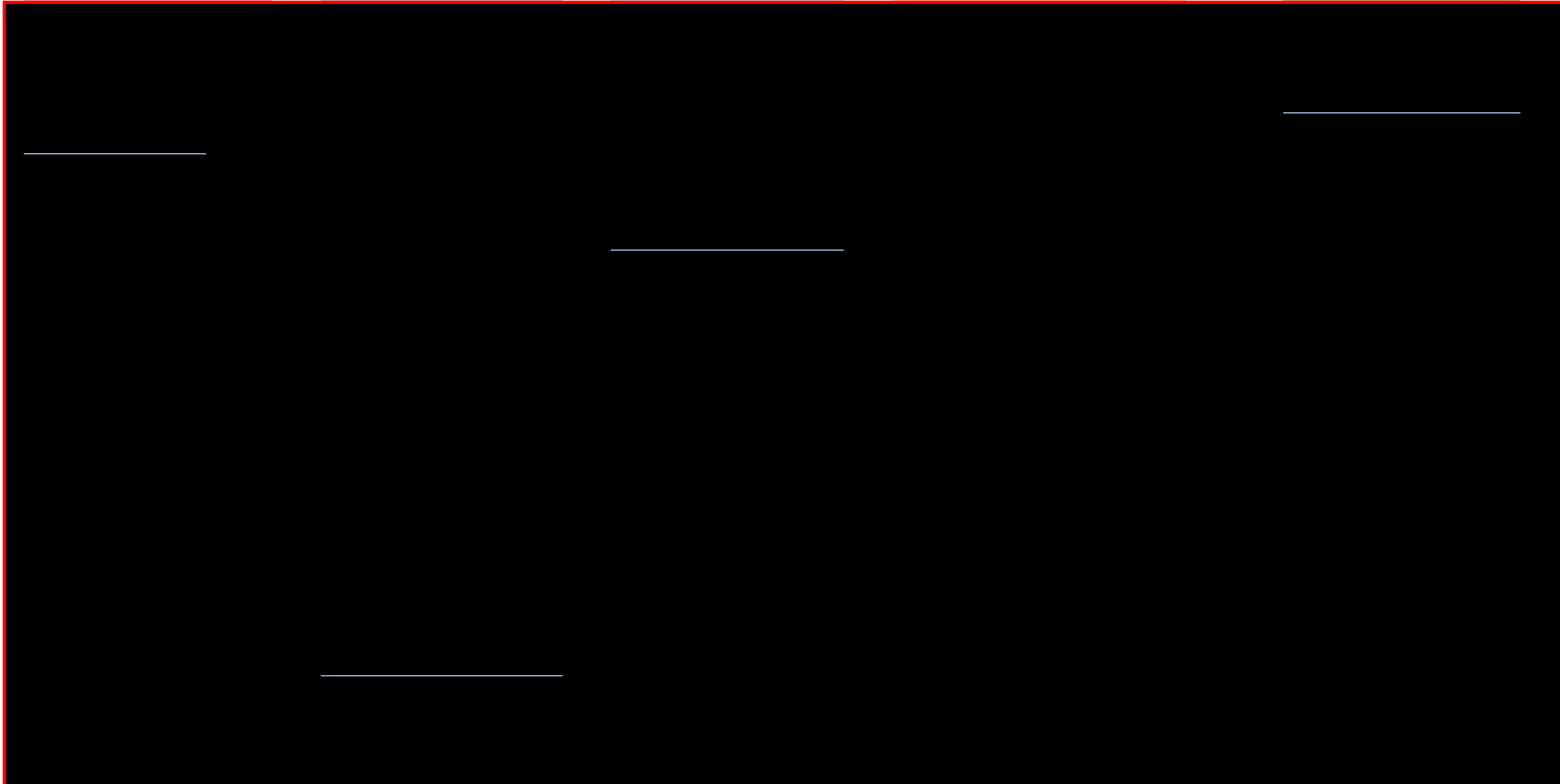
Drivers

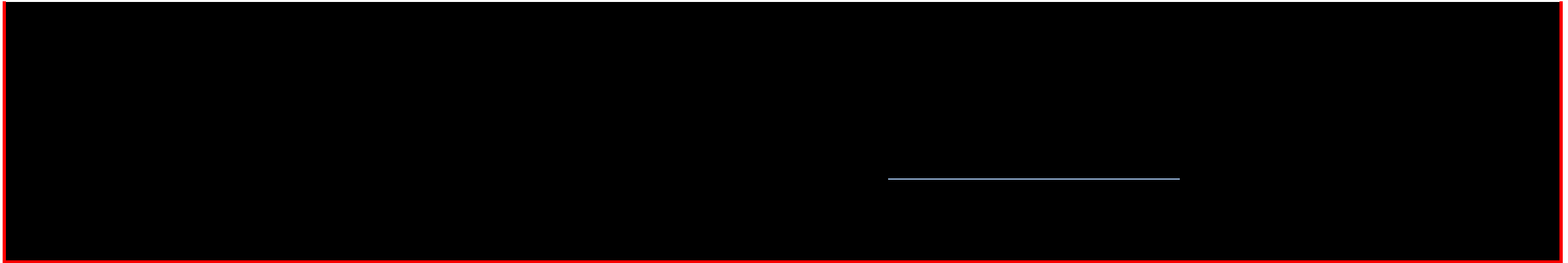
G&A

Supervisors

Mechanics

Containers





Journal Entry Query Tool  
v.4.6

NOTE: Ctrl+Shift+J to pull data

**Date Range:**  
From: 2023-01  
To: 2023-12

**Other Criteria**

Districts:	2188	Vendor Code:	
Accts:	40131	Amount From:	
System:		Amount To:	
Subsystem:		Posting:	All

Total of Entries: 6,019,513.58 0.00 \*pstid: P = Posted, U = Unposted, S = Staqed, C:0 = I/C Unposted, -1 = Hanging out there.  
Num of Entries Shown: 95 \*records limit: 10000

Full Account	Date	Amount USD	Amount CAD	Nat Currency	Journal Control Num	Petid*	Journal Description	User	R/Type	Vendor Code	One Time Vendor	Further Description	Date Doc	Doc Desc	Doc Ctrl Num
--------------	------	------------	------------	--------------	---------------------	--------	---------------------	------	--------	-------------	-----------------	---------------------	----------	----------	--------------

Journal Entry Query Tool  
v.4.6

NOTE: Ctrl+Shift+J to pull data

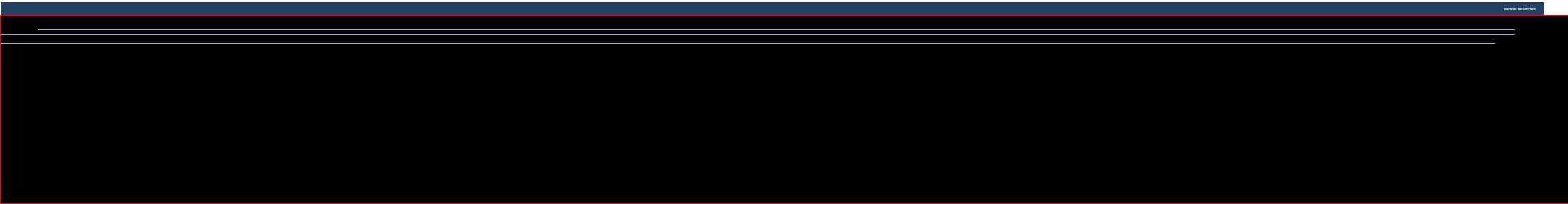
**Date Range:**  
From: 2023-01  
To: 2023-12

**Other Criteria**

Districts:	2188	Vendor Code:	
Accts:	40131	Amount From:	
System:		Amount To:	
Subsystem:		Posting:	All

Total of Entries: 6,019,513.58 0.00 \*pst: P = Posted, U = Unposted, S = Staqed, C:0 = I/C Unposted, -1 = Hanging out there.  
Num of Entries Shown: 95 \*records limit: 10000

Full Account	Date	Amount USD	Amount CAD	Nat Currency	Journal Control Num	Peted*	Journal Description	User	R/Type	Vendor Code	One Time Vendor	Further Description	Date Doc	Doc Desc	Doc Ctrl Num
--------------	------	------------	------------	--------------	---------------------	--------	---------------------	------	--------	-------------	-----------------	---------------------	----------	----------	--------------



Waste Connections, Inc.  
BS Close Report  
2022-12

Districts/Grouping: 2188  
Exclude IC:

System:  
SubSystem:

(drill)	(drill)	(drill)	(drill)	(drill)	(drill)	(drill)	
From Epicor - Current Mth Actual BS				Three Month BS Trend (from Epicor)			
		Current Mth				Total	Change from

[Redacted Content]							
--------------------	--	--	--	--	--	--	--

Waste Connections, Inc.  
BS Close Report  
2022-12

Districts/Grouping: 2188  
Exclude IC:

System:  
SubSystem:

(drill)	(drill)	(drill)	(drill)	(drill)	(drill)	(drill)	
From Epicor - Current Mth Actual BS				Three Month BS Trend (from Epicor)			
		Current Mth				Total	Change from

[Redacted Content]							
--------------------	--	--	--	--	--	--	--

Waste Connections, Inc.  
BS Close Report  
2022-12

Districts/Grouping: 2188  
Exclude IC:

System:  
SubSystem:

(drill)	(drill)	(drill)	(drill)	(drill)	(drill)	(drill)	(drill)
From Epicor - Current Mth Actual BS				Three Month BS Trend (from Epicor)			
Current Mth				Total		Change from	

[Redacted Content]							
--------------------	--	--	--	--	--	--	--

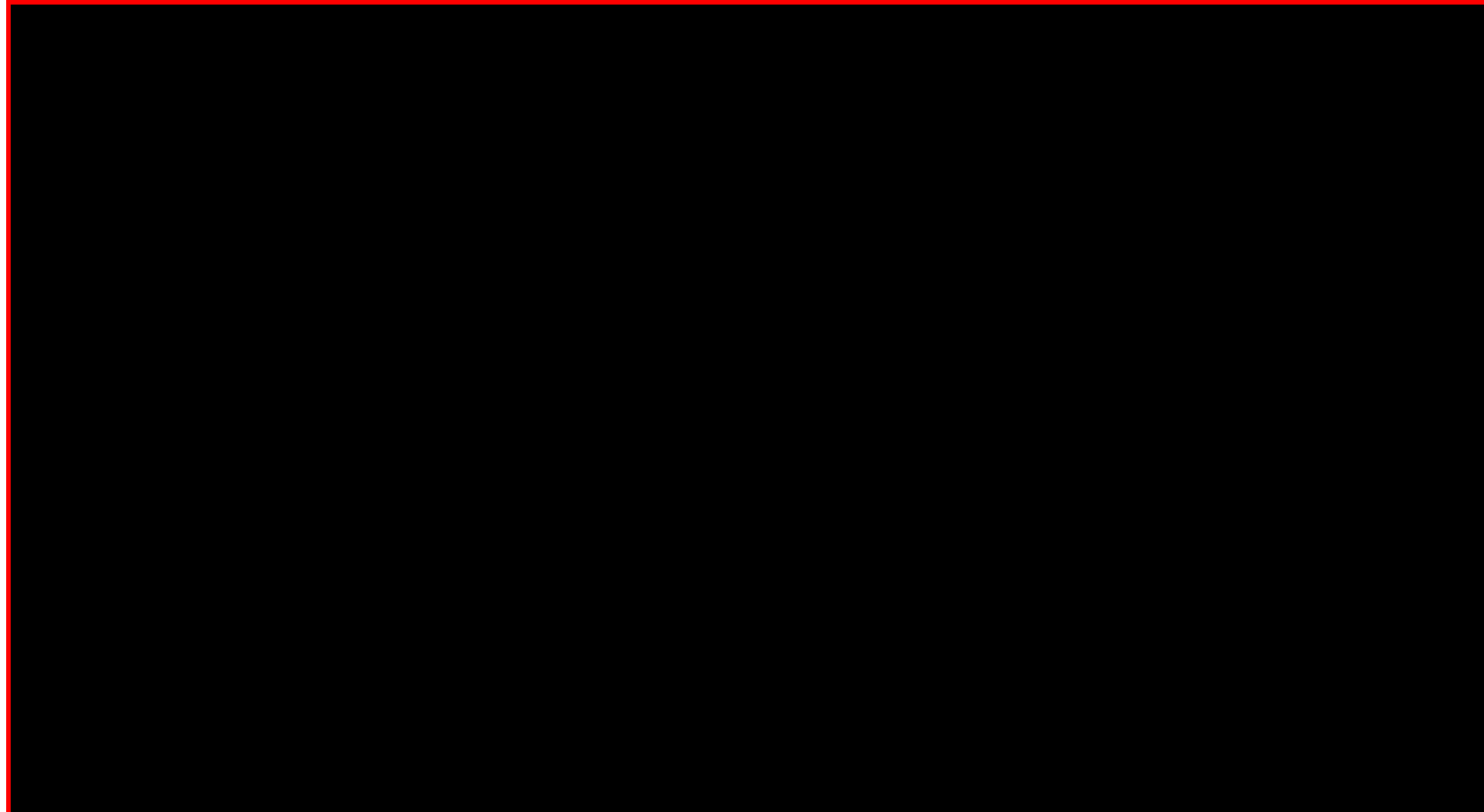


Waste Connections, Inc.  
BS Close Report  
2022-12

Districts/Grouping: 2188  
Exclude IC:

System:  
SubSystem:

(drill)	(drill)	(drill)	(drill)	(drill)	(drill)	(drill)	
From Epicor - Current Mth Actual BS				Three Month BS Trend (from Epicor)			
		Current Mth				Total	Change from



Waste Connections, Inc.  
BS Close Report  
2022-12

Districts/Grouping: 2188  
Exclude IC:

System:  
SubSystem:

(drill)	(drill)	(drill)	(drill)	(drill)	(drill)	(drill)	
From Epicor - Current Mth Actual BS				Three Month BS Trend (from Epicor)			
			Current Mth			Total	Change from

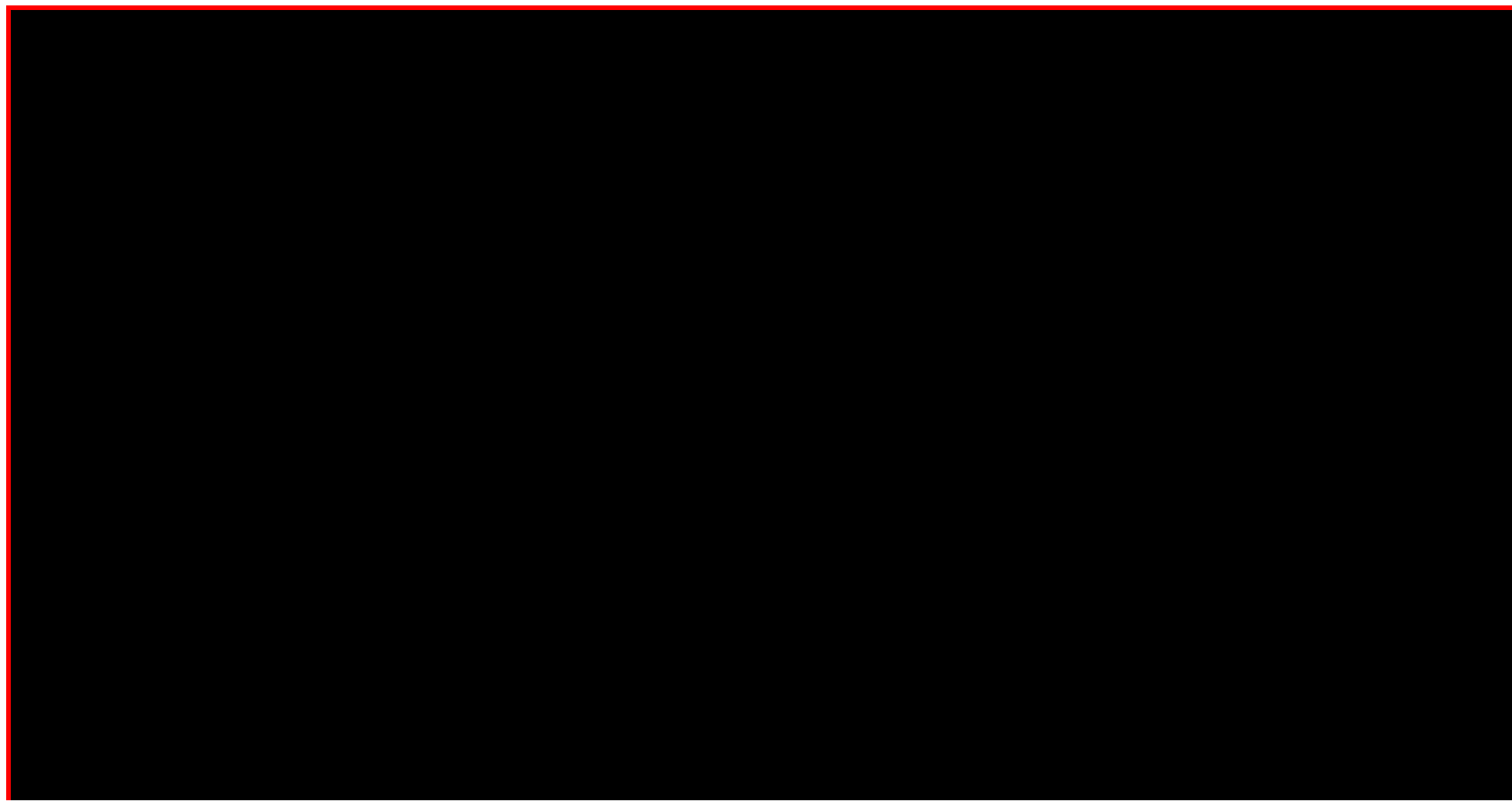


Waste Connections, Inc.  
BS Close Report  
2022-12

Districts/Grouping: 2189  
Exclude IC:

System:  
SubSystem:

(drill)				(drill)			(drill)
From Epicor - Current Mth Actual BS				Three Month BS Trend (from Epicor)			
Posted	Current Mth		Total	Oct-22	Nov-22	Total Dec-22	Change from Prior Period
	Unposted	Staged					



Waste Connections, Inc.  
BS Close Report  
2022-12

Districts/Grouping: 2189  
Exclude IC:

System:  
SubSystem:

<small>(drill)</small>				<small>(drill)</small>			<small>(drill)</small>
From Epicor - Current Mth Actual BS				Three Month BS Trend (from Epicor)			
Current Mth						Total	Change from Prior Period
Posted	Unposted	Staged	Total	Oct-22	Nov-22	Dec-22	



Waste Connections, Inc.  
BS Close Report  
2022-12

Districts/Grouping: 2189  
Exclude IC:

System:  
SubSystem:

<small>(drill)</small>				<small>(drill)</small>			<small>(drill)</small>
From Epicor - Current Mth Actual BS				Three Month BS Trend (from Epicor)			
Current Mth						Total	Change from Prior Period
Posted	Unposted	Staged	Total	Oct-22	Nov-22	Dec-22	



Waste Connections, Inc.  
BS Close Report  
2022-12

Districts/Grouping: 2189  
Exclude IC:

System:  
SubSystem:

(drill)				(drill)			(drill)
From Epicor - Current Mth Actual BS				Three Month BS Trend (from Epicor)			
Posted	Current Mth		Total	Oct-22	Nov-22	Total Dec-22	Change from Prior Period
	Unposted	Staged					



Waste Connections, Inc.  
BS Close Report  
2022-12

Districts/Grouping: 2189  
Exclude IC:

System:  
SubSystem:

(drill)				(drill)			(drill)
From Epicor - Current Mth Actual BS				Three Month BS Trend (from Epicor)			
Current Mth						Total	Change from
Posted	Unposted	Staged	Total	Oct-22	Nov-22	Dec-22	Prior Period

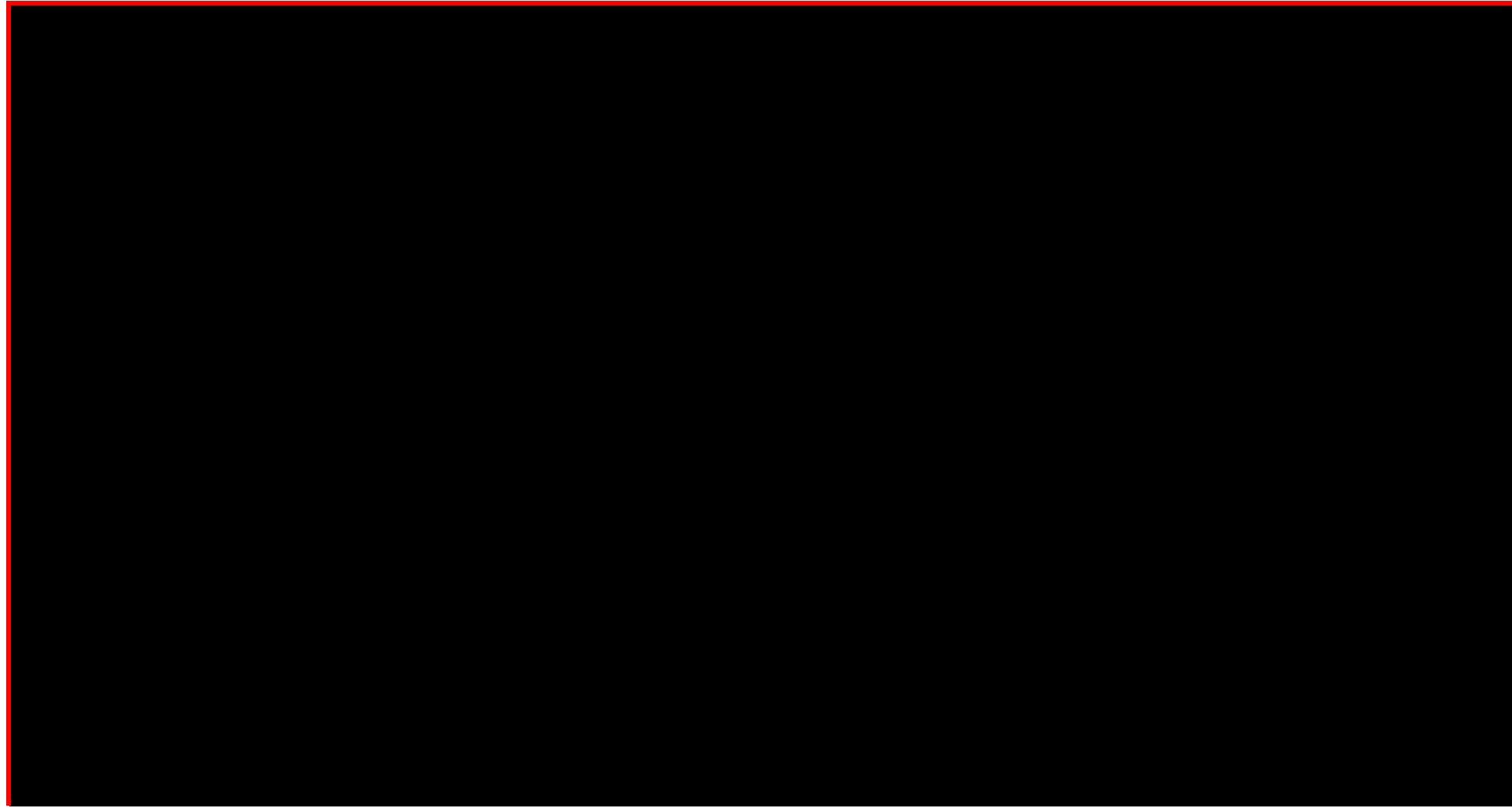


Waste Connections, Inc.  
BS Close Report  
2023-12

Districts/Grouping: 2188  
Exclude IC:

System:  
SubSystem:

(drill)				(drill)			(drill)
From Epicor - Current Mth Actual BS				Three Month BS Trend (from Epicor)			
Posted	Current Mth		Total	Oct-23	Nov-23	Total Dec-23	Change from Prior Period
	Unposted	Staged					





Waste Connections, Inc.  
BS Close Report  
2023-12

Districts/Grouping: 2188  
Exclude IC:

System:  
SubSystem:

(drill)				(drill)			(drill)
From Epicor - Current Mth Actual BS				Three Month BS Trend (from Epicor)			
Posted	Current Mth		Total	Oct-23	Nov-23	Total Dec-23	Change from Prior Period
	Unposted	Staged					

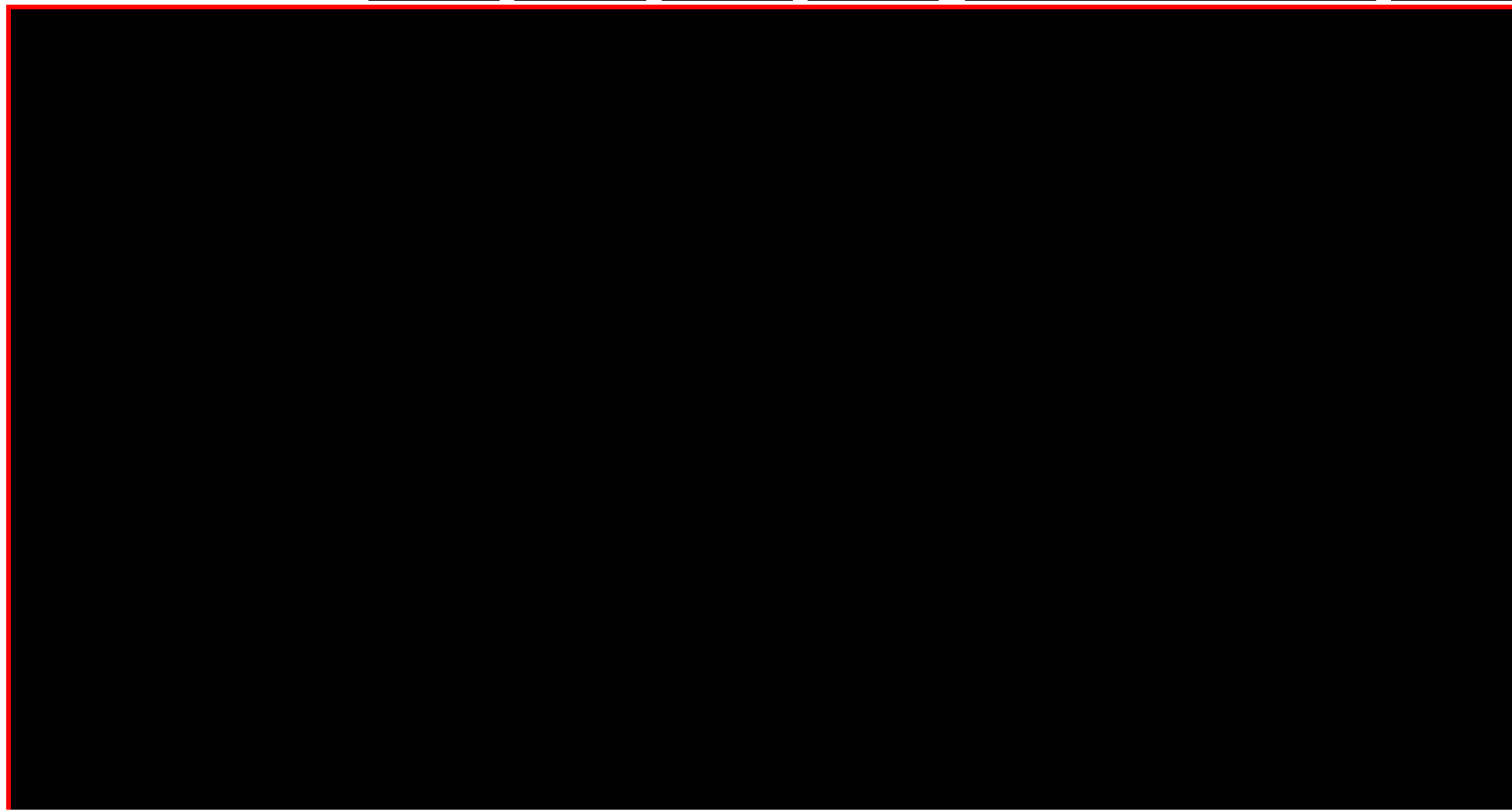


Waste Connections, Inc.  
BS Close Report  
2023-12

Districts/Grouping: 2188  
Exclude IC:

System:  
SubSystem:

(drill)				(drill)			(drill)
From Epicor - Current Mth Actual BS				Three Month BS Trend (from Epicor)			
Posted	Current Mth		Total	Oct-23	Nov-23	Total Dec-23	Change from Prior Period
	Unposted	Staged					



Waste Connections, Inc.  
BS Close Report  
2023-12

Districts/Grouping: 2188  
Exclude IC:

System:  
SubSystem:

(drill)				(drill)			(drill)
From Epicor - Current Mth Actual BS				Three Month BS Trend (from Epicor)			
Posted	Current Mth		Total	Oct-23	Nov-23	Total Dec-23	Change from Prior Period
	Unposted	Staged					



Waste Connections, Inc.  
BS Close Report  
2023-12

Districts/Grouping: 2188  
Exclude IC:

System:  
SubSystem:

(drill)				(drill)			(drill)
From Epicor - Current Mth Actual BS				Three Month BS Trend (from Epicor)			
Posted	Current Mth		Total	Oct-23	Nov-23	Total Dec-23	Change from Prior Period
	Unposted	Staged					



Waste Connections, Inc.  
BS Close Report  
2023-12

Districts/Grouping: 2189  
Exclude IC:

System:  
SubSystem:

(drill)				(drill)			(drill)
From Epicor - Current Mth Actual BS				Three Month BS Trend (from Epicor)			
Posted	Current Mth		Total	Oct-23	Nov-23	Total Dec-23	Change from Prior Period
	Unposted	Staged					



Waste Connections, Inc.  
BS Close Report  
2023-12

Districts/Grouping: 2189  
Exclude IC:

System:  
SubSystem:

(drill)				(drill)			(drill)
From Epicor - Current Mth Actual BS				Three Month BS Trend (from Epicor)			
Posted	Current Mth		Total	Oct-23	Nov-23	Total Dec-23	Change from Prior Period
	Unposted	Staged					



Waste Connections, Inc.  
BS Close Report  
2023-12

Districts/Grouping: 2189  
Exclude IC:

System:  
SubSystem:

(drill)				(drill)			(drill)
From Epicor - Current Mth Actual BS				Three Month BS Trend (from Epicor)			
Posted	Current Mth		Total	Oct-23	Nov-23	Total Dec-23	Change from Prior Period
	Unposted	Staged					



Waste Connections, Inc.  
BS Close Report  
2023-12

Districts/Grouping: 2189  
Exclude IC:

System:  
SubSystem:

(drill)				(drill)			(drill)
From Epicor - Current Mth Actual BS				Three Month BS Trend (from Epicor)			
Posted	Current Mth		Total	Oct-23	Nov-23	Total Dec-23	Change from Prior Period
	Unposted	Staged					





**Harold LeMay Enterprises Inc. G-98  
MRF Baling Fee Calculation**

The workpaper below was taken from TG-210038. Explanation of the workpaper from that filing is below. Lewis/Thurston hauls commingle material to the Pacific MRF in Lacey, WA (district 2184). Pacific 2184 bails the material and it is taken from the 2184 MRF to Pioneer for processing. This allows Lewis/Thurston route trucks to avoid traveling to Pioneer after each route to deliver commingle. The difference between the \$22.25 bailing credit Pioneer pays and the actual cost of bailing the commingle should be passed through to the Lewis/Thurston customers.

**Explanation:** District 2184 is made up of a recycle bailing/re-load facility (MRF). Previously the District also operated County owned transfer station through April 2023. The two facilities are at separate locations. All recycle trucks dump their material at the MRF, where it is re-loaded and trucked to Pioneer by LeMay Transportation. Pioneer pays the 2184 MRF \$20.07/ton for bringing the material in bailed, however this does not fully recover the bailing cost. In order to calculate the true cost of bailing we must first determine the 2184 costs that relate to the MRF, and then allocate those expenses on regulated vs. non-regulated recycling tons that come into the MRF. The underlying financial information is pulled from TG-220039 when District 2184 operated both facilities. The costs are allocated between the Transfer Station and MRF and only the MRF are used in the calculation.

**Abbreviations**

		Transfer Station	MRF	Total	Non-Regulated	Regulated
<b>Employee Hours</b>	EE Hrs-Tons					
<b>Revenue</b>	REV - TONS					
<b>Equipment Count</b>	EQUIP COUNT - TONS					
<b>Actual - Tons</b>	ACT-TONS					
<b>Actual</b>	ACT					
	<b>Allocated Pacific-Rural</b>					
Allocator		Transfer Station	MRF	Total	Non-Regulated	Regulated



Allocator	Allocated Pacific-Rural	Transfer Station	MRF	Total	Non-Regulated	Regulated
[Redacted Content]						

Allocator	Allocated Pacific-Rural	Transfer Station	MRF	Total	Non-Regulated	Regulated
[Redacted Content]						

Allocator	Allocated Pacific-Rural	Transfer Station	MRF	Total	Non-Regulated	Regulated
[Redacted Content]						

Allocator	Allocated Pacific-Rural	Transfer Station	MRF	Total	Non-Regulated	Regulated
[Redacted Content]						

Allocator	Allocated Pacific-Rural	Transfer Station	MRF	Total	Non-Regulated	Regulated
[Redacted Content]						

Allocator	Allocated Pacific-Rural	Transfer Station	MRF	Total	Non-Regulated	Regulated
[Redacted Content]						

Allocator	Allocated Pacific-Rural	Transfer Station	MRF	Total	Non-Regulated	Regulated
[Redacted Content]						



Allocator	Allocated Pacific-Rural	Transfer Station	MRF	Total	Non-Regulated	Regulated
[Redacted Content]						

Allocator	Allocated Pacific-Rural	Transfer Station	MRF	Total	Non-Regulated	Regulated
[Redacted]						

[Redacted]						
------------	--	--	--	--	--	--

Journal Entry Query Tool  
v5.15

NOTE: Ctrl+Shift+J to pull data

**Date Range:**  
From: 2023-01  
To: 2023-12

**Other Criteria**  
Districts: 2185  
Accts: 40122  
System:  
Subsystem:

**Vendor Code:**  
Amount From:  
Amount To:  
Posting: All  
Company:

Total of Entries: 39,671.20 0.00  
Num of Entries Shown: 130 130  
\*tsld: P = Posted, U = Unposted, S = Staged, C.O = IC Unposted, -1 = Handing out there,  
\*records limit: 10000

Full Account	Date	Amount USD	Amount CAD	Nat Currency	Journal Control Num	Pstcd*	Journal Description	User	R/Type	Vendor Code	One Time Vendor	Further Description	Date Doc	Doc Desc	Doc Ctr Num
--------------	------	------------	------------	-----------------	---------------------	--------	---------------------	------	--------	-------------	-----------------	---------------------	----------	----------	-------------

Journal Entry Query Tool  
v5.15

NOTE: Ctrl+Shift+J to pull data

**Date Range:**  
From: 2023-01  
To: 2023-12

**Other Criteria**  
Districts: 2185  
Accts: 40122  
System:  
Subsystem:

**Vendor Code:**  
Amount From:  
Amount To:  
Posting: All  
Company:

Total of Entries: 39,671.20 0.00  
Num of Entries Shown: 130 130  
\*tsld: P = Posted, U = Unposted, S = Staged, C.O = IC Unposted, -1 = Handing out there.  
\*records limit: 10000

Full Account	Date	Amount USD	Amount CAD	Nat Currency	Journal Control Num	Pstcd*	Journal Description	User	R/Type	Vendor Code	One Time Vendor	Further Description	Date Doc	Doc Desc	Doc Ctr Num
--------------	------	------------	------------	-----------------	---------------------	--------	---------------------	------	--------	-------------	-----------------	---------------------	----------	----------	-------------

--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--

Journal Entry Query Tool  
v.4.6

NOTE: Ctrl+Shift+J to pull data

Date Range:  
From: 2023-01  
To: 2023-12

Other Criteria  
Districts: 2188  
Accts: 41121  
System:  
Subsystem:  
Vendor Code:  
Amount From:  
Amount To:  
Posting: All

Total of Entries: (1,800.00) 0.00 \*pstid: P = Posted, U = Unposted, S = Staged, C:0 = I/C Unposted, -1 = Hanging out there.  
Num of Entries Shown: 6 \*records limit: 10000

Full Account Date Amount USD Amount CAD Nat Currency Journal Control Num Psted\* Journal Description User R/Type Vendor Code One Time Vendor Further Description Date Doc Doc Desc Doc Ctrl Num



Cities -  
B&O -  
Remaining -

Journal Entry Query Tool  
v.4.6

NOTE: Ctrl+Shift+J to pull data

Date Range:

From: 2023-01  
To: 2023-12

Other Criteria

Districts: 2188  
Accts: 41201  
System:  
Subsystem:

Vendor Code:  
Amount From:  
Amount To:  
Posting: All

Total of Entries: 774,164.12 0.00 \*psid: P = Posted, U = Unposted, S = Staged, C/O = I/C Unposted, -1 = Hanging out there.  
Num of Entries Shown: 198 \*records limit: 10000

Full Account	Date	Amount USD	Amount CAD	Nat Currency	Journal Control Num	Pstcd*	Journal Description	User	R/Type	Vendor Code	One Time Vendor	Further Description	Date Doc	Doc Desc	Doc Ctrl Num

Journal Entry Query Tool  
v.4.6

NOTE: Ctrl+Shift+J to pull data

Date Range:

From: 2023-01  
To: 2023-12

Other Criteria

Districts: 2188  
Accts: 41201  
System:  
Subsystem:

Vendor Code:  
Amount From:  
Amount To:  
Posting: All

Total of Entries: 774,164.12 0.00 \*pstid: P = Posted, U = Unposted, S = Staged, C.O = I/C Unposted, -1 = Hanging out there.  
Num of Entries Shown: 198 \*records limit: 10000

Full Account	Date	Amount USD	Amount CAD	Nat Currency	Journal Control Num	Pstid*	Journal Description	User	R/Type	Vendor Code	One Time Vendor	Further Description	Date Doc	Doc Desc	Doc Ctrl Num
--------------	------	------------	------------	--------------	---------------------	--------	---------------------	------	--------	-------------	-----------------	---------------------	----------	----------	--------------

Journal Entry Query Tool  
v.4.6

NOTE: Ctrl+Shift+J to pull data

Date Range:

From: 2023-01  
To: 2023-12

Other Criteria

Districts: 2188  
Accts: 41201  
System:  
Subsystem:

Vendor Code:  
Amount From:  
Amount To:  
Posting: All

Total of Entries: 774,164.12 0.00 \*psid: P = Posted, U = Unposted, S = Staged, C.O = I/C Unposted, -1 = Hanging out there.  
Num of Entries Shown: 198 \*records limit: 10000

Full Account	Date	Amount USD	Amount CAD	Nat Currency	Journal Control Num	Psted*	Journal Description	User	R/Type	Vendor Code	One Time Vendor	Further Description	Date Doc	Doc Desc	Doc Ctrl Num
--------------	------	------------	------------	--------------	---------------------	--------	---------------------	------	--------	-------------	-----------------	---------------------	----------	----------	--------------



Journal Entry Query Tool  
v.4.6

NOTE: Ctrl+Shift+J to pull data

Date Range:

From: 2023-01  
To: 2023-12

Other Criteria

Districts: 2188  
Accts: 41201  
System:  
Subsystem:

Vendor Code:  
Amount From:  
Amount To:  
Posting: All

Total of Entries: 774,164.12 0.00 \*pst: P = Posted, U = Unposted, S = Staged, C.O = I/C Unposted, -1 = Hanging out there.  
Num of Entries Shown: 198 \*records limit: 10000

Full Account	Date	Amount USD	Amount CAD	Nat Currency	Journal Control Num	Psted*	Journal Description	User	R/Type	Vendor Code	One Time Vendor	Further Description	Date Doc	Doc Desc	Doc Ctrl Num

Journal Entry Query Tool  
v.4.6

NOTE: Ctrl+Shift+J to pull data

**Date Range:**  
From: 2023-01  
To: 2023-12

**Other Criteria**

Districts:	2188	Vendor Code:	
Accts:	70195	Amount From:	
System:		Amount To:	
Subsystem:		Posting:	All

Total of Entries: 6,841.62 0.00 \*psid: P = Posted, U = Unposted, S = Staged, C:0 = I/C Unposted, -1 = Hanging out there.  
Num of Entries Shown: 15 15 \*records limit: 10000

Full Account	Date	Amount USD	Amount CAD	Nat Currency	Journal Control Num	Psted*	Journal Description	User	R/Type	Vendor Code	One Time Ver	Further Description	Date Doc	Doc Desc	Doc Ctrl Num
--------------	------	------------	------------	--------------	---------------------	--------	---------------------	------	--------	-------------	--------------	---------------------	----------	----------	--------------

Journal Entry Query Tool

v.4.6

NOTE: Ctrl+Shift+J to pull data

Date Range:

From: 2023-01  
To: 2023-12

Other Criteria

Districts: 2188  
Accts: 91010  
System:  
Subsystem:

Vendor Code:  
Amount From:  
Amount To:  
Posting: All

Total of Entries: (56,264.54) 0.00 \*paid: P = Posted, U = Unposted, S = Staged, C= IC Unposted, -1 = Hanging out there.  
Num of Entries Shown: 20 20 \*records limit: 10000

Full Account	Date	Amount USD	Amount CAD	Nat Currency	Journal Control Num	Pstcd*	Journal Description	User	R/Type	Asset Category	Asset Disposed of:	FAS #	Further Description	Date Doc	Doc Desc	Doc Ctrl Num

Waste Connections, Inc.  
IS 210 - PL Review  
2023-08

Districts/Grouping: 2000 Exclude IC:  
System:

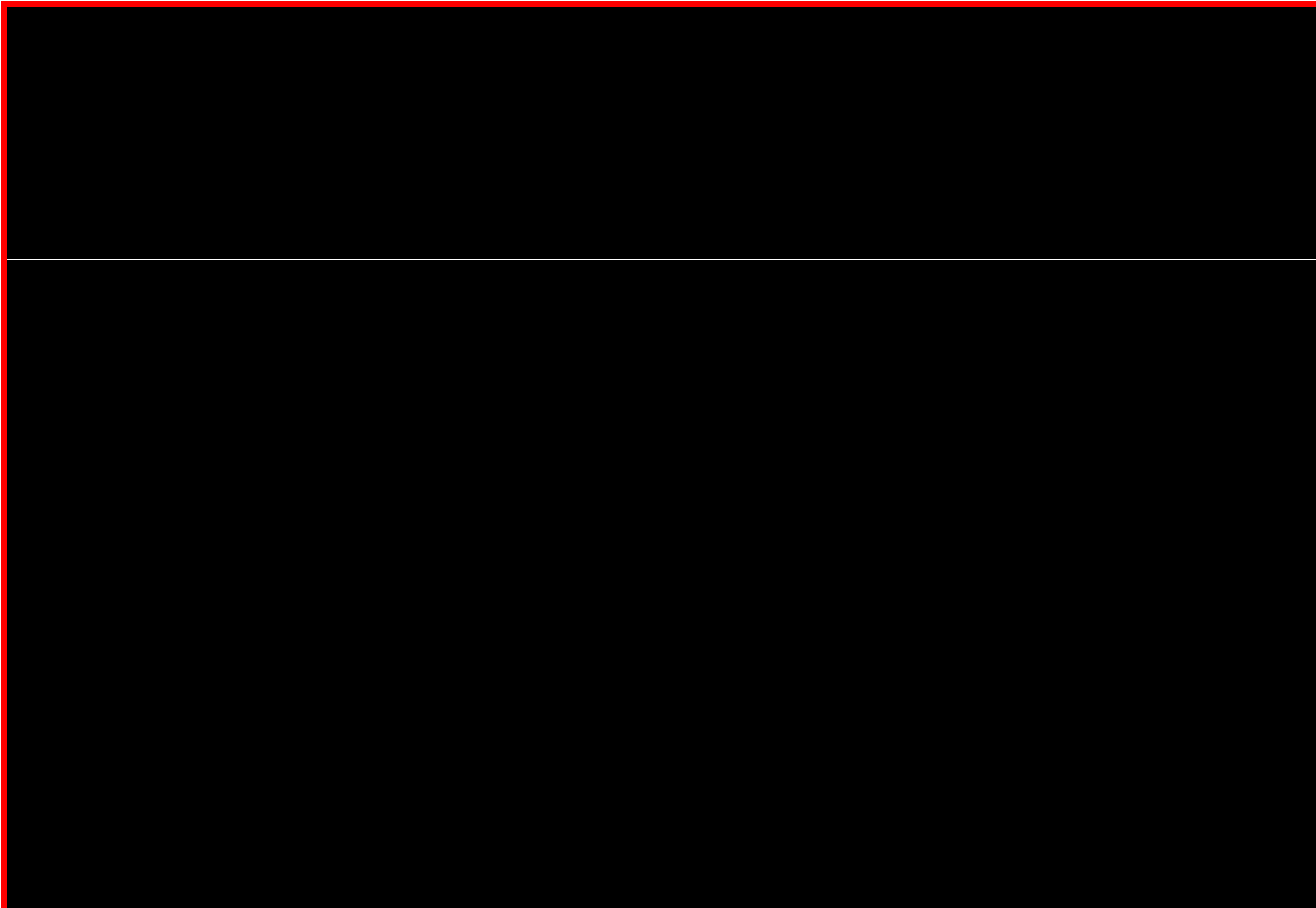


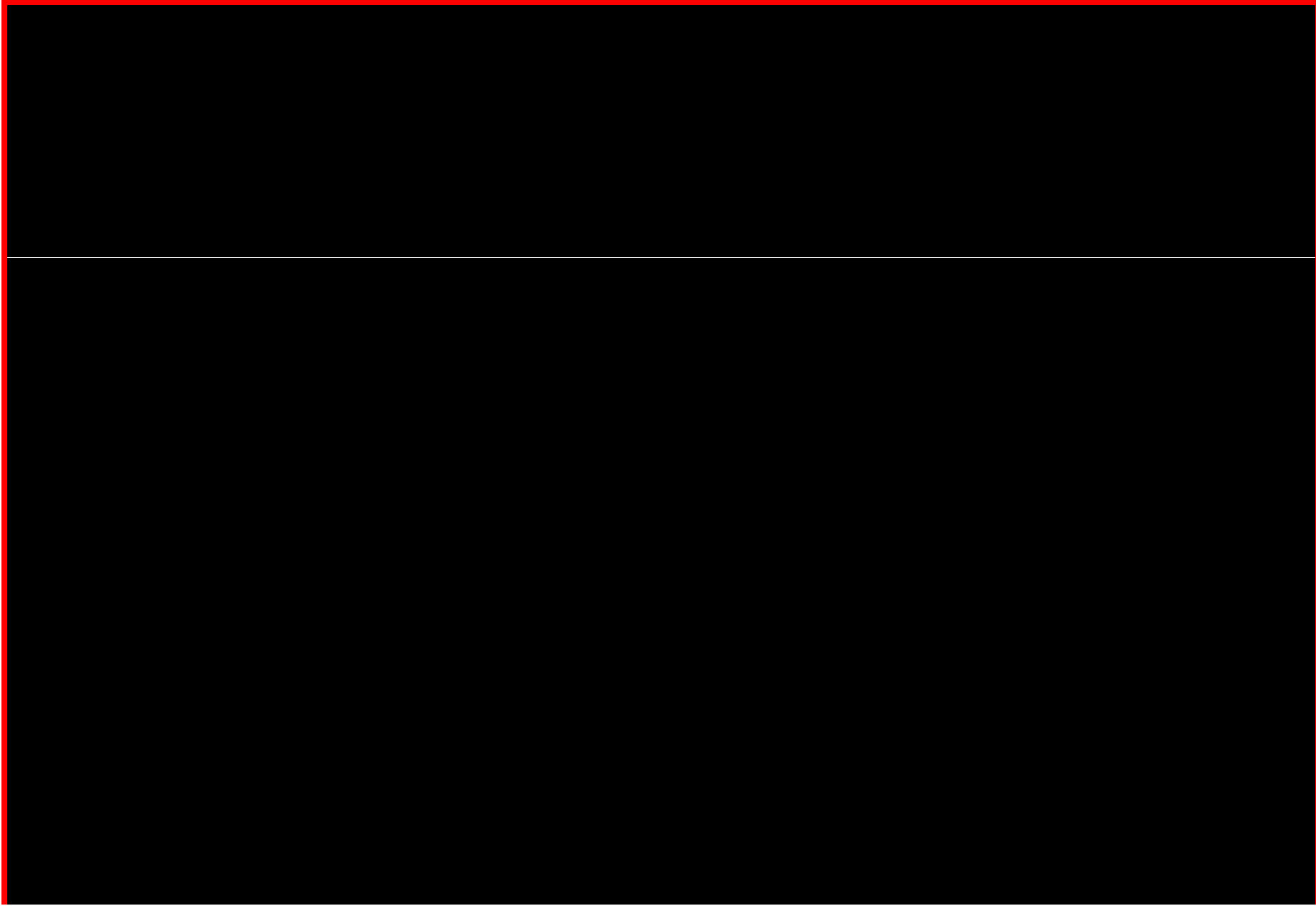
	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Total
70036 Other Bonus/Commission - Non-Safety													
70086 Safety and Training													
70090 WCN Training													
70095 Empl & Commun Activ													
70105 Employee Relocation													
70110 Contributions													
70147 Bldg & Property Maint													
70165 Communications													
70167 Cellular Telephone													
70170 Qualifying Operating Lease Expense													
70171 Variable Qualifying Lease Expense													
70185 Postage													
70190 Registration Fees													
70195 Dues and Subscriptions													
70200 Travel													
70201 Entertainment													
70202 Excursions Meetings													
70203 Lodging													
70205 Travel - Auto													
70206 Meals													
70207 Meals with Customers													
70210 Office Supplies and Equip													
70214 Credit Card Fees													
70215 Bank Charges													
70216 Outside Storages													
70225 Advertising and Promotions													
70230 External Recruiter Fees													
70231 Recruitment Advertising & Expenses													
70232 Recruitment Travel Expenses													
70255 Other Prof Fees													
70275 Property Taxes													
70301 Computer Software													
70302 Computer Supplies													
70303 Software License Fees													
70320 Credit and Collection													
70326 Deductible Current Year													

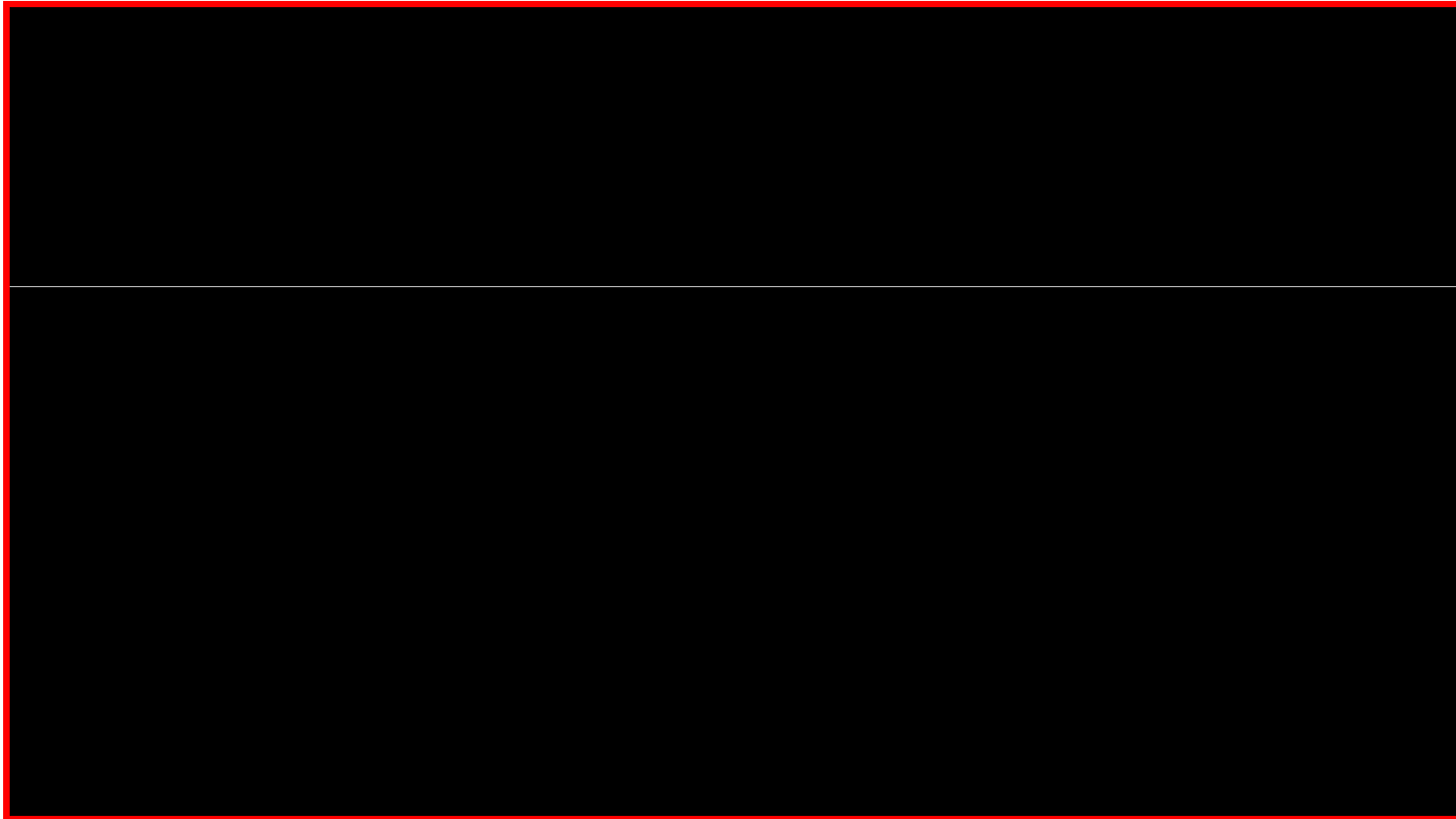
Waste Connections, Inc.  
Corporate P&L Detail

Year Ended











WASTE CONNECTIONS, INC.  
CONSOLIDATED BALANCE SHEETS  
(IN THOUSANDS OF U.S. DOLLARS, EXCEPT SHARE AND PER SHARE AMOUNTS)

	December 31,	
	2023	2022
<b>ASSETS</b>		
Current assets:		
Cash and equivalents	\$ 78,399	\$ 78,637
Accounts receivable, net of allowance for credit losses of \$23,553 and \$22,939 at December 31, 2023 and 2022, respectively	856,953	833,862
Prepaid expenses and other current assets	206,433	205,146
Total current assets	1,141,785	1,117,645
Restricted cash	105,639	102,727
Restricted investments	70,350	68,099
Property and equipment, net	7,228,331	6,950,915
Operating lease right-of-use assets	261,782	192,506
Goodwill	7,404,400	6,902,297
Intangible assets, net	1,603,541	1,673,917
Other assets, net	100,048	126,497
Total assets	\$ 17,915,876	\$ 17,134,603
<b>LIABILITIES AND EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 642,455	\$ 638,728
Book overdraft	14,855	15,645
Deferred revenue	355,203	325,002
Accrued liabilities	521,428	431,247
Current portion of operating lease liabilities	32,533	35,170
Current portion of contingent consideration	94,996	60,092
Current portion of long-term debt and notes payable	26,462	6,759
Total current liabilities	1,687,932	1,512,643
Long-term portion of debt and notes payable	6,724,771	6,890,149
Long-term portion of operating lease liabilities	238,440	165,462
Long-term portion of contingent consideration	20,034	21,323
Deferred income taxes	1,022,480	1,013,742
Other long-term liabilities	524,438	417,640
Total liabilities	10,218,095	10,020,959
Commitments and contingencies (Note 13)		
Equity:		
Common shares: 257,659,921 shares issued and 257,600,479 shares outstanding at December 31, 2023; 257,211,175 shares issued and 257,145,716 shares outstanding at December 31, 2022	3,276,661	3,271,958
Additional paid-in capital	284,284	244,076
Accumulated other comprehensive loss	(9,826)	(56,830)
Treasury shares: 59,442 and 65,459 shares at December 31, 2023 and 2022, respectively	—	—
Retained earnings	4,141,690	3,649,494
Total Waste Connections' equity	7,692,809	7,108,698
Noncontrolling interest in subsidiaries	4,972	4,946
Total equity	7,697,781	7,113,644
Total liabilities and equity	\$ 17,915,876	\$ 17,134,603

The accompanying notes are an integral part of these consolidated financial statements.

Debt to Equity Ratio		Allowable In LG	
Debt	\$ 6,751,233,000	46.72%	40%
Equity	\$ 7,697,781,000	53.28%	60%
Total Debt & Equity	\$ 14,449,014,000		

Interest as a % of Debt	
Interest Expense	\$ 274,642,000
Debt	\$ 6,751,233,000
Interest as a % of Debt	4.14%

ST Debt 26,462,000.00

LT Deb 6,724,771,000.00

Equity 7,697,781,000

WASTE CONNECTIONS, INC.  
CONSOLIDATED STATEMENTS OF NET INCOME

CONSOLIDATED STATEMENTS OF NET INCOME  
(IN THOUSANDS OF U.S. DOLLARS, EXCEPT SHARE AND PER SHARE AMOUNTS)

	Years Ended December 31,		
	2023	2022	2021
Revenues	\$ 8,021,951	\$ 7,211,859	\$ 6,151,361
Operating expenses:			
Cost of operations	4,744,513	4,336,012	3,654,074
Selling, general and administrative	799,119	696,467	612,337
Depreciation	845,638	763,285	673,730
Amortization of intangibles	157,573	155,675	139,279
Impairments and other operating items	238,796	18,230	32,316
Operating income	1,236,312	1,242,190	1,039,625
Interest expense	(274,642)	(202,331)	(162,796)
Interest income	9,350	5,950	2,916
Other income, net	12,481	3,154	6,285
Loss on early extinguishment of debt	—	—	(115,288)
Income before income tax provision	983,501	1,048,963	770,742
Income tax provision	(220,675)	(212,962)	(152,253)
Net income	762,826	836,001	618,489
Less: Net income attributable to noncontrolling interests	(26)	(339)	(442)
Net income attributable to Waste Connections	\$ 762,800	\$ 835,662	\$ 618,047
Earnings per common share attributable to Waste Connections' common shareholders:			
Basic	\$ 2.96	\$ 3.25	\$ 2.37
Diluted	\$ 2.95	\$ 3.24	\$ 2.36
Shares used in the per share calculations:			
Basic	257,551,129	257,383,578	261,166,723
Diluted	258,149,244	258,038,801	261,728,470
Cash dividends per common share	\$ 1.050	\$ 0.945	\$ 0.845

Interest Ex 274,642,000

The accompanying notes are an integral part of these consolidated financial statements.

Weighted interest based on notes

Long-Term Debt as of Dec 31, 2023 (in 000's)	Rate	Total	% of Total	Weighted Coupon Rate
Credit Agreement - Revolver Agreement	6.40%	453,245	6.7%	0.43%
Credit Agreement - Term Loan	6.50%	650,000	9.5%	0.62%
Term Loan Agreement - Term Loan	6.44%	800,000	11.7%	0.76%
2028 Senior Notes	4.25%	500,000	7.3%	0.31%
2029 Senior Notes	3.50%	500,000	7.3%	0.26%
2030 Senior Notes	2.60%	600,000	8.8%	0.23%
2032 Senior Notes	2.20%	650,000	9.5%	0.21%
2032 Senior Notes	3.20%	500,000	7.3%	0.23%
2033 Senior Notes	4.20%	750,000	11.0%	0.46%
2050 Senior Notes	3.05%	500,000	7.3%	0.22%
2052 Senior Notes	2.95%	850,000	12.5%	0.37%
Other Debt (non-specific)	5.00%	58,808	0.9%	0.04%

TEXT IN RED BOX CONFIDENTIAL PER WAC 480-07-160

Total	6,812,053	100.0%	4.14%
	Previously Entered		4.25%

