

**BEFORE THE  
WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**

<b>WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION,</b>	)	
	)	
<b>Complainant,</b>	)	
	)	
<b>v.</b>	)	<b>DOCKETS UE-170033 and UG-170034 (Consolidated)</b>
	)	
<b>PUGET SOUND ENERGY,</b>	)	
	)	
<b>Respondent.</b>	)	
<hr/>	)	

**SUPPLEMENTAL CROSS-ANSWERING TESTIMONY OF BRIAN C. COLLINS  
ON BEHALF OF  
THE NORTHWEST INDUSTRIAL GAS USERS**

**August 15, 2017**

1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 **A.** Brian C. Collins. My business address is 16690 Swingley Ridge Road, Suite 140,  
3 Chesterfield, MO 63017.

4 **Q. ARE YOU THE SAME BRIAN C. COLLINS WHO PREVIOUSLY FILED**  
5 **TESTIMONY IN THIS PROCEEDING?**

6 **A.** Yes. On June 30, 2017, I filed Response Testimony and on August 9, 2017, I filed  
7 Cross-Answering Testimony, both on behalf of the Northwest Industrial Gas Users  
8 (“NWIGU”).

9 **Q. WHAT IS THE PURPOSE OF YOUR SUPPLEMENTAL CROSS-**  
10 **ANSWERING TESTIMONY?**

11 **A.** I am responding to the supplemental testimony of Washington Utilities and  
12 Transportation Commission (“Commission”) Staff witness Jason Ball (“Staff”) with  
13 respect to his proposal regarding Puget Sound Energy’s (“PSE” or “Company”)   
14 Special Contract class. My colleague Mr. Edward Finklea also provides policy  
15 testimony in response to Staff’s proposal.

16 **Q. PLEASE DESCRIBE STAFF’S PROPOSAL FOR THE SPECIAL CONTRACT**  
17 **CLASS.**

18 **A.** Staff believes that the rates paid by the Special Contract class are not consistent with  
19 WAC 480-80-143, because the class is not recovering its full cost of service. Staff  
20 arrives at this conclusion based on a cost of service study that is inconsistent with the  
21 cost of service studies of both PSE and NWIGU. Staff recommends imputing  
22 revenues for the Special Contract class to achieve full recovery of costs, including  
23 PSE’s authorized rate of return. Under Staff’s proposal, the claimed shortfall in  
24 revenue would be absorbed by PSE shareholders. Staff opines that this will  
25 incentivize the Company to re-negotiate Special Contracts in order to recover

1 additional revenues from Special Contract customers. In the alternative, if the  
2 Commission rejects the proposal to impute revenues, Staff recommends a 58.83%  
3 increase in the Special Contract class current revenues.

4 **Q. DO YOU AGREE WITH STAFF'S RECOMMENDATION?**

5 **A.** No, I do not. Staff's proposal is based on an inappropriate comparison of Special  
6 Contract rates to full cost of service. A comparison of Special Contracts to traditional  
7 cost of service is not proper because Special Contracts are typically priced below the  
8 cost of service in order to retain a customer that has a competitive alternative to PSE  
9 delivery service. The appropriate analysis is to determine if the Special Contract class  
10 pays a price that is fair and balanced to all PSE customers, which includes a  
11 determination of whether the contract price recovers the variable cost of service to the  
12 class and whether it contributes to PSE's fixed costs. The fixed costs paid by contract  
13 customers would otherwise be paid by non-contract customers. This assessment is  
14 part of determining whether the contract rate produces benefits to all of PSE's  
15 customers.

16 **Q. STAFF OPINES THAT THE SPECIAL CONTRACT CLASS DOES NOT**  
17 **COVER ITS FULL LEVEL OF ALLOCATED EXPENSES AND**  
18 **CONTRIBUTES LESS THAN NOTHING TOWARD RETURN ON RATE**  
19 **BASE. DO YOU AGREE WITH THIS OPINION?**

20 **A.** No, I do not. Regardless of the cost of service methodology used, it is clear that the  
21 Special Contract class is recovering all of the variable costs to serve the class and is  
22 providing a significant contribution to the Company's fixed costs. The table below  
23 shows the current revenues provided by the Special Contract class, the proposed  
24 allocation of operation and maintenance expenses, and the contribution to fixed costs  
25 under my proposed cost of service methodology, as well under the Company and Staff

1 methodologies. Under all three cost of service models, the Special Contract class  
2 current revenues recover the Special Contract class's allocated operation and  
3 maintenance expenses—also known as the variable costs. Revenues in excess of these  
4 variable costs are the contribution to fixed costs.

<b>TABLE 1</b>			
<b><u>Special Contract Class</u></b>			
<b>Description</b>	<b>NWIGU</b>	<b>PSE<sup>1</sup></b>	<b>Staff<sup>2</sup></b>
Cost of Service Method	Coincident Design Day Demand	Peak & Average (Peak = Design Day Demand)	Modified Peak & Average
Current Margin Revenues	\$1,369,462	\$1,370,309	\$1,370,090
Cost of Service (Margin Rev. Req.)	\$1,365,507	\$2,454,888	\$2,858,003
Difference (\$)	\$3,955	(\$1,084,579)	(\$1,487,193)
Difference (%)	-0.29%	79.15%	108.60%
Index (Relative to System Average Increase)	(0.05)	15.1	42.2
Current Margin Revenues	\$1,369,462	\$1,370,309	\$1,370,090
Allocated O&M	\$393,478	\$670,229	\$804,228
Contribution to Fixed Costs	\$975,984	\$700,080	\$565,862
Sources: <sup>1</sup> PSE Response to Kroger DR No. 05. <sup>2</sup> Supplemental Testimony of Jason L. Ball, Staff COS Workpaper, August 7, 2017.			

5 As shown above, when using a proper cost of service study that better reflects  
6 cost causation as recommended in my Response Testimony, the current Special  
7 Contract class margin revenues are more than sufficient in recovering the class's  
8 allocated cost of service, and are actually deserving of a small decrease of 0.29%.<sup>1</sup> By  
9 allocating capacity costs to classes based on the Coincident Demand method using

<sup>1</sup> Exhibit No. BCC-3, p. 1.

1 Design Day Demand, the Special Contract class's current revenues are in alignment  
2 with the Company's cost of service.

3 Even under Staff and PSE's cost of service studies, the table above  
4 demonstrates compliance with the standard in WAC 480-180-143(5)(C), which  
5 provides that the Special Contracts must "[d]emonstrate, at a minimum, that the  
6 contract charges recover all costs resulting from providing the service during its term,  
7 and, in addition, provide a contribution to the gas, electric, or water company's fixed  
8 costs."

9 Staff ignores this standard for Special Contracts and proposes to have PSE  
10 shareholders absorb the difference between the Special Contract class revenue and  
11 cost of service, or in the alternative, subjects the Special Contract class to an  
12 unjustified 58.83% increase in current margin revenues (which is more than 20 times  
13 Staff's proposed system margin revenue increase of 2.57%). Staff's proposal ignores  
14 concepts of rate shock and gradualism and should be rejected.

15 **Q. WHAT COST OF SERVICE METHODOLOGY HAS STAFF USED TO**  
16 **MEASURE THE SPECIAL CONTRACT CLASS COST OF SERVICE?**

17 **A.** Like the Company, Staff uses the Peak and Average ("P&A") methodology.  
18 However, instead of using classes' coincident design day demand for the peak  
19 component of the P&A allocator as proposed by the Company, Staff proposes to  
20 allocate capacity cost using the average class use in the highest five-day period for  
21 each of the last three years for the peak component of the P&A methodology.

22 **Q. DO YOU AGREE WITH STAFF'S METHODOLOGY FOR MEASURING**  
23 **THE SPECIAL CONTRACT CLASS COST OF SERVICE?**

24 **A.** No, I do not. For the same reasons provided in my Cross-Answering Testimony, I do  
25 not agree with his methodology for measuring cost of service. Staff's methodology

1 does not best reflect cost causation on the Company's system and should not be used  
2 to allocate costs to classes. Staff has taken the Company's P&A study, which does not  
3 best reflect cost causation, and made it even worse with respect to allocating costs to  
4 classes based on cost causation. As a result, Staff's modification to the Company's  
5 Peak & Average study makes it even less reflective of cost causation and should be  
6 rejected.

7 **Q. UNDER YOUR PROPOSED COST OF SERVICE STUDY, ARE SPECIAL**  
8 **CONTRACT CUSTOMER RATES ALIGNED WITH PSE'S COST OF**  
9 **SERVICE?**

10 **A.** Yes, Special Contract rates are aligned with PSE cost of service using appropriate  
11 cost-causation factors for allocating the costs of mains in my study. As shown in my  
12 Response Testimony, the current Special Contract class margin revenues are more  
13 than sufficient in recovering the class's allocated cost of service, and are actually  
14 deserving of a small decrease of 0.29%, as shown on page 1 of Exhibit No. BCC-3  
15 filed with my Response Testimony. Special Contract customers may leave the system  
16 if the cost of delivery capacity at PSE is not competitive with the cost of dedicated  
17 delivery capacity associated with bypassing the system. By keeping Special Contract  
18 customers on the system, they provide a contribution to fixed costs that is to the  
19 benefit of all other customers.

20 **Q. DOES YOUR COST OF SERVICE STUDY SHOW THAT THE SPECIAL**  
21 **CONTRACT CUSTOMERS' PRICING IS FAIR AND REASONABLE TO ALL**  
22 **PSE CUSTOMERS?**

23 **A.** Yes. My cost of service study shows that the Special Contract prices are just and  
24 reasonable and benefit all PSE customers. But this is also true under the cost of  
25 service studies presented by PSE and Staff.

1           The cost to bypass PSE's gas delivery system is based on a large customer's  
2 cost to directly connect to an interstate pipeline. The bypass cost would be based on  
3 the cost to install a main sized to carry the customer's design day demand with  
4 adequate length to connect to the interstate pipeline. My corrections to PSE's cost of  
5 service study allocate main capacity costs to customers based on PSE's capacity cost  
6 needed to serve the Special Contract customers' design day demands. My corrections  
7 to PSE's cost study show that, without subsidies, PSE delivery system costs are  
8 competitive with large customers' costs to bypass its delivery system. Therefore, the  
9 Special Contract pricing supports PSE's ability to compete with bypass alternatives,  
10 retain Special Contract customers on its delivery system, and benefit non-Special  
11 Contract customers by recovering a significant amount of fixed costs from Special  
12 Contract customers. The Special Contract prices are fair and reasonable and benefit  
13 all customers of PSE.

14 **Q.   WHAT IS YOUR RECOMMENDATION?**

15 **A.** For the reasons explained above, I recommend that Staff's proposal to have PSE  
16 absorb the imputed revenue to bring the Special Contract class to full cost of service,  
17 or, in the alternative, to increase Special Contract revenues by 58.83% be rejected. In  
18 the event the Commission determines that the rates for the Special Contract class  
19 should be increased, the increase should be based on the methodology included in the  
20 Special Contracts that provides for increases in the Customer Charge, Firm Demand  
21 Charge, and Commodity Charge under certain circumstances.

1 **Q. DOES THIS CONCLUDE YOUR SUPPLEMENTAL CROSS-ANSWERING**  
2 **TESTIMONY?**

3 **A.** Yes, it does.