

1 **Q. Please state your name, address, and position with Northwest**
2 **Natural Gas Company.**

3 A. My name is Kevin S. McVay. My business address is 220 N. W. Second
4 Avenue, Portland, Oregon 97209. I am a Senior Rate and Financial
5 Analyst in the Rates and Regulatory Affairs Department of Northwest
6 Natural Gas Company (NW Natural or company).

7 **Q. What are your duties and responsibilities as a Rate Analyst?**

8 A. I assist in the design and preparation of the Company's rate schedules
9 and tariffs in Washington and Oregon. I also aid in the interpretation of
10 rules and regulations governing the application of the company's tariffs.

11 **Q. What is your educational background?**

12 A. I graduated from George Mason University, Fairfax, Virginia, in 1981 with
13 a Bachelor of Science Degree in Accounting. In 1986, I received a Master
14 of Business Administration degree from George Washington University,
15 Washington, D.C..

16 **Q. Please describe your business experience.**

17 A. From 1981 to 1987, I held positions as an Accountant, Staff Auditor, and
18 Forecasting Analyst for Washington Gas Light Company in Washington,
19 D.C.. In 1987, I joined Northwest Natural Gas as a Budget Analyst and
20 was subsequently promoted to Senior Financial Analyst. As Senior
21 Financial Analyst, responsibilities included compiling capital and operating
22 budgets, budget variance analyses, earnings projections, monthly margin

1 analysis by customer class, and financial analyses of subsidiary projects.
2 I joined the rates staff of Northwest Natural Gas Company in May, 1991.

3 **Q. What is the purpose of your testimony?**

4 A. The purpose of my testimony is to establish the company's financial
5 results for its Washington operations for the test period. Part of the
6 process of establishing those results is explaining the state allocation
7 methodology that the company is proposing to use in this rate case. The
8 test period that is being evaluated by the company to determine the need
9 for a rate increase is the 12 months ended December 31, 1999. Because
10 the final results for the test period are unavailable in time to be included in
11 the company's initial testimony, I will explain the process by which the
12 company has estimated the results for the 12 months ended December
13 31, 1999. I will also explain the method proposed by the company to
14 allocate amounts to each state in which the company has utility
15 operations. I will refer to Exhibit 4 (KSM-Exhibit) which I have prepared
16 for the explanation of the test period results.

17 **Q. Please describe Exhibit 4 (KSM-Exhibit).**

18 A. Page 1 of the exhibit presents the estimated results of operations for the
19 entire utility for the test period in column (a), and the results of operations
20 for Washington in column (b). The only other jurisdiction in which the
21 company has utility operations is Oregon. The amounts on this page are
22 primarily based on 12 month ended results for November or actual results
23 through November 1999 added to December's estimate of activity. The

1 company will replace the proxy information used in its determination of
2 revenue requirement as early as practicable, to allow for a formal
3 connection to the test period revenues and costs.

4 The revenues on lines 1 through 4 and the gas cost on line 5 reflect
5 12 month ended results through November, except industrial revenues
6 included in Sales of Gas and Transportation in Washington. Those
7 amounts are included at the 12 month ended October level, due to
8 previously unavailable customer specific data for November which would
9 have undermined the normalization of industrial volumes. The revenues
10 for Washington are almost completely direct; that is, they are the actual
11 revenues generated during the 12 months. The single exception is the
12 allocation of Utility Property Rental under Miscellaneous Revenues, which
13 is allocated on the same basis as the underlying rental assets. The gas
14 costs for Washington are calculated to correspond precisely to the gas
15 costs collected in billing rates over the period, which parallels the deferral
16 treatment accorded gas costs in Washington.

17 Line 6 (Uncollectible expense) and line 7 (Other Operating &
18 Maintenance Expense) were derived by adding 11 months actual through
19 November to the December estimate for O&M. Because there are
20 substantial common costs within O&M, System amounts for a large
21 number of accounts need to be allocated to Washington. Pages 2 through
22 22 of Exhibit 4 (KSM-Exhibit) show the allocation of Operations &
23 Maintenance Expense to Washington and Oregon, using the allocation

1 methodology proposed by the company. Additionally, the allocation
2 factors used are shown on page 23.

3 **Q. Please describe the allocation methodology.**

4 A. The company's proposed method to allocate common costs begins with
5 an initial attempt to determine non-common costs, and directly assign
6 those to the appropriate jurisdiction. The costs are then considered with
7 respect to specific "drivers", or elements such as volumes or customers
8 that have a causative effect on costs. If a driver is evident for a cost, it is
9 allocated on that basis. Lastly, if there is a common cost with a mix of
10 drivers or no apparent single driver, it is allocated on the basis of a multi-
11 part allocation factor, the 3-factor rate, composed of the average of 1) the
12 proportion of one jurisdiction's directly assigned gross plant to the system
13 total, 2) the proportion of one jurisdiction's number of customers to the
14 system total, and 3) the proportion of employees directly assigned to the
15 system total.

16 The total number of allocation factors used in assigning O&M is 21,
17 as shown on page 23. Even though the number is somewhat high when
18 considering the desired simplicity of a method, a review of the nature of
19 the factors shows that most are just refinements of the drivers typically
20 relied on, namely volumes and customers. The derivation of the allocation
21 factors are shown on pages 24 and 25. The total amount of O&M costs
22 allocated directly are about \$23 million, or 31.4% of the total, the amount
23 of costs allocated on the basis of the 3-factor rate are \$22.5 million, or

1 30.7%, the amount of costs allocated on customers are \$16.4 million or
2 22.4%, and the amounts allocated on volumes are \$4.8 million or 6.6%.
3 The remaining 8.9% of costs were allocated based on several other
4 factors.

5 Page 22 shows the total amounts of O&M allocated to each state,
6 and the overall % of O&M allocated to Washington of about 7.4%. These
7 total O&M amounts include uncollectible expense, so when returning to
8 the results of operations on page 1, lines 6 and 7 represent a breakout of
9 the total O&M.

10 **Q. Please continue your explanation of page 1.**

11 A. Lines 9 and 10 of page 1 represent the federal income taxes and Oregon
12 excise taxes using the tax provision model for year-end 1999 with
13 expected permanent and temporary differences at the time the case was
14 prepared. Pre-tax net income includes the elements on page 1 and
15 interest expense is taken as 11 months actual and one month estimate for
16 the System calculation. To calculate the Washington historic tax
17 provision, interest was taken as the cost of long- and short-term debt
18 multiplied by the proportion of rate base supported by those debt
19 components. Calculated in this way, taxes for Washington operations
20 need not be recalculated as an adjustment to account for the exclusion of
21 typically included interest income as well as the revision of the interest
22 expense level to reflect capital structure and rate base.

1 Line 11 details the System and Washington expenses for property
2 taxes during the test period. The amounts reflect 11 month actual costs
3 through November and an estimate for December. The Washington
4 amount reflects the direct assignment of property taxes incurred.

5 Other Taxes on line 12 include franchise taxes which use the 12
6 months ended November 1999 expense amounts as the proxy for the test
7 period to match the revenues adopted on the same basis. Franchise
8 taxes are assigned directly to each jurisdiction. Payroll taxes, regulatory
9 commission fees, and other taxes, are taken as the 11 month actual
10 amounts plus an estimate for December, primarily to match payroll tax to
11 the amounts incurred in O&M. Payroll Taxes are allocated using a payroll
12 factor generated in the O&M allocation model that reflects the weighted
13 average of all other cost allocations as they were used for accounts
14 containing payroll expense. Miscellaneous other taxes are almost all
15 directly assigned.

16 Because of their interdependence, Depreciation and Amortization
17 on line 13 can be explained in conjunction with the determination of
18 System and Washington Total Rate Base on line 16, which are detailed on
19 pages 26 and 27. The following explanation of the allocation of gross
20 plant in rate base should be considered as consistent with the allocation of
21 depreciation and amortization expense and accumulated depreciation in
22 rate base. As with O&M, the use of direct assignment is the default
23 approach, and is available for the allocation of production, transmission,

1 and distribution plant in beginning rate base as well as plant additions
2 during the test period. Intangible plant concerning computer software,
3 which is primarily Customer Information System software, is allocated
4 using all customers due to its service to customers generally. Storage and
5 storage transmission plant is allocated on the basis of firm volumes,
6 insofar as it is considered a substitute to pipeline capacity. CNG and LNG
7 facilities and general plant are allocated using the 3-factor approach, due
8 to their contribution to various company activities.

9 The other elements of rate base are 1) cushion gas in storage
10 which, following the storage plant, is allocated on firm volumes, 2)
11 customer advances which are allocated directly, 3) the unamortized
12 balance related to the company's now terminated high efficiency water
13 heater incentive program in Washington which is directly assigned to
14 Washington, 4) unamortized leasehold improvements which are directly
15 assigned to Washington for those related to the Vancouver district office
16 and allocated on a 3-factor approach for improvements in One Pacific
17 Square and the district office in The Dalles, and 5) deferred taxes which
18 are directly assigned in the case of state deferred taxes and allocated on
19 the basis of percentage of total gross plant for federal deferred taxes, after
20 grossing up for the effect of state deferred taxes on the federal amount.
21 End of period amounts are included in both the System and Washington
22 rate base, consistent with the treatment for deferred taxes in the
23 company's latest rate case.

1 **Q. Please explain lines 17 and 18 on page 1.**

2 A. For System results in column a and Washington specific results in column
3 b, line 17 represents the overall return on rate base using the Net
4 Operating Revenue on line 15 divided by the Total Rate Base on line 16.
5 Line 18 is the resulting return on equity when the debt and preferred cost
6 components of the capital structure are removed from the overall return.

7 **Q. Does this complete your testimony?**

8 A. Yes, it does.