

Link	P3ID	PcrNum	ProjectTitle	ChangeDescription	PM_Planner	CapitalProposed	OmrcProposed	CapitalApproved	OmrcApproved	Status	StatusDate
6-10	E001506	6	Ardmore Substation	As a result of the sluggish economy and slower than forecasted customer growth, management has taken a series of measures to realign our utility business to match our customer needs. This project is one of the projects that we are scaling back to realign the pace of our infrastructure investments with lower customer needs.	Lombard, B.	(310,000)	-	(310,000)	-	Approved	06/30/10
6-10	E001507	7	Ardmore Substation	As a result of the sluggish economy and slower than forecasted customer growth, management has taken a series of measures to realign our utility business to match our customer needs. This project is one of the projects that we are scaling back to realign the pace of our infrastructure investments with lower customer needs.	Lombard, B.	10,000	-	10,000	-	Approved	06/30/10
6-10	E001508	8	Ardmore Substation	As a result of the sluggish economy and slower than forecasted customer growth, management has taken a series of measures to realign our utility business to match our customer needs. This project is one of the projects that we are scaling back to realign the pace of our infrastructure investments with lower customer needs.	Lombard, B.	(30,000)	-	(30,000)	-	Approved	06/30/10
5-11	ARDM06	8	Ardmore Substation	The primary purpose for this PCR is to obtain approval to pass through Gate 4 and move forward with the civil construction bid process. This PCR updates project cost estimates for all phases of the project including substation, feeders, transmission and property purchase. The total project costs are approximately \$4,135,000 higher than previously estimated. Actual costs for some materials were higher than estimated and after detailed engineering certain SCADA, fiber, substation and distribution costs came in higher than expected. In addition, property and legal costs are higher than previously estimated.	Lombard, B.	3,205,000	(71,463)	3,205,000	(71,463)	Approved	05/26/11
5-11	ARDM06	8	Ardmore Substation - Distribution	The primary purpose for this PCR is to obtain approval to pass through Gate 4 and move forward with the civil construction bid process. This PCR updates project cost estimates for all phases of the project including substation, feeders, transmission and property purchase. The total project costs are approximately \$4,135,000 higher than previously estimated. Actual costs for some materials were higher than estimated and after detailed engineering certain SCADA, fiber, substation and distribution costs came in higher than expected. In addition, property and legal costs are higher than previously estimated.	Lombard, B.	1,083,644	(25,524)	1,083,644	(25,524)	Approved	05/26/11
5-11	ARDM06	8	Ardmore Substation Property Purchase	The primary purpose for this PCR is to obtain approval to pass through Gate 4 and move forward with the civil construction bid process. This PCR updates project cost estimates for all phases of the project including substation, feeders, transmission and property purchase. The total project costs are approximately \$4,135,000 higher than previously estimated. Actual costs for some materials were higher than estimated and after detailed engineering certain SCADA, fiber, substation and distribution costs came in higher than expected. In addition, property and legal costs are higher than previously estimated.	Lombard, B.	205,000	-	205,000	-	Approved	05/26/11
5-11	ARDM06	8	Ardmore Substation - Transmission	The primary purpose for this PCR is to obtain approval to pass through Gate 4 and move forward with the civil construction bid process. This PCR updates project cost estimates for all phases of the project including substation, feeders, transmission and property purchase. The total project costs are approximately \$4,135,000 higher than previously estimated. Actual costs for some materials were higher than estimated and after detailed engineering certain SCADA, fiber, substation and distribution costs came in higher than expected. In addition, property and legal costs are higher than previously estimated.	Lombard, B.	(358,360)	(20,418)	(358,360)	(20,418)	Approved	05/26/11
7-11		9	Ardmore Substation	The primary purpose of this PCR is to obtain approval to pass through Gate 5 to move forward with civil construction of the substation. A separate Gate 5 PCR will be prepared to approve funding for installation of the distribution facilities. This PCR updates cost estimates for all phases of the project except distribution. This PCR incorporates the selected contractor's actual bid amount for substation civil construction work. The total project costs for 2012, without the significant anticipated adjustments to distribution costs, are now estimated at \$16,485,000. The distribution costs are being evaluated by Contract Management and Project Management.	Lombard, B.	(1,634,900)	-	(1,634,900)	-	Approved	07/22/11

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7-11			9 Ardmore Substation - Property Purchase	The primary purpose of this PCR is to obtain approval to pass through Gate 5 to move forward with civil construction of the substation. A separate Gate 5 PCR will be prepared to approve funding for installation of the distribution facilities. This PCR updates cost estimates for all phases of the project except distribution. This PCR incorporates the selected contractor's actual bid amount for substation civil construction work. The total project costs for 2012, without the significant anticipated adjustments to distribution costs, are now estimated at \$16,485,000. The distribution costs are being evaluated by Contract Management and Project Management.	Lombard, B.	(1,720)	-	(1,720)	-	Approved	07/22/11
11-08	ARDM06		3 Ardmore Sub Property Purchase	Depending on the outcome of a Alternative Siting Analysis, PSE may decide to put down \$250K in earnest money in 2008 and begin paying \$10K per month until we are prepared to purchase the property (this will be dependant on issuance/permit approvals). However, this will not occur in 2008, hence the reason for the PCR.	Bamba, R.	(7,730,000)	-	(7,730,000)	-	Approved	11/11/08
10-09	ARDM06		4 Ardmore Substation - Const Sub & Trans Lines	This PCR will release \$1,050,000 from the 2009 Ardmore Substation Project budget. The PCR also shifts 2009 funding between WBS elements. Reduce the 2009 WBS S007660101 for substation and transmission by \$9,400,000. Increase WBS S0076603 for property purchase by \$8,350,000. Roll the \$1,050,000 into the 2011 capital budget.	Lombard, B.	(9,400,000)	-	(9,400,000)	-	Approved	10/21/09
10-09	ARDM06		4 Ardmore Sub Property Purchase	This PCR will release \$1,050,000 from the 2009 Ardmore Substation Project budget. The PCR also shifts 2009 funding between WBS elements. Reduce the 2009 WBS S007660101 for substation and transmission by \$9,400,000. Increase WBS S0076603 for property purchase by \$8,350,000. Roll the \$1,050,000 into the 2011 capital budget.	Lombard, B.	8,350,000	-	8,350,000	-	Approved	10/21/09
4-10	E001506		5 Ardmore Substation	Increase the 2010 Ardmore Substation Project budget by \$300K. This increase is required to cover an unanticipated billing of \$380K we received from ABB in 2010 for GIS design work completed in 2007/2008. The project team supports moving forward with design and permitting of Ardmore Substation in 2010 as planned. There is little opportunity for reduction in this year's budget if we are to stay on schedule for a 4/29/10 in-service date. There are nearly 4,000 hours of staff time allocated to the project for 2010. The 2010 budget also includes \$200K for ABB to complete GIS engineering and \$300K for other consultant/legal support (survey, soil investigation, structural engineering, legal).	Lombard, B.	300,000	-	300,000	-	Approved	04/06/10
4-10	E001506		5 Ardmore Substation Property Purchase	Increase the 2010 Ardmore Substation Project budget by \$300K. This increase is required to cover an unanticipated billing of \$380K we received from ABB in 2010 for GIS design work completed in 2007/2008. The project team supports moving forward with design and permitting of Ardmore Substation in 2010 as planned. There is little opportunity for reduction in this year's budget if we are to stay on schedule for a 4/29/10 in-service date. There are nearly 4,000 hours of staff time allocated to the project for 2010. The 2010 budget also includes \$200K for ABB to complete GIS engineering and \$300K for other consultant/legal support (survey, soil investigation, structural engineering, legal).	Lombard, B.	30,000	-	30,000	-	Approved	04/06/10
4-10	E001506		5 Ardmore Substation - Distribution	Increase the 2010 Ardmore Substation Project budget by \$300K. This increase is required to cover an unanticipated billing of \$380K we received from ABB in 2010 for GIS design work completed in 2007/2008. The project team supports moving forward with design and permitting of Ardmore Substation in 2010 as planned. There is little opportunity for reduction in this year's budget if we are to stay on schedule for a 4/29/10 in-service date. There are nearly 4,000 hours of staff time allocated to the project for 2010. The 2010 budget also includes \$200K for ABB to complete GIS engineering and \$300K for other consultant/legal support (survey, soil investigation, structural engineering, legal).	Lombard, B.	10,000	-	10,000	-	Approved	04/06/10

Link	P3ID	PcrNum	ProjectTitle	ChangeDescription	PM_Planner	CapitalProposed	OmrProposed	CapitalApproved	OmrApproved	Status	StatusDate
4-10	E001506	5	Ardmore Substation - Transmission	Increase the 2010 Ardmore Substation Project budget by \$300K. This increase is required to cover an unanticipated billing of \$380K we received from ABB in 2010 for GIS design work completed in 2007/2008. The project team supports moving forward with design and permitting of Ardmore Substation in 2010 as planned. There is little opportunity for reduction in this year's budget if we are to stay on schedule for a 4/29/10 in-service date. There are nearly 4,000 hours of staff time allocated to the project for 2010. The 2010 budget also includes \$200K for ABB to complete GIS engineering and \$300K for other consultant/legal support (survey, soil investigation, structural engineering, legal).	Lombard, B.	(40,000)	-	(40,000)	-	Approved	04/06/10
1-11	E001506	7	Ardmore Substation	In 2010, PSE moved forward with engineering and permitting for the substation site located at 2245 NE Bel-Red Road. An option on a prior site was expensed and the capital account was credited. Due to tight schedule, approximately \$30K in additional funds was expended to cover unanticipated staff time, consultant costs, and legal expenses. Approximately \$80K additional was spent in 2010 rather than 2011 for demolition of site facilities. An additional \$108K was spent in 2010 for ABB design costs of GIS equipment. An additional \$84K was spent in 2010 rather than 2011 to cover costs for relay equipment used in a bench test. The bench test costs will be off set by lower costs and shorter schedule during substation commissioning.	Lombard, B.	610,000	596,854	610,000	596,854	Approved	01/04/11
1-11	E001506	7	Ardmore Substation	In 2010, PSE moved forward with engineering and permitting for the substation site located at 2245 NE Bel-Red Road. An option on a prior site was expensed and the capital account was credited. Due to tight schedule, approximately \$30K in additional funds was expended to cover unanticipated staff time, consultant costs, and legal expenses. Approximately \$80K additional was spent in 2010 rather than 2011 for demolition of site facilities. An additional \$108K was spent in 2010 for ABB design costs of GIS equipment. An additional \$84K was spent in 2010 rather than 2011 to cover costs for relay equipment used in a bench test. The bench test costs will be off set by lower costs and shorter schedule during substation commissioning.	Lombard, B.	5,000	-	5,000	-	Approved	01/04/11
1-11	E001506	7	Ardmore Substation	In 2010, PSE moved forward with engineering and permitting for the substation site located at 2245 NE Bel-Red Road. An option on a prior site was expensed and the capital account was credited. Due to tight schedule, approximately \$30K in additional funds was expended to cover unanticipated staff time, consultant costs, and legal expenses. Approximately \$80K additional was spent in 2010 rather than 2011 for demolition of site facilities. An additional \$108K was spent in 2010 for ABB design costs of GIS equipment. An additional \$84K was spent in 2010 rather than 2011 to cover costs for relay equipment used in a bench test. The bench test costs will be off set by lower costs and shorter schedule during substation commissioning.	Lombard, B.	(578,041)	-	(578,041)	-	Approved	01/04/11
1-11	E001506	7	Ardmore Substation	In 2010, PSE moved forward with engineering and permitting for the substation site located at 2245 NE Bel-Red Road. An option on a prior site was expensed and the capital account was credited. Due to tight schedule, approximately \$30K in additional funds was expended to cover unanticipated staff time, consultant costs, and legal expenses. Approximately \$80K additional was spent in 2010 rather than 2011 for demolition of site facilities. An additional \$108K was spent in 2010 for ABB design costs of GIS equipment. An additional \$84K was spent in 2010 rather than 2011 to cover costs for relay equipment used in a bench test. The bench test costs will be off set by lower costs and shorter schedule during substation commissioning.	Lombard, B.	(30,000)	-	(30,000)	-	Approved	01/04/11
11-07	ARDM06	2	Ardmore, Sub & Trans Lines	Decrease pre-construction funds for 2008. Unsuccessful in obtaining property for project.	Brown, C.	-\$400,000.00	\$0.00	-\$400,000.00	\$0.00	Approved	11/26/07
7-11	ARDM06	10	Ardmore Substation	The primary purpose of this PCR is to obtain Gate 5 funding approval for installation of the distribution system for Ardmore Substation. A separate Gate 5 approval was previously approved for the substation civil construction work. This PCR updates cost estimates for all phases of the project. The most significant adjustment in this PCR is a \$4.7M increase in the requested funding for construction of the distribution system. Because the only available space for installing conduits for the new distribution system is in the center lanes of high traffic streets, the project was much more challenging than originally anticipated. The project will now be completed through a combination of contract work and units.	Lombard, B.	121,000	-			Denied	03/19/12

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7-11	ARDM06	10	Ardmore Substation - Distribution	The primary purpose of this PCR is to obtain Gate 5 funding approval for installation of the distribution system for Ardmore Substation. A separate Gate 5 approval was previously approved for the substation civil construction work. This PCR updates cost estimates for all phases of the project. The most significant adjustment in this PCR is a \$4.7M increase in the requested funding for construction of the distribution system. Because the only available space for installing conduits for the new distribution system is in the center lanes of high traffic streets, the project was much more challenging than originally anticipated. The project will now be completed through a combination of contract work and units.	Lombard, B.	4,709,000	-			Denied	03/19/12
6-12		10	Ardmore Substation	Purpose of this Request is to formally adjust project forecast given best information to date on project costs. The previous approved Project Change Request #9 under-estimated project costs. Subsequent forecasts were not formalized. This forecast incorporates changes to the budget that are a result of accurate labor estimates, incorporation of additional civil costs, refinement of materials costs and elimination of unnecessary risk contingency. the project schedule.	Lane, Kim	(1,078,995)	-			Denied	10/03/12
6-12		10	Ardmore Substation - Distribution	Purpose of this Request is to formally adjust project forecast given best information to date on project costs. The previous approved Project Change Request #9 under-estimated project costs. Subsequent forecasts were not formalized. This forecast incorporates changes to the budget that are a result of accurate labor estimates, incorporation of additional civil costs, refinement of materials costs and elimination of unnecessary risk contingency. the project schedule.	Lane, Kim	2,391,105	(300)			Denied	10/03/12
6-12		10	Ardmore Substation Property Purchase	Purpose of this Request is to formally adjust project forecast given best information to date on project costs. The previous approved Project Change Request #9 under-estimated project costs. Subsequent forecasts were not formalized. This forecast incorporates changes to the budget that are a result of accurate labor estimates, incorporation of additional civil costs, refinement of materials costs and elimination of unnecessary risk contingency. the project schedule.	Lane, Kim	535,216	-			Denied	10/03/12
6-12		10	Ardmore Substation - Transmission	Purpose of this Request is to formally adjust project forecast given best information to date on project costs. The previous approved Project Change Request #9 under-estimated project costs. Subsequent forecasts were not formalized. This forecast incorporates changes to the budget that are a result of accurate labor estimates, incorporation of additional civil costs, refinement of materials costs and elimination of unnecessary risk contingency. the project schedule.	Lane, Kim	(43,640)	440			Denied	10/03/12
9-12		11	Ardmore Substation	Purpose of this Request is to formally adjust project forecast given best information to date on project costs. The previous approved Project Change Request #9 under-estimated project costs. Subsequent forecasts were not formalized. This forecast incorporates changes to the budget that are a result of accurate labor estimates, incorporation of additional civil costs, refinement of materials costs and elimination of unnecessary risk contingency. the project schedule.	Lane, Kim	(1,078,995)	-			Abandoned	02/22/13
9-12		11	Ardmore Substation - Distribution	Purpose of this Request is to formally adjust project forecast given best information to date on project costs. The previous approved Project Change Request #9 under-estimated project costs. Subsequent forecasts were not formalized. This forecast incorporates changes to the budget that are a result of accurate labor estimates, incorporation of additional civil costs, refinement of materials costs and elimination of unnecessary risk contingency. the project schedule.	Lane, Kim	2,391,105	(300)			Abandoned	02/22/13
9-12		11	Ardmore Substation - Property Purchase	Purpose of this Request is to formally adjust project forecast given best information to date on project costs. The previous approved Project Change Request #9 under-estimated project costs. Subsequent forecasts were not formalized. This forecast incorporates changes to the budget that are a result of accurate labor estimates, incorporation of additional civil costs, refinement of materials costs and elimination of unnecessary risk contingency. the project schedule.	Lane, Kim	535,216	-			Abandoned	02/22/13
9-12		11	Ardmore Substation - Transmission	Purpose of this Request is to formally adjust project forecast given best information to date on project costs. The previous approved Project Change Request #9 under-estimated project costs. Subsequent forecasts were not formalized. This forecast incorporates changes to the budget that are a result of accurate labor estimates, incorporation of additional civil costs, refinement of materials costs and elimination of unnecessary risk contingency. the project schedule.	Lane, Kim	(43,640)	4,400			Abandoned	02/22/13

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2-13		10	Ardmore Substation	This is a transition PCR for an approved 2013 T&D project per the V.11 version of the capital budget. This T&D PCR's capital and OMRC amounts are preapproved by Jennifer Tada and Booga Gilbertson by their previous approval of the V.11 version of the 2013 T&D Capital Budget and 5 Year Plan. Carryforward Lifetime balances, 2013 Budgets and 2014-2017 Budgets on the PCR are confirmed by the T&D Analysts in Budget Planning and Financial Performance to reconcile with the previous PCR and/or V.11 version of the 2013 T&D Capital Budget and 5 Year Plan.	Lane, Kim	-	-	-	-	Approved	02/22/13
2-14		11	Ardmore Substation	This is a transition PCR for an approved 2014 T&D project per the V.12 version of the capital budget. This T&D PCR's capital and OMRC amounts are preapproved by Jennifer Tada and Booga Gilbertson by their previous approval of the V.12 version of the 2014 T&D Capital Budget and 5 Year Plan. Carryforward Lifetime balances, 2014 Budgets and 2015-2018 Budgets on the PCR are confirmed by the T&D Analysts in Budget Planning and Financial Performance to reconcile with the previous PCR and/or V.12 version of the 2014 T&D Capital Budget and 5 Year Plan. Rollforward of PCR 10 to 11 is OK. PCR 10 did not include any historical costs for Substation (S007660101/02) and Property Purchase (S0076603) for both Capital and OMRC. MTK.	Lane, Kim	55,000		55,000		Approved	02/04/14
2-14		11	Ardmore Substation	This is a transition PCR for an approved 2014 T&D project per the V.12 version of the capital budget. This T&D PCR's capital and OMRC amounts are preapproved by Jennifer Tada and Booga Gilbertson by their previous approval of the V.12 version of the 2014 T&D Capital Budget and 5 Year Plan. Carryforward Lifetime balances, 2014 Budgets and 2015-2018 Budgets on the PCR are confirmed by the T&D Analysts in Budget Planning and Financial Performance to reconcile with the previous PCR and/or V.12 version of the 2014 T&D Capital Budget and 5 Year Plan. Rollforward of PCR 10 to 11 is OK. PCR 10 did not include any historical costs for Substation (S007660101/02) and Property Purchase (S0076603) for both Capital and OMRC. MTK..	Lane, Kim	42,000		42,000		Approved	02/04/14
2-14		11	Ardmore Substation	This is a transition PCR for an approved 2014 T&D project per the V.12 version of the capital budget. This T&D PCR's capital and OMRC amounts are preapproved by Jennifer Tada and Booga Gilbertson by their previous approval of the V.12 version of the 2014 T&D Capital Budget and 5 Year Plan. Carryforward Lifetime balances, 2014 Budgets and 2015-2018 Budgets on the PCR are confirmed by the T&D Analysts in Budget Planning and Financial Performance to reconcile with the previous PCR and/or V.12 version of the 2014 T&D Capital Budget and 5 Year Plan. Rollforward of PCR 10 to 11 is OK. PCR 10 did not include any historical costs for Substation (S007660101/02) and Property Purchase (S0076603) for both Capital and OMRC. MTK.	Lane, Kim	350,000		350,000		Approved	02/04/14
10-13		11	Ardmore Substation	This is a transition PCR for an approved 2014 T&D project per the V.12 version of the capital budget. This T&D PCR's capital and OMRC amounts are preapproved by Jennifer Tada and Booga Gilbertson by their previous approval of the V.12 version of the 2014 T&D Capital Budget and 5 Year Plan. Carryforward Lifetime balances, 2014 Budgets and 2015-2018 Budgets on the PCR are confirmed by the T&D Analysts in Budget Planning and Financial Performance to reconcile with the previous PCR and/or V.12 version of the 2014 T&D Capital Budget and 5 Year Plan. Rollforward of PCR 10 to 11 is OK. PCR 10 did not include any historical costs for Substation (S007660101/02) and Property Purchase (S0076603) for both Capital and OMRC. MTK.	Lane, Kim	(938,116)				Abandoned	10/23/13

Link	P3ID	PcrNum	ProjectTitle	ChangeDescription	PM_Planner	CapitalProposed	OmrProposed	CapitalApproved	OmrApproved	Status	StatusDate
5-14		12	Ardmore Substation	Negotiations for outstanding property rights were resolved in late 2013, This request adjusts the 2014 budget to remove the cost for property rights and also corrects 2014 budget adjustments that underfunded the remaining project work. Remaining costs to complete original project scope are associated with new steel poles and spans that route two circuits into the substation (\$1,210,000), construction of a large concrete plaza in front of Ardmore Substation (\$90,000) and relay work and other final adjustments required when the new circuits are installed (\$50,000).	K Lane	84,997		84,997		Approved	05/12/14
5-14		12	Ardmore Substation	Negotiations for outstanding property rights were resolved in late 2013, This request adjusts the 2014 budget to remove the cost for property rights and also corrects 2014 budget adjustments that underfunded the remaining project work. Remaining costs to complete original project scope are associated with new steel poles and spans that route two circuits into the substation (\$1,210,000), construction of a large concrete plaza in front of Ardmore Substation (\$90,000) and relay work and other final adjustments required when the new circuits are installed (\$50,000).	K Lane	(42,000)		(42,000)		Approved	05/12/14
5-14		12	Ardmore Substation	Negotiations for outstanding property rights were resolved in late 2013, This request adjusts the 2014 budget to remove the cost for property rights and also corrects 2014 budget adjustments that underfunded the remaining project work. Remaining costs to complete original project scope are associated with new steel poles and spans that route two circuits into the substation (\$1,210,000), construction of a large concrete plaza in front of Ardmore Substation (\$90,000) and relay work and other final adjustments required when the new circuits are installed (\$50,000).	K Lane	860,000		860,000		Approved	05/12/14